

SPECIAL COUNCIL**FEBRUARY 18, 2014****PROPOSED 2014 BUDGET AND 2015-2017 PLAN****Recommendation**

The Interim City Manager and Acting Commissioner of Finance & City Treasurer recommend:

1. THAT the presentation entitled "Proposed 2014 Budget and 2015-2017 Plan" be received; and
2. THAT the Consolidated Proposed 2014 Budget as set out in this report be approved; and
3. THAT the Consolidated 2015-2017 Plan as set out in this report be recognized.

Contribution to Sustainability

Sustainability by definition focuses on the ability to maintain an activity over an extended time horizon. Financial planning is the process of allocating limited resources to achieve the City's objectives and established priorities. Responsible planning allocates resources in a way that balances needs and aspirations of the present without compromising the ability to meet those of the future. The City's budget and plan contribute to sustainability by developing a longer term view of the City's requirements and attempts to balance the timing and funding of programs, infrastructure renewal, development projects and corporate initiatives, which are essential to build and maintain the City. The spirit of the above is a key component of the Council approved Budget Guidelines.

The Budget Objective

"To balance the pressures of maintaining existing services and growth requirements against available future City funding/resources necessary to undertake and manage operations and corporate initiatives"

The budget objective along with the core principles of managing our future & managing tax increases have aided in developing realistic and responsible financial plans.

Economic Impact

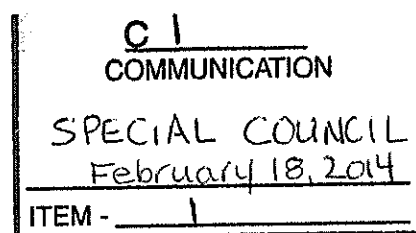
Illustrated below are the economic impacts associated with the City's Proposed 2014 Budget and 2015-2017 Plan.

Components	2014			2015			2016			2017		
	Rate Incr.	\$(m)	Bill Incr.	Rate Incr.	\$(m)	Bill Incr.	Rate Incr.	\$(m)	Bill Incr.	Rate Incr.	\$(m)	Bill Incr.
Operating Budget												
Base Budget	0.35%	0.56	\$4.33	3.17%	5.23	\$40.16	2.05%	3.70	\$27.68	1.50%	2.93	\$21.19
ARR	2.15%	3.37	\$26.58	3.53%	5.81	\$44.73	2.37%	4.28	\$31.99	2.72%	5.30	\$38.36
Total	2.50%	3.93	\$ 30.91	6.70%	11.04	\$ 84.89	4.41%	7.98	\$59.67	4.22%	8.23	\$59.55
Total Capital Budget		\$51.74			\$75.11			\$129.71			\$153.87	

The above figures represent the consolidated result of Committee's decisions and direction over the course of the budget process. Additional details are provided in three attachments. Specific agendas, reports and presentations are available on the City's website.

Communication Plan**Community Input Opportunities**

Public consultation and input are important elements of the budget process and essential to validate the needs of the community and balance them within available resources. For this reason, all Finance, Audit and Administration Committee meetings are open to the public. Community comments and input



regarding the budget are received throughout this process and considered by Members of Council during budget deliberations. In the interest of increasing the community's awareness, these meetings were extensively advertised on the City's website and other media methods. Overall, seven Finance, Audit and Administration Committee meetings were dedicated to the budget process, of which three were hosted in the evening. All related documentation and items are available on the City's dedicated budget site.

As part of the budget process, the following tactics were employed to increase community awareness and provide the public with opportunities to become informed and engaged:

- ❖ Enhanced website content on Vaughan.ca
- ❖ An online input application to provide feedback on where tax dollars are spent
- ❖ Social media posts/outreach on the corporate Facebook and Twitter accounts
- ❖ "Ask the Expert" twitter session
- ❖ Blog posts and newsletter updates throughout the process
- ❖ Vaughan TV ads and Media advisory/releases
- ❖ Posters in City facilities and print advertising

In addition to the above, the City hosts other committees and consultation activities, which generate public engagement. Although separate processes, public feedback obtained at these events has migrated into budget discussions.

Final Opportunity for Community Input / Budget Approval Communication

In addition to the above, a Special Council Meeting is held before budget approval to provide the public with a final opportunity to comment on the Proposed 2014 Budget and 2015-2017 Plan. This meeting scheduled for February 18th, 2014 has been advertised in advance and is consistent with the City's public notification by-law.

Following approval of the budget, the City will communicate budget highlights by employing a variety of tactics, including a media release, website content, social media messages, a blog, an eNewsletter post, and an internal message to staff. The media release will articulate the strong management practices and oversight the City has in place to provide residents with value for their property tax dollar.

Purpose

The purpose of the report is to provide Council with the Proposed 2014 Budget and 2015-2017 Plan, which consolidates all of Committee's recommendations and direction over the course of the budget process. The intent of the report is to recommend the adoption of Proposed 2014 Budget and recognition of 2015-2017 Plan.

Background – Analysis and Options

Financial Sustainability: Always a Key Priority

As a result of the City's long standing dedication to financial management through progressive best practices and prudent policies, the City is in a strong financial position. The City has always considered increasing taxes as a last resort. Through prudent policies, tight budget guidelines and strong leadership, the City has provided residents tremendous value by offering some of the lowest property tax rates in York Region and the Greater Toronto Area, while providing high quality services to the community.

As the City moves forward, financial sustainability continues as one of Vaughan's key priorities. Over the next decade, the City of Vaughan is expected to undergo a tremendous transformation fueled by sustained high growth rates, provincially driven intensification, increasing legislative requirements, mounting infrastructure renewal costs, and a number of vision based master plans reflecting important community needs. As the City becomes increasingly more sophisticated, it will also face rising financial

pressure beyond the many factors currently placing significant strain on the property tax rate and reserve balances to maintain existing service levels and move the City towards its vision. These pressures are permanent and often require continuous funding solutions, typically taxation. Below are the City's approaches to manage these pressures.

A Multi-Year Focus

The concept of multi-year planning and prioritization is at the heart of the budget process. This action provides decision makers with added foresight and the ability to proactively understand the longer-term financial implications of decisions. This future oriented focus provides greater certainty about the direction of City services, finances, and tax levels. This is a very strategic approach intended to generate discussion on where the City's future resources should be focused to best support the Community. It should be recognized that assumptions, estimates and uncertainties are commonplace when predicting future requirements and these factors may change as new information becomes available. For this reason, only the current year budget is adopted by Council and future plans are recognized for the purpose of building future budgets.

Operating Budget Approach

The City's approach to the operating budget was to first develop the Base Budget through the issuance of very strict budget guidelines. Under these guidelines, departments were only permitted to include very specific adjustments in their Base Budget, which were related to predetermined agreements, contracts or Council approved increases. The guidelines do not allow "across the board" increases or increases for new staffing. This process helps to assess the City's basic commitment requirements.

To the extent that a department requires additional resources, a separate business case was submitted for consideration. These are referred to as Additional Resource Requests (ARR) and vetted on their individual merits through the Directors' Working Group and the Senior Management Team. Leveraging decision inputs such as the City's strategic initiatives, service requirements and risk elements, a prioritized list was developed and recommended to Committee for consideration.

2014 Operating Budget and 2014-2017 Plan

On November 12th, 2013 the initial Draft Operating Budget and Plan was presented, reflecting a 2014 tax rate increase for the average home equal to 4.8%, or \$58. This tax pressure was driven by a variety of items such as staff agreements, contractual obligations, utility needs, capital funding requirements, and additional resource requests to service the community.

Since that time, six public committee meetings were held generating new information, public input and committee direction resulting in a number of Draft Budget and Plan adjustments. Despite unusually low assessment growth figures and other pressures, opportunities were leveraged to manage the tax rate increase such as Power Stream dividends, reserve planning, corporate adjustments and modifying the Additional Resource Request (ARR) list. The last component of the budget adjustment was the most challenging, as tough choices were required to balance "Maintaining Services", "City Building Initiatives" and "Keeping Tax Rates Low". The final recommendation is a blend of all three ideals with a weighted focus on maintaining service levels. Many requests are partially funded internally and some were reassigned to future years which will have a slight impact on the ability to deliver service levels and selected City building initiatives for those departments affected. In some situations the result is not optimal, but necessary to minimize tax pressures on the community and demonstrate respect for the tax payer's dollar. The above situation further supports the need to continue multi-year business planning in order to stimulate discussions on how to address future challenges.

Overall the combined adjustments have a positive 2014 budget impact, reflecting a 2014 tax rate increase for the average home equal to 2.5%, or \$31. A brief summary is provided below on the City's Proposed 2014 Budget and 2015-2017 Plan, followed by ARR highlights. The Operating Summary and a full listing of additional resource requests are provided as Attachment 1 and 2.

Highlights & Major Budget Elements	2014 \$ Rate Incr.	2015 \$ Rate Incr.	2016 \$ Rate Incr.	2017 \$ Rate Incr.
Fire Station 7-5 (Full Impact)	671,519 0.43%	0.00%	0.00%	0.00%
Infrastructure /Capital Funding*	484,942 0.31%	2,482,581 1.51%	1,860,902 1.03%	3,206,426 1.64%
Investment Income Reduction	378,450 0.24%	250,000 0.15%	250,000 0.14%	(40,000) -0.02%
Insurance Premiums & Other Adjustments	246,998 0.16%	691,608 0.42%	615,098 0.34%	205,615 0.11%
Reassessment - Tax Adjustments	125,000 0.08%	125,000 0.08%	0.00%	25,000 0.01%
Corp. Phase in (carryforward/stabilization)	(150,000) -0.10%	400,000 0.24%	400,000 0.22%	400,000 0.21%
PowerStream Dividend reforecast	(1,775,000) -1.13%	(125,000) -0.08%	825,000 0.46%	- 0.00%
Other Net City Obligations (workforce, contracts, etc.)	585,200 0.37%	1,409,445 0.86%	(251,494) -0.14%	(868,417) -0.45%
Base Budget Subtotal	567,109 0.36%	5,233,634 3.33%	3,699,506 2.35%	2,928,624 1.86%
Additional Resource Requests				
- Community Safety/Fire	687,017 0.44%	1,227,150 0.74%	1,176,334 0.65%	1,419,899 0.73%
- Community & Library Services	855,554 0.54%	2,963,710 1.80%	2,415,549 1.33%	2,874,488 1.47%
- City Building Initiatives**	628,417 0.40%	927,854 0.56%	(109,624) -0.06%	232,843 0.12%
- Operational Requirements	1,196,447 0.76%	690,396 0.42%	801,553 0.44%	773,603 0.40%
ARR Subtotal	3,367,435 2.14%	5,809,110 3.53%	4,283,812 2.37%	5,300,834 2.72%
Total Budget Change	3,934,544 2.50%	11,042,744 6.70%	7,983,318 4.41%	8,229,458 4.22%
Average Residential Tax bill	\$31	\$85	\$60	\$60

Note *: Includes Infrastructure Renewal Policy, Roads Program (net), Capital from Taxation and New Library Infrastructure renewal.

Note **: The 2016 City Building amount is negative due to removal of one-time expense items.

Major Additional Resource Request (ARR) Highlights & Elements			
2014	2015	2016	2017
Community Safety			
STN 7-5 10 Firefighters District Fire Chiefs	Training Officer Emergency Planner	STN 7-6 10 Firefighters District Fire Chiefs Fire Prevention Inspector	STN 7-6 10 Firefighters
Community And Library Services			
Fr. Ermanno CC - Facility Operator Park Maintenance Forestry Arborist Playground Safety Surface Training Building & Facilities Maintenance and Repairs Hard Surface & Court Repairs	Civic Centre Resource Library Park Maintenance	Block 11 CC - Facility Operator Park Maintenance Carrville PT Facility Operator Vellore Village South Library Avondale Park (North Maple) Attendants Oakbank Pond Maintenance	Block 40/41/42 CC Staff Park Maintenance Block 11 CC - Staff Increase grass cutting frequency
City Building Initiatives			
VOP 2010 Resourcing Plan VMC Implementation Resourcing Plan Asset Management Business Development Officer Economic Development Coordinator Transportation Engineer	New Vaughan Vision Strategic Plan Electric Vehicle Feasibility Program Pilot EDMS Staffing Real Estate - Acquisitions Business Development & Attraction	Citizen Public Engagement Survey Property Tax System - sys. maintenance Arts & Culture Marketing Material	Business Change Consultants Open to Youth Pilot Project Diversity & Inclusivity Signage and Communication Program

Ice Storm

On December 23rd the City and Greater Toronto Area experienced an Ice storm that left many residents without power for days and required City staff to work around the clock to provide emergency services, clear snow covered and tree-strewn travel ways, open warming centres, etc. The cost of the ice storm is significant and the City is currently seeking provincial assistance. Immediate response in late December cost the City approximately \$2.7 million. This amount will be reflected in 2013 year end figures and managed through a combination of stabilization reserves and anticipated emergency funding. However, this is only a small portion of the ice storm requirement and the majority of costs relate to tree damage, removal, and clean up which will require an evolving funding strategy. Given the magnitude of the event and uncertain provincial assistance funding and timing this topic will be addressed through continuing discussions. In the meantime, the City has a tree and forestry program and all crews are currently focused on continued storm cleanup and crews are working hard to return operations to normal as quickly as possible.

Capital Budget Approach

In the preparation of the Capital Budget a number of topics were taken into consideration. The pressures of maintaining existing infrastructure and growth requirements were balanced against available funding, guiding financial policies/ targets, and the impact on future operating budgets and the staff resources to undertake and manage capital projects. Guided by the Vaughan Vision and business planning efforts a four year capital budget and plan was presented.

Guiding Policies

Over time, the City has developed a series of guiding financial policies and targets to assist in developing the Capital Budget, which generated a positive impact on the financial stability of the City of Vaughan. As illustrated below, the City is meeting or exceeding these targets:

Policy	Estimated @ December 31st					Target
	2013	2014	2015	2016	2017	
Discretionary Reserve Ratio	73.1%	67.4%	62.6%	58.1%	63.1%	>50% of own source revenues
Working Capital Ratio	9.8%	9.6%	9.4%	9.2%	9.1%	>10% of own source revenues
Debt Level Ratio*	6.2%	6.2%	6.4%	6.2%	5.3%	<10% of own source revenues

*Note - *Includes commitments for OSA and Vaughan Sports Complex equating to approximately 0.5% of the ratio*

- Discretionary Reserves provide the City with financial flexibility in order to safeguard against economic downturns and finance operations internally. This ratio is a strong indicator of Vaughan's financial health. The decrease in the 2014 discretionary reserve ratio is related to a number of capital projects and reserve transfers. In addition, some contributions are surplus based, which are not planned.
- Working Capital funds provide in-year cash flow requirements. This ratio is relatively stable over the four year term, but does illustrate a slight decline. This is a result of contributions being surplus based, which are not planned or forecasted, only applied once realized.
- The Debt Policy sets limitations on the use of debt in order to retain financial flexibility by avoiding long-term commitments and the high cost of interest. The City's policy limits debt to a maximum of 10% of total City revenue, which is significantly lower than the Province's 25% maximum. This ratio is relatively stable over the capital plan, but drops significantly in 2017 due to a large debt retirement. However, based on the plan there is pressure on debt financing to address a number of significant capital projects i.e. Black Creek, Works Yard, and City Hall Square.

In addition, the Ministry of Municipal Affairs and Housing (MMAH) reviews and analyzes municipal financial returns and statements to facilitate a financial indicator review and municipal comparison. Financial indicators are focused on net assets, discretionary reserves, debt service costs, temporary investments, working capital, etc. In the most current review conducted in 2013, Vaughan demonstrated progressive improvement, surpassed provincial target ranges, and considerably exceeded median and average scores of over 39 municipalities categorized as south, non-rural, lower tier municipalities. This is another example of Vaughan providing strong financial stewardship and value for the resident tax dollars.

2014 Capital Budget and 2015-2017 Plan

The Proposed 2014 Capital Budget totals \$51.74m and the 2015 to 2017 Capital Budget Plans total \$75.11m, \$129.71m and \$153.87m, respectively. These figures have remained substantially unchanged since the initial November 12th, 2013 presentation of the Draft Capital Budget and Plan. Each annual plan is funded from a variety of sources. In 2016, there is an unfunded capital from taxation pressure due to the planned timing of the Carrville Community Centre co-funding requirement, which will be addressed through on-going future budget deliberations. Illustrated below are the capital budget and plan funding sources followed by department capital expense envelopes.

Proposed Capital Budget by Funding Source (\$m)

	2014	2015	2016	2017	4YR Total	
Development Charges	10.24	33.25	63.85	52.10	159.44	39%
Infrastructure Reserve	16.05	14.52	18.34	12.94	61.85	15%
Gas Tax	10.95	8.29	7.90	6.95	34.09	8%
Transfer from Taxation	6.36	6.32	8.00	6.95	27.63	7%
Debenture Financing	6.52	12.33	31.05	74.88	124.78	30%
Other Reserves	1.63	0.39	0.57	0.04	2.64	1%
Grand Total	51.74	75.11	129.71	153.87	410.43	

Proposed Capital Budget by Department (\$m)

	2014	2015	2016	2017	4YR Total	
Engineering Services	21.57	18.85	21.82	21.41	83.65	20.4%
Public Works	3.31	3.75	20.02	47.77	74.86	18.2%
Development Transportation Engineering	2.45	16.72	25.63	22.49	67.28	16.4%
Bulding & Facilities	3.40	5.12	34.28	20.97	63.78	15.5%
Park Development	7.96	17.35	8.85	26.94	61.09	14.9%
Libraries	4.96	2.81	6.60	7.98	22.35	5.4%
Fire & Rescue Services	0.37	3.93	8.12	0.90	13.32	3.2%
Park & Forestry Operations	2.10	2.23	1.54	1.51	7.38	1.8%
Information Technology Management	1.21	1.94	1.66	1.60	6.39	1.6%
Fleet	2.52	1.41	0.80	1.32	6.06	1.5%
Real Estate	0.27	0.27	0.27	0.27	1.07	0.3%
Development Planning	0.38	0.25	0.00	0.13	0.76	0.2%
Recreation	0.20	0.27	0.13	0.13	0.72	0.2%
Building Standards	0.54	0.00	0.00	0.00	0.54	0.1%
ByLaw & Compliance	0.24	0.11	0.00	0.00	0.36	0.1%
Human Resources	0.11	0.00	0.00	0.10	0.22	0.1%
Emergency Planning	0.00	0.00	0.00	0.20	0.20	0.0%
Finance	0.00	0.00	0.00	0.15	0.15	0.0%
Economic & Business Development	0.10	0.00	0.00	0.00	0.10	0.0%
Access Vaughan	0.05	0.05	0.00	0.00	0.10	0.0%
Environmental Sustainability	0.00	0.05	0.00	0.00	0.05	0.0%
Grand Total	51.74	75.11	129.71	153.87	410.43	

Below are brief highlights associated with the above Proposed Capital Budget and Plan.

Major Capital Project Highlights & Elements			
2014 Budget	2015 Plan	2016 Plan	2017 Plan
Vellore Village Library	Vellore Village Library	Vellore Village Library	
Civic Centre Library	Black Creek Renewal	Black Creek Renewal	Black Creek Renewal
Road Rehabilitation & Watermain Replacement	Road Rehabilitation & Watermain Replacement	Road Rehabilitation & Watermain Replacement	Road Rehabilitation & Watermain Replacement
Library Resource Materials	Library Resource Materials	Library Resource Materials	Library Resource Materials
Corporate Asset Management	CP Railway Ped Crossing	CP Railway Ped Crossing	CP Railway Ped Crossing
Major Mac. Sidewalk/Streetlight	Carville CC & Library	Carville CC & Library	Carville CC & Library
Kirby Road EA	North Maple Regional Park	North Maple Regional Park	North Maple Regional Park
Sonoma Heights Community Park - Ball Diamond Lighting	Concord West Streetscape	Concord West Streetscape	Concord West Streetscape
Maple Reservoir Park - Senior Soccer Field Lighting	Electronic Document Management System	Electronic Document Management System	Electronic Document Management System
Al Palladini CC Roof Replacement	Reposition Fire Stn 7-4	Reposition Fire Stn 7-4	Replace 7955 Aerial 55 FT
Culvert Replacement - Merino Road	Uplands Golf & Ski Centre - Irrigation/Snow Making Water Systems	New West Yard	New West Yard
Yorkhill District Park - Playground Redevelopment	Replace 7966 Rescue Truck	Replace Aerial 7968 - Smeal 32m	Vellore Village Community Centre - Soccer Field Redevelopment
Torii Park - Tennis Court Reconstruction	York Hill Park - Tennis Court Replacement	Replace 7972 Pumper	LeParc Park - Tennis Court Reconstruction
Calvary Church Sports Fields - Soccer Field Redevelopment	Al Palladini CC Refrigeration Plant Equipment Replacement	Replace 7971 Pumper	Rosedale Park North - Tennis Court Reconstruction
Traffic Data Collection Inventory		Replace HAZ MAT 7942	Maple Library Renovations

Operating budget Implications are a natural product of the capital budget and plan i.e. community centre operating costs, fire engine staffing, development co-funding requirements, debenture payments, renewal funding, etc. Incremental pressures are incorporated in the Proposed 2014 Budget and 2015-2017 Plans and are summarized below.

Items	2014		2015		2016		2017	
	\$	Tax Rate	\$	Tax Rate	\$	Tax Rate	\$	Tax Rate
Operational Requirements	1,240,679	0.79%	2,531,284	1.54%	2,097,469	1.16%	998,638	0.51%
Capital From Taxation	(25,190)	-0.02%	289,517	0.18%	126,748	0.07%	135,607	0.07%
Debenture Financing <i>(Note 1)</i>	(121,033)	-0.08%	1,098,641	0.67%	(37,366)	-0.02%	(2,145,003)	-1.10%
Infrastructure Contributions	569,709	0.36%	1,286,668	0.78%	1,230,473	0.68%	3,129,775	1.60%
Subtotal	1,664,165	1.06%	5,206,110	3.16%	3,417,324	1.89%	2,119,017	1.09%

Note 1 – Debenture costs for debt funded projects are planned in the year of completion.

Amortization vs. Budget Contributions:

The City's Proposed 2014 Budget and 2015-2017 Plan is developed excluding full amortization and post-employment benefits. The costs and associated tax implications of budgeting for full amortization is significant due to aging infrastructure depreciation and post-retirement benefits for employees.

