

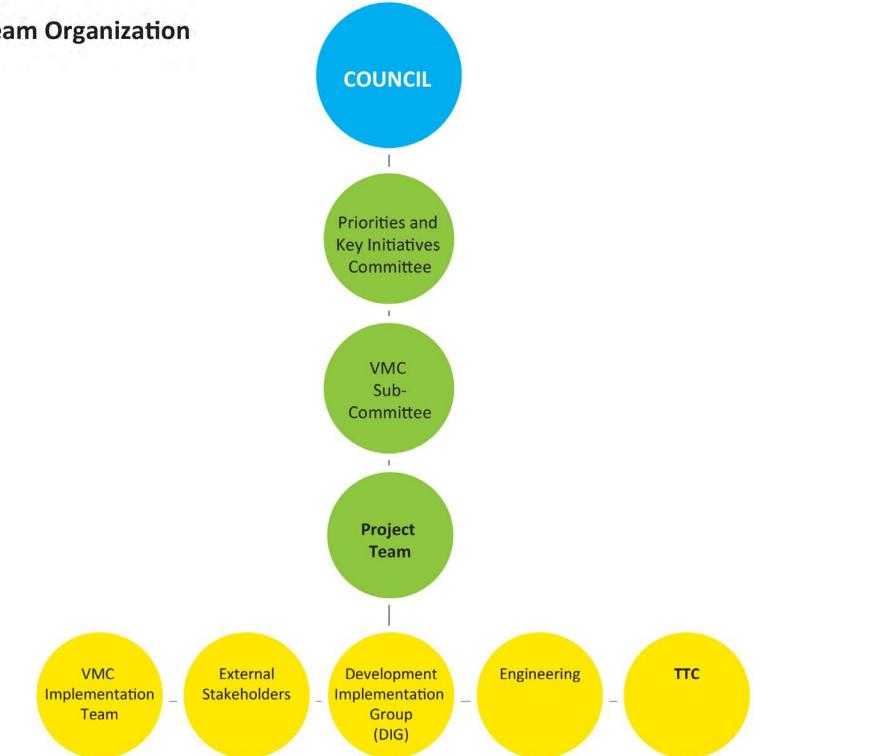


VMC Refresh GOVERNANCE

April 16, 2015

VMC Project Team Organization

current



Combining "top-down" and "bottom-up" innovation

Defining roles and ways of working Defining decision lines and commitments Defining key responsibilities Making decisions on budgets Orchestrating, balancing and prioritizing activities across Commissions Establishing management routines regarding communications and decisions

