

CITY OF VAUGHAN

EXTRACT FROM COUNCIL MEETING MINUTES OF DECEMBER 10, 2013

Item 2, Report No. 17, of the Finance and Administration Committee, which was adopted without amendment by the Council of the City of Vaughan on December 10, 2013.

2 ENDING SEPTEMBER 30, 2013 – CONSOLIDATED QUARTERLY REPORT

The Finance and Administration Committee recommends:

- 1) That staff investigate the feasibility of continuing with the Dazzle Me program and the Curb Appeal, Winter Lights and Vaughan Alive initiatives under the Communities in Bloom program, including the costs and possibility of securing sponsorships to run these programs, and bring forward a report to the January 15, 2014, Finance, Administration and Audit Committee meeting; and**
- 2) That the report of the Acting Commissioner of Finance & City Treasurer, dated December 2, 2013, be received.**

Recommendation

The Acting Commissioner of Finance & City Treasurer recommends:

1. That the 2013 Consolidated Third Quarter Variance Report be received.

Contribution to Sustainability

Not applicable

Economic Impact

The quarterly variance report monitors actual spending performance to the City's calendarized financial plan. There is no economic impact as budgets and projects have been previously approved by Council. This information is intended for reporting purposes only.

Communication Plan

Not applicable

Purpose

To report on 2013 actual third quarter results, as of September 30, 2013 and compare them to the approved annual budgets. An update on grant activity within the third quarter is also provided.

Background – Analysis and Options

The attached third quarter variance report compares actual operating and capital results for the period ending September 30, 2013, relative to approved budgets. It is important to note, the combined favorable variance is not directly indicative of the City's final year-end position; it simply compares the City's actual financial position to the quarterly budget at a point in time. At this stage in the process it is early to determine if the City's position will continue, as a number of events such as a shifting of trends, timing differences, corporate transfers or unforeseen activities in the last quarter of the year could change the current position.

The actual balances presented include all necessary entries and accruals. However, it should be noted, the full amortization of tangible capital assets and post retirement employee benefits are excluded and presented differently from the City's financial statements.

CITY OF VAUGHAN

EXTRACT FROM COUNCIL MEETING MINUTES OF DECEMBER 10, 2013

Item 2, Finance Report No. 17 – Page 2

The quarterly results for City Operations, Water and Wastewater Operations, and Capital are presented together in one consolidated report. This action is intended to provide stakeholders with a more fulsome and complete view of the City's financial results. The item will provide a brief executive summary followed by summaries for City Operations, Water and Wastewater Operations, and Capital/Grants. Additional detail will be provided as attachments.

Third quarter Overview – On Target

Overall, the City's financial performance is favorable when compared with the year-to-date (YTD) budget.

- The City's net operating position \$0.8M above target. The overall department variance was favourable, which in turn resulted in less than planned reserve withdrawals. Unexpected unfavorable variances did occur in Public Works and Parks due to increased weather related activity and Fire resulting from increased overtime to backfill vacancies. It should be noted, the City has a Winter Reserve in place to mitigate the impacts of non-typical weather patterns related to road snow clearing. However, this transfer along with other planned transfers will not occur until year-end, when the City's final position is known.
- The City's Water Budget is on target however the Waste Water Budget came in unfavourable by \$1.0M. Sales revenues dropped substantially this quarter as a result of the record rainfall in July. Favourable water maintenance activities contributed to a more positive position whereas the Wastewater maintenance variance is much lower.
- The overall capital position was on target. Most closed projects were completed on or below budget.

The below tables summarize the City's financial results, which are followed by a brief summary for each area.

CITY OF VAUGHAN

EXTRACT FROM COUNCIL MEETING MINUTES OF DECEMBER 10, 2013

Item 2, Finance Report No. 17 – Page 3

Table 1 - Summary of the City's Q3 2013 Financial Results

Operations

(In millions)

	City	Water	Wastewater/ Storm	Total
Revenue				
YTD Budget	204.1	37.7	41.7	283.4
YTD Actual	202.3	34.5	38.4	275.2
Variance	(1.7)	(3.2)	(3.3)	(8.2)
%	-0.9%	-8.4%	-8.0%	-2.9%
Expenditure				
YTD Budget	175.7	37.7	41.7	255.1
YTD Actual	173.2	34.6	39.4	247.1
Variance	2.5	3.1	2.3	8.0
%	1.4%	8.3%	5.6%	3.1%
Net fav./(unfav.) variance	0.8	(0.0)	(1.0)	(0.2)
Reserve Adjustment	0.0	(0.0)	(1.0)	(1.0)
Surplus/ (Deficit)	0.8	0.0	0.0	0.8

Note: Surplus is carried forward and applied to the future budgets to reduce tax rate pressures.

Capital

(In millions)

	Prior Years			2013					2013 Adjusted	
	Total Available Budget	Total Actual Spend	Variance Q4-12	2013 Budget	Available Budget (A)	Actual Spend	Variance Q3-13		Major Y/E 2012 Accrual Reversals (B)	Adjusted Variance Q3-13 (C)
							\$	%		
2013 Budget Projects - Closed	0.0	0.0	0.0	0.2	0.2	0.1	0.0	17%	0.0	0.0
2013 Budget Projects - Active	0.0	0.0	0.0	47.2	47.2	8.4	38.8	82%	0.0	38.8
Total 2013 Budget Projects	0.0	0.0	0.0	47.4	47.4	8.6	38.8	82%	0.0	38.8
Prior Budget Projects - Closed	32.9	29.4	3.5	(2.0)	1.5	0.4	1.1	71%	0.0	1.1
Prior Budget Projects - Active	521.1	386.2	134.9	32.9	167.9	30.8	137.1	82%	15.2	152.3
Total Prior Budget Projects	554.0	415.6	138.4	30.9	169.4	31.2	138.2	82%	15.2	153.4
Total	554.0	415.6	138.4	78.3	216.8	39.8	177.0	82%	15.2	192.2

Note: A) Above available budget balance includes in-year budget amendments

B) Y/E 2012 audit accrual reversals illustrated separately to focus on actual unspent values

C) Combined Active Adjusted Variance equals the Variance on Attachment 3, and combined Closed Adjusted Variance equals the Variance on Attachment 5

General Note: Capital project timing can span multiple years. The above chart aims to illustrate this occurrence and presents activity related to prior budgets separately.

City Operating Budget Results

The annual operating budget for the City is \$238.4M, of which 27.3% remains to be realized. At the end of the third quarter, the City experienced a positive variance on the City's 2013 net operating budget of \$0.8M. This favorable variance was comprised of a \$2.5M favourable

CITY OF VAUGHAN

EXTRACT FROM COUNCIL MEETING MINUTES OF DECEMBER 10, 2013

Item 2, Finance Report No. 17 – Page 4

expenditure variance offset by a \$1.7M unfavourable revenue variance. The main areas that contributed to the net positive position are summarized below;

City Revenue Variance Overview

Actual revenues were \$202.3M as of September 30, 2013, and represent a \$1.7M unfavourable variance when compared to the year-to-date revenue budget of \$204.0M. This variance stems from the following:

- **Reserves & Other Transfers** - There were several transfers that were not required as originally planned which contributed to the unfavorable revenue variance. \$1.9M of planned withdrawals that were not required for Engineering Services, Building Standards Service Continuity Reserve and DC Growth projects as a result of lower than expected department expenditures.
- **User Fees/Services Charges** – There was a favourable variance of \$0.1M. Unfavourable variances experienced in Building Standards revenues (\$429K) and Development Planning (\$171K), which were offset by favourable variances in Recreation and Culture (\$406K), and Building and Facilities (\$182K). Department revenues variances are explained in more detail in Attachment #2.
- **Corporate Revenue** – An unfavourable variance of \$68K was mainly due to lower than anticipated investment income, caused by continued poor investment trends; offset by favorable variance in fines and penalties.

City Expenditure Variance Overview

Actual total expenditures were \$173.2M as of September 30, 2013, and represent a \$2.5M favourable variance to the year-to-date expenditure budget of \$175.7M. This variance stems from the following:

- **Department Expenses** - The largest favourable component driving the City's expenditure variance was total department expenses; approximately \$4.3M favourable. The following contributed to the overall City department variance:
 - A \$3.4M labour variance was attributable to general turnover vacancies and new complement vacancies in the recruitment process. A level of labour variance was anticipated and planned for corporately, but actual City performance was \$0.4M greater than the \$3.0M Q3 planned corporate balance.
 - Partially offsetting the above, was an unfavourable variance of \$1.18M experienced in the contractor account mainly a result of higher than anticipated winter activities caused by severe storms and wind damage, in Public Works (\$724K) and Parks & Forestry (\$519K) departments. This variance could be lessened by the end of the year dependant on winter conditions. It should be noted, the City has a Winter Reserve in place to mitigate the road snow clearing impacts of non-typical weather patterns.
 - In addition to the above, all other accounts total \$2.1M in net favourable variances. Favorable variances were seen in many accounts such as vehicle repairs, computer software, computer hardware and other staff related accounts. These were partially offset by unfavorable variances in accounts such as Hydro, professional fees, materials and supplies etc.

In general, variances were found throughout most departments. The largest favorable variances were found in the following departments:

- ITM (\$920K) – Primarily due to labour costs variances resulting from five vacant positions along with variances in professional fees, communications and service contracts due to invoice and activity timing.

CITY OF VAUGHAN

EXTRACT FROM COUNCIL MEETING MINUTES OF DECEMBER 10, 2013

Item 2, Finance Report No. 17 – Page 5

- Building Standards (\$879K) – Primarily due to labour variances resulting from seven vacant positions.
- Development and Transportation Engineering (\$644K) – Due to position vacancies.
- City Clerk – Insurance (\$590K) – Largely due to lower than budgeted spending in legal fees and the timing of a deductible payment and insurance premium invoices.

The largest unfavorable variances were found in the following departments:

- Fire and Rescue Services (\$1.0M) – related to increased overtime costs due to vacancies and the timing of the recruitment process. New recruits started in Q3 will lessen this impact and the shortfall is being partially addressed as part of the Budget process.
- Parks and Forestry Operations (\$878K) - Majority of the variance relates to labour and materials due to number and severity of snow events. Other activities related to the emerald ash bore and park grass cutting also contributed, but to a lesser extent.
- Public Works (\$674K) – Unfavorable variance in winter control due to snow events offset by favorable variances in Waste due to lower than anticipated growth.
- **Corporate Expenses** – There was a combined unfavourable variance of \$2.7M in corporate expenditures, mainly as a result of anticipated labour savings of \$3.0M. As illustrated in the above department expenses section, actual department performance was \$0.7M greater than the corporate balance planned for the quarter. The remaining corporate variance consists of minor net unfavourable variances in tax adjustments, professional fees, etc.

Variance Summary:

For quick reference purposes, a summary of the variances by major category is provided below. A more detailed financial summary is provided as Attachment #1. Further explanations on specific variances are provided as Attachment #2.

CITY OF VAUGHAN

EXTRACT FROM COUNCIL MEETING MINUTES OF DECEMBER 10, 2013

Item 2, Finance Report No. 17 – Page 6

**Table 2
City of Vaughan
2013 OPERATING BUDGET
THIRD QUARTER VARIANCE REPORT**

<u>Revenues</u>	Variance in \$mil (rounded)	
<i>Reserves and Other Transfers</i>		
Building Std Continuity Reserve	(0.9)	
Engineering Reserve	(0.6)	
DC Growth Projects	(0.3)	
Other (under \$100K var.)	<u>(0.0)</u>	(1.9)
<i>Fees & Service Charges</i>		
Recreation	0.2	
Culture	0.2	
Building & Facilities	0.2	
Building Standards	(0.4)	
Development Planning	(0.2)	
Development & Transportation Eng.	(0.1)	
Other (under \$100K var.)	<u>0.3</u>	0.1
<i>Corporate Revenue</i>		
Fines and Penalties	0.2	
Investment Income	(0.3)	
Other (under \$100K var.)	<u>0.1</u>	(0.1)
<i>Other</i>		<u>0.1</u>
Total Revenues		(1.7)
<u>Expenditures</u>		
<i>Departmental Expenses</i>		
Information Technology Management	0.9	
Building Standards	0.9	
Development & Transport. Engineering	0.6	
City Clerk - Insurance	0.6	
Building & Facilities	0.5	
Engineering Services	0.4	
Development Planning	0.4	
Recreation	0.3	
Innov. & Cont. Improvement	0.3	
Vaughan Public Libraries	0.3	
Parks Development	0.2	
Purchasing Services	0.2	
City Clerk - Admin	0.2	
Fire and Rescue	(1.0)	
Parks & Forestry Operations	(0.9)	
Public Works	(0.7)	
Human Resources	(0.3)	
Other-(various departments under \$200k var.)	<u>1.2</u>	4.3
<i>Corporate Expenditures</i>		
Professional Fees	0.2	
Major OMB Hearing	0.2	
Anticipated Labour Savings	(3.0)	
Other (under \$100K var.)	<u>(0.1)</u>	(2.7)
<i>Long Term Debt</i>		1.0
<i>Other</i>		<u>(0.0)</u>
Total Expenditures		<u>2.5</u>
Net Favourable Variance		<u>\$ 0.8</u>

CITY OF VAUGHAN

EXTRACT FROM COUNCIL MEETING MINUTES OF DECEMBER 10, 2013

Item 2, Finance Report No. 17 – Page 7

Water and Wastewater/Storm Operating Budget Results

The water/wastewater system in York Region operates as a two-tier system. The Region of York is responsible for the supply of water and wastewater services and the lower tier municipalities are responsible for the water and wastewater distribution systems within the local municipality. The net revenues that are generated annually by the City of Vaughan from the operations of the water and wastewater/storm utilities fund costs associated with the purchase of water supply and wastewater services from the Region of York, as well as the City's administration, financing costs, system operational and maintenance costs and most importantly funding to build the reserves for future infrastructure renewal.

Water Operations

Year to date (YTD) actual water revenues for the period ending September 30, 2013 are unfavourable by \$2.9M which is comprised of unfavourable residential \$2.3M, unfavourable commercial revenue of \$517K and unfavourable other revenue \$76K.

Water consumption levels per household dropped 28% this quarter compared to the same period last year. This is due primarily to the record rainfall in the GTA in July, 2013, which represents \$2.1M not captured in the year to date budget. The remaining unfavourable variance of \$207K is due to new account activity which continues to trend below budget and likely will continue throughout 2013.

Commercial consumption activity is lower than budget by 405,000 m³ or \$500K. New account activity continues to trend slightly below budget.

Water purchases are favourable by \$1.3M as a result of the above mentioned lower demand and includes slightly favourable non-revenue water (NRW) consumption of \$63K which is trending on budget.

The Gross Margin indicates the net funding available to the City after the Region of York has been paid for the water supply and is unfavourable by \$1.6M as result of lower revenue.

Other revenues consist primarily of installation and service fees and are unfavourable by \$221K, actual activity is based on demand which is lower than expected.

Water expenses are favourable by \$1.8M as a result of favourable maintenance and installations expenditures of \$1.4M largely due to fewer customer service requests and lower than expected activity levels in contracted works and materials. As evidenced by unfavourable new account activity in sales levels, meter installation and replacement expenses are also favourable.

The favourable general administration variance of \$426K is primarily due to temporary staffing vacancies and gapping from the first half of the year at \$240K. The remaining \$170K for discretionary spending will decrease by the end of the fourth quarter.

As a result of the above, the YTD third quarter water lifecycle contribution of \$3.8M is on budget.

CITY OF VAUGHAN

EXTRACT FROM COUNCIL MEETING MINUTES OF DECEMBER 10, 2013

Item 2, Finance Report No. 17 – Page 8



Table 3
City of Vaughan
Statement of Operations
Water Division
For the period ending September 30, 2013

	2013 Budget	2013 YTD Budget	2013 YTD Actual	2013 YTD Variance
Water Revenues				
Residential Billings	29,658,660	22,644,960	20,297,835	(2,347,125)
Commercial Billings	18,753,720	13,994,740	13,478,101	(516,639)
Other	293,430	214,615	139,014	(75,601)
	\$48,705,810	\$36,854,315	\$33,914,950	(\$2,939,365)
Water Purchases				
Metered Water Purchases	29,871,880	21,929,210	20,667,210	1,262,000
Non-Revenue Water	4,450,000	4,612,300	4,548,654	63,646
	\$34,321,880	\$26,541,510	\$25,215,864	\$1,325,646
Gross Margin	\$14,383,930	\$10,312,805	\$8,699,086	(\$1,613,719)
Other Revenues	\$1,106,000	\$823,990	\$602,154	(\$221,836)
Expenses				
Maintenance and Installation	5,530,365	3,847,550	2,472,628	1,374,922
General Administration	3,932,215	2,949,015	2,522,707	426,308
Joint Service Costs	776,490	547,580	547,580	0
	\$10,239,070	\$7,344,145	\$5,542,915	\$1,801,230
Net Water Operations	\$5,250,860	\$3,792,650	\$3,758,325	(\$34,325)
Budgeted Lifecycle Contribution	\$5,250,860	\$3,792,650	\$3,792,650	\$0
Reserve Adjustment	\$0	\$0	(\$34,325)	(\$34,325)
Surplus	\$0	\$0	\$0	\$0

Wastewater/Storm Operations

Wastewater billing is based on water consumption; therefore trending is very similar to water revenues. Wastewater YTD billings are unfavourable by \$3.5M for the period ending September 30, 2013 which is comprised of unfavourable residential billings of \$2.7M and unfavourable commercial revenue of \$824K.

CITY OF VAUGHAN

EXTRACT FROM COUNCIL MEETING MINUTES OF DECEMBER 10, 2013

Item 2, Finance Report No. 17 – Page 9

The favourable treatment variance of \$1.7M is due primarily to lower sales revenues because of the unexpected record rainfall in July 2013 as well as slightly favourable non-revenue treatment charges. This relates directly to the non-revenue water variance which is also slightly favourable.

The unfavourable gross margin of \$1.8M is due to unfavourable sales net of favourable treatment charges.

