

CITY OF VAUGHAN

EXTRACT FROM COUNCIL MEETING MINUTES OF DECEMBER 15, 2015

Item 3, Report No. 17, of the Finance, Administration and Audit Committee, which was adopted without amendment by the Council of the City of Vaughan on December 15, 2015.

3 ENDING SEPTEMBER 30, 2015 – CONSOLIDATED QUARTERLY REPORT

The Finance, Administration and Audit Committee recommends:

- 1) That the recommendation contained in the following report of the Chief Financial Officer/City Treasurer, the Director of Financial Planning and Development Finance/Deputy City Treasurer and the Director of City Financial Services/Deputy Treasurer, dated December 8, 2015, be approved;**
- 2) That the presentation by the Director of Financial Planning & Development Finance/Deputy City Treasurer and C3, presentation material titled “*Ending September 30, 2015 – Consolidated Quarterly Report*”, dated December 8, 2015, be received; and**
- 3) That the deputation by Mr. Richard Lorello, Treelawn Boulevard, Kleinburg, be received.**

Recommendation

The Chief Financial Officer/City Treasurer, the Director of Financial Planning and Development Finance/Deputy City Treasurer and the Director of City Financial Services/Deputy Treasurer recommend:

1. That the 2015 Consolidated Third Quarter Variance Report be received.

Contribution to Sustainability

Not applicable.

Economic Impact

The quarterly variance report monitors actual spending performance to the City's calendarized financial plan. There is no economic impact arising from this report as budgets and projects have been previously approved by Council.

Communication Plan

The report and all attachments are available publicly on the Agenda, Minutes & Extract page of the City's website (www.vaughan.ca).

Purpose

To report on the City's financial results for the third quarter ended September 30, 2015, including an update on grant activity, and high profile capital projects.

Background – Analysis and Options

The attached third quarter variance report compares actual operating, water and wastewater operations and capital results for the period ending September 30, 2015, relative to approved budgets and on the same basis as the budget.

The actual balances presented include all necessary entries and accruals. However, it should be noted, the full amortization of tangible capital assets and post-retirement benefits are excluded while transfers to and from reserves and net debenture financing requirements are included.

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The report provides a brief executive summary followed by summaries for City Operations, Water and Wastewater Operations, and Capital. Additional detail is provided as attachments.

Third Quarter Overview

At the end of the third quarter revenues exceeded expenses by \$1.2 million

Revenues were approximately \$683,000 less than planned. Revenues are 0.3% less than plan, largely due to lower reserve draws and fees and charges trending below plan. Revenues were offset by a \$1.8 million savings in expenditures. Lower expenditures were driven by department expenditures that are trending about 4% lower than planned. Staff are working with departments to assess their anticipated year end financial position and determine any mitigating steps to help ensure the year ends in a balanced position.

Water and Wastewater operations were unfavourable by \$1.6 million

The City's combined Water and Wastewater/Stormwater operations resulted in a \$1.6M unfavourable variance. Sales revenues experienced a small increase in the third quarter due to increased consumption levels compared to budget. Water purchases and wastewater treatment costs are unfavourable, attributed to higher than normal swabbing activity and water main breaks during a water main replacement project. This resulted in a higher than expected non-revenue water variance.

Maintenance and installation expenses are favourable overall, primarily due to lower than expected contractor and materials for service requests and emergency activity. Additional favourable expenses from general administration are a result of cost savings in discretionary expenses and new positions or vacancies not yet filled.

The overall capital position was on target

The overall capital position was on target. At the end of Q3 there were 595 open projects with a remaining budget of \$235.4 million. There were 18 closed capital projects that were completed on or below budget, returning \$0.4 million to their original funding sources.

Table 1 below summarizes and illustrates the City's financial results, which is followed by a brief summary for each area.

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Table 1 - Summary of the City's Q3 2015 Financial Results

Operations (M\$)				
	City	Water	Wastewater/ Storm	Total
Revenue				
YTD Budget*	229.5	39.3	49.3	318.1
YTD Actual	228.8	39.8	49.5	318.2
Variance	-0.7	0.6	0.2	0.1
%	-0.30%	1.45%	0.47%	0.04%
Expenditure				
YTD Budget	192.0	35.8	44.6	272.4
YTD Actual	190.2	36.2	46.7	273.0
Variance	1.8	(0.4)	(2.1)	(0.6)
%	0.96%	-1.06%	-4.60%	-0.21%
Net fav. / (unfav.) variance	1.2	0.2	-1.8	-0.5
Add'l Resv. Transfers	0.0	-0.2	1.8	1.6
Surplus/ (Deficit)	1.2	0.0	0.0	1.2

* City Related Budget is comprised of \$42.8M in Non-tax revenues and \$167.9M in Taxation Revenues

Capital (\$M)

	Prior Years			2015					2015 Adjusted	
	Total Available Budget	Total Actual Spend	Variance Q4-14	2015 Budget	Available Budget (A)	Actual Spend	Variance Q3-15		Major Y/E 2015 Accrual Reversals (B)	Adjusted Variance Q2-15 (C)
							\$	%		
2015 Budget Projects - Closed	0.0	0.0	0.0	0.2	0.2	0.0	0.2	100%	0.0	0.2
2015 Budget Projects - Active	0.0	0.0	0.0	72.2	72.2	18.3	53.9	75%	0.0	53.9
Total 2015 Budget Projects	0.0	0.0	0.0	72.5	72.5	18.3	54.1	75%	0.0	54.1
Prior Budget Projects - Closed	42.8	39.9	2.9	0.0	2.9	0.0	2.9	100%	0.0	2.9
Prior Budget Projects - Active	542.0	379.5	162.5	15.6	178.1	10.4	167.7	94%	13.8	181.5
Total Prior Budget Projects	584.8	419.4	165.4	15.6	181.0	10.4	170.6	94%	13.8	184.3
Total	584.8	419.4	165.4	88.0	253.4	28.7	224.7	89%	13.8	238.5

Note: A) Above available budget balance includes in-year budget amendments

B) Y/E 2014 audit accrual reversals illustrated separately to focus on actual unspent values

C) Combined Active Adjusted Variance equals the Variance on Attachment 3, and combined Closed Adjusted Variance equals the Variance on Attachment 6

General Note: Capital project timing can span multiple years. The above chart aims to illustrate this occurrence and presents activity related to prior budgets separately.

City Operating Budget Results

The annual Operating Budget for the City is \$258.7 million. For the nine months ended September 30, 2015, there were \$229.5 million in revenues and \$192.0 million in expenditures budgeted. For the third quarter, revenues were budgeted at \$18.8 million and expenditures were budgeted at \$61.1 million. At the end of the third quarter, the City experienced a \$1.2 million net favourable variance.

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In the third quarter, lower transfers to the operating budget from reserves and lower than anticipated user fees were partially offset by greater than anticipated dividend revenues, resulting in revenues not achieving plan by approximately \$683,000. These lower than anticipated revenues were offset by lower than anticipated expenditures in the amount of \$1.8 million.

The table below illustrates the net results for the City as of September 30, 2015.

Net Results (\$M)	YTD* Budget	YTD* Actual	-Under / Over	% Variance
Taxation	167.9	167.9	0.0	0.0%
Grant / Payment In Lieu	1.5	1.5	0.0	1.0%
Reserves And Other Transfers	-4.4	-6.4	-2.0	45.3%
Departmental Expenditures	-134.5	-129.2	5.3	-3.9%
Corporate	6.9	4.8	-2.1	-29.9%
Net City Operations	37.5	38.6	1.2	3.1%

*YTD – timeframe is from January 1 - September 30, 2015. Some numbers may not add due to rounding.

City Revenues were \$0.7 million less than budgeted

City Revenue Variance Overview

Revenue (\$M)	YTD* Budget	YTD* Actual	-Under / Over	% Variance
Taxation	167.9	167.9	0.0	0.0%
Grant / Payment In Lieu	1.5	1.5	0.0	1.0%
Reserves And Other Transfers	10.2	8.8	-1.3	-13.0%
Fees And Service Charges	32.3	31.1	-1.3	-3.9%
Corporate	17.6	19.5	1.9	11.0%
Total City Operations	229.5	228.8	-0.7	-0.3%

*YTD – timeframe is from January 1 - September 30, 2015. Some numbers may not add due to rounding.

Revenues were \$228.8 million as of September 30, 2015, \$0.7 million less than planned. This variance stems from the following:

- **Reserves And Other Transfers** – are \$1.3 million less than budgeted as a result of planned transfers not being required in the third quarter. Details of these variances are:
 - Almost all of the variance is a result of planned withdrawals that were not required for Engineering Services and Building Standards Service Continuity Reserve as a result of lower than expected department expenditures due to vacancies within these departments.
- **Fees And Services Charges** – are \$1.3 million less than budgeted, largely attributed to revenue shortfalls in Development Planning and Building Standards.
 - Development Planning revenue is \$1.5 million less than planned due to delayed development applications. High rise applications are anticipated to partially recover by the end of 2015 which should offset some of this revenue shortfall.
 - Building Standards revenue is \$0.7 million less than planned due to lower than expected building permit fees despite an increase in construction activity in the residential sector. A future initiative to be undertaken includes an indexing of Building Permit fees which should better align these fees with the industry.
 - Recreation and Cultural Services revenues are \$1.1 million greater than plan due to higher than expected enrollment in summer camps, aquatics and City Playhouse programming. These revenues partially offset the shortfall in Development Planning and Building Standards revenues.

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- **Corporate** – are \$1.9 million greater than budget, largely attributed to dividends received, miscellaneous revenues and sponsorships received for the Mayor's Gala/Golf Classic.
 - Dividend Revenues is \$0.44 million greater than plan due to conservative budget estimates for dividend distributions. This was partially offset by decreased investment income of \$0.26 million due to lower than anticipated interest rates.
 - Miscellaneous Revenues is \$0.79 million greater than plan due to the earlier than planned VHI recovery. There was an unexpected legal settlement of \$0.68 million, however this is fully offset by a transfer to reserves expenditure.
 - A portion of the Mayor's Gala/Golf Classic revenues are offset by matching expenditures. At year end, a reconciliation to record expenditures associated with these events will be completed and any surplus revenues will be redistributed to charities of the Mayor's choice.

All these variances are explained in more detail in Attachment 2.

City expenditures were \$1.8 million less than planned

City Expenditure Variance Overview

Expenditures (\$M)	YTD* Budget	YTD* Actual	-Under / Over	% Variance
Departmental Expenditures	166.8	160.3	6.5	3.9%
Reserve Contrib. & Corp. Exp.	8.1	12.5	-4.4	-54.9%
Long Term Debt	10.7	10.7	0.0	0.0%
Contingency	-0.2	0.0	-0.2	0.0%
Capital from Taxation	6.7	6.7	0.0	0.0%
Total City Operations	192.0	190.2	1.8	1.0%

**YTD – timeframe is from January 1 - September 30, 2015. Some numbers may not add due to rounding.*

Third quarter expenditures from City operations were \$190.2 million as of September 30, 2015, \$1.8 million less than the budgeted \$192.0 million. This variance stems from the following:

- **Department Expenditures** – Department expenditures were \$6.5 million less than budgeted. This is as a result of:
 - Labour costs that were \$4.1 million less than budget. This was primarily attributable to general turnover vacancies and new complement positions that were not filled from January to September 2015. The 2015 Budget includes a corporate estimate of labour savings associated with normal turnover of \$3.5 million in the third quarter.
 - Other expenditures were \$2.4 million less than budget. This was primarily attributable to lower than planned spending in contracts due to the timing of activities in boulevard maintenance, road maintenance and streetlight maintenance. Lower than anticipated expenditures in fuel as a result of the calendarization of fuel budgets for winter activities contribute to this favourable variance. It is anticipated that these expenditures will align with the budget by year end.
- **Reserve Transfers and Corporate Expenditures** – Transfers to reserves were \$0.7 million greater than budget and a corporate expenditures variance of \$3.8 million greater than budget. These variances are due to:
 - Reserve transfers due to an unplanned one time legal settlement received that was transferred to reserves. This was fully offset by the revenue received.

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- Anticipated labour savings of \$3.5 million associated with normal turnover vacancies was budgeted corporately but the actual savings of \$4.3 million have been accounted for in the departments.
- Mayor's Gala/Golf Classic was \$0.4 million greater than budget, however this was fully offset by higher than planned sponsorship revenues.
- **Contingency** – Contingency is \$0.2 million less than budgeted due to job evaluation budget transfers to various departments which occurred during the second quarter. The budget for this is accounted for in the corporate contingency line and transferred to departments once the job evaluation has occurred. The job evaluation actuals are contained within the department expenditures.

Variance Summary:

A summary of the variances by major category is provided below. A more detailed financial summary is provided as Attachment 1. Further explanations on specific variances are provided as Attachment 2.

City of Vaughan 2015 OPERATING BUDGET THIRD QUARTER VARIANCE REPORT			Variance ('000,000)
Revenue			
Reserves and Other Transfers			
Building Std Continuity Reserve	-0.5		
Engineering Reserve	-0.8		
Other (under \$200K var.)	-0.0		-1.3
Fees & Service Charges			
Recreation	0.9		
Culture	0.2		
Executive Director	-0.2		
By-law & Compliance	-0.4		
Building Standards	-0.7		
Development Planning	-1.5		
Other (under \$200K var.)	0.4		-1.3
Corporate Revenue			
Mayor's Gala/Golf Classic	0.9		
Miscellaneous Revenue	0.8		
Powerstream Dividends	0.4		
Investment Income	-0.3		
Other (under \$200K var.)	0.1		1.9
Supplemental Taxation			0.0
Other (Grants/PIL)			0.0
Total Revenues			-0.7

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Expenditures

Departmental Expenses

Trans. Serv and Parks & Forestry	1.5	
Building Standards	0.8	
Develop. Eng & Infra. Planning Serv	0.5	
ITM	0.4	
Commissioner of Community Services	0.3	
Purchasing	0.3	
Vaughan Public Libraries	0.3	
City Council	0.3	
Development Planning	0.3	
Executive Director	0.2	
Building & Facilities	0.2	
Capital Delivery & Asset Mgmt.	0.2	
Policy Planning	0.2	
City Financial Services	0.2	
City Clerk - Insurance	-0.3	
Other-(various departments under \$200k var.)	1.3	6.5

Corporate Expenditures

Professional Fees	0.2	
Mayor's Gala/Golf Classic	-0.4	
Transfer to Reserves	-0.7	
		Variance
		('000,000)
Anticipated Labour Savings	-3.5	
Other (under \$200K var.)	0.0	-4.4

Long Term Debt

0.0

Contingency

-0.2

Total Expenditures

1.8

Net Variance

\$ 1.2

Water and Wastewater/Storm Operating Budget Results

Following are the third quarter financial operating results and analysis for both the water and wastewater/stormwater operations.

The water/wastewater system in York Region operates as a two-tier system. The Region of York is responsible for the supply of water and wastewater services and the lower tier municipalities are responsible for the water distribution and wastewater collection systems within the local municipality. The net revenues that are generated annually by the City of Vaughan from the operations of the water and wastewater/stormwater utilities fund costs associated with the purchase of water supply and wastewater services from the Region of York, as well as the City's administration, financing, operations and maintenance costs, and most importantly, funding to build the reserves for future infrastructure renewal.

Water Operations

Year to date actual water revenues for the period ending September 30, 2015 are favourable by \$420K which is comprised of favourable residential revenue at \$550K, unfavourable commercial revenue at \$155K and favourable miscellaneous water revenue at \$25K.

Residential consumption in the third quarter is slightly higher than budget by 1.4 per cent. New account activations are below plan; however, this is offset by increased demand due to weather. Precipitation in June was the highest compared to five years ago, whereas July experienced the lowest precipitation in ten years.

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Commercial consumption activity just came in slightly under budget, (less than 1%), however a prior period adjustment at \$183K attributed to the unfavourable variance. Growth is also trending below budget. Other revenue consists of hydrant water, temporary water and flushing and is based on demand.

Water purchases for the third quarter are unfavourable by \$2M. \$197K is due to higher sales demands with the balance coming from higher than expected non-revenue water (NRW) consumption. Part of this loss is due to issues with a water main replacement project that experienced unusually high swabbing activity as well as water main breaks. NRW traditionally declines in the fourth quarter.

Other revenues are favourable by \$151K primarily due to higher than budgeted water connections.

Maintenance and installation costs are favourable primarily due to lower than expected service requests and emergency activity for valve exercising/repairs and main repairs. Hydrant inspection/repair contract activity is delayed until fourth quarter, weather permitting. These savings are partially offset by higher than expected thawing activity for contractor and in-house labour due to the extreme cold spell experienced in the first quarter.

General administration expenses continue to be favourable due to savings in professional fees and costs related to new positions and vacancies not yet filled. The recruitment process will continue into the fourth quarter.

**City of Vaughan
Statement of Operations
Water Division
For The Period Ending September 30, 2015**

	2015	2015 YTD	2015	2015
\$M	Budget	Budget	Actual	Variance
Water Revenues				
Residential Billings	30.87	23.08	23.63	0.55
Commercial Billings	20.50	15.19	15.03	-0.15
Other	0.23	0.17	0.19	0.02
	51.60	38.44	38.86	0.42
Water Purchases				
Metered Water Purchases	32.48	24.16	24.36	-0.20
Non Revenue Water	4.85	4.55	6.39	-1.84
	37.34	28.72	30.75	-2.04
Gross Margin	14.27	9.72	8.11	-1.62
Other Revenues	1.11	0.83	0.98	0.15
Expenses				
Maintenance and Installation Cost	5.93	4.22	3.24	0.97
General Administration	3.25	2.40	1.71	0.69
Joint Service Costs	0.59	0.45	0.45	0.00
	9.77	7.06	5.41	1.65
Net Water Operations	5.60	3.50	3.69	0.19
Budgeted Lifecycle Contribution	5.60	3.50	3.50	0.00
Additional Reserve Contribution	0.00	0.00	0.19	0.19
Surplus	0.00	0.00	0.00	0.00

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Wastewater/Stormwater Operations

Wastewater year to date billing is based on water consumption and therefore trending is very similar to water revenues. Wastewater billings are favourable by \$299K which is comprised of favourable residential billings at \$637K, offset by unfavourable commercial revenue at \$315K and other revenue at \$2K. A prior period adjustment of \$183K is reflected in commercial billing revenue.

The unfavourable treatment variance of \$2.6M is a combination of unfavourable treatment charges relative to higher than expected sales and unfavourable non-revenue treatment charges. This relates directly to the non-revenue water variance.

Other revenues are unfavourable by \$68K primarily due to local improvements which will clear by end of year. This is offset by favourable installation and service connections. Lower interest revenue is attributed to lower than expected interest rates.

Operating expenses are favourable by \$575K primarily due to Stormwater operations, favourable by \$853K. This is attributed by lower than expected activity in flushing/cleaning as there were greater than anticipated demands for the flushing contractor in other areas of the infrastructure and drainage channel repairs.

Maintenance and installation costs are unfavourable by \$408K primarily due to higher than expected new development inspections and timing of billings to the developers, scheduled for the fourth quarter.

Additional savings are expected to continue into the fourth quarter due to a shift in priority work between wastewater main repairs and lateral repairs, combined with minimal activity required for material disposal and an enhanced ability to access shared flow monitoring data.

General administration is favourable by \$139K primarily due to savings in professional fees and a vacant position not yet filled. The recruitment process will continue into the fourth quarter. As a result of the above, the wastewater/stormwater lifecycle contribution of \$2.9M is unfavourable by \$1.8M.

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City of Vaughan
Statement of Operations
Wastewater Division
For The Period Ending September 30, 2015

	\$M	2015 Budget	2015 YTD Budget	2015 Actual	2015 Variance
Wastewater Revenues					
Residential Billings		38.61	28.70	29.34	0.64
Commercial Billings		26.71	19.74	19.42	-0.31
Other		0.17	0.13	0.10	-0.02
		65.49	48.57	48.87	0.30
Wastewater Expenses					
Regional Treatment Charges		48.70	37.32	39.94	-2.62
Gross Margin		16.79	11.25	8.92	-2.32
Other Revenues		0.96	0.72	0.65	-0.07
Expenses					
Maintenance and Installation		3.99	2.63	3.04	-0.41
General Administration		2.34	1.79	1.65	0.14
Storm Sewer Maintenance		3.51	2.35	1.49	0.85
Joint Services		0.70	0.52	0.53	-0.01
		10.54	7.29	6.72	0.57
Net Wastewater Operations		7.20	4.67	2.86	-1.82
Budgeted Lifecycle Contribution		7.20	4.67	4.67	0.00
Reserve Adjustment		0.00	0.00	-1.82	-1.82
Surplus		0.00	0.00	0.00	0.00

Capital Budget Results

Overall, the majority of capital projects completed in the year are coming in under assigned budget. This section is intended to provide an update on quarterly activity for the following:

- High Profile Capital Projects
- Open Capital Project Spend Performance
- Closed Capital Projects Budget vs. Actual
- Reserve and Reserve Fund positions
- Grant Activity

High Profile Capital Projects

The following projects were selected for reporting and status reports are provided as Attachment 3:

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Project Title	Approved Budget	Future Budget Requests	Total	>\$5M	=>20%
Lead Department: Building & Facilities					
Station 7-3 Relocation	9,537,975		9,537,975	X	
Civic Centre Resource Library - Construction	15,177,972		15,177,972	X	
Civic Centre - Demolition, Parking and Storm Drainage	2,069,300	20,970,800	23,040,100	X	
Lead Department: Parks Development					
Maple Valley Plan	8,005,514	27,494,486	35,500,000	X	
Lead Department: Development					
Transportation Engineering					
Millway Avenue Widening & Realignment	6,769,800		6,769,800	X	
Vaughan Metropolitan Centre NE Storm Water Management Pond	630,360	6,282,306	6,912,666	X	X
Black Creek Renewal	2,342,580	45,398,233	47,740,810	X	X
Lead Department: Engineering					
Corporate Asset Management	3,044,000		3,044,000		
Lead Department: City Manager					
Vaughan Hospital Precinct Development	80,000,000		80,000,000	X	

Financial Planning & Development Finance staff worked with the identified Lead Departments to complete the reports for third quarter reporting.

Open Capital Project Spend Summary

Year	# of Projects				Budget		Unspent Funds	
	Q2 Open	Closed	New	Q3 Open	\$M	%	\$M	%
2015	138	2	1	137	72.0	11%	69.5	97%
2014	184	3		181	45.2	7%	38.4	85%
2013	90	4		86	62.8	10%	31.4	50%
2009-2012	160	5		155	216.3	34%	77.0	36%
2006-2008	26	2		24	56.4	9%	12.6	22%
2005 and older	14	2		12	184.1	29%	6.4	3%
Total	612	18	1	595	636.8	100%	235.4	37%

At September 30, 2015, there were 595 open capital projects with \$235.4 million of available budget remaining. The open projects are made up of 551 annual and active programs and 44 inactive projects.

Year	Q3 Open		Inactive		Annual		Active	
	#	\$M	#	\$M	#	\$M	#	\$M
2015	137	69.5	0	0.0	10	6.06	127	63.4
2014	181	38.4	10	0.4	1	0.27	170	37.8
2013	86	31.4	10	2.1	2	0.86	74	28.5
2009-2012	155	77.0	17	3.3	17	3.76	121	69.9
2006-2008	24	12.6	4	7.3	2	0.13	18	5.2
2005 and older	12	6.4	3	2.9			9	3.5
Total	595	235.4	44	16.0	32	11.1	519	208.3

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There are 551 Annual/Active Projects (Attachment 4)

The annual capital projects are projects for which new funds are approved each budget cycle, with the approved funds added to the existing project number.

Of the active projects, 308 active projects have no spend at the end of the third quarter. This may not mean no work has been completed, just that no payments have been processed to date.

From the number of open projects view, the majority of these projects are in Building & Facilities (23.7%) and Fleet Management (21.8%). From a dollar value of open projects, the majority of these projects are in Development Engineering and Infrastructure Planning Services (34.2%) and Capital Delivery and Asset Management (18.9%).

Department	#	%	\$M	%
Development Engineering & Infrastructure Planning Services	36	11.7%	36.54	34.2%
Capital Delivery & Asset Management	35	11.4%	20.18	18.9%
Parks Development	35	11.4%	14.60	13.7%
Buildings & Facilities	73	23.7%	11.86	11.1%
Transportation Services and Parks and Forestry Operations	21	6.8%	8.37	7.8%
Development Planning	13	4.2%	5.01	4.7%
Fleet Management	67	21.8%	3.02	2.8%
Fire & Rescue Services	7	2.3%	2.83	2.6%
Environmental Services	9	2.9%	2.20	2.1%
Library Services	2	0.6%	0.78	0.7%
Building Standards	1	0.3%	0.52	0.5%
Purchasing Services	1	0.3%	0.33	0.3%
Policy Planning	1	0.3%	0.25	0.2%
Human Resources	2	0.6%	0.11	0.1%
Real Estate	1	0.3%	0.10	0.1%
City Clerk	1	0.3%	0.05	0.0%
Access Vaughan	1	0.3%	0.05	0.0%
Environmental Sustainability	1	0.3%	0.05	0.0%
Emergency Planning	1	0.3%	0.03	0.0%
Total Projects with No Spend Activity	308	100.0%	106.88	100.0%

Of the top ten active projects with unspent funds, five of them are High Profile Capital Projects equating to approximately 17% of the unspent funds:

- Station 7-3 (2013)
- Millway Road Re-alignment (2011)
- Civic Centre Library (2009)
- North Maple Regional Park (2015) initiative - 2003
- Vaughan Hospital Precinct Development (2009)

The remaining five of the top ten are all 2015 approved projects and equate to 9% of the unspent funds:

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- Street A – Highway 427 Crossing
- Huntington Road Trade Valley Trunk
- Zenway/Fogal Sanitary Sub-Trunk
- Carrville Community Centre and District Park
- 2015 Road Rehabilitation and Watermains

The 2016 Draft Budget and 2017-18 Plan provides for additional resources that will assist departments in their ability to complete the open capital projects that are underway and to get the projects that have not begun underway and completed over the term of Council.

Budget Amendments

During the third quarter, Council approved the addition of one capital project to the capital plan and the amendment of seven open capital projects.

Capital project CD-2028-15 - King Vaughan Rd-Temp. Bridge received post budget approval of \$527,000 to install a temporary bridge due to the unforeseen emergency closure of the permanent bridge on King Vaughan Road (Finance, Administration and Audit, Report #11, Item #13).

Three items were brought forward to Finance, Administration and Audit Committee and received Council approval that resulted in the budget amendment of the following projects:

Report/Item	Project #	Project Title	Amount	Funding Source
Finance, Administration and Audit, Report #9, Item #4	FL-5230-14	PKS Replace 1335 with 10ft out-front Rotary Mower	\$4,631	All from the Vehicle Replacement Reserve
	FL-5342-14	PKS-Replace 1478 with 10ft winged Rotary Mower	\$4,581	
	FL-5343-14	PKS-Replace 1479 with 10ft winged Rotary Mower	\$4,581	
	FL-5344-14	PKS-Replace 1560 with 10ft winged Rotary Mower	\$4,581	
Finance, Administration and Audit, Report #11, Item #9	CO-0074-15	VHPD Culvert Work on Major Mackenzie	\$553,412	Sewer Reserve
Finance, Administration and Audit, Report #11, Item #10	CO-0054-09	Vaughan Hospital Precinct Development	\$5,000,000	\$3,750,000 levy
				\$1,250,000 – from DP-9545-14

Attachment 4 provides the budget to actual financial status with managing departments' comments for each open capital project.

There are 44 Inactive Projects (Attachment 5)

Of the 595 open capital projects, there are 44 projects that are considered inactive; 24 of the projects have been open since 2012 or earlier. The breakdown of the classification of the 44 open inactive projects is as follows:

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Classification	#	\$M
DC Repayment	14	12.8
Regional Invoice	2	2.0
Maintenance	1	0.0
External Invoice	7	0.2
Warranty	16	0.8
Complete	3	0.1
On Hold	1	0.1
Grand Total	44	16.0

Attachments 4 and 5 provide the budget to actual financial status with managing departments' comments for each open capital project.

Departments closed 18 capital projects (Attachment 6)

Financial Planning & Development Finance staff together with City departments reviewed all active capital projects listed as of September 30, 2015 to determine which capital projects could be consolidated and/or closed. Overall, 18 capital projects with budgets totalling \$12.8 million were closed in the third quarter of 2015. Total actual project costs came in at 97 per cent of budget, freeing up \$0.4 million in the original funding sources for future project consideration. Savings occurred across many departments as follows:

Department (\$M)	Budget	Actual	Remaining	Spend	# Projects
Transportation Services and Parks & Forestry	0.2	0.2	0.0	100.0%	1
Development Engineering & Infrastructure Planning	9.6	9.5	0.0	99.5%	3
Development Planning	0.1	0.1	0.0	97.5%	1
Fire and Rescue Services	0.2	0.2	0.0	95.1%	2
Parks Development	2.5	2.2	0.3	89.8%	6
Fleet Management	0.1	0.1	0.0	83.3%	3
Environmental Services	0.2	0.1	0.1	48.1%	2
Grand Total	12.8	12.4	0.4	96.7%	18

Some explanations for the larger variances are as follows:

- Environmental Services – two projects were closed at a project spend of 48%, returning \$0.1M to the original funding sources. The tender costs to complete the works were less than original estimates.
- Fleet Management – one project closed with a project spend of 47%. The costs to complete were less than originally estimated. Two additional projects were closed with a project spend of 95%. In all, three projects were closed at a project spend of 83%, returning \$0.1M to the original funding sources.

A complete list of closed capital projects is provided as Attachment 6.

Department review of open projects also identified some projects for which the total approved remaining budget is not required. Departments recommended a return of the unrequired funds to the original funding sources to free up the funds for other capital work.

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Project #	Project Title	Comment	Amount
EN-1915-14	2015 Road Rehabilitation and Watermain Replacement – Phase 2	Inspection identified existing watermain did not need to be replaced	\$2,273,500
EN-1987-14	Retaining Wall Conditional Assessment on Royalpark Way	Reduction in the project scope	\$115,448
PK-6299-12	Concord Thornhill Regional Park - Artificial Turf Soccer Field	Substantially complete; funding for shelters kept as work to be completed in 2016	\$131,926

Continuity Schedule of Reserves and Reserve Funds

A continuity schedule of reserves and reserve funds as at September 30, 2015 is provided as Attachment 7. The schedule also provides information on outstanding financial commitments for approved projects.

Reserve positions before commitments are all in a positive position, with the exception of development charge management studies, special area charge PD6 East and PD6 West, and Uplands reserve. Adding commitments to the schedule reveals that 7 reserves could be in a negative position by year end. Below is a brief description for positioning of these 7 reserves:

Sale of Public Lands – Future obligations are currently greater than the balance on hand. Dedicated surplus land has been authorized for sale and any proceeds will be used to cover this obligation.

Uplands Capital Improvement – A commitment to replace the uplands chairlift was approved in 2011 by Council. As a result, the future position of this reserve will be negative and is planned to be replenished over time through Uplands revenue received.

CWDC Fire – A Council commitment to move forward with fire station 7-10 and the increase in land value for Station 7-3 has placed this reserve into a negative position. It is anticipated that this will be replenished through future growth based development charges. This position may impact the timing of future projects.

CWDC Management Studies – This reserve is permitted to be in a deficit position. Growth related studies are completed in advance of growth. The associated costs are expected to be recovered through subsequent development charges.

Special Charges and Area Development Charges (Developer Build Reserves) – These reserves relate to projects generally built by developers. Developers agree to develop projects, which will be funded by the City once funds are collected and available. Although, the continuity schedule illustrates a negative position after commitments, these reserves will never be in a deficit cash position as payments will only occur when funds are on hand. Reserves with a negative balance after commitments in the category are as follows:

- D15 PD#5 W. Woodbridge Watermain
- D18 PD#6 W. Major Mackenzie Watermain
- D19 PD#6 E. Rutherford Watermain
- D25 Zenway/Fogal Sub-Trunk
- D27 Huntington Road Sewer

Grants Update

The following provides an overview of the grant portfolio's third quarter report with respect to:

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- Annual Government Grant Programs
- New Opportunities

Annual Grants Program Submissions Status regarding: Awarded, Pending Award Notification or Declined

Grant activity in the third quarter was related to seventeen programs totaling to approximately \$14.2 million. Specific award status and details are as follows:

- Seven submissions have received funding: \$289,349
- Twenty three department applications are pending notification of award: \$2,564,255
- Two corporate grants are pending notification of award: \$11,400,937
- Two requests were declined: \$18,000

The following table provides a summary of the third quarter application activities:

**2015 Grant Program Activity
Q3 Submissions Awarded/Fund Received**

Program	Total Project Cost	Award	Use of Funds
Enabling Accessibility	450,000	50,000	Accessible play areas for York Hill District Park
Swim to Survive (YRDCB)	6,579	6,579	Instructor fees
Swim to Survive (YCDSB)	35,740	35,740	Instructor fees
Job Start	162,575	7,000	Offset part time camp summer students
COSTI	162,575	49,000	Offset part time camp summer students
VBEC MIT	75,618	75,618	2015 Core Funding
Libraries Prov.Funding	65,412	65,412	Ipad and laptop dispensing machine
TOTAL	958,499	289,349	

Q3 Submission Pending Award Notification (Department)

Program	Total Project Cost	Request	Use of Funds
ICCI	30,000	15,000	Partially offset
New Horizons for Seniors	46,053	20,250	VBEC small business program with senior mentors
Celebrate Canada 2016	108,561	15,000	Partially offset costs of annual Canada Day
Program	Total Project Cost	Request	Use of Funds
Ontario Tire Stewardship	510,716	50,000	Replace play area surfaces in York Hill District Park
Libraries leadership training	80,000	20,000	Implementation of digital media lab
Canada 150 – CIP	7,611,935	2,444,005	18 applications – various capital infrastructure projects
TOTAL	8,387,265	2,564,255	

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Q3 Submission Pending Award Notification (Corporate)			
Gas Tax	8,347,874	4,173,937	Second installment due November 2015
ODRAP	10,227,000	7,227,000	Ice Storm Damage (less cost of tree replacement)
TOTAL	18,574,874	11,400,937	

2015 Not Awarded Q3		
Program	Total Project Cost	RATIONAL
Bringing Safety Home	10,000	Fire education program -Priority given to US applications
Seniors Community Grant	8,000	Funder felt the program did not fit within their mandate
TOTAL	18,000	

New Opportunities

Species at Risk Stewardship Fund

The Species at Risk Stewardship Fund was created under the Endangered Species Act to encourage people to get involved in protecting and recovering species at risk through stewardship activities.

Canadian Heritage: Canada 150 Fund

A call for proposals was released on April 30th. The funds will support activities which celebrate Canada's 150th birthday. The goal of the program is to create opportunities for Canadians to participate in celebrations that contribute to building a sense of pride and attachment to Canada. The amount of funding awarded will be determined on a project by project basis, but the program could support 100 per cent of eligible costs. Program information has been shared with departments who are in the process of reviewing potential eligible initiatives.