COUNCIL

Leadership Team

Project Management Team City of Vaughan

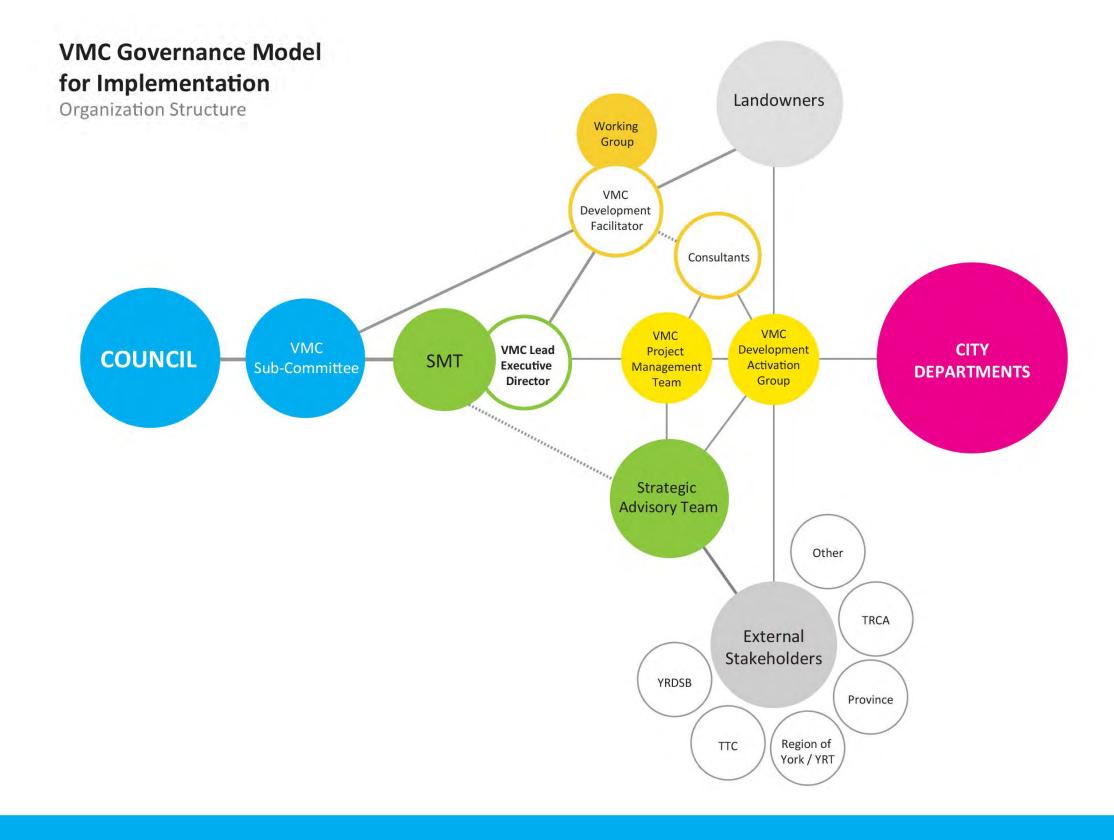
Pillars of Leadership



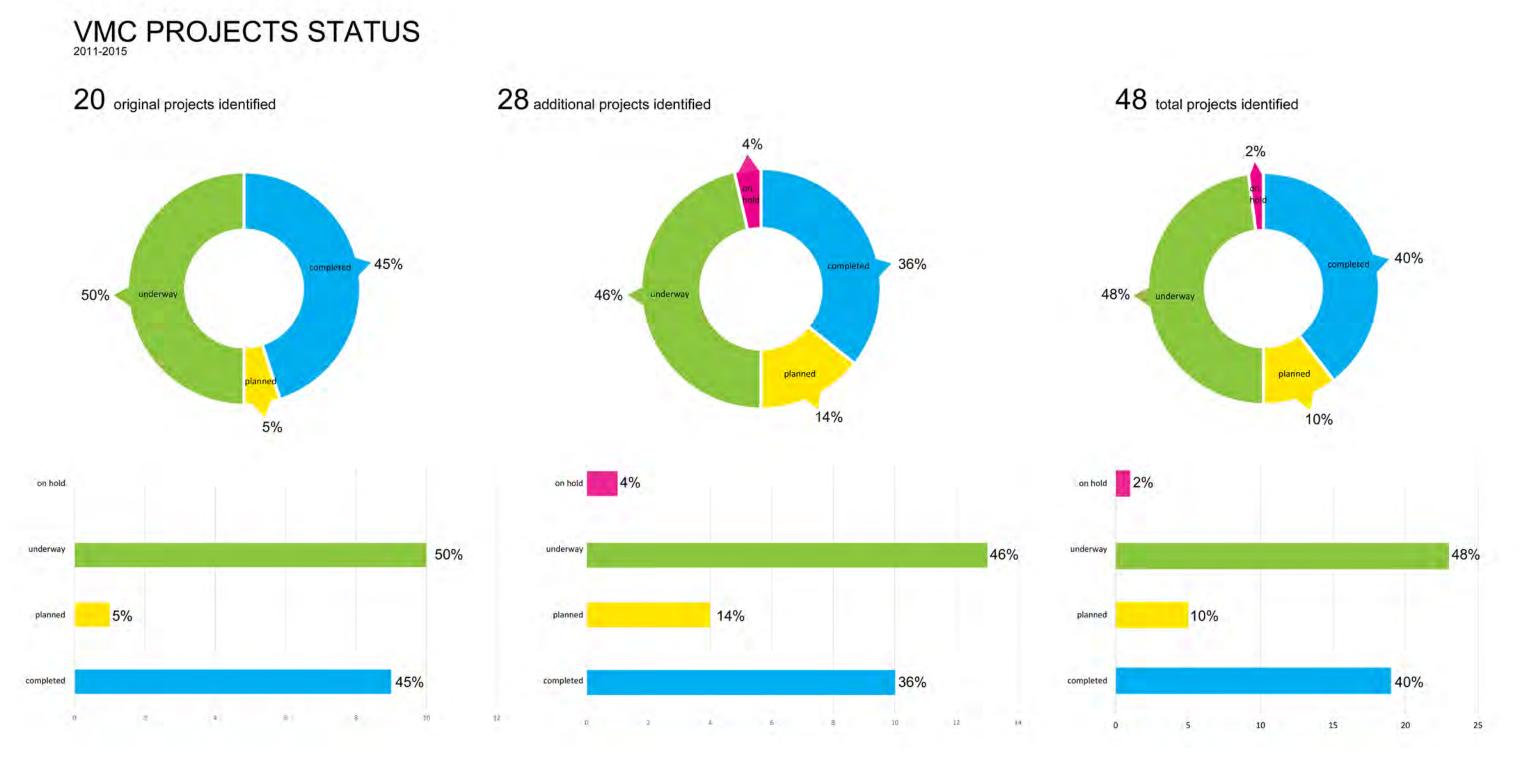
COUNCIL	Leadership Team	Project Management Team		