Other revenues consist of installation and other fees which are favourable by \$138K primarily due to local improvements at \$88K which will clear by end of year; the remaining portion is related to reserve interest.

Expenses are favourable by \$668K due to favourable maintenance and installation at \$454K primarily due to favourable new development recovery timing and lower than expected activity such as contracted work and materials. General administration is favourable at \$98K due to favourable seasonal labour and timing of discretionary spending. Storm sewer maintenance is favourable at \$116K due to lower than expected activity.

As a result of the above, the third quarter year to date wastewater/storm lifecycle contribution of \$2.9M is unfavourable by \$1.0M. The main reason for the difference in position from the Water Statement of Operations variance is largely due to differences in maintenance and installation expense activity. This might be minimized in the last quarter of the year and is being monitored.



Table 4
City of Vaughan
Statement of Operations
Wastewater/Storm Division
For the period ending September 30, 2013

	2013 Budget	2013 YTD Budget	2013 YTD Actual	2013 YTD Variance
Wastewater Revenues				
Residential Billings	32,743,180	24,960,890	22,312,054	(2,648,836)
Commercial Billings	21,746,480	16,191,750	15,367,808	(823,942)
	\$54,489,660	\$41,152,640	\$37,679,862	(\$3,472,778)
Wastewater Expense				
Regional Treatment Charges	\$41,344,290	\$31,923,195	\$30,255,222	\$1,667,973
Gross Margin	\$13,145,370	\$9,229,445	\$7,424,640	(\$1,804,805)
Other Revenues	\$738,200	\$553,650	\$691,411	\$137,761
Expenses				
Maintenance and Installation	3,611,240	2,639,110	2,185,240	453,870
General Administration	2,103,925	1,577,690	1,479,663	98,027
Storm Sewer Maintenance	1,697,825	1,273,785	1,157,899	115,886
Joint Service Costs	517,665	365,055	365,055	0
	\$7,930,655	\$5,855,640	\$5,187,857	\$667,783
Net Wastewater Operations	\$5,952,915	\$3,927,455	\$2,928,195	(\$999,260)
Budgeted Lifecycle Contribution	\$5,952,915	\$3,927,455	\$3,927,455	\$0
Reserve Adjustment	\$0	\$0	(\$999,260)	(\$999,260)
Surplus	\$0	\$0	\$0	\$0

CITY OF VAUGHAN

EXTRACT FROM COUNCIL MEETING MINUTES OF DECEMBER 10, 2013

Item 2, Finance Report No. 17 – Page 10

Capital Budget Results

Overall, the Capital Budget performance is favourable, with the majority of projects coming in under assigned budget. This section is intended to provide an update on quarterly activity for the following:

- *Open Capital Project Spend Performance*
- *Closed Capital Projects Budget vs. Actual*
- *Reserve and Reserve Fund positions*

Open Capital Project Spend Report (Attachment #3)

Staff reviewed the Open Capital Project Spend Report and general highlights are provided below.

- As of Quarter 3-2013, 522 projects with a budgeted valued of \$601M are open.
 - ✓ 527 capital projects were open in Quarter 2-2013
 - ✓ 8 projects were closed in Quarter 3-2013
 - ✓ 3 net new capital project added in Quarter 3-2013
- The above open projects were approved as follows
 - ✓ 33% 2013
 - ✓ 53% 2009-2012
 - ✓ 10% 2006-2008
 - ✓ 4% 2005 and older approvals
- As of September 30 2013, 68% of the available budgets were spent
- Capital projects substantially complete and nearing closing
 - ✓ 29 projects are substantially complete
 - 23 open projects are complete and should be closed next quarter
 - 6 open projects are complete, awaiting final external invoicing and approval
 - ✓ 6 Engineering projects are completed and awaiting outstanding invoices from the Region.
 - ✓ 30 open engineering projects are substantially complete and potentially coming in under budget by \$7.5M. Once closed, commitments will be reduced freeing up unused project funding in the original funding source. These items are on maintenance and closing is contingent on a timeframe to determine outstanding invoices and settlement issues.
 - ✓ 18 open parks projects are substantially complete and awaiting final invoices. Once closed, commitments will be reduced freeing up unused project funding in the original funding source. These items are under warranty and closing is contingent on a timeframe to determine outstanding invoices and settlement issues.
- Unfavourable variances from budget include:
 - ✓ Previous reporting indicated that OPA 620 East West Collector EA (Capital Project DT-7011-07) was over budget by \$149K as a result of increase in scope of the project from the addition of work funded by the TTC regarding the extension of the Spadina Subway. The TTC has submitted payment for work completed in the amount of \$143,561.41, leaving a remaining unfunded balance of \$5,744. Staff are reviewing the project to determine next steps.

CITY OF VAUGHAN

EXTRACT FROM COUNCIL MEETING MINUTES OF DECEMBER 10, 2013

Item 2, Finance Report No. 17 – Page 11

- ✓ OPA 332 Sanitary Sewer projects DT-7007-07 and DT-7043-10 were completed with a \$381 overage (0.03% of the budget) that was funded via the projects original funding sources. These projects will be closed in Q4-13.

Individual Capital Project Detail - In addition to the above, budget to actual financial status and comments for currently approved and open capital projects are provided in Attachment 3. It is important to note this information is compiled at a point in time and the reader is cautioned on the following:

- A completed capital project will remain active or open until all invoices are paid and funding is complete. Projects are not closed until approved by the department. As a result, projects that are substantially funded will reside on the Open Capital Project Spend Report. It is important to note this report represents projects from current and prior budget years and total balances are the combined value.
- Projects that are debenture financed, as approved by Council, are not closed until debenture financing is acquired. Furthermore, project financing is not typically requested until the project is substantially complete, which is contingent on a timeframe to determine outstanding invoices and settlement issues. In the case of Engineering Projects, this may take up to several years.
- Capital work is continuously underway and current information will vary from this report.

Capital projects added during the 3rd Quarter

- Implementation of Corporate Asset Management (Capital Project EN-1997-13 for \$154,500) was added to the 2013 Capital Budget in response to the Corporate Asset Management Initiative. The funding for this project was approved in the 2011 Capital Budget under Capital Project RI-0056-10 Implementation of Corporate Asset Management. The original project was under the Finance Commission, but the current initiative is headed by the Engineering & Public Works Commission.
- Woodlot Acquisition Block 12 (Capital Project DI-0072-13 for \$500,000) was added to the 2013 Capital Budget in response to the requirement to reimburse Block 12 Properties for woodlot conveyances with an agreement dated June 15, 2010. The reimbursement is in accordance with the Woodlot Acquisition Front End Funding Agreement item adopted by Council on June 30, 2009.
- Dufferin Clark Community Centre Heat Pump Replacement (Capital Project BF-8128-12 for \$67,000) was re-opened in the third quarter to pay invoices received after the project was closed in the second quarter. Funding for these invoices is within the original award. This project will be closed in the fourth quarter.

Capital projects closed during the 3rd Quarter

Staff together with City departments reviewed all active capital projects listed as of September 30th, 2013 to determine which capital projects could be consolidated and/or closed. Overall, 8 capital projects totalling a budget of \$4.28M were closed in the third quarter of 2013. Total actual project costs came in at 94% of budget, freeing up \$236K in the original funding sources for future project consideration. The drivers behind the \$236K are as follows:

- Approximately 96% or \$228K of the above project savings are related to Engineering Services projects. The project savings are not associated with any large capital project being closed, but the closing of seven projects with an average spend of 94%.
- The remaining balance is the result of the close of one project in City Clerks, CL-2505-09 High Density Mobile Shelving Units, freeing up \$8K.

CITY OF VAUGHAN

EXTRACT FROM COUNCIL MEETING MINUTES OF DECEMBER 10, 2013

Item 2, Finance Report No. 17 – Page12

A complete list of closed capital projects is provided as Attachment 5.

Continuity Schedule of Reserves and Reserve Funds

A continuity schedule of reserves and reserve funds as at September 30, 2013 is provided as Attachment 6. This schedule provides information on the individual and aggregate reserve balances. It also provides information on outstanding financial commitments and payment estimates required in future periods to fund approved projects. Forecasting commitments is intended to provide a proactive view of the reserve position and should not be interpreted as the year-end position due to the fact that commitments are not incorporated into financial statements until the actual expenses have incurred.

Reserve positions before commitments are all in a positive position, with the exception of development charge management studies. Adding commitments to the schedule reveals that 8 reserves are in a future negative position. Below is a brief description for positioning of these 8 reserves:

Sale of Public Lands – Future obligations are currently greater than the balance on hand. Dedicated surplus land is authorized for sale to cover this obligation but is pending.

Uplands Capital Improvement – A commitment to replace the uplands chairlift was approved by Council in 2011. As a result, the future position of this reserve will be in a negative position and replenished over time through Uplands revenue received.

CWDC Fire – A Council commitment to move forward with Fire Station 7-10 has temporarily placed this reserve into a pre-financing negative reserve position, which through future collections and spending constraints was anticipated to recover to a positive balance. However, as a result of a change in collections timing and adjustments and as a result of the difference in service level measures, this negative position is expected to continue. The Fire & Rescue Services department is measured by response time which is greatly impacted by intensification and traffic congestion. The Development Charge document provides new development funding based on a historical service level per capita measure. The two measures provide very different project timing and funding needs, which will require further discussion to address the forecast trend and service requirements.

CWDC Management Studies – Due to timing of events, this reserve is permitted to be in a deficit position. Growth related studies are incurred in advance of growth and recovered through subsequent development charges.

Special Charges and Area Development Charges (Developer Build Reserves) – These reserves relate to projects generally built by developers. Essentially, the developer has agreed to develop a structure, which will be funded by the City once funds are collected and available. Although, the continuity schedule illustrates a negative position after commitments, these reserves will never be in a deficit cash position as payments will only occur when funds are on hand. Reserves with a negative balance after commitments in this category are as follows:

- | | |
|-----------------------------|--------------------------------|
| ➤ D15 PD#5 Woodbridge Water | ➤ D19 PD#6 E. Rutherford Water |
| ➤ D18 PD#6 Maj., Mac Water | ➤ D25 Zenway/Fogal Sub-Trunk |

Grants Update

The following report provides an overview of the grant portfolio's Third Quarter activity with respect to Grant Programs, an update on the CIIF approved projects and recent grant announcements.

CITY OF VAUGHAN

EXTRACT FROM COUNCIL MEETING MINUTES OF DECEMBER 10, 2013

Item 2, Finance Report No. 17 – Page 13

Annual Grant Program Activity

During the third quarter, there was activity associated with 14 grants equating to approximately \$7,819,476 in potential grant revenue, as summarized below:

Annual Grant Programs:

- 7 submissions received funding (\$3.8M)
- 6 3rd quarter submissions are pending notification/receipt of award (\$3.9M)
- 1 submission was not awarded funding (\$25K)

The following details the results of these submissions:

Table 5

GRANT PROGRAM ACTIVITY - 3rd Quarter 2013			
FUNDS RECEIVED/AWARDED			
PROGRAM	TOTAL PROJ. COST	AMT RECEIVED	USE OF FUNDS
Gas Tax 1st Installments	3,663,607	3,663,607	2013 1st Installment
Library Operating Grant	143,234	143,234	Min of Culture Tourism & Sport: Annual Operating Grant
MFOA Internship (2012/13)	25,000	21,141	Internship placement completed Final payment received (initial payment received in 2012 equating to total of \$25,000)
Southern Ontario Library System	0	5,314	Min of Culture share to Vaughan of additional grant funds
Young Canada Works	5,869	4,402	Youth Wage Subsidy
Canada Council of the Arts	1,600	1,600	Author Visits to Library
Pay Equity	1,336	1,336	Min. of Culture, Tourism & Sport
Total Q3	3,840,646	3,840,634	

Q3 GRANT SUBMISSIONS - AWARD PENDING			
PROGRAM	TOTAL PROJ. COST	AMT PENDING DECISION	USE OF FUNDS
Federal Gas Tax Program	3,663,607	3,663,607	2013 2 nd Installment (due in November 2013)
Starter Company	222,676	95,000	Over two years
York Region Ped & Bike Partnership Program*	90,000	90,000	Bike Lanes portion of project of DT-7056-11
York Reg. Ped & Bike Partnership Prog*	244,110	52,203	Ped. & Bike Network Implementation Program
ICCI	55,000	27,500	Foreign Consultant Offices in Italy and Israel
VBEC Relocation	82,577	25,535	Move from Beaverbrook House to Ec. Dev. In Civic Centre
Total Q3	4,357,970	3,953,845	

CITY OF VAUGHAN

EXTRACT FROM COUNCIL MEETING MINUTES OF DECEMBER 10, 2013

Item 2, Finance Report No. 17 – Page 14

PREVIOUSLY SUBMITTED - NOT AWARDED		
PROGRAM	TOTAL COST	RATIONAL
MFOA Internship 2013/14	25,000	City received grant in 2012/13. Program does not fund two consecutive years
TOTALS	25,000	

***Regional Pedestrian and Cycling Partnership Program**

The City's Pedestrian and Bicycle Network Implementation Program is partially funded through the Region's Pedestrian and Bicycle Partnership Program. To date projects have been completed under the estimated cost leaving unclaimed grant funding. The City is proposing these funds be repurposed to cover a portion of project DT-7083-13 (bike network refinements in blocks 11, 12 and 18) pending completion of resident support survey and final Regional approval.

Sector and Term Specific Grant Programs

As noted in previous reports, the City is eligible to claim up to \$436,765 from the CIIF fund for 15 approved capital projects. These projects are now underway, per the table below, with the claims process to commence in September 2013 through to June 2014. The table below provides an update as to the status of the Projects as of the 3rd quarter:

Table 6

COMMUNITY IMPROVEMENT INVESTMENT FUND – PROJECT PROGRESS				
	COST ESTIMATE	CIIF @33.3%	EXPENSED TO DATE	STATUS*
Dufferin Clark C.C. Relocate Seniors Room To The Ground Floor	50,600.00	16,866.00	0.00	Tender Stage
Glen Shield Park-Playground Replacement & Safety Surfacing	248,000.00	82,666.67	11,145	Tender Stage
Father Ermanno CC: Out Door Rink	113,300.00	37,766.00	0.00	Tender in Q4-13
York Hill Park-Tennis Court Replacement	56,700.00	18,900.00	75.00	Tender Awarded Const: Spring 2014
Vaughan Crest Park Bocce Court Re-development	137,000.00	45,666.70	92.00	Substantially Complete - invoices to be processed in Q4
Ainsley Grove Library (AODA Standards @ Front Counter)	100,000.00	33,333.33	6,614.00	Projected completion in Q1/14
Dufferin Clark C.C. Seniors Accessible Washrooms	51,500.00	17,166.00	0.00	Finalize drawings
Dufferin District Park: Tennis Court Rehabilitation	139,300.00	46,433.33	4,842.00	Construction underway
Maple Baseball Diamond Fencing Replacement	32,000.00	10,666.67	75.00	Construction Phase
Sonoma Heights Park - Fencing Extension	30,900.00	10,300.00	75.00	Construction Phase
Mackenzie Glen Play Ground Rehabilitation	201,500.00	67,166.67	115.00	Bid process underway
Mackenzie Glen Park Replace Splash Pad Surfacing	61,800.00	20,600.00	49,013.00	COMPLETE
McClure Meadows Park-Splash Pad	25,800.00	8,600.00	4,336.00	COMPLETE **
Maple Lion Park Splash Pad	25,800.00	8,600.00	17,878.00	COMPLETE
Garnet A. Williams CC - Floor Replacement	36,100.00	12,033.33	0.00	COMPLETE-invoices to be processed in Q4
TOTAL AMOUNT ALL PROJECTS	1,310,300.00	436,764.67	94,260.00	

CITY OF VAUGHAN

EXTRACT FROM COUNCIL MEETING MINUTES OF DECEMBER 10, 2013

Item 2, Finance Report No. 17 – Page 15

Notes:

** Projects will be closed once funding is received*

***Project intent was different than the scope submitted, resulting in limited work performed.*

Attachment 7 of this report provides a Year-to-Date summary of all grant program submissions as of September 30, 2013.

Recent Grant Announcements:

1. CN Eco Connections:
This program will provide matching grant funding of up to \$25,000 for the greening of municipal properties across Canada, especially areas close to rail lines, to projects related to urban forests, traffic calming/safety, schools, brownfields and naturalized areas such as park creation and restoration.
2. Provincial Drinking Water funding program.
Provincial program recently announced to assist rural, small and northern communities. Cities such as Vaughan are not eligible for this round of funding. Staff will monitor for next intake for potential to submit.
3. Federal Budget: New Building Canada Plan Update:
To date no new information has been released by the Federal Government concerning the Infrastructure program announced in February's budget. Staff are continuing to monitor and will relay new opportunities as they become available.

Relationship to Vaughan Vision 2020 / Strategic Plan

The report is consistent with the priorities set by Council and the necessary resources have been allocated and approved.

Regional Implications

None

Conclusion

Based on the 2013 third quarter results, the overall City position is on target.

- The City's net operating position was favorable by \$0.8M. The overall department variance was favourable, which in turn resulted in less than planned reserve withdrawals. Some unexpected variances occurred in Public Works and parks due to increased storm activity and Fire resulting from increased overtime to backfill vacancies. It should be noted, the City has a Winter Reserve in place to mitigate the impacts of non-typical weather patterns on road snow clearing. However, this transfer along with other planned transfers will not occur until year-end, when the City's final position is known.
- The City's Water Budget is on target however the Waste Water Budget came in unfavourable by \$1.0M. Sales revenues dropped substantially this quarter as a result of the record rainfall in July. Favourable water maintenance activities contributed to a more positive position whereas the Wastewater maintenance variance is much lower.
- The overall capital position was on target. All closed projects were completed on or below budget.