Budget document users should be aware; a key objective of the budget is to set the tax rate. The Province mandates a balanced budget, encourages strong reserves and permits the exclusion of amortization. These elements differ from objectives of Financial Statements, which focus on financial position and municipal comparability purposes. Amortization is a standard financial statement reporting requirement, however budgeting for the full amount would generate significant pressure on the tax rate and discount other funding approaches e.g. debentures, reserves, capital replacement timing, etc.

The City's budget approach is supported by Ontario Regulation 284/09 – "Budget Matters – Expenses", which states that municipalities may exclude from annual budgets all or a portion of expenses for amortization, post-employment benefit expenses and solid waste landfill closure and post-closure expenses, but does require Council be informed of the above action including the estimated change in the year-end accumulated surplus and estimated impact of the excluded expenses on the municipal funding requirements. This information was reported to Council on December 10th, 2013.

Impact of Excluded Expenses/Estimated Change in Accumulated Surplus

Funding vs. Amortization (In Millions)	Annual Budget Funding	Prior Year Amortization	Gap
City Asset Renewal	23.1	44.1	21.0
City Post Employment Benefit	1.3	12.5	11.2
Combined	24.4	56.6	32.2

- *Budget funding includes capital contributions and debenture financing estimates*
- *Excludes Water and Waste Water (Separate Process)*
- *Reporting on solid waste landfill closure and post-closure expenses is not applicable in Vaughan*

As reported in many journals and articles, the above situation is consistent for most Canadian municipalities. Due to sound financial planning, Vaughan is in a strong financial position and ahead of most municipalities, which is supported by the Ministry of Municipal Affairs and Housing municipal financial indicator review and comparison. To begin to address the forecasted capital asset renewal funding gap, the City has implemented several initiatives.

1. Multi-Year Budgeting – To provide visibility regarding future financial requirements.
2. Asset Management – The City is in the process of completing Phase I of the asset management initiative. At the September 16th Priorities and Key Initiatives Committee, staff presented the *Corporate Asset Management Strategy*.
3. Infrastructure Renewal Policy – To ensure annual replacement contributions are in place for new capital projects based on lifecycle principles.
4. Reserve Policy Update – In addition to policy updates, this action incorporated a realignment of reserve balances and expansion of surplus allocation to support infrastructure.
5. Financial Master Plan – The City's Financial Master Plan earmarked infrastructure funding as a top priority.

The above actions are designed to guide the municipality towards financial sustainability and are required to ensure the City is able to safeguard the community's infrastructure network. Staff will continue to educate and communicate the issue and future reports are planned for 2014.

Relationship to Vaughan Vision 2020 / Strategic Plan

The Budget Process allocates and approves the resources necessary to continue the City's activities and implement Council's approved plans.

Regional Implications

None

Conclusion

The City has followed a very thorough and rigorous process to develop the Proposed 2014 Budget and 2015-2017 Plan. Very tight budget guidelines approved by Council were issued to all departments limiting increases to established commitments and pre-defined external pressures. In addition to the strict base budget guidelines, a number of additional resource requests were put forward by departments to maintain service levels, comply with regulatory requirements and implement operational and strategic initiatives. Capital budgets were developed in consideration of policy requirements and based on anticipated reserve balances. A considerable amount of time at all levels in the organization was focused on reviewing budgets and prioritizing requests in order to develop a realistic and responsible financial plan. Tough choices were required to balance "Maintaining Services", "City Building Initiatives" and "Keeping Tax Rates Low". The final recommendation is a blend of all three ideals with a 2014 weighted focus on maintaining service levels and respect for the tax payer dollar.

Components	2014			2015			2016			2017		
	Rate Incr.	\$ (m)	Bill Incr.	Rate Incr.	\$ (m)	Bill Incr.	Rate Incr.	\$ (m)	Bill Incr.	Rate Incr.	\$ (m)	Bill Incr.
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Total	2.50%	3.93	\$ 30.91	6.70%	11.04	\$ 84.89	4.41%	7.98	\$59.67	4.22%	8.23	\$59.55
Total Capital Budget		\$51.74			\$75.11			\$129.71			\$153.87	

Municipal Tax Rate Increase Comparison

In addition, a comparison of tax rate increases across the Greater Toronto Area clearly demonstrates Vaughan has one of the lowest tax rate increases in 2014, but more importantly has sustained this practice over time as illustrated by four year average tax rate increase comparison. This is another example of Vaughan providing tremendous value to its residents.

Municipality	2014	Approved/ Proposed	2013	2012	2011	Average
Caledon	4.98%	A	5.70%	5.24%	10.40%	6.6%
Mississauga	6.10%	A	7.00%	7.40%	5.80%	6.6%
King	2.59%	A	3.42%	8.90%	5.66%	5.1%
Oakville	2.11%	A	3.01%	6.55%	5.93%	4.4%
Brampton	2.90%	A	4.90%	4.90%	4.10%	4.2%
Newmarket	2.72%	A	3.74%	3.95%	5.89%	4.1%
Barrie	2.03%	A	3.30%	3.60%	6.50%	3.9%
Milton	3.63%	A	3.00%	3.60%	4.86%	3.8%
Aurora	3.81%	P	3.42%	4.77%	1.94%	3.5%
Burlington	3.66%	P	4.46%	3.29%	0.90%	3.1%
Vaughan	2.50%	P	2.69%	2.95%	1.95%	2.5%
Richmond Hill	2.04%	P	2.50%	2.45%	2.95%	2.5%
Markham	2.49%	P	1.50%	1.50%	0.00%	1.4%
Average	3.20%		3.74%	4.55%	4.38%	4.0%

Total Property Tax Bill

The 2014 total property tax bill for the average home in Vaughan valued at \$551,000 is \$4,662. It is important to note, that although York Region's property tax rate increase is only 1.54%, its contribution to the overall increase represents 52% or \$34. This is largely because almost half of the Property Tax bill is allocated to the Region of York. Overall, the average total property tax bill in Vaughan will increase by \$65 or 1.42%. Vaughan's local portion amounts to \$31 or 0.67% of the total property tax bill.

Property Tax Bill	2013 Property Tax	Est. Increase		Est. 2014 Property Tax	
		%	\$		
City of Vaughan	\$ 1,228	2.50%	\$ 31	\$ 1,259	27.0%
Hospital Levy	60	0.00%	-	60	1.3%
Region of York	2,238	1.54%	34	2,272	48.7%
Provincial (Education)	1,071	0.00%	-	1,071	23.0%
Total Tax Bill	\$ 4,597	1.42%	\$ 65	\$ 4,662	100.0%

** 2014 Estimated Property Taxes are based on the avg. home value of \$551k*

Attachments

Attachment 1: Proposed 2014-2017 Operating Budget Revenue and Expenditure Summary

Attachment 2: Proposed 2014-2017 Additional Resource Request Summary

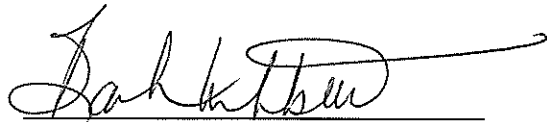
Attachment 3: Proposed 2014-2017 Capital Project Listing by Department

Report prepared by:

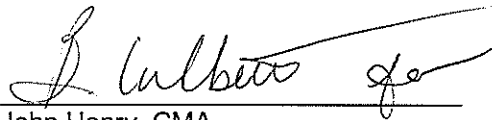
Howard Balter, CGA
Acting Manager, Operating Budget & Activity Costing Ext. 8338

Jackie Macchiusi, CGA
Manager, Capital and Reserves Planning, Ext. 8267

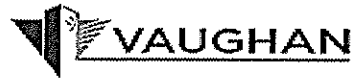
Respectfully submitted,

A handwritten signature in cursive script, appearing to read "Barbara Cribbett", written over a horizontal line.

Barbara Cribbett, CMA
Interim City Manager

A handwritten signature in cursive script, appearing to read "John Henry", written over a horizontal line.

John Henry, CMA
Acting Commissioner of Finance & City Treasurer



CITY OF VAUGHAN

2014-17

OPERATING BUDGET

Proposed Revenue & Expenditure Summary

**CITY OF VAUGHAN
PROPOSED 2014-17 OPERATING BUDGET
TAX LEVY SUMMARY**

	2013 BUDGET	DRAFT 2014 BUDGET	INC. / (DEC.) \$	%	2015 FORECAST	INC. / (DEC.) \$	%	2016 FORECAST	INC. / (DEC.) \$	%	2017 FORECAST	INC. / (DEC.) \$	%
REVENUES	\$84,815,389	\$93,712,007	\$8,896,618	10.5%	\$89,679,510	(\$4,032,497)	-4.3%	\$88,372,073	(\$1,307,437)	-1.5%	\$87,015,620	(\$1,356,453)	-1.5%
EXPENDITURES	\$238,371,178	\$254,055,867	\$15,684,689	6.6%	\$265,475,570	\$11,419,703	4.5%	\$277,425,333	\$11,949,763	4.5%	\$290,348,042	\$12,922,709	4.7%
LEVY	\$153,555,789	\$160,343,860	\$6,788,071	4.4%	\$175,798,060	\$15,452,200	9.6%	\$189,053,260	\$13,257,200	7.5%	\$203,332,422	\$14,279,162	7.6%

**CITY OF VAUGHAN
PROPOSED 2014-17 OPERATING BUDGET
TAX LEVY SUMMARY**

	2013 BUDGET	DRAFT 2014 BUDGET	INC. / (DEC.) \$	%	2015 FORECAST	INC. / (DEC.) \$	%	2016 FORECAST	INC. / (DEC.) \$	%	2017 FORECAST	INC. / (DEC.) \$	%
REVENUES	82,315,389	91,212,007	8,896,618	10.8%	87,379,510	-3,832,497	-4.2%	86,272,073	-1,107,437	-1.3%	85,115,620	-1,158,453	-1.3%
EXPENDITURES	238,371,178	254,055,867	15,684,689	6.6%	265,475,570	11,419,703	4.5%	277,425,333	11,945,763	4.5%	290,348,042	12,922,709	4.7%
NET EXPENDITURES	156,055,789	162,843,860	6,788,071	4.3%	178,096,060	15,252,200	9.4%	191,153,260	13,057,200	7.3%	205,232,422	14,079,162	7.4%
PRIOR YEAR SURPLUS CARRY FORWARD TO REDUCE TAX LEVY	2,500,000	2,500,000	0	0.0%	2,300,000	-200,000	-8.0%	2,100,000	-200,000	-8.7%	1,900,000	-200,000	-9.5%
LEVY	153,555,789	160,343,860	6,788,071	4.4%	175,796,060	15,452,200	9.6%	189,053,260	13,257,200	7.5%	203,332,422	14,279,162	7.6%
LESS: ASSESSMENT GROWTH (2014 @ 1.86%, 2015 @ 2.25%, 2016 @ 2.25% and 2017 @ 2.25%)	1.86%	2,853,527	2,853,527		7,262,983	4,409,456		12,536,865	5,273,882		18,586,570	6,049,704	
		<u>2,853,527</u>	<u>2,853,527</u>		<u>7,262,983</u>	<u>4,409,456</u>		<u>12,536,865</u>	<u>5,273,882</u>		<u>18,586,570</u>	<u>6,049,704</u>	
2014-17 OPERATING BUDGET TAXATION INCREASE FUNDING REQUIRED			3,934,544			11,042,743			7,983,318			8,229,458	
AVERAGE TAX RATE INCREASE IN PERCENTAGE TERMS (rounded to 2 decimal places)			2.50%			6.70%			4.41%			4.22%	
INCREASE FOR AN AVERAGE HOUSEHOLD ASSESSED AT 2014 @ \$551,000, 2015 @ \$587,000, 2016 @ \$626,000 and 2017 @ \$667,000			\$31			\$85			\$60			\$60	

**CITY OF VAUGHAN
PROPOSED 2014-17 OPERATING BUDGET
REVENUE AND EXPENDITURE SUMMARY**

	2013 BUDGET	DRAFT 2014 BUDGET	INC. / (DEC.) \$ %	2015 Forecast	INC. / (DEC.) \$ %	2016 Forecast	INC. / (DEC.) \$ %	2017 Forecast	INC. / (DEC.) \$ %
REVENUES:									
2013 TAXATION	153,555,789	153,555,789		153,555,789	-	153,555,789	-	153,555,789	-
ASSESSMENT GROWTH		2,853,527	2,853,527 1.86%	7,282,983	4,409,456 2.8%	12,536,885	5,273,882 3.0%	18,586,570	6,049,704 3.2%
BASE TAXATION	153,555,789	156,409,316	2,853,527 1.9%	160,816,772	4,409,456 2.8%	166,092,654	5,273,882 3.3%	172,142,359	6,049,704 3.6%
SUPPLEMENTAL TAXATION	5,282,683	3,500,000	(1,782,683) -33.7%	3,200,000	(300,000) -8.6%	3,200,000	0 0.0%	3,200,000	0 0.0%
GRANT / PAYMENT IN LIEU / OTHER	2,645,200	2,645,200	0 0.0%	2,645,200	0 0.0%	2,645,200	0 0.0%	2,645,200	0 0.0%
RESERVES	19,377,162	21,891,748	2,514,587 13.0%	21,314,353	(577,396) -2.6%	20,540,831	(773,522) -3.6%	17,975,309	(2,565,522) -12.5%
CORPORATE	17,660,378	23,672,678	6,012,300 34.0%	19,802,044	(3,870,634) -16.4%	18,486,832	(1,315,212) -6.6%	18,531,213	44,381 0.2%
FEES AND SERVICE CHARGES	37,349,966	39,502,380	2,152,414 5.8%	40,417,913	915,533 2.3%	41,399,210	981,297 2.4%	42,763,898	1,364,688 3.3%
PRIOR YEAR'S SURPLUS CARRY FORWARD	2,500,000	2,500,000	0 0.0%	2,390,000	(200,000) -8.0%	2,100,000	(200,000) -8.7%	1,900,000	(200,000) -9.5%
TOTAL REVENUES	238,371,178	250,121,323	11,750,145 4.7%	250,499,282	376,959 0.2%	254,464,727	3,966,445 1.6%	259,157,979	4,693,251 1.8%
EXPENDITURES:									
DEPARTMENTAL	210,758,740	221,281,016	10,522,276 5.0%	234,353,741	13,072,725 5.9%	242,485,385	8,131,644 3.5%	251,283,485	8,778,100 3.6%
RESERVE CONTRIBUTION & CORPORATE EXP.	6,259,535	11,731,537	5,472,002 87.4%	8,594,349	(3,137,188) -26.7%	9,630,453	1,036,104 12.1%	12,770,167	3,139,714 32.6%
LONG TERM DEBT	14,150,587	14,029,554	(121,033) -0.9%	15,128,195	1,068,641 7.6%	15,090,829	(37,366) -0.2%	12,945,826	(2,145,003) -14.2%
CONTINGENCY	813,042	649,676	(163,366) -20.1%	745,684	96,008 14.8%	3,433,317	2,682,633 361.1%	6,452,608	3,014,281 87.7%
CAPITAL FROM TAXATION	6,389,274	6,384,084	(5,190) -0.4%	6,653,601	269,517 4.5%	6,780,349	126,748 1.9%	6,915,956	135,607 2.0%
TOTAL EXPENDITURES	238,371,178	254,055,867	15,684,689 6.6%	265,475,570	11,419,703 4.5%	277,425,333	11,949,763 4.5%	290,348,042	12,922,709 4.7%
FUNDING REQUIREMENT	0	3,934,544	3,934,544	3,934,544	11,042,744	11,042,744	7,983,318	8,229,458	4,229,458
2014 TAXATION INCREASE									
2015 TAXATION INCREASE									
2016 TAXATION INCREASE									
2017 TAXATION INCREASE									
AVERAGE TAX RATE INCREASE IN PERCENTAGE TERMS			2.50%		6.70%		4.41%		4.22%
INCREASE FOR AN AVERAGE HOUSEHOLD ASSESSED AT 2014 @ \$551,000, 2015 @ \$587,000, 2016 @ \$626,000 and 2017 @ \$667,000			\$31		\$85		\$60		\$60

CITY OF VAUGHAN PROPOSED 2014-17 OPERATING BUDGET REVENUE BY MAJOR SOURCE

	DRAFT	2013	2014	INC. / (DEC.)	2015	INC. / (DEC.)	2016	INC. / (DEC.)	2017	INC. / (DEC.)
	BUDGET	BUDGET	BUDGET	\$	FORECAST	\$	FORECAST	\$	FORECAST	\$
				%		%		%		%
TAXATION										
Supplemental		5,282,683	3,500,000	(1,782,683)	-33.7%	3,200,000	-8.6%	3,200,000	0	0.0%
GRANT										
Library Grant		145,200	145,200	0	0.0%	145,200	0	0.0%	145,200	0
PAYMENT IN LIEU / OTHER										
Payment In Lieu / Other		2,500,000	2,500,000	0	0.0%	2,500,000	0	0.0%	2,500,000	0
RESERVES										
Engineering Reserve	4,737,394	5,825,515	1,088,121	23.0%	5,877,515	0.9%	6,074,515	3.4%	6,043,515	(31,000)
Electricity	289,834	1,024,794	735,160	280.1%	270,398	(754,396)	-73.4%	270,878	478	0.2%
CL Recreation Land Reserve	665,000	776,000	111,000	16.7%	800,000	0	0.0%	840,000	19,000	2.3%
Administrative Recovery from Capital	1,500,000	1,500,000	0	0.0%	1,500,000	0	0.0%	1,500,000	0	0.0%
Fleet Management Reserve	121,374	0	(121,374)	-100.0%	0	0.0%	0	0.0%	0	0.0%
Building Standards Service Continuity Reserve	1,978,913	2,849,680	870,767	44.0%	2,738,680	(111,000)	-4.3%	2,857,680	(119,000)	-4.2%
DC Growth Projects	546,437	348,587	(197,850)	-56.8%	348,587	0	0.0%	348,587	0	0.0%
Insurance Reserve	0	0	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Tax Rate Stabilization Reserve	2,957,410	3,107,410	150,000	5.1%	2,707,410	(400,000)	-12.9%	2,307,410	(400,000)	-17.3%
Debt Service Payment Reserve	3,200,000	3,080,000	(120,000)	-3.8%	3,680,000	600,000	18.5%	3,080,000	(600,000)	-19.5%
Water & Wastewater Recovery	3,402,000	3,378,763	(23,237)	-0.7%	3,402,763	24,000	0.7%	3,479,763	77,000	2.3%
TOTAL RESERVES	19,377,162	21,891,749	2,514,587	13.0%	21,314,353	(577,396)	-2.8%	20,540,831	(773,522)	-3.6%
FEE/SERVICE CHARGES/RECOVERIES										
CITY MANAGER										
Fire And Rescue Services	580,628	626,787	46,159	7.9%	603,207	(23,580)	-3.8%	649,827	46,420	7.7%
COMMISSIONER OF LEGAL & ADMIN. SERV.										
Clerks	37,261	39,305	2,044	5.5%	41,896	2,591	6.6%	45,483	3,587	8.6%
Clerks - Licensing	1,121,360	1,196,290	74,930	6.7%	1,257,957	61,667	5.2%	1,334,260	76,303	6.1%
Committee Of Adjustment	474,007	507,336	33,329	7.0%	542,750	35,414	7.0%	578,732	35,982	6.5%
Legal Services	80,000	57,478	(22,522)	-28.3%	70,316	12,838	4.2%	74,788	4,472	6.0%
By-Law & Compliance	2,318,478	2,429,717	111,239	4.8%	2,484,547	54,830	2.3%	2,493,006	8,459	0.3%
COMMISSIONER OF COMMUNITY SERVICES										
Communities In Bloom Sponsorship	10,000	5,000	(5,000)	-50.0%	5,000	0	0.0%	5,000	0	0.0%
Community Grants & Advisory Comm.	0	6,000	6,000	4.0%	6,000	0	0.0%	6,000	0	0.0%
Recreation	18,148,833	18,870,100	721,267	4.0%	19,217,308	347,208	1.8%	19,574,624	357,316	1.9%
Culture Services	552,880	562,880	10,000	1.8%	562,880	0	0.0%	562,880	0	0.0%
Buildings And Facilities	192,840	284,356	91,516	47.5%	285,381	1,025	0.4%	286,474	1,093	0.4%
Parks & Forestry Operations	111,211	134,869	23,658	21.3%	138,045	3,176	2.4%	141,321	3,276	2.4%
Cemeteries	101,780	72,153	(29,627)	-29.1%	73,591	1,438	2.0%	75,059	1,508	2.0%
COMMISSIONER OF PLANNING										
Policy Planning	0	157,077	157,077	0.0%	150,850	(6,227)	-4.0%	0	(150,850)	-100.0%
Development Planning	3,413,026	4,477,465	1,064,439	31.2%	4,591,156	113,691	2.5%	4,778,195	187,039	4.1%
Building Standards - Licenses/Permits	6,878,872	6,650,000	(228,872)	-3.3%	6,875,000	225,000	3.4%	7,156,780	281,780	4.1%
- Plumbing Permits	500,000	485,000	(15,000)	-3.0%	500,000	15,000	3.1%	520,200	20,200	4.0%
- Service Charges	552,881	531,861	(21,020)	-3.8%	573,161	41,300	7.8%	621,711	48,550	8.5%
COMMISSIONER OF CORPORATE & STRATEGIC SERVICES										
Environmental Sustainability	22,500	0	(22,500)	-100.0%	0	0	0.0%	0	0	0.0%
COMMISSIONER OF ENGINEERING & PUBLIC WORKS										
Development And Transport, Engineering	404,028	473,588	69,560	17.2%	390,512	(83,076)	-17.5%	398,448	5,936	1.5%
Engineering Services	250,693	256,734	6,041	2.3%	264,513	7,779	3.0%	272,462	7,949	3.0%
Public Works - Operations	1,311,008	1,358,584	47,576	3.5%	1,381,243	22,659	1.8%	1,406,350	25,107	1.8%
VAUGHAN PUBLIC LIBRARIES										
TOTAL FEES / SERVICE CHARGES	307,400	311,990	4,590	1.5%	402,500	90,500	28.0%	420,900	18,400	4.5%
TOTAL CORPORATE REVENUES	37,349,965	39,502,380	2,152,414	5.8%	40,417,913	915,533	2.3%	41,399,210	981,297	2.4%
TOTAL REVENUE	17,660,378	23,672,678	6,012,300	34.0%	19,802,044	(3,870,634)	-16.4%	18,486,832	(1,315,212)	-6.8%
TOTAL REVENUE	82,315,389	91,212,007	8,896,618	10.8%	87,379,910	-3,832,197	-4.2%	86,272,073	-1,107,437	-1.3%

NOTE 1: Adjustments from Council Items are shown separately for 2014 adjustments. Council Items changing the Forecast 2015 to 2017 budget are included in this financial summary.