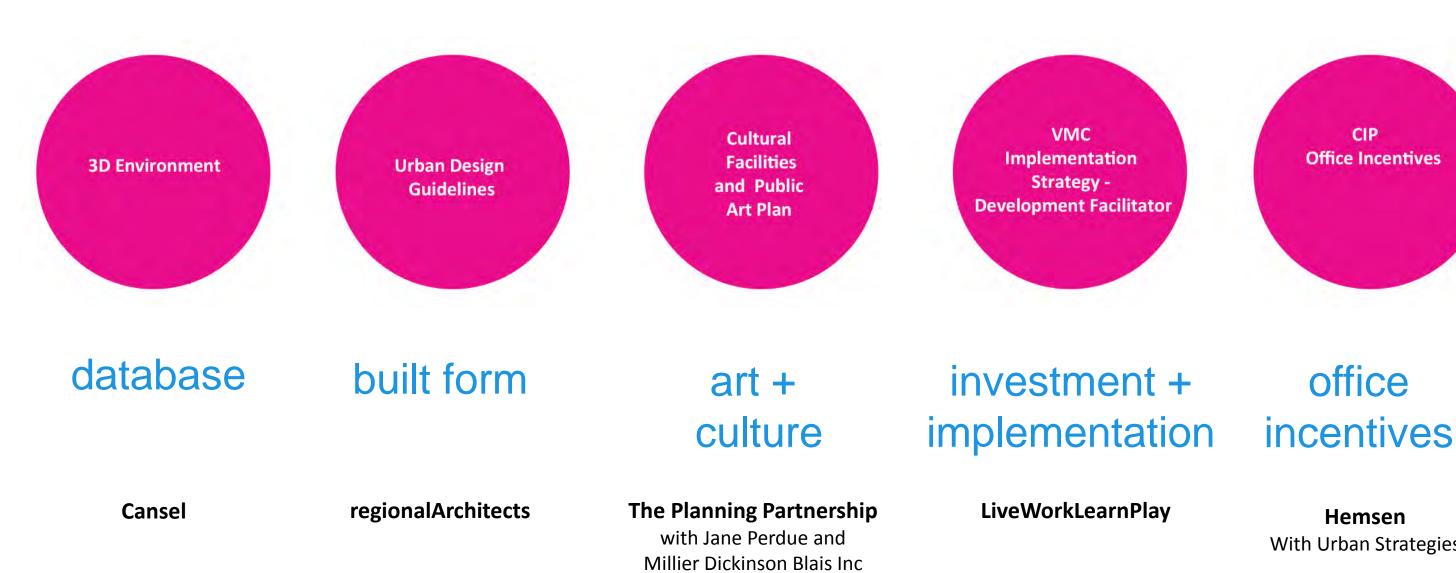


City of Vaughan



VMC IMPLEMENTATION PLAN									UPDATED :	MARCH 31, 2015
ACTIVE VMC PROJECTS - PUBLIC INITIATIVES										
estimated timelines, subject to change 💦 🚺 📿 📃 😒			2010	2011	2012	2013	2014	2015	2016	2017
PROJECT NAME Stat	tatus Date Initiated	Target Comple City Lead		Q1 Q2 Q3 Q4	1 272 C 272 C 272 C 272 C 272 C		Q1 Q2 Q3 Q4			
Tables and an other states	[M/D/Y]	[M/D/Y]	IFMAMILASOND	IIMAMIIASOND	DITMAMITASON	BI + MAMIIASONC	I I M A M I I A S O N	DITMAMITAS	0 N D I F M A M I I A 5 0 N	I D I T M A M J J A 1 D
RIORITY - 1 (HIGHEST)										
/MC Secondary Plan	09/01/10	04/10/15 ALL								
Region of York Endorsement	09/01/10	06/11/13						and the second second		
Preparation for OMB Mediation	07/12/13	04/10/15								
OMB Mediation	11/25/13	04/10/15		(-)						
Black Creek Renewal, Schedule C EA Phases 3 & 4	01/01/14	12/01/19 ENG		1			G			
Landowner Consultation and Updated Design to inform EA (Facilitation/Mediation)	01/01/14	07/01/14		1						
Value Uplift	09/01/14	10/30/14					· · · · · · · · · · · · · · · · · · ·		1	
Black Creek Financial Strategy / Enactment of ASDC By-law	09/01/14	09/01/15		1						
Completion of EA	01/01/16	03/01/17		1	1					10 Lann.
Design and Construction	01/01/17	12/01/19		1			41 C.		4	
Jane / Hwy 7 Edgeley Pond improvements & Nearby Black Creek Park	11/01/14	09/30/16 ENG		1			81 - C.W.		3-	-
Archeological Assessment	11/01/14	02/02/15		1						
Confirmation of Pond approach with TRCA	11/13/14	02/03/15		1						
Pond Development Interfaces (Buffer and Promenade) - internally and with adjacent landowners	12/14/14	12/20/14								
TMIG Preliminary Costing	11/26/14	01/31/15								
Development of draft TOR Procurement of Consultant for Preliminary Pond / Park Design or Design Competition	06/01/15	07/15/15 09/30/15		1					-	
Procurement of Consultant for Preliminary Pond / Park Design or Design Competition Park & Pond Design Study (TOR for 30% design)	07/15/15 09/01/15	12/30/15		1						
Park & Pond Design Study (TOR for 30% design) YRT Bus Terminal Construction	12/01/13	12/30/16 12/07/17 YR	1	1	1	1		1		-l -