CITY OF VAUGHAN

EXTRACT FROM COUNCIL MEETING MINUTES OF DECEMBER 10, 2013

Item 2, Finance Report No. 17 – Page 16

Attachments

- Attachment 1: City Operating – Third Quarter Variance Report
- Attachment 2: City Operating – Q3 Specific Variance Explanations
- Attachment 3: Open Capital Project Spend Report as at September 30, 2013
- Attachment 4: Projects on maintenance, warranty or awaiting regional invoicing
- Attachment 5: Closed Capital Projects Report YTD Ending September 30 2013
- Attachment 6: Continuity Schedule of Reserves & Reserve Funds as at September 30, 2013
- Attachment 7: Grant Program Activity Ending September 30 2013

Report prepared by:

Howard Balter, CGA
Acting Manager of Operating Budget - Ext. 8338

Jackie Macchiusi, CGA
Manager, Capital & Reserve Planning - Ext. 8267

Carey Greenidge, CMA
Finance Manager, Water & Wastewater - Ext. 8486

(A copy of the attachments referred to in the foregoing have been forwarded to each Member of Council and a copy thereof is also on file in the office of the City Clerk.)

ENDING SEPTEMBER 30, 2013 – CONSOLIDATED QUARTERLY REPORT**Recommendation**

The Acting Commissioner of Finance & City Treasurer recommends:

1. That the 2013 Consolidated Third Quarter Variance Report be received.

Contribution to Sustainability

Not applicable

Economic Impact

The quarterly variance report monitors actual spending performance to the City's calendarized financial plan. There is no economic impact as budgets and projects have been previously approved by Council. This information is intended for reporting purposes only.

Communication Plan

Not applicable

Purpose

To report on 2013 actual third quarter results, as of September 30, 2013 and compare them to the approved annual budgets. An update on grant activity within the third quarter is also provided.

Background – Analysis and Options

The attached third quarter variance report compares actual operating and capital results for the period ending September 30, 2013, relative to approved budgets. It is important to note, the combined favorable variance is not directly indicative of the City's final year-end position; it simply compares the City's actual financial position to the quarterly budget at a point in time. At this stage in the process it is early to determine if the City's position will continue, as a number of events such as a shifting of trends, timing differences, corporate transfers or unforeseen activities in the last quarter of the year could change the current position.

The actual balances presented include all necessary entries and accruals. However, it should be noted, the full amortization of tangible capital assets and post retirement employee benefits are excluded and presented differently from the City's financial statements.

The quarterly results for City Operations, Water and Wastewater Operations, and Capital are presented together in one consolidated report. This action is intended to provide stakeholders with a more fulsome and complete view of the City's financial results. The item will provide a brief executive summary followed by summaries for City Operations, Water and Wastewater Operations, and Capital/Grants. Additional detail will be provided as attachments.

Third quarter Overview – On Target

Overall, the City's financial performance is favorable when compared with the year-to-date (YTD) budget.

- The City's net operating position \$0.8M above target. The overall department variance was favourable, which in turn resulted in less than planned reserve withdrawals. Unexpected unfavorable variances did occur in Public Works and Parks due to increased weather related activity and Fire resulting from increased overtime to backfill vacancies. It should be noted, the City has a Winter Reserve in place to mitigate the impacts of non-typical weather patterns related to road snow clearing. However, this transfer along with

other planned transfers will not occur until year-end, when the City's final position is known.

- The City's Water Budget is on target however the Waste Water Budget came in unfavourable by \$1.0M. Sales revenues dropped substantially this quarter as a result of the record rainfall in July. Favourable water maintenance activities contributed to a more positive position whereas the Wastewater maintenance variance is much lower.
- The overall capital position was on target. Most closed projects were completed on or below budget.

The below tables summarize the City's financial results, which are followed by a brief summary for each area.

Table 1 - Summary of the City's Q3 2013 Financial Results

Operations

(In millions)

	<i>City</i>	<i>Water</i>	<i>Wastewater/ Storm</i>	<i>Total</i>
<i>Revenue</i>				
<i>YTD Budget</i>	204.1	37.7	41.7	283.4
<i>YTD Actual</i>	202.3	34.5	38.4	275.2
<i>Variance</i>	(1.7)	(3.2)	(3.3)	(8.2)
<i>%</i>	-0.9%	-8.4%	-8.0%	-2.9%
<i>Expenditure</i>				
<i>YTD Budget</i>	175.7	37.7	41.7	255.1
<i>YTD Actual</i>	173.2	34.6	39.4	247.1
<i>Variance</i>	2.5	3.1	2.3	8.0
<i>%</i>	1.4%	8.3%	5.6%	3.1%
<i>Net fav./(unfav.) variance</i>	0.8	(0.0)	(1.0)	(0.2)
<i>Reserve Adjustment</i>	0.0	(0.0)	(1.0)	(1.0)
<i>Surplus/ (Deficit)</i>	0.8	0.0	0.0	0.8

Note: Surplus is carried forward and applied to the future budgets to reduce tax rate pressures.

Capital

(In millions)

	Prior Years			2013					2013 Adjusted	
	Total Available Budget	Total Actual Spend	Variance Q4-12	2013 Budget	Available Budget (A)	Actual Spend	Variance Q3-13		Major Y/E 2012 Accrual Reversals (B)	Adjusted Variance Q3-13 (C)
							\$	%		
2013 Budget Projects - Closed	0.0	0.0	0.0	0.2	0.2	0.1	0.0	17%	0.0	0.0
2013 Budget Projects - Active	0.0	0.0	0.0	47.2	47.2	8.4	38.8	82%	0.0	38.8
Total 2013 Budget Projects	0.0	0.0	0.0	47.4	47.4	8.6	38.8	82%	0.0	38.8
Prior Budget Projects - Closed	32.9	29.4	3.5	(2.0)	1.5	0.4	1.1	71%	0.0	1.1
Prior Budget Projects - Active	521.1	386.2	134.9	32.9	167.9	30.8	137.1	82%	15.2	152.3
Total Prior Budget Projects	554.0	415.6	138.4	30.9	169.4	31.2	138.2	82%	15.2	153.4
Total	554.0	415.6	138.4	78.3	216.8	39.8	177.0	82%	15.2	192.2

Note: A) Above available budget balance includes in-year budget amendments

B) Y/E 2012 audit accrual reversals illustrated separately to focus on actual unspent values

C) Combined Active Adjusted Variance equals the Variance on Attachment 3, and combined Closed Adjusted Variance equals the Variance on Attachment 5

General Note: Capital project timing can span multiple years. The above chart aims to illustrate this occurrence and presents activity related to prior budgets separately.

City Operating Budget Results

The annual operating budget for the City is \$238.4M, of which 27.3% remains to be realized. At the end of the third quarter, the City experienced a positive variance on the City's 2013 net operating budget of \$0.8M. This favorable variance was comprised of a \$2.5M favourable expenditure variance offset by a \$1.7M unfavourable revenue variance. The main areas that contributed to the net positive position are summarized below;

City Revenue Variance Overview

Actual revenues were \$202.3M as of September 30, 2013, and represent a \$1.7M unfavourable variance when compared to the year-to-date revenue budget of \$204.0M. This variance stems from the following:

- **Reserves & Other Transfers** - There were several transfers that were not required as originally planned which contributed to the unfavorable revenue variance. \$1.9M of planned withdrawals that were not required for Engineering Services, Building Standards Service Continuity Reserve and DC Growth projects as a result of lower than expected department expenditures.
- **User Fees/Services Charges** – There was a favourable variance of \$0.1M. Unfavourable variances experienced in Building Standards revenues (\$429K) and Development Planning (\$171K), which were offset by favourable variances in Recreation and Culture (\$406K), and Building and Facilities (\$182K). Department revenues variances are explained in more detail in Attachment #2.
- **Corporate Revenue** – An unfavourable variance of \$68K was mainly due to lower than anticipated investment income, caused by continued poor investment trends; offset by favorable variance in fines and penalties.

City Expenditure Variance Overview

Actual total expenditures were \$173.2M as of September 30, 2013, and represent a \$2.5M favourable variance to the year-to-date expenditure budget of \$175.7M. This variance stems from the following:

- **Department Expenses** - The largest favourable component driving the City's expenditure variance was total department expenses; approximately \$4.3M favourable. The following contributed to the overall City department variance:
 - A \$3.4M labour variance was attributable to general turnover vacancies and new complement vacancies in the recruitment process. A level of labour variance was

anticipated and planned for corporately, but actual City performance was \$0.4M greater than the \$3.0M Q3 planned corporate balance.

- Partially offsetting the above, was an unfavourable variance of \$1.18M experienced in the contractor account mainly a result of higher than anticipated winter activities caused by severe storms and wind damage, in Public Works (\$724K) and Parks & Forestry (\$519K) departments. This variance could be lessened by the end of the year dependant on winter conditions. It should be noted, the City has a Winter Reserve in place to mitigate the road snow clearing impacts of non-typical weather patterns.
- In addition to the above, all other accounts total \$2.1M in net favourable variances. Favorable variances were seen in many accounts such as vehicle repairs, computer software, computer hardware and other staff related accounts. These were partially offset by unfavorable variances in accounts such as Hydro, professional fees, materials and supplies etc.

In general, variances were found throughout most departments. The largest favorable variances were found in the following departments:

- ITM (\$920K) – Primarily due to labour costs variances resulting from five vacant positions along with variances in professional fees, communications and service contracts due to invoice and activity timing.
- Building Standards (\$879K) – Primarily due to labour variances resulting from seven vacant positions.
- Development and Transportation Engineering (\$644K) – Due to position vacancies.
- City Clerk – Insurance (\$590K) – Largely due to lower than budgeted spending in legal fees and the timing of a deductible payment and insurance premium invoices.

The largest unfavorable variances were found in the following departments:

- Fire and Rescue Services (\$1.0M) – related to increased overtime costs due to vacancies and the timing of the recruitment process. New recruits started in Q3 will lessen this impact and the shortfall is being partially addressed as part of the Budget process.
 - Parks and Forestry Operations (\$878K) - Majority of the variance relates to labour and materials due to number and severity of snow events. Other activities related to the emerald ash bore and park grass cutting also contributed, but to a lesser extent.
 - Public Works (\$674K) – Unfavorable variance in winter control due to snow events offset by favorable variances in Waste due to lower than anticipated growth.
- **Corporate Expenses** – There was a combined unfavourable variance of \$2.7M in corporate expenditures, mainly as a result of anticipated labour savings of \$3.0M. As illustrated in the above department expenses section, actual department performance was \$0.7M greater than the corporate balance planned for the quarter. The remaining corporate variance consists of minor net unfavourable variances in tax adjustments, professional fees, etc.

Variance Summary:

For quick reference purposes, a summary of the variances by major category is provided below. A more detailed financial summary is provided as Attachment #1. Further explanations on specific variances are provided as Attachment #2.

Table 2
City of Vaughan
2013 OPERATING BUDGET
THIRD QUARTER VARIANCE REPORT

<u>Revenues</u>	Variance in \$mil (rounded)	
<i>Reserves and Other Transfers</i>		
Building Std Continuity Reserve	(0.9)	
Engineering Reserve	(0.6)	
DC Growth Projects	(0.3)	
Other (under \$100K var.)	<u>(0.0)</u>	(1.9)
<i>Fees & Service Charges</i>		
Recreation	0.2	
Culture	0.2	
Building & Facilities	0.2	
Building Standards	(0.4)	
Development Planning	(0.2)	
Development & Transportation Eng.	(0.1)	
Other (under \$100K var.)	<u>0.3</u>	0.1
<i>Corporate Revenue</i>		
Fines and Penalties	0.2	
Investment Income	(0.3)	
Other (under \$100K var.)	<u>0.1</u>	(0.1)
<i>Other</i>		<u>0.1</u>
Total Revenues		(1.7)
<u>Expenditures</u>		
<i>Departmental Expenses</i>		
Information Technology Management	0.9	
Building Standards	0.9	
Development & Transport. Engineering	0.6	
City Clerk - Insurance	0.6	
Building & Facilities	0.5	
Engineering Services	0.4	
Development Planning	0.4	
Recreation	0.3	
Innov. & Cont. Improvement	0.3	
Vaughan Public Libraries	0.3	
Parks Development	0.2	
Purchasing Services	0.2	
City Clerk - Admin	0.2	
Fire and Rescue	(1.0)	
Parks & Forestry Operations	(0.9)	
Public Works	(0.7)	
Human Resources	(0.3)	
Other-(various departments under \$200k var.)	<u>1.2</u>	4.3
<i>Corporate Expenditures</i>		
Professional Fees	0.2	
Major OMB Hearing	0.2	
Anticipated Labour Savings	(3.0)	
Other (under \$100K var.)	<u>(0.1)</u>	(2.7)
<i>Long Term Debt</i>		1.0
<i>Other</i>		<u>(0.0)</u>
Total Expenditures		<u>2.5</u>
Net Favourable Variance		<u>\$ 0.8</u>

Water and Wastewater/Storm Operating Budget Results

The water/wastewater system in York Region operates as a two-tier system. The Region of York is responsible for the supply of water and wastewater services and the lower tier municipalities are responsible for the water and wastewater distribution systems within the local municipality. The net revenues that are generated annually by the City of Vaughan from the operations of the water and wastewater/storm utilities fund costs associated with the purchase of water supply and wastewater services from the Region of York, as well as the City's administration, financing costs, system operational and maintenance costs and most importantly funding to build the reserves for future infrastructure renewal.

Water Operations

Year to date (YTD) actual water revenues for the period ending September 30, 2013 are unfavourable by \$2.9M which is comprised of unfavourable residential \$2.3M, unfavourable commercial revenue of \$517K and unfavourable other revenue \$76K.

Water consumption levels per household dropped 28% this quarter compared to the same period last year. This is due primarily to the record rainfall in the GTA in July, 2013, which represents \$2.1M not captured in the year to date budget. The remaining unfavourable variance of \$207K is due to new account activity which continues to trend below budget and likely will continue throughout 2013.

Commercial consumption activity is lower than budget by 405,000 m³ or \$500K. New account activity continues to trend slightly below budget.

Water purchases are favourable by \$1.3M as a result of the above mentioned lower demand and includes slightly favourable non-revenue water (NRW) consumption of \$63K which is trending on budget.

The Gross Margin indicates the net funding available to the City after the Region of York has been paid for the water supply and is unfavourable by \$1.6M as result of lower revenue.

Other revenues consist primarily of installation and service fees and are unfavourable by \$221K, actual activity is based on demand which is lower than expected.

Water expenses are favourable by \$1.8M as a result of favourable maintenance and installations expenditures of \$1.4M largely due to fewer customer service requests and lower than expected activity levels in contracted works and materials. As evidenced by unfavourable new account activity in sales levels, meter installation and replacement expenses are also favourable.

The favourable general administration variance of \$426K is primarily due to temporary staffing vacancies and gapping from the first half of the year at \$240K. The remaining \$170K for discretionary spending will decrease by the end of the fourth quarter.

As a result of the above, the YTD third quarter water lifecycle contribution of \$3.8M is on budget.



Table 3
City of Vaughan
Statement of Operations
Water Division
For the period ending September 30, 2013

	2013 Budget	2013 YTD Budget	2013 YTD Actual	2013 YTD Variance
Water Revenues				
Residential Billings	29,658,660	22,644,960	20,297,835	(2,347,125)
Commercial Billings	18,753,720	13,994,740	13,478,101	(516,639)
Other	293,430	214,615	139,014	(75,601)
	\$48,705,810	\$36,854,315	\$33,914,950	(\$2,939,365)
Water Purchases				
Metered Water Purchases	29,871,880	21,929,210	20,667,210	1,262,000
Non-Revenue Water	4,450,000	4,612,300	4,548,654	63,646
	\$34,321,880	\$26,541,510	\$25,215,864	\$1,325,646
Gross Margin	\$14,383,930	\$10,312,805	\$8,699,086	(\$1,613,719)
Other Revenues	\$1,106,000	\$823,990	\$602,154	(\$221,836)
Expenses				
Maintenance and Installation	5,530,365	3,847,550	2,472,628	1,374,922
General Administration	3,932,215	2,949,015	2,522,707	426,308
Joint Service Costs	776,490	547,580	547,580	0
	\$10,239,070	\$7,344,145	\$5,542,915	\$1,801,230
Net Water Operations	\$5,250,860	\$3,792,650	\$3,758,325	(\$34,325)
Budgeted Lifecycle Contribution	\$5,250,860	\$3,792,650	\$3,792,650	\$0
Reserve Adjustment	\$0	\$0	(\$34,325)	(\$34,325)
Surplus	\$0	\$0	\$0	\$0

Wastewater/Storm Operations

Wastewater billing is based on water consumption; therefore trending is very similar to water revenues. Wastewater YTD billings are unfavourable by \$3.5M for the period ending September 30, 2013 which is comprised of unfavourable residential billings of \$2.7M and unfavourable commercial revenue of \$824K.

The favourable treatment variance of \$1.7M is due primarily to lower sales revenues because of the unexpected record rainfall in July 2013 as well as slightly favourable non-revenue treatment charges. This relates directly to the non-revenue water variance which is also slightly favourable.

The unfavourable gross margin of \$1.8M is due to unfavourable sales net of favourable treatment charges.

Other revenues consist of installation and other fees which are favourable by \$138K primarily due to local improvements at \$88K which will clear by end of year; the remaining portion is related to reserve interest.

Expenses are favourable by \$668K due to favourable maintenance and installation at \$454K primarily due to favourable new development recovery timing and lower than expected activity such as contracted work and materials. General administration is favourable at \$98K due to favourable seasonal labour and timing of discretionary spending. Storm sewer maintenance is favourable at \$116K due to lower than expected activity.

As a result of the above, the third quarter year to date wastewater/storm lifecycle contribution of \$2.9M is unfavourable by \$1.0M. The main reason for the difference in position from the Water Statement of Operations variance is largely due to differences in maintenance and installation expense activity. This might be minimized in the last quarter of the year and is being monitored.