CORPORATE REVENUE DETAIL:

**CITY OF VAUGHAN
PROPOSED 2014-17 OPERATING BUDGET
REVENUE BY MAJOR SOURCE**

	2013 BUDGET	DRAFT 2014 BUDGET	INC. / (DEC.) \$	%	2015 FORECAST	INC. / (DEC.) \$	%	2016 FORECAST	INC. / (DEC.) \$	%	2017 FORECAST	INC. / (DEC.) \$	%
Fines And Penalties	4,900,000	5,100,000	200,000	4.1%	5,100,000	0	0.0%	5,100,000	0	0.0%	5,100,000	0	0.0%
Tax Certificates And Documents	501,228	506,283	5,055	1.0%	531,104	24,841	4.9%	532,360	1,256	0.2%	536,744	4,381	0.8%
Investment Income	2,750,000	2,525,000	(225,000)	-8.2%	2,275,000	(250,000)	-9.9%	2,025,000	(250,000)	-11.0%	2,065,000	40,000	2.0%
Powers/Stream Investment Income	4,853,450	4,700,000	(153,450)	-3.2%	4,700,000	0	0.0%	4,700,000	0	0.0%	4,700,000	0	0.0%
Powers/Stream Dividends	4,425,000	6,200,000	1,775,000	40.1%	6,325,000	125,000	2.0%	5,500,000	(825,000)	-13.0%	5,500,000	0	0.0%
Miscellaneous Revenue	70,000	539,608	469,608	670.9%	413,058	(126,550)	-33.5%	170,000	(243,058)	-58.8%	170,000	0	0.0%
Purchasing	60,700	60,700	0	0.0%	60,700	0	0.0%	60,700	0	0.0%	60,700	0	0.0%
Cashiering Services	50,000	89,392	39,392	78.8%	90,937	1,545	1.7%	92,527	1,590	1.7%	92,527	0	0.0%
Capital Admin. Revenue	50,000	12,000	(38,000)	-76.0%	12,000	0	0.0%	12,000	0	0.0%	12,000	0	0.0%
Special Dividend - VHI	0	3,645,470	3,645,470	0.0%	0	(3,645,470)	-100.0%	0	0	0.0%	0	0	0.0%
Mayor's Gala/Golf Classic	0	294,245	294,245	0.0%	294,245	0	0.0%	294,245	0	0.0%	294,245	0	0.0%
TOTAL CORPORATE REVENUE	17,660,378	23,672,678	6,012,300	34.0%	19,002,044	(3,370,634)	-16.4%	18,486,832	(1,315,212)	-6.5%	18,531,213	44,381	0.2%

CITY OF VAUGHAN
PROPOSED 2014-17 OPERATING BUDGET
Expenditure By Major Category (1)

	2013 BUDGET	DRAFT 2014 BUDGET	INC. / (DEC.) \$	INC. / (DEC.) %	2015 FORECAST	INC. / (DEC.) \$	INC. / (DEC.) %	2016 FORECAST	INC. / (DEC.) \$	INC. / (DEC.) %	2017 FORECAST	INC. / (DEC.) \$	INC. / (DEC.) %
COUNCIL													
OFFICE OF THE INTEGRITY COMMISSIONER													
Internal Audit	1,435,415	1,524,230	24,755	1.7%	1,574,098	48,868	3.1%	1,586,016	31,918	2.0%	1,631,644	32,558	2.0%
Executive Director	199,840	230,000	50	0.0%	200,000	0	0.0%	200,000	0	0.0%	200,000	0	0.0%
Economic and Business Development	253,632	428,643	135,991	46.2%	494,235	64,592	15.9%	507,223	12,988	2.6%	518,867	11,644	2.3%
City Manager	709,216	871,864	162,648	22.9%	898,835	16,972	1.9%	898,835	10,818	1.2%	910,724	10,890	1.2%
Community and Business Development	1,385,162	2,011,989	(6,489)	-0.0%	2,401,279	38,291	1.6%	2,411,342	1,063	0.0%	2,420,000	1,000	0.0%
Fire and Rescue Services	1,083,949	1,216,814	127,965	11.8%	1,461,037	139,485	8.7%	1,776,308	32,271	1.8%	1,801,169	22,861	1.3%
Emergency Planning	37,657	40,000	3,415	9.1%	43,897,818	145,270	11.9%	4,489,764	127,780	2.8%	4,512,999	23,235	0.5%
TOTAL CITY MANAGER	1,811,568	2,151,528	341,528	18.9%	2,389,041	230,041	9.7%	2,481,000	91,959	3.9%	2,512,261	31,261	1.3%
Commissioner of Finance and City Treasurer													
City Financial Services	412,003	398,979	(13,024)	-3.2%	407,577	8,598	2.2%	409,326	1,749	0.4%	411,075	1,749	0.4%
Budgeting and Financial Planning	3,076,812	3,124,482	47,670	1.5%	3,170,485	46,003	1.5%	3,207,981	37,496	1.2%	3,235,000	27,019	0.8%
Procurement Services	2,332,846	2,345,112	24,266	1.0%	2,438,023	93,911	3.9%	2,477,840	39,817	1.6%	2,511,000	33,160	1.3%
Procurement Services and Investments	568,869	703,137	116,248	19.9%	731,446	28,309	3.9%	745,090	13,644	1.9%	758,771	13,681	1.8%
TOTAL COMMISSIONER OF FINANCE AND CITY TREASURER	7,390,536	8,174,116	389,580	5.3%	8,357,132	176,546	2.1%	8,442,246	85,269	1.0%	8,599,646	157,400	1.8%
Commissioner of Legal and Administrative Services													
City Clerk - Licensing	380,591	424,105	43,515	11.3%	432,752	8,656	2.0%	434,618	1,866	0.4%	436,444	1,826	0.4%
City Clerk - Licensing	4,482,282	4,794,653	312,371	6.9%	4,872,258	207,605	4.4%	4,971,298	99,040	2.0%	5,016,247	44,949	0.9%
City Clerk - Insurance	1,417,164	1,500,000	82,836	5.8%	1,500,000	82,836	5.8%	1,500,000	82,836	5.8%	1,500,000	82,836	5.8%
City Clerk - Insurance	594,000	612,132	18,132	3.0%	612,132	18,132	3.0%	612,132	18,132	3.0%	612,132	18,132	3.0%
Legal Services	2,096,377	2,150,373	53,996	2.6%	2,150,373	53,996	2.6%	2,150,373	53,996	2.6%	2,150,373	53,996	2.6%
By-Law & Compliance	5,319,824	5,892,231	572,407	10.8%	6,240,820	348,589	5.6%	6,310,042	69,222	1.1%	6,432,439	122,397	1.9%
TOTAL COMMISSIONER OF LEGAL AND ADMINISTRATIVE SERVICES	18,233,921	19,236,447	1,002,526	5.5%	19,846,447	612,526	3.2%	20,164,024	317,577	1.6%	20,481,681	317,657	1.6%
Commissioner of Community Services													
Community Development Program	510,022	510,004	(18)	-0.0%	537,046	27,042	5.3%	547,938	10,892	2.0%	556,250	8,312	1.5%
Community Grants and Advisory Committees	80,140	80,140	0	0.0%	80,140	0	0.0%	80,140	0	0.0%	80,140	0	0.0%
Recreation	19,659,639	19,804,470	144,831	0.7%	19,804,470	144,831	0.7%	19,804,470	144,831	0.7%	19,804,470	144,831	0.7%
Cultural Services	2,144,478	2,144,478	0	0.0%	2,144,478	0	0.0%	2,144,478	0	0.0%	2,144,478	0	0.0%
Buildings and Facilities	21,065,359	22,031,558	966,199	4.6%	22,031,558	966,199	4.6%	22,031,558	966,199	4.6%	22,031,558	966,199	4.6%
Parks and Forestry Operations	2,576,170	2,576,170	0	0.0%	2,576,170	0	0.0%	2,576,170	0	0.0%	2,576,170	0	0.0%
Community Services	13,047,840	14,287,426	1,239,586	9.5%	14,741,001	453,575	3.1%	15,533,657	792,656	5.4%	16,824,302	1,290,645	8.3%
TOTAL COMMISSIONER OF COMMUNITY SERVICES	1,283,311	1,317,834	34,523	2.7%	1,359,213	36,179	2.7%	1,389,974	30,761	2.2%	1,434,350	44,376	3.1%
Commissioner of Planning													
Development Planning	354,002	384,702	30,700	8.7%	397,000	12,298	3.2%	400,638	3,638	0.9%	402,404	1,766	0.4%
Policy Planning	3,334,287	3,907,782	573,495	17.2%	3,907,782	573,495	17.2%	3,907,782	573,495	17.2%	3,907,782	573,495	17.2%
Building Standards	1,525,054	1,804,819	279,765	18.3%	1,804,819	279,765	18.3%	1,804,819	279,765	18.3%	1,804,819	279,765	18.3%
TOTAL COMMISSIONER OF PLANNING	5,213,343	5,997,303	783,960	15.0%	6,109,601	111,803	1.8%	6,112,239	24,438	0.4%	6,112,239	24,438	0.4%
Commissioner of Strategic & Corporate Services													
Strategic Planning	352,987	359,454	6,467	1.8%	412,057	52,603	12.6%	417,958	5,901	1.4%	419,694	1,736	0.4%
Environment & Sustainability	330,712	316,709	(14,003)	-4.2%	316,709	(14,003)	-4.2%	316,709	(14,003)	-4.2%	316,709	(14,003)	-4.2%
Innovation & Continuous Improvement	702,772	859,253	156,481	22.3%	1,003,032	143,779	14.3%	1,003,032	143,779	14.3%	1,003,032	143,779	14.3%
Access Vaughan	953,213	1,104,037	150,824	15.8%	1,108,653	54,620	4.9%	1,119,128	10,475	0.9%	1,127,613	8,485	0.8%
Information and Technology Management	8,293,951	8,860,318	566,367	6.8%	9,692,548	832,230	8.6%	9,884,143	191,595	1.9%	10,054,471	170,328	1.7%
TOTAL COMMISSIONER OF STRATEGIC & CORPORATE SERVICES	3,332,639	3,630,051	297,412	8.9%	3,792,028	161,971	4.3%	3,812,508	20,480	0.5%	3,835,519	23,011	0.6%
Commissioner of Engineering and Public Works													
Engineering and Public Works	485,233	507,269	22,036	4.5%	500,000	12,731	2.5%	500,000	12,731	2.5%	500,000	12,731	2.5%
Engineering and Transport Engineering	4,454,452	5,285,388	830,936	18.7%	5,303,685	44,337	0.8%	5,460,853	157,168	2.9%	5,387,707	(72,146)	-1.3%
Public Works	4,314,721	4,454,452	139,731	3.2%	4,454,452	139,731	3.2%	4,454,452	139,731	3.2%	4,454,452	139,731	3.2%
TOTAL COMMISSIONER OF ENGINEERING SERVICES	9,250,406	10,247,119	996,715	10.7%	10,308,137	67,406	0.6%	10,365,255	57,122	0.5%	10,342,159	(22,096)	-0.2%
VAUGHAN PUBLIC LIBRARIES													
Library Services	14,551,132	15,150,940	599,808	4.1%	15,827,339	676,399	4.3%	17,351,836	724,497	4.1%	17,844,683	332,847	1.9%
Commissioner of Engineering and Public Works													
Engineering and Public Works	485,233	507,269	22,036	4.5%	500,000	12,731	2.5%	500,000	12,731	2.5%	500,000	12,731	2.5%
Engineering and Transport Engineering	4,454,452	5,285,388	830,936	18.7%	5,303,685	44,337	0.8%	5,460,853	157,168	2.9%	5,387,707	(72,146)	-1.3%
Public Works	4,314,721	4,454,452	139,731	3.2%	4,454,452	139,731	3.2%	4,454,452	139,731	3.2%	4,454,452	139,731	3.2%
TOTAL COMMISSIONER OF ENGINEERING SERVICES	9,250,406	10,247,119	996,715	10.7%	10,308,137	67,406	0.6%	10,365,255	57,122	0.5%	10,342,159	(22,096)	-0.2%
RESERVE CONTRIBUTION & CORP. EXPENDITURES													
Long Term Debt	6,258,535	11,731,517	5,472,982	87.4%	8,994,348	(3,137,169)	-35.0%	8,994,348	(3,137,169)	-35.0%	8,994,348	(3,137,169)	-35.0%
Contingency	815,642	649,676	(165,966)	-20.1%	1,132,155	1,098,841	7.8%	1,132,155	1,098,841	7.8%	1,132,155	1,098,841	7.8%
Capital from Taxation	5,319,274	5,314,084	(5,190)	-0.1%	5,314,084	(5,190)	-0.1%	5,314,084	(5,190)	-0.1%	5,314,084	(5,190)	-0.1%
TOTAL EXPENDITURES	231,371,178	254,551,657	23,180,479	10.0%	265,475,579	11,923,921	4.5%	277,435,333	11,959,754	4.3%	280,248,042	2,812,709	1.0%

NOTE 1: EXPENSES ARE NET OF POWERSTREAM JOINT SERVICES REVENUE AND LIBRARY JOINT SERVICE CHARGES.
 NOTE 2: Adjustments from Council Items are shown separately for 2014 adjustments. Council Items changing the Forecast 2015 to 2017 budget are included in this financial summary.

CITY OF VAUGHAN
PROPOSED 2014-17 OPERATING BUDGET
Expenditure By Major Category (1)

	2013 BUDGET	DRAFT 2014 BUDGET	INC. / (DEC.) \$	%	2015 FORECAST	INC. / (DEC.) \$	%	2016 FORECAST	INC. / (DEC.) \$	%	2017 FORECAST	INC. / (DEC.) \$	%
RESERVE CONTRIBUTION & CORP. EXP. DETAIL:													
RESERVE CONTRIBUTIONS:													
Reg & Pmt. Maint. Fee	2,297,092	2,602,247	305,155	14.6%	2,764,844	162,597	5.9%	3,459,096	711,852	25.6%	5,203,153	1,708,457	48.8%
Reg & Pmt. Maint. Fee	145,326	145,326	0	0.0%	145,326	0	0.0%	145,326	0	0.0%	145,326	0	0.0%
Parks Infrastructure Fee	601,819	443,748	(158,071)	-26.3%	1,002,300	1,002,300	22.5%	1,755,755	344,765	23.7%	2,975,824	1,179,069	65.6%
Excavation Reserve Contribution	400,000	450,000	50,000	12.5%	450,000	0	0.0%	1,155,755	344,765	23.7%	1,755,755	344,765	23.7%
Additional Vehicle Contribution	182,233	357,478	175,245	96.2%	381,195	3,716	1.0%	394,989	3,793	1.0%	400,000	5,011	1.3%
Fire & Rescue Contribution	1,323,221	1,297,837	(25,384)	-2.0%	1,344,235	46,398	3.5%	1,501,512	157,277	11.7%	1,538,571	37,059	2.5%
Heritage Contribution	208,090	212,242	4,152	2.0%	216,485	4,243	2.0%	220,816	4,330	2.0%	225,232	4,416	2.0%
City of Vaughan Contribution	322,735	473,051	150,316	46.6%	475,651	0	0.0%	475,651	0	0.0%	665,810	190,159	40.0%
City of Vaughan Contribution	1,002,200	1,002,244	44	0.0%	1,150,000	0	0.0%	1,150,000	0	0.0%	1,237,595	87,595	7.6%
ITM Reserve Contribution	140,000	140,000	0	0.0%	140,000	0	0.0%	140,000	0	0.0%	150,000	10,000	7.1%
TOTAL RESERVE CONTRIBUTIONS	5,911,548	7,331,337	1,419,789	24.0%	8,417,828	1,086,491	12.9%	10,197,351	1,779,523	17.4%	13,178,072	2,980,745	29.3%
CORPORATE EXPENDITURES:													
Mayor's Office	0	294,245	294,245	0.0%	294,245	0	0.0%	294,245	0	0.0%	294,245	0	0.0%
Mayor's Office	95,000	184,000	89,000	93.7%	113,500	9,000	8.0%	113,500	8,000	7.0%	127,800	14,300	12.6%
Professional Fees	184,000	184,000	0	0.0%	184,000	0	0.0%	184,000	0	0.0%	184,000	0	0.0%
City of Vaughan Contribution	407,000	2,992,210	2,585,210	635.2%	703,058	(2,289,152)	-325.6%	486,000	(2,410,058)	-494.0%	400,000	(69,058)	-13.0%
CMHC Development, Professional Fees & Resources	0	1,482,858	1,482,858	0.0%	0	(1,482,858)	-100.0%	0	0	0.0%	0	0	0.0%
Joint Services (Payroll/Catering)	450,228	473,416	23,188	5.1%	487,618	14,202	3.0%	502,245	14,627	3.0%	517,233	15,078	3.0%
Survey	0	0	0	0.0%	0	0	0.0%	0	0	0.0%	0	0	0.0%
City Hall Funding	0	0	0	0.0%	0	0	0.0%	0	0	0.0%	0	0	0.0%
Tax Adjustments	2,025,000	2,190,000	165,000	8.2%	2,275,000	125,000	5.6%	2,275,000	0	0.0%	2,300,000	25,000	1.1%
City of Vaughan Contribution	0	0	0	0.0%	0	0	0.0%	0	0	0.0%	0	0	0.0%
City of Vaughan Contribution	18,300	17,100	(1,200)	-6.6%	18,000	0	0.0%	18,000	0	0.0%	18,000	0	0.0%
City of Vaughan Contribution	28,300	28,300	0	0.0%	28,300	0	0.0%	28,300	0	0.0%	28,300	0	0.0%
City of Vaughan Contribution	272,061	903,641	631,580	232.1%	151,405	(751,836)	-49.3%	152,312	507	0.3%	152,312	507	0.3%
City of Vaughan Contribution	(4,130,000)	(4,430,000)	(300,000)	-7.3%	(4,479,100)	(49,100)	-1.1%	(4,512,500)	(33,400)	-0.7%	(4,550,200)	(37,700)	-0.8%
TOTAL CORPORATE EXPENDITURES	(522,813)	4,269,246	4,792,059	917.3%	(22,576)	(4,423,818)	-195.3%	(478,838)	(333,323)	-113.3%	(525,812)	(43,014)	-18.3%
TOTAL RESERVE CONTRIBUTIONS & CORP. EXP.	5,388,735	11,600,583	6,211,848	115.3%	8,395,252	(2,127,181)	-25.3%	9,718,513	877,675	9.0%	12,652,260	3,251,747	33.5%



CITY OF VAUGHAN

2014-17

OPERATING BUDGET

***Proposed Additional Resource
Request Summary***

Proposed 2014-2017 Additional Resource Request Summary

2014 Additional Resource Requests

#	Department	Description	Position Type	# of Positions	Union Net FTE	Non-Union Net FTE	One-Time Request	Continuous Requests	Maintain Service Level	Increase Service Level	New Service Level (Incl. Strategic)	Annual Cost	Offsets	2014 Budget Change	Tax Rate % Incr.	Cum Tax Rate % Incr.
Zero Base Budget Impact ARRs																
A1	Engineering Service	Roads Asset Management Coordinator	FT	1		1.00		✓			✓	111,896	(111,896)	-	0.00%	0.35%
A2	Dev/Trans. Eng	Transportation Engineer	FT	1		1.00		✓			✓	127,490	(127,490)	-	0.00%	0.35%
A3	PW - Roads	Equipment Operator I	FT	2	2.00			✓	✓			139,236	(139,236)	-	0.00%	0.35%
A4	Dev/Trans. Eng	Engineering Assistant	FT	1	1.00			✓	✓			103,238	(103,238)	-	0.00%	0.35%
A5	Dev/Trans. Eng	Development Coordinator	FT	1		1.00		✓	✓			116,896	(116,896)	-	0.00%	0.35%
A6	PW - Roads	Road Patrol Person	FT	1	1.00			✓	✓			85,691	(85,691)	-	0.00%	0.35%
A7	Engineering Service	Pavement Markings - Rural Roads		-				✓		✓		80,000	(80,000)	-	0.00%	0.35%
A8	Fleet	Driver and Compliance Trainer	PT	1		0.69		✓	✓			48,809	(48,809)	-	0.00%	0.35%
A9	Dev/Trans. Eng	Municipal Service Inspector	FT	1	1.00			✓	✓			106,386	(106,386)	-	0.00%	0.35%
A10	Eng. Services	Outsource some traffic data collection		-				✓	✓			80,000	(80,000)	-	0.00%	0.35%
A11	ITM	Reception / Clerk (conversion from PT to FT)	FT	1		0.31		✓	✓			65,755	(65,755)	-	0.00%	0.35%
A12	PW - Waste	Promotion and education re: littering at Super Mail Boxes		-				✓		✓		26,000	(26,000)	-	0.00%	0.35%
A13	Dev/Trans. Eng	Administrative Assistant	FT	1	1.00			✓		✓		86,505	(86,505)	-	0.00%	0.35%
A14	City Financial Services	Treasury Clerk E (Cashier/Water)	FT	1	0.40			✓	✓			63,154	(63,154)	-	0.00%	0.35%
A15	Clerks - Admin	Election Coordinator	FT	1		1.00		✓	✓			126,067	(126,067)	-	0.00%	0.35%
A16	Clerks - Admin	Council Office Administrator	FT	1		1.00		✓	✓			94,717	(94,717)	-	0.00%	0.35%
A17	PW - Waste	Transfer FTE from PW-Solid Waste to PW-Water/WasteWater	FT	1	(1.00)			✓	✓			(92,720)	-	(92,720)	-0.06%	0.29%
A18	Various	VOP 2010 Resourcing Plan (2-year)	FT-Cont 2 Yr	7		7.00		✓	✓			1,398,659	(1,398,659)	-	0.00%	0.29%
A19	Various	VMC Implementation Resourcing Plan (4-year)	FT-Cont 2 Yr	2		2.00		✓	✓			486,967	(486,967)	-	0.00%	0.29%
Budget Impact ARRs																
1	Policy Planning	Senior Policy Planner (Extension of 2 YR Contract - 2014-15)	FT-Cont 2 Yr	1		1.00	✓				✓	119,779	-	119,779	0.08%	0.37%
2	City Manager	Manager of Corporate Asset Management	FT	1		1.00		✓			✓	146,952	(83,763)	63,189	0.04%	0.41%
3	Fire & Rescue Operations	STN 75 - 6 Firefighters & 4 Captains GAPPED (Oct Start)	FT	10	2.50			✓	✓			358,502	-	358,502	0.23%	0.64%
4	By-Law and Compliance	Business Analyst Policy and Research Coordinator	FT	1		1.00		✓		✓		110,385	-	110,385	0.07%	0.71%
5	Corporate Communications	Communications Coordinator conversion	FT	2		1.00		✓		✓		144,666	(97,833)	46,833	0.03%	0.74%
6	B&F	B&F Asset Management Coordinator	FT	1		1.00		✓		✓		99,734	-	99,734	0.05%	0.80%
7	Parks & Forestry Operations	New Park Operating Expenses		-				✓	✓			153,529	-	153,529	0.10%	0.90%
8	Development	Development Finance & Investment Analyst	FT	1		1.00		✓		✓		100,224	-	100,224	0.06%	0.96%
9	Finance & Investment	Business Development Officer-Economic & Advanced Goods Production & Movement	FT	1		1.00		✓	✓			93,189	-	93,189	0.06%	1.02%
10	B&F	Facility Operator I - Fr. Emmano CC Expansion	FT	1	1.00			✓	✓			58,625	-	58,625	0.04%	1.06%
11	Access Vaughan	Citizen Service Representative	PT	2	1.62			✓		✓		115,244	(60,000)	55,244	0.04%	1.10%
12	HR	Learning & Development Specialist	FT	1		1.00		✓	✓			104,274	-	104,274	0.07%	1.16%
13	Parks & Forestry Operations	Forestry Arborist II	FT	1	1.00			✓	✓			72,191	-	72,191	0.05%	1.21%
14	Parks & Forestry Operations	Temporary Seasonal Employees	PT	2	1.38			✓	✓			59,689	-	59,689	0.04%	1.25%
15	Parks & Forestry Operations	Playground Safety Surface Testing		-				✓	✓			40,000	-	40,000	0.03%	1.27%
16	Purchasing Services	Senior Technical Clerk (PT Conversion)	FT	1	1.00			✓	✓			76,385	(39,092)	37,293	0.02%	1.30%

