

# Draft 2018 Budget and 2019-2022 Financial Plan

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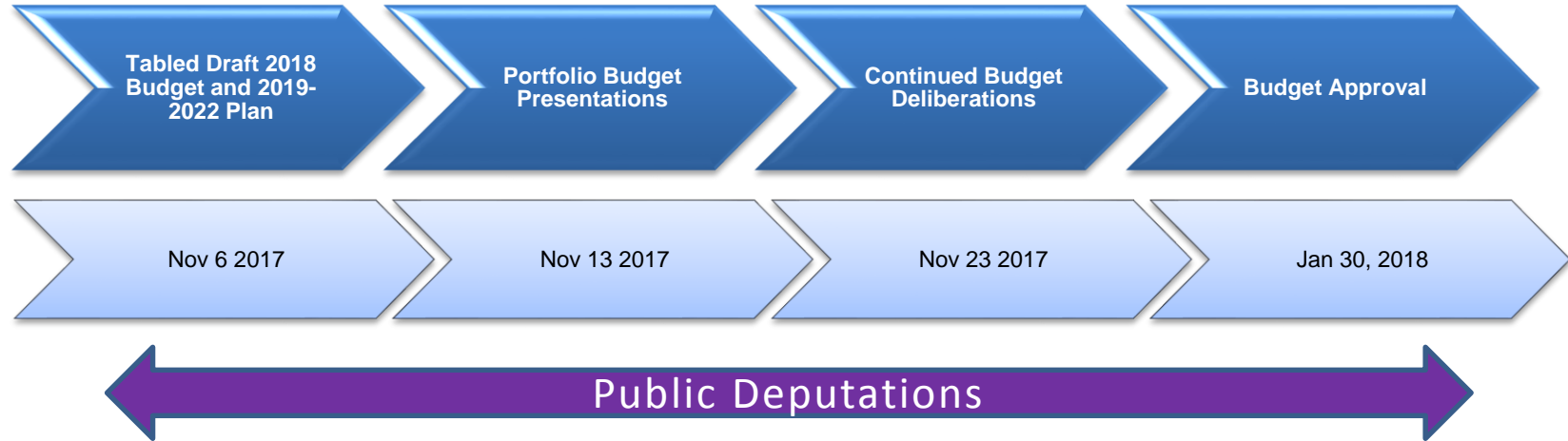
**Presentation to Special Council**  
**January 30, 2018**  
**Council Chambers**



# Exciting Vision, Responsible Governance



# Budget Deliberations



- Public deputations and budget deliberations in November
- Final proposed budget considers public and Council input and revised assessment growth amount
- Final proposed tax levy increase is **2.89%**

# 2018 Proposed Tax Supported Operating Budget

\$M	2017 Approved	2018 Proposed Budget	2019 Plan	2020 Plan	2021 Plan	2022 Plan
Gross Operating	278.4	298.3	306.8	314.6	324.0	333.0
Less: Non-Tax Revenue	89.7	100.8	101.9	101.9	103.3	103.9
Net Operating	188.7	197.5	204.9	212.7	220.7	229.1
Assessment Growth	2.9	3.5	1.7	1.8	1.8	1.9
Supplemental Taxation & PIL	5.8	5.8	5.8	5.8	5.8	5.8
<b>Net Levy Requirement</b>	182.9	191.7	199.1	206.9	214.9	223.3
<b>Incremental Levy Requirement</b>	<b>5.2</b>	<b>5.3</b>	<b>5.8</b>	<b>6.0</b>	<b>6.2</b>	<b>6.4</b>
<b>Incremental Tax Rate</b>	2.90%	2.89%	3.00%	3.00%	3.00%	3.00%

# 2018 Operating and Five Year Capital Plan

## Tax Supported Programs

2018 Gross  
Operating  
\$298  
million

Five Year  
Capital Plan  
\$533  
million

## Utility Rate Supported Programs

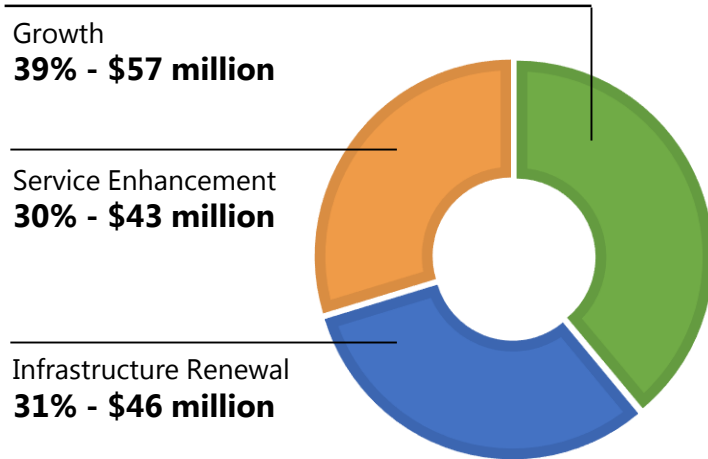
2018 Gross  
Operating  
\$161  
million