Table 4



City of Vaughan
Statement of Operations
Wastewater/Storm Division
For the period ending September 30, 2013

	2013 Budget	2013 YTD Budget	2013 YTD Actual	2013 YTD Variance
Wastewater Revenues				
Residential Billings	32,743,180	24,960,890	22,312,054	(2,648,836)
Commercial Billings	21,746,480	16,191,750	15,367,808	(823,942)
	\$54,489,660	\$41,152,640	\$37,679,862	(\$3,472,778)
Wastewater Expense				
Regional Treatment Charges	\$41,344,290	\$31,923,195	\$30,255,222	\$1,667,973
Gross Margin	\$13,145,370	\$9,229,445	\$7,424,640	(\$1,804,805)
Other Revenues	\$738,200	\$553,650	\$691,411	\$137,761
Expenses				
Maintenance and Installation	3,611,240	2,639,110	2,185,240	453,870
General Administration	2,103,925	1,577,690	1,479,663	98,027
Storm Sewer Maintenance	1,697,825	1,273,785	1,157,899	115,886
Joint Service Costs	517,665	365,055	365,055	0
	\$7,930,655	\$5,855,640	\$5,187,857	\$667,783
Net Wastewater Operations	\$5,952,915	\$3,927,455	\$2,928,195	(\$999,260)
Budgeted Lifecycle Contribution	\$5,952,915	\$3,927,455	\$3,927,455	\$0
Reserve Adjustment	\$0	\$0	(\$999,260)	(\$999,260)
Surplus	\$0	\$0	\$0	\$0

Capital Budget Results

Overall, the Capital Budget performance is favourable, with the majority of projects coming in under assigned budget. This section is intended to provide an update on quarterly activity for the following:

- *Open Capital Project Spend Performance*
- *Closed Capital Projects Budget vs. Actual*
- *Reserve and Reserve Fund positions*

Open Capital Project Spend Report (Attachment #3)

Staff reviewed the Open Capital Project Spend Report and general highlights are provided below.

- As of Quarter 3-2013, 522 projects with a budgeted valued of \$601M are open.
 - ✓ 527 capital projects were open in Quarter 2-2013
 - ✓ 8 projects were closed in Quarter 3-2013
 - ✓ 3 net new capital project added in Quarter 3-2013
- The above open projects were approved as follows
 - ✓ 33% 2013
 - ✓ 53% 2009-2012
 - ✓ 10% 2006-2008
 - ✓ 4% 2005 and older approvals
- As of September 30 2013, 68% of the available budgets were spent
- Capital projects substantially complete and nearing closing
 - ✓ 29 projects are substantially complete
 - 23 open projects are complete and should be closed next quarter
 - 6 open projects are complete, awaiting final external invoicing and approval
 - ✓ 6 Engineering projects are completed and awaiting outstanding invoices from the Region.
 - ✓ 30 open engineering projects are substantially complete and potentially coming in under budget by \$7.5M. Once closed, commitments will be reduced freeing up unused project funding in the original funding source. These items are on maintenance and closing is contingent on a timeframe to determine outstanding invoices and settlement issues.
 - ✓ 18 open parks projects are substantially complete and awaiting final invoices. Once closed, commitments will be reduced freeing up unused project funding in the original funding source. These items are under warranty and closing is contingent on a timeframe to determine outstanding invoices and settlement issues.
- Unfavourable variances from budget include:
 - ✓ Previous reporting indicated that OPA 620 East West Collector EA (Capital Project DT-7011-07) was over budget by \$149K as a result of increase in scope of the project from the addition of work funded by the TTC regarding the extension of the Spadina Subway. The TTC has submitted payment for work completed in the amount of \$143,561.41, leaving a remaining unfunded balance of \$5,744. Staff are reviewing the project to determine next steps.
 - ✓ OPA 332 Sanitary Sewer projects DT-7007-07 and DT-7043-10 were completed with a \$381 overage (0.03% of the budget) that was funded via the projects original funding sources. These projects will be closed in Q4-13.

Individual Capital Project Detail - In addition to the above, budget to actual financial status and comments for currently approved and open capital projects are provided in Attachment 3. It is important to note this information is compiled at a point in time and the reader is cautioned on the following:

- A completed capital project will remain active or open until all invoices are paid and funding is complete. Projects are not closed until approved by the department. As a result, projects that are substantially funded will reside on the Open Capital Project Spend Report. It is important to note this report represents projects from current and prior budget years and total balances are the combined value.
- Projects that are debenture financed, as approved by Council, are not closed until debenture financing is acquired. Furthermore, project financing is not typically requested until the project is substantially complete, which is contingent on a timeframe to determine outstanding invoices and settlement issues. In the case of Engineering Projects, this may take up to several years.
- Capital work is continuously underway and current information will vary from this report.

Capital projects added during the 3rd Quarter

- Implementation of Corporate Asset Management (Capital Project EN-1997-13 for \$154,500) was added to the 2013 Capital Budget in response to the Corporate Asset Management Initiative. The funding for this project was approved in the 2011 Capital Budget under Capital Project RI-0056-10 Implementation of Corporate Asset Management. The original project was under the Finance Commission, but the current initiative is headed by the Engineering & Public Works Commission.
- Woodlot Acquisition Block 12 (Capital Project DI-0072-13 for \$500,000) was added to the 2013 Capital Budget in response to the requirement to reimburse Block 12 Properties for woodlot conveyances with an agreement dated June 15, 2010. The reimbursement is in accordance with the Woodlot Acquisition Front End Funding Agreement item adopted by Council on June 30, 2009.
- Dufferin Clark Community Centre Heat Pump Replacement (Capital Project BF-8128-12 for \$67,000) was re-opened in the third quarter to pay invoices received after the project was closed in the second quarter. Funding for these invoices is within the original award. This project will be closed in the fourth quarter.

Capital projects closed during the 3rd Quarter

Staff together with City departments reviewed all active capital projects listed as of September 30th, 2013 to determine which capital projects could be consolidated and/or closed. Overall, 8 capital projects totalling a budget of \$4.28M were closed in the third quarter of 2013. Total actual project costs came in at 94% of budget, freeing up \$236K in the original funding sources for future project consideration. The drivers behind the \$236K are as follows:

- Approximately 96% or \$228K of the above project savings are related to Engineering Services projects. The project savings are not associated with any large capital project being closed, but the closing of seven projects with an average spend of 94%.
- The remaining balance is the result of the close of one project in City Clerks, CL-2505-09 High Density Mobile Shelving Units, freeing up \$8K.

A complete list of closed capital projects is provided as Attachment 5.

Continuity Schedule of Reserves and Reserve Funds

A continuity schedule of reserves and reserve funds as at September 30, 2013 is provided as Attachment 6. This schedule provides information on the individual and aggregate reserve balances. It also provides information on outstanding financial commitments and payment estimates required in future periods to fund approved projects. Forecasting commitments is intended to provide a proactive view of the reserve position and should not be interpreted as the year-end position due to the fact that commitments are not incorporated into financial statements until the actual expenses have incurred.

Reserve positions before commitments are all in a positive position, with the exception of development charge management studies. Adding commitments to the schedule reveals that 8 reserves are in a future negative position. Below is a brief description for positioning of these 8 reserves:

Sale of Public Lands – Future obligations are currently greater than the balance on hand. Dedicated surplus land is authorized for sale to cover this obligation but is pending.

Uplands Capital Improvement – A commitment to replace the uplands chairlift was approved by Council in 2011. As a result, the future position of this reserve will be in a negative position and replenished over time through Uplands revenue received.

CWDC Fire – A Council commitment to move forward with Fire Station 7-10 has temporarily placed this reserve into a pre-financing negative reserve position, which through future collections and spending constraints was anticipated to recover to a positive balance. However, as a result of a change in collections timing and adjustments and as a result of the difference in service level measures, this negative position is expected to continue. The Fire & Rescue Services department is measured by response time which is greatly impacted by intensification and traffic congestion. The Development Charge document provides new development funding based on a historical service level per capita measure. The two measures provide very different project timing and funding needs, which will require further discussion to address the forecast trend and service requirements.

CWDC Management Studies – Due to timing of events, this reserve is permitted to be in a deficit position. Growth related studies are incurred in advance of growth and recovered through subsequent development charges.

Special Charges and Area Development Charges (Developer Build Reserves) – These reserves relate to projects generally built by developers. Essentially, the developer has agreed to develop a structure, which will be funded by the City once funds are collected and available. Although, the continuity schedule illustrates a negative position after commitments, these reserves will never be in a deficit cash position as payments will only occur when funds are on hand. Reserves with a negative balance after commitments in this category are as follows:

- | | |
|-----------------------------|--------------------------------|
| ➤ D15 PD#5 Woodbridge Water | ➤ D19 PD#6 E. Rutherford Water |
| ➤ D18 PD#6 Maj., Mac Water | ➤ D25 Zenway/Fogal Sub-Trunk |

Grants Update

The following report provides an overview of the grant portfolio's Third Quarter activity with respect to Grant Programs, an update on the CIIF approved projects and recent grant announcements.

Annual Grant Program Activity

During the third quarter, there was activity associated with 14 grants equating to approximately \$7,819,476 in potential grant revenue, as summarized below:

Annual Grant Programs:

- 7 submissions received funding (\$3.8M)
- 6 3rd quarter submissions are pending notification/receipt of award (\$3.9M)
- 1 submission was not awarded funding (\$25K)

The following details the results of these submissions:

Table 5

GRANT PROGRAM ACTIVITY - 3rd Quarter 2013			
FUNDS RECEIVED/AWARDED			
PROGRAM	TOTAL PROJ. COST	AMT RECEIVED	USE OF FUNDS
Gas Tax 1st Installments	3,663,607	3,663,607	2013 1st Installment
Library Operating Grant	143,234	143,234	Min of Culture Tourism & Sport: Annual Operating Grant
MFOA Internship (2012/13)	25,000	21,141	Internship placement completed Final payment received (initial payment received in 2012 equating to total of \$25,000)
Southern Ontario Library System	0	5,314	Min of Culture share to Vaughan of additional grant funds
Young Canada Works	5,869	4,402	Youth Wage Subsidy
Canada Council of the Arts	1,600	1,600	Author Visits to Library
Pay Equity	1,336	1,336	Min. of Culture, Tourism & Sport
Total Q3	3,840,646	3,840,634	

Q3 GRANT SUBMISSIONS - AWARD PENDING			
PROGRAM	TOTAL PROJ. COST	AMT PENDING DECISION	USE OF FUNDS
Federal Gas Tax Program	3,663,607	3,663,607	2013 2 nd Installment (due in November 2013)
Starter Company	222,676	95,000	Over two years
York Region Ped & Bike Partnership Program*	90,000	90,000	Bike Lanes portion of project of DT-7056-11
York Reg. Ped & Bike Partnership Prog*	244,110	52,203	Ped. & Bike Network Implementation Program
ICCI	55,000	27,500	Foreign Consultant Offices in Italy and Israel
VBEC Relocation	82,577	25,535	Move from Beaverbrook House to Ec. Dev. In Civic Centre
Total Q3	4,357,970	3,953,845	

PREVIOUSLY SUBMITTED - NOT AWARDED		
PROGRAM	TOTAL COST	RATIONAL
MFOA Internship 2013/14	25,000	City received grant in 2012/13. Program does not fund two consecutive years
TOTALS	25,000	

***Regional Pedestrian and Cycling Partnership Program**

The City's Pedestrian and Bicycle Network Implementation Program is partially funded through the Region's Pedestrian and Bicycle Partnership Program. To date projects have been completed under the estimated cost leaving unclaimed grant funding. The City is proposing these funds be repurposed to cover a portion of project DT-7083-13 (bike network refinements in blocks 11, 12 and 18) pending completion of resident support survey and final Regional approval.

Sector and Term Specific Grant Programs

As noted in previous reports, the City is eligible to claim up to \$436,765 from the CIIF fund for 15 approved capital projects. These projects are now underway, per the table below, with the claims process to commence in September 2013 through to June 2014. The table below provides an update as to the status of the Projects as of the 3rd quarter:

Table 6

COMMUNITY IMPROVEMENT INVESTMENT FUND – PROJECT PROGRESS				
	COST ESTIMATE	CIIF @33.3%	EXPENSED TO DATE	STATUS*
Dufferin Clark C.C. Relocate Seniors Room To The Ground Floor	50,600.00	16,866.00	0.00	Tender Stage
Glen Shield Park-Playground Replacement & Safety Surfacing	248,000.00	82,666.67	11,145	Tender Stage
Father Ermanno CC: Out Door Rink	113,300.00	37,766.00	0.00	Tender in Q4-13
York Hill Park-Tennis Court Replacement	56,700.00	18,900.00	75.00	Tender Awarded Const: Spring 2014
Vaughan Crest Park Bocce Court Re-development	137,000.00	45,666.70	92.00	Substantially Complete - invoices to be processed in Q4
Ainsley Grove Library (AODA Standards @ Front Counter)	100,000.00	33,333.33	6,614.00	Projected completion in Q1/14
Dufferin Clark C.C. Seniors Accessible Washrooms	51,500.00	17,166.00	0.00	Finalize drawings
Dufferin District Park: Tennis Court Rehabilitation	139,300.00	46,433.33	4,842.00	Construction underway
Maple Baseball Diamond Fencing Replacement	32,000.00	10,666.67	75.00	Construction Phase
Sonoma Heights Park - Fencing Extension	30,900.00	10,300.00	75.00	Construction Phase
Mackenzie Glen Play Ground Rehabilitation	201,500.00	67,166.67	115.00	Bid process underway
Mackenzie Glen Park Replace Splash Pad Surfacing	61,800.00	20,600.00	49,013.00	COMPLETE
McClure Meadows Park-Splash Pad	25,800.00	8,600.00	4,336.00	COMPLETE **
Maple Lion Park Splash Pad	25,800.00	8,600.00	17,878.00	COMPLETE
Garnet A. Williams CC - Floor Replacement	36,100.00	12,033.33	0.00	COMPLETE-invoices to be processed in Q4
TOTAL AMOUNT ALL PROJECTS	1,310,300.00	436,764.67	94,260.00	

Notes:

* Projects will be closed once funding is received

**Project intent was different than the scope submitted, resulting in limited work performed.

Attachment 7 of this report provides a Year-to-Date summary of all grant program submissions as of September 30, 2013.

Recent Grant Announcements:

1. CN Eco Connections:
This program will provide matching grant funding of up to \$25,000 for the greening of municipal properties across Canada, especially areas close to rail lines, to projects related to urban forests, traffic calming/safety, schools, brownfields and naturalized areas such as park creation and restoration.
2. Provincial Drinking Water funding program.
Provincial program recently announced to assist rural, small and northern communities. Cities such as Vaughan are not eligible for this round of funding. Staff will monitor for next intake for potential to submit.
3. Federal Budget: New Building Canada Plan Update:
To date no new information has been released by the Federal Government concerning the Infrastructure program announced in February's budget. Staff are continuing to monitor and will relay new opportunities as they become available.

Relationship to Vaughan Vision 2020 / Strategic Plan

The report is consistent with the priorities set by Council and the necessary resources have been allocated and approved.

Regional Implications

None

Conclusion

Based on the 2013 third quarter results, the overall City position is on target.

- The City's net operating position was favorable by \$0.8M. The overall department variance was favourable, which in turn resulted in less than planned reserve withdrawals. Some unexpected variances occurred in Public Works and parks due to increased storm activity and Fire resulting from increased overtime to backfill vacancies. It should be noted, the City has a Winter Reserve in place to mitigate the impacts of non-typical weather patterns on road snow clearing. However, this transfer along with other planned transfers will not occur until year-end, when the City's final position is known.
- The City's Water Budget is on target however the Waste Water Budget came in unfavourable by \$1.0M. Sales revenues dropped substantially this quarter as a result of the record rainfall in July. Favourable water maintenance activities contributed to a more positive position whereas the Wastewater maintenance variance is much lower.
- The overall capital position was on target. All closed projects were completed on or below budget.