YRT Bus Terminal Design	12/01/13	02/02/16		1			T	1	Ĩ.	T
YRT Bus Terminal Cesign	08/01/15	12/07/17		1			1			
Millway/Apple Mill Road Improvements Reconstruction / Coordination	04/01/14	10/01/16 ENG		1						
Design (HWY 7 to Portage)	04/01/14	06/01/15		1					1	
Construction	06/01/15	10/01/16		1					1	
Applewood Extension to Highway 7	07/01/14	12/01/16 ENG							1	
design	07/01/14	06/01/15		1				1	1	
construction	06/01/15	12/01/16		1						-
Portage Parkway Widening Class EA and Portage Parkway Extension - Jane to Creditstone	03/01/15	12/01/17 ENG		1			1			- I
Class EA	03/01/15	11/01/16								1
Construction and Coordination	01/01/17	12/01/17		1						
VMC Implementation Strategy	04/01/14	01/01/16 CMO		1						
Prepare TOR for Implementation Strategy - Development Facilitator	04/01/14	06/01/14		1						
RFP Process	07/01/14	09/01/14		l						
Development Facilitator scope	09/01/14	01/01/16								
Financial Analysis of VMC Public Infrastructure and Enactment of VMC SAC DC By-law	07/01/11	12/30/16 FIN								
Financial Analysis of VMC Public Infrastructure and Enactment of VMC SAC DC By-law	07/01/11	12/30/16								
External Projects, Subway Construction and Hwy 400/7 Ramp Connectivity	07/01/11	12/30/16 ENG, TTC				1		1	\$	
Subway construction to Millway Ave	07/01/11	12/12/17			-					
Site Plan Review for YRT Bus Terminal	12/01/14	02/02/16		1			· · · · · · · · · · · · · · · · · · ·			
Highway 400 Connectivity - 30% Design for inclusion in H2 Rapidway	01/02/13	06/30/14		1			And and a second s	4 200		
H2 Rapidway	01/30/14	12/30/16 YR		1						
H2 VMC Rapidway Parking Strategy	01/30/14	12/30/16								2
Parking Strategy Development of TOR	01/01/15	09/01/16 30/04/15		1			1		1	
Procurement of Consultant	01/01/15							1		
	04/30/15	30/06/15		1						
Parking Strategy Study Co-Development of Library, Community, School Centre	07/01/15	09/01/16 12/30/15 CS								
Feasibility Assessment of Co-Development Strategy	01/01/15	12/30/15 CS		(





Active Studies



office

Hemsen With Urban Strategies

VAUGHAN

VMC Development Team

Business Overview

Service Statement: Describe the core your department contributes to the quality of other departments.