2014 Additional Resource Requests

#	Department	Description	Position Type	# of Positions	Union Net FTE	Non-Union Net FTE	One-Time Request	Continuous Requests	Maintain Service Level	Increase Service Level	New Service Level (Ind. Strategic)	Annual Cost	Offsets	2014 Budget Change	Tax Rate % Incr.	Cum Tax Rate % Incr.								
17	By-Law and Compliance	Client Services Representatives x 2 (CONTRACT)	FT	2	2.00			✓	✓			115,603	-	115,603	0.07%	1.37%								
18	B&F	Building and Facilities City-wide Maintenance and Repairs		-				✓	✓			250,000	-	250,000	0.16%	1.53%								
19	Building Standards	Plans Examiner (Zoning)	FT	1	1.00			✓	✓			89,398	(43,805)	45,593	0.03%	1.56%								
20	Internal Audit	Internal Audit Coordinator	FT	1		1.00		✓		✓		106,974	(31,698)	75,276	0.05%	1.61%								
21	Parks & Forestry	Hard Surface Repairs		-				✓	✓			80,000	-	80,000	0.05%	1.66%								
22	HR	Professional Fees		-				✓	✓			100,000	-	100,000	0.05%	1.72%								
23	ITM	Client Support Analyst	FT	1		1.00		✓	✓			100,439	-	100,439	0.06%	1.79%								
24	ITM	Technology Specialists	FT	2		2.00		✓	✓			239,382	-	239,382	0.15%	1.94%								
25	Parks & Forestry Operations	Courts-Tennis and Basketball		-				✓	✓			15,000	-	15,000	0.01%	1.95%								
26	Parks & Forestry Operations	Community Services Asset Management Coordinator	FT	1		1.00		✓		✓		109,996	-	109,996	0.07%	2.02%								
27	Business & Development	Economic Development Coordinator	FT	1		1.00		✓		✓		82,813	-	82,813	0.05%	2.07%								
28	By-Law and Compliance	Animal Services - Registered Veterinary Technician	FT	1		1.00		✓	✓			86,281	(13,360)	72,921	0.05%	2.12%								
29	Parks & Forestry Operations	Sod and Seed for Sports Fields		-				✓	✓			25,000	-	25,000	0.02%	2.14%								
30	B&F	Clerk Typist A (PT Conversion)	FT	1	0.31			✓		✓		47,255	(30,666)	16,589	0.01%	2.15%								
31	B&F	Preventative Maintenance Mechanic (PT Conversion)	FT	1	0.57			✓	✓			77,714	(28,500)	49,214	0.03%	2.18%								
32	Fire & Rescue Operations	4 District Chiefs GAPPED (6 Months)	FT	4	2.00			✓		✓		328,515	-	328,515	0.21%	2.39%								
33	Parks & Forestry Operations	Irrigation System Maintenance		-				✓	✓			21,000	-	21,000	0.01%	2.40%								
34	Clerks - Admin	Part-Time Information Processor - Level F	PT	1	0.69			✓	✓			45,512	(1,200)	44,312	0.03%	2.43%								
35	Parks & Forestry Operations	Administrative Clerk (Partial FTE Conversion)	FT	1	0.31			✓	✓			65,679	(34,373)	31,306	0.02%	2.45%								
36	Environmental Sustainability	Climate change adaptation research		-			✓			✓		25,000	(10,876)	14,124	0.01%	2.46%								
37	By-Law and compliance	Animal Services - Shelter Clerk, pt	PT	1	0.69			✓	✓			31,936	(7,668)	24,268	0.02%	2.47%								
38	By-Law and compliance	Animal Services - Shelter Attendant	FT	1	1.00			✓	✓			60,563	(14,439)	46,124	0.03%	2.50%								
Total of 2014 ARRs Recommended by Senior Management Team													70	22,47	30.00	2	55	40	11	6	7,212,174	(3,844,739)	\$ 3,367,435	2.15%

Proposed 2014-2017 Additional Resource Request Summary

2015 Additional Resource Requests

#	Department	Description	Position Type	# of Positions	Union Net FTE	Non-Union Net FTE	One-Time Request	Continuous Requests	Maintain Service Level	Increase Service Level	New Service Level (Incl. Strategic)	Annual Cost	Offsets	2015 Budget Change	Tax Rate % Incr.	Cum Tax Rate % Incr.
2015 Base Budget Increase																
Impact of 2014 ARRs 2015																
Budget Impact																
1	Strategic Planning	New Vaughan Vision Strategic Plan		-			✓		✓			120,000	-	120,000	0.07%	3.17%
2	Strategic Planning	Strategic Planning Business Analysts	FT	1		1.00		✓			✓	103,087	-	103,087	0.06%	3.76%
3	Library	Civic Centre Resource Library - Operations & Staffing	FT+PT	20 FT 31 PT	35.31	3.69		✓	✓			2,805,972	(86,000)	2,719,972	1.65%	5.55%
4	Fleet	Electric Vehicle Municipal Feasibility Program Pilot		-				✓			✓	15,000	(9,750)	5,250	0.00%	5.55%
5	Fire Training	Training Officer	FT	1	1.00			✓	✓			158,180	-	158,180	0.10%	5.65%
6	Parks & Forestry Operations	New Park Operating Expenses		-				✓	✓			53,675	-	53,675	0.03%	5.68%
7	ITM	New Property Tax System	FT	1		1.00		✓	✓			108,439	(30,300)	78,139	0.05%	5.73%
8	ITM	EDMS Business Analyst	FT	2		2.00		✓			✓	252,337	-	252,337	0.15%	5.88%
9	ITM	EDMS Technical SME	FT	1		1.00		✓			✓	126,168	-	126,168	0.08%	5.96%
10	ITM	Client Support Analyst - Audio/Video	FT	1		1.00		✓		✓		97,422	-	97,422	0.06%	6.02%
11	By-Law and Compliance	By-Law and Compliance Supervisor	FT	1		1.00		✓		✓		121,218	-	121,218	0.07%	6.09%
12	Emergency Planning	Emergency Planner (Partial FTE Conversion)	FT	1		0.69		✓		✓		91,622	(6,928)	84,694	0.05%	6.14%
13	Parks & Forestry Operations	Fertilizing Parks		-				✓	✓			20,000	-	20,000	0.01%	6.16%
14	Parks & Forestry Operations	Bocce Court Maintenance		-				✓	✓			65,000	-	65,000	0.04%	6.19%
15	By-Law and Compliance	Property Standards Officer	FT	2	2.00			✓	✓			187,470	(30,000)	157,470	0.10%	6.29%
16	Clerks - Admin	Strategic Risk Consultant		-			✓				✓	50,000	-	50,000	0.03%	6.32%
17	Economic & Business	Business Development and Attraction Programs		-				✓			✓	125,000	-	125,000	0.08%	6.40%
18	Legal Service - Admin	Legal Counsel - Procurement	FT	1		1.00		✓		✓		166,044	-	166,044	0.10%	6.50%
19	Legal Services	Real Estate - Acquisitions	FT	1		1.00		✓	✓			105,867	-	105,867	0.06%	6.56%
20	Parks & Forestry Operations	Aerating Parks		-				✓	✓			20,000	-	20,000	0.01%	6.57%
21	Clerks - Admin	Part-Time Clerk Typist - Level 3	PT	1	0.69			✓	✓			38,223	(1,200)	37,023	0.02%	6.60%
22	Corporate Communications	Communications Specialist, Website Content Management	FT	1		1.00		✓	✓			94,422	-	94,422	0.06%	6.65%
23	Recreation	Customer Service Administration Clerk	PT	1	0.69			✓	✓			19,571	-	19,571	0.01%	6.67%
24	Recreation	Overtime for Stat Holidays	FT	1		0.75		✓		✓		50,868	-	50,868	0.03%	6.70%
Total of 2015 ARRs Recognized by Senior Management Team				17	39.69	15.13	2	22	13	5	6	4,995,385	(164,178)	4,831,207	2.93%	

Shading Indicates: 2014 ARRs deferred to 2015 Budget deliberations

Proposed 2014-2017 Additional Resource Request Summary

2016 Additional Resource Requests

#	Department	Description	Position Type	# of Positions	Union Net FTE	Non-Union Net FTE	One-Time Request	Continuous Requests	Maintain Service Level	Increase Service Level	New Service Level (Incl. Strategic)	Annual Cost	Offsets	2016 Budget Change	Tax Rate % Incr.	Cum Tax Rate % Incr.
2016 Base Budget Increase																
Impact of 2014-15 ARRs on 2016																
Budget Impact																
1	Fire & Rescue Operations	STN 76 - 10 Firefighters (1st Contingent) (GAPPED)	FT	10	10.00			✓	✓			527,709	-	527,709	0.29%	2.32%
2	B&F	Facility Operator I - Block 11	FT	9	9.00			✓	✓			553,691	-	553,691	0.31%	2.63%
3	Strategic Planning	On-Line Citizen Public Engagement Survey		-				✓		✓		75,000	-	75,000	0.04%	2.67%
4	B&F	PT Facility Operator - Carville	PT	2	1.80			✓	✓			35,448	-	35,448	0.02%	2.69%
5	Library	Valliere Village South Library	FT/PT	12	7.30	1.00		✓	✓			573,650	(13,800)	559,850	0.31%	3.00%
6	PW - Roads	Equipment Operator 1	FT	2	2.00			✓	✓			156,912	-	156,912	0.09%	3.08%
7	B&F	Assistant Foreperson	FT	1	1.00			✓	✓			67,787	-	67,787	0.04%	3.12%
8	Accounting	Accounting Service - Senior Analyst	FT	1		1.00		✓		✓		113,430	(53,265)	60,165	0.03%	3.15%
9	ITM	Property Tax System - system maintenance		-				✓	✓			160,000	-	160,000	0.09%	3.24%
10	Parks & Forestry Operations	New Park Operating Expenses		-				✓	✓			77,631	-	77,631	0.04%	3.29%
11	Parks & Forestry Operations	Avondale Park (North Maple) - Development & Park Attendants	FT	8	8.00			✓	✓			651,018	-	651,018	0.36%	3.64%
12	Fire & Rescue Operations	4 District Chiefs GAPPED (6 Months)	FT	4	2.00			✓		✓		346,873	-	346,873	0.19%	3.84%
13	Parks & Forestry Operations	Boulevard Shrub Bed Summer Student Positions	PT	3	0.69			✓	✓			17,911	-	17,911	0.01%	3.85%
14	Parks & Forestry Operations	10 Month Horticulture Temp (Shrub Maintenance Crew)	PT	1	0.69			✓	✓			25,956	-	25,956	0.01%	3.86%
15	Parks & Forestry Operations	Oakbank Pond Maintenance Program		-				✓	✓			75,000	-	75,000	0.04%	3.90%
16	Emergency Planning	Primary and Alternate EOC Telephone Systems		-				✓		✓		63,390	-	63,390	0.04%	3.94%
17	Parks & Forestry Operations	Non-selective Weed Spraying Program		-				✓	✓			25,000	-	25,000	0.01%	3.95%
18	Fire Prevention	Fire Prevention Inspector	FT	1	1.00			✓	✓			103,944	-	103,944	0.06%	4.01%
19	HR	HR Specialist, Workplace Health and Safety	FT	1		1.00		✓	✓			130,747	-	130,747	0.07%	4.08%
20	Parks & Forestry Operations	Contract Services Temp	PT	1	0.69			✓	✓			25,956	-	25,956	0.01%	4.09%
21	HR	HR Specialist, Absence and Disability Management	FT	1		1.00		✓	✓			99,745	-	99,745	0.06%	4.15%
22	HR	Human Resources Partner	FT	1		1.00		✓	✓			118,630	-	118,630	0.07%	4.22%
23	Fire Mechanical	Stores Clerk	FT	1	1.00			✓	✓			71,661	-	71,661	0.04%	4.25%
24	Corporate Communications	Communications Specialist, Client Services	FT	1		1.00		✓	✓			96,645	-	96,645	0.05%	4.31%
25	Cultural Services	Events Coordinator	FT	1		1.00		✓	✓			99,045	-	99,045	0.05%	4.36%
26	Cultural Services	Arts & Culture Marketing Material		-				✓	✓			60,000	-	60,000	0.03%	4.40%
27	Parks & Forestry Operations	Additional GPS Units		-				✓	✓			30,000	-	30,000	0.02%	4.41%
Total of 2016 ARRs Recognized by Senior Management Team													(67,065)	4,315,714	2.38%	

Proposed 2014-2017 Additional Resource Request Summary

2017 Additional Resource Requests

#	Department	Description	Position Type	# of Positions	Union Net FTE	Non-Union Net FTE	One-Time Request	Continuous Requests	Maintain Service Level	Increase Service Level	New Service Level (Incl. Strategic)	Annual Cost	Offsets	2017 Budget Change	Tax Rate % Incr.	Cum Tax Rate % Incr.
2017 Base Budget Increase																
Impact of 2014-16 ARRs on 2017																
Budget Impact																
1	Fire & Rescue Operations	STN 76 - 10 Firefighters + 4 Captains (2nd Contingent) (GAPPED)	FT	10	10.00			✓	✓			681,335	-	681,335	0.35%	2.43%
2	B&F	B&F staff for future Community Centre Block 40/41/42	FT	13	12.69			✓	✓			896,499	-	896,499	0.46%	2.89%
3	Innovation & Continuous Improvement	Business Change Consultant	FT	1		1.00		✓	✓			108,937	-	108,937	0.06%	2.94%
4	Recreation	Block 11 Community Centre - 5 ARRs	FT+PT	9	8.69			✓	✓			788,943	-	788,943	0.40%	3.35%
5	Budgeting & Financial Planning	Senior Capital and Reserve Analyst	FT	1		1.00		✓	✓			119,809	-	119,809	0.06%	3.41%
6	Parks & Forestry Operations	New Park Operating Expenses		-				✓	✓			226,000	-	226,000	0.12%	3.53%
7	Budgeting & Financial Planning	Senior Budget Analyst	FT	1		1.00		✓	✓			119,284	-	119,284	0.06%	3.59%
8	HR	Administrative Coordinator	FT	1		1.00		✓	✓			92,166	-	92,166	0.05%	3.63%
9	B&F	Technical Clerk	FT	1	1.00			✓	✓			79,647	-	79,647	0.04%	3.67%
10	Cultural Services	Diversity & Inclusivity Signage and Communication Program		-				✓	✓			75,000	-	75,000	0.04%	3.71%
11	Cultural Services	Additional funding for Special Events		-				✓	✓			30,000	-	30,000	0.02%	3.73%
12	Reserves & Investments	PT - Development Administration Assistant	PT	1	0.89			✓	✓			43,078	-	43,078	0.02%	3.75%
13	Recreation	City Hall Corporate Liaison Coordinator (TEMPORARY)	FT- Cont 3 Yr	1		1.00	✓			✓		98,608	-	98,608	0.05%	3.80%
14	City Clerk	Licensing Officer	PT	1	0.69			✓	✓			57,944	-	57,944	0.03%	3.83%
15	By-Law and compliance	Enforcement - Clerk D	FT	1	1.00			✓	✓			66,108	-	66,108	0.03%	3.86%
16	Cultural Services	Aboriginal Facilitation & Coordination Support		-			✓			✓		30,000	-	30,000	0.02%	3.88%
17	HR	Awards Budget Increase		-				✓		✓		15,000	-	15,000	0.01%	3.89%
18	PW - Admin	Operations Review Analyst	FT- Cont 1 Yr	1		1.00	✓		✓			104,756	-	104,756	0.05%	3.94%
19	Parks & Forestry Operations	City Assisted Tournament Funding		-				✓		✓		12,000	-	12,000	0.01%	3.95%
20	Emergency Planning	Public Awareness-PrepE Initiative Budget Increase		-				✓		✓		45,200	-	45,200	0.02%	3.97%
21	Cultural Services	Concert Series Launch at City Hall		-				✓		✓		10,000	-	10,000	0.01%	3.98%
22	Cultural Services	Additional Funding for Recognition Events		-				✓	✓			10,000	-	10,000	0.01%	3.98%
23	Parks & Forestry Operations	Increased Frequency in grass cutting		-				✓		✓		388,500	-	388,500	0.20%	4.18%
24	Recreation	Open to Youth Pilot Project	FT+PT	4	1.55			✓		✓		74,281	-	74,281	0.04%	4.22%
Total of 2017 ARRs Recognized by Senior Management Team				46	36.31	6.00	3	21	14	10	-	4,173,095	-	4,173,095	2.14%	



CITY OF VAUGHAN

2014-17

OPERATING BUDGET

Proposed Capital Project
Listing By Department

Commission	Department	Project #	Project Description	Project Type	Region	City-Wide DC	Infrastructure Reserve	Gas Tax	Taxation	LTD	Other	Grand Total	
Budget Year: 2014													
City Manager's Office													
Economic & Business Development Economic & Business Development Total Fire & Rescue Services	Economic & Business Development	EB-9535-14	Community Improvement Plan Study	Studies	City-Wide	103,000						103,000	
	Economic & Business Development	FR-3508-13	Breathing Apparatus Replacements	Equipment Replacement	City-Wide	103,000						103,000	
	Fire & Rescue Services	FR-3567-14	Station #75 Equipment for Engine 75	Growth / Equipment	Ward 3	119,700	45,100					45,100	
		FR-3571-14	Command Vehicle	Growth / Development	City-Wide	60,000						119,700	
		FR-3591-14	Replace 7979 Fire Prevention Vehicle	Equipment Replacement	City-Wide		40,500					60,000	
		FR-3594-14	Replace Platoon Chief Vehicle	Equipment Replacement	City-Wide		73,800					40,500	
		FR-3612-14	Fitness Equipment and Furniture Replacement - All Stations/Divisions	Equipment Replacement	City-Wide		30,000					73,800	
												30,000	
													369,100
							179,700	189,400					472,100
City Manager's Office Total													
Community Services	Building & Facilities	BF-8237-14	Garnet A Williams Community Centre Remove Wall Covering in Pool area	Infrastructure Replacement	Ward 5		52,600					52,600	
		BF-8270-14	Sunset Ridge Park Walkway Lighting	New Infrastructure	Ward 2							51,500	
		BF-8318-14	Woodbridge College Park - Electrical Cabinet Replacement	Equipment Replacement	Ward 2		20,600			51,500		20,600	
		BF-8356-14	Woodbridge College Park - Electrical Cabinet Replacement (Baseball)	Equipment Replacement	Ward 2		20,600					20,600	
		BF-8359-14	Chancellor District Park - Walkway Lighting Replacement	Infrastructure Replacement	Ward 3			52,000				52,000	
		BF-8360-14	Alexandria Elisa Park Walkway Lighting Replacement	Infrastructure Replacement	Ward 2			32,000				32,000	
		BF-8361-14	Beverley Glen Park Walkway Lighting Replacement	Infrastructure Replacement	Ward 5			30,000				30,000	
		BF-8363-14	East District Park - Works Yard Dumping Ramp	Health & Safety	Ward 4				36,100	36,100		36,100	
		BF-8364-14	Woodbridge Yard - Works Yard Dumping Ramp	Health & Safety	Ward 2					36,100		36,100	
		BF-8367-13	Uplands Golf & Ski Centre, Buildings General Capital	Infrastructure Replacement	Ward 5			67,000				67,000	
		BF-8376-14	Giovanni Caboto Park - Walkway Lighting Replacement	Infrastructure Replacement	Ward 3			30,000				30,000	
		BF-8377-14	Robert Watson Park - Walkway Lighting Replacement	Infrastructure Replacement	Ward 1			32,000				32,000	
		BF-8386-14	Reeves Park - Walkway Lighting Replacement	Infrastructure Replacement	Ward 1			32,000				32,000	
		BF-8397-14	Dufferin Clark Community Centre - Water Slide Refurbishment	Infrastructure Replacement	Ward 5			31,450				31,450	
		BF-8398-14	Garnet A Williams CC - Whirlpool Replacement	Infrastructure Replacement	Ward 5			108,050				108,050	
		BF-8401-14	Maple Community Centre - Replace Roller Shades	Infrastructure Replacement	Ward 1			26,210				26,210	
		BF-8406-14	Al Palladini Community Centre - West side concrete curbs and interlock removal	Infrastructure Replacement	Ward 2			51,500				51,500	