Attachments

- Attachment 1: City Operating – Third Quarter Variance Report
- Attachment 2: City Operating – Q3 Specific Variance Explanations
- Attachment 3: Open Capital Project Spend Report as at September 30, 2013
- Attachment 4: Projects on maintenance, warranty or awaiting regional invoicing
- Attachment 5: Closed Capital Projects Report YTD Ending September 30 2013
- Attachment 6: Continuity Schedule of Reserves & Reserve Funds as at September 30, 2013
- Attachment 7: Grant Program Activity Ending September 30 2013

Report prepared by:

Howard Balter, CGA
Acting Manager of Operating Budget - Ext. 8338

Jackie Macchiusi, CGA
Manager, Capital & Reserve Planning - Ext. 8267

Carey Greenidge, CMA
Finance Manager, Water & Wastewater - Ext. 8486

Respectfully submitted,

John Henry, CMA
Acting Commissioner of Finance & City Treasurer

Barry Jackson, CGA
Director of Financial Services



CITY OF VAUGHAN

2013 OPERATING BUDGET

**CITY OPERATING
THIRD QUARTER
VARIANCE REPORT**

**AS AT
September 30, 2013**

**CITY OF VAUGHAN
2013 OPERATING BUDGET
THIRD QUARTER VARIANCE REPORT
September 30, 2013**

REVENUE / EXPENDITURE SUMMARY

	2013 ANNUAL BUDGET	2013 YTD		VARIANCE		2013 BUDGET REMAINING	
		BUDGET	ACTUAL	FAV. / (UNFAV)		\$	%
				\$	%		
TAXATION	153,555,789	153,555,789	153,539,832	(15,957)	0.0%	15,957	0.0%
SUPPLEMENTAL TAXATION	5,282,683	0	0	0	0.0%	5,282,683	100.0%
GRANT / PAYMENT IN LIEU	2,645,200	2,500,000	2,589,899	89,899	3.6%	55,301	2.1%
RESERVES AND OTHER TRANSFERS	19,377,162	9,163,682	7,301,166	(1,862,516)	-20.3%	12,075,996	62.3%
FEES AND SERVICE CHARGES	37,349,966	28,846,983	28,966,929	119,946	0.4%	8,383,037	22.4%
CORPORATE	17,660,378	9,975,604	9,907,711	(67,893)	-0.7%	7,752,667	43.9%
PRIOR YEAR'S SURPLUS CARRYFORWARD	2,500,000	0	0	0	0.00%	2,500,000	100.0%
TOTAL REVENUES	238,371,178	204,042,058	202,305,537	(1,736,521)	-0.9%	36,065,641	15.1%
EXPENDITURES:							
DEPARTMENTAL	209,390,350	152,020,583	147,747,963	4,272,620	2.8%	61,642,387	29.4%
RESERVE CONTRIB. & CORP. EXP.	6,117,108	6,711,036	9,429,145	(2,718,109)	-40.5%	(3,312,037)	-54.1%
LONG TERM DEBT	14,150,587	10,612,887	9,623,840	989,047	9.3%	4,526,747	32.0%
CONTINGENCY	2,323,859	0	0	0	0.00%	2,323,859	100.0%
CAPITAL FROM TAXATION	6,389,274	6,389,274	6,389,274	0	0.0%	0	0.0%
TOTAL EXPENDITURES	238,371,178	175,733,780	173,190,223	2,543,557	1.4%	65,180,955	27.3%
EXCESS OF REVENUES OVER EXPENDITURES	0	28,308,278	29,115,314	807,036			

CITY OF VAUGHAN
2013 OPERATING BUDGET
THIRD QUARTER VARIANCE REPORT
September 30, 2013

REVENUE BY MAJOR SOURCE

	2013 ANNUAL BUDGET	2013 YTD		VARIANCE		2013 BUDGET REMAINING	
		BUDGET	ACTUAL	FAV. / (UNFAV)		\$	%
				\$	%	\$	%
TAXATION							
Supplementals	5,282,683	0	0	0	0.0%	5,282,683	100.0%
GRANT							
Library Grant	145,200	0	14,025	14,025	0.0%	131,175	90.3%
PAYMENT IN LIEU / OTHER							
Payment In Lieu / Other	2,500,000	2,500,000	2,575,874	75,874	3.0%	(75,874)	-3.0%
RESERVES AND OTHER TRANSFERS							
Engineering Reserve	4,737,394	3,553,047	2,942,023	(611,024)	-17.2%	1,795,371	37.9%
Election Cost	269,634	229,406	210,280	(19,126)	-8.3%	59,354	22.0%
CIL Recreation Land Reserve	665,000	498,750	498,750	0	0.0%	166,250	25.0%
Administrative Recovery from Capital	1,500,000	80,000	82,900	2,900	3.6%	1,417,100	94.5%
Fleet Management Reserve (Vehicle Replacement)	121,374	91,032	91,031	(2)	0.0%	30,344	25.0%
Building Standards Service Continuity Reserve	1,978,913	1,762,666	868,132	(894,534)	-50.7%	1,110,781	56.1%
DC Growth Projects	545,437	378,695	56,110	(322,585)	-85.2%	489,327	89.7%
Insurance Reserve	0	0	534	534	0.00%	(534)	0.0%
Tax Rate Stabilization Reserve	2,957,410	0	0	0	0.0%	2,957,410	100.0%
Debenture Payment Reserve	3,200,000	0	0	0	0.00%	3,200,000	100.0%
Water & Wastewater Recovery	3,402,000	2,570,086	2,551,406	(18,680)	-0.7%	850,594	25.0%
TOTAL RESERVES	19,377,162	9,163,682	7,301,166	(1,862,516)	-20.3%	12,075,996	62.3%
FEES/SERVICE CHARGES							
CITY MANAGER							
City Manager	0	0	11,066	11,066	0.00%	(11,066)	0.0%
Fire And Rescue Services	580,628	370,389	468,011	97,622	26.4%	112,617	19.4%
TOTAL CITY MANAGER	580,628	370,389	479,077	108,688	29.3%	101,551	17.5%
COMMISSIONER OF LEGAL & ADMIN. SERV.							
Clerks	37,261	29,094	38,667	9,573	32.9%	(1,406)	-3.8%
Clerks - Licensing	1,121,360	890,839	850,535	(40,304)	-4.5%	270,825	24.2%
Committee Of Adjustment	474,007	396,586	363,728	(32,858)	-8.3%	110,279	23.3%
Legal Services	60,000	39,983	48,134	8,151	20.4%	11,866	19.8%
By-law & Compliance	2,318,478	1,712,375	1,794,952	82,577	4.8%	523,526	22.6%
TOTAL COMMISSIONER OF LEGAL & ADMIN. SERV.	4,011,106	3,068,877	3,096,016	27,139	0.9%	915,090	22.8%
COMMISSIONER OF COMMUNITY SERVICES							
Communities In Bloom Sponsorship	10,000	10,000	0	(10,000)	-100.0%	10,000	100.0%
Non-Profit Housing	0	0	0	0	0.0%	0	0.0%
Community Grants & Advisory Comm.	0	0	12,610	12,610	0.0%	(12,610)	0.0%
Recreation	18,148,833	15,069,338	15,274,779	205,441	1.4%	2,874,054	15.8%
Cultural Services	552,980	405,623	606,411	200,788	49.5%	(53,431)	-9.7%
Buildings And Facilities	192,840	134,069	316,277	182,208	135.9%	(123,437)	-64.0%
Fleet Management	0	0	111	111	0.00%	(111)	0.0%
Parks & Forest Operations	111,211	72,693	147,289	74,596	102.6%	(36,078)	-32.4%
Cemeteries	101,780	94,017	73,134	(20,883)	-22.2%	28,646	28.1%
TOTAL COMMISSIONER OF COMMUNITY SERVICES	19,117,644	15,785,740	16,430,611	644,871	4.1%	2,687,033	14.1%
COMMISSIONER OF PLANNING							
Development Planning	3,413,026	2,559,765	2,388,498	(171,267)	-6.7%	1,024,528	30.0%
Building Standards - Licenses/Permits	6,878,872	5,146,862	4,717,826	(429,036)	-8.3%	2,161,046	31.4%
- Plumbing Permits	500,000	366,344	410,859	44,515	12.2%	89,141	17.8%
- Service Charges	552,861	428,482	413,677	(14,805)	-3.5%	139,184	25.2%
TOTAL COMMISSIONER OF PLANNING	11,344,759	8,501,453	7,930,859	(570,594)	-6.7%	3,413,900	30.1%
COMMISSIONER OF CORPORATE AND STRATEGIC SERVICES							
Environmental Sustainability	22,500	5,625	0	(5,625)	-100.0%	22,500	100.0%
TOTAL COMMISSIONER OF CORPORATE AND STRATEGIC SERVICES	22,500	5,625	0	(5,625)	-100.0%	22,500	100.0%
COMMISSIONER OF ENGINEERING & PUBLIC WORKS							
Development And Transport. Engineering	404,028	307,705	168,717	(138,988)	-45.2%	235,311	58.2%
Engineering Services	250,893	125,878	215,488	89,610	71.2%	35,405	14.1%
Public Works - Operations	1,311,008	466,844	437,324	(29,520)	-6.3%	873,684	66.6%
TOTAL COMMISSIONER OF ENGINEERING & PUBLIC WORKS	1,965,929	900,427	821,530	(78,897)	-8.8%	1,144,399	58.2%
VAUGHAN PUBLIC LIBRARIES	307,400	214,472	208,837	(5,635)	-2.6%	98,563	32.1%
TOTAL FEES / SERVICE CHARGES	37,349,966	28,846,983	28,966,929	119,946	0.4%	8,383,037	22.4%
TOTAL CORPORATE REVENUES	17,660,378	9,975,604	9,907,711	(67,893)	-0.7%	7,752,667	43.9%
TOTAL REVENUE	82,315,389	50,486,269	48,765,705	(1,720,564)	-3.4%	33,549,684	40.8%

**CITY OF VAUGHAN
2013 OPERATING BUDGET
THIRD QUARTER VARIANCE REPORT
September 30, 2013**

**REVENUE BY MAJOR SOURCE
CORPORATE REVENUE DETAIL**

	2013 ANNUAL BUDGET	2013 YTD		VARIANCE		2013 BUDGET REMAINING	
		BUDGET	ACTUAL	FAV. / (UNFAV)		\$	%
				\$	%	\$	%
CORPORATE REVENUE DETAIL :							
Fines And Penalties	4,900,000	3,716,113	3,870,854	154,741	4.2%	1,029,146	21.0%
Tax Certificates And Documents	501,228	422,364	418,527	(3,837)	-0.9%	82,701	16.5%
Investment Income	2,750,000	2,062,500	1,768,445	(294,055)	-14.3%	981,555	35.7%
Hydro Investment Income	4,853,450	3,640,089	3,630,116	(9,973)	-0.3%	1,223,334	25.2%
Hydro Dividends	4,425,000	0	0	0	0.0%	4,425,000	100.0%
Miscellaneous Revenue	70,000	52,500	117,709	65,209	124.2%	(47,709)	-68.2%
Purchasing	60,700	43,537	53,008	9,471	21.8%	7,692	12.7%
Cashiering Services	50,000	37,501	37,500	(1)	0.0%	12,500	25.0%
Capital Admin. Revenue	50,000	1,000	11,553	10,553	1055.3%	38,447	76.9%
TOTAL CORPORATE REVENUE	17,660,378	9,975,604	9,907,711	(67,893)	-0.7%	7,752,667	43.9%

**CITY OF VAUGHAN
2013 OPERATING BUDGET
September 30, 2013**

DEPARTMENTAL EXPENDITURES BY MAJOR CATEGORY (1)

	2013 ANNUAL BUDGET	2013 YTD		VARIANCE		2013 BUDGET REMAINING	
		BUDGET	ACTUAL	FAV. / (UNFAV) \$	%	\$	%
COUNCIL	1,477,761	1,126,506	931,073	195,433	17.3%	546,688	37.0%
OFFICE OF THE INTEGRITY COMMISSIONER	199,940	154,061	103,196	50,865	33.0%	96,744	48.4%
INTERNAL AUDIT	286,614	287,481	262,804	24,677	8.6%	23,810	8.3%
City Manager	697,484	517,874	622,305	(104,431)	-20.2%	75,179	10.8%
Fire and Rescue Services	37,452,662	28,332,059	29,360,141	(1,028,082)	-3.6%	8,092,521	21.6%
Emergency Planning	179,223	127,164	139,929	(12,765)	-10.0%	39,294	21.9%
Executive Director	205,112	202,101	156,745	45,356	22.4%	48,367	23.6%
Corporate Communications	1,071,155	781,787	828,666	(46,879)	-6.0%	242,489	22.6%
Economic and Business Development	1,366,367	942,609	934,761	7,848	0.8%	431,606	31.6%
TOTAL CITY MANAGER	40,972,003	30,903,594	32,042,547	(1,138,953)	-3.7%	8,929,456	21.8%
Commissioner of Finance and City Treasurer	405,161	289,723	241,481	48,242	16.7%	163,680	40.4%
City Financial Services	3,031,474	2,257,769	2,094,090	163,679	7.2%	937,384	30.9%
Budgeting and Financial Planning	2,282,715	1,704,770	1,553,765	151,005	8.9%	728,950	31.9%
Development Finance & Investments	576,814	429,162	334,262	94,900	22.1%	242,552	42.1%
Purchasing Services	1,483,938	1,121,302	904,256	217,046	19.4%	579,682	39.1%
TOTAL COMM. OF FINANCE AND CITY TREASURER	7,780,102	5,802,726	5,127,855	674,871	11.6%	2,652,247	34.1%
Commissioner of Legal and Administrative Services	374,423	262,745	349,476	(86,731)	-33.0%	24,947	6.7%
City Clerk - Admin	4,321,794	3,180,137	2,974,016	206,121	6.5%	1,347,778	31.2%
Clerks - Licensing	637,161	473,417	488,614	(15,197)	-3.2%	148,547	23.3%
City Clerk - Insurance	4,726,877	4,024,344	3,434,272	590,072	14.7%	1,292,605	27.3%
Committee of Adjustment	575,961	430,099	418,072	12,027	2.8%	157,889	27.4%
Council Corporate	102,073	76,310	56,231	20,079	26.3%	45,842	44.9%
Legal Services	2,051,416	1,533,828	1,572,229	(38,401)	-2.5%	479,187	23.4%
By-law & Compliance	5,255,950	3,869,929	3,846,981	22,948	0.6%	1,408,969	26.8%
TOTAL COMM. OF LEGAL AND ADMINISTRATIVE SERVICE	18,045,655	13,850,809	13,139,891	710,918	5.1%	4,905,764	27.2%
Commissioner of Community Services	502,766	362,097	316,605	45,492	12.6%	186,161	37.0%
Communities In Bloom	80,140	17,312	103	17,209	99.4%	80,037	99.9%
Community Grants and Advisory Committees	99,017	72,869	36,824	36,045	49.5%	62,193	62.8%
Recreation	19,521,451	14,482,992	14,139,771	343,221	2.4%	5,381,680	27.6%
Cultural Services	2,122,167	1,543,288	1,505,797	37,491	2.4%	616,370	29.0%
Buildings and Facilities	20,873,272	14,834,119	14,378,781	455,338	3.1%	6,494,491	31.1%
Fleet Management	2,563,217	1,670,169	1,566,571	103,598	6.2%	996,646	38.9%
Parks & Forest Operations	12,953,211	9,456,250	10,334,538	(878,288)	-9.3%	2,618,673	20.2%
Parks Development	1,265,866	931,929	699,825	232,104	24.9%	566,041	44.7%
TOTAL COMMISSIONER OF COMMUNITY SERVICES	59,981,107	43,371,025	42,978,815	392,210	0.9%	17,002,292	28.3%
Commissioner of Planning	357,428	264,010	265,033	(1,023)	-0.4%	92,395	25.8%
Development Planning	3,347,787	2,482,122	2,096,287	385,835	15.5%	1,251,500	37.4%
Policy Planning	1,500,531	1,120,177	963,042	157,135	14.0%	537,489	35.8%
Building Standards	7,069,934	5,242,555	4,363,786	878,769	16.8%	2,706,148	38.3%
TOTAL COMMISSIONER OF PLANNING	12,275,680	9,108,864	7,688,147	1,420,717	15.6%	4,587,533	37.4%
Commissioner of Strategic and Corporate Services	346,642	255,971	256,106	(135)	-0.1%	90,536	26.1%
Innovation & Continuous Improvement	690,399	577,401	249,084	328,317	56.9%	441,315	63.9%
Access Vaughan	943,173	677,269	633,503	43,766	6.5%	309,670	32.8%
Strategic Planning	389,322	283,016	169,387	113,629	40.1%	219,935	56.5%
Environmental Sustainability	325,900	234,661	189,432	45,229	19.3%	136,468	41.9%
Human Resources	3,486,986	2,573,709	2,879,632	(305,923)	-11.9%	607,354	17.4%
Information and Technology Management	8,200,901	5,948,746	5,029,029	919,717	15.5%	3,171,872	38.7%
TOTAL COMMISSIONER OF STRATEGIC AND CORPORATE SERVICES	14,383,323	10,550,773	9,406,174	1,144,599	10.8%	4,977,149	34.6%
Commissioner of Engineering and Public Works	488,970	364,155	254,089	110,066	30.2%	234,881	48.0%
Development and Transport. Engineering	4,596,029	3,319,247	2,675,504	643,743	19.4%	1,920,525	41.8%
Engineering Services	4,261,742	2,979,972	2,555,727	424,245	14.2%	1,706,015	40.0%
Public Works - Operations	30,593,451	19,990,979	20,664,483	(673,504)	-3.4%	9,928,968	32.5%
TOTAL COMMISSIONER OF ENGINEERING AND PUBLIC WORKS	39,940,192	26,654,353	26,149,802	504,551	1.9%	13,790,390	34.5%
VAUGHAN PUBLIC LIBRARIES	14,047,973	10,210,391	9,917,659	292,732	2.9%	4,130,314	29.4%
TOTAL DEPARTMENTAL EXPENDITURES	209,390,350	152,020,583	147,747,963	4,272,620	2.8%	61,642,387	29.4%
RESERVE CONTRIBUTIONS & CORP. EXP.	6,117,108	6,711,036	9,429,145	(2,718,109)	-40.5%	(3,312,037)	-54.1%
LONG TERM DEBT	14,150,587	10,612,887	9,623,840	989,047	9.3%	4,526,747	32.0%
CONTINGENCY	2,323,859	0	0	0	0.00%	2,323,859	100.0%
CAPITAL FROM TAXATION	6,389,274	6,389,274	6,389,274	0	0.0%	0	0.0%
TOTAL DEPARTMENTAL AND CORPORATE EXPENDITURE	238,371,178	175,733,780	173,190,223	2,543,557	1.4%	65,180,955	27.3%

(1) Expenditures are net of Hydro Joint Services Revenue and Library Joint Service Charges.