Ontario Libraries Capacity Fund

This program provides \$2 million over two years to support research and innovation projects in public libraries and \$10 million over three years to improve IT resources. The Vaughan Public Library Board will be submitting an application in Q3 2015.

Relationship to Term of Council Service Excellence Strategy Map (2014-2018)

The report is consistent with the priorities set in the Service Excellence Strategic Initiatives under Operational Performance: Financial Sustainability.

Regional Implications

None

Conclusion

At September 30, 2015, the overall City position is favourable \$1.2 million. This position will continue to be monitored closely by staff to determine if it is anticipated to maintain itself or reverse. Consistent with current practices, quarterly updates advising of changes in the City's financial landscape will be brought forth to Council.

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Attachments

- 1: City Operating – Third Quarter Variance Report
- 2: City Operating – Q3 Specific Variance Explanations
- 3: High Profile Capital Project Reports
- 4: Active Capital Project Spend Report
- 5: Inactive Capital Project Listing
- 6: Closed Capital Projects Report
- 7: Continuity Schedule of Reserves & Reserve Funds

Report prepared by:

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(A copy of the attachments referred to in the foregoing have been forwarded to each Member of Council and a copy thereof is also on file in the office of the City Clerk.)

ENDING SEPTEMBER 30, 2015 – CONSOLIDATED QUARTERLY REPORT**Recommendation**

The Chief Financial Officer/City Treasurer, the Director of Financial Planning and Development Finance/Deputy City Treasurer and the Director of City Financial Services/Deputy Treasurer recommend:

1. That the 2015 Consolidated Third Quarter Variance Report be received.

Contribution to Sustainability

Not applicable.

Economic Impact

The quarterly variance report monitors actual spending performance to the City's calendarized financial plan. There is no economic impact arising from this report as budgets and projects have been previously approved by Council.

Communication Plan

The report and all attachments are available publicly on the Agenda, Minutes & Extract page of the City's website (www.vaughan.ca).

Purpose

To report on the City's financial results for the third quarter ended September 30, 2015, including an update on grant activity, and high profile capital projects.

Background – Analysis and Options

The attached third quarter variance report compares actual operating, water and wastewater operations and capital results for the period ending September 30, 2015, relative to approved budgets and on the same basis as the budget.

The actual balances presented include all necessary entries and accruals. However, it should be noted, the full amortization of tangible capital assets and post-retirement benefits are excluded while transfers to and from reserves and net debenture financing requirements are included.

The report provides a brief executive summary followed by summaries for City Operations, Water and Wastewater Operations, and Capital. Additional detail is provided as attachments.

Third Quarter Overview**At the end of the third quarter revenues exceeded expenses by \$1.2 million**

Revenues were approximately \$683,000 less than planned. Revenues are 0.3% less than plan, largely due to lower reserve draws and fees and charges trending below plan. Revenues were offset by a \$1.8 million savings in expenditures. Lower expenditures were driven by department expenditures that are trending about 4% lower than planned. Staff are working with departments to assess their anticipated year end financial position and determine any mitigating steps to help ensure the year ends in a balanced position.

Water and Wastewater operations were unfavourable by \$1.6 million

The City's combined Water and Wastewater/Stormwater operations resulted in a \$1.6M unfavourable variance. Sales revenues experienced a small increase in the third quarter due to increased consumption levels compared to budget. Water purchases and wastewater treatment costs are unfavourable, attributed to higher than normal swabbing activity and water main breaks

during a water main replacement project. This resulted in a higher than expected non-revenue water variance.

Maintenance and installation expenses are favourable overall, primarily due to lower than expected contractor and materials for service requests and emergency activity. Additional favourable expenses from general administration are a result of cost savings in discretionary expenses and new positions or vacancies not yet filled.

The overall capital position was on target

The overall capital position was on target. At the end of Q3 there were 595 open projects with a remaining budget of \$235.4 million. There were 18 closed capital projects that were completed on or below budget, returning \$0.4 million to their original funding sources.

Table 1 below summarizes and illustrates the City's financial results, which is followed by a brief summary for each area.

Table 1 - Summary of the City's Q3 2015 Financial Results

Operations (M\$)				
	City	Water	Wastewater/ Storm	Total
Revenue				
YTD Budget*	229.5	39.3	49.3	318.1
YTD Actual	228.8	39.8	49.5	318.2
Variance	-0.7	0.6	0.2	0.1
%	-0.30%	1.45%	0.47%	0.04%
Expenditure				
YTD Budget	192.0	35.8	44.6	272.4
YTD Actual	190.2	36.2	46.7	273.0
Variance	1.8	(0.4)	(2.1)	(0.6)
%	0.96%	-1.06%	-4.60%	-0.21%
Net fav. / (unfav.) variance	1.2	0.2	-1.8	-0.5
Add'l Resv. Transfers	0.0	-0.2	1.8	1.6
Surplus/ (Deficit)	1.2	0.0	0.0	1.2

* City Related Budget is comprised of \$42.8M in Non-tax revenues and \$167.9M in Taxation Revenues

Capital (\$M)

	Prior Years			2015					2015 Adjusted	
	Total Available Budget	Total Actual Spend	Variance Q4-14	2015 Budget	Available Budget (A)	Actual Spend	Variance Q3-15		Major Y/E 2015 Accrual Reversals (B)	Adjusted Variance Q2-15 (C)
							\$	%		
2015 Budget Projects - Closed	0.0	0.0	0.0	0.2	0.2	0.0	0.2	100%	0.0	0.2
2015 Budget Projects - Active	0.0	0.0	0.0	72.2	72.2	18.3	53.9	75%	0.0	53.9
Total 2015 Budget Projects	0.0	0.0	0.0	72.5	72.5	18.3	54.1	75%	0.0	54.1
Prior Budget Projects - Closed	42.8	39.9	2.9	0.0	2.9	0.0	2.9	100%	0.0	2.9
Prior Budget Projects - Active	542.0	379.5	162.5	15.6	178.1	10.4	167.7	94%	13.8	181.5
Total Prior Budget Projects	584.8	419.4	165.4	15.6	181.0	10.4	170.6	94%	13.8	184.3
Total	584.8	419.4	165.4	88.0	253.4	28.7	224.7	89%	13.8	238.5

Note: A) Above available budget balance includes in-year budget amendments

B) Y/E 2014 audit accrual reversals illustrated separately to focus on actual unspent values

C) Combined Active Adjusted Variance equals the Variance on Attachment 3, and combined Closed Adjusted Variance equals the Variance on Attachment 6

General Note: Capital project timing can span multiple years. The above chart aims to illustrate this occurrence and presents activity related to prior budgets separately.

City Operating Budget Results

The annual Operating Budget for the City is \$258.7 million. For the nine months ended September 30, 2015, there were \$229.5 million in revenues and \$192.0 million in expenditures budgeted. For the third quarter, revenues were budgeted at \$18.8 million and expenditures were budgeted at \$61.1 million. At the end of the third quarter, the City experienced a \$1.2 million net favourable variance.

In the third quarter, lower transfers to the operating budget from reserves and lower than anticipated user fees were partially offset by greater than anticipated dividend revenues, resulting in revenues not achieving plan by approximately \$683,000. These lower than anticipated revenues were offset by lower than anticipated expenditures in the amount of \$1.8 million.

The table below illustrates the net results for the City as of September 30, 2015.

Net Results (\$M)	YTD* Budget	YTD* Actual	-Under / Over	% Variance
Taxation	167.9	167.9	0.0	0.0%
Grant / Payment In Lieu	1.5	1.5	0.0	1.0%
Reserves And Other Transfers	-4.4	-6.4	-2.0	45.3%
Departmental Expenditures	-134.5	-129.2	5.3	-3.9%
Corporate	6.9	4.8	-2.1	-29.9%
Net City Operations	37.5	38.6	1.2	3.1%

**YTD – timeframe is from January 1 - September 30, 2015. Some numbers may not add due to rounding.*

City Revenues were \$0.7 million less than budgeted

City Revenue Variance Overview

Revenue (\$M)	YTD* Budget	YTD* Actual	-Under / Over	% Variance
Taxation	167.9	167.9	0.0	0.0%
Grant / Payment In Lieu	1.5	1.5	0.0	1.0%
Reserves And Other Transfers	10.2	8.8	-1.3	-13.0%
Fees And Service Charges	32.3	31.1	-1.3	-3.9%
Corporate	17.6	19.5	1.9	11.0%
Total City Operations	229.5	228.8	-0.7	-0.3%

**YTD – timeframe is from January 1 - September 30, 2015. Some numbers may not add due to rounding.*

Revenues were \$228.8 million as of September 30, 2015, \$0.7 million less than planned. This variance stems from the following:

- **Reserves And Other Transfers** – are \$1.3 million less than budgeted as a result of planned transfers not being required in the third quarter. Details of these variances are:
 - Almost all of the variance is a result of planned withdrawals that were not required for Engineering Services and Building Standards Service Continuity Reserve as a result of lower than expected department expenditures due to vacancies within these departments.
- **Fees And Services Charges** – are \$1.3 million less than budgeted, largely attributed to revenue shortfalls in Development Planning and Building Standards.
 - Development Planning revenue is \$1.5 million less than planned due to delayed development applications. High rise applications are anticipated to partially recover by the end of 2015 which should offset some of this revenue shortfall.
 - Building Standards revenue is \$0.7 million less than planned due to lower than expected building permit fees despite an increase in construction activity in the residential sector. A future initiative to be undertaken includes an indexing of Building Permit fees which should better align these fees with the industry.

- Recreation and Cultural Services revenues are \$1.1 million greater than plan due to higher than expected enrollment in summer camps, aquatics and City Playhouse programming. These revenues partially offset the shortfall in Development Planning and Building Standards revenues.
- **Corporate** – are \$1.9 million greater than budget, largely attributed to dividends received, miscellaneous revenues and sponsorships received for the Mayor's Gala/Golf Classic.
 - Dividend Revenues is \$0.44 million greater than plan due to conservative budget estimates for dividend distributions. This was partially offset by decreased investment income of \$0.26 million due to lower than anticipated interest rates.
 - Miscellaneous Revenues is \$0.79 million greater than plan due to the earlier than planned VHI recovery. There was an unexpected legal settlement of \$0.68 million, however this is fully offset by a transfer to reserves expenditure.
 - A portion of the Mayor's Gala/Golf Classic revenues are offset by matching expenditures. At year end, a reconciliation to record expenditures associated with these events will be completed and any surplus revenues will be redistributed to charities of the Mayor's choice.

All these variances are explained in more detail in Attachment 2.

City expenditures were \$1.8 million less than planned

City Expenditure Variance Overview

Expenditures (\$M)	YTD* Budget	YTD* Actual	-Under / Over	% Variance
Departmental Expenditures	166.8	160.3	6.5	3.9%
Reserve Contrib. & Corp. Exp.	8.1	12.5	-4.4	-54.9%
Long Term Debt	10.7	10.7	0.0	0.0%
Contingency	-0.2	0.0	-0.2	0.0%
Capital from Taxation	6.7	6.7	0.0	0.0%
Total City Operations	192.0	190.2	1.8	1.0%

*YTD – timeframe is from January 1 - September 30, 2015. Some numbers may not add due to rounding.

Third quarter expenditures from City operations were \$190.2 million as of September 30, 2015, \$1.8 million less than the budgeted \$192.0 million. This variance stems from the following:

- **Department Expenditures** – Department expenditures were \$6.5 million less than budgeted. This is as a result of:
 - Labour costs that were \$4.1 million less than budget. This was primarily attributable to general turnover vacancies and new complement positions that were not filled from January to September 2015. The 2015 Budget includes a corporate estimate of labour savings associated with normal turnover of \$3.5 million in the third quarter.
 - Other expenditures were \$2.4 million less than budget. This was primarily attributable to lower than planned spending in contracts due to the timing of activities in boulevard maintenance, road maintenance and streetlight maintenance. Lower than anticipated expenditures in fuel as a result of the calendarization of fuel budgets for winter activities contribute to this favourable variance. It is anticipated that these expenditures will align with the budget by year end.
- **Reserve Transfers and Corporate Expenditures** – Transfers to reserves were \$0.7 million greater than budget and a corporate expenditures variance of \$3.8 million greater than budget. These variances are due to:
 - Reserve transfers due to an unplanned one time legal settlement received that was transferred to reserves. This was fully offset by the revenue received.
 - Anticipated labour savings of \$3.5 million associated with normal turnover vacancies was budgeted corporately but the actual savings of \$4.3 million have been accounted for in the departments.

- Mayor's Gala/Golf Classic was \$0.4 million greater than budget, however this was fully offset by higher than planned sponsorship revenues.
- **Contingency** – Contingency is \$0.2 million less than budgeted due to job evaluation budget transfers to various departments which occurred during the second quarter. The budget for this is accounted for in the corporate contingency line and transferred to departments once the job evaluation has occurred. The job evaluation actuals are contained within the department expenditures.

Variance Summary:

A summary of the variances by major category is provided below. A more detailed financial summary is provided as Attachment 1. Further explanations on specific variances are provided as Attachment 2.

City of Vaughan 2015 OPERATING BUDGET THIRD QUARTER VARIANCE REPORT			Variance ('000,000)
<u>Revenue</u>			
Reserves and Other Transfers			
Building Std Continuity Reserve	-0.5		
Engineering Reserve	-0.8		
Other (under \$200K var.)	-0.0		-1.3
Fees & Service Charges			
Recreation	0.9		
Culture	0.2		
Executive Director	-0.2		
By-law & Compliance	-0.4		
Building Standards	-0.7		
Development Planning	-1.5		
Other (under \$200K var.)	0.4		-1.3
Corporate Revenue			
Mayor's Gala/Golf Classic	0.9		
Miscellaneous Revenue	0.8		
Powerstream Dividends	0.4		
Investment Income	-0.3		
Other (under \$200K var.)	0.1		1.9
Supplemental Taxation			0.0
Other (Grants/PIL)			0.0
Total Revenues			-0.7
<u>Expenditures</u>			
Departmental Expenses			
Trans. Serv and Parks & Forestry	1.5		
Building Standards	0.8		
Develop. Eng & Infra. Planning Serv	0.5		
ITM	0.4		
Commissioner of Community Services	0.3		
Purchasing	0.3		
Vaughan Public Libraries	0.3		
City Council	0.3		
Development Planning	0.3		
Executive Director	0.2		
Building & Facilities	0.2		
Capital Delivery & Asset Mgmt.	0.2		
Policy Planning	0.2		
City Financial Services	0.2		
City Clerk - Insurance	-0.3		
Other-(various departments under \$200k var.)	1.3		6.5
Corporate Expenditures			
Professional Fees	0.2		
Mayor's Gala/Golf Classic	-0.4		
Transfer to Reserves	-0.7		

		Variance ('000,000)
Anticipated Labour Savings	-3.5	
Other (under \$200K var.)	0.0	-4.4
Long Term Debt		0.0
Contingency		-0.2
Total Expenditures		1.8
Net Variance		<u>\$ 1.2</u>

Water and Wastewater/Storm Operating Budget Results

Following are the third quarter financial operating results and analysis for both the water and wastewater/stormwater operations.

The water/wastewater system in York Region operates as a two-tier system. The Region of York is responsible for the supply of water and wastewater services and the lower tier municipalities are responsible for the water distribution and wastewater collection systems within the local municipality. The net revenues that are generated annually by the City of Vaughan from the operations of the water and wastewater/stormwater utilities fund costs associated with the purchase of water supply and wastewater services from the Region of York, as well as the City's administration, financing, operations and maintenance costs, and most importantly, funding to build the reserves for future infrastructure renewal

Water Operations

Year to date actual water revenues for the period ending September 30, 2015 are favourable by \$420K which is comprised of favourable residential revenue at \$550K, unfavourable commercial revenue at \$155K and favourable miscellaneous water revenue at \$25K.

Residential consumption in the third quarter is slightly higher than budget by 1.4 per cent. New account activations are below plan; however, this is offset by increased demand due to weather. Precipitation in June was the highest compared to five years ago, whereas July experienced the lowest precipitation in ten years.

Commercial consumption activity just came in slightly under budget, (less than 1%), however a prior period adjustment at \$183K attributed to the unfavourable variance. Growth is also trending below budget. Other revenue consists of hydrant water, temporary water and flushing and is based on demand.

Water purchases for the third quarter are unfavourable by \$2M. \$197K is due to higher sales demands with the balance coming from higher than expected non-revenue water (NRW) consumption. Part of this loss is due to issues with a water main replacement project that experienced unusually high swabbing activity as well as water main breaks. NRW traditionally declines in the fourth quarter.

Other revenues are favourable by \$151K primarily due to higher than budgeted water connections.

Maintenance and installation costs are favourable primarily due to lower than expected service requests and emergency activity for valve exercising/repairs and main repairs. Hydrant inspection/repair contract activity is delayed until fourth quarter, weather permitting. These savings are partially offset by higher than expected thawing activity for contractor and in-house labour due to the extreme cold spell experienced in the first quarter.

General administration expenses continue to be favourable due to savings in professional fees and costs related to new positions and vacancies not yet filled. The recruitment process will continue into the fourth quarter.

City of Vaughan
Statement of Operations
Water Division
For The Period Ending September 30, 2015

	2015	2015 YTD	2015	2015
\$M	Budget	Budget	Actual	Variance
Water Revenues				
Residential Billings	30.87	23.08	23.63	0.55
Commercial Billings	20.50	15.19	15.03	-0.15
Other	0.23	0.17	0.19	0.02
	51.60	38.44	38.86	0.42
Water Purchases				
Metered Water Purchases	32.48	24.16	24.36	-0.20
Non Revenue Water	4.85	4.55	6.39	-1.84
	37.34	28.72	30.75	-2.04
Gross Margin	14.27	9.72	8.11	-1.62
Other Revenues	1.11	0.83	0.98	0.15
Expenses				
Maintenance and Installation Cost	5.93	4.22	3.24	0.97
General Administration	3.25	2.40	1.71	0.69
Joint Service Costs	0.59	0.45	0.45	0.00
	9.77	7.06	5.41	1.65
Net Water Operations	5.60	3.50	3.69	0.19
Budgeted Lifecycle Contribution	5.60	3.50	3.50	0.00
Additional Reserve Contribution	0.00	0.00	0.19	0.19
Surplus	0.00	0.00	0.00	0.00

Wastewater/Stormwater Operations

Wastewater year to date billing is based on water consumption and therefore trending is very similar to water revenues. Wastewater billings are favourable by \$299K which is comprised of favourable residential billings at \$637K, offset by unfavourable commercial revenue at \$315K and other revenue at \$2K. A prior period adjustment of \$183K is reflected in commercial billing revenue.

The unfavourable treatment variance of \$2.6M is a combination of unfavourable treatment charges relative to higher than expected sales and unfavourable non-revenue treatment charges. This relates directly to the non-revenue water variance.

Other revenues are unfavourable by \$68K primarily due to local improvements which will clear by end of year. This is offset by favourable installation and service connections. Lower interest revenue is attributed to lower than expected interest rates.

Operating expenses are favourable by \$575K primarily due to Stormwater operations, favourable by \$853K. This is attributed by lower than expected activity in flushing/cleaning as there were greater than anticipated demands for the flushing contractor in other areas of the infrastructure and drainage channel repairs.

Maintenance and installation costs are unfavourable by \$408K primarily due to higher than expected new development inspections and timing of billings to the developers, scheduled for the fourth quarter.

Additional savings are expected to continue into the fourth quarter due to a shift in priority work between wastewater main repairs and lateral repairs, combined with minimal activity required for material disposal and an enhanced ability to access shared flow monitoring data..

General administration is favourable by \$139K primarily due to savings in professional fees and a vacant position not yet filled. The recruitment process will continue into the fourth quarter.

As a result of the above, the wastewater/stormwater lifecycle contribution of \$2.9M is unfavourable by \$1.8M.

**City of Vaughan
Statement of Operations
Wastewater Division
For The Period Ending September 30, 2015**

	\$M	2015 Budget	2015 YTD Budget	2015 Actual	2015 Variance
Wastewater Revenues					
Residential Billings		38.61	28.70	29.34	0.64
Commercial Billings		26.71	19.74	19.42	-0.31
Other		0.17	0.13	0.10	-0.02
		65.49	48.57	48.87	0.30
Wastewater Expenses					
Regional Treatment Charges		48.70	37.32	39.94	-2.62
Gross Margin		16.79	11.25	8.92	-2.32
Other Revenues		0.96	0.72	0.65	-0.07
Expenses					
Maintenance and Installation		3.99	2.63	3.04	-0.41
General Administration		2.34	1.79	1.65	0.14
Storm Sewer Maintenance		3.51	2.35	1.49	0.85
Joint Services		0.70	0.52	0.53	-0.01
		10.54	7.29	6.72	0.57
Net Wastewater Operations		7.20	4.67	2.86	-1.82
Budgeted Lifecycle Contribution		7.20	4.67	4.67	0.00
Reserve Adjustment		0.00	0.00	-1.82	-1.82
Surplus		0.00	0.00	0.00	0.00

Capital Budget Results

Overall, the majority of capital projects completed in the year are coming in under assigned budget. This section is intended to provide an update on quarterly activity for the following:

- High Profile Capital Projects
- Open Capital Project Spend Performance
- Closed Capital Projects Budget vs. Actual
- Reserve and Reserve Fund positions
- Grant Activity

High Profile Capital Projects

The following projects were selected for reporting and status reports are provided as Attachment 3:

Project Title	Approved Budget	Future Budget Requests	Total	>\$5M	=>20%
Lead Department: Building & Facilities					
Station 7-3 Relocation	9,537,975		9,537,975	X	

Project Title	Approved Budget	Future Budget Requests	Total	>\$5M	=>20%
Civic Centre Resource Library - Construction	15,177,972		15,177,972	X	
Civic Centre - Demolition, Parking and Storm Drainage	2,069,300	20,970,800	23,040,100	X	
Lead Department: Parks Development					
Maple Valley Plan	8,005,514	27,494,486	35,500,000	X	
Lead Department: Development Transportation Engineering					
Millway Avenue Widening & Realignment	6,769,800		6,769,800	X	
Vaughan Metropolitan Centre NE Storm Water Management Pond	630,360	6,282,306	6,912,666	X	X
Black Creek Renewal	2,342,580	45,398,233	47,740,810	X	X
Lead Department: Engineering					
Corporate Asset Management	3,044,000		3,044,000		
Lead Department: City Manager					
Vaughan Hospital Precinct Development	80,000,000		80,000,000	X	

Financial Planning & Development Finance staff worked with the identified Lead Departments to complete the reports for third quarter reporting.

Open Capital Project Spend Summary

Year	# of Projects				Budget		Unspent Funds	
	Q2 Open	Closed	New	Q3 Open	\$M	%	\$M	%
2015	138	2	1	137	72.0	11%	69.5	97%
2014	184	3		181	45.2	7%	38.4	85%
2013	90	4		86	62.8	10%	31.4	50%
2009-2012	160	5		155	216.3	34%	77.0	36%
2006-2008	26	2		24	56.4	9%	12.6	22%
2005 and older	14	2		12	184.1	29%	6.4	3%
Total	612	18	1	595	636.8	100%	235.4	37%

At September 30, 2015, there were 595 open capital projects with \$235.4 million of available budget remaining. The open projects are made up of 551 annual and active programs and 44 inactive projects.

Year	Q3 Open		Inactive		Annual		Active	
	#	\$M	#	\$M	#	\$M	#	\$M
2015	137	69.5	0	0.0	10	6.06	127	63.4
2014	181	38.4	10	0.4	1	0.27	170	37.8
2013	86	31.4	10	2.1	2	0.86	74	28.5
2009-2012	155	77.0	17	3.3	17	3.76	121	69.9
2006-2008	24	12.6	4	7.3	2	0.13	18	5.2
2005 and older	12	6.4	3	2.9			9	3.5
Total	595	235.4	44	16.0	32	11.1	519	208.3

There are 551 Annual/Active Projects (Attachment 4)

The annual capital projects are projects for which new funds are approved each budget cycle, with the approved funds added to the existing project number.

Of the active projects, 308 active projects have no spend at the end of the third quarter. This may not mean no work has been completed, just that no payments have been processed to date.

From the number of open projects view, the majority of these projects are in Building & Facilities (23.7%) and Fleet Management (21.8%). From a dollar value of open projects, the majority of

these projects are in Development Engineering and Infrastructure Planning Services (34.2%) and Capital Delivery and Asset Management (18.9%).

Department	#	%	\$M	%
Development Engineering & Infrastructure Planning Services	36	11.7%	36.54	34.2%
Capital Delivery & Asset Management	35	11.4%	20.18	18.9%
Parks Development	35	11.4%	14.60	13.7%
Buildings & Facilities	73	23.7%	11.86	11.1%
Transportation Services and Parks and Forestry Operations	21	6.8%	8.37	7.8%
Development Planning	13	4.2%	5.01	4.7%
Fleet Management	67	21.8%	3.02	2.8%
Fire & Rescue Services	7	2.3%	2.83	2.6%
Environmental Services	9	2.9%	2.20	2.1%
Library Services	2	0.6%	0.78	0.7%
Building Standards	1	0.3%	0.52	0.5%
Purchasing Services	1	0.3%	0.33	0.3%
Policy Planning	1	0.3%	0.25	0.2%
Human Resources	2	0.6%	0.11	0.1%
Real Estate	1	0.3%	0.10	0.1%
City Clerk	1	0.3%	0.05	0.0%
Access Vaughan	1	0.3%	0.05	0.0%
Environmental Sustainability	1	0.3%	0.05	0.0%
Emergency Planning	1	0.3%	0.03	0.0%
Total Projects with No Spend Activity	308	100.0%	106.88	100.0%

Of the top ten active projects with unspent funds, five of them are High Profile Capital Projects equating to approximately 17% of the unspent funds:

- Station 7-3 (2013)
- Millway Road Re-alignment (2011)
- Civic Centre Library (2009)
- North Maple Regional Park (2015) initiative - 2003
- Vaughan Hospital Precinct Development (2009)

The remaining five of the top ten are all 2015 approved projects and equate to 9% of the unspent funds:

- Street A – Highway 427 Crossing
- Huntington Road Trade Valley Trunk
- Zenway/Fogal Sanitary Sub-Trunk
- Carrville Community Centre and District Park
- 2015 Road Rehabilitation and Watermains

The 2016 Draft Budget and 2017-18 Plan provides for additional resources that will assist departments in their ability to complete the open capital projects that are underway and to get the projects that have not begun underway and completed over the term of Council.

Budget Amendments

During the third quarter, Council approved the addition of one capital project to the capital plan and the amendment of seven open capital projects.

Capital project CD-2028-15 - King Vaughan Rd-Temp. Bridge received post budget approval of \$527,000 to install a temporary bridge due to the unforeseen emergency closure of the permanent bridge on King Vaughan Road (Finance, Administration and Audit, Report #11, Item #13).

Three items were brought forward to Finance, Administration and Audit Committee and received Council approval that resulted in the budget amendment of the following projects:

Report/Item	Project #	Project Title	Amount	Funding Source
Finance, Administration and Audit, Report #9, Item #4	FL-5230-14	PKS Replace 1335 with 10ft out-front Rotary Mower	\$4,631	All from the Vehicle Replacement Reserve
	FL-5342-14	PKS-Replace 1478 with 10ft winged Rotary Mower	\$4,581	
	FL-5343-14	PKS-Replace 1479 with 10ft winged Rotary Mower	\$4,581	
	FL-5344-14	PKS-Replace 1560 with 10ft winged Rotary Mower	\$4,581	
Finance, Administration and Audit, Report #11, Item #9	CO-0074-15	VHPD Culvert Work on Major Mackenzie	\$553,412	Sewer Reserve
Finance, Administration and Audit, Report #11, Item #10	CO-0054-09	Vaughan Hospital Precinct Development	\$5,000,000	\$3,750,000 levy
				\$1,250,000 – from DP-9545-14

Attachment 4 provides the budget to actual financial status with managing departments' comments for each open capital project.

There are 44 Inactive Projects (Attachment 5)

Of the 595 open capital projects, there are 44 projects that are considered inactive; 24 of the projects have been open since 2012 or earlier. The breakdown of the classification of the 44 open inactive projects is as follows:

Classification	#	\$M
DC Repayment	14	12.8
Regional Invoice	2	2.0
Maintenance	1	0.0
External Invoice	7	0.2
Warranty	16	0.8
Complete	3	0.1
On Hold	1	0.1
Grand Total	44	16.0

Attachments 4 and 5 provide the budget to actual financial status with managing departments' comments for each open capital project.

Departments closed 18 capital projects (Attachment 6)

Financial Planning & Development Finance staff together with City departments reviewed all active capital projects listed as of September 30, 2015 to determine which capital projects could be consolidated and/or closed. Overall, 18 capital projects with budgets totalling \$12.8 million were closed in the third quarter of 2015. Total actual project costs came in at 97 per cent of budget, freeing up \$0.4 million in the original funding sources for future project consideration. Savings occurred across many departments as follows:

Department (\$M)	Budget	Actual	Remaining	Spend	# Projects
Transportation Services and Parks & Forestry	0.2	0.2	0.0	100.0%	1
Development Engineering & Infrastructure Planning	9.6	9.5	0.0	99.5%	3

Department (\$M)	Budget	Actual	Remaining	Spend	# Projects
Development Planning	0.1	0.1	0.0	97.5%	1
Fire and Rescue Services	0.2	0.2	0.0	95.1%	2
Parks Development	2.5	2.2	0.3	89.8%	6
Fleet Management	0.1	0.1	0.0	83.3%	3
Environmental Services	0.2	0.1	0.1	48.1%	2
Grand Total	12.8	12.4	0.4	96.7%	18

Some explanations for the larger variances are as follows:

- Environmental Services – two projects were closed at a project spend of 48%, returning \$0.1M to the original funding sources. The tender costs to complete the works were less than original estimates.
- Fleet Management – one project closed with a project spend of 47%. The costs to complete were less than originally estimated. Two additional projects were closed with a project spend of 95%. In all, three projects were closed at a project spend of 83%, returning \$0.1M to the original funding sources.

A complete list of closed capital projects is provided as Attachment 6.

Department review of open projects also identified some projects for which the total approved remaining budget is not required. Departments recommended a return of the unrequired funds to the original funding sources to free up the funds for other capital work.

Project #	Project Title	Comment	Amount
EN-1915-14	2015 Road Rehabilitation and Watermain Replacement – Phase 2	Inspection identified existing watermain did not need to be replaced	\$2,273,500
EN-1987-14	Retaining Wall Conditional Assessment on Royalpark Way	Reduction in the project scope	\$115,448
PK-6299-12	Concord Thornhill Regional Park - Artificial Turf Soccer Field	Substantially complete; funding for shelters kept as work to be completed in 2016	\$131,926

Continuity Schedule of Reserves and Reserve Funds

A continuity schedule of reserves and reserve funds as at September 30, 2015 is provided as Attachment 7. The schedule also provides information on outstanding financial commitments for approved projects.

Reserve positions before commitments are all in a positive position, with the exception of development charge management studies, special area charge PD6 East and PD6 West, and Uplands reserve. Adding commitments to the schedule reveals that 7 reserves could be in a negative position by year end. Below is a brief description for positioning of these 7 reserves:

Sale of Public Lands – Future obligations are currently greater than the balance on hand. Dedicated surplus land has been authorized for sale and any proceeds will be used to cover this obligation.

Uplands Capital Improvement – A commitment to replace the uplands chairlift was approved in 2011 by Council. As a result, the future position of this reserve will be negative and is planned to be replenished over time through Uplands revenue received.

CWDC Fire – A Council commitment to move forward with fire station 7-10 and the increase in land value for Station 7-3 has placed this reserve into a negative position. It is anticipated that this will be replenished through future growth based development charges. This position may impact the timing of future projects.

CWDC Management Studies – This reserve is permitted to be in a deficit position. Growth related studies are completed in advance of growth. The associated costs are expected to be recovered through subsequent development charges.

Special Charges and Area Development Charges (Developer Build Reserves) – These reserves relate to projects generally built by developers. Developers agree to develop projects, which will be funded by the City once funds are collected and available. Although, the continuity schedule illustrates a negative position after commitments, these reserves will never be in a deficit cash position as payments will only occur when funds are on hand. Reserves with a negative balance after commitments in this category are as follows:

- D15 PD#5 W. Woodbridge Watermain
- D18 PD#6 W. Major Mackenzie Watermain
- D19 PD#6 E. Rutherford Watermain
- D25 Zenway/Fogal Sub-Trunk
- D27 Huntington Road Sewer

Grants Update

The following provides an overview of the grant portfolio's third quarter report with respect to:

- Annual Government Grant Programs
- New Opportunities

Annual Grants Program Submissions Status regarding: Awarded, Pending Award Notification or Declined

Grant activity in the third quarter was related to seventeen programs totaling to approximately \$14.2 million. Specific award status and details are as follows:

- Seven submissions have received funding: \$289,349
- Twenty three department applications are pending notification of award: \$2,564,255
- Two corporate grants are pending notification of award: \$11,400,937
- Two requests were declined: \$18,000

The following table provides a summary of the third quarter application activities:

**2015 Grant Program Activity
Q3 Submissions Awarded/Fund Received**

Program	Total Project Cost	Award	Use of Funds
Enabling Accessibility	450,000	50,000	Accessible play areas for York Hill District Park
Swim to Survive (YRDCB)	6,579	6,579	Instructor fees
Swim to Survive (YCDSB)	35,740	35,740	Instructor fees
Job Start	162,575	7,000	Offset part time camp summer students
COSTI	162,575	49,000	Offset part time camp summer students
VBEC MIT	75,618	75,618	2015 Core Funding
Libraries Prov.Funding	65,412	65,412	Ipad and laptop dispensing machine
TOTAL	958,499	289,349	

Q3 Submission Pending Award Notification (Department)

Program	Total Project Cost	Request	Use of Funds
ICCI	30,000	15,000	Partially offset
New Horizons for Seniors	46,053	20,250	VBEC small business program with senior mentors
Celebrate Canada 2016	108,561	15,000	Partially offset costs of annual Canada Day

Program	Total Project Cost	Request	Use of Funds
Ontario Tire Stewardship	510,716	50,000	Replace play area surfaces in York Hill District Park
Libraries leadership training	80,000	20,000	Implementation of digital media lab
Canada 150 – CIP	7,611,935	2,444,005	18 applications – various capital infrastructure projects
TOTAL	8,387,265	2,564,255	

Q3 Submission Pending Award Notification (Corporate)			
Gas Tax	8,347,874	4,173,937	Second installment due November 2015
ODRAP	10,227,000	7,227,000	Ice Storm Damage (less cost of tree replacement)
TOTAL	18,574,874	11,400,937	

2015 Not Awarded Q3		
Program	Total Project Cost	RATIONAL
Bringing Safety Home	10,000	Fire education program -Priority given to US applications
Seniors Community Grant	8,000	Funder felt the program did not fit within their mandate
TOTAL	18,000	

New Opportunities

Species at Risk Stewardship Fund

The Species at Risk Stewardship Fund was created under the Endangered Species Act to encourage people to get involved in protecting and recovering species at risk through stewardship activities.