Proposed 2014 Capital Budget and 2015-2017 Capital Plan

Commission	Department	Project #	Project Description	Project Type	Region	City-Wide DC	Infrastructure Reserve	Gas Tax	Taxation	LTD	Other	Grand Total
		BF-8414-14	Maple Community Centre Arena Rubber Office and Dressing Room Replacement	Infrastructure Replacement	Ward 1		75,465					75,465
		BF-8420-14	Al Palladini Community Centre - Arena Dressing Room Showers East and West	Infrastructure Replacement	Ward 2		46,350					46,350
		BF-8421-14	Al Palladini Community Centre Building Sound System	Infrastructure Replacement	Ward 2		26,780					26,780
		BF-8422-14	Dufferin Clark Pool Blinds	Infrastructure Replacement	Ward 5		36,050					36,050
		BF-8439-14	Michael Cranny House Basement Water-Proofing	Infrastructure Replacement	Ward 3		55,620					55,620
		BF-8440-14	Dufferin Clark C.C.-Additional Heat Pump Replacements	Infrastructure Replacement	Ward 5		61,800					61,800
		BF-8441-14	Falher Bulfon CC-Outdoor Lighting	Equipment Replacement	Ward 2		137,200					137,200
		BF-8444-14	Vellore Hall/School-Interior Floor Resurfacing	Infrastructure Replacement	Ward 3		97,850					97,850
		BF-8445-14	Consulting Services-Roofing	Studies	City-Wide			30,000				30,000
		BF-8451-14	Al Palladini CC-Roof Replacement	Infrastructure Replacement	Ward 2		1,196,448					1,196,448
		BF-8452-14	Thornhill Outdoor Pool-Main Pool Boiler Replacement	Equipment Replacement	Ward 5		30,900					30,900
		BF-8453-14	Maple CC-Heat Pump Replacement	Equipment Replacement	Ward 1		103,000					103,000
		BF-8454-14	Maple CC-Arena Boiler Replacement	Equipment Replacement	Ward 1		51,500					51,500
		BF-8455-14	JOC-Garage Bay Exhaust Upgrades	Equipment Replacement	Ward 1		51,500					51,500
		BF-8456-14	Vaughan Mills Park-Security Camera Installation	New Equipment	Ward 3				41,200			41,200
		BF-8457-14	Bindertwine Park-Security Camera Installation	New Equipment	Ward 1				41,200			41,200
		BF-8458-14	Parks Building-Un-Manned-Eight Facilities in Total	Infrastructure Replacement	City-Wide		77,250					77,250
		BF-8459-14	Woodbridge Soccer/Villa Giardino-Asphalt Paving	Infrastructure Replacement	Ward 2		88,837				29,613	118,450
		BF-8460-14	Refrigeration Plant Safety Upgrades-Various Locations	Equipment Replacement	City-Wide		46,350					46,350
		BF-8461-14	Woodbridge Pool Memorial Arena-Refrigeration Plant Equipment Replacement	Equipment Replacement	Ward 2		77,250					77,250
		BF-8464-14	Gymnasium Safety Padding-Various Locations	New Equipment	City-Wide				50,985			50,985
		BF-8465-14	Rouley Park-Walkway Lighting Replacement	Infrastructure Replacement	Ward 1		30,900					30,900
		BF-8466-14	Al Palladini CC-Outdoor Light Replacement	Equipment Replacement	Ward 2		128,750					128,750
		BF-8468-14	Chancellor CC - Reconfiguration of Women's Pool Change Rooms	Infrastructure Replacement	Ward 3		73,600					73,600
			Building & Facilities Total				2,871,410	238,000	257,085		29,613	3,396,108
	Pleet	FL-5132-14	ENG SERVICES-Replace 1086 with 3/4 ton Cargo Van	Equipment Replacement	City-Wide		36,100					36,100
		FL-5136-14	B & F - Replace 1155 with 3/4 ton Cargo Van	Equipment Replacement	City-Wide		36,100					36,100
		FL-5150-14	PW-RDS-Replace 1151 with 2 ton dump truck	Equipment Replacement	City-Wide		67,000					67,000
		FL-5152-14	PKS-Replace 1141 with 3/4 ton pickup	Equipment Replacement	City-Wide		36,100					36,100

Proposed 2014 Capital Budget and 2015-2017 Capital Plan

Commission	Department	Project #	Project Description	Project Type	Region	City-Wide DC	Infrastructure Reserve	Gas Tax	Taxation	LTD	Other	Grand Total
		FL-5153-14	PKS-FORESTRY/HORT-Replace 387,965,1054,1173,1174,1175,1194,1195,1466 with water tank sprayers	Equipment Replacement	City-Wide		29,700					29,700
		FL-5156-14	B&F-Replace 1241 with 3/4 ton cargo van	Equipment Replacement	City-Wide		36,100					36,100
		FL-5160-14	ENG SERVICES-Replace 1088 with 1/2 ton crew cab 4x2 pickup	Equipment Replacement	City-Wide		30,900					30,900
		FL-5170-14	Bylaw Enforcement - Replace 1161 with 1/2 ton ext cab 4x4 Pickup	Equipment Replacement	City-Wide		30,900					30,900
		FL-5171-14	ENG SERVICES-Replace 1268 with 1/2 ton ext cab 4x2 pickup	Equipment Replacement	City-Wide		27,800					27,800
		FL-5212-14	PW-RDS-Replace 1523 with 1/2 ton ext cab 4x4 pickup	Equipment Replacement	City-Wide		30,900					30,900
		FL-5225-14	PKS-4 new sand and salt conveyor loaders	Equipment Replacement	City-Wide							
		FL-5226-14	PKS-Replace 1278 with narrow sidewalk tractor with plow/salter	New Equipment	City-Wide				25,800			25,800
		FL-5227-14	PKS-Replace 1281 with narrow sidewalk tractor with plow/salter	Equipment Replacement	City-Wide		63,900					63,900
		FL-5228-14	PKS-Replace 1145 with 3/4 crew cab pickup	Equipment Replacement	City-Wide		63,900					63,900
		FL-5229-14	PKS-Replace 1140 with 3/4 crew cab pickup	Equipment Replacement	City-Wide		36,100					36,100
		FL-5230-14	PKS-Replace 1335 with 10ft outfront rotary mower	Equipment Replacement	City-Wide		36,100					36,100
		FL-5245-14	PKS-FORESTRY-1 new 1/2 ton ext cab 4x2 pickup	Equipment Replacement	City-Wide		46,350					46,350
		FL-5246-14	PKS-FORESTRY- 1 new 3/4 ton heavy duty 4x4 pickup	Growth / Equipment	City-Wide	27,810		3,090				30,900
		FL-5312-14	PKS-Replace 1059 with a 1/2 ton ext cab 4x2 pickup	New Equipment	City-Wide			49,500				49,500
		FL-5332-14	PKS- Replace 1439 with a 3/4 ton ext cab 4x4 pickup w/plow	Equipment Replacement	City-Wide		27,800					27,800
		FL-5334-14	PKS - Replace 1144 with 3/4 ton crew cab pickup	Equipment Replacement	City-Wide		43,300					43,300
		FL-5337-14	PKS-Replace 1279 with narrow sidewalk tractor with plow/salter	Equipment Replacement	City-Wide		36,100					36,100
		FL-5338-14	PKS-Replace 1338 with narrow sidewalk tractor with plow/salter	Equipment Replacement	City-Wide		63,900					63,900
		FL-5339-14	PKS-Replace 1438 with 3/4 ton ext cab 4x4 pickup w/plow	Equipment Replacement	City-Wide		63,900					63,900
		FL-5340-14	PKS-Replace 1471 with narrow sidewalk tractor with plow/salter	Equipment Replacement	City-Wide		43,300					43,300
		FL-5341-14	PKS-Replace 1472 with narrow sidewalk tractor with plow/salter	Equipment Replacement	City-Wide		63,900					63,900
		FL-5342-14	PKS-Replace 1478 with 10' winged rotary mower	Equipment Replacement	City-Wide		63,900					63,900
		FL-5343-14	PKS-Replace 1479 with 10' winged rotary mower	Equipment Replacement	City-Wide		46,400					46,400
		FL-5344-14	PKS-Replace 1560 with 10' winged rotary mower	Equipment Replacement	City-Wide		46,400					46,400
		FL-5346-14	PKS-Replace 1343,1590,1591,1592 with zero turn mowers	Equipment Replacement	City-Wide		46,400					46,400
		FL-5412-14	PKS-Replace 1291,1469,1470 with sweeper attachments	Equipment Replacement	City-Wide		53,600					53,600
		FL-5418-14	PKS-FORESTRY-Additional Small Equipment	Equipment Replacement	City-Wide		27,800					27,800
				New Equipment	City-Wide	18,500			2,100			20,600

Commission	Department	Project #	Project Description	Project Type	Region	City-Wide DC	Infrastructure Reserve	Gas Tax	Taxation	LTD	Other	Grand Total
		FL-5438-14	PKS- 1 new 3/4 ton crew cab pickup	Growth / Equipment	City-Wide	32,500			3,600			36,100
		FL-5439-14	PKS-new 3/4 ton crew cab pickup	Growth / Equipment	City-Wide	32,500			3,600			36,100
		FL-5441-14	PKS-8 new snow blower attachments	Growth / Equipment	City-Wide	74,200			8,200			82,400
		FL-5442-14	PKS-1 new 16' outfront mower	Growth / Equipment	City-Wide	78,800			8,800			87,600
		FL-5443-14	PKS-1 new 16' outfront mower	Growth / Equipment	City-Wide	78,800			8,800			87,600
		FL-5444-14	PKS- 1 new landscape trailer	Growth / Equipment	City-Wide	18,500			2,100			20,600
		FL-5445-14	PKS- 1 new landscape trailer	Growth / Equipment	City-Wide	18,500			2,100			20,600
		FL-5446-14	PKS- 1 new landscape trailer	Growth / Equipment	City-Wide	18,500			2,100			20,600
		FL-5447-14	PKS- 1 new dump trailer	Growth / Equipment	City-Wide	23,200			2,600			25,800
		FL-5448-14	PKS- 1 new dump trailer	Growth / Equipment	City-Wide	23,200			2,600			25,800
		FL-5449-14	PKS- 1 new dump trailer	Growth / Equipment	City-Wide	23,200			2,600			25,800
		FL-5450-14	PKS- 1 new dump trailer	Growth / Equipment	City-Wide	23,200			2,600			25,800
		FL-5451-14	PKS- 1 new narrow sidewalk tractor with plow/saler/ blower/sweeper attachments	Growth / Equipment	City-Wide	76,000			8,500			84,500
		FL-5460-14	PKS-Additional Small Equipment	Growth / Equipment	City-Wide	18,500			2,100			20,600
		FL-5461-14	PW-RDS-1 new crash truck assembly	Growth / Equipment	City-Wide	27,800			3,100			30,900
		FL-5462-14	PW-RDS-1 new crash truck assembly	Growth / Equipment	City-Wide	27,800			3,100			30,900
		FL-5463-14	PW-RDS-1 new 2 ton 4x4 dump truck	Growth / Equipment	City-Wide	60,300			6,700			67,000
		FL-5464-14	PW-RDS-1 new 3/4 ton 4x4 ext cab pickup with plow/arrow board/sell spreader	Growth / Equipment	City-Wide	51,000			5,700			56,700
		FL-5465-14	PW-WASTEWATER-1 new utility vehicle special equipment	Growth / Equipment	City-Wide	27,800			3,100			30,900
		FL-5467-14	PW-WATER-Replace 1639 with 3/4 ton cargo van	Equipment Replacement	City-Wide			36,100				36,100
	FL-5469-14	PW-WASTEWATER-Replace 1580 with 1 ton uniceil van	Equipment Replacement	City-Wide			44,300				44,300	
	FL-5486-14	RECREATION-Replace 882 with showmobile trailer	Equipment Replacement	City-Wide			180,250				180,250	
	FL-5499-14	PKS- 1 new narrow sidewalk tractor with plow/saler/ blower/sweeper attachments	Equipment Replacement	City-Wide	76,000			8,500			84,500	
Fleet Total						856,610	1,495,300		170,930			2,522,900
Park & Forestry Operations		PO-6700-13	Tree Planting Program-Regular	Infrastructure Replacement	City-Wide		48,882		562,148			611,030
		PO-6717-14	Soccer Field Redevelopment at York Catholic District School Board Locations	Infrastructure Replacement	City-Wide		203,940					203,940
		PO-6739-13	Tree Replacement Program-EAB	Infrastructure Replacement	City-Wide				417,941			417,941
		PO-6740-14	Irrigation Central Control System Additions-Various Locations	New Equipment	City-Wide				129,000			129,000

Proposed 2014 Capital Budget and 2015-2017 Capital Plan

Commission	Department	Project #	Project Description	Project Type	Region	City-Wide DC	Infrastructure Reserve	Gas Tax	Taxation	LTD	Other	Grand Total
Park & Forestry Operations Total	Park Development	PO-6746-15	Fence Repair & Replacement Program	Infrastructure Replacement	City-Wide		373,983					373,983
		PO-6749-14	No Smoking By-Law Signs	Health & Safety	City-Wide				54,075			54,075
		PO-6750-14	Park and Walkway Fencing	New Infrastructure	Ward 2				39,655			39,655
		PO-6753-14	CTS Mobile Handheld Program	Technology	City-Wide				30,900			30,900
		PO-6754-13	Parks Concrete Walkway	Infrastructure Replacement	City-Wide		237,930					237,930
			Repairs/Replacements				864,735		1,233,719			2,098,454
		PK-6265-14	Maple Reservoir Park - Senior Soccer Field Lighting	New Infrastructure	Ward 1				374,894			374,894
		PK-6322-14	Rose Mandarin Park - Basketball Court Reconstruction	Infrastructure Replacement	Ward 3		72,965					72,965
		PK-6334-14	Heatherton Parkette - Playground Replacement & Safety Surfacing	Infrastructure Replacement	Ward 5		133,849					133,849
		PK-6336-14	HR Breia Park - Playground Replacement & Safety Surfacing	Infrastructure Replacement	Ward 1		151,498					151,498
		PK-6356-14	Sonoma Heights Community Park - Ball Diamond Lighting	New Infrastructure	Ward 2				229,184			229,184
		PK-6359-14	Maxey Park - Parking Lot Expansion	New Infrastructure	Ward 2				90,867			90,867
		PK-6361-14	Bindertwine Park - Soccer Backstop and Sideline Fence	Infrastructure Replacement	Ward 1		138,368					138,368
		PK-6365-14	UV1-D4 - Block 40 District Park Development	Growth / Development	Ward 3	352,900			39,212			392,112
		PK-6377-14	Mapes Park - Playground Replacement & Safety Surfacing	Infrastructure Replacement	Ward 2		155,513					155,513
		PK-6381-14	Al Palladin Community Centre - Landscape and Pedestrian Improvements	Infrastructure Replacement	Ward 2			61,002				61,002
		PK-6382-14	Toril Park - Tennis Court Reconstruction	New Infrastructure	Ward 3		269,474					269,474
		PK-6384-13	Uplands Golf and Ski Centre - Hiking Trail/Pathways Improvements	Infrastructure Replacement	Ward 5			91,650				91,650
		PK-6385-14	Agostino Park - Multi-Use Field Development	Infrastructure Replacement	Ward 4				100,683			100,683
		PK-6386-14	Calvary Church Sports Fields - Soccer Field Redevelopment	New Infrastructure	Ward 1				241,046			241,046
		PK-6388-14	Pedestrian Bridge Repairs and Replacement	Health & Safety	City-Wide							
		PK-6391-14	Toril Park - Bocce Court Development	New Infrastructure	Ward 3				90,519			90,519
		PK-6396-14	Yorkhill District Park - Playground Redevelopment	Infrastructure Replacement	Ward 5		470,839					470,839
		PK-6407-14	Crieff Parkette - Playground Replacement & Safety Surfacing	Infrastructure Replacement	Ward 1		88,232					88,232
		PK-6410-14	Joey Panella Park - Tennis Court Reconstruction	Infrastructure Replacement	Ward 3		224,463					224,463
		PK-6411-14	Melville Park - Playground Replacement & Safety Surfacing	Infrastructure Replacement	Ward 1		194,732					194,732
		PK-6415-14	61W-N1 - Block 61 Neighbourhood Park Design and Construction	Growth / Development	Ward 1	1,045,502			116,277			1,162,779
		PK-6431-14	61E-N1 - Block 61 Neighbourhood Park Design and Construction	Growth / Development	Ward 1	803,402			89,267			892,669
		PK-6434-14	Mario Plastina Park - Expansion of Existing Play Equipment	New Infrastructure	Ward 1				49,749			49,749
		PK-6436-14	Velmar Downs Park - Tennis Court Reconstruction	Infrastructure Replacement	Ward 3		184,190					184,190
		PK-6452-14	UV1-LPT - Block 40 Greenway Design and Construction	Growth / Development	Ward 3	480,004			53,334			533,338

Proposed 2014 Capital Budget and 2015-2017 Capital Plan

Commission	Department	Project #	Project Description	Project Type	Region	City-Wide DC	Infrastructure Reserve	Gas Tax	Taxation	LTD	Other	Grand Total
Community Services Engineering & Public Works	Development Engineering	PK-6463-14	Maple Community District Park - Accessible Swings	Infrastructure Replacement	Ward 1		34,219					34,219
		PK-6473-14	Vaughan Sports Village - Bocce Court Resurfacing	Infrastructure Replacement	Ward 1		66,026					66,026
		PK-6475-14	Maple Airport Open Space - Bridge Replacement	Health & Safety	Ward 1			97,852				97,852
		PK-6479-14	Parks Redevelopment Strategy	Studies	City-Wide				108,150			108,150
		PK-6480-14	Pinegrove Pedestrian Bridge Replacement	Health & Safety	Ward 2			183,242				183,242
		PK-6481-14	Soccer Field Fence	New Infrastructure	Ward 1				71,379			71,379
		PK-6482-14	Vaughan Grove Park - Bocce Court Development	New Infrastructure	Ward 2				116,897			116,897
		PK-6483-14	Vaughan Grove Park - Parking Expansion	New Infrastructure	Ward 2				204,267			204,267
		PK-6487-14	Bob O Link Parkette - Walkway Lighting	New Infrastructure	Ward 5				96,305			96,305
		PK-6488-14	King High Park - Pathway Lighting	New Infrastructure	Ward 5				114,433			114,433
	Recreation	PK-6489-14	Oak Bank Pond - Boardwalk Reconstruction	Infrastructure Replacement	Ward 5		30,591					30,591
		PK-6490-14	Maple Reservoir Field Conversion to gvg	New Infrastructure	Ward 1				29,995			29,995
		PK-6492-14	Bindertwine Park - Ball Diamond Backstop and Fence Improvements	New Infrastructure	Ward 1				162,277			162,277
		Park Development Total					2,682,808	680,996	2,378,735			7,955,498
		RE-9503-13	Fitness Centre Equipment Replacement	Equipment Replacement	City-Wide		125,100					125,100
		RE-9524-14	City Playhouse Technical Equipment Upgrade	New Equipment	Ward 5		22,151		56,650			56,650
		RE-9525-14	REC User Fee & Pricing Model Update	Studies	City-Wide				56,650			56,650
		Recreation Total					3,539,418	918,996	4,097,179		25,613	16,176,861
	Development Engineering	DT-7097-14	Pedestrian and Cycle Strategy	Growth / Studies	City-Wide	414,575						414,575
		DT-7098-14	Pedestrian and Bicycle Network Implementation Program	New Infrastructure	City-Wide	245,140						245,140
		DT-7104-13	TMP Education, Promotion, Outreach and Monitoring	Growth / Studies	City-Wide	77,250						77,250
		DT-7108-13	School Travel Planning Measures	Growth / Development	City-Wide	51,500						51,500
		DT-7112-14	Kirby Road Municipal Class EA	Growth / Studies	Ward 1	891,980						891,980
		DT-7131-14	Clark Avenue West Cycle Facility Design and Construction	Growth / Development	Ward 5			327,000				327,000
		DT-7135-14	Coldspring Road and Stevenson Avenue Construction	Additional Funding	Ward 1	206,000						206,000
		DT-7136-14	McNaughton Road Construction	Additional Funding	Ward 4	236,900						236,900
		Development Transportation Engineering Total					2,123,345	327,000				2,450,345
	Engineering Services	EN-1837-14	Walkway Lighting - Mountbatten Road	New Infrastructure	Ward 5							
		EN-1851-14	Traffic Data Collection Inventory	Asset Management Technology	City-Wide				329,600		30,000	329,600
		EN-1864-14	Walkway Lighting - Aberdeen Avenue and Andrea Lane	New Infrastructure	Ward 3						30,000	30,000
		EN-1879-14	Storm Water Management Facility for Gallanough Park	New Infrastructure	Ward 5			1,000,000				1,000,000
		EN-1889-13	Bridge Replacement/ Rehabilitation Environmental Assessment - King Vaughan Road	Infrastructure Replacement	Ward 1			150,000				150,000