**CITY OF VAUGHAN
2013 OPERATING BUDGET
September 30, 2013**

CORPORATE EXPENDITURES - DETAILS

	2013 ANNUAL BUDGET	2013 YTD		VARIANCE		2013 BUDGET REMAINING	
		BUDGET	ACTUAL	FAV. / (UNFAV)			
				\$	%	\$	%
RESERVE CONTRIBUTIONS AND CORP. EXP. DETAIL :							
RESERVE CONTRIBUTIONS:							
Bldg & Facil. Infrast. Res. Contrib.	2,297,082	2,297,082	2,297,082	0	0.0%	0	0.0%
Roads Infrastructure Reserve Contribution	412,068	412,068	412,068	0	0.0%	0	0.0%
Parks Infrastructure Reserve Contribution	601,819	601,819	601,819	0	0.0%	0	0.0%
Election Reserve Contribution	400,000	400,000	400,000	0	0.0%	0	0.0%
Additional Vehicle Contribution	182,283	182,283	182,283	0	0.0%	0	0.0%
Fire & Rescue Contrib.	1,323,221	1,323,221	1,323,221	0	0.0%	0	0.0%
Heritage Contrib.	208,080	208,080	208,080	0	0.0%	0	0.0%
Streetscapes Contrib.	329,795	329,795	329,795	0	0.0%	0	0.0%
City Playhouse Contrib.	15,000	15,000	15,000	0	0.0%	0	0.0%
ITM Reserve Contrib.	1,002,200	1,002,200	1,002,200	0	0.0%	0	0.0%
TOTAL RESERVE CONTRIBUTIONS	6,771,548	6,771,548	6,771,548	0	0.0%	0	0.0%
CORPORATE EXPENDITURES:							
Bank Charges	95,000	79,969	117,838	(37,869)	-47.4%	(22,838)	-24.0%
Professional Fees	184,000	199,000	17,946	181,054	91.0%	166,054	90.2%
Major Omb Hearings - Professional Fees	407,000	305,250	147,070	158,180	51.8%	259,930	63.9%
Joint Services	450,326	337,743	344,719	(6,976)	-2.1%	105,607	23.5%
Sundry	0	0	(912)	912	0.00%	912	0.0%
Tax Adjustments	2,025,000	1,737,196	1,783,487	(46,291)	-2.7%	241,513	11.9%
Amo Membership	16,300	12,338	16,196	(3,858)	-31.3%	104	0.6%
Conferences	28,300	24,439	19,169	5,270	21.6%	9,131	32.3%
By-Election	0	0	0	0	0.00%	0	0.0%
Election	269,634	226,164	212,083	14,081	6.2%	57,551	21.3%
Anticipated Labour Savings	(4,130,000)	(2,982,611)	0	(2,982,611)	100.0%	(4,130,000)	100.0%
TOTAL CORPORATE EXPENSES	(654,440)	(60,512)	2,657,597	(2,718,109)	4491.9%	(3,312,037)	506.1%
TOTAL RESERVE CONTRIBUTIONS & CORPORATE EXP.	6,117,108	6,711,036	9,429,145	(2,718,109)	-40.5%	(3,312,037)	-54.1%

City Operating – Q3 Specific Variance Explanations

Specific Variance Explanations:

Listed below are explanations for significant revenue and expenditure variances. As per prior practice, department explanations are required for all unfavourable variances and any favourable variances in excess of \$100,000. Explanations for corporate revenue and expenditure variances are also included, following the major department variance explanations.

Note: In general, revenues are based on assumptions regarding many factors i.e. economy, timing etc. Some areas are difficult to predict with a high level of accuracy and a particular period can be significantly influenced by a large application or revenue timing (e.g. Building Standards, Development Planning etc.).

City Manager

City Manager

Expense variance - \$104,431 or 20.2% unfavourable

The expense variance was largely due to the transfer of additional interim labour costs which was offset by a combination of minor variances across multiple accounts, resulting in a total Q3 variance of \$104,431.

Fire and Rescue Services

Expense variance- \$1,028,082 or 3.6% unfavourable

The majority of the unfavourable variance, \$1.04M, was related to overtime and related benefits. The Fire Department was short staffed by 36 employees mostly from retirements, resignations, temporary absences from long term disability, maternity and work accommodations. Timing of recruitment to fill these vacancies has an impact on the amount of overtime. New recruits recently added to the total complement will help lessen the impact of overtime. As well, this overtime budget has been partially addressed as part of the 2014-17 Budget process. There are other initiatives being looked at to address this issue further. There was also an unfavourable variance of \$60K in materials and supplies which was offset by revenues related to retail sales.

The above unfavourable variance was offset by a favourable variance of \$84K in Radio Operations which was related to system operation and maintenance invoices that the Fire Department is still awaiting from York Regional Police.

Emergency Planning

Expense variance - \$12,765 or 10% unfavourable

An approved salary adjustment and a one month part-time contract extension resulted in unfavourable variance. In the next quarter, the anticipated savings from the Emergency Exercise Training is expected to partially offset this negative labour variance.

Executive Director

Corporate Communications

Expense variance - \$46,879 or 6.0% unfavourable

Similar to the second quarter variance explanation, the unfavourable variance was due to a position transfer from Corp Comm to the Executive Director during the budget process; however the actuals did not reflect this movement. The position budget will be corrected for in the 2014-17 budget process. This was partially offset by favourable variances in Corporate Publications, Advertising/Branding and in Transfer from Expenditure Reserves.

City Operating – Q3 Specific Variance Explanations

Commissioner of Finance & City Treasurer

City Financial Services

Expenditure variance - \$163,679 or 7.2% favourable

The variance was mainly in labour accounts for \$139K due to temporary vacancies offset by job evaluation adjustments at the beginning of the year and by temporary backfill replacements in FT Contract and Professional Fees. The remainder of the variance was in printing account for tax billing processing due to payment timing differences and other minor account variances.

Budgeting & Financial Planning

Expenditure variance - \$151,005 or 8.9% favourable

The favorable variance was mainly a result of temporary vacancies in the department. As of April the Department Director has assumed the Acting Commissioner role and is funded from that budget. In addition, there were a number of vacancies, most of which have been filled.

Purchasing

Expenditure variance - \$217,046 or 19.4% favourable

This variance was mainly in labour accounts for \$198K as a result of two temporary vacancies that were filled in the 2nd and 3rd quarters. The remainder of the variance was due to timing differences in other accounts.

Commissioner of Legal and Administrative Services

Commissioner of Legal and Administrative Services

Expense variance – \$86,731 or 33.0% unfavourable

The unfavourable variance was mostly due to unplanned labour costs. This variance will continue the rest of the year.

Clerks - Administration

Expenditure Variance – \$206,121 or 6.5% favourable

Similar to the second quarter, there was a favourable variance of \$147K in labour costs as a result of vacancies and replacements that started at a lower experience step. There was a favourable variance of \$36K in rental lease equipment caused by the renewal of the Print Shop copier lease agreement.

Clerks – Licensing

Revenue variance - \$40,304 or 4.5% unfavourable

The unfavourable variance was mainly due to timing of revenue earned from Taxi Licensing, Public Garage, Personal Services and Food Stuffs offset by higher than expected revenue from Eating Establishments.

Expenditure variance -\$15,197 or 3.2% unfavourable

The unfavourable variance was mainly due to purchase of marriage licenses; which will be recovered from the issuance of marriage licenses later in the year.

City Operating – Q3 Specific Variance Explanations

Clerks – Insurance

Expenditure variance \$590,072 or 14.7% favourable

This variance was a combination of various contributing factors. There was a favourable variance of \$168K for legal fees that were planned but not required. There was a \$147K favourable variance due to the timing of payment of a deductible. There was \$85K favourable variance in insurance premiums due to timing of invoices from other insurance policies for the City and a minimum adjustment made to the City's insurable assets which resulted in a small premium refund (\$1K). There was a savings in external city claims due to fewer claims processed as the Claims Analyst has been successful in deflecting liability away from the City either through denial or referral of the claim to another third party. The remainder was a favourable variance of \$77K in the adjuster fee expenditure as more claims were adjusted internally by Claims Analyst. A portion of the above variance is related to timing issues and it is expected that the corresponding variance will be reduced in Q4.

Committee of Adjustment

Revenue Variance - \$32,858 or 8.3% unfavourable

This variance was due to fewer applications submitted than anticipated resulting in negative variance. It is difficult to predict if revenues will reach budget as it is dependent on market trends.

Legal Services

Expenditure variance - \$38,401 or 2.5% unfavourable

The unfavourable variance was as a result of higher than expected costs for external legal consultants for development related issues such as strata title and development charges appeals, an Assessment Review Board Hearing and appeal and Provincial Offences Act appeal and registration fees for corporate and title search requests related to enforcement and development matters. The negative variance was offset by the temporary vacancy in the department.

Commissioner of Community Services

Communities in Bloom

Revenue variance - \$10,000 or 100% unfavourable

As in previous quarters, the unfavourable variance was due to no receipt of sponsorship from Powerstream. Powerstream has advised that this program did not qualify.

Recreation

Revenue variance - \$205,441 or 1.4% favourable (excluding York Region Transit ticket sales: \$62,917 or 0.5% unfavourable)

Recreation (excluding York Region Transit (YRT) ticket sales)

The recreation unfavourable variance of \$63K was made up of the following:

- Higher registrations in aquatics and camps (\$292K favourable)
- Fewer fitness memberships (\$239K unfavourable). This was due to increased price competition from the private sector.
- Less permitting revenue than planned (\$107K unfavourable)

City Operating – Q3 Specific Variance Explanations

- Advertising revenue was unfavourable to budget (\$74K) due to payment delays for the Recreation Guide advertising which should correct itself by Q4. The variance was also impacted by marginally lower than expected poster unit advertising revenue generated.

YRT Ticket Sales

Revenue was favourable by \$268K. This was due to higher than anticipated transit ticket sales which will be offset by expenses in Q4 when payment is remitted to the region.

Expenditure variance - \$343,221 or 2.4% favourable

Labour Variance:

Overall favourable labour variance of \$159K was a result of savings in full time labour costs (\$657K); of which \$260K was partially offset by contract replacements. The remaining favourable variance was offset by overages in part time of \$339K in mostly our aquatics and camp portfolios due to increased program participation and registrations (partially offset by increased revenues as discussed above).

Other Expenses:

Contractor and Contractor Materials was unfavourable by \$131K due to an increase in third party program partnerships, which was fully offset by program revenue.

The remaining variance consists of numerous smaller items such as:

- There was a favourable variance of \$83K in the Vaughan Hockey Association subsidy account due to payment timing differences (September invoice of \$90K to be processed).
- The favourable variance shown in Dept. Sundry Expense of \$57K was related to the department's subsidies for Rec Assist (\$30K) and Fairs & Festivals (\$24K). The software used to process registrations applies these subsidies as a reduction to revenue; therefore expenses cannot be directly captured resulting in favourable variances.
- The favourable variance of \$52K for Small Tools and Equipment reflects a \$14K savings in camps, specifically from a computer camp at Dufferin Clark CC.
- The favourable variance of \$29K for Rentals, Leases - Equipment was related to an operational change from leasing fitness equipment to purchasing the majority of fitness equipment required. The offset will become evident in Small Tools and Equipment.
- The favourable variance of \$26K for General Maintenance was related to the timing and frequency of maintenance of fitness equipment at our fitness centres. This variance is expected to correct itself in the 4th quarter.

Overall, recreation is in a net favourable position.

YRT Ticket Sales

Expense was unfavourable by \$7K due to timing of invoice receiving/processing from the Region. This will correct itself in Q4.

Cultural Services

Revenue variance - \$200,788 or 49.5% favourable

The favourable variance was a result of increased sponsorship revenue (\$79K) for events (i.e. Canada Day, Concerts in the Park, Winterfest) through retention of sponsors and solicitation of new supporters through continued marketing and outreach. In addition, there was \$147K higher than expected registrations for course offerings and rentals at City Playhouse Theatre.

City Operating – Q3 Specific Variance Explanations

It should be noted that a significant portion of the rental revenue from the City Playhouse is deferred in the 4th quarter.

Buildings & Facilities

Revenue variance - \$182,208 or 135.9% favourable

The favourable revenue variance was primarily due from Revenue from Recoverable Expenses of \$102K related to Fire Station 7-8 and 7-9, as a result of a late payment received from the Region. There was also a favourable variance for Rents and Concessions of \$54K due to Cell tower revenue and \$27K for Daycare revenue at North Thornhill. These were both accounted for as part of the 2014-17 budget process.

Expenditure variance - \$455,338 or 3.1% favourable

The favourable expenditure variance was primarily a result of

- General Maintenance of \$323K as a result of scheduling some replacements/repairs at city buildings during building closures. This will adjust at year end once the maintenance is completed.
- Contractor expense in the amount of \$144K, primarily due to payment timing issues and delayed start of some contracts.
- Favourable variances were also experienced in garbage disposal, security system maintenance and cleaning services totaling \$174K, due to payment timing issues that should correct themselves by year end.

The above favourable variances are partially offset by unfavourable variances in:

- Utilities of \$87K due to an ongoing increase in the costs of Hydro.
- Janitorial Supplies of \$101K partially due to a onetime cost which was incurred at the beginning of 2013.

Fleet Management

Expenditure variance - \$103,598 or 6.2% favourable

Fleet was showing a favourable overall YTD operating variance predominantly due to planned maintenance that has yet to take place and that will occur by year end. The largest variances were seen in PW-Roads (\$48K unfavourable), Fleet (\$65K favourable) and Parks and Forestry Operations (\$91K favourable). Minor offsetting variances were seen in most other areas.

Parks & Forestry Operations

Expenditure variance - \$878,288 or 9.3% unfavourable

The unfavourable variance was comprised mainly of unfavourable variances in Overtime (\$162K) and Part time (\$393K). Majority of the variance relates to labour and materials due to number and severity of snow events. Other activities related to the emerald ash bore and park grass cutting also contributed, but to a lesser extent. Part time was unfavourable due in part to coverage of full time vacancies as well. There were also unfavourable variances of \$512K in Contracts mainly due to parking lot salting application caused by more than anticipated number of salting events and an additional \$69K in Fuel due to increase sidewalk salt application, extra cuts to parks during the spring, dandelion growing periods, and EAB inspections.

The above, was partially offset by a favourable variance in Salaries and Benefits of \$266K and due to 2 full time vacancies and one parental leave.

City Operating – Q3 Specific Variance Explanations

Cemeteries

Revenue variance - \$20,883 or 22.2% unfavourable

As in the first half of the year, the unfavourable variance was mostly due to lower than expected sale of plots. This trend is anticipated to continue until the end of the year. 2014-17 Budget has been adjusted to reflect this trend.

Parks Development

Expenditure variance - \$232,104 or 24.9% favourable

The favourable variance was mostly in labour accounts (\$230K) as a result of two vacancies in the department. The Director position is now filled and it is anticipated the remaining vacancy will be filled later in the year.

Commissioner of Planning

Commissioner of Planning

Expenditure Variance - \$1,023 or 0.4% unfavourable

The unfavourable variance of \$3,663 in full time and benefits due to the timing of progression was partially offset by favourable variance in several accounts including training & development, ETR toll charges, and seminars and workshops.

Development Planning

Revenue Variance - \$171,267 or 6.7% unfavourable

The unfavourable variance was due to application volume lower than budgeted in Site Plan Applications (\$153K), Subdivision Applications (\$101K) and Zoning By-Law Applications (\$51K). The unfavourable variance was in turn offset by favorable variances due to higher than expected volumes in Official Plan Applications (\$68K) and Condominium Applications (\$63K).

Expenditure variance - \$385,835 or 15.5% favourable

Within labour costs, the favourable variance of \$333K was a result of five vacancies. One position related to VMC which was filled at the beginning of fourth quarter and two positions related to the Zoning Bylaw Review were delayed pending the Official Plan final approval. The remainder of the variance was found throughout several accounts such as professional fees, computer hardware, training and development, etc.

Policy Planning

Expenditure variance - \$157,135 or 14% favourable

A favourable variance of \$157K in labour accounts was a result of two vacancies. One position was filled at the beginning of second quarter and the other position is related to the Zoning By-Law Review project which is on hold pending the Official Plan final approval.

Building Standards

Revenue Variance - \$399,327 or 6.7% unfavourable

The unfavourable revenue variance of \$429K in licenses, permits and fines were attributed to a slightly lower than expected volume of building permits. In addition, there was an unfavourable variance of \$79K due to a lower than expected volume of title restrictions. Building standards revenue can vary significantly from quarter to quarter and are very difficult to predict with great accuracy. These swings generally do not have a net impact on the City's financial results as they are neutralized through the Building Standard Continuity Reserve.

City Operating – Q3 Specific Variance Explanations

The unfavourable variances were offset by a favourable variance of \$95K in sign fees, plumbing permit fees and other miscellaneous revenues (i.e. property information fees, septic tank inspections, etc.) due to higher than expected volumes.

Expenditure variance - \$878,769 or 16.8% favourable

The majority of the positive expenditure variance, \$622K, was labour related and due to seven vacancies. One vacancy was related to the Zoning By-law Review project which was delayed until the approval of the Official Plan and the other six positions will be filled in the fourth quarter.

There were also favourable variances of \$126K in professional fees and computer software accounts that were related to the Zoning By-Law Review project. The remaining variance of \$131K was related in part to the vacant positions and was in various accounts such as training and development, office equipment, copier lease charges etc. The favourable variance in this department's expenses is partially offset by unfavourable variance in reserve revenue from the Building Standards Reserve as discussed later in this report.

Commissioner of Strategic and Corporate Services

Innovation and Continuous Improvement

Expenditure variance - \$328,317 or 56.9% favourable

The favourable variance of \$310K in labour costs was due to the department only becoming fully staffed with 5 FTEs in September. There was a favourable variance of \$57K in professional fees due to the delay in starting Operational Reviews. A review of solid waste operations began in Q3; as yet no invoice has been submitted by the consultant. Additionally, the budget for professional fees was increased in Q2 by transferring funds from the Strategic Planning department. The above variance was partially offset by a \$54K unfavourable variance in office equipment & furniture due to the department office space being completed in Q2, requiring expenditures on desks etc. for the team. The remainder were small variances in various other accounts.

Environmental Sustainability

Revenue variance - \$5,625 or 100.0% unfavourable

The unfavourable variance of \$6K was a result of the delay in obtaining final approval for the FCM Green Municipal Fund grant.

Strategic Planning

Expenditure variance - \$113,629 or 40.1% favourable

The favourable variance of \$53K in labour accounts was a result of two vacancies in the department, one of which had been filled in Q3. The favourable variance of \$43K in professional fees will be used by the year-end for the performance measurement dashboard consultants and support. The remainder were small variances in various other accounts.

Human Resources

Expenditure variance - \$305,923 or 11.9% unfavourable

Most of the unfavourable variance was in professional fees (\$391K) with no funds remaining in the professional fees 2013 budget. This was the result of higher than anticipated costs for executive recruiting, arbitration and legal fees. Additional expenditures in professional fees are anticipated in Q4 related to outplacement costs, legal fees and continuing executive search costs. Some of these costs were offset by a favourable variance of \$71K in labour

City Operating – Q3 Specific Variance Explanations

accounts as a result of vacant Manager positions, which will be filled in Q4, and a favourable variance of \$19K in corporate training due to timing. The remainder were small variances in various other accounts.