Canadian Heritage: Canada 150 Fund

A call for proposals was released on April 30th. The funds will support activities which celebrate Canada's 150th birthday. The goal of the program is to create opportunities for Canadians to participate in celebrations that contribute to building a sense of pride and attachment to Canada. The amount of funding awarded will be determined on a project by project basis, but the program could support 100 per cent of eligible costs. Program information has been shared with departments who are in the process of reviewing potential eligible initiatives.

Ontario Libraries Capacity Fund

This program provides \$2 million over two years to support research and innovation projects in public libraries and \$10 million over three years to improve IT resources. The Vaughan Public Library Board will be submitting an application in Q3 2015.

Relationship to Term of Council Service Excellence Strategy Map (2014-2018)

The report is consistent with the priorities set in the Service Excellence Strategic Initiatives under Operational Performance: Financial Sustainability.

Regional Implications

None

Conclusion

At September 30, 2015, the overall City position is favourable \$1.2 million. This position will continue to be monitored closely by staff to determine if it is anticipated to maintain itself or reverse. Consistent with current practices, quarterly updates advising of changes in the City's financial landscape will be brought forth to Council.

Attachments

- 1: City Operating – Third Quarter Variance Report
- 2: City Operating – Q3 Specific Variance Explanations
- 3: High Profile Capital Project Reports
- 4: Active Capital Project Spend Report
- 5: Inactive Capital Project Listing
- 6: Closed Capital Projects Report
- 7: Continuity Schedule of Reserves & Reserve Funds

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Director, City Financial Services/Deputy Treasurer



CITY OF VAUGHAN

2015 OPERATING BUDGET

**CITY OPERATING
THIRD QUARTER
VARIANCE REPORT**

**AS AT
September 30, 2015**

**CITY OF VAUGHAN
2015 OPERATING BUDGET
THIRD QUARTER VARIANCE REPORT
September 30, 2015**

REVENUE / EXPENDITURE SUMMARY

	2015 ANNUAL BUDGET	2015 YTD		VARIANCE		2015 BUDGET REMAINING	
		BUDGET	ACTUAL	FAV. / (UNFAV) \$	%	\$	%
TAXATION	167,941,230	167,941,230	167,891,956	(49,274)	0.0%	49,274	0.0%
SUPPLEMENTAL TAXATION	3,200,000	0	0	0	0.0%	3,200,000	100.0%
GRANT / PAYMENT IN LIEU	2,725,200	1,530,000	1,544,873	14,873	1.0%	1,180,327	43.3%
RESERVES AND OTHER TRANSFERS	22,550,158	10,160,097	8,843,928	(1,316,169)	-13.0%	13,706,230	60.8%
FEES AND SERVICE CHARGES	41,076,275	32,323,069	31,058,087	(1,264,982)	-3.9%	10,018,188	24.4%
CORPORATE	21,244,084	17,551,994	19,484,315	1,932,321	11.0%	1,759,769	8.3%
TOTAL REVENUES	258,736,947	229,506,390	228,823,159	(683,231)	-0.3%	29,913,788	11.6%
EXPENDITURES:							
DEPARTMENTAL	229,453,696	166,822,976	160,306,643	6,516,333	3.9%	69,147,053	30.1%
RESERVE CONTRIB. & CORP. EXP.	7,098,263	8,088,513	12,527,793	(4,439,280)	-54.9%	(5,429,530)	-76.5%
LONG TERM DEBT	15,114,222	10,695,316	10,690,009	5,307	0.0%	4,424,213	29.3%
CONTINGENCY	417,165	(235,835)	0	(235,835)	100.0%	417,165	100.0%
CAPITAL FROM TAXATION	6,653,601	6,653,601	6,653,601	0	0.0%	0	0.0%
TOTAL EXPENDITURES	258,736,947	192,024,571	190,178,045	1,846,526	1.0%	68,558,902	26.5%
EXCESS OF REVENUES OVER EXPENDITURES	0	37,481,819	38,645,113	1,163,294	3.1%		

CITY OF VAUGHAN
2015 OPERATING BUDGET
THIRD QUARTER VARIANCE REPORT
September 30, 2015

REVENUE BY MAJOR SOURCE

	2015 ANNUAL BUDGET	2015 YTD		VARIANCE		2015 BUDGET REMAINING	
		BUDGET	ACTUAL	FAV. / (UNFAV)		\$	%
				\$	%		
TAXATION							
Supplementals	3,200,000	0	0	0	0.0%	3,200,000	100.0%
GRANT							
Library Grant	145,200	0	65,394	65,394	0.0%	79,806	55.0%
PAYMENT IN LIEU / OTHER							
Payment In Lieu / Other	2,580,000	1,530,000	1,479,479	(50,521)	-3.3%	1,100,521	42.7%
RESERVES AND OTHER TRANSFERS							
Engineering Reserve	6,423,788	4,817,841	3,987,903	(829,938)	-17.2%	2,435,885	37.9%
Election Cost	148,270	111,204	12,774	(98,430)	-88.5%	135,496	91.4%
CIL Recreation Land Reserve	872,000	654,000	654,000	0	0.0%	218,000	25.0%
Administrative Recovery from Capital	1,500,000	375,000	407,788	32,788	8.7%	1,092,212	72.8%
Building Standards Service Continuity Reserve	2,306,298	1,796,741	1,323,715	(473,026)	-26.3%	982,583	42.6%
Insurance Reserve	546,545	546,545	598,981	52,436	9.6%	(52,436)	-9.6%
Employer Benefit Reserve	584,516	584,516	584,516	0	0.0%	0	0.0%
Tax Rate Stabilization Reserve	1,388,000	0	0	0	0.0%	1,388,000	100.0%
Working Capital Reserve	3,401,741	0	0	0	0.0%	3,401,741	100.0%
Debenture Payment Reserve	3,680,000	0	0	0	0.0%	3,680,000	100.0%
Water & Wastewater Recovery	1,699,000	1,274,250	1,274,250	(0)	0.0%	424,750	25.0%
TOTAL RESERVES	22,550,158	10,160,097	8,843,928	(1,316,169)	-13.0%	13,706,230	60.8%
FEES/SERVICE CHARGES							
CITY MANAGER							
City Manager	0	0	0	0	0.00%	0	0.0%
Executive Director	320,489	240,363	0	(240,363)	-100.0%	320,489	100.0%
Economic and Business Development	0	0	16,750	16,750	0.00%	(16,750)	0.0%
Fire And Rescue Services	647,242	405,929	503,884	97,955	24.1%	143,358	22.1%
TOTAL CITY MANAGER	967,731	646,292	520,634	(125,658)	-19.4%	447,097	46.2%
COMMISSIONER OF LEGAL & ADMIN. SERV.							
Clerks	41,445	38,137	17,135	(21,003)	-55.1%	24,311	58.7%
Clerks - Licensing	1,243,321	1,100,352	983,749	(116,603)	-10.6%	259,572	20.9%
Committee Of Adjustment	480,216	398,570	376,610	(21,961)	-5.5%	103,607	21.6%
Legal Services	70,316	50,541	36,759	(13,782)	-27.3%	33,557	47.7%
By-law & Compliance	2,454,547	1,839,939	1,418,182	(421,757)	-22.9%	1,036,365	42.2%
TOTAL COMMISSIONER OF LEGAL & ADMIN. SERV.	4,289,845	3,427,539	2,832,433	(595,106)	-17.4%	1,457,412	34.0%
COMMISSIONER OF COMMUNITY SERVICES							
Community Grants & Advisory Comm.	6,000	6,000	0	(6,000)	-100.0%	6,000	100.0%
Recreation	19,106,150	15,792,267	16,715,197	922,930	5.8%	2,390,953	12.5%
Cultural Services	515,950	430,731	640,263	209,532	48.6%	(124,313)	-24.1%
Buildings And Facilities	290,381	208,344	174,602	(33,742)	-16.2%	115,779	39.9%
Fleet Management	0	0	0	0	0.00%	0	0.0%
Parks Development	0	0	98,685	98,685	0.00%	(98,685)	0.0%
TOTAL COMMISSIONER OF COMMUNITY SERVICES	19,918,481	16,437,342	17,628,747	1,191,405	7.2%	2,289,734	11.5%
COMMISSIONER OF PLANNING							
Policy Planning	0	0	164,934	164,934	0.00%	(164,934)	0.0%
Development Planning	4,594,474	3,445,821	1,966,518	(1,479,303)	-42.9%	2,627,956	57.2%
Building Standards - Licenses/Permits	7,452,000	5,576,712	4,827,086	(749,626)	-13.4%	2,624,914	35.2%
- Plumbing Permits	666,000	490,841	552,307	61,466	12.5%	113,693	17.1%
- Service Charges	572,161	442,484	438,656	(3,828)	-0.9%	133,505	23.3%
TOTAL COMMISSIONER OF PLANNING	13,284,635	9,955,858	7,949,500	(2,006,358)	-20.2%	5,335,135	40.2%
COMMISSIONER OF CORPORATE AND STRATEGIC SERVICES							
Environmental Sustainability	113,061	33,666	33,160	(506)	-1.5%	79,901	70.7%
Human Resources	0	0	3,491	3,491	0.00%	(3,491)	0.0%
TOTAL COMMISSIONER OF CORPORATE AND STRATEGIC SERVICES	113,061	33,666	36,651	2,985	8.9%	76,410	67.6%
COMMISSIONER OF PUBLIC WORKS							
Develop. Eng & Infra. Planning Serv	359,936	281,002	285,853	4,851	1.7%	74,083	20.6%
Capital Delivery & Asset Mgmt	13,670	10,242	22,174	11,932	116.5%	(8,504)	-62.2%
Environmental Services	1,263,186	951,934	990,896	38,962	4.1%	13,896	3.0%
Trans Serv and Parks & Forestry Ops	470,305	298,323	456,409	158,086	53.0%	(37,464)	-50.0%
Cemeteries	74,925	54,652	112,389	57,737	105.6%	(37,464)	-50.0%
TOTAL COMMISSIONER OF PUBLIC WORKS	2,182,022	1,596,153	1,867,722	271,569	17.0%	79,475	3.6%
VAUGHAN PUBLIC LIBRARIES	320,500	226,219	222,399	(3,820)	-1.7%	98,101	30.6%
TOTAL FEES / SERVICE CHARGES	41,076,275	32,323,069	31,058,087	(1,264,982)	-3.9%	9,783,363	23.8%
TOTAL CORPORATE REVENUES	21,244,084	17,551,994	19,484,315	1,932,321	11.0%	1,769,936	8.3%
TOTAL REVENUE	90,795,717	61,565,160	60,931,203	(633,957)	-1.0%	29,639,856	32.6%

**CITY OF VAUGHAN
2015 OPERATING BUDGET
THIRD QUARTER VARIANCE REPORT
September 30, 2015**

**REVENUE BY MAJOR SOURCE
CORPORATE REVENUE DETAIL**

CORPORATE REVENUE DETAIL :

	2015 ANNUAL BUDGET	2015 YTD		VARIANCE		2015 BUDGET REMAINING	
		BUDGET	ACTUAL	FAV. / (UNFAV)			
				\$	%	\$	%
Fines And Penalties	5,150,000	3,905,709	3,871,146	(34,563)	-0.9%	1,278,854	24.8%
Tax Certificates And Documents	531,104	429,316	477,369	48,053	11.2%	53,735	10.1%
Investment Income	2,275,000	1,318,964	1,058,947	(260,017)	-19.7%	1,216,053	53.5%
Powerstream Investment Income	4,700,000	3,525,000	3,528,755	3,755	0.1%	1,171,245	24.9%
Powerstream Dividends	7,998,500	7,998,500	8,441,379	442,879	5.5%	(442,879)	-5.5%
Miscellaneous Revenue	170,000	0	789,736	789,736	0.00%	(619,736)	-364.6%
Purchasing	30,700	21,747	38,803	17,056	78.4%	(8,103)	-26.4%
Cashiering Services	53,045	26,523	39,784	13,261	50.0%	13,261	25.0%
Sale of Fixed Assets	30,000	22,500	40,167	17,667	78.5%		
Capital Admin. Revenue	4,000	2,000	13,082	11,082	554.1%	(9,082)	-227.0%
Mayor's Gala/Golf Classic	301,735	301,735	1,185,148	883,413	292.8%	(883,413)	-292.8%
TOTAL CORPORATE REVENUE	21,244,084	17,551,994	19,484,315	1,932,321	11.0%	1,769,936	8.3%

**CITY OF VAUGHAN
2015 OPERATING BUDGET
September 30, 2015**

DEPARTMENTAL EXPENDITURES BY MAJOR CATEGORY (1)

	2015 ANNUAL BUDGET	2015 YTD		VARIANCE		2014 BUDGET REMAINING	
		BUDGET	ACTUAL	FAV. / (UNFAV) \$ %		\$ %	
COUNCIL	1,552,442	1,173,565	915,260	258,305	22.0%	637,182	41.0%
OFFICE OF THE INTEGRITY COMMISSIONER	200,000	149,177	128,866	20,311	13.6%	71,134	35.6%
INTERNAL AUDIT	550,679	403,548	351,631	51,917	12.9%	199,048	36.1%
City Manager	668,464	495,693	498,969	(3,276)	-0.7%	169,495	25.4%
Fire and Rescue Services	43,661,960	32,020,709	31,947,336	73,373	0.2%	11,714,624	26.8%
Emergency Planning	200,871	137,628	144,920	(7,292)	-5.3%	55,951	27.9%
Executive Director	669,879	499,751	276,133	223,618	44.7%	393,746	58.8%
Corporate Communications	1,319,441	949,435	807,077	142,358	15.0%	512,364	38.8%
Economic and Business Development	1,599,326	1,121,726	1,045,305	76,421	6.8%	554,021	34.6%
TOTAL CITY MANAGER	48,119,941	35,224,942	34,719,740	505,202	1.4%	13,400,201	27.8%
Commissioner of Finance and City Treasurer	529,558	388,065	390,976	(2,911)	-0.8%	138,582	26.2%
City Financial Services	3,352,010	2,492,633	2,338,576	154,057	6.2%	1,013,434	30.2%
Financial Planning & Analytics	2,268,086	1,679,492	1,610,278	69,214	4.1%	657,808	29.0%
Development Finance & Investments	769,522	564,248	570,850	(6,602)	-1.2%	198,672	25.8%
Purchasing Services	1,867,533	1,384,421	1,116,773	267,648	19.3%	750,760	40.2%
TOTAL COMM. OF FINANCE AND CITY TREASURER	8,786,709	6,508,859	6,027,453	481,406	7.4%	2,759,256	31.4%
Commissioner of Legal and Administrative Services	434,883	321,404	276,136	45,268	14.1%	158,747	36.5%
City Clerk - Admin	4,922,571	3,626,456	3,505,742	120,714	3.3%	1,416,829	28.8%
Clerks - Licensing	714,720	521,521	523,515	(1,994)	-0.4%	191,205	26.8%
City Clerk - Insurance	5,557,307	5,210,192	5,499,516	(289,324)	-5.6%	57,791	1.0%
Committee of Adjustment	614,894	455,077	410,707	44,370	9.8%	204,187	33.2%
Council Corporate	102,073	79,723	41,523	38,200	47.9%	60,550	59.3%
Legal Services	2,447,102	1,803,149	1,688,130	115,019	6.4%	758,972	31.0%
By-law & Compliance	6,094,064	4,470,366	4,381,205	89,161	2.0%	1,712,859	28.1%
TOTAL COMM. OF LEGAL AND ADMINISTRATIVE SERVICES	20,887,614	16,487,888	16,326,473	161,415	1.0%	4,561,141	21.8%
Commissioner of Community Services	430,861	332,379	31,972	300,407	90.4%	398,889	92.6%
Curb Appeal/Winterlights	0	0	(358)	358	0.00%	358	0.0%
Community Grants and Advisory Committees	99,711	74,070	21,953	52,117	70.4%	77,758	78.0%
Recreation	20,377,314	15,012,742	14,903,361	109,381	0.7%	5,473,953	26.9%
Cultural Services	1,983,372	1,391,428	1,464,388	(72,960)	-5.2%	518,984	26.2%
Buildings and Facilities	22,095,257	15,493,821	15,275,317	218,504	1.4%	6,819,940	30.9%
Fleet Management	2,642,348	1,898,463	1,834,870	63,593	3.3%	807,478	30.6%
Parks Development	1,382,158	1,000,860	1,023,945	(23,085)	-2.3%	358,213	25.9%
TOTAL COMMISSIONER OF COMMUNITY SERVICES	49,011,021	35,203,763	34,555,447	648,316	1.8%	14,455,574	29.5%
Commissioner of Planning	408,514	299,825	298,203	1,622	0.5%	110,311	27.0%
Development Planning	3,893,005	2,837,570	2,582,250	255,320	9.0%	1,310,755	33.7%
Policy Planning	1,517,633	1,104,246	913,543	190,703	17.3%	604,090	39.8%
Building Standards	7,618,418	5,594,079	4,744,688	849,391	15.2%	2,873,730	37.7%
TOTAL COMMISSIONER OF PLANNING	13,437,570	9,835,720	8,538,684	1,297,036	13.2%	4,898,886	36.5%
Commissioner of Strategic and Corporate Services	426,792	316,154	295,842	20,313	6.4%	130,951	30.7%
Corporate Asset Management	66,164	47,603	48,254	(651)	-1.4%	17,910	27.1%
Innovation & Continuous Improvement	1,005,719	739,815	666,270	73,545	9.9%	339,449	33.8%
Access Vaughan	1,179,396	859,701	779,936	79,765	9.3%	399,460	33.9%
Strategic Planning	322,491	237,299	201,563	35,736	15.1%	120,928	37.5%
Environmental Sustainability	423,408	324,522	221,930	102,592	31.6%	201,478	47.6%
Human Resources	3,971,380	2,919,862	2,982,378	(62,516)	-2.1%	989,002	24.9%
Information and Technology Management	9,664,444	6,820,832	6,393,591	427,241	6.3%	3,270,853	33.8%
TOTAL COMMISSIONER OF STRATEGIC AND CORPORATE SERVICES	17,059,794	12,265,788	11,589,763	676,025	5.5%	5,470,031	32.1%
Commissioner of Public Works	443,247	325,051	290,048	35,003	10.8%	153,199	34.6%
Develop. Eng & Infra. Planning Serv	5,211,034	3,788,838	3,337,875	450,963	11.9%	1,873,159	35.9%
Capital Delivery & Asset Mgmt	2,454,872	1,674,378	1,481,637	192,741	11.5%	973,235	39.6%
Environmental Services	10,523,540	7,611,812	7,611,253	559	0.0%		
Trans Serv and Parks & Forestry Ops	36,190,246	25,074,799	23,603,678	1,471,121	5.9%	12,586,568	34.8%
TOTAL COMMISSIONER OF PUBLIC WORKS	54,822,939	38,474,878	36,324,491	2,150,387	5.6%	18,498,448	33.7%
VAUGHAN PUBLIC LIBRARIES	15,024,987	11,094,848	10,828,834	266,014	2.4%	4,196,153	27.9%
TOTAL DEPARTMENTAL EXPENDITURES	229,453,696	166,822,976	160,306,643	6,516,333	3.9%	69,147,053	30.1%
RESERVE CONTRIBUTIONS & CORP. EXP.	7,098,263	8,088,513	12,527,793	(4,439,280)	-54.9%	(5,429,530)	-76.5%
LONG TERM DEBT	15,114,222	10,695,316	10,690,009	5,307	0.0%	4,424,213	29.3%
CONTINGENCY	417,165	(235,835)	0	(235,835)	100.0%	417,165	100.0%
CAPITAL FROM TAXATION	6,653,601	6,653,601	6,653,601	0	0.0%	0	0.0%
TOTAL DEPARTMENTAL AND CORPORATE EXPENDITURES	258,736,947	192,024,571	190,178,045	1,846,526	1.0%	68,558,902	26.5%

(1) Expenditures are net of Hydro Joint Services Revenue and Library Joint Service Charges.

CITY OF VAUGHAN
2015 OPERATING BUDGET
September 30, 2015

CORPORATE EXPENDITURES - DETAILS

	2015 ANNUAL BUDGET	2015 YTD		VARIANCE		2014 BUDGET REMAINING	
		BUDGET	ACTUAL	FAV. / (UNFAV)			
				\$	%	\$	%
RESERVE CONTRIBUTIONS AND CORP. EXP. DETAIL :							
RESERVE CONTRIBUTIONS:							
Bldg & Facil. Infrast. Res. Contrib.	2,708,546	2,708,546	2,708,546	0	0.0%	0	0.0%
Roads Infrastructure Reserve Contribution	424,512	424,512	424,512	0	0.0%	0	0.0%
Parks Infrastructure Reserve Contribution	818,477	818,477	818,477	0	0.0%	0	0.0%
Election Reserve Contribution	450,000	450,000	450,000	0	0.0%	0	0.0%
Additional Vehicle Contribution	387,478	387,478	387,478	0	0.0%	0	0.0%
Fire & Rescue Contrib.	1,316,066	1,316,066	1,316,066	0	0.0%	0	0.0%
Heritage Contrib.	214,364	214,364	214,364	0	0.0%	0	0.0%
Streetscapes Contrib.	475,651	475,651	475,651	0	0.0%	0	0.0%
City Playhouse Contrib.	15,000	15,000	15,000	0	0.0%	0	0.0%
ITM Reserve Contrib.	1,090,217	1,090,217	1,090,217	0	0.0%	0	0.0%
Transfer to Reserve	0	0	675,000	(675,000)	0.00%	(675,000)	0.0%
TOTAL RESERVE CONTRIBUTIONS	7,900,311	7,900,311	8,575,311	(675,000)	-8.5%	(675,000)	-8.5%
CORPORATE EXPENDITURES:							
Mayor's Gala/Golf Classic	301,735	301,735	708,462	(406,727)	-134.8%	(406,727)	-134.8%
Bank Charges	104,500	86,074	89,817	(3,743)	-4.3%	14,683	14.1%
Bank Investment Fees	0	0	8,333	(8,333)	0.0%	(8,333)	0.0%
Professional Fees	184,000	184,000	616	183,384	99.7%	183,384	99.7%
OMB Hearings, Professional Fees & Resources	462,242	324,344	375,100	(50,756)	-15.6%	87,142	18.9%
VMC Development & Implementation	0	(7,142)	0	(7,142)	100.0%	(0)	0.0%
Joint Services (Payroll/Cashiering)	487,616	365,712	372,115	(6,403)	-1.8%	115,501	23.7%
Sundry	0	0	219	(219)	0.00%	(219)	0.0%
Charitable Organization Rebate	0	0	(1,676)	1,676	0.0%	1,676	0.0%
Tax Adjustments	2,275,000	2,275,000	2,321,056	(46,056)	-2.0%	(46,056)	-2.0%
Amo Membership	18,000	17,783	17,472	311	1.8%	528	2.9%
Conferences	28,300	25,033	18,863	6,170	24.6%	9,437	33.3%
Election	148,270	133,017	41,020	91,998	69.2%	107,251	72.3%
Corporate Reorganization	0	0	1,085	(1,085)	0.00%	(1,085)	0.0%
Anticipated Labour Savings	(4,811,711)	(3,517,354)	0	(3,517,354)	100.0%	(4,811,711)	100.0%
TOTAL CORPORATE EXPENSES	(802,048)	188,202	3,952,482	(3,764,280)	-2000.1%	(4,754,530)	592.8%
TOTAL RESERVE CONTRIBUTIONS & CORPORATE EXP.	7,098,263	8,088,513	12,527,793	(4,439,280)	-54.9%	(5,429,530)	-76.5%
LONG TERM DEBT							
	15,114,222	10,695,316	10,690,009	5,307	0.0%	4,424,213	29.3%
CONTINGENCY							
	417,165	(235,835)	0	(235,835)	100.0%	417,165	100.0%
CAPITAL FROM TAXATION							
	6,653,601	6,653,601	6,653,601	0	0.0%	0	0.0%

City Operating – Q3 Specific Variance Explanations

Specific Variance Explanations:

Listed below are explanations for significant revenue and expenditure variances. As per prior practice, department explanations are required for all total departmental unfavourable variances and any total favourable variances in excess of \$100,000. Explanations for corporate revenue and expenditure variances are also included, following the major department variance explanations.

Note: In general, budgeted revenues are based on assumptions impacted by many factors i.e. economy, timing etc. Some revenue sources are difficult to predict with a high level of accuracy and a particular period can be significantly influenced by a large application or revenue timing (e.g. Building Standards, Development Planning etc.).

City Manager

City Manager's Office

	Q3 2015 Budget (\$)	Q3 2015 Actuals (\$)	Variance (\$)	Variance (%)
Revenues	-	-	-	-
Expenditure	495,693	498,969	(3,276)	(0.7%)
Net	(495,693)	(498,969)	(3,276)	(0.7%)

The expenditure variance was primarily due to the transition period of two City Managers being in place for May, which was partially offset by positive variances in other expenses.

Executive Director

	Q3 2015 Budget (\$)	Q3 2015 Actuals (\$)	Variance (\$)	Variance (%)
Revenues	240,363	-	(240,363)	-
Expenditure	499,751	276,133	223,618	44.7%
Net	(259,388)	(276,133)	(16,745)	(6.5%)

The Q3 year to date revenue and expenditure variances in the Executive Director Department are largely related to the operations of the Office of Municipal Sponsorship. A portion of the program's full year budget had been allocated to this year but the program start date has been pushed back to 2016.

Corporate Communications

	Q3 2015 Budget (\$)	Q3 2015 Actuals (\$)	Variance (\$)	Variance (%)
Revenues	-	-	-	-
Expenditure	949,435	807,077	142,358	15.0%
Net	(949,345)	(807,077)	142,358	15.0%

The positive expenditure variance is primarily related to a temporary vacancy. The position was filled at the end of Q3. In other expenses, a positive variance in corporate publications is due to the timing of invoice processing.

City Operating – Q3 Specific Variance Explanations

Emergency Planning

	Q3 2015 Budget (\$)	Q3 2015 Actuals (\$)	Variance (\$)	Variance (%)
Revenues	-	-	-	-
Expenditure	137,628	144,920	(7,292)	(5.2%)
Net	(137,628)	(144,920)	(7,292)	(5.2%)

The negative expenditure variance is due to promotion & education product being received earlier than expected. Emergency Planning overall yearly spend will be on track to not exceed its budget.

Commissioner of Legal and Administrative Services

City Clerk's Office (CCO) – Administration

	Q3 2015 Budget (\$)	Q3 2015 Actuals (\$)	Variance (\$)	Variance (%)
Revenues	38,137	17,135	(21,002)	(55.1%)
Expenditure	3,626,456	3,505,742	120,714	3.3%
Net	3,588,319	3,488,607	99,712	2.8%

The favourable expenditure variance of \$120,714 is mainly due to \$71,526 in labour as a result of a temporary vacancy in Records Management and lower than anticipated costs in part-time labour. An additional \$47,065 positive variance is being driven by rental/lease equipment due to a better than expected rate in the renewal of the Print Shop copier lease agreement. This is partially offset by lower than expected revenue from death certificates issued. This variance will continue into Q4.

CCO – Licensing

	Q3 2015 Budget (\$)	Q3 2015 Actuals (\$)	Variance (\$)	Variance (%)
Revenues	1,100,352	983,749	(116,603)	(10.6%)
Expenditure	521,521	523,515	(1,994)	(0.4%)
Net	(578,831)	(460,234)	(118,597)	(20.5%)

The negative revenue variance of \$116,603 is mainly due to lower than expected licensing revenues for driving schools, eating establishments, food stuffs, public garage, and personal services offset by more than expected revenues in marriage licenses, marriage ceremonies and adult entertainment. Included in the overall negative revenue variance is a \$35K shortfall in taxi license revenue that is being partly driven by competition from Uber which is reducing number of new taxi licenses and decreasing the number of renewals. The negative revenue variance is expected to continue to year-end. There is a small unfavourable expenditure variance due to the purchase of more marriage licenses than expected.

City Operating – Q3 Specific Variance Explanations

CCO – Insurance

	Q3 2015 Budget (\$)	Q3 2015 Actuals (\$)	Variance (\$)	Variance (%)
Revenues	0	52,436	52,436	0%
Expenditure	5,210,192	5,499,516	(289,324)	(5.6%)
Net Exp.	5,210,192	5,447,079	(536,887)	(4.5%)

The overall negative expenditure variance of \$289,324 is mainly driven by more claims reaching the maximum deductible amount or being settled for both Cowan and OMEX. Some of the increased volume of claims settled in 2015 relate to the 2013 ice storm. These higher than budgeted costs were partially offset by less than expected activity in insurance legal fees as a result of the City not requiring legal counsel for insurance claims settled to date.

CCO – Committee of Adjustment

	Q3 2015 Budget (\$)	Q3 2015 Actuals (\$)	Variance (\$)	Variance (%)
Revenues	398,570	376,610	(21,961)	(5.5%)
Expenditure	455,077	410,707	44,370	9.8%
Net Exp.	56,507	34,097	22,409	39.7%

The negative revenue variance of \$21K is mainly due to fewer than anticipated applications received year to date.

Legal Service

	Q3 2015 Budget (\$)	Q3 2015 Actuals (\$)	Variance (\$)	Variance (%)
Revenues	50,541	36,759	(13,782)	(27.3%)
Expenditure	1,803,149	1,688,130	115,019	6.4%
Net	1,752,608	1,651,371	101,237	5.8%

The positive expenditure variance is mainly driven by approximately \$313,953 in labour costs as a result of vacancies in the department. The labour savings have been partly offset by about \$216,636 in higher than budgeted professional fees due to additional external legal advice requiring specialized expertise. This is offset slightly by the negative revenue variance of \$13,782 due to the timing of development registrations.

By-law & Compliance

	Q3 2015 Budget (\$)	Q3 2015 Actuals (\$)	Variance (\$)	Variance (%)
Revenues	1,839,939	1,418,182	(421,757)	(22.9%)
Expenditure	4,470,366	4,381,205	89,161	2.0%
Net	2,630,427	2,963,023	(332,596)	(12.6%)

The negative revenue variance is the result of lower fines and penalties revenue year to

City Operating – Q3 Specific Variance Explanations

date, which reflects compliance versus enforcement business approach. The business strategy employed focuses on educating citizens on the City's by-laws in order to promote compliance.

Commissioner of Community Services

Commissioner of Community Services

	Q3 2015 Budget (\$)	Q3 2015 Actuals (\$)	Variance (\$)	Variance (%)
Revenues	-	-	-	-
Expenditure	332,379	31,972	300,407	90.4%
Net	332,379	31,972	300,407	90.4%

The department's overall positive expenditure variance is driven by vacancies within the Commissioner's office. This will continue until the end of the year.

Community Grants & Advisory Committee

	Q3 2015 Budget (\$)	Q3 2015 Actuals (\$)	Variance (\$)	Variance (%)
Revenues	6,000	-	(6,000)	(100.0%)
Expenditure	74,070	21,953	52,117	70.4%
Net	68,070	21,953	46,117	67.7%

The negative revenue variance is due to revenues not being received as anticipated for Arts Advisory Committee. This variance is expected to continue into Q4.

Recreation

	Q3 2015 Budget (\$)	Q3 2015 Actuals (\$)	Variance (\$)	Variance (%)
Revenues	15,792,267	16,715,197	922,930	5.8%
Expenditure	15,012,742	14,903,361	109,381	0.7%
Net	(779,525)	(1,811,836)	1,032,311	132.4%

The department's overall positive revenue variance is largely driven by better than expected registered program revenue (\$824K) mainly in aquatics programs and summer camps across the city. Additionally, there was a positive revenue variance in YRT driven by increased demand for YRT tickets and passes, and greater than anticipated grant funding for Special Needs programming and summer camp wage subsidy. The above was slightly offset by the negative revenue variance for the department's facility rentals largely driven by a decline in arena bookings and community centre room permits.

The overall positive expenditure variance for the third quarter was largely attributed to invoice timing delays for YRT Ticket expenses that will correct itself in Q4, and lower Contractor & Contractor Materials due to the cancellation of a 3rd party partnership summer camp. The above was partially offset by overages in part time staffing expenses due to increased program registrations.

City Operating – Q3 Specific Variance Explanations

Cultural Services

	Q3 2015 Budget (\$)	Q3 2015 Actuals (\$)	Variance (\$)	Variance (%)
Revenues	430,731	640,263	209,532	48.6%
Expenditure	1,391,428	1,464,388	(72,960)	(5.2%)
Net	960,697	824,125	136,572	14.2%

The overall positive revenue variance of \$210K was largely attributed to greater than expected sponsorship revenues generated from City-wide events including Winterfest, Canada Day, and Concerts in the Park and higher than expected programming and theatre rentals at the City Playhouse Theatre. The overall negative expenditure variance is largely attributed to additional costs in Contractor & Contractor Materials for Winterfest and Canada Day, which is fully offset by increased revenues generated by sponsorships for these events.

Buildings and Facilities

	Q3 2015 Budget (\$)	Q3 2015 Actuals (\$)	Variance (\$)	Variance (%)
Revenues	208,344	174,602	(33,742)	(16.2%)
Expenditure	15,493,821	15,275,317	218,504	1.4%
Net	15,285,477	15,100,715	184,762	1.2%

The unfavourable revenue variance was mainly due to timing in the receipt of Fire Stations 78 and 79 revenues, which is expected to correct itself in Q4. This was offset by higher than expected revenues from the Thornhill Outdoor pool and the M. Cranny House. The year to date positive expenditure variance is mainly driven by labour due to one vacancy in non-union position; this positive variance will continue for the remainder of the year due to the recent corporate realignment. Additionally, utilities had a negative expenditure variance due to price increases and increased consumption.

Parks Development

	Q3 2015 Budget (\$)	Q3 2015 Actuals (\$)	Variance (\$)	Variance (%)
Revenues	0	98,685	98,685	0.0%
Expenditure	1,000,860	1,023,945	(23,085)	(2.3)%
Net	1,000,860	925,260	75,600	7.55%

The negative variance in expenditures is due solely to the accounting treatment of a contract position and is offset completely with a positive variance in revenue. This negative expenditure variance was reduced due to a temporarily vacant Asset Management position that was not filled until the end of February and the medical leave of a staff.