Proposed 2014 Capital Budget and 2015-2017 Capital Plan

Commission	Department	Project #	Project Description	Project Type	Region	City-Wide DC	Infrastructure Reserve	Gas Tax	Taxation	LTD	Other	Grand Total
		EN-1904-14	Culvert Replacement - Merino Road	Infrastructure Replacement	Ward 1		669,500					669,500
		EN-1912-14	2015 Pavement Management Program - Phase 1	Infrastructure Replacement	Ward 2, Ward 3, Ward 4					51,500		51,500
		EN-1913-14	2015 Pavement Management Program - Phase 2	Infrastructure Replacement	Ward 1, Ward 5					51,500		51,500
		EN-1914-14	2015 Road Rehabilitation and Watermain Replacement - Phase 1	Infrastructure Replacement	Ward 1		37,080			40,170		77,250
		EN-1915-14	2015 Road Rehabilitation and Watermain Replacement - Phase 2	Infrastructure Replacement	Ward 3		166,860			39,140		206,000
		EN-1940-13	2014 Pavement Management Program - Phase 1	Infrastructure Replacement	Ward 1			3,729,000				3,729,000
		EN-1941-13	2014 Pavement Management Program - Phase 2	Infrastructure Replacement	Ward 5					2,987,000		2,987,000
		EN-1942-13	2014 Road Rehabilitation and Watermain Replacement - Phase 1	Infrastructure Replacement	Ward 2		1,370,230			2,337,770		3,708,000
		EN-1943-13	2014 Road Rehabilitation and Watermain Replacement - Phase 2	Infrastructure Replacement	Ward 5		2,227,880			824,010		3,051,890
		EN-1958-13	Corporate Asset Management	Priority Initiative	City-Wide							2,620,320
		EN-1965-14	Sidewalk and Street Lighting on Major Mackenzie Drive by York Region - Phase 1	New Infrastructure	Ward 1, Ward 2, Ward 3	927,000		2,620,320				927,000
		EN-1981-14	Sidewalk & Street Lighting on Bathurst Street - Teston Rd to Woodland Acres Cres	New Infrastructure	Ward 1						129,800	129,800
		EN-1983-14	Street Lighting on Teston Road - Hwy 400 to Jane Street	New Infrastructure	Ward 1	175,162						175,162
		EN-1987-14	Retaining Wall Conditional Assessment on Royalpark Way	Infrastructure Replacement	Ward 2					128,750		128,750
		EN-1988-14	Culvert Rehabilitation on Balwin Avenue - Additional Creek Rehabilitation	Infrastructure Replacement	Ward 4					56,650		56,650
		EN-1990-14	Railway Crossing Safety Assessment - City Wide	Studies	City-Wide				192,610			192,610
		EN-1993-14	Bridge Rehabilitation - Willis Road	Infrastructure Replacement	Ward 2						165,000	165,000
		EN-1994-14	Bridge Rehabilitation - North Johnson District Park	Infrastructure Replacement	Ward 2						72,600	72,600
		EN-1995-14	Storm Water Management Improvements for Franklin Avenue	Infrastructure Replacement	Ward 5						599,500	599,500
		EN-1998-14	Watermain and Sanitary Installation in the Millwood Estates Community	New Infrastructure	Ward 3		430,000					430,000
						1,102,162	4,901,550	7,499,320	522,210	6,516,490	1,026,900	21,568,632
	Engineering Services Total	PW-2013-07	Street Light Pole Replacement Program	Infrastructure Replacement	City-Wide				309,000			309,000
	Public Works	PW-2035-11	Curb and Sidewalk Repair & Replacement	Infrastructure Replacement	City-Wide			1,600,000				1,600,000
		PW-2052-14	Road Patrol Hardware & Software	Technology	City-Wide				25,800			25,800
		PW-2054-14	Environmental Assessment for a new works yard - west portion of the City	Growth / Development	Ward 2	162,225			18,025			180,250
		PW-2057-14	Dome Doors	Legal / Regulatory	City-Wide				38,625			38,625
		PW-2061-14	Woodbridge Yard Humber River Rehabilitation	Legal / Regulatory	Ward 2				195,700			195,700
		PW-2062-14	Works Yard Improvements(JOC-Dufferin-Woodbridge Yards)	Infrastructure Replacement	City-Wide				25,750			25,750
		PW-2063-13	ICI Water Meter Replacement Program	Infrastructure Replacement	City-Wide		206,000					206,000

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Commission	Department	Project #	Project Description	Project Type	Region	City-Wide DC	Infrastructure Reserve	Gas Tax	Taxation	LTD	Other	Grand Total
Engineering & Public Works Total Legal & Administrative Services		PW-2066-14	Yard Weigh Scale	New Equipment	City-Wide				128,750			128,750
		PW-2068-14	Weston/400 & Industrial Park (Dry) Pond	Established Program	Ward 4			225,000				225,000
		PW-2069-14	Four Valley Pond, Storm Water Management Pond #68	Established Program	Ward 4			300,000				300,000
		PW-2070-14	English Daisy Court (Dry) Pond, Storm Water Management Pond #114	Program	Ward 4			75,000				75,000
	Public Works Total					162,225	206,000	2,200,000	741,650			3,309,875
						3,387,732	5,107,550	10,026,320	1,263,860	6,516,490	1,026,900	27,328,952
	By Law & Compliance	BY-2518-13	Animal Shelter Lease Hold Improvements	Legal / Regulatory	City-Wide				75,100			114,400
		BY-2523-14	Vehicles Lease Buyout	New Equipment	City-Wide				47,250		30,000	77,250
		BY-9534-14	ANIMAL SHELTER CAGING RETROFIT	Legal / Regulatory	Ward 3				51,500			51,500
	By Law & Compliance Total					39,300			173,850		30,000	243,150
Legal & Administrative Services Total Planning	Real Estate	RL-0005-13	Land Acquisition Fees	Misc. Land Appraisals	City-Wide		267,800					267,800
	Real Estate Total						267,800					267,800
		BS-1003-11	Building Department Computer System Upgrades	Technology	City-Wide				173,850		30,000	510,950
	Building Standards										540,750	540,750
	Building Standards Total										540,750	540,750
	Development Planning	DP-9528-14	City of Vaughan City-Wide Urban Design Study	Growth / Studies	City-Wide	180,000			20,000			200,000
		DP-9537-14	Islington Avenue Streetscape Tree Planting Partnership with KARA and KBIA	Ratepayer(s) Request	City-Wide				30,000			30,000
		DP-9538-14	VMC Urban Design Guidelines (Playbook) Based on Policies of Secondary Plan	Growth / Studies	City-Wide	135,000			15,000			150,000
	Development Planning Total					315,000			65,000			380,000
						315,000			65,000		540,750	920,750
Planning Total Strategic & Corporate Services	Access Vaughan	AV-3020-14	Access Vaughan Phase II - Step D	Technology	City-Wide				50,500			50,500
	Access Vaughan Total								50,500			50,500
	Human Resources	HR-9533-14	Attendance Management Automation	New Infrastructure	City-Wide				61,800			61,800
		HR-9536-14	Procure Learning Management System (LMS)	New Infrastructure	City-Wide				51,500			51,500
	Human Resources Total								113,300			113,300
	Information Technology Management	IT-3016-13	Personal Computer (PC) Assets Renewal	Technology	City-Wide		350,000					350,000
		IT-3017-13	Enterprise Telephone System Assets Renewal	Technology	City-Wide		351,400					351,400
		IT-3019-13	Central Computing Infrastructure Renewal	Technology	City-Wide		349,300					349,300
		IT-3020-14	Continuous Improvement - City Website (Vaughan Online)	Technology	City-Wide				154,500			154,500
	Information Technology Management Total						1,050,700		154,500			1,205,200
Strategic & Corporate Services Total Vaughan Public Libraries							1,050,700		318,300			1,369,000
	Libraries	LI-4503-14	Bathurst Clark Resource Library Renovations-Phase 2	Infrastructure Replacement	Ward 5		250,000					250,000
		LI-4504-13	Library Technology Upgrade	Technology	City-Wide							
		LI-4508-13	Civic Centre Resource Library-Resource Material	Growth / Development	City-Wide	219,890			140,000			140,000
									24,430			244,320

Commission	Department	Project #	Project Description	Project Type	Region	City-Wide DC	Infrastructure Reserve	Gas Tax	Taxation	LTD	Other	Grand Total	
Vaughan Public Libraries Total		LI-4511-14	Civic Centre Library-Communications & Hardware	Growth / Development	City-Wide	680,400			75,600			756,000	
		LI-4530-14	Civic Centre Resource Library	Growth / Equipment	Ward 1	1,134,000			126,000			1,260,000	
		LI-4537-13	Capital Resource Purchases	Infrastructure Replacement	City-Wide		1,495,900					1,495,900	
		LI-4539-14	Vellore Village South BL 39 - Consulting/Design/Construction	Development	Ward 3	294,600			32,700			327,300	
		LI-4543-13	Vellore Village South BL 39 - Land	Growth / Development	Ward 3	350,100			38,900			389,000	
		LI-4547-13	Bathurst Clark Resource Library - Main Bathroom Renovations	Infrastructure Replacement	Ward 5		100,000					100,000	
		Libraries Total					2,678,990	1,845,900		437,630			4,962,520
							2,678,990	1,845,900		437,630			4,962,520
Total Budget Year 2014:						10,249,340	16,053,005	10,345,316	6,355,819	6,516,490	1,627,263	51,771,053	

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Commission		Department		Project #		Project Description		Project Type		Region		City-Wide DC		Infrastructure Reserve		Gas Tax		Taxation		LTD		Other		Grand Total			
Budget Year: 2015																											
City Manager's Office		Fire & Rescue Services		FR-3508-13		Breathing Apparatus Replacements		Equipment Replacement		City-Wide				45,100										45,100			
				FR-3579-15		Smeal Pumper (7973) Refurbishment		Infrastructure Replacement		City-Wide				180,250										180,250			
				FR-3583-15		Reposition Sin 74 Kleinburg Land		New Infrastructure		Ward 1		648,550						463,250						1,111,800			
				FR-3588-15		Replace 7966 Rescue Truck		Equipment Replacement		City-Wide				628,800										628,800			
				FR-3595-15		Tech Rescue (7978) Refurbishment		Equipment Replacement		City-Wide				109,000										109,000			
				FR-3606-15		Station 76 Aerial Purchase		Growth / Equipment		Ward 4		1,300,000												1,300,000			
				FR-3607-15		Station 76 Equipment Purchase		Growth / Equipment		Ward 4		120,000												120,000			
				FR-3609-15		Expand/Update Crew Quarters Station 76		Growth / Equipment		Ward 4		360,000												360,000			
				FR-3612-14		Fitness Equipment and Furniture Replacement - All Stations/Divisions		Equipment Replacement		City-Wide				30,000												30,000	
				FR-3614-15		Replace Chief 73 Vehicle 7987		Growth / Equipment		City-Wide				45,000												45,000	
Fire & Rescue Services Total												2,428,550		1,038,150				463,250				3,929,950					
City Manager's Office Total												2,428,550		1,038,150				463,250				3,929,950					
Community Services		Building & Facilities		BF-8353-15		Splash Pad Controls Automation		New Infrastructure		City-Wide																	
				BF-8357-13		Uplands Golf & Ski Centre, Buildings General Capital		Infrastructure Replacement		Ward 5				67,000				46,400						46,400			
				BF-8378-15		Carville Community Centre		Growth / Development		Ward 4		3,287,700						436,232						3,723,932			
				BF-8405-15		Garnet Williams - Renovate Pool Changerooms		Infrastructure Replacement		Ward 5				157,220										157,220			
				BF-8407-15		Al Palladini Community Centre - East Side - Island - Concrete Curb Replacements		Infrastructure Replacement		Ward 2				52,406										52,406			
				BF-8408-15		Al Palladini Community Centre - Patio Deck Concrete Replacement		Infrastructure Replacement		Ward 2				39,829										39,829			
				BF-8410-15		Installation of Fencing to the Indoor Bocce Courts at MCC, FEBCC, DCCC, CCC		New Infrastructure		City-Wide								66,950						66,950			
				BF-8425-15		Al Palladini Community Centre Painting East and West Arenas		Infrastructure Replacement		Ward 2				84,460										84,460			
				BF-8428-15		JOC - Rooftop Replacements		Infrastructure Replacement		Ward 1				61,800										61,800			
				BF-8429-15		Dufferin Clark Community Centre - Boiler Replacements		Infrastructure Replacement		Ward 5				61,800										61,800			
				BF-8430-15		Garnet A Williams Community Centre - Boiler Replacements		Infrastructure Replacement		Ward 5				82,400										82,400			
				BF-8431-15		Michael Cranney House - HVAC Upgrades		Infrastructure Replacement		Ward 1				25,750										25,750			
				BF-8432-15		Rosemount Community Centre - Boiler System Upgrades		Infrastructure Replacement		Ward 5				82,400										82,400			
				BF-8436-13		Security Camera & Equipment Replacements		Equipment Replacement		City-Wide				87,550												87,550	
				BF-8462-15		Father Ermanno Bulfon CC Outdoor Rink- Refrigeration Plant Equipment Replacement		Equipment Replacement		Ward 2				149,350												149,350	
				BF-8463-15		Al Palladini CC Refrigeration Plant Equipment Replacement		Equipment Replacement		Ward 2				334,750												334,750	
				Building & Facilities Total												3,287,700		1,286,715				549,582				5,123,997	

Proposed 2014 Capital Budget and 2015-2017 Capital Plan

Commission	Department	Project #	Project Description	Project Type	Region	City-Wide DC	Infrastructure Reserve	Gas Tax	Taxation	LTD	Other	Grand Total
Fleet		FL-5157-15	BYLAW- Replace 1160 with 1/2 ton ext cab 4x4 pickup	Equipment Replacement	City-Wide		30,900					30,900
		FL-5158-15	BLDG STANDARDS-Replace 1332 with 1/2 ton ext cab 4x2 pickup	Equipment Replacement	City-Wide		27,800					27,800
		FL-5169-15	BYLAW-Replace 1207 with 1/2 ext cab 4x4 pickup	Equipment Replacement	City-Wide		30,900					30,900
		FL-5201-15	BYLAW-Replace 1276 with transit van	Equipment Replacement	City-Wide		30,900					30,900
		FL-5204-15	ENG DEV TRANSP- Replace 1365 with 1/2 ton ext cab 4x2 pickup	Equipment Replacement	City-Wide		27,800					27,800
		FL-5205-15	ENG DEV TRANSP-Replace 1270 with 1/2 ton ext cab 4x2 pickup	Equipment Replacement	City-Wide		27,800					27,800
		FL-5215-15	PKS-1 new 2 ton 4x4 crew cab dump truck	New Equipment	City-Wide				67,000			67,000
		FL-5221-15	PKS- 4 new sand sifters	New Equipment	City-Wide				72,100			72,100
		FL-5232-15	ENG SERVICES-Replace 1366 with 1/2 ton ext cab 4x2 pickup	Equipment Replacement	City-Wide		27,800					27,800
		FL-5249-15	PKS-FORESTRY-Replace 1348 with 1/2 ton ext cab 4x4 pickup	Equipment Replacement	City-Wide		30,100					30,100
		FL-5298-15	BYLAW-1 new 1/2 ton ext cab 4x4 pickup	Growth / Equipment	City-Wide	27,800			3,100			30,900
		FL-5299-15	BYLAW-1 new 1/2 ton ext cab 4x4 pickup	Growth / Equipment	City-Wide	27,800			3,100			30,900
		FL-5301-15	B&F-Replace 1246 with 3/4 ton ext cab 4x4 pickup w/plow	Equipment Replacement	City-Wide		43,300					43,300
		FL-5303-15	B&F-Replace 1320 with 3/4 ton cargo van	Equipment Replacement	City-Wide		36,100					36,100
		FL-5315-15	PKS-Replace 1374,1375 with a 16' rotary mower	Equipment Replacement	City-Wide		82,400					82,400
		FL-5320-15	PKS- Replace 1146 with a 3/4 ton crew cab pickup	Equipment Replacement	City-Wide		36,100					36,100
		FL-5323-15	PKS-Replace 1371 with 3/4 ton crew cab pickup	Equipment Replacement	City-Wide		36,100					36,100
		FL-5335-15	PKS - Replace 1287 with 3/4 ton crew cab pickup	Equipment Replacement	City-Wide		82,400					82,400
		FL-5352-15	PKS-Replace 1607 with 16' outfront mower	Equipment Replacement	City-Wide		40,200					40,200
		FL-5354-15	PKS-Replace 1707,1708,1714 with zero turn mowers	Equipment Replacement	City-Wide		30,900					30,900
Fleet Total	Park & Forestry Operations	FL-5365-15	FLT-Replace 1138 with Hybrid sedan	Equipment Replacement	City-Wide		309,000					309,000
		FL-5422-15	PW-RDS-Replace 1209 with tandem dump truck	Equipment Replacement	City-Wide							
		FL-5452-15	PKS-Buy-out sidewalk plow lease	New Equipment	City-Wide				43,300			43,300
		FL-5453-15	PKS-1 new narrow sidewalk tractor with plow/salter/blower/sweeper attachments	Growth / Equipment	City-Wide	76,000			8,500			84,500
		FL-5454-15	PKS-1 new narrow sidewalk tractor with plow/salter/blower/sweeper attachments	Growth / Equipment	City-Wide	76,000			8,500			84,500
		FL-5487-15	BYLAW-Replace 1509 with sedan	Equipment Replacement	City-Wide		30,900					30,900
						207,600	997,500		205,600			1,410,700
		PO-6700-13	Tree Planting Program-Regular	Infrastructure Replacement	City-Wide		48,882		562,148			611,030
		PO-6739-13	Tree Replacement Program-EAB	Infrastructure Replacement	City-Wide				417,941			417,941
		PO-6741-15	Maple Community Centre-Landscape & Traffic Safety Improvements	New Infrastructure	Ward 1				180,250			180,250

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Commission	Department	Project#	Project Description	Project Type	Region	City-Wide DC	Infrastructure Reserve	Gas Tax	Taxation	LTD	Other	Grand Total
		PO-6742-15	Park Benches-Various Locations	Equipment Replacement	City-Wide		74,200					74,200
		PO-6743-15	Park Picnic Table-Various Locations	Equipment Replacement	City-Wide		74,200					74,200
		PO-6746-15	Fence Repair & Replacement Program	Infrastructure Replacement	City-Wide		418,000					418,000
		PO-6747-15	Relocation of Gazebo (Dr.Mcleans to Rainbow Creek)	Infrastructure Replacement	Ward 2		56,650					56,650
		PO-6753-14	CTS Mobile Handheld Program	Technology Replacement	City-Wide				157,220			157,220
		PO-6754-13	Parks Concrete Walkway Repairs/Replacements	Infrastructure Replacement	City-Wide		237,930					237,930
	Park & Forestry Operations						909,862		1,317,559			2,227,421
	Total					6,488,994			720,999			7,209,993
	Park Development	PK-6305-15	Maple Valley Plan - North Maple Regional Park Phase I (A) Construction	Growth / Development Infrastructure Replacement	Ward 1							
		PK-6344-13	York Hill Park - Tennis Court Replacement	Infrastructure Replacement	Ward 5		362,848					362,848
		PK-6365-14	UV1-D4 - Block 40 District Park Development	Growth / Development Infrastructure Replacement	Ward 3	3,208,185			356,466			3,564,651
		PK-6370-15	Uplands Golf & Ski Centre - Irrigation/Snow Making Water Systems	Infrastructure Replacement	Ward 5		663,732					663,732
		PK-6373-15	Pedestrian & Bicycle Master Plan (Off Road System) - Construction	New Infrastructure	Ward 2			460,000				460,000
		PK-6384-13	Uplands Golf and Ski Centre - Hiking Trail/Pathways Improvements	Infrastructure Replacement	Ward 5			91,650				91,650
		PK-6389-15	Glen Shields Park - Tennis Court Reconstruction	Infrastructure Replacement	Ward 5		284,872					284,872
		PK-6390-15	Dufferin Reservoir - Sports Fields	New Infrastructure	Ward 4				482,684			482,684
		PK-6393-15	West Maple Creek Park - Playground Replacement & Safety Surfacing	Infrastructure Replacement	Ward 1		204,102					204,102
		PK-6394-15	UV2-D2 - Block 11 District Park w/CC - Park Design & Construction	Growth / Development	Ward 4	133,583			14,843			148,426
		PK-6399-15	UV1-S2 - Block 33 Urban Square Design and Construction	Growth / Development	Ward 3	267,792			29,754			297,546
		PK-6400-15	UV1-S3 - Block 33 Urban Square Design and Construction	Growth / Development	Ward 3	267,792			29,754			297,546
		PK-6403-15	MacMillan Farm - Design and Construction	Growth / Development	Ward 4	439,164			48,796			487,960
		PK-6405-15	Don and Humber River System Trail Signage (2015)	New Infrastructure	Ward 1, Ward 2, Ward 4, Ward 5			108,905				108,905
		PK-6421-15	Princeton Gate Park - Playground Replacement & Safety Surfacing	Infrastructure Replacement	Ward 1		158,404					158,404
		PK-6438-15	Marco Park - Tennis Court Reconstruction	Infrastructure Replacement	Ward 3		224,463					224,463
		PK-6455-15	UV2-N19 - Block 12 Neighbourhood Park Design and Construction	Growth / Development	Ward 4	1,387,993			154,221			1,542,214
		PK-6461-15	Marco Park - Playground Replacement & Safety Surfacing	Infrastructure Replacement	Ward 3		138,872					138,872
		PK-6464-15	Rosedale North Park - Basketball Court Reconstruction	Infrastructure Replacement	Ward 5		73,321					73,321
		PK-6465-15	Dufferin District Park - Basketball Court Reconstruction	Infrastructure Replacement	Ward 5		72,965					72,965
		PK-6466-15	Woodbridge Highlands Park - Basketball Court Reconstruction	Infrastructure Replacement	Ward 2		74,244					74,244