As one of Council's highest priority, the City has deliver on commitments related to the VMC as t and implementation of the VMC through the nex management, and procedural details so that the policy, strategic planning, and development and

Core Activities: Describe your regular bus

Business Functions:

- Collaborate with various City departm facilitate the timely delivery of develop City.
- As a multi-disciplinary team, provide te
- stakeholders as required to resolve des
- Through comprehensive review and core projects on City growth plans and prov

Manage approved VMC projects from p

2015-

· Participation as requested for OMB Med

Responsibilities:

- Dedicated VMC team, Internal resource
- Stays open to problems, possibilities, a Chair persons for Development Applica
- Prepare agenda updates for monthly di Starts the meetings, introduces topic, a
- Takes notes, summarize discussions/ Flag Issues, Define Priorities and Prepa
- Keeper of Project GANTT (VMC Implem
- Manage City-Initiated VMC projects an
- Regular coordination and communication Create high-level resource expectation
- Coordinate with learn members in vari
- and projects
- Create Moving Forward E-Newsletter
- Promotes use of and maintains ShareP
- Coordinate with team members in vari
- closely with Stakeholders, Consultants Serves as a quality-control person who
- searches for aspects of the work that n may fall between the responsibilities of

Key Outcomes & Results: Describe the other departments.

W(b) a stming (internal project management teal development phase through 2018 includes

 Successful implementation of the draft streamlined delivery of projects, adopti

2015-

Team weaknesses

 Limited internal resources (additional) · Challenging workload

Current challenges / constraints

VAUGHAN

- Competing Departmental Interests and Lack of approved VMC Secondary Plan ÷.
- Low public awareness
- Managing expectations for VMC in term .
- are subject to market conditions) .
- Evolving development context requires avnamics
- Funding constraints .
- Tackling complex urban issues that the Lack of large landholdings in the VMC

Risk issues

- Potential of OMB decisions not favouring
- The outcome of the OM8 mediation proc
- will facilitate development opportunities . Adoption of innovative funding, design a
- - In the long term Given challenging workloads, potential . Contractual term for dedicated project

Major successes

Since the formation of the dedicated VMC develo

Innovative Draft Refreshed Governance

- Progress on appeals under OMB Mediation
- . Advancing stakeholder engagement New communication platforms, includ .
- Progress on planned Capital projects
- Early identification of issues and challer

Future Direction for the Service: Ou and/or potential opportunities to improve the

Anticipated constraints

- Limited funding.
- Lack of operating budget.
- Limited resources and contractual length Challenging workload
- Competing departmental priorities

Emerging Issues

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- Evolving approaches related to urban of Raising community knowledge and parti .
- Threats
- Potential for new VMC related appeals a Potential reprioritization of Council prio
- Potential opportunities

VMC Development Team VAUGHAN 2015-2018 Business Plan

- Supporty for unonyadys under approximes to development, including policy, attemative funding orders, and association. continue - mit-er-the bar minions · Opportunities for unmemorphicies of any recommendations around from the work of UVLP and other specific
- chrispitrant tearing

Financial Impact: Scope out major financial impacts on the department currently and in the future.

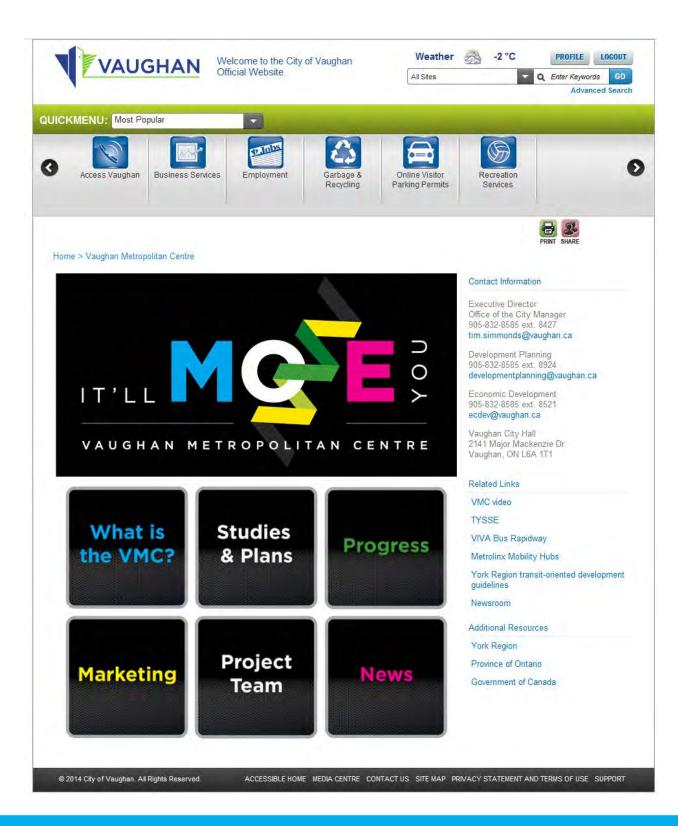
Work Plan

VMC Development Team

Business Plan Objectives: List up to three departmental initiatives and objectives for each year 2015-18 respectively. You can refer to the Strategic Initiatives list, master plans, or other corporate initiatives,