City Operating – Q3 Specific Variance Explanations

Commissioner of Planning

Development Planning

	Q3 2015 Budget (\$)	Q3 2015 Actuals (\$)	Variance (\$)	Variance (%)
Revenues	3,445,821	1,966,518	(1,479,303)	(42.9)%
Expenditure	2,837,570	2,582,250	255,320	9.0%
Net	(608,251)	615,732	(1,223,983)	(201.2)%

The negative variance in revenues was a result of lower than expected volumes of Zoning By-law (\$677K), Site Plan (\$462K), Official Plan (\$206K) and Subdivision (\$179K) applications. Lack of high rise development applications were the major contributor to the lower volume in Zoning By-law and Site Plan applications, which are expected to increase by the end of 2015 and beginning of 2016.

The majority of the positive expenditure variance was related to 3 vacancies of \$255K. Two of them were filled in Q2 and Q3. The remaining full-time position was converted to a management position due to restructuring within the department.

Building Standards

	Q3 2015 Budget (\$)	Q3 2015 Actuals (\$)	Variance (\$)	Variance (%)
Revenues	6,510,037	5,818,048	(691,989)	(10.6) %
Expenditure	5,594,079	4,744,688	849,391	15.2%
Net	(915,958)	(1,073,361)	157,403	17.2%

The negative variance in revenues is mainly related to a shortfall in Building Permit fees collected despite an increase in construction activity particularly in the residential sector (\$750K). This will be address through future initiatives including indexation of Building Permit fees and a comprehensive Building Permit fees review.

The positive variance in expenditures is found predominantly in the labour accounts (\$714K) and is partly related to a delay in the hiring process of 9 vacancies. Two of the vacancies were approved during the 2015 budget process. All vacancies are expected to be filled in Q4. The delay is longer than typical, due to a labour shortage of qualified candidates and a departmental realignment that is taking place alongside the rest of the Planning & Growth Portfolio. Other variances can be found in accounts such as computer software, training and development, mileage, and office equipment and furniture, etc. This is partly related to the vacancies gap and operational adjustments.

Policy Planning

	Q3 2015 Budget (\$)	Q3 2015 Actuals (\$)	Variance (\$)	Variance (%)
Revenues	0	164,934	164,934	0.0%
Expenditure	1,104,246	913,543	190,703	17.3%
Net	1,104,246	748,609	355,637	32.21%

City Operating – Q3 Specific Variance Explanations

Recognized revenues is a result of a transfer from deferred revenues to offset increased professional fees as a result of Block Plan reviews. Three vacancies within the department are the main drivers of the favourable expenditure result.

Commissioner of Strategic and Corporate Services

Corporate Asset Management

	Q3 2015 Budget (\$)	Q3 2015 Actuals (\$)	Variance (\$)	Variance (%)
Revenues	-	-	-	-
Expenditure	47,603	48,254	(651)	(1.4%)
Net	47,603	48,254	(651)	(1.4%)

The negative expenditure variance is due to a change in labour costs as a result of a formal job evaluation completed. This particular job evaluation does not meet the criteria for funding that is budgeted in Corporate for such changes, therefore a small negative variance will continue in the department for the balance of the year.

Environmental Sustainability

	Q3 2015 Budget (\$)	Q3 2015 Actuals (\$)	Variance (\$)	Variance (%)
Revenues	33,666	33,160	(506)	(1.5%)
Expenditure	324,522	221,930	102,592	31.6%
Net	290,856	188,771	102,085	35.1%

The positive expenditure variance of \$102,592 is mainly due to labour savings resulting from a vacancy in the manager position since April 2015 and timing of invoice payments. The positive variance is expected to continue to year-end. The negative revenue variance is due to timing of grant funding received versus budget. The variance is expected to reverse in Q4.

Human Resources

	Q3 2015 Budget (\$)	Q3 2015 Actuals (\$)	Variance (\$)	Variance (%)
Revenues	0	3,491	3,491	0%
Expenditure	2,919,862	2,982,378	(62,516)	(2.1%)
Net	2,919,862	2,978,887	(59,025)	(2.0%)

The variance to date is mainly due to labour and corporate training. There is a positive variance on professional fees and the expectation is that by the 4th quarter there will be a positive variance mainly due to charge backs expected from departments on corporate training and due to less than anticipated professional fee expenses.

City Operating – Q3 Specific Variance Explanations

Information & Technology Management

	Q3 2015 Budget (\$)	Q3 2015 Actuals (\$)	Variance (\$)	Variance (%)
Revenues	-	-	-	-
Expenditure	6,820,832	6,393,591	427,241	6.3%
Net	6,820,832	6,393,591	427,241	6.3%

The favourable variance is mainly due to the \$282,245 in labour which was due to 5 full time vacancies from Q1. We are expecting to be at full complement by Q4. The favourable variance of \$79,665 in computer software is due to the project timing issues pertaining to the backup strategy and service monitoring solutions as well as a delay in the purchase of the Adobe upgrade licenses.

Commissioner of Public Works

Development Engineering & Infrastructure Planning Services

	Q3 2015 Budget (\$)	Q3 2015 Actuals (\$)	Variance (\$)	Variance (%)
Revenues	281,002	285,853	4,851	1.7%
Expenditure	3,788,838	3,337,875	450,963	11.9%
Net	3,507,836	3,052,022	455,814	13.0%

The expenditure variance was primarily due to \$485K less than budgeted expenditures in labour accounts, largely attributable to 7 vacancies within the department, 2 of which have been filled. There was also a positive variance of \$34K in contractor and contractor materials due to less work carried out by the City on behalf of the developer due to non-compliance of the terms of the sub-division agreement. Additionally, there was a negative variance of \$106K in transfer to capital account for a contract position which was offset by an equal positive variance in revenue. The remainder were small variances in various other accounts

Capital Delivery & Asset Management

	Q3 2015 Budget (\$)	Q3 2015 Actuals (\$)	Variance (\$)	Variance (%)
Revenues	10,242	22,174	11,932	116.5%
Expenditure	1,674,378	1,481,637	192,741	11.5%
Net	1,664,136	1,459,463	204,673	12.3%

The expenditure variance was primarily due to \$99K less than budgeted expenditures in labour accounts, largely attributable to department vacancies earlier in the year. Recruitment for these vacancies was completed in Q3-15. Additionally, there was a positive variance of \$37K in professional fees due to less than expected need for external consulting resources. The remainder were small variances in various other accounts.

City Operating – Q3 Specific Variance Explanations

Transportation Service and Parks and Forestry

	Q3 2015 Budget (\$)	Q3 2015 Actuals (\$)	Variance (\$)	Variance (%)
Revenues	352,975	568,799	215,824	61.1%
Expenditure	25,074,799	23,603,678	1,471,121	5.9%
Net	24,721,824	23,034,879	1,686,945	6.8%

The positive variance in revenues is mainly related to higher demand for Park's Tree Permitting, sale of plots and other miscellaneous revenues.

Strategic realignment of the TSP&FO Department has led to operational efficiencies resulting in lower contract prices and lower operating costs. Majority of the less than budget expenditure variance was due to savings in Roads and Parks & Forestry contract and materials and supplies accounts resulting from temporary payment timing differences and lower volume of work performed due to late starts with various contracts. The positive variances were partially offset by greater than budget labour variance in Parks and Winter divisions due to weather conditions. Also due to general price increases and consumption, the utility accounts experienced greater than budget variances. A detailed explanation for each division is provided below.

Roads

	Q3 2015 Budget (\$)	Q3 2015 Actuals (\$)	Variance (\$)	Variance (%)
Revenues	226,586	231,569	4,983	2.2%
Expenditure	8,035,361	6,980,330	1,055,031	13.1%
Net	7,808,775	6,748,761	1,060,014	13.6%

Less than planned labour costs as a result of vacancies and a reassignment of staff to winter activities contribute to the favourable expenditure variance. Lower volume of activity associated with streetlight maintenance, roads maintenance and pavement markings, and the timing of invoice payments resulted in less than anticipated spending. These positive variances are partially offset by negative variances in hydro due to general price increases and consumption. The year to date variances could correct at year end, but is dependent on if actual program activities occur.

Winter

	Q3 2015 Budget (\$)	Q3 2015 Actuals (\$)	Variance (\$)	Variance (%)
Revenues	-	-	-	0.0%
Expenditure	5,803,328	6,478,284	(674,956)	(11.6%)
Net	5,803,328	6,478,284	(674,956)	(11.6%)

In the Winter Division expenditures were \$675K more than budget resulting from extreme

City Operating – Q3 Specific Variance Explanations

cold winter events resulting in more snow removal than anticipated.

Increased salt purchases, contractor standby costs and overtime costs in order to maintain City roadways have resulted in greater expenditures than budgeted. This negative variance was partially offset by less than budget fuel expense due to general price decrease. This could correct at year end, but is dependent on the upcoming winter season.

Cemeteries

	Q3 2015 Budget (\$)	Q3 2015 Actuals (\$)	Variance (\$)	Variance (%)
Revenues	54,652	112,389	57,737	105.6%
Expenditure	-	-	-	-
Net	(54,652)	(112,389)	57,737	105.6%

The revenue variance was mostly due to higher than expected sale of plots.

Parks and Forestry

	Q3 2015 Budget (\$)	Q3 2015 Actuals (\$)	Variance (\$)	Variance (%)
Revenues	71,737	224,841	153,104	213.4%
Expenditure	11,003,943	9,924,324	1,079,619	9.8%
Net	10,932,206	9,699,483	1,232,723	11.3%

The positive revenue variance was primarily due to greater than expected tree permitting fees and space rental income.

Lower than expected department expenditure was a result of less spending in contracts and materials and supplies associated with boulevard maintenance, general park and sports field maintenance and also payment timing difference for city owned facility parking lot snow/ice removal. It is anticipated that these costs will realign by year end. The positive expenditure variance was partially offset by price and consumption increases for hydro and water usage. The tree maintenance negative variance was partially offset by transferring funds from the previous yearend reserve balance. In addition, there was also increased labour cost associated with part-time and overtime which to some extent offset the less than budget expenditure variance.

Vaughan Public Libraries

	Q3 2015 Budget (\$)	Q3 2015 Actuals (\$)	Variance (\$)	Variance (%)
Revenues	226,219	222,399	(3,820)	(1.7%)
Expenditure	11,094,848	10,828,834	266,014	2.4%
Net	10,868,629	10,606,435	262,194	2.4%

The positive expenditure variance relates primarily to wage and benefit savings which are the result of parental leaves, staff vacancies and salary grid changes, offset by higher periodical and furniture and equipment costs.

City Operating – Q3 Specific Variance Explanations

Reserves and Other Transfers

	Q3 2015 Budget (\$)	Q3 2015 Actuals (\$)	Variance (\$)	Variance (%)
Revenues	10,160,097	8,843,928	(1,316,169)	(13.0%)
Expenditure	-	-	-	-
Net	(10,160,097)	(8,843,928)	(1,316,169)	(13.0%)

The variance was primarily due to lower than expected reserve transfers from the Engineering Reserve and the Building Standards Continuity Reserve. Lower than expected department expenditures as a result of staff vacancies have resulted in a transfer from the Engineering and Building Standards Continuity Reserves that was less than budgeted. The variance is expected to continue to the end of the year.

Corporate Revenues

General Corporate Revenues

	Q3 2015 Budget (\$)	Q3 2015 Actuals (\$)	Variance (\$)	Variance (%)
Revenues	17,551,994	19,484,315	1,932,321	11.0%
Expenditure	-	-	-	-
Net	(17,551,994)	(19,484,315)	1,932,321	11.0%

The revenues were higher than budget due to greater than expected dividends from Powerstream. This revenue was partially offset by lower than expected Investment Income due to lower interest rates as a result of Bank of Canada rate cuts.

There was also unexpected Miscellaneous revenue as a result of a Legal settlement, however this is fully offset as it is transferred out to a reserve through Corporate Expenditures.

Revenues from the Mayor's Gala/Golf Classic are recorded as the sponsorships are received. A portion of the Mayor's Gala/Golf Classic revenues are offset by matching expenditures. At year end, a reconciliation to record expenditures associated with these events will be completed and any surplus revenues will be redistributed to charities of the Mayor's choice.

Corporate Expenditures

Corporate and Reserve Contributions Expenditures

	Q3 2015 Budget (\$)	Q3 2015 Actuals (\$)	Variance (\$)	Variance (%)
Revenues	-	-	-	-
Expenditure	8,088,513	12,527,793	(4,439,280)	(54.9%)
Net	8,088,513	12,527,793	(4,439,280)	(54.9%)

City Operating – Q3 Specific Variance Explanations

The largest component of the variance (\$3.5M) was in anticipated labour savings. This corporate budget amount is estimated annually to account for normal anticipated turnover throughout the City. This variance will offset the actual salary savings realized within the departments as discussed in the various departmental variance explanations above. Actual favourable labour variance in the departmental expenditures was \$4.3M at the end of Q2.

Another contributor to this unfavourable variance is an unplanned Transfer to Reserve, as a result of a legal settlement received. This expenditure is fully offset by the revenue received.

Costs associated with the Mayor's Gala/Golf Classic are offset by the sponsorships collected as mentioned under Corporate Revenues.

High Profile Capital Project - Status Report

Attachment 3

Capital Project Name	Black Creek Renewal	Ref #	DT-7120-13
Department	Develop. Eng. & Infra. Planning	Project Manager	Jennifer Cappola-Logullo
Reporting Period Ending	Q3-15		

	Budget	Amendment	Total Budget	*Award	Amendment	Total Award	YTD Actuals + Commitments	Award Variance	Budget Variance
Original Amount#	1,718,800	188,350	1,907,150	499,806		499,806	499,809	(3)	1,407,341
Original Incidentals			-	16,621		16,621	16,620	1	(16,620)
Original Contingency	367,200		367,200	31,468		31,468	-	31,467	367,200
Total	2,086,000	188,350	2,274,350	547,896	-	547,896	516,429	31,467	1,757,921

* Council authorized award spending issued as the planned value for status reporting e.g. (Award + Cont+ Incidentals+ etc), which may be less than approved budget

Includes DT-7058-11; current work underway

Performance Highlights	
Progress to Date	Approved Changes to Design made during Period
The proposed concept plans that unfolded through the facilitated process are being referred through the VMC OMB Mediation and appeals process for further discussion. As well, the Black Creek channel concepts are being used to inform the financial strategy and support the final recommendations of the Class EA study. Preliminary work on financial strategy and area specific development charge background study has commenced. External consultants Fabian Papa & Partners and Hemson were retained to assist in developing quantitative methods to justify the cost allocations within the financial strategy.	The overall scope for the study and the facilitated program differed significantly from the original work plan for the Class EA study (i.e. additional one-on-one meetings and working sessions with stakeholders). Accordingly, the original work plan for the Class EA study initiated by TMIG will need to be updated to suit the new proposed recommendations considered through the OMB mediation and financial strategy. The original proposed financial strategy and area specific by-law was deferred by council due to objection by the affected landowners. This has caused a revisit to the financial strategy with a more holistic costing which includes urban design elements, passive recreation components, and land costs which had not been previously considered.

Major Issues Encountered	Risk-Management Status
The physical relationship between the Black Creek channel and the NE SWM Pond and the establishment of the related financial strategy must be established prior to initiating this project.	Given the complexity of this project, defining the scope will be challenging. This is being managed through on-going dialogue with stakeholders and the establishment of an internal multi-discipline team to manage the various elements of this project.

	Q4-14	Q1-15	Q2-15	Q3-15	Q4-15	Q1-16	Q2-16	Q3-16	Q4-16	Q1-17	Q2-17	Q3-17	Q4-17
Planned		Initiate Financial Strategy			ASDC & Re-initiate EA			File EA / Implement					TBD - Dependent on EA Completion
Actual		Initiate Financial Strategy											

Project Timeline	Plans for Next Period
It is anticipated the timing and outcome of the OMB mediation process will allow us to take the next steps in finalizing the Black Creek Renewal Class EA Study. Schedule of the Study is subject to the OMB mediation process and timing, and the financial strategy. The financial strategy is expected to be brought to the public forum in Q1-2016 with the enactment of an area specific by-law for the works occurring in Q1 to Q2-2016.	The physical relationship between the Black Creek Channel and SWMP will be defined through an on-going dialogue with stakeholders and financial strategy. The financial strategy is expected to be brought to Council by Q1-2016, with the area specific by-law to be processed thereafter.

Related Capital Projects						
Project #	Project Name	Status	Brief Description	Budget / Award \$	Actual \$	
DT-7004-07	Black Creek Optimization Study	Approved	Detailed Sub-watershed optimization analysis of the Black Creek Drainage	215,300	201,704	A
DT-7120-13	Black Creek Renewal	Recognized	2016 Implementation Phase	3,883,500		B
DT-7120-13	Black Creek Renewal	Recognized	2017 Implementation Phase	4,854,400		B
DT-7120-13	Black Creek Renewal	Recognized	2018 Implementation Phase	16,504,900		B
DT-7120-13	Black Creek Renewal	Recognized	2019+ Implementation Phase	18,833,230		B

Anticipated Capital (Design + Related) 46,565,680

High Profile Capital Project - Status Report

Capital Project Name	Civic Centre - Demolition, Parking & Storm Drainage	Ref #	BF-8388-12
Department	Capital Delivery & Asset Management (CDAM)	Project Manager	CDAM / Parks Dev/ Buildings & Facilities
Reporting Period Ending	Q3-15		

	Budget	Amendment	Total Budget	*Award	Amendment	Total Award	YTD Actuals + Commitments	Variance
Original Amount	2,009,000		2,009,000	640,609	82,675	723,284	723,269	1,285,731
Original Incidentals			-			-		-
Original Contingency			-			-		-
Total	2,009,000	-	2,009,000	640,609	82,675	723,284	723,269	1,285,731

* Council authorized award spending issued as the planned value for status reporting e.g. (Award + Cont + Incidentals+ etc.), which may be less than approved budget

Performance Highlights	
Progress to Date	Approved Changes to Design made during Period
Driveway realignment works have been completed. Minor deficiency works completed in Q4-14 associated with sod restoration. Detailed design assignment for the improvements at the signalized entrance to City Hall at Major Mackenzie Drive are on-going.	

Major Issues Encountered		Risk-Management Status
Construction timelines will be delayed as a result of implementation constraints discovered during the detailed design phase.		Under warranty until July 2015. Upon completion of these works an additional review will be required to determine any additional site woks associated with circulation and general site remedial works.

	Q1-14	Q2-14	Q3-14	Q4-14	Q1-15	Q2-15	Q3-15	Q4-15	Q1-16	Q2-16	Q3-16	Q4-16
Planned	Award Quote for Driveway Re-alignment	Driveway Re-alignment: Begin Construction	Driveway Re-alignment: Construction Complete			Signalized Entrance: Detailed Design Completion				Signalized Entrance: Begin Construction	Signalized Entrance: Construction Complete	
Actual		Award Quote for Driveway Re-alignment	Driveway Re-alignment: Begin Construction	Driveway Re-alignment: Construction Complete								

Project Timeline	Plans for Next Period
1. Driveway Re-alignment works completed July-14; deficiency works completed in Q4-14. 2. Signalized entrance: Compared to the planned timelines, construction timelines were delayed by a year. Detailed design expected to be completed in Q3-16, with construction to begin and end in Q2-17 and Q3-17 respectively.	Detailed design is 60% complete for the improvements at the signalized entrance to City Hall at Major Mackenzie Drive. Construction to be undertaken in 2017 in conjunction with the Major Mackenzie Drive Road Resurfacing project (to be carried out by the Region).

Related Capital Projects						
Project #	Project Name	Status	Brief Description	Budget / Award \$	Actual \$	
BF-8387-17	City Hall Public Square/Underground Parking Structure/Outdoor Rink	Recognized for 2017	Design and construction of a Public Square, Underground Parking Structure and Outdoor Rink.	20,360,000	0	B

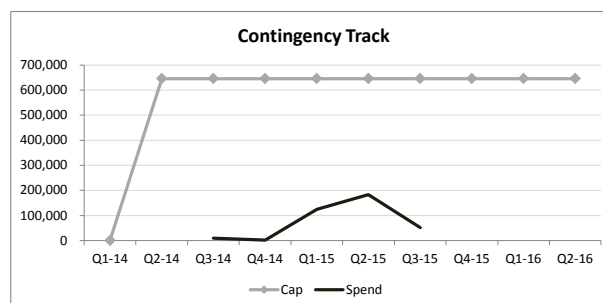
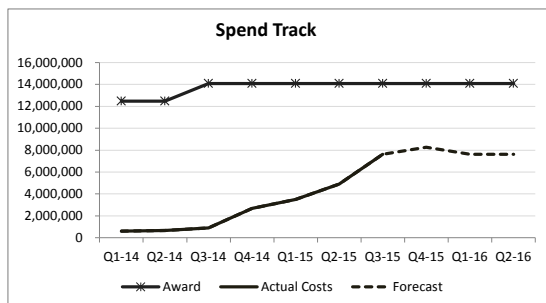
Anticipated Capital (Design + Related) 22,369,000

High Profile Capital Project - Status Report

Capital Project Name	Civic Centre Resource Library - Construction	Ref #	LI-4519-09
Department	Buildings & Facilities	Project Manager	MHPM Project Managers Inc.
Reporting Period Ending	Q3-15		

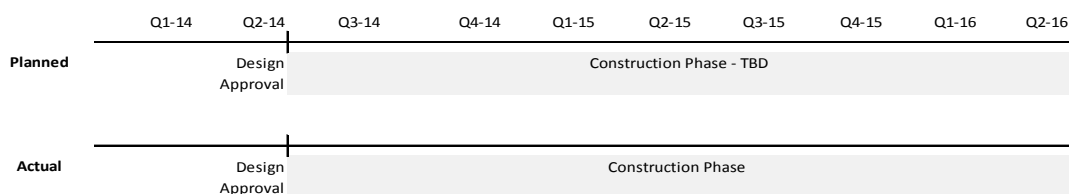
	Budget	Amendment	Total Budget	*Award	Amendment	Total Award	YTD Actuals + Commitments	Budget Variance
Design	971,000	(256,136)	714,864	714,864	-	714,864	714,864	-
Original Amount	11,325,000	1,862,943	13,187,943	13,038,946	-	13,038,946	13,063,791	124,152
Original Incidentals	-	-	-	49,983	-	49,983	49,983	(49,983)
Original Contingency	-	646,176	646,176	646,176	-	646,176	369,564	276,612
Total ¹	12,296,000	2,252,983	14,548,983	14,449,969	-	14,449,969	14,198,201	350,781

¹ All amounts exclude 3% administrative recovery fee and transfer to reserves of \$226,500



Performance Highlights	
Progress to Date	Approved Changes to Plan made during Period
- Above ground mechanical & electrical work, interior partition wall and exterior curtain wall continues to progress in Q3-2015.	- Change Orders, totaling to approximately 2.9% of the original contract amount, were issued to address unforeseen site conditions and design coordination issues.

Major Issues Encountered	Risk-Management Status
- General Contractor forecasted a 4 week schedule extension, the progress on site indicated that further extension may be required.	- General Contractor's revised schedule has altered some activities to be done in parallel and some with reduced durations to make up lost time. Project Management Consultant (MHPM) will continue to monitor site progress against the schedule.



Project Timeline	Plans for Next Period
Construction Phase: - Q3-2014 to Q1-2016	- Exterior curtain wall continues to progress in Q4-2015; this is a critical component to enclose the building so interior finishing work can commence.

Related Capital Projects						
Project #	Project Name	Status	Brief Description	Budget / Award \$	Actual \$	
LI-4530-14	Civic Centre Resource Library - Furniture	Approved	Purchase of furniture and equipment for opening of the Civic Centre Resource Library	1,223,300	34,415	B
LI-4511-14	Civic Centre Library-Communications & Hardware	Approved	Purchase Communications System and Hardware	588,369	46,203	B
LI-4508-13	Civic Centre Resource Library-Resource Material	Approved	Purchase resources for the third resource library	3,250,000	1,685,662	B
LI-4527-10	New Civic Centre Library - Land	Approved	The new resource library is to be located on lands immediately adjacent to the new Civic Centre.	2,403,000	2,403,000	B

Anticipated Capital (Design, Construction + Related)

22,013,652

High Profile Capital Project - Status Report

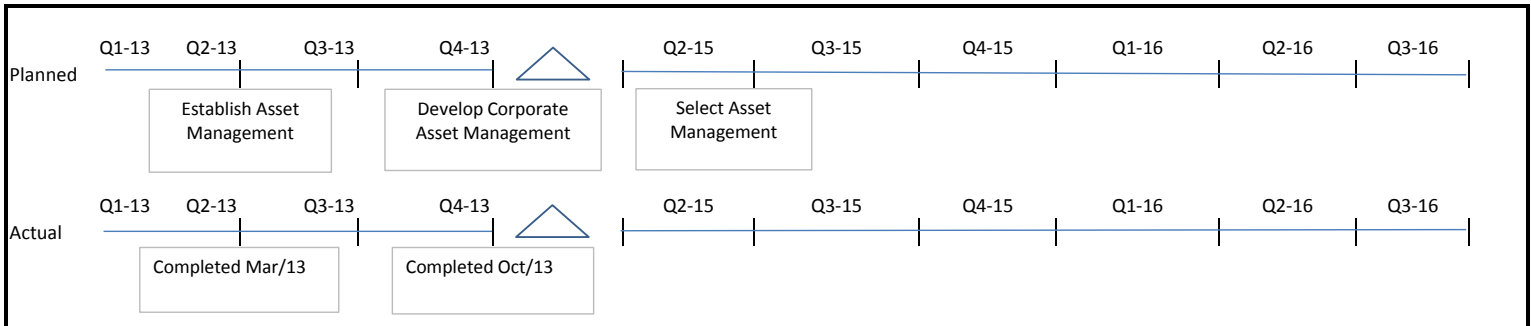
Capital Project Name	Corporate Asset Management	Ref #	EN-1958-13
Department	Corporate Asset Management	Project Manager	Elaine Chang
Reporting Period Ending	Q3-15		

	Budget	Amendment	Total Budget	*Award	Amendment	Total Award	YTD Actuals + Commitments	Variance
Original Amount	3,029,440		3,029,440	418,493		418,493	418,491	2,610,947
Original Incidentals			-			-		-
Original Contingency			-	45,792		45,792	-	(45,792)
Total	3,029,440	-	3,029,440	464,285	-	464,285	418,491	2,565,155

* Council authorized award spending issued as the planned value for status reporting e.g. (Award + Cont+ Incidentals+ etc), which may be less than approved budget

Performance Highlights	
Progress to Date	Approved Changes to Design made during Period
The 4th (and last) Asset Management Specialist position was filled. Consultation workshops were completed for Business Requirements report, and workshops were held to refine Future State Processes. JDE was assessed against Business Requirements. Building CMMS on the JDE platform was identified as the preferred solution for CMMS. Asset Management Plan 2015 is 60% complete.	None this period.

Major Issues Encountered	Risk-Management Status
No issues this period.	Project is being continually monitored to identify and mitigate any risks associated with the project implementation.



Project Timeline	Plans for Next Period
RFPQ for CMMS (JDE configuration) will be released in Q4-2015.	AM Plan Draft will be completed. Data Strategy will be drafted. RFPQ for CMMS (JDE configuration services) will be prepared. Data collection will continue for facilities. Data collection process will be prepared for parks assets in preparation for spring data collection.

Related Capital Projects					
Project #	Project Name	Status	Brief Description	Budget / Award \$	Actual \$

Anticipated Capital (Design + Related) 3,029,440

High Profile Capital Project - Status Report

Capital Project Name	Fire Station 7-3 Relocation - Design & Construction	Ref #	FR-3563-12/FR-3564-13
Department	Buildings & Facilities / VFRS	Project Manager	Mettko (External PM Consultant)
Reporting Period Ending	Q3-15		

	Budget	Amendment	Total Budget	*Award	Amendment	Total Award	YTD Actuals + Commitments	Variance
Original Amount	4,746,200	(36,756)	4,709,444	367,557		367,557	440,569	4,268,875
Original Incidentals			-	-		-	-	-
Original Contingency	-	36,756	36,756	36,756		36,756	-	36,756
Total	4,746,200	-	4,746,200	404,313	-	404,313	440,569	4,305,631

* Council authorized award spending issued as the planned value for status reporting e.g. (Award + Cont+ Incidentals+ etc), which may be less than approved budget

Performance Highlights	
Progress to Date	Approved Changes to Design made during Period
- Design phase completed in Q3-2015 with input from key stakeholders including VFRS & YR PSS (formerly YR EMS). A cost-sharing agreement with YR has been reached. Project was tendered in Q3-2015 with favourable result. Both the cost-sharing agreement and tender result will be reported to Council in Q4-2015 and tender will be awarded accordingly.	- Not Applicable during design/tender phase.

Major Issues Encountered	Risk-Management Status
- Design phase completed in Q3-2015 and tender result is favourable. No major issue encountered in Q3-2015.	- PM Consultant maintains a risk tracking log and will monitor/remediate the project risks as required.

	Q1-14	Q2-14	Q3-14	Q4-14	Q1-15	Q2-15	Q3-15	Q4-15	Q1-16	Q2-16	Q3-16	Q4-16
Planned**						TBD						
Actual**						TBD						

**Project timeline chart will be completed in detail once RFP has been awarded and project manager provides the required timelines.

Project Timeline	Plans for Next Period
Tentative Schedule: - Design Phase: Q1-15 to Q3-15 (on schedule) - Tender Phase: Q3-15 (on schedule) - Construction Phase: Q4-15 to Q1-17	- Tender award in early Q4-2015 and move into construction phase. - Real Estate continues to negotiate the lease with YR.

Related Capital Projects					
Project #	Project Name	Status	Brief Description	Budget / Award \$	Actual \$
FR-3514-12	Relocate Fire Station 7-3 Land Acquisition	Approved	Land Acquisition for Fire Station 7-3	4,347,375	4,449,844
FR-3565-13	Station #73 Equipment	Approved	Equipment for Fire Station 7-3	165,000	27,292

Anticipated Capital (Design + Related) 9,361,044

High Profile Capital Project - Status Report

Capital Project Name	North Maple Regional Park	Ref #	5961-2-03
Department	Parks Development	Project Manager	Melanie Morris/Martin Tavares
Reporting Period Ending	Q3-15		

	Budget	Amendment	Total Budget	*Award	Amendment	Total Award	YTD Actuals + Commitments	Variance
Original Amount	1,968,932		1,968,932	123,960		123,960	123,960	1,844,972
Original Incidentals			-	65,484		65,484	65,484	(65,484)
Original Contingency			-			-		-
Total	1,968,932	-	1,968,932	189,444	-	189,444	189,444	1,779,488

* Council authorized award spending issued as the planned value for status reporting e.g. (Award + Cont+ Incidentals+ etc), which may be less than approved budget

Performance Highlights	
Progress to Date	Approved Changes to Design made during Period
RFI issued Q3-15 for potential Public-Private-Partnerships. Financial advisory review completed Q3-14. Staff due diligence follow-up report completed Q2-15. Additional PPP procurement information provided Q3-15. RFP for Phase 1 Consultant team selection and award in progress for November 17, 2015 Council approval.	

Major Issues Encountered	Risk-Management Status

	Q1-15	Q2-15	Q3-15	Q4-15	Q1-16	Q2-16	Q3-16	Q4-16	Q1-17	Q2-17
Planned	Budget Discussion for Phase 1	Due Diligence Report. RFP to hire Consultant	Award RFP for Phase 1 Consultant. Report back to Council in September on Due Diligance	Award Phase 1 Consultant. Report back on RFI. Initiate Stake-holder Consultation for Phase I			Issue Tender for Phase 1 Construction, Award & Ground Breaking			
Actual	Budget Approval April 1	Reported to Council June 23/15. Draft RFP for Phase 1 Consultant	Issued and reviewed RFP for selection of Phase 1 Consultant							

Project Timeline	Plans for Next Period
Multiple timelines as per June 15, 2015, Report No. 10, Item 13 of the Finance Administration and Audit Committee.	Initiate consultant for Phase 1 design. Finalize options for long-term strategy for future park development.

Related Capital Projects						
Project #	Project Name	Status	Brief Description	Budget / Award \$	Actual \$	
5987-0-04	Maple Artificial Turf	Approved	Construction of Artificial Turf	708,800	2,987	A
PK-6305-15	Maple Valley Plan - Phase 1 (A)	Approved	Construction Phase	5,427,514		A

Anticipated Capital (Design + Related) 8,105,246

High Profile Capital Project - Status Report

Capital Project Name	Millway Avenue Widening & Realignment			Ref #	DT-7065-11	
Department	Develop. Eng. & Infra. Planning		Project Manager	Andrew Pearce		
Reporting Period Ending	Q3-15					

	Budget	Amendment	Total Budget	*Award	Amendment	Total Award	YTD Actuals + Commitments	Award Variance	Budget Variance
Original Amount	6,572,600		6,572,600	2,337,743		2,337,743	2,337,743	-	4,234,857
Original Incidentals			-			-	-	-	-
Original Contingency			-			-	-	-	-
Total	6,572,600	-	6,572,600	2,337,743	-	2,337,743	2,337,743	-	4,234,857

* Council authorized award spending issued as the planned value for status reporting e.g. (Award + Cont+ Incidentals+ etc), which may be less than approved budget

Performance Highlights	
Progress to Date	Approved Changes to Design made during Period
The design and reconstruction of Millway from Highway 7 to Portage Pkwy will be completed in conjunction with the TYSSE and YRT Bus Terminal projects. The widening and reconstruction of Millway between Highway 7 and Applemill has been incorporated into the TYSSE project. In June 2011, Council authorized the expenditure of approximately \$486,500 for this work included in the amounts above. In addition, Council at its meeting on December 10, 2013 authorized the acquisition of the necessary land to facilitate the widening of the right-of-way to its ultimate width of 31 metres. Staff is working with YRRTC to incorporate the construction of the balance of Millway to Portage Pkwy into the YRT Bus Terminal project.	No changes to date.

Major Issues Encountered	Risk-Management Status
Ongoing coordination between the City, TYSSE, and YRRTC projects and active developments in the area is required to ensure the design and construction of Millway & Applemill is seamless and Millway is fully reconstructed before the subway is operational in 2017.	The major risk with respect to this project is with schedule creep due to construction related delays. On-going coordination between the parties will manage this risk.

	Q1-15	Q2-15	Q3-15	Q4-15	Q1-16	Q2-16	Q3-16	Q4-16	Q1-17	Q2-17	Q3-17	Q4-17	Q1-18
Planned	Initiate Detailed Design			Complete Detailed Design	Road Construction					Substantial Completion		Completion	
Actual	Initiate Detailed Design												

Project Timeline	Plans for Next Period
The reconstruction of Millway Avenue between Hwy 7 and Portage Pkwy is to be completed before the subway is operational.	Design and construction coordination between parties is on-going. The design and construction of Millway north of Applemill to be incorporated with the YRT Bus Station design/build contract.