Information and Technology Management

Expenditure variance - \$919,717 or 15.5% favourable

The favourable variance was primarily due to the \$437K variance in labour costs largely attributable to 5 vacant positions. Recruitment process is underway and vacancies are expected to be filled by the end of Q4. In addition, the favourable variances in professional fees \$146K, communications \$133K and service contracts \$125K were due to invoice timing issues and license renewals and should be rectified by year end. The favourable variance of \$89K in computer hardware was due to an infrastructure project delay, which will be rectified in Q4. The unfavourable variance of \$80K in office equipment & furniture was due to the recent ITM office reconfiguration project. The remainder were small variances in various other accounts.

Commissioner of Engineering and Public Works

Commissioner of Engineering and Public Works

Expenditure variance - \$110,066 or 30.2% favourable

The favourable variance was primarily a result of two vacancies, which had been filled in Q3 and minor variances in other accounts.

Development and Transportation Engineering

Revenue variance - \$138,988 or 45.2% unfavourable

The unfavourable variance was the result of the vacant TTC/YRT Construction Liaison Inspector contract position. This unfavourable revenue variance was offset by associated favourable expenses. The remainder of the variance was a result of lower than anticipated lot and infill lot grading permits.

Expenditure variance - \$643,743 or 19.4% favourable

The favourable variance was primarily a result of five vacancies plus a parental leave of absence within the department. These vacancies are expected to be filled before the end of 2013. The remainder of the variance consisted of minor variances in other accounts.

Engineering Services

Expenditure variance - \$424,245 or 14.2% favourable

The favourable labour variance of \$283K resulted from four vacancies. Three vacancies are due to staff vacating positions and the remaining vacancy is a new position approved as part of the 2013 Budget and recruitment is ongoing. The positions of Manager and Supervisor of Traffic Engineering will remain vacant pending the Commission functional review as part of the Public Service Renewal Initiative.

The favorable variance of \$91K in Contractor & Contractor Materials for Pavement Markings was a result of delays in invoicing for work completed. The variance will be reduced in Q4. The remainder were small variances in various other accounts.

City Operating – Q3 Specific Variance Explanations

Public Works

Revenue variance - \$29,520 or 6.3% unfavourable

The unfavourable variance was primarily a result of \$24K payment timing difference for Waste Diversion Organization grant, which will correct itself by the end of 2013.

Expenditure variance - \$673,504 or 3.4% unfavourable

Most of the variance was in Winter Division followed by Waste, Administration, and Roads Divisions. A detailed explanation for each division is provided below.

Winter

The unfavourable variance of \$1.2M was primarily a result of \$864K in contractor & contract materials and \$65K in labour accounts due to severe weather conditions and additional expenses incurred for snow removal, ploughing and windrow activities in the beginning of the year. The unfavourable variance of \$196K in materials & supplies was due to the purchase of salt completed earlier in the season than projected and will reverse itself in Q4. No additional purchases of salt are anticipated in 2013. There was an unfavourable variance of \$65K in fuel as a result of higher consumption for ploughing, salting, and snow removal operations. The remainder were small variances in other accounts.

Waste

There was a favourable variance of \$380K in the Waste Division primarily due to \$268K in contractor & contract materials line as a result of lower than anticipated growth. The 2014 Budget has been adjusted accordingly. There was also a favourable variance of \$68K in materials & supplies due to invoice timing difference, which is expected to correct itself by the year-end. The remainder of the variance consisted of minor variances in other accounts.

Administration

There was a favourable variance of \$224K in the Administration Division primarily due to \$49K in labour accounts resulting from several vacancies and \$173K in Works Labour Distribution due to timing differences. The remainder were small variances in other accounts.

Roads

The unfavourable variance of \$68K in Roads Division resulted primarily from \$104K unfavourable variance in hydro due to higher than anticipated expenses for street lighting and traffic signals, and \$46K in fuel due to additional work being performed in-house. PW and Budget staff are in the process of reviewing the increase in Hydro costs with Power Stream.

These variances were partially offset by favourable variances of \$25K in labour accounts due to temporary vacancies, \$33K in materials & supplies, \$15K in computer hardware and minor other accounts.

Vaughan Public Libraries

Expenditure variance - \$292,732 or 2.9% favourable

A favourable variance of \$241K in labour accounts was caused by temporary library vacancies and position gapping. A \$75K unfavourable variance was the result of unexpected major electrical and elevator repairs. Other significant favourable variances include: utilities - \$26K, professional fees - \$15K, and print - \$13K which result from underspent activities while other minor positive variances result from payment timing issues.

City Operating – Q3 Specific Variance Explanations

Reserves and Other Transfers

Revenue variance - \$1,862,516 or 20.3% unfavourable

The unfavourable variance was primarily due to planned reserve withdrawals that did not occur due to lower than planned departmental expenses and the delay in the Zoning By-Law review project. This unfavourable variance in reserve revenue was offset by favourable expense variances in the various departments as discussed above. The reserve withdrawals that were lower than planned included:

- Building Standards Reserve (\$895K) – Expenditure variance of \$879K mainly due to vacant positions results in a lower draw from the reserve than forecasted.
- Engineering Reserve (\$611K) – Reserve revenue lower than budgeted directly related to lower than budgeted departmental expenses due to staff vacancies.
- DC Growth Projects (\$323K) – Variance related to expenditure variances due to delay in Zoning By-Law Review and vacancies in positions related to the Vaughan Metropolitan Centre (VMC).

Corporate Revenues

General Corporate Revenues

Revenue variance - \$67,893 or 0.7% unfavourable

The unfavourable variance was mainly due to:

- Lower than expected Investment income (\$294K). This was due to the fact that the renewal of maturing investments are being reinvested at lower rates due to poor global economic activity and due to the fact that the economic recovery has been slower and started later than forecasted. For example, current economic forecasts point to increases in interest rates being pushed out to 2015. At the time of preparing the 2013 Budget, it was thought that interest rates would increase in an earlier period.
- Offset by increased revenue in Fines and Penalties (\$155K) which was due to non-residential billing timing and amounts. This should balance out in Q4.
- Further offset by increase in Miscellaneous Revenue (\$65K)

Corporate Expenditures

Corporate and Reserve Contributions Expenditures

Expense variance - \$2,718,109 or 40.5% unfavourable

The majority of the variance (\$3.0M) was in anticipated labour savings. This was planned in order to offset staffing vacancies realized within departments, but unknown at the time of budget preparation. It is anticipated that this variance will continue to increase throughout the year and naturally offset the actual salary savings realized within the departments as discussed in the various departmental variance explanations above. Actual department performance was \$0.4M greater than the corporate balance planned for the quarter. It is anticipated that this will end the year near target.

The remainder of the variance included favorable variances in professional fees (\$181K), and

City Operating – Q3 Specific Variance Explanations

OMB hearings (\$158K) offset by unfavorable variances in tax adjustments (\$46K) and bank charges (\$38K). Note that the favorable variance in professional fees was due to timing of audit invoices. The OMB Official Plan appeal activity is anticipated in Q4 and into 2014 and any year-to-date savings seen will be needed to fund this upcoming expense.

Long Term Debt

Expense variance - \$989,047 or 9.3% favourable

Long term debt expense was favourable as debt was not issued as anticipated due to fewer capital projects being closed than planned.

Commission	Department	# of Projects	Total Budget	Total Actual	Total Variance	% Budget Spent
City Manager	Fire & Rescue Services	26	19,210,579	5,964,808	13,245,771	31%
	Corporate Communications	1	74,600	0	74,600	0%
City Manager Total		27	19,285,179	5,964,808	13,320,371	31%
Community Services	Buildings & Facilities	88	192,893,758	177,885,389	15,008,371	92%
	Fleet Management	56	3,366,900	352,531	3,014,369	10%
	Parks Development	67	29,840,115	12,397,807	17,442,308	42%
	Parks Operation	10	4,349,032	2,760,631	1,588,402	63%
	Recreation	7	2,676,410	1,571,455	1,104,955	59%
Community Services Total		228	233,126,215	194,967,813	38,158,405	84%
Engineering & Public Works	Development & Transportation	80	94,979,740	45,048,418	49,931,322	47%
	Engineering Services	101	98,360,485	59,672,748	38,687,737	61%
	Public Works	22	8,806,242	5,123,088	3,683,155	58%
Engineering & Public Works Total		203	202,146,467	109,844,254	92,302,214	54%
Finance	Budgeting & Planning	4	551,244	276,833	274,411	50%
	City Financial Services	1	205,700	0	205,700	0%
	Development Finance and Investment	3	680,900	645,269	35,631	95%
Finance Total		8	1,437,844	922,102	515,742	64%
Legal & Administrative Services	City Clerk	2	81,500	0	81,500	0%
	Enforcement Services	3	847,900	744,848	103,052	88%
	Real Estate	5	104,488,685	85,960,479	18,528,206	82%
Legal & Administrative Services Total		10	105,418,085	86,705,327	18,712,758	82%
Library	Library Services	11	23,234,850	3,625,583	19,609,267	16%
Library Total		11	23,234,850	3,625,583	19,609,267	16%
Planning	Building Standards	1	695,250	10,481	684,769	2%
	Development Planning	11	3,148,034	393,564	2,754,470	13%
	Policy Planning	13	6,082,491	3,940,338	2,142,153	65%
Planning Total		25	9,925,775	4,344,383	5,581,392	44%
Strategic & Corporate Services	Access Vaughan	1	50,470	32,928	17,542	65%
	Human Resources	1	72,100	0	72,100	0%
	Information Technology	7	6,473,136	3,776,118	2,697,018	58%
	Strategic Planning	1	103,000	0	103,000	0%
Strategic & Corporate Services Total		10	6,698,706	3,809,046	2,889,660	57%
Grand Total		522	601,273,121	410,183,316	191,089,809	68%

Commission	Department	Project #	Project Title	Total Budget	Total Actual	Total Variance	% Budget Spent	% Complete	Estimated Project Completion	Q3-13 Comments		Ward	Budget Year	
City Manager	Fire & Rescue Services	FR-3501-08	Dispatch System	1,257,039	961,970	295,069	77%	75%	Q4-14	Record management outstanding. Completion depends on ITM availability.		City-Wide	2008	
		FR-3508-07	Breathing Apparatus Replace	354,070	298,710	55,360	84%	75%	Q4-13	Ongoing	Annual Program	City-Wide	2007	
		FR-3509-07	Furniture and Equipment Replacement	129,250	111,007	18,243	86%	70%	Q4-13	Ongoing	Annual Program	City-Wide	2007	
		FR-3514-12	Relocate Fire Station 7-3 Land Acquisition	4,475,175	31,637	4,443,538	1%	0%	Q1-14	Land Purchase Approved		Ward 2	2012	
		FR-3533-10	Build New Fire Station 7-10	4,326,845	4,326,288	557	100%	98%	Q3-13	Close		Ward 1	2010	
		FR-3541-09	Water Supply Strategy	103,000	0	103,000	0%	0%	Q4-14	Initiated Working With Public Works		City-Wide	2009	
		FR-3556-13	New Engine for Station 75 - Pumper	667,300	0	667,300	0%	0%	Q4-14	In Design Phase		Ward 3	2013	
		FR-3560-12	Station # 71 Cascade - Air Tank	77,300	0	77,300	0%	0%	Q1-14	RFP Process In Progress		Ward 5	2012	
		FR-3561-12	Station # 77 Cascade - Air Tank	77,300	0	77,300	0%	0%	Q1-14	RFP Process In Progress		Ward 3	2012	
		FR-3563-12	Station #73 Design	242,800	0	242,800	0%	0%	Q1-14	In Planning Phase		Ward 2	2012	
		FR-3564-13	Station #73 Construction	4,650,000	0	4,650,000	0%	0%	Q1-15	Will Begin Once Design Approved		Ward 2	2013	
		FR-3565-13	Station #73 Equipment	170,000	0	170,000	0%	0%	Q4-14	Contingent Upon The Construction Phase		Ward 2	2013	
		FR-3568-13	Station #75 Equipment Purchase for Firefighters	123,100	0	123,100	0%	0%	Q4-14	Will Proceedd when Vehicle Purchased		Ward 3	2013	
		FR-3569-12	Station #7-10 Equipment	170,000	79,055	90,945	47%	40%	Q4-13	Waiting for Equipment and Invoicing		Ward 1	2012	
		FR-3570-12	Station #7-10 Equipment Purchase	123,100	41,060	82,040	33%	20%	Q4-13	Waiting for Equipment and Invoicing		Ward 1	2012	
		FR-3574-13	Aerial 7965 Refurbishment	180,300	0	180,300	0%	0%	Q4-13	Scheduled		Ward 2	2013	
		FR-3580-13	Acquire an Air Supply Unit	154,500	0	154,500	0%	0%	Q4-14	Under Review		City-Wide	2013	
		FR-3597-13	Aerial 7967 Refurbishment	189,000	3,380	185,620	2%	75%	Q4-14	Work Complete	External Invoice	Ward 5	2013	
		FR-3598-13	Replace Freightliner 7956	699,400	0	699,400	0%	0%	Q4-14	Design Phase		Ward 3	2013	
		FR-3599-13	Expand/Update Crew Quarters - Stn 75	524,100	0	524,100	0%	0%	Q4-14	Planning Phase		Ward 3	2013	
		FR-3600-13	Replacement - Cascade Air Tank Refiller Stn 73	81,000	0	81,000	0%	0%	Q1-14	Rfp Process In Progress		Ward 2	2013	
		FR-3601-13	Smeal Pumper(7984) Refurbishment	104,800	53,224	51,576	51%	50%	Q2-14	Project Initiated		Ward 2	2013	
		FR-3602-13	Smeal Pumper (7986) Refurbishment	104,800	41,566	63,234	40%	35%	Q2-14	Project Initiated		Ward 4	2013	
		FR-3603-13	Smeal Pumper (7985) Refurbishment	104,800	3,462	101,338	3%	0%	Q2-14	Project Initiated		Ward 3	2013	
		FR-3604-13	REPLACE 7976 (Ford Expedition)	60,800	6,198	54,602	10%	90%	Q3-13	Purchased	External Invoice	City-Wide	2013	
		FR-3605-13	REPLACE 7975 (Ford Expedition)	60,800	7,251	53,549	12%	90%	Q3-13	Purchased	External Invoice	City-Wide	2013	
		Fire & Rescue Services Total				19,210,579	5,964,808	13,245,771	31%					
		Corporate Communittications		CC-9523-13	City eNewsletters	74,600	0	74,600	0%	5%	Q4-13	Roll out of the new program anticipated to begin Q3 - 2013		City-Wide
	Corporate Communittications Total				74,600	0	74,600	0%						
	City Manager Total				19,285,179	5,964,808	13,320,371	31%						

[illegible]

Commission	Department	Project #	Project Title	Total Budget	Total Actual	Total Variance	% Budget Spent	% Complete	Estimated Project Completion	Q3-13 Comments	Ward	Budget Year
		BF-8170-09	Dufferin Clark Community Centre-Parking Lot Asphalt	754,000	546,650	207,350	73%	95%	Q2-14	Phase 1 and 2 completed. Phase 3 design completed. In tender stage	Ward 4	2009
		BF-8172-09	Woodbridge Pool & Arena West Parking Lot	370,800	343,886	26,914	93%	93%	Q1-14	Further review is necessary to determine whether the full scope of work has been completed	Ward 2	2009
		BF-8174-08	Al Palladini Community Centre-West Parking Lot	370,800	282,916	87,884	76%	76%	Q2-14	Remaining works in tender stage.	Ward 2	2008
		BF-8190-09	Garnet A Williams Community Centre Lobby Floor	154,500	134,003	20,497	87%	87%	Q4-13	Tender has been awarded for the remaining works.	Ward 5	2009
		BF-8191-09	Father Ermanno Bulfon Community Centre Feasibility Study	123,600	13,883	109,717	11%	15%	Q4-13	Design is ongoing	Ward 2	2009
		BF-8198-08	Al Palladini Community Centre Replacement Whirlpool	103,000	0	103,000	0%	10%	Q1-14	Tender has been awarded. Works to be completed during Christmas shut-down	Ward 2	2008
		BF-8209-09	Thornhill Outdoor Pool Lighting	25,750	10,563	15,187	41%	41%	Q3-14	Works will commence once the capital project BF-8137-08 is complete.	Ward 5	2009
		BF-8215-09	Charlton House Lighting Improvement	20,600	6,695	13,905	33%	40%	Q1-14	Further review is necessary to determine whether the full scope of work has been completed	Ward 5	2009
		BF-8220-09	Vellore School Window Replacement	61,800	0	61,800	0%	5%	Q4-13	Project had to be redesigned. In tender stage.	Ward 3	2009
		BF-8230-09	Maple Community Centre Renovate Offices and Customer Service Counter	103,000	66,328	36,672	64%	64%	Q4-13	Project is ongoing	Ward 1	2009
		BF-8233-09	Maple Community Centre Expand the Family Change Room	103,000	0	103,000	0%	0%	Q4-13	Project in tender stage. Works will be completed during pool shut-down	Ward 1	2009
		BF-8238-12	Garnet A Williams Community Centre Replace Two Compressors	131,400	0	131,400	0%	10%	Q2-14	Specs finalized, tender stage	Ward 5	2012
		BF-8240-09	Garnet A Williams Change Room & Service Counter Improvements	123,600	92,561	31,039	75%	75%	Q4-13	Project is ongoing	Ward 5	2009
		BF-8255-09	Fire Station 73 - Additional Quarters	128,750	100,709	28,041	78%	78%	Q2-15	Ongoing; rental of site trailer. Approximately another 21 months remaining.	Ward 2	2009
		BF-8256-09	Community Centre Customer Service Counter Modification	185,400	109,010	76,390	59%	59%	Q4-13	Project is ongoing	City-Wide	2009
		BF-8269-10	JOC Reroof Two Salt Domes	226,600	143,672	82,929	63%	100%	Q4-13	Project complete. To be closed in Q4 13	Ward 1	2010
		BF-8272-11	City Playhouse - Install New Roof	159,350	128,660	30,690	81%	81%	Q1-14	Inspection completed, deficiencies being addressed	Ward 5	2011
		BF-8279-12	Woodbridge Pool & Memorial Arena -Replace Diving Boards, Stands	43,000	0	43,000	0%	5%	Q2-14	Tender Q1-14, Construction subject to pool shut down Q2-14	Ward 2	2012
		BF-8283-13	Dufferin Clark Community Centre Relocate Senior's Room To The Ground Floor	50,600	0	50,600	0%	0%	Q4-13	Tender stage	Ward 5	2013
		BF-8285-11	Father Ermanno Bulfon Community Centre - Fitness Centre Expansion	3,638,578	115,452	3,523,126	3%	3%	Q4-14	Finalized design. Working on tender drawings	Ward 2	2011
		BF-8286-10	Vellore Community Centre - New Fitness Centre	4,238,000	3,887,721	350,279	92%	90%	Q4-13	Project complete, awaiting final billing	Ward 3	2010
		BF-8295-11	Dufferin Clark Community Centre - Replace the Fire Protection Sprinklers - Pool	154,500	10,120	144,380	7%	10%	Q3-14	Project had to be redesigned. Works to be completed during the annual June 2014 pool shut-down	Ward 5	2011
		BF-8306-11	Fire Station 71 Interior Renovation	45,300	28,653	16,647	63%	63%	Q4-13	Project Ongoing	Ward 5	2011