Department Objectives	Initiatives	Timeline	Additional Resources Required?		
	2015 Initiative	s			
 Advance the Black Creek Strategy to enable release of the TOR for the comprehensive design of the Edgeley Pond and Park by May and enact a Council approved ASDC By-law by September 2015. 	Draft Black Creek Financial Strategy	Q1	Support from the VMC core SAT and a team of external consultants		
	Black Creek Financial Strategy Stakeholder Consultations	Q2	Led by external consultant team		
	Release Edgeley Pond and Park Design TOR	Q2	Support from the VMC core SAT		
	Enact ASDC By-law	Q3	Led by Finance with Council direction		
2. Implement a marketing and communications strategy by October to raise the public profile and awareness of the VMC, with VMC presentations to each ward through November 2015.	Communications Plan	Q1 – Q4	Led by Corporate Communications		
	Marketing Strategy and Branding Plan	Q1 - Q4	Led by Economic Development		
	VMC Rendered Master Plan	Q3			
	Development Information Centre	Q4	*Strategy and resources to be determined based on available funding		
3. By November 2015, achieve Council approved	Draft VMC Streetscape and Open Space Plan to Committee of the Whole Working Session September 2015	Q3	External Consultant		

VMC Team Business Plan



MG ING FORWARD

VAUGHAN METROPOLITAN CENTRE UPDATE [Designed for Senior Management and Staff]

CREATING A WORLD-CLASS DOWNTOWN IN VAUGHAN

PLANNING

An exciting Streetscape and Open Space Plan

The Vaughan Metropolitan Centre will demand high-quality streets and a high-quality public realm. The VMC <u>Streetscape and Open Space Plan</u> will seek to bring people and nature together, and create multi-layered and multi-functional spaces. The plan envisions a public realm that includes great public spaces and a sustainable transportation network while at the same time co-ordinating private development and infrastructure initiatives.

Updating the VMC Implementation Plan

Building a dynamic downtown, the <u>VMC Implementation Plan</u> update provides a timeline for the project as well as outlining changes to the overall City project team structure. This includes the transition of the consolidated project leadership for the VMC implementation and facilitation from the Commissioner of Planning to the Executive Director, Office of the City Manager. A development facilitator, <u>Live Work Learn Play (LWLP</u>), has been chosen to move to the next development phase of the VMC that will be focused on growth, investment and placemaking. Stay tuned for the refreshed VMC governance model and implementation plan that will be brought forward to the first VMC sub-committee meeting of 2015.