Related Capital Projects					
Project #	Project Name	Status	Brief Description	Budget / Award \$	Actual \$

Anticipated Capital (Design + Related) 6,572,600

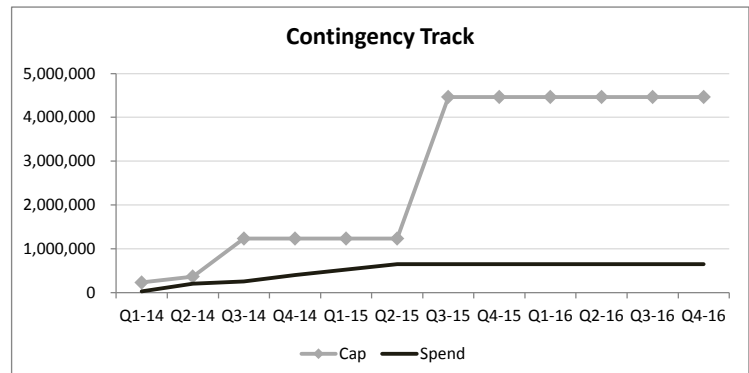
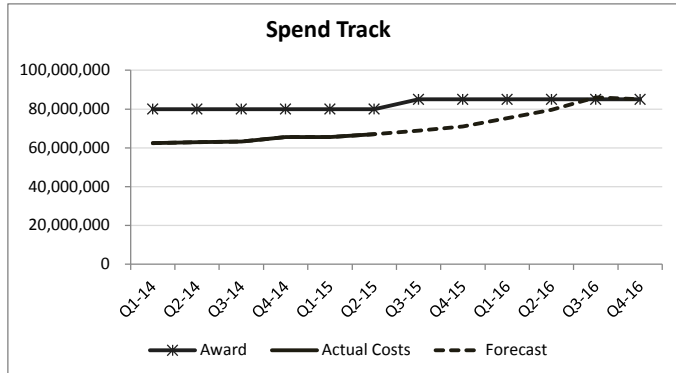
High Profile Capital Project - Status Report

Capital Project Name	Vaughan Hospital Precinct Development	Ref #	CO-0054-09
Department	City Manager	Project Manager	Capital Delivery & Asset Management
Reporting Period Ending	Q3-15		

	Budget	Amendment	Total Budget	*Award	Amendment	Total Award	YTD Actuals + Commitments	# Future Commitments	Budget Variance
Original Amount	80,000,000	5,000,000	85,000,000	77,969,130.52	2,568,229	80,537,359	80,537,359	16,092,003	4,462,641
Original Incidentals			-			-			-
Original Contingency			-	4,462,641		4,462,641	4,462,641	0	(4,462,641)
Total	80,000,000	5,000,000	85,000,000	82,431,772	2,568,229	85,000,000	85,000,000	16,092,003	(0)

* Council authorized award spending issued as the planned value for status reporting e.g. (Award + Cont+ Incidentals+ etc), which may be less than approved budget

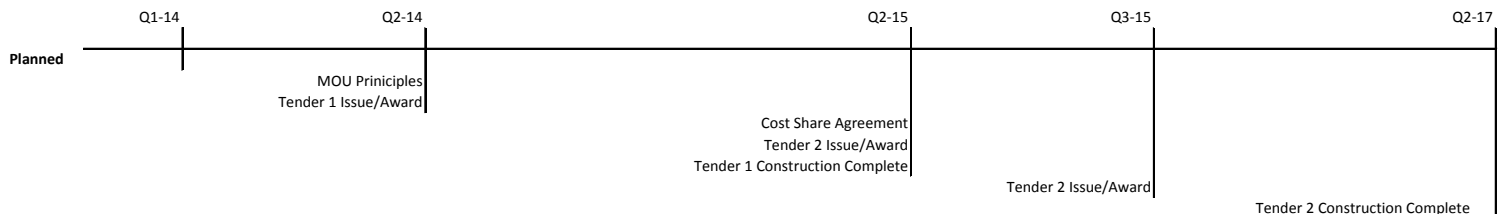
Assumes a Cost-sharing agreement for construction of Tenders 1 & 2



Assumes 43/57 - MH/CoV Cost-sharing of construction costs for Tenders 1 & 2

Performance Highlights	
Progress to Date	Approved Changes to Plan made during Period
<p>Phase 1 is winding down.</p> <p>Phase 2, which includes water and sewer servicing, the internal road network and the new Jane St intersection, was awarded in September to Con-Drain Company Ltd.</p> <p>June 2015 Infrastructure Ontario issued a Request for Proposals to the three shortlisted proponents who will build the hospital within the Precinct.</p>	<p>Amendments for project control and risk mitigation consulting services and contract administration and inspection service associated with the change in timelines for Phase 2 were approved in September. Amendments for the culvert works were approved in September.</p>

Major Issues Encountered	Risk-Management Status
<p>A compressed schedule to carry out the detailed design has resulted in the management of several issues during construction. Additional work has been approved during the construction of T14-072 Vaughan Healthcare Centre – Contract 1 as a result of utility and infrastructure conflicts that impacted tunneling activities. Additional scope was added as a result of regulatory agencies (in order to obtain their approvals).</p>	



Project Timeline	Plans for Next Period

High Profile Capital Project - Status Report

Capital Project Name	Vaughan Metropolitan Centre NE Storm Water Management Pond	Ref #	DT-7121-13
Department	Develop. Eng. & Infra. Planning	Project Manager	Jennifer Cappola-Logullo
Reporting Period Ending	Q3-15		

	Budget	Amendment	Total Budget	*Award	Amendment	Total Award	YTD Actuals + Commitments	Variance
Original Amount	489,600		489,600			-	36,225	453,375
Original Incidentals			-			-		-
Original Contingency	122,400		122,400			-	-	122,400
Total	612,000	-	612,000	-	-	-	36,225	575,775

* Council authorized award spending issued as the planned value for status reporting e.g. (Award + Cont+ Incidentals+ etc), which may be less than approved budget

Performance Highlights	
Progress to Date	Approved Changes to Design made during Period
The VMC Municipal Servicing Master Plan Class EA identifies the technical design parameters for the SWMP improvements. The proposed pond improvements will be an integral part of the overall urban design vision and Black Creek Channel configuration. City VMC Team is considering a design process alternative for this pond to integrate all VMC Secondary Plan components including park, urban design and engineering requirements. The design process will be initiated when the interface between the channel and SWMP is better defined through the alignment of the Black Creek Class EA.	The anticipated cost of constructing this SWM facility is needed as input into the broader Black Creek financial strategy. Developing a reasonable cost estimate for construction would be premised on a preliminary design which would establish a realistic and implementable basis for the eventual detailed design and construction of the SWM pond. Accordingly, TMIG was retained to prepare an updated cost estimate that will inform the advancement of the preliminary concept plan and feed into the on-going financial strategy for the pond and Black Creek channel renewal works.

Major Issues Encountered	Risk-Management Status
The physical relationship between the Black Creek channel and the NE SWM Pond and the establishment of the related financial strategy must be established prior to initiating this project. The financial strategy is expected to be brought to the public forum in Q4-2015 with the enactment of an area specific by-law for the works occurring in Q4-2015 to Q2-2016.	Given the complexity of this project, defining the scope of this project will be challenging. This is being managed through on-going dialogue with stakeholders and the establishment of an internal multi-discipline team to manage the various elements of this project.

	Q4-14	Q1-15	Q2-15	Q3-15	Q4-15	Q1-16	Q2-16	Q3-16	Q4-16	Q1-17	Q2-17	Q3-17	Q4-17	Q1-18
Planned	Archeology Assess.	Prelim. Cost	Pre-Design			Design				Implemen- tation				
Actual	Archeology Assess.	Prelim. Cost												

Project Timeline	Plans for Next Period
The preliminary cost estimate for the pond was completed, and will feed into the Black Creek financial strategy.	The physical relationship between the Black Creek Channel and SWMP will be defined through on-going dialogue with stakeholders and financial strategy. During the next quarter the financial strategy should be brought to council with the ASDC by-law processed following thereafter.

Related Capital Projects						
Project #	Project Name	Status	Brief Description	Budget / Award \$	Actual \$	
DT-7004-07	Black Creek Optimization Study	Approved	Detailed Sub-watershed optimization analysis of the	215,300	201,704	A
DT-7058-11	Black Creek Class EA Study	Approved	Black Creek EA Study- Between hwy 7 and Hwy 407	438,350	404,490	A
1596-0-06	VMC Servicing Strategy Master Plan	Approved	VMC Master Plan Class EA	326,200	330,375	A
DT-7121-13	VMC-NE Storm Water Management Pond	Recognized	2016 Construction Phase	485,400		B
DT-7121-13	VMC-NE Storm Water Management Pond	Recognized	2017 Construction Phase	5,613,905		

Anticipated Capital (Design + Related) 7,691,155

Active Capital Project Spend Report - as at September 30, 2015

Commission/Department	BY Group	Project # & Title	Total Budget	Total Actual	Variance	% Spent	% Complete	Q3-15 Comments (Q3-15)
City Manager								
City Manager	2009 - 2012	CO-0054-09 Vaughan Hospital Precinct Dev.	85,000,000	68,904,997	16,095,003	81%	81%	81% see High profile capital project
	2014	CO-0074-14 VHPD Culvert Work Major Macken	4,638,873	3,360,693	1,278,180	72%	72%	72% see High profile capital project
City Manager Total			89,638,873	72,265,690	17,373,183			
Economic and Business Development	2014	EB-9535-14 Community Improvement Plan Stu	103,000	57,022	45,978	55%	55%	55% Study is completed, and invoices should be paid by Q4-15
Economic and Business Development Total			103,000	57,022	45,978			
Emergency Planning	2015	EP-0079-15 Emergency Cots and Blankets	56,779	4,178	52,601	7%	7%	Working with Procurement, expecting to incur expenditures by the start of next year.
		EP-0080-15 EOC Common Operating Dashboard	32,445	0	32,445	0%	0%	Working with IT. Goal is to start working on it in Dec and finish in 2016
Emergency Planning Total			89,224	4,178	85,046			
Fire & Rescue Services	2006 - 2008	FR-3501-08 Dispatch System	1,257,039	1,000,961	256,078	80%	80%	80% Replacements ongoing; Expected to be completed by Q4/15
		FR-3508-07 Breathing Apparatus Replace	444,270	361,575	82,695	81%	81%	81% Replacements ongoing; Expected to be completed by Q4/15
	2009 - 2012	FR-3541-09 Water Supply Strategy	103,000	0	103,000	0%	0%	0% Coordinating with PW
		FR-3560-12 Stn # 71 Cascade - Air Tank	77,300	54,249	23,051	70%	70%	70% Awaiting final invoices; Expected to be completed by Q4/15
	2013	FR-3565-13 Station #73 Equipment	170,000	28,111	141,889	17%	17%	17% Awaiting final invoices; Expected to be completed by Q4/15
		FR-3568-13 Station #75 Equipment Purchase	123,100	31,879	91,221	26%	26%	In process of procuring, PO's open, costs should be incurred by yearend
		FR-3580-13 Acquire an Air Supply Unit	154,500	1,317	153,183	1%	1%	Vehicle should arrive by year-end but should pay invoice by Q1-16
		FR-3600-13 Replacement-Cascade Air Tank R	81,000	49,491	31,509	61%	61%	61% Installed. Waiting for invoice.
		FR-3602-13 Smeal Pumper (7986) Refurb.	104,800	83,411	21,389	80%	80%	80% Expected to be completed by Q4/15
		FR-3603-13 Smeal Pumper (7985) Refurb.	104,800	51,151	53,649	49%	49%	49% Expected to be completed by Q4/15
	2014	FR-3591-14 Replace vehicle 7979	40,500	0	40,500	0%	0%	0% At dealership. Should pay invoice by Q4-15
		FR-3612-14 Fitness Equipment&Furniture	60,000	32,547	27,453	54%	54%	54% Expected to be completed by Q4/15
	2015	FR-3579-15 Smeal Pumper(7973) Refurbishme	180,250	0	180,250	0%	0%	0% Expected to be completed by Q4/15
		FR-3583-15 Reposition Stn 74 Kleinburg La	1,111,800	0	1,111,800	0%	0%	0% Land should purchased and paid for by Q1-16
		FR-3588-15 Replace 7966 Rescue Truck	628,800	607,899	20,901	97%	97%	97% Completed and paid for.
		FR-3595-15 Tech Rescue (7978) Refurbishme	109,000	0	109,000	0%	0%	0% Expected to be completed by Q1/2016
		FR-3614-15 Replace Chief 73 Vehicle 7987	45,000	0	45,000	0%	0%	0% At dealership. Should pay invoice by Q4-15
		FR-3628-15 Fire Training Tower	1,236,000	0	1,236,000	0%	0%	Consulting occurring; construction still to be tendered; to be completed by end of 2016
Fire & Rescue Services Total			6,031,159	2,302,591	3,728,568			
City Manager Total			95,862,256	74,629,481	21,232,775			
Community Services								
Buildings & Facilities	2005 and Older	37-2-04 New Civic Centre	140,695,378	140,533,227	162,151	100%	100%	Substantial progress has been made on the outstanding items. Few items remain but are being worked on.
		7914-0-01 Baker Sugar Bush Cottage 2001	349,303	325,650	23,653	93%	93%	93% One (1) exterior sign remaining.
	2006 - 2008	BF-8101-08 Energy Conservations Improvevme	750,000	0	750,000	0%	0%	LED lighting retrofits at Rosemount CC will be awarded in Q4. Other initiatives being explored.
		BF-8114-07 North Thornhill-Construction	26,933,899	26,513,899	420,000	98%	98%	Building is completed. Additional works for the walkway construction are pending on further discussions with the City of Toronto to finalize the use agreement.
	2009 - 2012	BF-8097-12 AIPalCC-Pool/FitnessLocker Rep	25,800	0	25,800	0%	0%	Specifications completed. Project combined with BF-8366-12. RFP to be released in Q1-2016 instead of Q3-2015 due to resource constraint.
		BF-8220-09 Veilore School Window Replacem	61,800	0	61,800	0%	0%	0% Tender awarded. Contractor to commence work in Q4-15.
		BF-8255-09 Fire Station 73- Additional Qu	128,750	123,768	4,982	96%	96%	Rental of additional crew quarter and PO will be depleted completely in Q4-15.
		BF-8279-12 WPMA-Rep1 Diving Boards/Stands	43,000	0	43,000	0%	0%	Specifications completed. RFP to be released in Q1-2016 instead of Q3-2015 due to resource constraint.
		BF-8285-11 F Ermanno CC-Fitness CTR expan	3,835,895	3,603,734	232,161	94%	94%	Occupancy was granted in Q2-15. Close-out procedure is in progress.
		BF-8295-11 Dufferin CI CC Rpl Sprinkler P	154,500	10,120	144,380	7%	7%	7% Tender awarded. Contractor to commence work in Q4-15.
		BF-8313-12 Beaverbrook Hse StructuralReno	154,500	10,020	144,480	6%	7%	Construction in progress. Substantial completion is anticipated for end of Oct. 2015
		BF-8321-12 AIPalCC Pool Dehumidifire Repl	283,300	8,704	274,596	3%	3%	3% Tender closed over-budget. Additional funding is required.
		BF-8327-12 Rosemount CC DomesPiping&Plumb	77,300	0	77,300	0%	0%	0% Construction in progress.
		BF-8332-11 G Williams CC Exterior Siding	154,500	0	154,500	0%	0%	0% Defer to after completion of a master plan study for GAWCC.

Commission/Department	BY Group	Project # & Title	Total Budget	Total Actual	Variance	% Spent	% Complete	Q3-15 Comments (Q3-15)
		BF-8334-11 Woodbridge P&A CC Lobby floor	30,900	8,858	22,042	29%	29%	29% In the tendering process.
		BF-8336-11 Woodbridge P&A CC Wall & Floor	28,850	0	28,850	0%	0%	0% In the tendering process.
		BF-8339-12 Maple CC Arena Walls Siding	92,700	0	92,700	0%	0%	0% Specifications being developed. RFP to be released in Q2-
		BF-8350-12 Security Camera Install Variou	80,000	0	80,000	0%	0%	0% Defer until the security camera policy is developed.
		BF-8366-12 GarnetW-Pool/FitnessLocker Rep	25,800	0	25,800	0%	0%	0% Specifications completed. Project combined with BF-8097- 12. RFP to be released in Q1-2016 instead of Q3-2015 due to resource constraint.
		BF-8374-12 Maple CC-Skate Flooring Replac	46,400	0	46,400	0%	0%	0% Due to resource constraints in B&F, this project has been deferred to 2016.
		BF-8383-12 Maple CC Lobby/Hallway Replace	82,400	0	82,400	0%	0%	0% Tender awarded. Contractor to commence work in Q4-15.
		BF-8384-12 Al Pal CC-Arena Skate Flooring	41,200	0	41,200	0%	0%	0% In the tendering process.
		BF-8388-12 CivicCentre-Demo/Parking/Drain	2,069,300	695,600	1,373,700	34%	34%	34% Demolition completed. Funding is being used for the City Hall entrance improvement work. City Hall entrance improvement work is in design phase.
		FR-3563-12 Stn #73 Design	242,800	3,054	239,746	1%	1%	1% Design phase completed. Tendering in progress.
2013		LI-4519-09 Civic Centre Resource Library-	15,177,972	7,830,961	7,347,011	52%	52%	52% Construction to commence in Q4-15.
		LI-4532-11 North Thornhill Branch Library	4,220,550	3,876,654	343,896	92%	92%	92% Construction phase started in Q3-14; Construction ongoing through Q2-16.
		BF-8319-13 JOC-HVAC Rooftop Replacements	103,000	98,941	4,059	96%	96%	96% Project completed and holdback released. Keep project open until Q2-16 for minor remedial work if required.
		BF-8346-13 JOC-Works Yards Dumping Ramps	38,200	0	38,200	0%	0%	0% Construction completed. Keep project open until Q1-16 for minor remedial work if required.
		BF-8392-13 Woodbridge Pool & Arena-Replac	42,000	23,510	18,490	56%	56%	56% Due to resource constraints in B&F, this project has been deferred to 2016.
		BF-8394-13 Al Palladini Community Centre-	52,500	28,728	23,772	55%	55%	55% Tender awarded. Contractor to commence work in Q4-15.
		BF-8395-13 DCC Heating Boilers	68,200	40,629	27,571	60%	60%	60% Completed. Remaining funds to be repurposed for BF-8321-
		BF-8396-13 Garnet Williams-Replace Arena	42,000	0	42,000	0%	0%	60% Completed. Remaining funds to be repurposed for BF-8321-
		BF-8402-13 Maple Community Centre-Watersl	31,448	0	31,448	0%	0%	0% Tender awarded. Contractor to commence work in Q4-15.
		BF-8409-13 APCC East Entrance Walkway	60,792	0	60,792	0%	0%	0% Specification completed. RFP to be released in Q1-2016.
2014		BF-8411-13 Chancellor Community Centre-Co	23,059	0	23,059	0%	0%	0% Work to commence in Q3-2016 to suit operating schedule. Project combined with BF-8397-14.
		BF-8412-13 FEB Interlock Brick	27,252	0	27,252	0%	0%	0% Construction initiated on September 21st, 2015.
		BF-8413-13 GAW Concrete Curb/Sidewalk	22,011	0	22,011	0%	0%	0% Construction will be substantially completed in Q4-15. Keep project open until Q2-16 for minor remedial work if required.
		BF-8415-13 Maple Community Centre-Exterio	36,684	0	36,684	0%	0%	0% Construction Drawings and tender package being finalized.
		BF-8416-13 Pool Ramp Entrance Tile Repl.	41,925	0	41,925	0%	0%	0% Due to resource constraints in B&F, this project has been reassigned, and the completion date is deferred.
		BF-8417-13 Thornhill Outdoor Pool Walkway	27,252	0	27,252	0%	0%	0% Tender until the GAWCC Upgrade Study has been completed.
		BF-8418-13 VVCC Concrete Walkway Repl.	94,332	0	94,332	0%	0%	0% Tender closed on September 4th and project was awarded on September 16th. Construction to commence in October and will be finished in Q4-15. Keep project open until Q2-16 for minor remedial work if required.
		BF-8436-13 Security Camera&Equipment Repl	175,100	0	175,100	0%	0%	0% Reschedule to 2016 to better suit operating schedule. B&F will conduct a re-assessment of whether this work is still necessary.
		FR-3564-13 Station #73 Construction	4,650,000	238,053	4,411,947	5%	5%	0% Project to be combined with the new library LI-4539-14. 0% Defer until the security camera policy is developed.
		FR-3599-13 Expand/Update Crew Quarters-St	746,100	619,838	126,262	83%	83%	5% Construction to commence in Q4-15.
2014		LI-4538-13 Kleinburg Lib Bld.Repair & Imp	1,131,412	1,044,650	86,762	92%	92%	83% Substantially completed on Sept. 29, 2015. Project in close out phase.
		BF-8237-14 GWCC-Pool Area Wall Cover Remo	52,600	0	52,600	0%	0%	92% Construction completed. Keep project open until Q1-16 for minor remedial work if required.
		BF-8270-14 Sunset Ridge Pk Walkway Lighti	51,500	1,198	50,302	2%	2%	0% Defer to after completion of a master plan study for GAWCC.
		BF-8318-14 Woodbridge College Pk-Elec. Ca	20,600	1,179	19,421	6%	6%	2% Tender awarded. Contractor to complete work in Q4-15.
		BF-8353-14 Splash Pad Automation	46,400	0	46,400	0%	0%	6% Tender closed over-budget. Budget amendment is submitted for 2016.
		BF-8356-14 Woodbridge College Pk-Elec. Ca	20,600	1,179	19,421	6%	6%	0% This project will be managed by Parks Operations.
		BF-8359-14 Chancellor District Pk-Walkway	52,000	1,163	50,837	2%	2%	6% Tender closed over-budget. Budget amendment is submitted for 2016.

Commission/Department	BY Group	Project # & Title	Total Budget	Total Actual	Variance	% Spent	% Complete	Q3-15 Comments (Q3-15)
		BF-8360-14 Alexandria Elisa Pk-Walkway Lt	32,000	1,163	30,837	4%	4%	Tender awarded. Contractor to complete work in Q4-15.
		BF-8361-14 Beverley Glen Pk-Walkway Lt	30,000	1,163	28,837	4%	4%	Tender awarded. Contractor to complete work in Q4-15.
		BF-8363-14 East District Park-Dumping Ram	36,100	0	36,100	0%	0%	Due to resource constraints in B&F, this project has been deferred to 2016.
		BF-8364-14 East District Park-Dumping Ram	36,100	0	36,100	0%	0%	Due to resource constraints in B&F, this project has been deferred to 2016.
		BF-8376-14 Giovanni Caboto Pk-Walkway Lt	30,000	1,163	28,837	4%	4%	Tender closed over-budget. Budget amendment is submitted for 2016.
		BF-8377-14 Robert Watson Pk-Walkway Lt	32,000	1,163	30,837	4%	4%	Tender awarded. Contractor to complete work in Q4-15.
		BF-8386-14 Reeves Pk-Walkway Lt	32,000	1,163	30,837	4%	4%	Tender closed over-budget. Budget amendment is submitted for 2016.
		BF-8397-14 DCC - Water Slide Refurbishmen	31,450	0	31,450	0%	0%	Specification completed. RFP to be released in Q1-2016.
		BF-8398-14 GWCC - Whirlpool Replacement	108,050	0	108,050	0%	0%	Work to commence in Q3-2016 to suit operating schedule. Project combined with BF-8402-13.
		BF-8406-14 APCC-west curb/interlock remov	51,500	0	51,500	0%	0%	Defer to after completion of a master plan study for GAWCC. Construction initiated on September 21st, 2015.
		BF-8414-14 MCC Arena Rubber Replacement	75,465	0	75,465	0%	0%	Construction will be substantially completed in Q4-15. Keep project open until Q2-16 for minor remedial work if required.
		BF-8420-14 APCC-Arena DRShowers East/West	46,350	0	46,350	0%	0%	Specification completed. RFP to be released in Q1-2016.
		BF-8421-14 APCC Building Sound System	26,780	0	26,780	0%	0%	Work to commence in Q2-2016 to suit operating schedule.
		BF-8439-14 MichaelCranny Hse Water-Proofi	55,620	0	55,620	0%	0%	Construction Documents submitted to purchasing. Project to commence in Q2-16. Budget amendment is requested for 2016 to complete entire scope of work.
		BF-8440-14 DCCC-Additional Heat Pump	61,800	0	61,800	0%	0%	Project defer to after tenant's own improvement work is completed.
		BF-8441-14 FBCC-Outdoor Lighting	137,200	1,909	135,291	1%	1%	In the tendering process.
		BF-8444-14 Vellore Hall/School-FirResurfa	97,850	0	97,850	0%	0%	In the tendering process.
		BF-8445-14 Consulting Services-Roofing	30,000	0	30,000	0%	0%	Consulting services to be retained in Q4-2015.
		BF-8451-14 Al Palladini CC-Roof Replaceme	1,196,448	3,144	1,193,304	0%	0%	Tender awarded. Contractor to commence work in Q4-15.
		BF-8452-14 Thornhill Pool-Pool Boiler	30,900	26,885	4,015	87%	87%	Construction completed. Keep project open until Q1-16 for minor remedial work if required.
		BF-8453-14 Maple CC-Heat Pump Replacement	103,000	0	103,000	0%	0%	In the tendering process.
		BF-8454-14 MCC-Arena Boiler Replacement	51,500	0	51,500	0%	0%	Tender awarded. Contractor to commence work in Q4-15.
		BF-8455-14 JOC-Garage Bay Exhaust Upgrade	51,500	0	51,500	0%	0%	Tender awarded. Contractor to complete work in Q4-15.
		BF-8456-14 Vaughan Mills Pk-Security Came	41,200	0	41,200	0%	0%	Defer until the security camera policy is developed.
		BF-8457-14 Bindertwine Pk-Security Camera	41,200	0	41,200	0%	0%	Defer until the security camera policy is developed.
		BF-8458-14 Parks Building-UnManned (8)	77,250	0	77,250	0%	0%	Due to resource constraints in B&F, this project has been reassigned, and the completion date is deferred.
		BF-8459-14 Woodbridge Soccer-Asphalt Pavi	118,450	95,187	23,263	80%	80%	Project can be closed.
		BF-8464-14 Gymnasium Safety Padding	50,985	0	50,985	0%	0%	Tender awarded. Work to commence in Q4-2015.
		BF-8465-14 Routley Pk-Walkway Lt	30,900	1,198	29,702	4%	4%	Tender awarded. Contractor to complete work in Q4-15.
		BF-8466-14 APCC-Outdoor Light Replacement	128,750	95,790	32,960	74%	74%	Completed. Remaining funds to be repurposed for BF-8321-1.
		BF-8468-14 CCC - Women's Pool Change Room	73,600	64,175	9,425	87%	87%	Project completed and holdback released. Keep project open until Q1-16 for minor remedial work if required.
		BF-8469-14 City Hall Dept Reno	334,755	230,290	104,465	69%	69%	Recreation project awarded. Glass has been ordered and is scheduled for arrival in Q4/15
		LI-4503-14 BCRL Renovations-Phase 2	250,000	0	250,000	0%	0%	Project to commence after the Civic Centre Resource Library is opened.
		LI-4539-14 VWS39-Consult/Design/Construct	3,328,600	9,976	3,318,624	0%	0%	Architectural consultant has been retained. Design phase to commence in Q4-15. Construction will commence in Q3/Q4-15.
		LI-4547-13 BCRL - Main Bathroom Renovatio	150,000	0	150,000	0%	0%	Project to commence after the Civic Centre Resource Library is opened.
		PW-2054-14 EnvironmentalAssessment-NewYar	180,250	0	180,250	0%	0%	Due to resource constraints, this project has not been assigned and the commencement date is deferred.
		RE-9521-14 Rftt to Enrg-Effice light-MCC	25,800	0	25,800	0%	0%	Discussion to be held with Recreation Services in Q4-2015.
		RE-9522-14 Public Dspl Un-City Hall &MCC	67,000	0	67,000	0%	0%	Discussion to be held with Recreation Services in Q4-2015.
	2015	BF-8378-15 Carrville Community Centre and	3,872,358	0	3,872,358	0%	0%	Due to resource constraints, this project has not been assigned and the commencement date is deferred.

Commission/Department	BY Group	Project # & Title	Total Budget	Total Actual	Variance	% Spent	% Complete	Q3-15 Comments (Q3-15)
		BF-8407-15 AI Palladini Community Centre	52,406	0	52,406	0%	0%	Construction initiated on September 21st, 2015. 0% Construction will be substantially completed in Q4-15. Keep project open until Q2-16 for minor remedial work if required.
		BF-8408-15 AI Palladini Community Centre	39,829	0	39,829	0%	0%	0% Project has not been initiated.
		BF-8425-15 AI Palladini Community Centre	84,460	0	84,460	0%	0%	0% Rescheduled to 2016 to better suit operating schedule.
		BF-8428-15 JOC - Rooftop Replacements	61,800	0	61,800	0%	0%	0% In the tendering process.
		BF-8429-15 Dufferin Clark Community Centr	61,800	0	61,800	0%	0%	0% In the tendering process.
		BF-8430-15 Garnet A Williams Community Ce	82,400	0	82,400	0%	0%	0% In the tendering process.
		BF-8432-15 Rosemount Community Centre - B	82,400	0	82,400	0%	0%	0% In the tendering process.
		BF-8433-15 AI Palladini Community Centre	82,400	0	82,400	0%	0%	0% In the tendering process.
		BF-8434-15 Maple Community Centre - Boile	82,400	0	82,400	0%	0%	0% In the tendering process.
		BF-8435-15 Woodbridge Pool & Arena - Roof	51,500	0	51,500	0%	0%	0% In the tendering process.
		BF-8462-15 Father Ermano Bulfon CC Outdoo	149,350	7,337	142,013	5%	5%	5% Deferred to Q3-16 due to operation schedule.
		BF-8463-15 AI Palladini CC Refrigeration	334,750	7,337	327,413	2%	2%	2% Deferred to Q3-16 due to operation schedule.
		BF-8470-15 All Facilities - Designated Su	337,050	0	337,050	0%	0%	0% Due to resource constraints in B&F, this project has not been assigned and the commencement date is deferred.
		BF-8472-15 Garnet A. Williams C.C. - Upgr	56,650	0	56,650	0%	0%	0% Project was initiated in Q3-15 and will continue until Q2/3-16.
		BF-8473-15 Bathurst Clark Library - Parki	401,700	0	401,700	0%	0%	0% Project to commence after the Civic Centre Resource Library is opened.
		BF-8474-15 Dufferin Clark C.C. - Replace	61,800	0	61,800	0%	0%	0% Budget amendment submitted for 2016.
		BF-8475-15 Father Ermano Bulfon CC Outdoo	61,800	0	61,800	0%	0%	0% Project to be combined with the 2016 new ice rink project (Canada 150 Grant)
		BF-8476-15 Building upgrades to meet AODA	309,000	0	309,000	0%	0%	0% Due to resource constraints, this project has not been assigned and the commencement date is deferred.
		BF-8479-15 Kleinburg United Church Renova	980,200	0	980,200	0%	0%	0% Due to resource constraints, this project has not been assigned and the commencement date is deferred.
		BF-8480-15 City Hall & JOC - Master Plan	283,300	0	283,300	0%	0%	0% Due to resource constraints, this project has not been assigned and the commencement date is deferred.
		BF-8487-15 Building Condition Audits	110,000	0	110,000	0%	0%	0% Due to resource constraints, this project has not been assigned and the commencement date is deferred.
		BF-8499-15 Condenser Fan Silencer Package	25,750	25,679	71	100%	100%	100% Construction completed. Keep project open until Q1-16 for minor remedial work if required.
Buildings & Facilities Total		LI-4522-15 Carrville BL11 - Consulting De	353,700	0	353,700	0%	0%	0% Due to resource constraint, project has not been assigned.
Fleet Management	2009 - 2012	FL-5141-10 Fleet - Equipment Replacement	218,744,920	186,218,039	32,526,881	59%	59%	59% Additional Gasoline tank to be added in Q4-15
	2013	FL-5287-13 Parks-Forestry/Horticulture-	206,000	191,232	14,768	93%	93%	93% User Department has requested Capital upgrade to apparatus. To be completed end of Q4
	2014	FL-5132-14 ENG SERVICES-3/4 ton Cargo Van	36,100	0	36,100	0%	0%	0% In Purchasing awaiting tendering process.
		FL-5136-14 B&F - 3/4 ton Cargo Van	36,100	0	36,100	0%	0%	0% In Purchasing awaiting tendering process.
		FL-5150-14 PW-RDS-2 ton dump truck	67,000	0	67,000	0%	0%	0% In Purchasing awaiting tendering process.
		FL-5152-14 PKS- 3/4 ton pickup	36,100	0	36,100	0%	0%	0% In Purchasing awaiting tendering process.
		FL-5153-14 PKS-FORESTRY-Repl water spraye	29,700	0	29,700	0%	0%	0% Department in planning stage.
		FL-5156-14 B&F-3/4 ton cargo van	36,100	0	36,100	0%	0%	0% In Purchasing awaiting tendering process.
		FL-5160-14 ENG SERVICES-1/2 ton crew cab4	30,900	0	30,900	0%	0%	0% In Purchasing awaiting tendering process.
		FL-5170-14 Bylaw - 1/2 ton ext cab4x4Pick	30,900	0	30,900	0%	0%	0% In Purchasing awaiting tendering process.
		FL-5171-14 ENG SERVICES-1/2 ton crew cab4	27,800	0	27,800	0%	0%	0% In Purchasing awaiting tendering process.
		FL-5212-14 PW-RDS-1/2 ton ext cab 4x4pick	30,900	0	30,900	0%	0%	0% In Purchasing awaiting tendering process.
		FL-5225-14 PKS-4 sand&salt conveyor load	25,800	0	25,800	0%	0%	0% Department in planning stage.
		FL-5226-14 PKS-narrow sidewalk tractor	63,900	0	63,900	0%	0%	0% Department in planning stage.
		FL-5227-14 PKS-narrow sidewalk tractor	63,900	0	63,900	0%	0%	0% Department in planning stage.
		FL-5228-14 PKS-3/4 crew cab pickup	36,100	0	36,100	0%	0%	0% In Purchasing awaiting tendering process.
		FL-5229-14 PKS-3/4 crew cab pickup	36,100	0	36,100	0%	0%	0% In Purchasing awaiting tendering process.
		FL-5230-14 PKS-10ft outfront rotary mower	50,981	50,981	0	100%	100%	100% Ready to Close
		FL-5245-14 PKS-FORESTRY-1/2 ton ext cab4x	30,900	0	30,900	0%	0%	0% In Purchasing awaiting tendering process.
		FL-5246-14 PKS-FORESTRY- 3/4 ton 4x4 pick	49,500	0	49,500	0%	0%	0% In Purchasing awaiting tendering process.
		FL-5312-14 PKS-1/2 ton ext cab 4x2 pickup	27,800	0	27,800	0%	0%	0% In Purchasing awaiting tendering process.
		FL-5322-14 PKS-3/4 ton ext cab 4x4 pickup	43,300	0	43,300	0%	0%	0% In Purchasing awaiting tendering process.
		FL-5334-14 PKS-3/4 ton ext cab 4x4 pickup	36,100	0	36,100	0%	0%	0% In Purchasing awaiting tendering process.
		FL-5337-14 PKS-narrow sidewalk tractor	63,900	0	63,900	0%	0%	0% Department in planning stage.
		FL-5338-14 PKS-narrow sidewalk tractor	63,900	0	63,900	0%	0%	0% Department in planning stage.
		FL-5339-14 PKS-3/4 ton ext cab 4x4 pickup	43,300	0	43,300	0%	0%	0% In Purchasing awaiting tendering process.