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Commission	Department	Project #	Project Description	Project Type	Region	City-Wide DC	Infrastructure Reserve	Gas Tax	Taxation	LTD	Other	Grand Total	
Community Services Total Engineering & Public Works		PK-6474-15	Keffer Marsh - Bridge Replacement	Infrastructure Replacement	Ward 4			89,726				89,726	
		PK-6478-15	Maple Airport - Playground Surfacing and Accessible Swings	Infrastructure Replacement	Ward 1		70,422					70,422	
		PK-6489-14	Oak Bank Pond - Boardwalk Reconstruction	Infrastructure Replacement	Ward 5			237,930				237,930	
	Park Development Total					12,193,503	2,586,175	750,281	1,837,517			17,347,476	
	Recreation	RE-9503-13	Fitness Centre Equipment Replacement	Equipment Replacement	City-Wide			125,100					125,100
		RE-9519-15	Vaughan Art Gallery Site Study	Studies	City-Wide				51,500				51,500
		RE-9521-15	Retrofit to Energy-Efficient Lighting at Gallery space at MCC	New Infrastructure	Ward 1				25,800				25,800
		RE-9522-15	Public Display Units for City Hall and MCC	New Infrastructure	Ward 1				67,000				67,000
	Recreation Total					15,688,803	5,895,352	750,281	4,054,558			26,378,994	
	Development Transportation Engineering	DT-7098-14	Pedestrian and Bicycle Network Implementation Program	New Infrastructure	City-Wide		305,910						305,910
		DT-7104-13	TMP Education, Promotion, Outreach and Monitoring	Growth / Studies	City-Wide		77,250						77,250
		DT-7108-13	School Travel Planning Measures	Growth / Development	City-Wide		51,500						51,500
		DT-7113-15	Municipal Class EA OPA 637 - Highway 400 Interchange Connections	Growth / Studies	Ward 1		247,200						247,200
		DT-7114-15	Portage Parkway - Applewood to Jane/ Detailed Design	Growth / Development	Ward 4		428,480						428,480
		DT-7120-13	Black Creek Renewal	Growth / Development	Ward 4		5,123,979			2,040,000			7,163,979
		DT-7121-13	Vaughan Metropolitan Centre NE Storm Water Management Pond	Growth / Development	Ward 4		856,903			2,284,250			3,141,153
		DT-7123-15	Kleinburg - Nashville PDE Major Mackenzie Watermain	Growth / Development	Ward 1		1,887,797						1,887,797
		DT-7124-15	Block 61 CP Railway Pedestrian Crossing	Growth / Development	Ward 1		384,270						384,270
		DT-7125-15	OPA 620 (Steeles West) East - West Collector Road	Growth / Development	Ward 4		600,000						600,000
		DT-7134-15	Huntington Road Construction - Langstaff Road to Ruthford Road	Growth / Development	Ward 2		2,429,000						2,429,000
Development Transportation Engineering Total						12,392,289			4,324,250			16,716,539	
Engineering Services	EN-1852-15	Drawing Index Enhancements	Asset Management Technology	City-Wide					103,000			103,000	
	EN-1886-15	Bridge Rehabilitation - Humber Bridge Trail	Infrastructure Replacement	Ward 1				800,000				800,000	
	EN-1888-13	Bridge Rehabilitation - Glen Shields Avenue	Infrastructure Replacement	Ward 5				500,000				500,000	
	EN-1907-15	Creation of CAD Standards	Studies	City-Wide					51,500			51,500	
	EN-1912-14	2015 Pavement Management Program - Phase 1	Infrastructure Replacement	Ward 2, Ward 3, Ward 4				2,544,659		863,211		3,407,870	
	EN-1913-14	2015 Pavement Management Program - Phase 2	Infrastructure Replacement	Ward 1, Ward 5						3,450,500		3,450,500	
	EN-1914-14	2015 Road Rehabilitation and Watermain Replacement - Phase 1	Infrastructure Replacement	Ward 1			743,897			805,888		1,549,785	

Proposed 2014 Capital Budget and 2015-2017 Capital Plan

Commission	Department	Project#	Project Description	Project Type	Region	City-Wide DC	Infrastructure Reserve	Gas Tax	Taxation	LTD	Other	Grand Total
		EN-1915-14	2015 Road Rehabilitation and Watermain Replacement - Phase 2	Infrastructure Replacement	Ward 3		2,174,570			510,084		2,684,654
		EN-1916-15	2015 Road Rehabilitation and Watermain Replacement - Phase 3	Infrastructure Replacement	Ward 3		216,300			92,700		309,000
		EN-1917-15	2016 Pavement Management Program - Phase 1	Infrastructure Replacement	Ward 1, Ward 2, Ward 3					51,500		51,500
		EN-1918-15	2016 Pavement Management Program - Phase 2	Infrastructure Replacement	Ward 3							
		EN-1919-15	2016 Pavement Management Program - Phase 3	Infrastructure Replacement	Ward 1, Ward 2, Ward 3					51,500		51,500
		EN-1920-15	2016 Road Rehabilitation and Watermain Replacement - Phase 1	Infrastructure Replacement	Ward 1, Ward 2		140,492			86,108		228,600
		EN-1921-15	2016 Road Rehabilitation and Watermain Replacement - Phase 2	Infrastructure Replacement	Ward 2		208,575			69,525		278,100
		EN-1923-15	Municipal Structure Inspection and Reporting in 2015	Legal / Regulatory	City-Wide		123,600					123,600
		EN-1930-15	Sidewalk on Keele Street - McNaughton Road to Teston Road	New Infrastructure	Ward 4	37,080						37,080
		EN-1931-15	Sidewalk on Keele Street - Kirby Road to Peak Point Blvd	New Infrastructure	Ward 1	20,600						20,600
		EN-1944-13	2014 Road Rehabilitation and Watermain Replacement - Phase 3	Infrastructure Replacement	Ward 2		609,760			214,240		824,000
		EN-1950-13	Clarence Street Slope Stabilization - Phase 2	Infrastructure Replacement	Ward 2			500,000				500,000
		EN-1957-15	Cycle Path Improvement on Islington Avenue - Rutherford Rd to Wycliffe Ave.	Growth / Development	Ward 2	123,600						123,600
		EN-1959-15	Traffic Signal Installation - Chrislea Road and Northview Boulevard	New Infrastructure	Ward 3	180,250						180,250
		EN-1960-13	Sidewalk on Weston Road - Steeles Avenue West to Rutherford Road	New Infrastructure	Ward 3	515,000						515,000
		EN-1972-13	Active Transportation Facility and Streetlighting on Dufferin Street - Kirby Road to Teston Road	New Infrastructure	Ward 1	576,800						576,800
		EN-1973-15	Streetscape for Concord West by York Region - Highway 7 and Keele Street	Growth / Development	Ward 4	221,253						221,253
		EN-1979-15	Sidewalk on Bathurst Street - North Park Rd to New Westminster Dr	New Infrastructure	Ward 5	58,650						58,650
		EN-1982-15	Sidewalk on Old Weston Road - Steeles Avenue West to Weston Road	New Infrastructure	Ward 3						55,000	55,000
		EN-1992-15	Railway Crossing Improvements - CPR crossing at Huntington Road	New Infrastructure	Ward 1					402,215		402,215
		EN-1993-14	Bridge Rehabilitation - Willis Road	Infrastructure Replacement	Ward 2					1,356,323	338,682	1,695,005
						1,731,233	4,217,194	4,344,659	154,500	8,005,294	393,682	18,846,562
	Engineering Services Total				City-Wide				309,000			309,000
	Public Works	PW-2013-07	Street Light Pole Replacement Program	Infrastructure Replacement	City-Wide							
		PW-2035-11	Curb and Sidewalk Repair & Replacement	Infrastructure Replacement	City-Wide			1,700,000				1,700,000
		PW-2057-14	Dome Doors	Legal / Regulatory	City-Wide				38,625			38,625
		PW-2058-13	LED Streetlight Conversion	Infrastructure Replacement	City-Wide			1,500,000				1,500,000
		PW-2063-13	ICI Water Meter Replacement Program	Infrastructure Replacement	City-Wide		206,000					206,000
	Public Works Total						206,000	3,200,000	347,625			3,753,625

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Commission	Department	Project #	Project Description	Project Type	Region	City-Wide DC	Infrastructure Reserve	Gas Tax	Taxation	LTD	Other	Grand Total
Engineering & Public Works Total Legal & Administrative Services	Bylaw & Compliance	BY-2518-13	Animal Shelter Lease Hold Improvements	Legal / Regulatory	City-Wide	39,300	4,423,194	7,544,659	502,125	12,329,544	393,682	39,316,726
	Bylaw & Compliance Total											
	Real Estate	RI-0005-13	Land Acquisition Fees	Misc. Land Appraisals	City-Wide	39,300	267,800		75,100			114,400
	Real Estate Total											
Legal & Administrative Services Total Planning	Development Planning	DP-9526-15	Yonge Street / Steeles Corridor Urban Design Streetscape & Open Space Masterplan	Growth / Studies	Ward 5	162,000	267,800		18,000			267,800
		DP-9529-13	Design Review Panel Administration	Growth / Development	City-Wide	20,394	267,800		206			20,600
		DP-9536-15	Building Pedestrian Level Wind Study Impact-Software	Growth / Studies	City-Wide	45,000			5,000			50,000
	Development Planning Total					227,394			23,206			250,600
Planning Total Strategic & Corporate Services	Access Vaughan	AV-9532-15	Access Vaughan Phase II - Step E	Technology	City-Wide	227,394			50,500			250,600
	Access Vaughan Total											
	Environmental Sustainability	ES-2521-15	Community Sustainability and Environmental Master Plan Renewal	Established Program	City-Wide	44,035			4,890			48,925
	Environmental Sustainability Total					44,035			4,890			48,925
Strategic & Corporate Services Total Vaughan Public Libraries	Information Technology Management	IT-2502-14	Electronic Document Management System	Technology	City-Wide				655,000			655,000
		IT-3016-13	Personal Computer (PC) Assets Renewal	Technology	City-Wide		350,000					350,000
		IT-3017-13	Enterprise Telephone System Assets Renewal	Technology	City-Wide		390,900					390,900
		IT-3019-13	Central Computing Infrastructure Renewal	Technology	City-Wide		388,800					388,800
Strategic & Corporate Services Total Vaughan Public Libraries	Information Technology Management Total	IT-3020-14	Continuous Improvement - City Website (Vaughan Online)	Technology	City-Wide				154,500			154,500
							1,129,700		809,500			1,939,200
						44,035	1,129,700		864,890			2,038,625
Vaughan Public Libraries Total	Libraries	LI-4504-13	Library Technology Upgrade	Technology	City-Wide				140,000			140,000
		LI-4521-15	Camville Bl 11 Land	Growth / Development	Ward 1	350,100			38,900			389,000
		LI-4537-13	Capital Resource Purchases	Infrastructure Replacement	City-Wide		1,777,500					1,777,500
		LI-4540-15	Veilore Village South BL39 - Resource Materials	Growth / Development	Ward 3	347,625			38,625			386,250
Vaughan Public Libraries Total	Libraries Total	LI-4548-15	AODA Compliant Circulation Desk & Sorting Machine- Pierre Berton Resource Library	Legal / Regulatory	Ward 2				120,000			120,000
						697,725	1,777,500		337,525			2,812,750
						697,725	1,777,500		337,525			2,812,750
						33,249,829	14,521,696	8,294,940	6,320,654	12,329,544	393,682	75,109,645

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Commission	Department	Project #	Project Description	Project Type	Region	City-Wide DC	Infrastructure Reserve	Gas Tax	Taxation	LTD	Other	Grand Total	
Budget Year: 2016													
City Manager's Office	Fire & Rescue Services	FR-3508-13	Breathing Apparatus Replacements	Equipment Replacement	City-Wide		45,100					45,100	
		FR-3573-16	Command Vehicle	Growth / Development	City-Wide	60,000						60,000	
		FR-3578-16	Fire Prevention Vehicle	Growth / Development	City-Wide	40,000						40,000	
		FR-3582-16	Reposition Stn 74 Kleinburg Build and Design	Growth / Development	Ward 1	4,062,794			850,206			4,913,000	
		FR-3586-16	Replace 7972 Pumper	Equipment Replacement	City-Wide		699,400					699,400	
		FR-3590-16	Replace 7988 Training Vehicle	Equipment Replacement	City-Wide		43,600					43,600	
		FR-3592-16	Smeal Aerial 17M(7983) Refurbishment	Equipment Replacement	City-Wide		189,000					189,000	
		FR-3593-16	Replace HAZ MAT 7942	Equipment Replacement	City-Wide		545,000					545,000	
		FR-3608-16	Station 76 Equipment for Firefighter Purchase	Growth / Equipment Replacement	Ward 4	125,000						125,000	
		FR-3610-16	Replace Aerial 7968 - Smeal 32m	Equipment Replacement	Ward 5		800,000					800,000	
		FR-3611-16	Replace 7971 Pumper	Equipment Replacement	City-Wide		625,000					625,000	
		FR-3612-14	Fitness Equipment and Furniture Replacement - All Stations/Divisions	Equipment Replacement	City-Wide		30,000					30,000	
		Fire & Rescue Services Total					4,287,794	2,977,100		850,206			8,115,100
							4,287,794	2,977,100		850,206			8,115,100
		City Manager's Office Total Community Services	Building & Facilities	BF-8278-16	Chancellor Community Centre - Gym Locker Replacements	Infrastructure Replacement	Ward 3		37,900				
BF-8297-16	JOC - Retrofit Fire Department Training Area Washrooms			Infrastructure Replacement	Ward 1		73,600					73,600	
BF-8329-16	Al Palladini Community Centre Arena Benches Capping			Infrastructure Replacement	Ward 2		46,400					46,400	
BF-8357-16	Rainbow Creek Park - Electrical Cabinet Replacement			Equipment Replacement	Ward 2		20,600					20,600	
BF-8358-16	Promenade Park - Electrical Cabinet Replacement			Equipment Replacement	Ward 5		20,600					20,600	
BF-8357-13	Uplands Golf & Ski Centre, Buildings General Capital			Infrastructure Replacement	Ward 5		67,000					67,000	
BF-8378-15	Carville Community Centre			Growth / Development	Ward 4	29,589,300			3,926,088			33,515,388	
BF-8399-16	Maple Community Centre - Outdoor Courtyard Refurbishment			Infrastructure Replacement	Ward 1		90,846					90,846	
BF-8404-16	Woodbridge Arena - Replace Arena Boards			Infrastructure Replacement	Ward 2		118,750					118,750	
BF-8423-16	Al Palladini Community Centre New Score Clock for East Arena Centre Ice			Infrastructure Replacement	Ward 2		77,250					77,250	
BF-8433-16	Al Palladini Community Centre - Boiler Replacements			Infrastructure Replacement	Ward 2		82,400					82,400	
BF-8434-16	Maple Community Centre - Boiler Replacements			Infrastructure Replacement	Ward 1		82,400					82,400	
BF-8435-16	Woodbridge Pool & Arena - Rooftop Replacements			Infrastructure Replacement	Ward 2		51,500					51,500	
Building & Facilities Total							29,589,300	769,246		3,926,088			34,284,634

Proposed 2014 Capital Budget and 2015-2017 Capital Plan

Commission	Department	Project #	Project Description	Project Type	Region	City-Wide DC	Infrastructure Reserve	Gas Tax	Taxation	LTD	Other	Grand Total
Fleet		FL-5202-16	BYLAW-Replace 1179 with tandem axle trailer & crane	Equipment Replacement	City-Wide		20,600					20,600
		FL-5211-16	PW-RDS-Replace 1370 with 1/2 ton ext cab 4x4 pickup	Equipment Replacement	City-Wide		30,900					30,900
		FL-5242-16	PW-WATER-Replace 1554 with 3/4 ton cargo van	Equipment Replacement	City-Wide		36,100					36,100
		FL-5243-16	PW-WATER-Replace 1562 with 3/4 ton van	Equipment Replacement	City-Wide		36,100					36,100
		FL-5300-16	ENG DEV TRANSP-Replace 1364 with 1/2 ton ext cab 4x2 pickup	Equipment Replacement	City-Wide		27,800					27,800
		FL-5331-16	PKS-DEV-Replace 1368 with 1/2 ton crew cab 4x4 w/short box pickup	Equipment Replacement	City-Wide		27,800					27,800
		FL-5353-16	PKS-Replace 1606 with 16' outfront mower	Equipment Replacement	City-Wide		82,400					82,400
		FL-5361-16	PKS-Replace 1565, 1566 with 16' outfront mower	Equipment Replacement	City-Wide		82,400					82,400
		FL-5392-16	PKS-Replace 1444 with 3/4 ton crew cab pickup	Equipment Replacement	City-Wide		36,100					36,100
		FL-5421-16	PW-RDS-Replace 1344 with Regenerative street sweeper	Equipment Replacement	City-Wide		288,400					288,400
		FL-5468-16	PW-WATER-Replace 1563 with 3/4 ton cargo van	Equipment Replacement	City-Wide		36,100					36,100
		FL-5478-16	PW-WASTE-WATER-Replace 1731 with 3/4 ton 4x4 ext cab pickup with plow	Equipment Replacement	City-Wide		43,300					43,300
		FL-5488-16	BYLAW-Replace 1684 with smart car	Equipment Replacement	City-Wide		25,800					25,800
		FL-5489-16	BYLAW-Replace 1685 with smart car	Equipment Replacement	City-Wide		25,800					25,800
				Replacement			799,600					799,600
				Infrastructure Replacement	City-Wide		48,882		562,148			611,030
Park & Forestry Operations		PO-6700-13	Tree Planting Program-Regular	Infrastructure Replacement	City-Wide				417,941			417,941
		PO-6739-13	Tree Replacement Program-EAB	Infrastructure Replacement	City-Wide							
		PO-6746-15	Fence Repair & Replacement Program	Infrastructure Replacement	City-Wide		140,400					140,400
		PO-6753-14	GTS Mobile Handheld Program	Technology	City-Wide				157,220			157,220
		PO-6754-13	Parks Concrete Walkway Repairs/Replacements	Infrastructure Replacement	City-Wide		216,300					216,300
							405,582		1,137,309			1,542,891
							72,965					72,965
		PK-6323-16	Marita Payne Park - Basketball Court Reconstruction	Infrastructure Replacement	Ward 5							
		PK-6345-16	Conley South Park - Tennis Court Reconstruction	Infrastructure Replacement	Ward 5		280,531					280,531
		PK-6346-16	Maple Valley Plan - North Maple Regional Park Phase II(B)	Growth / Development	Ward 1	5,561,995			617,999			6,179,994
		PK-6380-16	9v9 and 11v11 Soccer Field Upgrades	Infrastructure Replacement	City-Wide		136,514					136,514
		PK-6384-13	Uplands Golf and Ski Centre - Hiking Trail/Pathways Improvements	Infrastructure Replacement	Ward 5			91,650				91,650
		PK-6406-16	Pedestrian and Bicycle Master Plan (off road system) Design and Construction	Growth / Development	City-Wide			593,400				593,400
		PK-6409-16	Glen Shields Park - Activity Centre Improvements	Infrastructure Replacement	Ward 5		243,415					243,415
		PK-6418-16	Vaughan Mills Park - Playground Replacement & Safety Surfacing	Infrastructure Replacement	Ward 2		201,602					201,602

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Proposed 2014 Capital Budget and 2015-2017 Capital Plan

Commission	Department	Project #	Project Description	Project Type	Region	City-Wide DC	Infrastructure Reserve	Gas Tax	Taxation	LTD	Other	Grand Total	
Engineering & Public Works Total Legal & Administrative Services		EN-1952-16	Sidewalk Upgrade on Nashville Road - west of Klein's Circle	Infrastructure Replacement	Ward 1						135,000	135,000	
		EN-1973-15	Streetscape for Concord West by York Region - Highway 7 and Keele Street	Growth / Development	Ward 4	289,899						289,899	
		EN-1974-16	2017 Pavement Management Program - Phase 1	Infrastructure Replacement	Ward 2, Ward 3					56,650		56,650	
		EN-1975-16	2017 Pavement Management Program - Phase 2	Infrastructure Replacement	Ward 1, Ward 4, Ward 5					56,650		56,650	
		EN-1976-16	2017 Road Rehabilitation and Watermain Replacement - Phase 1	Infrastructure Replacement	Ward 1		258,200			195,000		453,200	
		EN-1977-16	2017 Road Rehabilitation and Watermain Replacement - Phase 2	Infrastructure Replacement	Ward 1		119,305			27,985		147,290	
		EN-1978-16	Active Transportation Facility on Pine Valley Drive - Steeles Ave W to Langstaff Rd	New Infrastructure	Ward 2, Ward 3	56,650						56,650	
		EN-1980-16	Sidewalk on Weston Road - Major Mackenzie Drive to Greenbrooke Drive	New Infrastructure	Ward 3	45,320						45,320	
		EN-1984-16	Street Lighting on Keele Street - Langstaff Road to Rutherford Road	New Infrastructure	Ward 1, Ward 4	84,975						84,975	
		EN-1986-16	Sidewalk on Basallic Road and Planchet Road - Langstaff Rd to Cul-de-sac/ 220 Basallic Road	New Infrastructure	Ward 4			228,800				228,800	
		EN-1994-14	Bridge Rehabilitation - North Johnson District Park	Infrastructure Replacement	Ward 2						336,600	336,600	
	Engineering Services Total						707,564	8,151,162	3,510,800		571,600	21,819,991	
	Engineering & Public Works Total Legal & Administrative Services	Public Works	PW-1972-16	Public Works and Parks Operations Yard Expansion and Upgrade Strategy	Growth / Development	Ward 2	10,118,606				8,878,765	6,090,951	16,209,557
			PW-2013-07	Street Light Pole Replacement Program	Infrastructure Replacement	City-Wide				309,000			309,000
		PW-2035-11	Curb and Sidewalk Repair & Replacement	Infrastructure Replacement	City-Wide			1,800,000				1,800,000	
		PW-2038-13	LED Streetlight Conversion	Infrastructure Replacement	City-Wide			1,500,000				1,500,000	
		PW-2063-13	ICI Water Meter Replacement Program	Infrastructure Replacement	City-Wide		206,000					206,000	
Public Works Total						10,118,606	206,000	3,300,000	309,000	6,090,951	571,600	20,024,557	
Engineering & Public Works Total Legal & Administrative Services	Real Estate	RL-0005-13	Land Acquisition Fees	Misc. Land Appraisals	City-Wide	20,371,281	8,357,162	6,810,800	309,000	31,050,705		67,470,548	
	Real Estate Total						267,800					267,800	
Legal & Administrative Services Total Strategic & Corporate Services	Information Technology Management	IT-2502-14	Electronic Document Management System	Technology	City-Wide		267,800					267,800	
		IT-3016-13	Personal Computer (PC) Assets Renewal	Technology	City-Wide		360,000		360,000			360,000	
		IT-3017-13	Enterprise Telephone System Assets Renewal	Technology	City-Wide		391,400					391,400	
		IT-3019-13	Central Computing Infrastructure Renewal	Technology	City-Wide		389,300					389,300	
		IT-3020-14	Continuous Improvement - City Website (Vaughan Online)	Technology	City-Wide				154,500			154,500	
Strategic & Corporate Services Total	Information Technology Management Total						1,140,700		514,500			1,655,200	
							1,140,700		514,500			1,655,200	