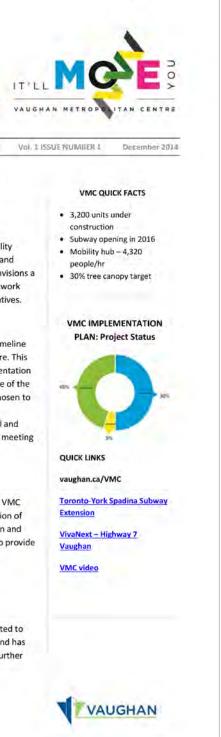
Furthering Design Excellence

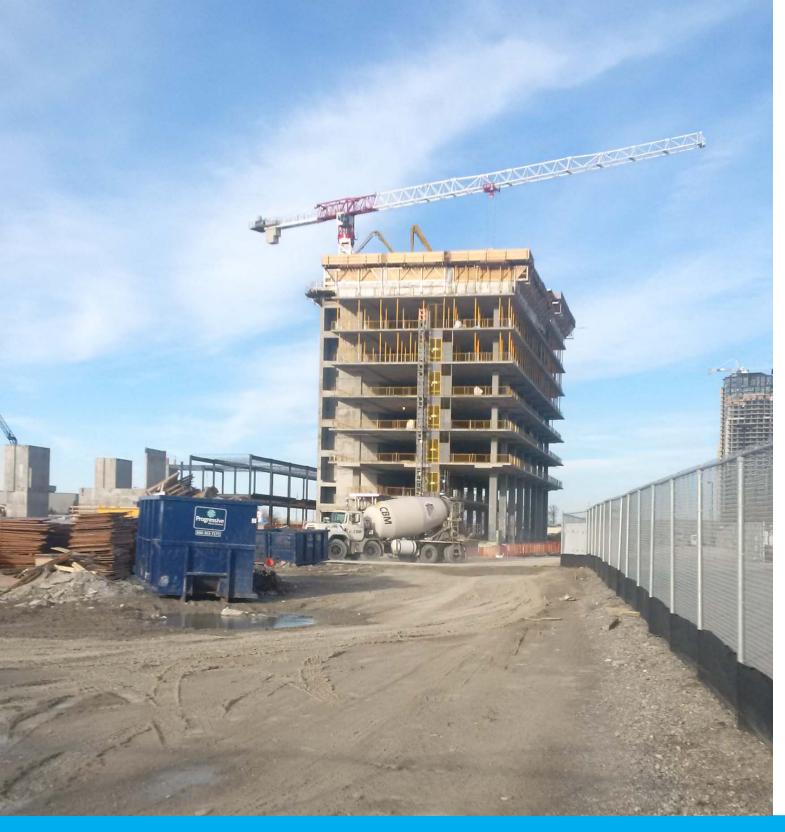
regionalArchitects has been retained to provide consulting services to develop the VMC Urban Design Guidelines. The development of these guidelines will support the vision of building sustainable communities that achieve the highest standard in urban design and green building. The first stakeholder consultation workshop took place on Dec. 3 to provide preliminary input into the structure and content of the Urban Design Guidelines.

INFRASTRUCTURE

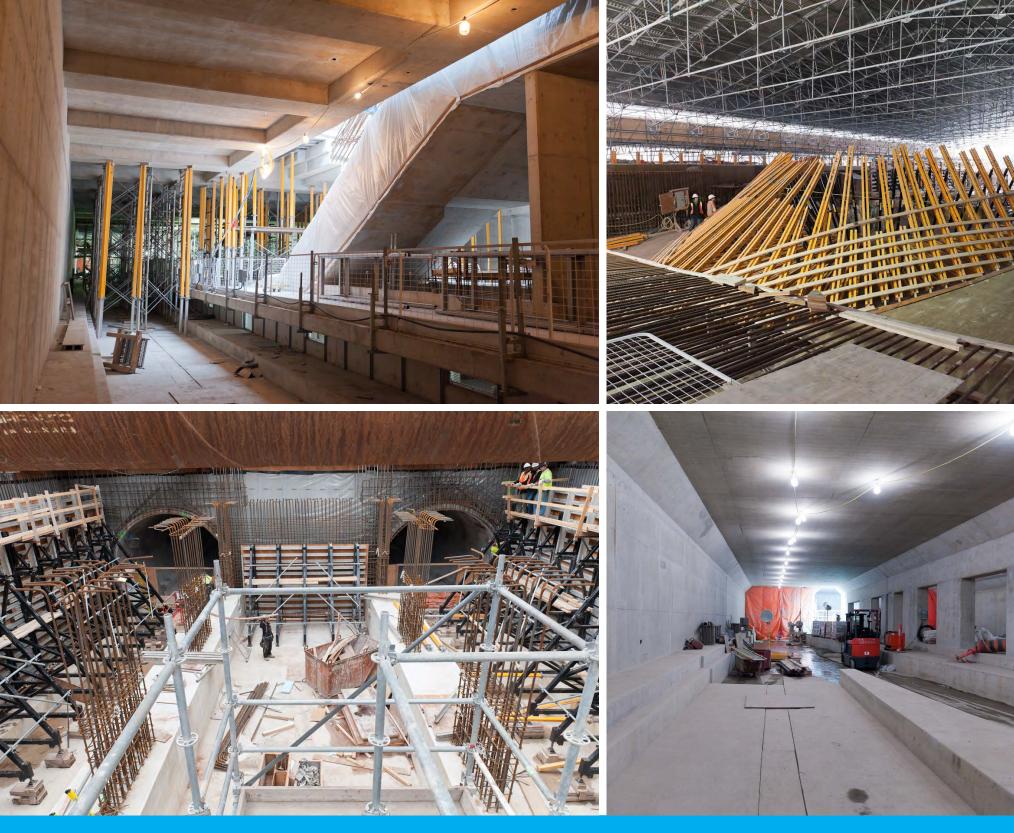
A vision for the Black Creek Renewal Project