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		FL-5340-14 PKS-narrow sidewalk tractor	63,900	0	63,900	0%	0%	0% Department in planning stage.
		FL-5341-14 PKS-narrow sidewalk tractor	63,900	0	63,900	0%	0%	0% Department in planning stage.
		FL-5342-14 PKS-10' winged rotary mower	50,981	50,981	0	100%	100%	100% Ready to Close
		FL-5343-14 PKS-10' winged rotary mower	50,981	50,981	0	100%	100%	100% Ready to Close
		FL-5344-14 PKS-10' winged rotary mower	50,981	50,981	0	100%	100%	100% Ready to Close
		FL-5346-14 PKS-zero turn mowers	53,600	0	53,600	0%	0%	0% Received. In Service. awaiting final Invoice
		FL-5412-14 PKS-sweeper attachments	27,800	0	27,800	0%	0%	0% Department in planning stage.
		FL-5438-14 PKS- 3/4 ton crew cab pickup	36,100	0	36,100	0%	0%	0% In Purchasing awaiting tendering process.
		FL-5439-14 PKS- 3/4 ton crew cab pickup	36,100	0	36,100	0%	0%	0% In Purchasing awaiting tendering process.
		FL-5441-14 PKS-8 snow blower attachments	82,400	0	82,400	0%	0%	0% Department in planning stage.
		FL-5442-14 PKS- 16' outfront mower	87,600	85,884	1,716	98%	98%	98% Ready to Close
		FL-5443-14 PKS- 16' outfront mower	87,600	85,884	1,716	98%	98%	98% Ready to Close
		FL-5444-14 PKS- landscape trailer	20,600	0	20,600	0%	0%	0% Awarded. awaiting delivery of equipment.
		FL-5445-14 PKS- landscape trailer	20,600	0	20,600	0%	0%	0% Awarded. awaiting delivery of equipment.
		FL-5446-14 PKS- landscape trailer	20,600	0	20,600	0%	0%	0% Awarded. awaiting delivery of equipment.
		FL-5447-14 PKS- dump trailer	25,800	0	25,800	0%	0%	0% Awarded. awaiting delivery of equipment.
		FL-5448-14 PKS- dump trailer	25,800	0	25,800	0%	0%	0% Awarded. awaiting delivery of equipment.
		FL-5449-14 PKS- dump trailer	25,800	0	25,800	0%	0%	0% Awarded. awaiting delivery of equipment.
		FL-5450-14 PKS- dump trailer	25,800	0	25,800	0%	0%	0% Awarded. awaiting delivery of equipment.
		FL-5451-14 PKS- narrow sidewalk tractor	84,500	0	84,500	0%	0%	0% Department in planning stage.
		FL-5460-14 PKS-Additional Small Equipment	20,600	4,828	15,772	23%	23%	Various pieces of equipment have been procured, awaiting final invoices.
		FL-5461-14 PW-RDS- crash truck assembly	30,900	29,795	1,105	96%	96%	96% Ready to Close
		FL-5462-14 PW-RDS- crash truck assembly	30,900	29,795	1,105	96%	96%	96% Ready to Close
		FL-5463-14 PW-RDS- 2 ton 4x4 dump truck	67,000	0	67,000	0%	0%	0% In Purchasing awaiting tendering process.
		FL-5464-14 PW-RDS- 3/4ton 4x4 extcab pick	56,700	0	56,700	0%	0%	0% In Purchasing awaiting tendering process.
		FL-5467-14 PW-WATER-3/4 ton cargo van	36,100	0	36,100	0%	0%	0% In Purchasing awaiting tendering process.
		FL-5469-14 PW-WW-1 ton unicef van	44,300	0	44,300	0%	0%	0% In Purchasing awaiting tendering process.
		FL-5486-14 REC-showmobile trailer	180,250	165,610	14,640	92%	92%	Minor additions to the Mobile stage are still needed. Will be ready to close end of Q4.
		FL-5499-14 PKS- narrow sidewalk tractor	84,500	0	84,500	0%	0%	0% Department in planning stage.
	2015	FL-5157-15 BYLAW- Replace Unit #1160 with	30,900	0	30,900	0%	0%	0% In Purchasing awaiting tendering process.
		FL-5158-15 BLDG STANDARDS-Replace Unit #13	27,800	0	27,800	0%	0%	0% In Purchasing awaiting tendering process.
		FL-5169-15 BYLAW-Replace Unit #1207 with	30,900	0	30,900	0%	0%	0% In Purchasing awaiting tendering process.
		FL-5201-15 BYLAW-Replace Unit #1276 with	30,900	0	30,900	0%	0%	0% In Purchasing awaiting tendering process.
		FL-5205-15 ENG DEV TRANSP-Replace Unit #1	27,800	0	27,800	0%	0%	0% In Purchasing awaiting tendering process.
		FL-5232-15 ENG SERVICES-Replace Unit #136	27,800	0	27,800	0%	0%	0% In Purchasing awaiting tendering process.
		FL-5249-15 PKS-FORESTRY-Replace Unit #134	30,100	0	30,100	0%	0%	0% In Purchasing awaiting tendering process.
		FL-5303-15 B&F-Replace Unit#1320 with 3/4	57,600	0	57,600	0%	0%	0% In Purchasing awaiting tendering process.
		FL-5315-15 PKS-Replace Units #1374,1375 w	82,400	0	82,400	0%	0%	0% Tendered. awaiting results.
		FL-5320-15 PKS- Replace Unit #1146 with	36,100	0	36,100	0%	0%	0% In Purchasing awaiting tendering process.
		FL-5335-15 PKS - Replace Unit #1287 with	36,100	0	36,100	0%	0%	0% In Purchasing awaiting tendering process.
		FL-5352-15 PKS-Replace Unit #1607 with 16	82,400	0	82,400	0%	0%	0% Tendered. awaiting results.
		FL-5354-15 PKS-Replace Unit #1707,1708,17	40,200	0	40,200	0%	0%	0% Tendered. awaiting results.
		FL-5396-15 PKS-Replace Unit #1656 with 3/	36,100	0	36,100	0%	0%	0% In Purchasing awaiting tendering process.
		FL-5422-15 PW-RDS-Replace Unit #1209 with	283,250	0	283,250	0%	0%	0% 2015 budget. Developing Specifications for Tender.
		FL-5452-15 PKS-Buy out sidewalk plow leas	112,900	112,833	67	100%	100%	Complete
		FL-5487-15 BYLAW-Replace Unit #1509 with	30,900	0	30,900	0%	0%	0% In Purchasing awaiting tendering process.
		FL-5504-15 PW-RDS - Additional Material h	31,443	0	31,443	0%	0%	0% Quoted. awaiting award.
		FL-5505-15 PW-RDS- Additional Small Equip	31,443	0	31,443	0%	0%	0% Quoted. awaiting award.
		FL-5508-15 PW-RDS - Additional Hydraulic	20,962	0	20,962	0%	0%	0% Quoted. awaiting award.
		FL-5510-15 DEV/TRANS/ENG - Additional Qua	31,444	0	31,444	0%	0%	0% In Purchasing awaiting tendering process.
		FL-5511-15 DEV/TRANS/ENG - Additional Qua	31,444	0	31,444	0%	0%	0% In Purchasing awaiting tendering process.
		FL-5513-15 PW-WATER - Additional Quad cab	51,500	0	51,500	0%	0%	0% In Purchasing awaiting tendering process.
		FL-5514-15 PW - WATER - Additional Quad C	51,500	0	51,500	0%	0%	0% In Purchasing awaiting tendering process.
		FL-5515-15 BYLAW - Replace Unit #2049 wit	30,900	0	30,900	0%	0%	0% In Purchasing awaiting tendering process.
		Fleet Management Total	4,135,060	1,001,526	3,133,534			
Parks Development	2005 and Older	5961-2-03 Maple Valley Plan 2003	2,028,000	184,484	1,843,516	9%	9%	Moving forward with Phase 1 Design- Award for Q4-15, Masterplan timing TBD and further P3 RFI reporting Q4-15.
		5987-0-04 Maple Artificial Turf	730,000	3,076	726,924	0%	0%	To be completed during Construction of North Maple Regional Park Phase 1.

Commission/Department	BY Group	Project # & Title	Total Budget	Total Actual	Variance	% Spent	% Complete	Q3-15 Comments (Q3-15)
2006 - 2008	2009 - 2012	PK-6084-08 19T-01V04 (Humberplex)-Kleinbu	438,000	16,770	421,230	4%	4%	Construction to be coordinated with the developer works, timing TBD.
		PK-6094-08 Don River/Bartley Smith Open S	638,600	558,824	79,776	88%	88%	88% Delay in completion due to contract issues.
		PK-6204-09 Sport Field Irrigation Systems	185,400	122,797	62,603	66%	66%	66% Substantially complete Q2-15. Under Warranty until June
2013		PK-6226-11 911 Emergency Signage Program	133,900	67,279	66,621	50%	50%	50% Timing TBD.
		PK-6264-10 Kipling Ave South Feasibility	63,000	50,010	12,990	79%	79%	79% Public consultation completed Q3-15. Report to Council Q4-
		PK-6270-10 UV2-N5 Forest View Park Design	779,950	625,819	154,131	80%	80%	80% Resolution of outstanding issues in-progress.
		PK-6273-10 UV2-N13 Woodrose Park	935,240	811,296	123,944	87%	87%	87% Project complete. Additional walkway lighting in-progress.
		PK-6284-11 GT Kaffer Marsh-Bridge Replace	145,000	118,495	26,505	82%	82%	82% Substantially complete Q3-15. Under Warranty until July
		PK-6285-10 Sports Field Fencing	340,000	237,167	102,833	70%	70%	Phase 1 complete Q2-15. Under warranty until May 2016. Phase 2 for 2016 construction.
		PK-6286-10 Sports Field Irrigation System	154,500	129,783	24,717	84%	84%	84% Substantially complete Q2-15. Under Warranty until June
		PK-6297-11 GT MackenzieGlenOpenSpace Brid	189,000	175,538	13,462	93%	93%	93% Substantially complete Q2-15. Under Warranty until June
		PK-6304-11 Lady Fenytose Greenway (LP-N10	81,200	0	81,200	0%	0%	0% Anticipated 2016 Construction.
		PK-6306-11 Pedestrian & Bicycle Masterpla	616,200	4,930	611,270	1%	1%	1% Timing TBD.
		PK-6317-12 Riviera PK Retaining Wall Cons	66,000	32,913	33,087	50%	50%	Phase 1 complete. Phase 2 timing TBD.
		PK-6319-12 VMC-Millway/Appplewood Park Des	206,000	0	206,000	0%	0%	Discussion with Planning, Engineering and TTC staff regarding current status of development and site works for this area. Discussions are ongoing.
		PK-6330-11 GT Marita Payne Pk-Bridge Repl	470,000	74,603	395,397	16%	16%	Bridge 1 complete. Bridge 2 construction in-progress for Q4-15 completion.
		PK-6335-12 Woodbridge Coll-Playground Rep	75,200	0	75,200	0%	0%	0% Pending agreement with School Board.
		PK-6358-12 UV1-N26-Lawford/Wardlaw Blik40	945,600	577,030	368,570	61%	61%	61% Construction in-progress for Q4-15 completion
		PK-6372-12 Pedestrian&Bicycle MastPlanDes	92,000	0	92,000	0%	0%	0% Timing TBD.
		BF-8367-13 Uplands Buildings GenCap	232,934	146,950	85,984	63%	63%	2015 repairs will be based on the recommendations of recent facility condition audit reports.
		PK-6094-13 Don River/Bartley Smith Open	172,500	7,286	165,214	4%	4%	Consultation with TRCA undertaken, early planning stage. Timing TBD.
		PK-6363-13 Vellore Heritage Square-Parkin	87,900	0	87,900	0%	0%	0% Timing TBD.
		PK-6376-13 Bridge ID#MS29:Pedestrian Brid	57,500	2,239	55,261	4%	4%	4% Timing TBD.
		PK-6383-13 Uplands Bridge	117,415	13,652	103,763	12%	12%	TRCA permit received. Project tendered for Q4-15
		PK-6384-13 Uplands Hiking Trails	183,300	0	183,300	0%	0%	0% Project on-hold pending review of Uplands long-term
		PK-6392-13 Don River System Trail Signage	82,221	0	82,221	0%	0%	0% Timing TBD.
		PK-6395-13 UV1-N27 Neighborhood Park Dsgn	1,471,408	0	1,471,408	0%	0%	Timing TBD- related to development of adjacent pumping station and trail
		PK-6397-13 VMC23-2-Vaughan Corporate Cent	108,650	0	108,650	0%	0%	0% Project under review by VMC team.
		PK-6265-14 Maple Reservoir Pk - SrSoccer	374,894	35,393	339,501	9%	9%	9% Construction in-progress for Q4-15 completion.
		PK-6322-14 Rose Mandarin Pk-Basketball C	72,965	0	72,965	0%	0%	0% Upcoming project for 2016 construction.
		PK-6334-14 Heatherton Parkette - Playgrou	133,849	47,384	86,465	35%	35%	Substantially Complete. Under warranty until September
		PK-6336-14 HR Breta Pk - Playground	151,498	0	151,498	0%	0%	0% Construction in-progress for Q4-15 completion.
		PK-6356-14 SonomaHghtsCommPk-DaimondLt	229,184	167,251	61,933	73%	73%	73% Complete Q2-15. Under warranty until May 2016.
		PK-6359-14 Maxey Pk - Parking Lot Expansi	90,867	0	90,867	0%	0%	0% Timing TBD.
		PK-6361-14 Bindertwine Pk-Soccer Fence	138,368	3,090	135,278	2%	2%	Project delayed due to TRCA permit and Management Agreement.
		PK-6365-14 UV1-D4 - Block 40 District Par	392,112	0	392,112	0%	0%	0% Timing TBD.
		PK-6377-14 Mapes Pk- Playground	155,513	78,977	76,536	51%	51%	Substantially Complete Q3-15. Under warranty until September 2016.
		PK-6381-14 APCC-Landscape&Ped Improvement	59,225	2,640	56,585	4%	5%	Walkway improvements undertaken Q3-Q4 with additional works planned for 2016.
		PK-6382-14 Toril Pk - Tennis Court	269,474	144	269,330	0%	0%	0% Upcoming project for 2016 construction.
		PK-6385-14 Agostino Pk - Multi-Use Field	100,683	92,388	8,295	92%	92%	92% In-progress for Q4-15 completion.
		PK-6386-14 Calvary Church - Soccer Field	241,046	0	241,046	0%	0%	0% Timing TBD Pending finalization of an agreement for field
		PK-6388-14 Pedestrian Bridge	247,250	68,839	178,411	28%	28%	28% Timing TBD.
		PK-6391-14 Toril Pk - Bocce Court	90,519	0	90,519	0%	0%	0% Timing TBD.
		PK-6396-14 Yorkhill District Pk-Playgroun	407,839	40,958	429,881	9%	9%	9% To be tendered Q4-15 for 2016 construction.
		PK-6407-14 Crief Parkette - Playground	86,232	0	86,232	0%	0%	0% To be tendered Q4-15 for 2016 construction.
		PK-6410-14 Joey Panetta Pk - Tennis Court	224,463	7,622	216,841	3%	3%	3% Tender in-progress for 2016 construction.
		PK-6411-14 Melville Pk - Playground	194,732	0	194,732	0%	0%	0% In-progress for Q4-15 completion.
		PK-6415-14 61W-N1-Park Design&Constructio	1,162,779	471	1,162,308	0%	0%	0% Developer-build agreement in-progress. For 2016
		PK-6431-14 61E-N1-Park Design&Constructio	892,669	0	892,669	0%	0%	0% Timing TBD.
		PK-6436-14 Velmar Downs Pk - Tennis Court	184,190	0	184,190	0%	0%	0% Upcoming project for 2016 construction.

Commission/Department	BY Group	Project # & Title	Total Budget	Total Actual	Variance	% Spent	% Complete	Q3-15 Comments (Q3-15)
		PK-6452-14 UV1-LP1-GreenwayDes&Constructi	533,338	0	533,338	0%	0%	Potential developer-build agreement. Timing TBD.
		PK-6473-14 Sports Village - Bocce Court	66,026	0	66,026	0%	0%	Timing TBD.
		PK-6475-14 Maple AirportOpenSpace-Bridge	95,002	80,260	14,742	84%	85%	Substantially Complete Q3-15. Under warranty until August 2016.
		PK-6479-14 Parks Redevelopment Strategy	108,150	0	108,150	0%	0%	Terms of Reference in-progress.
		PK-6480-14 Pinegrove Pedestrian Bridge	177,905	113,145	64,760	64%	64%	Substantially Complete Q3-15. Under warranty until August 2016. Additional abutment works planned for 2016.
		PK-6481-14 Soccer Field Fence	71,379	56,565	14,814	79%	79%	Phase 1 complete Q4-15. Phase 2 in-progress for 2016 construction.
		PK-6487-14 Bob O Link Parkette - Walkway	96,305	0	96,305	0%	0%	Upcoming project timing TBD.
		PK-6488-14 King High Pk - Pathway Lt	114,433	0	114,433	0%	0%	Upcoming project timing TBD.
		PK-6489-14 Oak Bank Pond - Boardwalk	30,591	0	30,591	0%	0%	Upcoming project timing TBD.
		PK-6490-14 Maple Reservoir Field Conversi	29,985	27,625	2,370	92%	92%	In-progress for Q4-15 completion.
	2015	PK-6305-15 North Maple Regional Park Phas	5,427,514	0	5,427,514	0%	0%	Phase 1 Design in-progress.
		PK-6357-15 Agostino Park - Expansion Desi	525,372	0	525,372	0%	0%	Timing TBD
		PK-6455-15 UV2-N19 - Block 12 Neighbourho	1,542,214	0	1,542,214	0%	0%	Park construction in-progress.
		PK-6474-15 Keffer Marsh - Bridge Replacem	87,113	0	87,113	0%	0%	Timing TBD. Initiating discussions with TRCA and Region.
		PK-6496-15 CC17-P3 Block 17 Parkette-Desi	98,968	0	98,968	0%	0%	Developer Build complete Q2-15. Under warranty until Q2-
		PK-6497-15 KA-S5 Block 51- Public Square-	289,151	0	289,151	0%	0%	Upcoming project timing TBD.
		PK-6500-15 WP13 Block 52 Neighbour Park-D	238,390	0	238,390	0%	0%	Upcoming project timing TBD.
		PK-6504-15 Hefhill Pk-Tennis Court Redeve	205,741	4,717	201,024	2%	2%	Tender Q3-15. For 2016 construction.
		PK-6521-15 MS1 Block 19 Neighbourhood Park	402,138	0	402,138	0%	0%	Developer build for 2016 construction.
		PK-6522-15 MS2 Block 19 Neighbourhood Par	230,750	0	230,750	0%	0%	Developer build for 2016 construction.
		PK-6523-15 Off Leash Dog Park-Community C	25,750	0	25,750	0%	0%	RFP in-progress for consultant.
		PK-6525-15 City Hall-Tennis Courts Redeve	298,612	7,337	291,275	2%	3%	Upcoming project for 2016 construction.
		PK-6527-15 Hwy 27 & Milani Blvd Soccer Fi	25,000	5,450	19,550	22%	22%	Construction on-hold pending completion of Developer
Parks Development Total			28,509,806	4,801,197	23,708,609			
	2006 - 2008	RE-9504-08 Pierre Berton Discovery Centre	1,500,000	845,295	654,705	56%	56%	Council approved \$100K expenditure in Oct 2015 to hire consultant for the exhibit at Kleinburg.
	2009 - 2012	RE-9503-10 Fitness Centre Equip. Replace	755,550	570,183	185,367	75%	76%	Equipment ordered, waiting for delivery.
		RE-9514-11 MacMillan Farm Business Plan	103,000	101,139	1,861	98%	98%	Project Complete.
	2014	RE-9525-14 REC User Fee & Pricing Model Upda	56,650	22,586	34,064	40%	40%	Working towards a Feb 2016 working session.
Recreation Total			2,415,200	1,539,203	875,997			
Community Services Total			253,804,986	193,559,965	60,245,021			
	2015	CO-0082-15 VMC Development Implementation	1,457,788	546,152	911,636	37%	38%	Continue to work on the development plan for the Vaughan Metropolitan Centre
Corporate Total			1,457,788	546,152	911,636			
Corporate Total			1,457,788	546,152	911,636			
Finance								
	2015	DI-0075-15 Development Charges Background	75,000	10,450	64,550	14%	14%	Please provide explanation
Development Finance and Investment Total			75,000	10,450	64,550			
	2009 - 2012	BU-0002-11 Questica Budget Software licen	91,273	82,511	8,762	90%	90%	Questica module substantially complete. Balance to be used for security or reporting
Financial Planning & Analytics								Corporate Asset System partial funding transfer to Eng. For Corporate asset management. Residual on hold for AMS financial integration
		RI-0056-10 Impl. of Corp. Asset Mgt Sys.	72,500	14,522	57,978	20%	20%	
	2013	BU-0006-13 Citywide CPA Module	78,471	52,171	26,300	66%	67%	City-Wide CPA module - delayed due to staffing vacancies
Financial Planning & Analytics Total			242,244	149,204	93,040			- Procurement policy and associated procedures to be delivered in Q1 2016 pending discussion with CM
	2015	PU-2524-15 E-Procurement (E-Tender, E-Sub	331,313	0	331,313	0%	0%	- Project related position job description for Financial Services with HR for approval
Purchasing Services								- 2 rounds of interviews for Procurement Policy and Systems Officer position - awaiting final decision
Purchasing Services Total			331,313	0	331,313			
Finance Total			648,557	159,654	488,903			
Legal & Administrative Services								
	2009 - 2012	BY-2508-10 Animal Shelter Lease Hold Impr	976,700	939,782	36,918	96%	96%	Ongoing payments toward promissory note.
By-law & Compliance Total			976,700	939,782	36,918			

Commission/Department	BY Group	Project # & Title	Total Budget	Total Actual	Variance	% Spent	% Complete	Q3-15 Comments (Q3-15)
City Clerk	2009 - 2012	CL-2517-12 Claims Management System	51,500	0	51,500	0%	0%	The RFP has been completed and proponents' submissions are being evaluated. It is anticipated that an award will be made sometime in the 4th quarter.
City Clerk Total			51,500	0	51,500			
Real Estate	2009 - 2012	CO-0066-11 Block 40 Parkland Acquisition	7,862,897	7,849,623	13,274	100%	100%	Follow up in progress to confirm outstanding amounts due.
		RL-0005-12 Land Acquisition Fees	932,773	367,534	565,239	39%	39%	This is an annual project and use of funding is tied to land acquisition activity
	2013	RL-0008-13 MNR Tablelands	13,835	7,353	6,482	53%	53%	Report to Council expected in 2016
		RL-0009-13 Real Estate Acquisition Strate	103,000	0	103,000	0%	0%	0% RFP for consultant is anticipated in Q1 2016
Real Estate Total			8,912,505	8,224,510	687,995			
Legal & Administrative Services Total			9,940,705	9,164,292	776,413			
Library Services	2009 - 2012	LI-4504-09 Library Technology Program	840,000	743,597	96,403	88%	88%	88% \$140,000/yr for computer replacement
		LI-4508-09 Civic Centre Resource Library-	3,257,120	1,685,662	1,571,458	52%	52%	52% Purchases continue and will accelerate as project proceeds
	2013	LI-4537-13 Capital Resource Purchases	4,499,400	3,891,870	607,530	86%	87%	Annual material purchases-to be adjusted for Civic Centre; further new library additions and annual inflation
	2014	LI-4511-14 CCRL-Communications & Hardware	606,000	47,589	558,411	8%	8%	8% Purchases expected to accelerate in early 2016
		LI-4530-14 Civic Centre Resource Library	1,260,000	35,448	1,224,552	3%	3%	3% Expenditures have begun; expect majority to be spent in
		LI-4543-13 VVS39 - Land	389,000	0	389,000	0%	0%	0% Purchase of land from COV to be completed-if required
	2015	LI-4521-15 Carrville BI 11 Land	389,000	0	389,000	0%	0%	0% Purchase of land from COV to be completed-if required
		LI-4540-15 Vellore Village South BL39 - R	375,000	0	375,000	0%	0%	0% Conditions for the new library building expected to begin in
Library Total			11,615,520	6,404,166	5,211,354			
Planning								
Building Standards	2009 - 2012	BS-1003-11 Building Depart Computer Syste	1,236,000	406,177	829,823	33%	33%	The AMANDA Phase 1 project is progressing well and targeted to be completed in Q2-16. The AMANDA Phase II project planning will initiate Q1-16.
	2015	BS-1006-15 Zoning Bylaw Review	515,000	0	515,000	0%	0%	Proposal is scheduled to be tabled at Committee of the Whole on December 1/15
Building Standards Total			1,751,000	406,177	1,344,823			
Development Planning	2006 - 2008	DP-9004-07 Vellore -Master Plan Study	111,000	0	111,000	0%	0%	On Hold Pending OPA Review
	2009 - 2012	DP-9028-12 VMC Physical MastPlan Base Mod	67,000	0	67,000	0%	0%	0% On hold pending final secondary plan approval
		DP-9029-12 Woodb Heritag Dst. Urban Design	206,000	76	205,924	0%	0%	0% Project underway and ongoing
	2013	DP-9030-12 VMC Computer 3D Modeling Syste	133,900	93,865	40,035	70%	70%	0% Project underway and ongoing
		DP-9527-13 VMC Black Creek Detailed Dsgn	150,000	0	150,000	0%	0%	0% Project to commence Q4-15
		DP-9529-13 Design Review Panel Admin.	41,200	13,359	27,841	32%	32%	32% Ongoing
	2014	PL-9530-13 Public Art Program-City Wide	199,820	80,729	119,091	40%	40%	0% Project Phase 1 completed Phase 2 currently underway
		DP-9528-14 City-Wide Urban Design Study	200,000	0	200,000	0%	0%	0% Project to commence Q4-15
		DP-9537-14 IslingtonAveStrscape(KARA&KBI	30,000	0	30,000	0%	0%	0% Project currently underway and ongoing
		DP-9538-14 VMC Urban Design Guidelines	150,000	96,389	53,611	64%	64%	0% Project currently underway and ongoing
	2015	DP-9525-15 Vaughan Mills Urban Design Str	130,000	0	130,000	0%	0%	0% Project to commence Q4-15
		DP-9536-15 Building Pedestrian Level Wind	50,000	0	50,000	0%	0%	0% Project to commence Q1-16
		DP-9542-15 Islington Avenue Streetscape P	538,694	0	538,694	0%	0%	0% Project to commence Q1-16
		DP-9543-15 Centre Street Design and Const	478,551	0	478,551	0%	0%	0% Project currently underway and ongoing with
		DP-9544-15 Streetscape for Concord West b	814,994	0	814,994	0%	0%	0% Project currently underway and ongoing with
		DP-9545-15 Vaughan Healthcare Centre Prec	378,080	0	378,080	0%	0%	0% Project to commence as part of Phase 2 servicing works
Development Planning Total			3,679,239	284,418	3,394,821			
Policy Planning	2006 - 2008	PL-9003-07 Vaughan Official Plan Review	3,384,340	3,280,421	103,919	97%	97%	Volume 1 substantially approved. Work continues on OMB and outstanding appeals for Volume 2. Process expected to continue throughout 2015 and into 2016.
	2009 - 2012	PL-9023-11 Weston Road and Highway 7 Seco	253,000	0	253,000	0%	0%	0% Not commenced. Earliest projected completion Q4-2016
		PL-9024-11 Concord Centre Secondary Plan	210,048	173,965	36,083	83%	83%	York Region approved Q2-2015. Notice of Decision issued May 8, 2015, now in effect. Awaiting final invoices Q4-2015
		PL-9025-11 Natural Heritage Network (NHN)	270,172	253,876	16,296	94%	94%	Potential OP Adoption Q4 - 2015/Q1 - 2016.
		PL-9026-11 Vaughan Mills Centre Secondary	373,000	285,110	107,890	71%	71%	OMB Mediation Underway.
		PL-9027-12 Ctr St W Gateway Secondary Pin	67,400	29,954	37,446	44%	44%	Follow-up work and additional work pending.
	2013	PL-9533-13 NCASSecondary Plan Block 41	515,000	146,677	368,323	28%	29%	On-going.
		PL-9535-13 NCASSecondary Plan Block 27	515,000	205,644	309,356	40%	40%	On-going.
		PL-9539-13 CW Secondary Suites Study	75,000	66,214	8,786	88%	88%	Consultant work completed. Public Hearing March 2015. Technical Report tentatively Q2-2016.
	2014	PL-9547-14 Land Use Study-Kipling/HWY7	57,657	1,918	55,739	3%	3%	Study has commenced. Projected timeline to completion Q1-Q2 2016.

Commission/Department	BY Group	Project # & Title	Total Budget	Total Actual	Variance	% Spent	% Complete	Q3-15 Comments (Q3-15)
Policy Planning Total			5,720,617	4,423,779	1,296,838			
Planning Total			11,150,856	5,114,374	6,036,482			
Public Works								
Capital Delivery & Asset Management	2005 and Older	1421-3-04 Portage Parkway Extension	14,364,000	14,268,013	95,987	99%		Commissioning of the bridge has commenced with MTO to close out project. 99% Finalizing Cost sharing with York Region. Construction 100% complete and the maintenance period ended in Oct, 2012.
								"Ad-hoc" project in response to complaints
								Pt. 1 - Construction 100% complete and the maintenance period ended in August, 2012.
							42%	Pt. 2 - Construction 100% complete and the maintenance period ended in May, 2013.
			155,000	65,088	89,912	42%		Pt. 3 - Cancelled. Pt. 4 - Construction 100% complete by Public Works. Pt. 5 - Construction 100% complete by Public Works.
	2006 - 2008	EN-1662-07 City-Wide Sidewalk Infill						RFP15-109 awarded in Q3-2015 for the intergration of underground utilities with Pavement Management System. Intergration start pending.
			155,000	49,974	105,026	32%	32%	
								Related to EN-1778-10 Water Sewer Management System.
								Commissioning of the bridge has commenced with MTO to close out project.
			515,000	0	515,000	0%	0%	Finalizing Cost sharing with York Region. Construction 100% complete and the maintenance period ended in Oct, 2012. To be paid to MTO as per Council extract dated April 11, 2005 upon commissioning of the bridge which is now open. EA projects related to other capital accounts and will remain open until the completion of the projects. Amounts to be included as part of PSAB/TCA reporting.
	EN-1719-08	Class EA-Bowstring Arch	110,000	103,468	6,532	94%	94%	Pt. 1 - EA Report 100% complete. Design under EN-1886-12 with Construction anticipated in 2017. Pt. 2 - EA Report finalization being reviewed in 2015. Project to be closed at the end of the maintenance period.
								EN-1804-10 Watermain Replacement for Lester B. Pearson St & Main St consolidated into this account.
			695,300	411,516	283,784	59%	59%	Pt. 1 - Watermain 100% complete and the maintenance period ended in September, 2013.
								Pt. 2 - Roadwork 100% complete and the maintenance period ended in November, 2014.
								Pt. 3 - Retaining Wall 100% complete and in on maintenance until Dec. 2, 2015.
	EN-1726-08	Applewood Crescent Extension	6,128,500	5,343,974	784,526	87%	87%	Commissioning of the bridge has commenced with MTO to close out project. Finalizing Cost sharing with York Region. Funds from EN-1734-09 consolidated into EN-1726-08 in Q04-2009.
								For Construction comments see 1421-3-04.
								EN-1876-12 Streetlighting Improvement on Major Mackenzie Drive and EN-1905-12 Major Mackenzie Drive Streetscape
								Additional Funding consolidated into this account in Q3-2012
			2,738,554	2,369,988	368,566	87%	87%	Includes new sidewalk link (south side) to Peter Rupert Avenue.
	2009 - 2012	DP-9017-10 Major Mack Streetscape Cons.						Construction 92% complete. Project Completion delayed. Bonding Company completing project as requested by Contractor. Outstanding items finalized and working on final

Commission/Department	BY Group	Project # & Title	Total Budget	Total Actual	Variance	% Spent	% Complete	Q3-15 Comments (Q3-15) N/A anticipated in 2016.
		DT-7048-10 Ashbridge Cr SW Mgmt Pond Imp	370,000	0	370,000	0%	0%	Project transferred from Development Engineering and Infrastructure Planning Services Department on June 18, 2013.
		EN-1731-09 Pre-Engineering Pavmt. Mgmt. P	824,000	564,523	259,477	69%	69%	Source of Pre- Engineering Design funds. On going. Pt. 1 - Design 100% complete. Pt. 2 - Design 100% complete. Pt. 3 - Design 100% complete. Pt. 4 - Design 100% complete. Pt. 5 - Design 100% complete. Pt. 6 - Design 100% complete. Pt. 7 - Design 90% complete, Construction in 2015 under EN 1837-14 & EN-1864-14. Pt. 8 - Design 100% complete. Pt. 9 - Design 100% complete. Pt. 10 - Design 100% complete. Pt. 11 - RFP 100% complete. Pt. 12 - RFP 100% complete Pt. 13 - Design -100% complete.
		EN-1736-09 Accessibility for Ontarians wi	103,000	61,770	41,230	60%	60%	Project to be closed in Q4-2015 Valdor Engineering reviewing legislation for guidelines. Phase 1 completed in Q4-2010. Phase 2 completed in Q4-2013. Phase 3 completed in Q4-2013. Final Report Received, waiting for final invoice anticipated in Q3-2015. Final invoice notice sent to the Consultant.
		EN-1739-09 Keele Street Watermain Relocat	2,111,500	0	2,111,500	0%	0%	EN-1897-12 Keele St Watermain Replacement and EN-1898-12 Keele Street Missing Links Sidewalk Installation consolidated into this account in Q3-2012. Regional project to be split into two parts. Design 60% complete. Pt. 1 - Steeles Ave W to Hwy 407 - Construction anticipated in 2017/2018. Pt. 2 - Hwy 407 to Hwy # 7 - TBD after the completion of Hwy # 7 VIVA works.
		EN-1750-09 Geodetic Control Survey Monume	50,000	0	50,000	0%	0%	New deficiencies being rectified. Project closure on hold pending completion of new works. EN-1753-11 consolidated into this account and is related to EN-1753-13. Pt. 1 - Construction 100% complete and the maintenance period ended in Oct. , 2014. Pt. 2 - Construction 100% complete and the maintenance period ended in May, 2015.
		EN-1753-09 CON-Kirby Rd Sidewlk Keele-Duf	1,030,000	970,868	59,132	94%	94%	Project to be closed in Q4-2015 and will be incorporated into future Regional Works. EN-1754-11 consolidated into this account. EN-1754-11 consolidated into this account. 4% Sidewalk revised to an Active Transportation Facility (ATF) (Multi-use Pathway) as per master plan. Design 90% complete. Construction will be coordinated with the Proposed York Region improvements along Teston Road.
		EN-1754-09 Multi-use Path - Teston Rd	1,339,000	57,175	1,281,825	4%	4%	