Commission	Department	Project #	Project Description	Project Type	Region	City-Wide DC	Infrastructure Reserve	Gas Tax	Taxation	LTD	Other	Grand Total
Vaughan Public Libraries	Libraries	LI-4504-13	Library Technology Upgrade	Technology	City-Wide				140,000			140,000
		LI-4516-16	Carville Block 11- Resource Material	Growth / Development	Ward 4	347,650			38,600			386,250
		LI-4522-16	Carville BL11 - Consulting Design/Construction	Growth / Development	Ward 4	318,300			35,300			353,600
		LI-4537-13	Capital Resource Purchases	Infrastructure Replacement	City-Wide		1,910,960					1,910,960
		LI-4539-14	Vellore Village South BL 39 - Consulting/Design/Construction	Growth / Development	Ward 3	2,649,717			351,583			3,001,300
		LI-4540-15	Vellore Village South BL39 - Resource Materials	Growth / Development	Ward 3	347,625			38,625			386,250
		LI-4541-16	Vellore Village South BL 36 - Furniture and Equipment	Growth / Equipment	Ward 3	238,300			26,200			262,500
Vaughan Public Libraries Total	Libraries Total	LI-4542-16	Vellore Village South BL39 - Communications and Hardware	Growth / Development	Ward 3	141,800			15,700			157,500
						4,041,392	1,910,960		646,008			6,598,360
						4,041,392	1,910,960		646,008			6,598,360
Total Budget Year 2016:						63,851,762	18,335,738	7,901,852	8,001,110	31,050,705	574,600	129,712,657

Commission	Department	Project #	Project Description	Project Type	Region	City-Wide DC	Infrastructure Reserve	Gas Tax	Taxation	LTD	Other	Grand Total	
Budget Year: 2017													
City Manager's Office	Emergency Planning	EP-0071-17	Primary and Alternate Emergency Operations Centres	Equipment Replacement	City-Wide		68,200		128,910			197,110	
	Emergency/Planning Total Fire & Rescue Services	FR-3508-13	Breathing Apparatus Replacements	Equipment Replacement	City-Wide		68,200		128,910			197,110	
		FR-3587-17	Replace 7955 Aerial 55 FT	Equipment Replacement	City-Wide		45,100					45,100	
		FR-3589-17	Replace 7981 Training Van	Equipment Replacement	City-Wide		703,000					703,000	
				Equipment Replacement	City-Wide		33,600					33,600	
		FR-3612-14	Fitness Equipment and Furniture Replacement - All Stations/Divisions	Equipment Replacement	City-Wide		30,000					30,000	
		FR-3615-17	Fire Prevention Vehicle Replacement	Growth / Equipment	City-Wide		45,000					45,000	
		FR-3616-17	Fire Prevention Vehicle Replacement	Growth / Equipment	City-Wide		45,000					45,000	
	Fire & Rescue Services Total						901,700					901,700	
							969,900		128,910			1,098,810	
										20,970,800		20,970,800	
	Building & Facilities	BF-8387-17	City Hall Public Square/Underground Parking Structure/Outdoor Rink	New Infrastructure	Ward 1								20,970,800
	City Manager's Office Community Services	Building & Facilities Total Fleet	FL-5278-17	PKS-1 new dual stream compactor truck	New Equipment	City-Wide				133,900			133,900
			FL-5318-17	RECREATION-Replace 1148 with 7 seater mini van with slow-n-go seats	Equipment Replacement	City-Wide		25,800					25,800
			FL-5319-17	PKS-Replace 1286 with a 2 ton crew cab 4x4 dump truck	Equipment Replacement	City-Wide		66,950					66,950
			FL-5330-17	FLEET MGMT-Replace 1157 with 1/2 ton ext cab 4x4 pickup	Equipment Replacement	City-Wide		30,900					30,900
			FL-5333-17	PKS-HORT- Replace 1352 with 1 ton reg. cab 4x4 dump truck	Equipment Replacement	City-Wide		27,800		28,900			56,700
FL-5348-17			PKS-Replace 1511 with narrow sidewalk tractor with plow/salt spreader	Equipment Replacement	City-Wide		63,900					63,900	
FL-5349-17			PKS-Replace 1512 with narrow sidewalk tractor with plow/salt spreader	Equipment Replacement	City-Wide		63,900					63,900	
FL-5350-17			PKS-Replace 1513 with narrow sidewalk tractor with plow/salt spreader	Equipment Replacement	City-Wide		63,900					63,900	
FL-5426-17			PW-RDS-Replace 1373 with Regenerative street sweeper	Equipment Replacement	City-Wide		288,400					288,400	
FL-5431-17			PW-RDS-Replace 1702 with service body sign truck with sliding platform	Equipment Replacement	City-Wide		92,700					92,700	
FL-5436-17			B&F-Replace 1670 with 3/4 ton cargo van	Equipment Replacement	City-Wide		36,100					36,100	
FL-5440-17			PKS-4 new salt supply systems	Growth / Equipment	City-Wide	24,100			2,700			26,800	
FL-5455-17			PKS-1 new narrow sidewalk tractor with plow/salter/blower/sweeper attachments	Growth / Equipment	City-Wide	76,000			8,500			84,500	
FL-5456-17			PKS-1 new narrow sidewalk tractor with plow/salter/blower/sweeper attachments	Growth / Equipment	City-Wide	76,000			8,500			84,500	
FL-5457-17			PKS-1 new narrow sidewalk tractor with plow/salter/blower/sweeper attachments	Growth / Equipment	City-Wide	76,000			8,500			84,500	
FL-5458-17			PKS-1 new narrow sidewalk tractor with plow/salter/blower/sweeper attachments	Growth / Equipment	City-Wide	76,000			8,500			84,500	
FL-5466-17			PW-WATER-Replace 1665 with 3/4 ton cargo van	Equipment Replacement	City-Wide			36,100					36,100

Proposed 2014 Capital Budget and 2015-2017 Capital Plan

Commission	Department	Project #	Project Description	Project Type	Region	City-Wide DC	Infrastructure Reserve	Gas Tax	Taxation	LTD	Other	Grand Total
Fleet Total Park & Forestry Operations		PO-6700-13	Tree Planting Program-Regular	Infrastructure Replacement	City-Wide	328,100	796,450		199,500			1,324,050
		PO-6739-13	Tree Replacement Program-EAB	Infrastructure Replacement	City-Wide		48,882		562,148			611,030
		PO-6745-17	Nashville Cemetery-Road Extension	New Infrastructure Replacement	Ward 1				417,941			417,941
		PO-6746-15	Fence Repair & Replacement Program	Infrastructure Replacement	City-Wide		114,963		57,700			57,700
		PO-6751-17	Sports Field Safety Fencing for Spectators at Vaudian Grove Sports Complex	New Infrastructure Replacement	Ward 2				91,927			91,927
		PO-6754-13	Parks Concrete Walkway Repairs/Replacements	Infrastructure Replacement	City-Wide		216,300					216,300
Park & Forestry Operations Total												
Park Development		PK-6112-17	LeParc Park - Tennis Court Reconstruction	Infrastructure Replacement	Ward 4		380,145		1,129,716			1,509,861
		PK-6279-17	Reeves Park - Basketball Court Reconstruction	Infrastructure Replacement	Ward 1		321,000					321,000
		PK-6287-17	UV2-D1 - Block 18 District Park Development	Infrastructure Replacement	Ward 4	619,852	76,258					76,258
		PK-6308-17	UV1-N25 - Block 40 Neighbourhood Park Design & Construction	Development Growth /	Ward 3	1,080,925			68,873			688,725
		PK-6309-17	UV1-N28 - Block 40 Neighbourhood Park Design and Construction	Development Growth /	Ward 3	563,318			120,103			1,201,028
		PK-6310-17	UV1-N29 - Block 47 Neighbourhood Park Design & Construction	Development Growth /	Ward 1	1,166,378			62,591			625,909
		PK-6321-17	Alexandra Elisa Park - Basketball Court Reconstruction	Infrastructure Replacement	Ward 2		84,194		129,597			1,295,375
		PK-6327-17	Belair Way Park - Bocce Court Redevelopment	Infrastructure Replacement	Ward 3		133,128					84,194
		PK-6340-17	Frank Robson Park - Ball Diamond Irrigation System	New Infrastructure Replacement	Ward 1							133,128
		PK-6347-17	LP-N6 Block 12 Linear Park	Growth / Development	Ward 1	138,967			86,469			86,469
		PK-6348-17	LP-N9 Block 12 Linear Park	Growth / Development	Ward 1				15,440			154,407
		PK-6351-17	Jersey Creek Park - Playground Equipment (Swing)	Development Replacement	Ward 1	160,450			17,828			178,278
		PK-6360-17	Vellere Village Community Centre - Soccer Field Redevelopment	Infrastructure Replacement	Ward 3		36,460					36,460
		PK-6369-17	Bindertwine Park - Ball Diamond Fencing	Infrastructure Replacement	Ward 3		356,900					356,900
		PK-6384-13	Uplands Golf and Ski Centre - Hiking Trail/Pathways Improvements	New Infrastructure Replacement	Ward 1				32,000			32,000
		PK-6394-15	UV2-D2 - Block 11 District Park w/GC - Park Design & Construction	Infrastructure Replacement Growth /	Ward 5			91,650				91,650
		PK-6397-13	VMC23-2 - Vaughan Metropolitan Centre Black Creek Park Design and Construction	Development Growth /	Ward 4	1,214,396			134,934			1,349,330
		PK-6398-17	VMC30-6 - Block 30 Urban Square Design and Construction	Development Growth /	Ward 4	558,016			62,002			620,018
		PK-6401-17	61W-N2 - Block 61 Neighbourhood Park Design and Construction	Development Growth /	Ward 4	500,942			55,660			556,602
		PK-6402-17	61W-S7 - Block 61 Urban Square Design and Construction	Development Growth /	Ward 1	468,847			52,094			520,941
		PK-6404-17	Glen Shields Park - Pathway Lighting	Infrastructure Replacement	Ward 1	267,800			29,756			297,556
Park Development Total												
								268,675				268,675

Proposed 2014 Capital Budget and 2015-2017 Capital Plan

Commission	Department	Project #	Project Description	Project Type	Region	City-Wide DC	Infrastructure Reserve	Gas Tax	Taxation	LTD	Other	Grand Total
		PK-6408-17	Concord Thornhill Regional Park - Playground Rubber Surfacing Replacement	Infrastructure Replacement	Ward 5		151,438					151,438
		PK-6412-17	911 Park Signage Program	Legal / Regulatory	City-Wide		98,717		98,717			197,434
		PK-6414-17	UVI-S1 - Block 40 Urban Square Design and Construction	Growth / Development	Ward 3	513,868			57,096			570,964
		PK-6422-17	Pedestrian and Bicycle Master Plan (off road system) Design and Construction	New Infrastructure	City-Wide			368,000				368,000
		PK-6423-17	Glen Shields Park - Shade Structure	New Infrastructure	Ward 5				79,954			79,954
		PK-6424-17	61W-N3 - Block 61 Neighbourhood Park Design and Construction	Growth / Development	Ward 1	575,127			63,903			639,030
		PK-6425-17	61W-G8 - Block 61 Greenway Park Design and Construction	Growth / Development	Ward 1	671,639			74,626			746,265
		PK-6426-17	CC11-P2 - Block 11 Carville Centre Parkette Design and Construction	Growth / Development	Ward 4	167,762			18,640			186,402
		PK-6427-17	Hayhoe Mills Park - Design & Construction	Growth / Development	Ward 2	386,512			42,946			429,458
		PK-6428-17	VMC29-1 - Block 29 Neighbourhood Park Design and Construction	Growth / Development	Ward 4	547,774			60,864			608,638
		PK-6429-17	VMC29-10 - Block 29 Urban Square Design and Construction	Growth / Development	Ward 4	326,487			36,276			362,763
		PK-6430-17	VMC30-7 - Block 30 Vaughan Metropolitan Centre Park Design and Construction	Growth / Development	Ward 4	1,050,469			116,719			1,167,188
		PK-6432-17	61E-P4 - Block 61 Parkette Design and Construction	Growth / Development	Ward 1	136,760			15,196			151,956
		PK-6433-17	Active Together Master Plan 5 year update	Growth / Studies	Ward 4	124,729			13,859			138,588
		PK-6440-17	York Hill District Park - Basketball Court Reconstruction	Infrastructure Replacement	Ward 5		46,083					46,083
		PK-6443-17	Maple Community Centre - Ball Diamond Irrigation	Infrastructure Replacement	Ward 1		97,881					97,881
		PK-6445-17	KA-P4 Kipling Avenue Area Parkette	Growth / Development	Ward 2	118,480			13,164			131,644
		PK-6446-17	KA-N1 - Kipling Avenue area Neighbourhood Park Design and Construction	Growth / Development	Ward 2	609,850			67,761			677,611
		PK-6447-17	KA-P2 Kipling Avenue Area Parkette	Growth / Development	Ward 2	152,236			16,915			169,151
		PK-6448-17	KA-P3 Kipling Avenue Area Parkette	Growth / Development	Ward 2	183,362			20,374			203,736
		PK-6449-17	VMC29-13 - Block 29 Park Design and Construction	Growth / Development	Ward 4	1,665,752			185,084			1,850,836
		PK-6450-17	YS1-N2 - Block 1 Neighbourhood Park Design and Construction	Growth / Development	Ward 5	766,577			85,175			851,752
		PK-6451-17	YS1-P1 Block 1 Parkette Design and Construction	Growth / Development	Ward 5	161,552			17,950			179,502
		PK-6458-17	61W-N4 - Block 61 Neighbourhood Park Design and Construction	Growth / Development	Ward 1	830,349			92,261			922,610
		PK-6457-17	UV1-N30 - Block 47 Neighbourhood Park Design and Construction	Growth / Development	Ward 1	430,480			47,831			478,311
		PK-6458-17	Maple Valley Plan - North Maple Regional Park Phase 2 Construction	Growth / Development	Ward 1	5,093,402			565,934			5,659,336
		PK-6459-17	Maple Lions Park - Playground Replacement & Safety Surfacing	Infrastructure Replacement	Ward 1		129,286					129,286
		PK-6460-17	Robert Watson Park - Playground Replacement & Safety Surfacing	Infrastructure Replacement	Ward 3		129,840					129,840
		PK-6462-17	Vellore Heritage Square - Playground Replacement & Safety Surfacing	Infrastructure Replacement	Ward 3		100,837					100,837

Proposed 2014 Capital Budget and 2015-2017 Capital Plan

Commission	Department	Project #	Project Description	Project Type	Region	City-Wide DC	Infrastructure Reserve	Gas Tax	Taxation	LTD	Other	Grand Total
Community Services Engineering & Public Works		PK-6470-17	Winding Lane Park - Basketball Court Reconstruction	Infrastructure Replacement	Ward 5		42,370					42,370
		PK-6471-17	Worth Park - Basketball Court Reconstruction	Infrastructure Replacement	Ward 5		54,877					54,877
		PK-6472-17	Rosedale Park North - Tennis Court Reconstruction	Infrastructure Replacement	Ward 5		245,292					245,292
		PK-6477-17	Wade Gate Park - Tennis Court Reconstruction	Infrastructure Replacement	Ward 5		192,037					192,037
	Park Development Total					21,253,058	2,296,598	729,325	2,659,592			26,937,573
	Recreation	RE-9503-13	Fitness Centre Equipment Replacement	Equipment Replacement	City-Wide		125,100					125,100
	Recreation Total											
	Development Transportation Engineering	DT-7098-14	Pedestrian and Bicycle Network Implementation Program	New Infrastructure	City-Wide	21,581,158	3,598,293	729,325	3,987,808	20,970,800		50,867,384
		DT-7104-13	TMP Education, Promotion, Outreach and Monitoring	Growth / Studies	City-Wide	77,250						77,250
		DT-7108-13	School Travel Planning Measures	Growth /	City-Wide	51,500						51,500
		DT-7120-13	Black Creek Renewal	Development Growth /	Ward 4	5,320,388				13,796,739		19,117,127
		DT-7123-15	Kleinburg - Nashville PD6 Major Mackenzie Watermain	Development Growth /	Ward 1	1,887,797						1,887,797
		DT-7124-15	Block 61 CP Railway Pedestrian Crossing	Development Growth /	Ward 1	1,105,103						1,105,103
	Development Transportation Engineering Total					6,692,038				13,796,739		22,488,777
	Engineering Services	EN-1867-17	Pedestrian Crossing Enhancement Program - Pavement Marking	Health & Safety	City-Wide				206,000			206,000
		EN-1947-17	Pedestrian Connectivity Study	New Infrastructure	Ward 5							
		EN-1973-15	Streetscape for Concord West by York Region - Highway 7 and Keele Street	Growth / Development	Ward 4	2,559,429			117,420			117,420
		EN-1974-16	2017 Pavement Management Program - Phase 1	Infrastructure Replacement	Ward 2, Ward 3			2,818,200				2,818,200
		EN-1975-16	2017 Pavement Management Program - Phase 2	Infrastructure Replacement	Ward 1, Ward 4, Ward 5				4,305,400			4,305,400
		EN-1976-16	2017 Road Rehabilitation and Watermain Replacement - Phase 1	Infrastructure Replacement	Ward 1		3,338,815			4,425,872		7,764,687
		EN-1977-16	2017 Road Rehabilitation and Watermain Replacement - Phase 2	Infrastructure Replacement	Ward 1		1,344,566			315,392		1,659,958
		EN-1978-16	Active Transportation Facility on Pine Valley Drive - Steeles Ave W to Langstaff Rd	New Infrastructure	Ward 2, Ward 3	770,440						770,440
		EN-1980-16	Sidewalk on Weston Road - Major Mackenzie Drive to Greenbrooke Drive	New Infrastructure	Ward 3	362,560						362,560
		EN-1984-16	Street Lighting on Keele Street - Langstaff Road to Rutherford Road	New Infrastructure	Ward 1, Ward 4	481,525						481,525
		EN-1985-17	Sidewalk on Doney Crescent - Keele Street to Cui-de-sac	New Infrastructure	Ward 4					44,000		44,000
		EN-1991-17	Traffic Signal Installation - Interchange Way and Interchange Way	New Infrastructure	Ward 4	198,275						198,275
		EN-1996-17	Municipal Structure Inspection and Reporting in 2017	Legal / Regulatory	City-Wide		124,630					124,630
	Engineering Services Total					4,372,229	4,808,011	2,818,200	323,420	9,046,664	44,000	21,412,524

Proposed 2014 Capital Budget and 2015-2017 Capital Plan

Commission	Department	Project #	Project Description	Project Type	Region	City-Wide DC	Infrastructure Reserve	Gas Tax	Taxation	LTD	Other	Grand Total
Engineering & Public Works Total	Public Works	PW-1972-16	Public Works and Parks Operations Yard Expansion and Upgrade Strategy	Growth / Development	Ward 2	12,785,911				31,069,948		43,855,859
		PW-2013-07	Street Light Pole Replacement Program	Infrastructure Replacement	City-Wide				309,000			309,000
		PW-2035-11	Curb and Sidewalk Repair & Replacement	Infrastructure Replacement	City-Wide			1,900,000				1,900,000
		PW-2058-13	LED Streetlight Conversion	Infrastructure Replacement	City-Wide			1,500,000				1,500,000
		PW-2063-13	ICI Water Meter Replacement Program	Infrastructure Replacement	City-Wide		206,000					206,000
Finance	Public Works Total					12,785,911	206,000	3,400,000	309,000	31,069,948		47,770,859
	Finance	FI-0073-17	New Property Tax System	Infrastructure Replacement	City-Wide	25,850,178	5,014,011	6,218,200	632,420	53,913,351	44,000	91,672,160
Finance Total	Finance Total								154,500			154,500
Legal & Administrative Services	Real Estate	RL-0005-13	Land Acquisition Fees	Misc. Land Appraisals	City-Wide		267,800		154,500			154,500
Legal & Administrative Services Total	Real Estate Total								267,800			267,800
Planning	Development Planning	DP-9525-17	Vaughan Mills Urban Design Streetscape & Open Space Master Plan	Growth / Studies	Ward 4	117,000			13,000			130,000
	Development Planning Total					117,000			13,000			130,000
Human Resources	Human Resources	HR-9533-14	Attendance Management Automation	New Infrastructure	City-Wide				103,000			103,000
	Human Resources Total								103,000			103,000
Information Technology Management	Information Technology Management	IT-2502-14	Electronic Document Management System	Technology	City-Wide				300,000			300,000
		IT-3016-13	Personal Computer (PC) Assets Renewal	Technology	City-Wide							
		IT-3017-13	Enterprise Telephone System Assets Renewal	Technology	City-Wide				360,000			360,000
		IT-3019-13	Central Computing Infrastructure Renewal	Technology	City-Wide				391,400			391,400
		IT-3020-14	Continuous Improvement - City Website (Vaughan Online)	Technology	City-Wide				389,300			389,300
Information Technology Management Total	Information Technology Management Total						1,140,700		154,500			1,595,200
Strategic & Corporate Services Total	Libraries	LI-4504-13	Library Technology Upgrade	Technology	City-Wide				557,500			1,698,200
		LI-4512-17	Maple Library Renovations	Infrastructure Replacement	Ward 1				140,000			140,000
		LI-4516-16	Carville Block 11 - Resource Material	Growth / Development	Ward 4	347,660			770,000			770,000
		LI-4518-17	Carville BL11 - Furniture and Equipment	Growth / Equipment	Ward 4	236,250			38,600			386,250
		LI-4522-16	Carville BL11 - Consulting Design/Construction	Growth / Development	Ward 4	2,809,958			26,250			262,500
		LI-4524-17	Carville Community Library - Communications and Hardware	Growth / Development	Ward 1	141,750			372,842			3,182,800
									15,750			157,500

Proposed 2014 Capital Budget and 2015-2017 Capital Plan

Commission	Department	Project #	Project Description	Project Type	Region	City-Wide DC	Infrastructure Reserve	Gas Tax	Taxation	LTD	Other	Grand Total
Vaughan Public Libraries Total		LI-4525-17	Vellore Village Community Library	Growth / Development	Ward 3	318,300			35,300			353,600
		LI-4526-17	Vellore Village Community Library - Land	Growth / Development	Ward 3	350,100			38,900			389,000
		LI-4537-13	Capital Resource Purchases	Infrastructure Replacement	City-Wide		1,949,170					1,949,170
		LI-4546-13	Vellore Village Community Library - Resource Materials	Growth / Development	Ward 3	347,625			38,625			386,250
		Libraries Total				4,551,633	1,949,170		1,476,267			7,977,070
Total Budget Year 2017:						4,551,633	1,949,170		1,476,267			7,977,070
						52,099,969	12,939,874	6,947,525	6,950,405	74,864,151	44,000	153,865,924