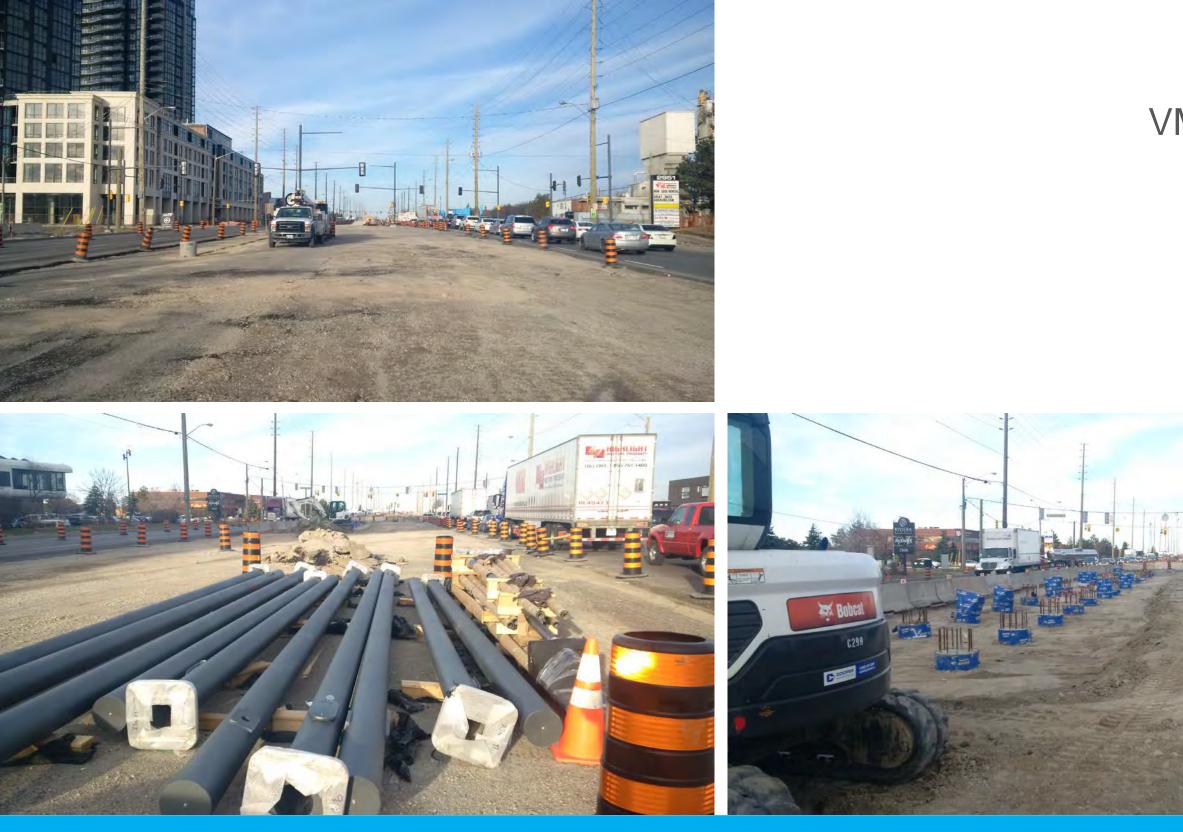
The City has been working with stakeholders on alignment and design options related to the <u>Black Creek renewal project</u>. A preliminary concept plan has been developed and has been referred to the OMB appeal process related to the VMC Secondary Plan for further discussion and consideration.













VMC SUB-COMMITTEE UPDATES

June 11, 2015

- VMC Development Facilitator Update
- VMC Community Improvement Plan (update) lacksquare
- VMC 3D Computer Modelling System •
- VMC Parking Strategy TOR Award
- YRT Update \bullet

September 17, 2015

- VMC Development Facilitator Update
- VMC Streetscape and Open Space Plan lacksquare
- VMC Urban Design Guidelines
- VMC Cultural Framework and Public Art Plan (Phase 1) \bullet
- VMC Community Improvement Plan (final)

November 18, 2015

15

- VMC Development Facilitator Update •
- Public Awareness and Communications Strategy \bullet
- Black Creek Renewal and Edgeley Pond Update

Q1 2016

- VMC Utility Master Plan
- Development of Physical Model for VMC build out •



Next Steps