Commission/Department	BY Group	Project # & Title	Total Budget	Total Actual	Variance	% Spent	% Complete	Q3-15 Comments (Q3-15)
		EN-1706-08 Sidewalk Infill Program to Support New Development consolidated into this project.						EN-1706-08 Sidewalk Infill Program & EN-1794-10 Additional Funding for Sidewalk Construction to Support New Development consolidated into this project.
								Pt. 1 - DELETED - now proposed under EN-1859-11 Pt. 2 & 3 - Design 100% complete and holdback release pending. Construction 99% complete. Pt. 4 - DELETED & to be rebudgeted in 2018 or later when Regional Works confirmed.
		EN-1756-09 Sidewalk Const. Program to Sup	4,290,720	2,162,150	2,128,570	50%	50%	Pt. 5 - DELETED & to be rebudgeted in 2018 or later when Regional Works confirmed. Pt. 6 - DELETED - now proposed under EN-1859-11 Pt. 7 - Design 100% complete. Construction 100% complete and the maintenance period ended in Jan., 2013. Pt. 8 - Design 100% complete. Construction 100% complete and the maintenance period ended in Jan., 2013. Pt. 9 - Construction 100% complete. Final Regional invoice payment paid. Pt. 10 - Construction 100% complete. Regional invoice paid.
		EN-1778-10 Water Sewer Mgmt System	77,250	0	77,250	0%	0%	RFP15-109 awarded in Q3-2015 for the intergration of underground utilities with Pavement Management System. Intergration start pending.
Related to EN-1671-07 Cross Asset Optimization. "Ad-hoc" project in response to residential complaints.								
								Pt. 1 - Deleted. Asphalt walkway installed by City of Toronto. Pt. 2 - Construction 100% complete and the maintenance period ended in Oct., 2013. Pt. 3 - Construction 100% complete and the maintenance period ended in May, 2013. Pt. 4 - Construction 100% complete and the maintenance period ended in May, 2013. Pt. 5 - Completed by Public Works in Q2-2012. Pt. 6 - Construction 100% complete and is on maintenance until Aug., 2015. Pt. 7 - Construction 100% complete by Public Works Dept. Pt. 8 - Construction 100% complete by Public Works Dept. Pt. 9 - Construction 100% complete by Public Works Pt. 10 - Construction 100% complete. Pt. 11 - Construction start pending, to be recovered from
		EN-1780-09 Sidewalk and Streetlight Infil	227,000	195,069	31,931	86%	86%	Commissioning of the bridge has commenced with MTO to close out project. Finalizing Cost sharing with York Region. Additional funds for Construction and Design of Bridge over Hwy 400.
		EN-1786-10 Applewood Crescent Extension	618,000	242,725	375,275	39%	39%	For Construction comments see 1421-3-04.
								"Ad-hoc" project(s) in response to Council's approval.
								Pt. 1 - Landscaping completed by Parks and Forestry Operations Department. Pt. 2 - Construction 100% complete and the maintenance period ended in Aug, 2012. Pt. 3 - Crosswalk markings 100% complete. Pt. 4 - Approved by Council, project on hold. Pt. 5 - RFP 14-159 80% complete, reviewing draft report. Pt. 6 - Construction 100% complete.
		EN-1796-10 Traffic Calming 2010	187,770	131,033	56,737	70%	70%	"Ad-hoc" project(s) in response to Council's approval. Some funds transferred to EN-1827-09 to cover concrete traffic medians, EN-1757-09 to cover controller box and EN-1824-10 to cover accessibility features.
		EN-1823-10 Traffic/Ped Signals-Variou	63,794	8,753	55,041	14%	14%	

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								Project to be closed at the end of the maintenance period. Construction 100% complete and is on maintenance until June 2017.
		EN-1824-10 Traffic Signals - Cityview Blv	228,107	216,488	11,619	95%	95%	Development Engineering & Infrastructure Planning Services Department transferred work to City.
		EN-1854-11 GT Pine Valley Dr. Culvert Hea	275,000	105,461	169,539	38%	38%	EN-1854-12 consolidated into this account in Q1-2012 and related to EN-1854-13. RFP issued in December 2011, assignment commenced in Q2-2012. Environmental Assessment & Detail Design 95% complete, working with TRCA to resolve issues. Anticipated to be tendered in Q1-2016 and Construction in Q2-2016.
		EN-1857-11 Const Sidewalk - Dufferin Ruth	695,250	220,948	474,302	32%	32%	Project to be closed at the end of the maintenance period. EN-1857-12 consolidated into this account in Q1-2012. 32% Sidewalk revised to an Active Transportation Facility (ATF) (Multi-use Pathway) as per master plan. Construction 99% complete, holdback release pending.
		EN-1859-11 Sidewalk & Streetlight Rutherf	2,163,000	233,398	1,929,602	11%	11%	Project to be undertaken by York Region on behalf of the City in 2019 as part of the road widening. Pt. 1 - Construction 100% complete. Invoice paid. Pt. 2 - Preliminary missing links investigation delayed due to Region restart of EA. Reviewing with Region to determine locations that do not require the regional road widening.
		EN-1865-11 Hwy 407 Station Jane Swalk & I	1,390,500	104,557	1,285,943	8%	8%	EN-1865-12 consolidated into this account in Q1-2012. Project divided into two part due to property issues. Pt. 1 - Awarded in Q3-2015 and construction start pending for Q3-2015. Pt. 2 Tendering anticipated in 2016.
		EN-1879-12 StmWtrMgmt Facility-Gallanough	1,604,616	83,505	1,521,111	5%	5%	EA capital project EN-1769-09 Thornhill Drainage Storm Water Management Facility consolidated into this account in Q1-2013. EN-1879-14 consolidated into this account in Q3-2014. Design 95% complete. Tendering anticipated in 2016
		EN-1880-12 Sidewalk-Major Mackenzie	1,097,000	43,646	1,053,354	4%	4%	EN-1880-13 construction consolidated into this account in Q1 2013. 4% RFP 14-237 awarded in Q3-2014. Design 80% complete. Tendering anticipated in Q1-2016 and construction start in Q2-2016.
		EN-1881-12 Traff Sig Install-Wdbrdg/WktLn	142,200	0	142,200	0%	0%	Project to be closed in Q4-2015 and will be reprogrammed when required. Warrant not met in Q3-2014.
		EN-1882-12 Pedestrian Signal-New Westmins	95,100	0	95,100	0%	0%	RFP15-423 award to undertake design pending for Q4-2015. Traffic study results completed. Project to be closed in Q4-2015.
		EN-1885-12 Sidewalks-Missing Links	206,000	42,125	163,875	20%	20%	Pt. 1 & 3 - Construction 100% complete and the maintenance period ended in Sept. 2015. Pt. 2 - Christlea Rd section completed by site plan
		EN-1886-12 Bridge Rehab-Humber Bridge Tra	1,654,500	60,633	1,593,867	4%	4%	EA completed under EN-1719-08 RFP13-380 awarded in Q3-2013. 4% Design 70% complete and on hold pending reopening EA to amend alternative from rehabilitating to replacing the bridge. Detail design confirmed that rehabilitation not feasible.

Commission/Department	BY Group	Project # & Title	Total Budget	Total Actual	Variance	% Spent	% Complete	Q3-15 Comments (Q3-15)
								Project to be closed in Q4-2015.
		EN-1887-12 Bridge Rehab-Dick Bridge Humbe	669,500	590,956	78,544	88%	88%	Project to be closed at the end of the maintenance period. EN-1887-13 construction, consolidated into this account in Q1-2013.
		EN-1894-12 Drainage Improve-Ranch Trail	515,000	18,305	496,695	4%	4%	Construction 100% complete and the maintenance period ended in Sept, 2015. Project to be closed in Q4-2015 as part of Humber Bridge Trail EA Amendment Report EN-1886-12.
		EN-1902-12 Watermain Replace-MeetingHseRd	711,213	634,091	77,122	89%	89%	Project to be closed at the end of the maintenance period. Construction 100% complete and the maintenance period ended in August, 2015. EA-1903-12 Watermain Replacement on Chavender Place consolidated into this account in Q3-2013.
		EN-1904-12 Culvert Replace-Merino Road	793,100	605,933	187,167	76%	76%	Construction 100% complete and is on maintenance until July, 2016. Project to be closed at the end of the maintenance period. Detail design is 100% complete. EN-1904-14 consolidated into this account in Q2-2014. Construction 100% complete and holdback release is pending.
		EN-1908-12 Wtrmain Replace-McKenzie/Walla	453,200	280,953	192,247	58%	58%	Project to be closed at the end of the maintenance period. Pt. 1 - Construction 100% complete and is on maintenance until November, 2016. Pt. 2 - Project cancelled and reprogrammed for 2017 as a result of Regional project within McKenzie Street.
		EN-1909-12 PD8 Pump Stn Decommission-Dsgn	329,700	153,355	176,345	47%	47%	Project to be closed upon completion of the Final Disconnection by the Environmental Services Department anticipated in Q2-2016. EN-1909-13 construction, consolidated into this account in Q1-2013 Pt. 1 - Construction 100% complete and is on maintenance until Oct, 2015. Pt. 2 - Final Disconnection to be completed by Environmental Services Department in 2016
2013		EN-1854-13 StormWaterManagement Facility	1,545,000	0	1,545,000	0%	0%	Related to capital project EN-1854-11. This project update reflects a change in scope following the preliminary engineering phase of EN-1854-11. Environmental Assessment & Detail Design 95% complete, new TRCA issues to be resolved. Anticipated to be tendered in 2016.
		EN-1862-13 Municipal Structure Inspection	123,600	44,371	79,229	36%	36%	Project to be closed in Q4-2015. 2013 RFP awarded, inspections 100% complete. Final report received. Project is completed
		EN-1871-13 2013 Pavement Management Prog.	4,781,521	3,064,469	1,717,052	64%	64%	Project to be closed at the end of the maintenance period. Pt. 1 - Construction 100% complete and is on maintenance until Sept., 2015. Pt. 2 - Linked to EN-1902-12 & EN-1903-12 . Construction 100% complete and is on maintenance until July, 2016. Pt. 3 - Linked to EN-1908-12 . Construction 90% complete and holdback release pending due to deficiencies. Pt. 4 - Project cancelled and reprogrammed for 2017 as a result of Regional project within McKenzie Street. Linked to EN-1908-12.

Commission/Department	BY Group	Project # & Title	Total Budget	Total Actual	Variance	% Spent	% Complete	Q3-15 Comments (Q3-15)
								Project to be closed at the end of the maintenance period. Pt. 1 - Construction 100% complete and the maintenance period ended in Sept., 2015. Pt. 2 - Construction 100% complete, holdback release pending. Pt. 3 - 2014 Road Crack Treatment by Public Works, \$348,000, 100% complete. Pt. 4 - 2015 Road Crack Treatment by Public Works. Project to be closed in Q4-2015.
		EN-1872-13 2013 Pavement Management Prog.	3,218,750	3,174,666	44,084	99%	99%	
		EN-1873-13 2013 Pavement Management Prog.	3,321,750	3,297,914	23,836	99%	99%	Pt. 1 - Construction 100% complete and the maintenance period ended in Aug., 2015. Pt. 2 - 2013 Crack Route & Sealing by Public Works \$600,000 limit, 100% complete. Pt. 3 - Sidewalk 100% complete by Public Works Pt. 4 - 2014 Road Crack Treatment by Public Works \$300,000 limit, 100% complete. Condition survey report completed. 3% RFP14-076 awarded and design 70% complete. Construction anticipated in Q2-2016
		EN-1888-13 Bridge Rehabilitation-Glen Shi	1,654,900	54,980	1,599,920	3%	3%	RFP15-070 for the Environmental Assessment awarded in Q2-2015. It is anticipated that detailed design will be completed in 2016-2017. Construction anticipated in 2019.
		EN-1889-13 Bridge Replacement/Rehab.	304,500	3,091	301,409	1%	1%	Project to be closed at the end of the maintenance period. Pt. 1 - Construction 100% complete and is on maintenance until Nov, 2016. Pt. 1A - Construction 100% complete and is on maintenance until Nov. 2016. Pt. 2 - Sewer Inspection for proposed PMP 100% complete by Public Works, updated on Dec. 12/ 14 to \$53,000.
		EN-1940-13 2014 Pavement Management Prog.	3,754,750	3,314,902	439,848	88%	88%	Project to be closed at the end of the maintenance period. Pt. 1 - Construction 100% complete and is on maintenance until July, 2016. Pt. 2 - Sewer Inspection for proposed PMP 100% complete by Public Works, updated on Dec. 12/ 14 to \$30,000. Pt. 3 - 2015 Road Crack Treatment by Public Works, \$375,000 100% complete..
		EN-1941-13 2014 Pavement Management Prog.	3,012,750	2,726,498	286,252	90%	91%	Watermain and road works tendered together in Q4-2014. Design 100% complete. Construction 90% complete
		EN-1942-13 2014 Rd Rehab & Watermain Rep.	4,724,267	3,413,758	1,310,509	72%	72%	Design 100% complete. Pt. 1 - Awarded in Q1-2015 and construction 95% complete and holdback release pending. Pt. 2 - Awarded in Q1-2015 and construction 60% complete. Design deferred due to scope change to include Riverside Drive. Design 100% complete. Construction 20% complete.
		EN-1943-13 2014 Rd Rehab & Watermain Rep.	3,737,566	1,787,957	1,949,609	48%	48%	Revised RFP anticipated to be reissued in Q4-2015 pending site visit to reconfirm required works. Bell relocating overhead line. Construction anticipated in 2017/ 2018.
		EN-1944-13 2014 Rd Rehab & Watermain Rep.	1,339,000	72,990	1,266,010	5%	6%	RFP13-317 awarded, design 97% complete. 59% Construction anticipated in 2016 pending approval of 2016 Capital Budget..
		EN-1950-13 Clarence Street Slope Stab.	600,000	0	600,000	0%	0%	
		EN-1960-13 Sidewalk on Weston Road-Steele	103,000	60,399	42,601	59%	59%	

Commission/Department	BY Group	Project # & Title	Total Budget	Total Actual	Variance	% Spent	% Complete	Q3-15 Comments (Q3-15)
								Both parts of the Project to be tendered separately. Pt. 1 - Design 100% complete. Construction 100% complete and is on maintenance until June, 2017.
		EN-1961-13 Sidewalk on Islington Avenue-M	180,250	98,329	81,921	55%	55%	Pt. 2 - RFP14-103 awarded. Design 75% complete with Construction anticipated in 2016/ 2017 in conjunction with Nashville Road missing link EN-1970-13.
		EN-1963-13 North Maple Bridge-north of Ma	1,339,000	0	1,339,000	0%	0%	Environmental Assessment finalized as per Council Extract dated November 19, 2013. Construction of the bridge will be programed when there is a local demand. Reviewing status of project to determine when design should start.
								Pt. 1 - Design 100% complete and construction start pending.
		EN-1969-13 Sidewalk on Steeles Avenue W.	61,800	0	61,800	0%	0%	Project anticipated to be tendered in conjunction with EN-1865-11 Sidewalk and Streetlighting on Jane Street, missing links.
								Pt. 2 - Under review with Development Engineering & "Ad-hoc" project in response to residential complaints. Project identified.
		EN-1970-13 Sidewalk& Street/ Walkway Lig	250,000	0	250,000	0%	0%	Related to EN-1780-09 Sidewalk and Street Lighting Infill Program in older areas
								Design 5% complete with Construction anticipated in 2016/ 2017 in conjunction with Islington Avenue missing link EN-1961-13, Pt. 2.
								Geotechnical investigation 100% complete. Subsurface investigation 100% complete. Reviewing reports to confirm scope of works.
		EN-1971-13 Sanitary Sewer Rehabilitation	51,500	29,446	22,054	57%	57%	This project will determine the exact limits of work to be undertaken and the type of rehabilitation method that is required for the sanitary sewer. Following this investigation, the construction phase of this project will be programmed. Construction is anticipated for 2017
								York Region will be undertaking the rehabilitation of Dufferin Street, from Kirby Road to Major Mackenzie Drive. The scope of work includes a paved shoulder that can accommodate bicycles. As a result, the implementation of an off-road Multi-use Pathway can be deferred.
		EN-1972-13 Multi-use Path & Streetlight	144,200	0	144,200	0%	0%	
								Reviewing request to continue with street lighting and to extend limits from Teston Road to Major Mackenzie Drive.
2014		EN-1837-14 Walkway Lt - Mountbatten Road	60,000	33,399	26,601	56%	56%	EN-1864-14 consolidated into this account in Q2-2014 as both projects will be tendered together.
								Design 100% complete.
		EN-1851-14 Traffic Data CollectionInvento	329,600	0	329,600	0%	0%	Construction 100% complete and holdback release pending. Reviewing systems from other municipalities.
		EN-1912-14 2015 PMP - Phase 1	3,459,370	28,006	3,431,364	1%	1%	RFP anticipated in Q1-2016.
		EN-1913-14 2015 PMP - Phase 2	3,516,500	30,439	3,486,061	1%	1%	Design 95% complete and to be tendered in Q1-2016 for Q2-2016 Construction start.
								Design 100% complete.
		EN-1914-14 2015 RRWR - Phase 1	1,655,035	113,560	1,541,475	7%	7%	Construction 95% complete.
								RFP14-066 awarded in Q2-2014.
								Design 100% complete.
		EN-1915-14 2015 RRWR - Phase 2	589,154	66,988	522,166	11%	11%	Construction 25% complete.
								Design 100% complete.
								Watermain replacement is not required as per detailed accordingly in Q3-2015.
								Construction 25% complete.

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								Regional project split into two parts. Design 95% complete for Part 1 and Design 60% complete for Pt. 2.
		EN-1965-14 YorkRegion MajorMac SSL-Phase1	927,000	8,239	918,761	1%	1%	Pt. 1 - Weston Rd to Pine Valley Dr - redesigned from 4 lanes to 6 lanes. Construction is 25% complete.. Hwy 400 to Weston Rd section to be widened to 6 lanes included in Pt. 1 for 2016.
								Pt. 2 - Pine Valley Dr to Islington Ave - redesigned from 4 lanes to 6 lanes . Construction anticipated in 2017.
		EN-1981-14 Teston Rd to Woodland Acres Cr	129,800	4,393	125,407	3%	3%	RFP14-103 awarded.
								Design 75% complete.
		EN-1983-14 Hwy 400 to Jane Street	175,162	1,964	173,198	1%	1%	Tender anticipated in Q1-2016 with Construction in Q2-2016.
								RFP14-103 awarded.
								Design 75% complete.
								Tender anticipated in Q1-2016 with Construction in Q2-2016.
		EN-1987-14 Royalpark Way-Retaining Wall	13,302	13,302	0	100%	100%	Project completed. Project to be closed once debenture financing is received.
								Q14-105 Geotechnical Assessment Report 100% complete.
								Remedial works 100% complete by Public Works.
								Remedial works 100% complete by Public Works.
		EN-1993-14 Willis Rd Bridge	165,000	0	165,000	0%	0%	RFP 15-002 awarded in Q1-2015.
								Design 90% complete.
								Tender anticipated in Q1-2016 with Construction in Q2-2016 pending 2016 Capital Budget approval.
		EN-1994-14 North Johnson District Pk Brid	72,600	763	71,837	1%	1%	RFP 15-002 awarded in Q1-2015.
								Design 90% complete.
								Tender anticipated in Q1-2016 with Construction in Q2-2016 pending 2016 Capital Budget approval.
		EN-1995-14 SWM Improvement for Franklin A	599,500	0	599,500	0%	0%	RFP anticipated in Q2-2016 for design start in 2016/2017.
								Construction anticipated in 2018.
								In September 2015 the Community survey results confirmed to proceed with only the watermain design.
		EN-1998-14 Millwood Estates Community (WS	430,000	0	430,000	0%	0%	Pt. 1 - Watermain extension Design 100% complete. York Region Construction start pending for Q2-2016.
								Pt. 2 - Initiated preliminary survey. Design 1% complete.
		EN-1999-14 Watermain Replac. on Centre St	3,600,000	0	3,600,000	0%	0%	Project to be undertaken by York Region (Viva) on behalf of the City in 2016 as part of the project.
								Regional Invoice anticipated in 2018/ 2019.
								RFP cancelled , design by staff.
	2015	CD-1920-15 2015 Road Rehabilitation and W	3,869,100	0	3,869,100	0%	0%	Design start pending.
								Construction anticipated in Q3-2016
		CD-1923-15 Municipal Structure Inspection	101,970	0	101,970	0%	0%	Construction anticipated in Q4-2015.
								RFP award pending for Q4-2015.
		CD-1959-15 Traffic Signal Installation -	232,300	0	232,300	0%	0%	Design start anticipated in Q1-2016 with Construction in 2016/ 2017.
								Design 100% complete and awarded.
		CD-1982-15 Sidewalk on Old Weston Road -	55,000	0	55,000	0%	0%	Construction start pending for Q4-2015.
								Design 25% complete and reviewing with Consultant to confirm scope.
		CD-2003-15 Culvert Replacement on King-Va	215,270	0	215,270	0%	0%	Construction anticipated in Q2-2016.
								Design start pending.
		CD-2004-15 Guide Rail Replacement on Albi	101,970	0	101,970	0%	0%	Property ownership from King Township to be transferred to City of Vaughan.
								Construction anticipated in Q3-2016.
								Project to be completed in conjunction with left and right hand turn lane works by York Region on behalf of City.
		CD-2006-15 Major Mackenzie Drive Streetsc	317,240	0	317,240	0%	0%	Relocation of Hydro Poles anticipated in 2016 with remaining works following in 2017. Streetscaping design to be finalized after York Region's approval of Major Mackenzie Drive Works. Streetscaping Construction anticipated in 2017/

Commission/Department	BY Group	Project # & Title	Total Budget	Total Actual	Variance	% Spent	% Complete	Q3-15 Comments (Q3-15)
		CD-2010-15 Traffic Signal Installation -	247,750	0	247,750	0%	0%	RFP award pending for Q4-2015. 0% Design start anticipated in Q1-2016 with Construction in 2016/2017.
		CD-2012-15 Active Transportation Facility	253,000	0	253,000	0%	0%	Constraints discovered during the detailed design phase confirmed that constructing a 3m wide facility was problematic. 0%
		CD-2013-15 Sidewalk (walkway) Replacement	55,000	0	55,000	0%	0%	Upon review a 1m wide facility adjacent to the existing sidewalk could be accommodated to provide an interim Design is anticipated for 2016 with construction in 2016/2017.
		CD-2014-15 Rivermede Rd and Bowes Rd Floo	113,300	0	113,300	0%	0%	Design RFP anticipated for Q3-2016. Construction is anticipated for 2018
		CD-2015-15 2016 Road Rehabilitation	267,300	0	267,300	0%	0%	Ph. 1 - Design 10% complete. Ph. 2 - Design 10% complete. Ph. 3 - Design 10% complete. Ph. 4 - Design 10% complete. Ph. 5 - RFP Design awarded and start pending. Construction is anticipated for 2016
		CD-2016-15 2016 Watermain Replacement	317,300	0	317,300	0%	0%	Ph. 5 - RFP Design awarded and start pending. Ph. 6 - Reprogrammed for 2018 Watermain Replacement as part of Draft 2016 Capital Budget. Ph. 5 Construction is anticipated for 2016 The Community survey results confirmed to proceed with the sanitary sewer design.
		CD-2017-15 Sanitary Installation in the C	113,300	0	113,300	0%	0%	RFP15-328 pending for Q4-2015 for start of Design which is anticipated to be completed in 2016. Construction to be included in 2017 Capital Budget if future residential survey results confirm final cost of works to residents and the passage of the required by-law. Phase 1 - 3: design is anticipated in Q4-2015. Construction is anticipated for 2017.
		CD-2018-15 2017 Road Rehabilitation	330,000	0	330,000	0%	0%	Phase 4: Reprogrammed for 2019 as part of Draft 2016 Capital Budget..
		CD-2019-15 2017 Watermain Replacement	634,500	0	634,500	0%	0%	Phase 1 - 3: design is anticipated in Q4-2015. Construction is anticipated for 2017 .
		CD-2028-15 King Vaughan Rd-Temp.Bridge	527,000	0	527,000	0%	0%	Phase 4: Reprogrammed for 2019 as part of Draft 2016 Capital Budget.. Related to capital project EN-1889-13 King- Vaughan Bridge Replacement. Existing Bridge had to be closed due to safety concerns and this temporary structure is anticipated to be installed in Q4-2015 to allow for the reopening of King-Vaughan Road.
Capital Delivery & Asset Management Total			106,897,801	51,825,264	55,072,537			
Development Engineering & Infrastructure Planning Services	2005 and Older	1547-0-05 Sidewalks Streetlights	354,625	132,593	222,032	37%	37%	Project ongoing. Repayment of site plan developments along regional roads
		1548-0-05 Swlk Stlights Major Mackenzie	240,000	0	240,000	0%	0%	Project ongoing. Repayment of site plan developments along regional roads
	2006 - 2008	1582-0-06 Engineering Design Criteria St	100,800	88,434	12,366	88%	88%	Final draft currently being reviewed
		EN-1721-08 Sidewalk Construction - Bathur	51,500	0	51,500	0%	0%	Project ongoing. Repayment of site plan developments along regional roads
	2009 - 2012	DT-7019-09 Fogal Road Reconstruction	469,000	188,139	280,861	40%	40%	Project substantially complete. Awaiting final invoicing from developer.
		DT-7023-09 Signalized Intersection Ductin	103,000	36,870	66,130	36%	36%	Project ongoing. DC funded payments timed to various developments.
		DT-7024-11 Bass Pro Mills Dr / Locke St W	355,350	0	355,350	0%	0%	Project to be completed with construction of Bass Pro Mills Dr extension to Jane St
		DT-7025-09 Huntington Road Class EA	628,500	166,916	461,584	27%	27%	Study underway. PIC #2 planned for Q4-15

Commission/Department	BY Group	Project # & Title	Total Budget	Total Actual	Variance	% Spent	% Complete	Q3-15 Comments (Q3-15)
		DT-7027-09 Millway Ave. / Apple Mill Rd.	367,910	0	367,910	0%	0%	Project ongoing. To be completed in conjunction with the subway and YRT bus terminal projects.
		DT-7028-09 OPA 620 Infrastructure Design	772,500	460,672	311,828	60%	60%	On-going / subject to development of Steeles West Secondary Plan area.
		DT-7034-09 Sidewalk & Streetlights	2,200,000	462,543	1,737,457	21%	21%	Project ongoing. DC funded payments timed to various developments.
		DT-7039-10 Napa Valley/Avdell SWM Pond Im	75,000	19,270	55,730	26%	26%	26% Study currently underway.
		DT-7040-10 Ped. & Bike Master Plan Impleme	85,490	15,304	70,186	18%	18%	18% Project put on hold due to limited staff resources
		DT-7044-10 Huntingdon Rd-Hwy 7 to Langsta	2,575,000	1,273,482	1,301,518	49%	50%	Project ongoing. DC funded payments timed to various developments.
		DT-7046-10 Highway 400 Widening Works	1,519,250	0	1,519,250	0%	0%	Project scope and timing linked to MTO works.
		DT-7047-10 Huntingdon Road - Hwy 7 to Lan	1,648,000	349,458	1,298,542	21%	21%	Project ongoing. DC funded payments timed to various developments.
		DT-7049-10 SW Mgmt Pond Monitoring Pro.	154,500	0	154,500	0%	0%	Project put on hold due to limited staff resources
		DT-7050-10 Road Pavement Accept. Protocol	61,800	0	61,800	0%	0%	Project put on hold due to limited staff resources
		DT-7052-11 Engineering DC Background Upda	103,000	60,194	42,806	58%	58%	On-going project to update Engineering DC project cost estimates.
		DT-7056-11 Pedestrian & Bicycle Network I	223,410	26,074	197,336	12%	12%	12% Project put on hold due to limited staff resources
		DT-7058-11 Black Creek Regional Storm Imp	451,500	309,353	142,147	69%	69%	69% Study currently underway.
		DT-7065-11 Millway Avenue Widening & Real	6,769,800	296,777	6,473,023	4%	4%	4% Subject to development / subway construction.
		DT-7066-11 Steeles West Station Infrastru	3,090,000	0	3,090,000	0%	0%	0% Subject to Development of Steeles West Secondary Plan
		DT-7068-11 Highway 7 Bus Rapid Transit Re	309,000	0	309,000	0%	0%	Project scope and timing linked to Region's construction schedule for Hwy 7 BR T.
		DT-7071-11 Portage Parkway Extension Clas	336,900	36,412	300,488	11%	11%	Project Awarded in Q1-15; Notice of Study Commencement in Q2-15. Study underway.
		DT-7073-11 Portage Parkway Widening Class	279,700	31,861	247,839	11%	11%	Project Awarded in Q1-15; Notice of Study Commencement in Q2-15. Study underway.
		DT-7076-11 Block 12 Valley Crossings	515,000	463,773	51,227	90%	90%	Project ongoing. DC funded payments timed to DC collection in area.
		DT-7082-12 Pedestrian & Bicycle Ntwk Impl	59,250	51,976	7,274	88%	88%	88% Project put on hold due to limited staff resources
2013		DT-7086-12 Bike1 Pedestrian Crossing Stud	77,300	0	77,300	0%	0%	0% Project timing linked to development of Block 61 West
		DT-7095-12 VMC Underground Pthwy Sys Stud	103,000	0	103,000	0%	0%	0% Study to be initiated in Q4-15
		DT-7128-12 Block 12 Valley Crossings	380,000	341,237	38,763	90%	90%	Project ongoing. DC funded payments timed to DC collection in area.
		DT-7072-13 Colossus Dr Hwy 400 Flyover-In	435,690	36,401	399,289	8%	8%	Protection corridor identified in support of VMC SP. Project put on hold due to limited staff resources.
		DT-7085-13 Parking Management Strategy	103,000	0	103,000	0%	0%	Terms of reference in progress. Consultant retention expected for Q4-15
		DT-7090-13 Huntingdon Rd-Langstaff to Ru	370,800	0	370,800	0%	0%	0% Project start linked to development timing.
		DT-7101-13 Vaughan TDM Policy	149,350	0	149,350	0%	0%	0% Project put on hold due to limited staff resources
		DT-7102-13 TMP Communications	25,750	0	25,750	0%	0%	0% Project in planning stage
		DT-7120-13 Black Creek Renewal	1,891,080	100,573	1,790,507	5%	5%	5% Pending completion of Black Creek EA Study.
		DT-7121-13 VMC NE SWM Pond	630,360	34,869	595,491	6%	6%	6% Pending completion of Black Creek EA Study.
		DT-7122-13 Engineering Fee Review Study	113,300	0	113,300	0%	0%	0% Study currently underway.
	2014	DT-7097-14 Pedestrian and Cycle Strategy	414,575	0	414,575	0%	0%	0% Project put on hold due to limited staff resources
		DT-7112-14 Kirby Road Municipal Class EA	891,980	0	891,980	0%	0%	0% Project in planning stage
		DT-7131-14 Clark Ave West Cycle Facility	327,000	0	327,000	0%	0%	0% Project in planning stage
								Project to be transferred to Development Engineering & Infrastructure Planning Services Department, Development Engineering Division in Q4-2015.
	2015	CD-2009-15 Traffic Signal Installation -	232,300	0	232,300	0%	0%	New traffic signal installed by Developer on behalf of City . Design 100% complete.
								Construction 50% complete.
		DE-7098-15 Pedestrian and Bicycle Network	737,744	0	737,744	0%	0%	The Pedestrian and Bicycle Master Plan Update was put on hold due to limited staff resources
		DE-7104-15 TMP Education, Promotion, Outr	174,590	3,365	171,205	2%	2%	Staff have begun work on a Communications Plan for promoting and marketing the TMP. The plan will recommend activities to encourage and highlight the benefits of sustainable transportation

Commission/Department	BY Group	Project # & Title	Total Budget	Total Actual	Variance	% Spent	% Complete	Q3-15 Comments (Q3-15)
		DE-7108-15 School Travel Planning Measure	116,251	0	116,251	0%	0%	Staff continue to work with York Region School Board to recommend activities and promote active mode of transportation to school
		DE-7123-15 Kleinburg - Nashville PD6 Major	2,020,825	0	2,020,825	0%	0%	Project ongoing. DC funded repayment to developer. Timed to development in the area.
		DE-7125-15 OPA 620 (Steeles West) East -	400,000	0	400,000	0%	0%	Project ongoing. DC funded repayment to developer. Timed to development in the area.
		DE-7138-15 Block 55 PD-KN Watermain Servi	2,000,000	0	2,000,000	0%	0%	Project ongoing. DC funded repayment to developer. Timed to development in the area.
		DE-7144-15 Woodbridge Core Area - Functio	120,000	0	120,000	0%	0%	Terms of reference in progress. Consultant retention expected for Q1-16
		DE-7145-15 Huntington Road Watermain (Rut	1,250,100	0	1,250,100	0%	0%	Project ongoing. DC funded repayment to developer. Timed to development in the area.
		DE-7146-15 VMC Maplecrete Road Watermain	155,200	0	155,200	0%	0%	Project ongoing. DC funded repayment to developer. Timed to development in the area.
		DE-7150-15 Zenway / Fogul Sanitary Sub-Tr	4,391,000	0	4,391,000	0%	0%	Project ongoing. DC funded repayment to developer. Timed to development in the area.
		DE-7151-15 Huntington Road Reconstruction	1,700,000	0	1,700,000	0%	0%	Project ongoing. DC funded repayment to developer. Timed to development in the area.
		DE-7156-15 New Community Areas Transporta	515,000	53,546	461,454	10%	10%	Study currently underway.
		DE-7157-15 Huntington Road Trade Valley t	4,511,500	0	4,511,500	0%	0%	Project ongoing. DC funded repayment to developer. Timed to development in the area.
		DE-7158-15 Concord GO Secondary Plan Feas	103,000	0	103,000	0%	0%	Terms of reference in progress. Consultant retention expected for Q1-16
		DE-7160-15 Vaughan Metropolitan Centre (V	154,000	0	154,000	0%	0%	Terms of reference expected to initiate in Q4-15
		DE-7161-15 Street "A" - Highway 427 Cross	7,000,000	0	7,000,000	0%	0%	Project timing linked to Hwy 427 Extension in collaboration with MTO.
Development Engineering & Infrastructure Planning Services Total			55,394,480	5,040,112	50,354,368			
Development Planning	2009 - 2012	EN-1906-12 Islington Ave Strtscape-Gateway	97,500	0	97,500	0%	0%	Project to be transferred to Development Planning Department, Urban Design & Cultural Heritage Division in Q4-2015.
			97,500	0	97,500			Streetscape Master Plan to be approved by Council and Kleinburg BIA contribution not entirely received in order to issue RFP for detailed design. Under review with Development Planning Department and Pt 1B maybe
		1361-2-04 Water Filling System	164,860	106,409	58,451	65%	65%	Currently working on upgrade scope to the stations. Project expected to be completed in Q1-16
		1363-0-05 Servicing-Dufferin Winter Work	160,000	332	159,668	0%	0%	Project on hold.
		DT-7054-11 Water Loss Control System Feas	257,500	0	257,500	0%	0%	Project to commence in Q1-16
		DT-7079-11 Inflow & Infiltration Reductio	257,500	0	257,500	0%	0%	Conducted discussions with Region and DEIP to help shape initiative which will commence in Q4-2015.
		DT-7091-12 Non-Revenue Water Volume Analy	87,600	12,675	74,925	14%	15%	Project to commence in Q1-16
		DT-7094-12 Water Loss Control Sys Study	132,700	0	132,700	0%	0%	Project to commence in Q1-16
		PW-2068-14 Weston/400&Industrial Park Pon	225,000	0	225,000	0%	0%	Anticipate tender award in late Q4-15 with work to commence in Q1-16.
		PW-2069-14 Four Valley Pond. SWMP#68	300,000	3,053	296,947	1%	1%	Work will be completed by Q4-15
		PW-2070-14 English Daisy Court SWMP#114	75,000	0	75,000	0%	0%	Tender specifications completed and awaiting release by Purchasing. Anticipate release and award by Q1-16
		EV-2063-15 ICI Water Meter Replacement Pr	618,000	0	618,000	0%	0%	Project to commence in Q1-16
		EV-2076-15 Sample Stations	154,500	0	154,500	0%	0%	Project to commence in Q1-16
		EV-2078-15 SCADA System Implementation	412,000	0	412,000	0%	0%	Continue to refine scope to release RFP to complete RFP specifications completed and awaiting release by purchasing. Anticipated release and award in Q1-16.
		EV-2081-15 Overhaul of Vaughan Landfill M	69,200	0	69,200	0%	0%	
Environmental Services Total			2,913,860	122,469	2,791,391			
Corporate Asset Management	2013	EN-1958-13 Corporate Asset Management	3,044,000	431,046	2,612,954	14%	14%	Asset Management Plan 2015 is 60% complete.