Five Year  
Capital Plan  
\$100  
million

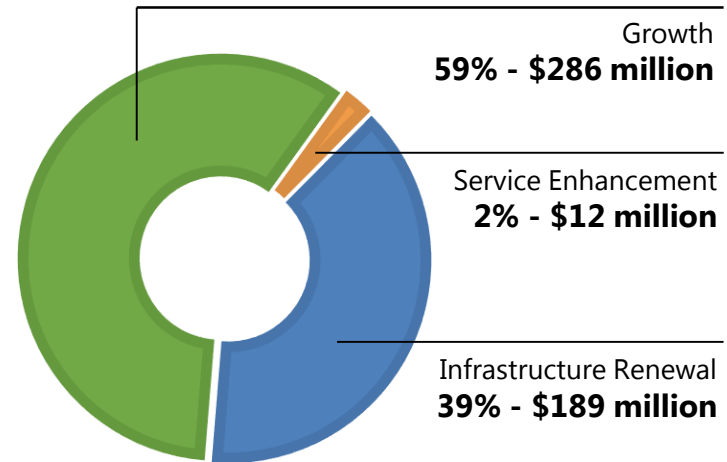
# Sustainable Capital Project Investments

## A Responsible Balanced Plan to Maintain Today's Infrastructure and to Build for Tomorrow

2018 Capital Investment



2019-2022 Capital Plan



# Capital Investment Highlights

**The 2018 capital budget of \$146.5M aligns to the Term of Council priorities and includes significant investments:**

- \$95.2M to invest in, renew and manage infrastructure and assets
- \$13.4M to facilitate the development of the VMC
- \$11.9M to support and promote arts, culture, heritage and sports in the community
- \$11.5M to improve the municipal road network
- \$5.7M to continue to ensure the safety and well-being of citizens
- \$8.8M to support all other Term of Council priorities



# 2018 Proposed Rate Supported Operating Budget

(\$M)	Water	Wastewater	Stormwater	Total
Revenue	67.5	81.6	9.2	158.3
Purchases	48.0	68.2		116.2
<b>Gross Margin</b>	<b>19.5</b>	<b>13.4</b>	<b>9.2</b>	<b>42.1</b>
<b>Other Revenue</b>	<b>1.6</b>	<b>0.9</b>	<b>0.5</b>	<b>3.0</b>
<b>Expenditures</b>				
Maintenance & Installation	6.7	4.0	3.9	14.6
General Administration	5.1	2.8	2.9	10.8
Other	1.1	0.5	1.7	3.3
Lifecycle Contribution	8.2	7.0	1.2	16.4
<b>Total</b>	<b>21.1</b>	<b>14.3</b>	<b>9.7</b>	<b>45.1</b>
<b>Net</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>



# What have we achieved?

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- Property tax rate increase below 3% for the tenth consecutive year
- Achieved over \$30 million in budget savings between 2015 and 2018
- Vaughan's tax rate among the lowest in the GTA
- Positions the City to deliver on Council's Priorities
- Maintains fiscal responsibility

## FINANCIAL SUSTAINABILITY

### GUIDING PRINCIPLES

1. Consideration towards Existing Service Levels
2. Growth Pays for Growth
3. New Initiatives to Enhance the City

### PRINCIPLES IN ACTION

#### Approach to

- Infrastructure
- Services
- Managing Money

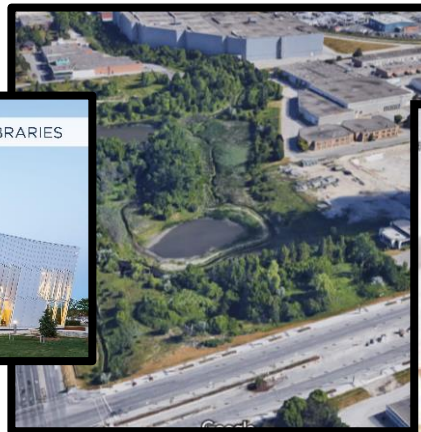
## Budget Priorities

Managing Unprecedented Growth

Investing in Infrastructure

Supporting Economic Development

Providing Service Excellence



97%

Quality of Life  
in Vaughan  
is good or very good





# Municipal Tax Rate Increase Comparison

	5 Year Average	2018	2017	2016	2015	2014	2013	2012	2011
Mississauga	5.06%	4.60%	5.70%	4.88%	4.00%	6.10%	7.00%	7.40%	5.80%
Caledon	4.94%	5.97%	4.67%	4.28%	4.82%	4.98%	5.70%	5.24%	10.40%
Brampton	4.12%	3.70%	3.30%	4.90%	5.79%	2.90%	4.90%	4.90%	4.10%
Milton	3.92%	5.60%	5.30%	2.00%	3.06%	3.63%	3.00%	3.60%	4.86%
Burlington	3.78%	4.19%	4.42%	3.14%	3.65%	3.50%	4.46%	3.29%	0.90%
Richmond Hill	3.51%	2.71%	4.39%	4.20%	4.20%	2.04%	2.50%	2.45%	2.95%
Aurora	3.13%	3.10%	3.10%	1.80%	3.91%	3.75%	3.42%	4.77%	1.94%
Newmarket	3.04%	2.99%	2.99%	2.99%	3.50%	2.72%	3.74%	3.95%	5.89%
Barrie	2.79%	2.75%	3.09%	2.91%	3.19%	2.03%	3.30%	3.60%	6.50%
<b>Vaughan</b>	<b>2.78%</b>	<b>2.89%</b>	<b>2.90%</b>	<b>2.90%</b>	<b>2.69%</b>	<b>2.50%</b>	<b>2.69%</b>	<b>2.95%</b>	<b>1.99%</b>
Markham	2.76%	2.90%	3.46%	2.44%	2.50%	2.49%	1.50%	1.50%	0.00%
Oakville	2.62%	2.58%	3.21%	2.40%	2.79%	2.11%	3.01%	6.55%	5.93%