Commission/Department	BY Group	Project # & Title	Total Budget	Total Actual	Variance	% Spent	% Complete	Q3-15 Comments (Q3-15)
								Project to be transferred to Corporate Asset Management Department in Q4-2015.
		EN-1997-13 Impl of Corporate Asset Mangmt	154,500	7,861	146,639	5%	5%	Related to EN-1671-07 Cross Asset Optimization, EN-1778-10 Water Sewer Management System, and EN-1958-13 Corporate Management Asset Strategy. Project transferred from the Reserves & Investment Department RI-0056-10 on September, 2013.
Corporate Asset Management Total			3,198,500	438,907	2,759,593			
Transportation Services and Parks and Forestry Operations	2006 - 2008	1610-0-06 Dufferin Street Works Yard	488,000	4,134	483,866	1%	1%	On hold-pending prioritization of new yard construction. In Discussion with Building & Facilities
		PK-6127-07 Walkway/Hard Surface Replace	610,674	572,948	37,726	94%	94%	94% Hard Surface repair will be completed 2015
	2009 - 2012	EN-1842-11 Traffic Data Collecting Equipm	87,550	82,285	5,265	94%	94%	Project to be transferred to Transportation Services and Parks & Forestry Operation Department, Traffic Services Division in Q4-2015. Project 94% complete. Additional equipment purchase pending for 2015.
								Project to be transferred to Transportation Services and Parks & Forestry Operation Department, Traffic Services Division in Q4-2015.
		EN-1843-11 Traffic Signal Improvements	462,000	144,898	317,102	31%	31%	Project EN-1761-10 & EN-1843-13 consolidated into this account in Q3-2012 & Q1-2013. Pt. 1a & b - Countdown Project 100% complete. Pt. 2 - Replace Controller Box at Clark/ S Promenade, Q12-123, 100% complete. Pt. 3 - Controller Boxes update replacement, 100% complete. Pt. 4 - Clark Avenue West Corridor Study, 100% complete. Pt. 5 - Improvement to Melville & Avro Signal 100% complete. Pt. 6 - Traffic Signal Modification at Steels & Hilda by City of Toronto - \$29,480, Construction 100% complete, invoice pending.
		EN-1848-11 Traffic Sign Assessment	51,500	11,741	39,759	23%	23%	Project to be transferred to Transportation Services and Parks & Forestry Operation Department, Traffic Services Division in Q4-2015. Project to remain open to deplete balance and close out account. Related to 1568-0-05 and EN-1896-12. Pt. 1 - 2011 Project 100% complete. Pt. 2 - For details see EN-1896-12.
		EN-1896-12 Traff Sgn Reflectivity Testing	154,500	70,558	83,942	46%	46%	Project to be transferred to Transportation Services and Parks & Forestry Operation Department, Traffic Services Division in Q4-2015. Related to capital projects 1568-0-05 and EN-1848-11 New Legislative requirements for Jan., 2013. Reviewing new requirements. Pt. 1 - Q2-2012 Project 100% complete. Pt. 2 - Q3-2012 Project 100% complete. Pt. 3 - Q2-2013 Project 100% complete. Pt. 4 - Q4-2013 Project 100% complete. Pt. 5 - 100% complete. Pt. 6 - Anticipated to be tendered in Q3-2015 for Q3-2015
		PO-6702-10 GT Park Hard Surface/Wlkwy Rep	405,000	364,971	40,029	90%	90%	Will be completed 2015
		PO-6706-10 Baseball Diamond Redevelop/Ren	145,300	138,926	6,374	96%	96%	Renovations will be completed 2015
		PO-6709-10 SWM Pond Life Saving Stat Ph2	318,000	163,628	154,372	51%	51%	Work still in progress
		PO-6712-10 Sugar Bush Woodlot Repairs & M	145,300	42,972	102,328	30%	30%	Works still in progress

Commission/Department	BY Group	Project # & Title	Total Budget	Total Actual	Variance	% Spent	% Complete	Q3-15 Comments (Q3-15)
		PW-2034-10 Hope Radio Tower Study & Impr.	51,500	0	51,500	0%	0%	TBD-Related to Project PW-2017-07. See comments under that project.
								Project to be transferred to Transportation Services and Parks & Forestry Operation Department, Traffic Services Division in Q4-2015.
2014		EN-1990-14 RailwayCrossingSafety Assessme	192,610	0	192,610	0%	0%	Work on this project will commence after a report to Council is presented regarding the TSB findings from the investigation of the Ottawa train and bus collision. (Timing - 6 months after the TSB report.)
								Identification and tendering process Q1-16 soccer repair work Q3, Q4 16
		PO-6717-14 YCDSB-Soccer Field Redevelopme	203,940	0	203,940	0%	0%	Identification and tendering process Q1-16 irrigation system installed Q3, Q4 16
		PO-6740-14 Irrigation Control System Add	129,000	0	129,000	0%	0%	Identification and tendering process Q1 2016, work to begin Q2, Q3 - 16
		PO-6750-14 Park and Walkway Fencing	39,655	0	39,655	0%	0%	Deferred to Q2-16 pending analysis of units
		PO-6753-14 CTS Mobile Handheld Program	30,900	0	30,900	0%	0%	TBD: Reverted back to planning stage. Recommend transfer of project to B & F for possible implementation during future, overall JOC yard improvements.
		PW-2066-14 Yard Weigh Scale	128,750	0	128,750	0%	0%	Project to be transferred to Transportation Services and Parks & Forestry Operation Department, Traffic Services Division in Q4-2015.
2015		CD-2011-15 Traffic Signal Improvements on	441,900	0	441,900	0%	0%	
								RFP anticipated for Q1-2016
		RP-2013-15 Street Light Pole Replacement	546,702	0	546,702	0%	0%	0% Replacement of street light poles as identified
		RP-2035-15 Curb and Sidewalk Repair & Rep	2,024,449	1,036,287	988,162	51%	51%	51% Replacement of sidewalk and curbs replaced as identified
		RP-2058-15 LED Streetlight Conversion	1,650,000	0	1,650,000	0%	0%	0% Developing Strategy
		RP-6700-15 Tree Planting Program-Regular	1,213,629	0	1,213,629	0%	0%	0% Tender awarded. Planting to be completed in 2015
		RP-6739-15 Tree Replacement Program-EAB	965,599	0	965,599	0%	0%	0% Tender awarded. Planting to be completed in 2015
		RP-6742-15 Park Benches-Various Locations	74,200	0	74,200	0%	0%	0% Tendering Stage Process
		RP-6743-15 Park Picnic Table-Various Loca	74,200	0	74,200	0%	0%	0% Tendering Stage Process
		RP-6746-15 Fence Repair & Replacement Pro	791,983	0	791,983	0%	0%	Tender expected to be awarded in Q4-15; Works to be completed through Winter 2015/16
		RP-6747-15 Relocation of Gazebo (Dr. McIlea	56,650	0	56,650	0%	0%	0% Planning
		RP-6754-15 Parks Concrete Walkway Repairs	475,860	0	475,860	0%	0%	0% Contract underway completion Q4 - 15
		RP-6755-15 Ice Storm Tree Replacement Str	796,216	0	796,216	0%	0%	0% Tender awarded. Planting to be completed in 2015
		RP-6756-15 2015 Traffic Signs Reflectivit	52,874	0	52,874	0%	0%	Pre-start meeting completed and 60% of the work will be completed by end of 2015.
		RP-6758-15 Railway Crossing Improvements	402,215	0	402,215	0%	0%	0% TBD
		Transportaion Services and Parks and Forestry Operations Total	13,210,656	2,633,348	10,577,308			
		Public Works Total	181,712,797	60,060,100	121,652,697			
		Strategic & Corporate Services						
2015		AV-9532-15 Access Vaughan Phase II - Step	50,500	0	50,500	0%	0%	Transition of public works dispatch to Access Vaughan 0% anticipated to be completed by Q2-2016; work required to integrate systems expected to be complete by Q3-16
		Access Vaughan Total	50,500	0	50,500			
2015		ES-2521-15 Community Sustainability and E	48,925	0	48,925	0%	0%	Due to the organizational realignment, the project timing will 0% be integrated with other plan updates across the city. The project is expected to start in June 2016
		Environmental Sustainability Total	48,925	0	48,925			
2013		HR-9537-13 HR Integration Project	72,100	42,764	29,336	59%	59%	Integration completed Expecting final invoice. Remaining balance to be used towards e-recruit
2014		HR-9533-14 Attendance Management Automati	61,800	0	61,800	0%	0%	Awaiting prioritization of projects through Service Excellence Map
		HR-9536-14 Learning Management System	51,500	0	51,500	0%	0%	0% RFP Evaluated decision expected in Q4 on proponent.
2006 - 2008		IT-3010-08 City Web Site	185,400	42,764	142,636			
		Human Resources Total	824,000	739,814	84,186	90%	90%	90% Remaining funds can be used for digital strategy
2009 - 2012		IT-3009-09 eMail Journaling and Archiving	154,500	18,866	135,634	12%	12%	Remaining funds to be repurposed for Software as a Service (SAAS) model

Commission/Department	BY Group	Project # & Title	Total Budget	Total Actual	Variance	% Spent	% Complete	Q3-15 Comments (Q3-15)
		IT-3011-10 Central Computing Infrastructu	2,655,100	2,533,329	121,771	95%		95% Program ongoing
		IT-3012-10 Enterprise Tele Sys Asset Rene	2,882,736	1,282,416	1,600,320	44%		45% Program ongoing
		IT-3013-09 Personal Computer (PC) Assets	1,941,500	1,603,436	338,064	83%		83% 2015 Program 70% complete
2014		IT-3020-14 Vaughan On-line Improvements	309,000	41,391	267,609	13%		13% Internal VOL upgrade projects identified, external website upgrade next phase
Information Technology Total			8,766,836	6,219,252	2,547,584			
	2015	SP-0010-15 Update to Vaughan Vision Strat	94,245	64,448	29,797	68%		Will be using this capital project for advancing work in service excellence. To be allocated Q4 2015
Strategic Planning Total			94,245	64,448	29,797			
Strategic & Corporate Services Total			9,145,906	6,326,464	2,819,442			
Grand Total			575,339,371	355,964,648	219,374,723			

Inactive Capital Project Report - as at September 30, 2015

Category/Department	BY Group	Project # & Title	Total Budget	Total Actual	Variance	% Spent	% Complete	Q3-15 Comments (Q3-15)
Complete								
Buildings & Facilities	2009 - 2012	BF-8345-12 Garnet W CC Repl Chiller&Pump	80,400	27,623	52,777	34%	34%	Completed. Remaining funding to be repurposed.
Parks Development	2009 - 2012	PK-6299-12 Concord Thorn Park-Artifi Turf	1,056,009	1,036,009	20,000	98%	98%	Project Complete.
	2013	PK-6364-13 CF Sonoma Heights Community Pk	30,900	19,040	11,860	62%	62%	Under review
Complete Total			1,167,309	1,082,672	84,637			
DC Repayment								
Development Engineering & Infrastructure Planning Services	2005 and Older	1231-0-04 Major Mackenzie Watermain	3,204,500	2,623,630	580,870	82%	82%	DC funded payments timed to DC collection in area. DT-7075-11 and DT-7041-10 consolidated into 1231-0-04 in Q3-2012.
		1332-0-00 Bass Pro Mills Interch	17,210,400	15,489,678	1,720,722	90%	90%	Land acquisition issues currently under review by City legal staff and Developer/Owner
		1489-0-03 Teston Rd PD #7 2003	4,600,000	4,023,911	576,089	87%	88%	Balance of the project linked to development timing of Block 40/47.
	2006 - 2008	1584-0-06 Hwy 427/Fogal Rd. Mid-Block	4,305,000	1,432,354	2,872,646	33%	33%	Project complete. DC funded payments timed to various developments.
		1589-0-06 Rutherford Rd PD 6 E Watermain	3,932,000	2,417,422	1,514,578	61%	62%	DC funded payments subject to completion of ongoing Peer Review. Council report for capital projects 1589-0-06 and DT-7045-11 will be submitted in 2016
		DT-7012-07 PD 5 West Woodbridge Watermain	2,846,834	0	2,846,834	0%	0%	Project complete. DC funded repayments timed to DC collection in area.
		DT-7018-09 Zenway / Fogal Sanitary Sub-Tr	1,681,000	1,670,275	10,725	99%	99%	Project complete. Awaiting final invoices.
	2009 - 2012	DT-7045-11 Block 11 Valley Road Crossings	8,466,826	6,064,860	2,401,966	72%	72%	DC funded payments subject to completion of ongoing Peer Review. Council report for capital projects 1589-0-06 and DT-7045-11 will be submitted in 2016
		DT-7088-12 McNaughton Road Repairs	51,500	47,617	3,883	92%	93%	Project complete. Final DC funded payment expected to be paid in Q4-15. Project related to 1414-2-03 and DT-7136-14
	2013	DT-7089-13 Stevenson Avenue Construction	412,000	399,299	12,701	97%	97%	Project complete. Awaiting final invoicing from developer. Related to Capital Project DT-7135-14
		DT-7126-13 Coldspring Road Construction	314,150	314,151	-1	100%	100%	Project complete. To be closed for Q4-15
	2014	DT-7135-14 Coldspring Rd & Stevenson Ave	206,000	5,287	200,713	3%	3%	Project complete. Awaiting final invoicing from developer. Related to Capital Project DT-7089-13 and DT-7126-14
		DT-7136-14 McNaughton Road Construction	236,900	212,734	24,166	90%	90%	Project complete. Final DC funded payment expected to be paid in Q4-15. Project related to 1414-2-03 and DT-7088-12
Development Finance and Investment	2013	DI-0072-13 Woodlot Acquisition Block 12	1,148,000	1,148,000	0	100%	100%	This capital project is for the repayment of woodlot conveyances for Block 12 (authorized by agreement). Payments are timed with the collection of woodlot DCs. Interim payments of \$500K, \$48K and \$600K were made based on the collections to date per the provisions of the woodlot agreement. Total expected payment = \$1.36M.
DC Repayment Total			48,615,110	35,849,218	12,765,892			
External Invoice								
Buildings & Facilities	2013	PO-6748-13 Horticulture Ops Relocate	96,305	96,207	98	100%	100%	Project can be closed.
Development Engineering & Infrastructure Planning Services	2009 - 2012	DT-7070-11 VMC & Regional Centre Transpor	309,000	148,609	160,391	48%	48%	Project complete. Awaiting final invoices.
Fleet Management	2014	FL-5418-14 PKS-FORESTRY-Small Equipment	20,600	5,815	14,785	28%	28%	Various pieces of equipment have been procured, awaiting final invoices.
Parks Development	2009 - 2012	PK-6301-11 KP3 (Wishing Well Pk)	313,120	280,519	32,601	90%	90%	Final invoices in-progress.
Recreation	2009 - 2012	RE-9512-12 Father Ern Fitts Cir Equip Rep	206,000	203,272	2,728	99%	99%	Last invoices being processed.
Strategic Planning	2013	SP-0003-13 Performance Measurement System	103,000	75,447	27,553	73%	73%	Will be receiving an invoice in Nov. 2015
Transportation Services and Parks and Forestry Operations	2014	PW-2062-14 Works Yard Improvements	25,750	23,300	2,450	90%	91%	Close Project
External Invoice Total			1,073,775	833,169	240,606			
Maintenance								
Capital Delivery & Asset Management	2014	EN-1988-14 Balwin Ave-Culvert Rehab	56,650	25,772	30,878	45%	46%	Project to be closed at the end of the maintenance period. Construction 100% complete and is on maintenance until September, 2016.
Maintenance Total			56,650	25,772	30,878			
On Hold								
Transportation Services and Parks and Forestry Operations	2014	PO-6749-14 No Smoking By-Law Signs	54,075	0	54,075	0%	0%	On hold
On Hold Total			54,075	0	54,075			
Regional Invoice								
Development Engineering & Infrastructure Planning Services	2006 - 2008	DT-7013-08 PD 9 Watermain Interconnection	72,000	0	72,000	0%	0%	Project complete. Awaiting invoice from York Region for repayment
Development Planning	2013	DP-9524-13 Highway 7 VMC Streetscape	1,963,134	0	1,963,134	0%	0%	Waiting for Regional Invoice
Regional Invoice Total			2,035,134	0	2,035,134			
Warranty								

Category/Department	BY Group	Project # & Title	Total Budget	Total Actual	Variance	% Spent	% Complete	Q3-15 Comments (Q3-15)
Parks Development	2009 - 2012	PK-6131-12 Lakehurst Pk-Playgrd Repl	121,600	114,958	6,642	95%	95%	Project complete. Outstanding deficiencies to be addressed by Q4-15.
		PK-6267-11 GT Maple Nature Rsrvt-Valley Rd	540,000	341,576	198,424	63%	63%	Additional scope possible related to adjacent development under review.
		PK-6269-10 UV1-N2 Village Green Park Cons	1,390,000	1,215,574	174,426	87%	88%	Deficiencies to be addressed.
		PK-6272-10 UV1-N5 West Wind Park	1,189,000	1,180,874	8,126	99%	99%	Resolution of outstanding issues in-progress.
		PK-6281-10 Sonoma Heights Community Park	1,073,000	1,066,054	6,946	99%	99%	Fence under warranty until December 2015. Additional fence work in-progress with User Group.
		PK-6298-11 UV2-N4 (LeBovic Campus Dr & Th	906,500	840,620	65,880	93%	93%	Complete
		PK-6311-11 UV2-N12 (Dufferin St/Apples Blo	673,000	637,598	35,402	95%	95%	Additional trees planted fall 2015 under warranty until fall 2016.
		PK-6312-11 UV2-N15 (Valley Vista Drive &	908,000	802,912	105,088	88%	88%	Project complete, warranty and deficiency items are outstanding and yet to be resolved.
		PK-6313-11 UV2-N18 (Alrob Court and Upper	628,300	567,127	61,173	90%	90%	Project complete, warranty and deficiency items are outstanding and yet to be resolved.
	2013	PK-6344-13 CF York Hill Pk-Tennis Crt Re	56,700	51,135	5,565	90%	90%	Project Complete.
		PK-6350-13 Sonoma Heights Community Park-	153,000	142,245	10,755	93%	93%	Minor adjustments by Q1-16.
		PK-6439-13 Glen Shields Park-Walkway and	193,200	118,178	75,022	61%	61%	Substantially Complete. Under warranty until December 2015.
	2014	PK-6434-14 Mario Plastina Pk-Exp Play Equ	49,749	47,876	1,873	96%	96%	Completed Q1-15. Under warranty until Q2-2016.
		PK-6463-14 MapleCommDisPk-Accessible Swin	34,219	32,378	1,841	95%	95%	Completed Q1-15. Under warranty until Q2-2016.
		PK-6483-14 Vaughan Grove Pk-Parking Exp	321,164	316,088	5,076	98%	98%	Phase 1-Bocce court complete. Phase 2-Parking Lot construction complete Q2-15. Under warranty until Q2-2016.
		PK-6492-14 Bindertwine Pk-Diamond Improve	230,942	216,025	14,917	94%	94%	Construction complete Q2-15. Under warranty until Q2-2016.
			8,468,374	7,691,218	777,156			
		Warranty Total	61,470,427	45,482,049	15,988,378			
		Grand Total						

Closed Capital Projects

Department / Project No.	Total Budget	Total Actual	Total Variance	Percentage Spent
DEI Develop. Eng & Infra. Planning				
1414-2-03 *CL*McNaughton Rd Extension	9,264,284.00	9,264,284.00	1.00	100.00%
1420-0-02 CL*OPA 601 Klein/Nashville2002	178,000.00	135,460.00	42,540.00	76.10%
DE-7149-15 *CL*Major Mack PD6 West Water	123,600.00	122,978.00	622.00	99.50%
DEI Develop. Eng & Infra. Planning	9,565,884.00	9,522,722.00	43,162.00	
DP Development & Urban Design				
DP-9031-12 *CL*CW Strtsce Implem Manual	115,300.00	112,449.00	2,851.00	97.50%
DP Development & Urban Design	115,300.00	112,449.00	2,851.00	
EVS Environmental Services Admin				
PW-2049-12 *CL*ThomsonCreek Blvd Strm Drn	110,000.00	57,500.00	52,500.00	52.30%
PW-2050-12 *CL*Avdell Av Strm Drng ChRehb	100,000.00	43,604.00	56,396.00	43.60%
EVS Environmental Services Admin	210,000.00	101,104.00	108,896.00	
FLT Fleet Management				
FL-5254-13 *CL*Building & Facilities-1new	30,900.00	30,096.00	804.00	97.40%
FL-5465-14 *CL*PW-WW- utility vehicle eq	30,900.00	28,847.00	2,053.00	93.40%
FL-5512-15 *CL*B&F - Unit #6113 - Buy out	20,600.00	9,657.00	10,943.00	46.90%
FLT Fleet Management	82,400.00	68,600.00	13,800.00	
FRS Fire and Rescue Services				
FR-3509-07 *CL*Furniture and Equip. Repl	129,250.00	128,996.00	254.00	99.80%
FR-3594-14 *CL*Replace Platoon Chief Veh	73,800.00	64,110.00	9,690.00	86.90%
FRS Fire and Rescue Services	203,050.00	193,106.00	9,944.00	
PK5 Parks - Development				
PK-6098-08 *CL*Humber River/Wm Granger	797,200.00	751,957.00	45,243.00	94.30%
PK-6257-11 *CL*Bindertwine Pk-Redev't	318,270.00	271,006.00	47,264.00	85.10%
PK-6271-10 *CL*UV2-N7 Pheasant Hollow Pk	872,650.00	870,965.00	1,685.00	99.80%
PK-6315-13 *CL*CF Mackenzie Glen Disct Pk	201,500.00	111,817.00	89,683.00	55.50%
PK-6333-13 *CL*CF Glen Shield Pk-Playgd	248,000.00	199,000.00	49,000.00	80.20%
PK-6366-13 *CL*CF Maple Com Ctr-Basebal	32,000.00	13,780.00	18,220.00	43.10%
PK5 Parks - Development	2,469,620.00	2,218,525.00	251,095.00	
TPS Trans Serv, Pks & Forestry Adm				
PW-2061-14 *CL*Wdbridge Yard Rehab'n	195,700.00	195,640.00	60.00	100.00%
TPS Trans Serv, Pks & Forestry Adm	195,700.00	195,640.00	60.00	99.97%
Total	12,841,954.00	12,412,146.00	429,808.00	

City of Vaughan
Continuity of Reserves and Reserve Funds
As of September 30, 2015

Business Unit	Description	Cat 018	Opening Balance Jan 1, 2015	Closing G/L Balance Sep 30, 2015	Due From Revenue Fund	Due to Revenue Fund	Balance Available Before Commitments	Commitments	Balance After Commitments (Note 1)
Obligatory Reserves									
60172	Bldg Standards Continuity	661	15,279,246.94	14,073,839.61		675,817.00	13,398,022.61	932,823.00	12,465,199.61
61009	Subdiv. Contrib. Royal Palm	640	119,223.97	120,262.74			120,262.74		120,262.74
61010	Subdivider Contributions	640	4,729,359.30	4,707,955.31			4,707,955.31		4,707,955.31
61011	Geodetic Bench	640	1,028,684.49	1,043,279.49			1,043,279.49	50,000.00	993,279.49
61012	Tree Replacement Fee	640	537,374.47	542,863.22			542,863.22	59,389.00	483,474.22
61013	Greenways - WEA	640	526,060.00	526,060.00			526,060.00		526,060.00
61014	Open Space - WEA	640	15,286.34	15,286.34			15,286.34		15,286.34
61015	Sewer Camera Inspection	640	1,503,245.77	1,514,752.72			1,514,752.72		1,514,752.72
61016	Catch Basin Repairs	640	78,000.00	78,000.00			78,000.00		78,000.00
61020	Recreation Land	650	56,191,772.67	65,963,063.24		218,000.00	65,745,063.24	687,996.00	65,057,067.24
61021	Section 37 Reserve	650	0.00	1,086.41			1,086.41		1,086.41
61025	Gas Tax Reserve	691	20,682,400.97	24,637,620.10	8,347,874.76		32,985,494.86	28,105,615.00	4,879,879.86
61050	Entry Feature 427 / Hwy 7	640	142,671.22	143,914.27			143,914.27		143,914.27
61051	Municipal Rds & Infra Grant	697	688,794.39	685,719.35			685,719.35	201,490.00	484,229.35
61052	Investing in Ontario Grant	698	2,009,401.59	1,974,361.52			1,974,361.52	878,345.00	1,096,016.52
62010	CWDC - Engineering	610	81,827,299.56	99,912,984.53			99,912,984.53	60,951,346.00	38,961,638.53
62020	CWDC - Fire	610	-613,036.75	208,561.90			208,561.90	2,954,789.00	-2,746,227.10
62040	CWDC - Library Buildings	620	18,796,353.73	15,041,856.71			15,041,856.71	13,739,926.00	1,301,930.71
62060	CWDC - Management Studies	620	-1,809,398.62	-1,730,822.04			-1,730,822.04	2,369,300.00	-4,100,122.04
62080	CWDC - Parks Development	620	27,848,094.00	31,425,223.11			31,425,223.11	15,114,971.00	16,310,252.11
62090	CWDC - Public Works	620	8,549,565.75	8,924,867.05			8,924,867.05	1,497,735.00	7,427,132.05
62100	CWDC - Recreation	620	43,737,325.53	47,758,331.65			47,758,331.65	3,861,890.00	43,896,441.65
63070	D8-Rainbow Creek Drainage	610	3,199,383.86	3,289,953.64			3,289,953.64		3,289,953.64
63120	D13-Woodlot Acquisition	610	658,101.84	282,413.82			282,413.82	0.00	282,413.82
63150	D15-PD#5 W. Wdbridge Water	610	323,259.89	685,501.86			685,501.86	2,846,834.00	-2,161,332.14
63153	D18-PD#6 W. Major Mac. Wat	610	-348,190.11	54.94			54.94	580,870.00	-580,815.06
63154	D19-PD#6 E. Rutherford Water	610	-1,643,996.22	-14,170.77			-14,170.77	1,514,578.00	-1,528,748.77
63155	D20-PD#7 Watermain West	610	2,272,445.44	1,734,541.87			1,734,541.87	576,089.00	1,158,452.87
63158	D23-Dufferin/Teston Sanitary	610	73,081.27	73,718.00			73,718.00		73,718.00
63159	D24-Ansley Grove Sanitary	610	212,428.84	214,279.66			214,279.66		214,279.66
63160	D25 Zenway/Fogal Sub-Trunk	610	220,377.73	291,086.53			291,086.53	4,401,725.00	-4,110,638.47
63162	D27 Huntington Road Sewer	610	382,626.88	385,960.58			385,960.58	4,511,500.00	-4,125,539.42
	Obligatory Reserves Total		287,217,244.74	324,512,407.36	8,347,874.76	893,817.00	331,966,465.12	145,837,211.00	186,129,254.12

Business Unit	Description	Cat 018	Opening Balance Jan 1, 2015	Closing G/L Balance Sep 30, 2015	Due From Revenue Fund	Due to Revenue Fund	Balance Available Before Commitments	Commitments	Balance After Commitments (Note 1)
Discretionary Reserves									
60000	General Working Capital	10	23,685,995.09	23,892,363.35		3,401,741.00	20,490,622.35	6,568,980.00	13,921,642.35
60010	Tax Rate Stabilization Fund	205	1,433,158.14	1,445,644.77		1,388,000.00	57,644.77	0.00	57,644.77
60020	Vehicle Replacement	50	5,009,848.90	4,923,335.55			4,923,335.55	2,110,499.00	2,812,836.55
60030	Fire Equipment Replacement	50	4,596,184.23	4,607,094.14			4,607,094.14	932,827.00	3,674,267.14
60040	Insurance	70	4,424,160.25	3,877,615.25		90,918.00	3,786,697.25		3,786,697.25
60050	Water	435	45,473,681.33	43,919,839.63			43,919,839.63	14,560,892.00	29,358,947.63
60060	Waste Water (Sewer)	425	43,180,252.37	40,780,715.82			40,780,715.82	4,393,679.00	36,387,036.82
60070	Cemetery	450	13,342.38	13,342.38			13,342.38		13,342.38
60080	Suggestion Program	290	33,302.00	33,302.00			33,302.00		33,302.00
60090	Industrial Development	480	27,953.27	28,196.82			28,196.82		28,196.82
60100	City Playhouse	474	36,822.37	52,251.39			52,251.39		52,251.39
60110	Engineering Reserve	415	7,395,444.27	4,009,830.70		1,842,097.00	2,167,733.70	113,300.00	2,054,433.70
60120	Sale of Public Lands	405	5,621,026.85	6,065,770.63			6,065,770.63	13,537,885.00	-7,472,114.37
60121	Management By Law Reserve	205	97,025.32	97,870.67			97,870.67		97,870.67
60122	Winterization Reserve	215	672,031.74	677,886.93			677,886.93		677,886.93
60125	Kleinburg Parking Reserve	490	60,903.38	61,434.01			61,434.01		61,434.01
60130	Election Reserve	290	633,660.02	1,092,426.69		42,226.00	1,050,200.69		1,050,200.69
60140	Employer Benefit Contributio	90	22,944,389.87	22,555,564.71		0.00	22,555,564.71		22,555,564.71
60145	WSIB Claims	80	895,558.72	903,361.42			903,361.42		903,361.42
60150	Heritage Fund	490	2,625,149.91	2,855,342.37			2,855,342.37	383,404.00	2,471,938.37
60170	Pre 99 -Bldgs. & Facil.	474	17,383,862.28	19,726,646.25			19,726,646.25	8,107,313.00	11,619,333.25
60175	Planning Reserve	280	985,364.49	993,949.65			993,949.65		993,949.65
60180	Roads Infrastructure	415	7,454,151.05	7,702,528.09			7,702,528.09	1,551,686.00	6,150,842.09
60186	Streetscapes	415	1,153,667.69	1,642,801.04			1,642,801.04		1,642,801.04
60188	Parks Infrastructure	465	7,896,551.61	8,471,159.04			8,471,159.04	4,345,432.00	4,125,727.04
60189	Artificial Soccer Turf Reser	465	551,795.46	556,603.07			556,603.07		556,603.07
60190	Keele Valley Landfill	490	1,543,038.46	1,587,833.12			1,587,833.12	1,421,639.00	166,194.12
60192	City Hall Reserve	405	25,683.45	26,760.51			26,760.51	11,355.00	15,405.51
60195	Uplands Capital Improv. Res.	471	-114,521.77	-256,894.90			-256,894.90	85,984.00	-342,878.90
60200	Year End Expend. Reserve	290	4,489,218.59	2,921,173.62			2,921,173.62	27,915.00	2,893,258.62
60210	Innovation Reserve	10	2,151,001.95	2,259,515.46			2,259,515.46	1,236,000.00	1,023,515.46
60211	Informat Tech Asset Replacem	10	793,936.00	1,369,163.00			1,369,163.00	1,332,532.00	36,631.00
60212	Library Materials Reserve	460	169,921.91	632,982.71			632,982.71	607,530.00	25,452.71
61000	Senior Citizen Bequests	460	203,826.03	209,984.99			209,984.99		209,984.99
61030	Debenture Payments	670	9,534,621.06	9,617,693.07			9,617,693.07		9,617,693.07
61032	Debenture Payment-City Hall	670	0.00	0.00					
61033	Vaughan Hospital Reserve	205	0.00	0.00					
62050	CWDC - Library Materials	425	0.00	0.00				0.00	
62100	CWDC - Recreation	425	0.00	0.00					
64000	*CL* Non Eligible DC-City Ha	405	0.00	0.00				0.00	
64010	*CL* Non Eligible DC - ITS	405	0.00	0.00					
64020	*CL* Non Eligible DC-Financi	405	0.00	0.00					
Discretionary Reserves Total			223,082,008.67	219,355,087.95	0.00	6,764,982.00	212,590,105.95	61,328,852.00	151,261,253.95
Total Reserves			510,299,253.41	543,867,495.31	8,347,874.76	7,658,799.00	544,556,571.07	207,166,063.00	337,390,508.07