Commission	Department	Project #	Project Title	Total Budget	Total Actual	Total Variance	% Budget Spent	% Complete	Estimated Project Completion	Q3-13 Comments		Ward	Budget Year
		BF-8307-11	Fire Station 72 Interior Renovation	48,400	38,090	10,310	79%	79%	Q4-13	Project Ongoing		Ward 1	2011
		BF-8308-11	MacDonald House Exterior Upgrades	61,800	55,484	6,316	90%	90%	Q1-14	Further review is necessary to determine whether the full scope of work has been completed		Ward 5	2011
		BF-8311-13	Maple Lion Park - Splash Pad/Rubber Surface Replacement	25,800	17,878	7,922	69%	69%	Q1-14	Project complete, request to use remaining funds to address change of scope submitted to Federal Government. Pending federal approval.		Ward 1	2013
		BF-8313-12	Beaverbrook House Structural Renovation	154,500	1,442	153,058	1%	1%	Q2-14	Finalized design. Working on tender drawings		Ward 1	2012
		BF-8316-11	Al Palladini Community Centre Outdoor Lighting Replacement	41,200	2,987	38,213	7%	7%	Q2-14	Waiting on completion of audit on lighting, and LED pilot		Ward 2	2011
		BF-8317-13	Maple Community Centre Replace Outdoor Lighting	187,200	89,662	97,539	48%	47%	Q4-13	Project is proceeding		Ward 1	2013
		BF-8319-13	JOC-HVAC Rooftop Replacements	103,000	0	103,000	0%	0%	Q4-13	Tender stage		Ward 1	2013
		BF-8321-12	Al Palladini Community Centre Pool Dehumidifier Replacement	283,300	0	283,300	0%	10%	Q2-14	Finalizing drawings for tender stage		Ward 2	2012
		BF-8327-12	Rosemount Community Centre Domestic Piping and Plumbing Fixture Replacement	77,300	0	77,300	0%	10%	Q4-13	Specs finalized, tender stage		Ward 5	2012
		BF-8328-12	Chancellor Community Centre Domestic Piping and Plumbing Fixture Replacements	41,200	40,753	447	99%	100%	Q4-13	Project complete. To be closed in Q4 13		Ward 3	2012
		BF-8332-11	Garnet A. Williams Community Centre Exterior Siding Replacement	154,500	0	154,500	0%	5%	Q2-14	Finalizing drawings for tender stage		Ward 5	2011
		BF-8334-11	Woodbridge Pool & Arena Community Centre Replace Arena Lobby Flooring	30,900	8,858	22,042	29%	29%	Q4-13	Finalizing drawings for tender stage		Ward 2	2011
		BF-8336-11	Woodbridge Pool & Arena Wall & Floor Tile Replacement	28,850	0	28,850	0%	5%	Q4-13	Finalizing drawings for tender stage		Ward 2	2011
		BF-8337-11	Rosemount Communitiy Centre Replace Arena Hall Flooring	41,200	31,930	9,270	78%	80%	Q4-13	Project Ongoing		Ward 5	2011
		BF-8339-12	Maple Community Centre Insulate & Install Siding on Arena Walls	92,700	0	92,700	0%	5%	Q4-13	Finalizing drawings for tender stage		Ward 1	2012
		BF-8343-13	Dufferin Clark Community Centre Addition of Accessible Washroom	51,500	0	51,500	0%	5%	Q4-13	Finalizing drawings for tender stage		Ward 5	2013
		BF-8344-12	Al Palladini Community Centre Brine Pump Replacements	35,100	0	35,100	0%	10%	Q2-14	Specs finalized, tender stage		Ward 2	2012
		BF-8345-12	Garnet A. Williams Replace Arena Chiller and Brine Pump	80,400	0	80,400	0%	10%	Q2-14	Specs finalized, tender stage		Ward 5	2012
		BF-8346-13	JOC - Works Yards Dumping Ramps	38,200	0	38,200	0%	0%	Q4-13	Preparing drawings		Ward 1	2013
		BF-8350-12	Security Camera Installations Various Parks	80,000	0	80,000	0%	0%	Q2-14	Project ongoing. PO issued in October. Works to be completed in Q4		City-Wide	2012
		BF-8355-13	Mackenzie Glen Park Replace Splash Pad Surfacing	61,800	49,013	12,787	79%	100%	Q1-14	Project complete. Project to be closed when Final Report for CIIF is submitted and federal grant funding is received		Ward 1	2013
		BF-8365-13	McClure Meadows Park - Splash Pad/Rubber Surfacing Replacement McClure Meadows Park	25,800	4,336	21,464	17%	100%	Q1-14	Project complete. Project to be closed when Final Report for CIIF is submitted and federal grant funding is received		Ward 2	2013
		BF-8366-12	Garnet A Williams Community Centre -Pool/Fitness Locker Replacement	25,800	0	25,800	0%	10%	Q2-14	Tender stage		Ward 5	2012
		BF-8367-13	Uplands Golf & Ski Centre, Buildings General Capital	98,934	6,243	92,691	6%	5%	Q2-14	Project Ongoing		Ward 5	2013

Commission	Department	Project #	Project Title	Total Budget	Total Actual	Total Variance	% Budget Spent	% Complete	Estimated Project Completion	Q3-13 Comments		Ward	Budget Year
		BF-8371-13	Garnet A Williams Community Centre - Heat Pumps Replacement	61,800	0	61,800	0%	25%	Q1-14	Tender awarded		Ward 5	2013
		BF-8372-12	Dufferin Clark Community Centre - Lower Level Flooring Replacement	100,000	59,946	40,054	60%	60%	Q4-13	Phase 1 completed. Phase 2 in progress		Ward 5	2012
		BF-8374-12	Maple Community Centre - Skate Flooring Replacement	46,400	0	46,400	0%	10%	Q2-14	Tender Q1-14, Construction Q2-14		Ward 1	2012
		BF-8379-13	Father Ermanno Bulfon Community Centre - Outdoor Rink	113,300	0	113,300	0%	10%	Q1-14	Design completed. Tender to be awarded in Q4-13. Construction Q1-14		Ward 2	2013
		BF-8381-13	Garnet A Williams Community Centre - Flooring Replacement	36,100	0	36,100	0%	10%	Q4-13	Project Complete. Invoices to be processed in Q4-13.		Ward 5	2013
		BF-8382-12	Father Ermanno Bulfon - Lockers Replacement	87,600	0	87,600	0%	0%	Q4-14	On-Hold pending completion of renovation		Ward 2	2012
		BF-8383-12	Maple Community Centre - Lobby/Hallway Replacement(West Side)	82,400	0	82,400	0%	10%	Q2-14	Tender stage, Construction Q2-14		Ward 1	2012
		BF-8384-12	Al Palladini Community Centre - Arena Skate Flooring Replacement	41,200	0	41,200	0%	10%	Q4-13	Finalizing drawings for tender stage		Ward 2	2012
		BF-8388-12	Civic Centre - Demolition, Parking and Storm Drainage	2,069,300	748,366	1,320,934	36%	36%	Q4-14	Demolition completed. Additional works of storm drainage and parking lot construction are proceeding		Ward 1	2012
		BF-8392-13	Woodbridge Pool & Arena - Replace Rooftop Units	42,000	0	42,000	0%	10%	Q4-13	Specs finalized, tender stage		Ward 2	2013
		BF-8393-13	Fire Station 7-2-Replace Heating Boiler	31,600	0	31,600	0%	90%	Q4-13	Project complete. Awaiting final invoices	External Invoice	Ward 1	2013
		BF-8394-13	Al Palladini Community Centre - Replace Heat Pump # 17	52,500	0	52,500	0%	25%	Q1-14	Tender awarded		Ward 2	2013
		BF-8395-13	Dufferin Clark Community Centre - Replace Heating Boilers	68,200	0	68,200	0%	25%	Q2-14	Tender awarded		Ward 5	2013
		BF-8396-13	Garnet Williams - Replace Arena Heating System	42,000	0	42,000	0%	10%	Q2-14	Specs finalized, tender stage		Ward 5	2013
		BF-8402-13	Maple Community Centre - Waterslide Refurbishment	31,448	0	31,448	0%	10%	Q2-14	Tender Q1-14, Construction Q2-14		Ward 1	2013
		BF-8403-13	Rosemount Community Centre - Asphalt/Concrete Replacement	824,000	278,970	545,030	34%	90%	Q4-13	Project complete, awaiting final invoice		Ward 5	2013
		BF-8411-13	Chancellor Community Centre - Concrete Walkway Replacement	23,059	0	23,059	0%	10%	Q4-13	Tender stage		Ward 3	2013
		BF-8412-13	Father Ermanno Bulfon Community Centre - Interlocking Brick Replacement	27,252	0	27,252	0%	10%	Q4-13	To be completed in conjunction with Father Ermanno Bulfon CC Fitness Expansion (BF-8285-11)		Ward 2	2013
		BF-8413-13	Garnet A Williams Community Centre - East and West - Concrete Curb/Walkway Replacement	22,011	0	22,011	0%	10%	Q4-13	Tender stage		Ward 5	2013
		BF-8415-13	Maple Community Centre - Exterior Walkway Replacement	36,684	0	36,684	0%	10%	Q4-13	Tender stage		Ward 1	2013
		BF-8416-13	Pool Ramp Entrance Tile Replacement	41,925	0	41,925	0%	10%	Q4-13	Design Q1-14, Construction Q2-14 & Q3-14 subject to pool closure at various location		City-Wide	2013
		BF-8417-13	Thornhill Outdoor Pool Walkway Replacement	27,252	0	27,252	0%	10%	Q4-13	Finalizing drawings for tender stage		Ward 5	2013
		BF-8418-13	Vellore Village Community Centre Concrete Replacement Northwest of Main Entrance	94,332	0	94,332	0%	25%	Q1-14	Tender awarded		Ward 3	2013
		BF-8426-13	Dufferin Clark Community Centre - Cool Tower Upgrade	25,750	0	25,750	0%	25%	Q4-13	Tender awarded		Ward 5	2013
		BF-8427-13	Rosemount Community Centre - HVAC System upgrades	41,200	0	41,200	0%	25%	Q4-13	Tender awarded		Ward 5	2013

Commission	Department	Project #	Project Title	Total Budget	Total Actual	Total Variance	% Budget Spent	% Complete	Estimated Project Completion	Q3-13 Comments		Ward	Budget Year
		BF-8436-13	Security Camera & Equipment Replacements	87,550	0	87,550	0%	10%	Q2-14	Project ongoing. Inventory equipment list has been compiled. To be submitted to Purchasing for Tender in Q4, construction in Q1		City-Wide	2013
		BF-8409-13	Al Palladini Community Centre East Entrance Walkway Replacement	60,792	0	60,792	0%	10%	Q2-14	Finalizing drawings for tender stage		Ward 2	2013
	Buildings & Facilities Total			192,893,758	177,885,389	15,008,371	92%						
	Fleet Management	FL-5124-12	Fleet - Replacement Small Equipment	20,600	11,122	9,478	54%	75%	Q4-13	Project ongoing.	Annual Project	City-Wide	2012
		FL-5141-10	Fleet - Equipment Replacement	154,500	0	154,500	0%	10%	Q4-13	Project ongoing.	Annual Project	City-Wide	2010
		FL-5148-13	Fleet - Two new fuel pumps at JOC	30,900	0	30,900	0%	20%	Q1-14	Tender closed, sole bidder was found to be non-compliant. Plan on how to proceed is in early stage		City-Wide	2013
		FL-5179-13	Parks - Replace 1429 with zero turn mower	20,600	0	20,600	0%	75%	Q4-13	Equipment received. Invoices to be processed in Q4-13		City-Wide	2013
		FL-5180-13	Parks - Replace 1216 with zero turn mower	20,600	0	20,600	0%	75%	Q4-13	Equipment received. Invoices to be processed in Q4-13		City-Wide	2013
		FL-5191-13	Parks - Replace 1367 with midsize pickup	30,900	0	30,900	0%	75%	Q4-13	Vehicle ordered, waiting for delivery.		City-Wide	2013
		FL-5193-13	Public Works - Roads - Replace 1152 with 2 ton dump truck	77,300	0	77,300	0%	50%	Q4-13	Vehicle ordered, waiting for delivery.		City-Wide	2013
		FL-5194-13	Public Works - Roads - Replace 1363 with midsize 4x4 pickup	36,100	0	36,100	0%	50%	Q4-13	Vehicle ordered, waiting for delivery.		City-Wide	2013
		FL-5196-12	Fleet - New Small Equipment	30,900	26,963	3,937	87%	87%	Q4-13	Project ongoing.		City-Wide	2012
		FL-5199-13	Bylaw Enforcement - 1 new 4x4 compact size pickup	30,900	0	30,900	0%	50%	Q4-13	Vehicle ordered, waiting for delivery.		City-Wide	2013
		FL-5206-13	Public Works - Roads - 1 new 4x4 midsize pickup	25,800	0	25,800	0%	50%	Q4-13	Vehicle ordered, waiting for delivery.		City-Wide	2013
		FL-5207-12	Public Works - Roads - New Vehicle	25,800	25,725	75	100%	100%	Q4-13	Project completed. To be closed in Q4-13.		City-Wide	2012
		FL-5208-12	Public Works - Roads - New Vehicle	237,900	0	237,900	0%	75%	Q4-13	Vehicle received, waiting for decals.		City-Wide	2012
		FL-5209-12	Public Works - Roads - New Vehicle	43,300	42,326	974	98%	100%	Q4-13	Project completed. To be closed in Q4-13.		City-Wide	2012
		FL-5210-12	Public Works - Roads - New Vehicle	43,300	42,326	974	98%	100%	Q4-13	Project completed. To be closed in Q4-13.		City-Wide	2012
		FL-5216-12	Parks - New Vehicle	41,600	41,395	205	100%	100%	Q4-13	Project completed. To be closed in Q4-13.		City-Wide	2012
		FL-5217-12	Parks - New Vehicle	41,600	41,395	205	100%	100%	Q4-13	Project completed. To be closed in Q4-13.		City-Wide	2012
		FL-5224-12	Parks - New Equipment	26,800	21,043	5,757	79%	79%	Q4-13	Project on going.		City-Wide	2012
		FL-5235-13	Parks - Replace 1430 with a 10 ft. mower	56,700	0	56,700	0%	75%	Q1-14	Pending further discussion with Parks Operations & Forestry Dept.		City-Wide	2013
		FL-5240-13	Public Works - Wastewater - Replace 1533 with 3/4 ton pickup	37,100	0	37,100	0%	50%	Q4-13	Vehicle received, waiting for decals and outfitting.		City-Wide	2013
		FL-5244-13	Parks - Forestry - 1 new compact size 4x2 pickup	30,900	0	30,900	0%	50%	Q4-13	Vehicle ordered, waiting for delivery.		City-Wide	2013
		FL-5251-12	Parks - Forestry - New Vehicle	25,800	25,735	65	100%	100%	Q4-13	Project completed. To be closed in Q4-13.		City-Wide	2012

Commission	Department	Project #	Project Title	Total Budget	Total Actual	Total Variance	% Budget Spent	% Complete	Estimated Project Completion	Q3-13 Comments		Ward	Budget Year
		FL-5254-13	Building & Facilities - 1 new 1/2 ton cargo van	30,900	0	30,900	0%	50%	Q4-13	Vehicle ordered, waiting for delivery.		City-Wide	2013
		FL-5255-13	Building & Facilities - 1 new 1/2 ton 4x4 pickup	28,800	0	28,800	0%	50%	Q4-13	Vehicle ordered, waiting for delivery.		City-Wide	2013
		FL-5256-13	Clerks - Records Management - Replace 913 with scissors lift	20,600	0	20,600	0%	75%	Q4-13	Equipment received. Invoices to be processed in Q4-13		City-Wide	2013
		FL-5257-13	Engineering Services - Replace 1398 with mid-size pickup	25,800	0	25,800	0%	50%	Q4-13	Vehicle ordered, waiting for delivery.		City-Wide	2013
		FL-5258-13	Parks - 1 new narrow cab tractor/snow plow	67,000	0	67,000	0%	50%	Q4-13	Equipment received	External Invoice	City-Wide	2013
		FL-5259-13	Parks - 1 new narrow cab tractor/snow plow	67,000	0	67,000	0%	50%	Q4-13	Equipment received	External Invoice	City-Wide	2013
		FL-5260-13	Parks - 1 new narrow cab tractor/snow plow	67,000	0	67,000	0%	50%	Q4-13	Equipment received	External Invoice	City-Wide	2013
		FL-5261-13	Parks - Replace 1561 with zero turn mower	20,600	0	20,600	0%	75%	Q4-13	Equipment received. Invoices to be processed in Q4-13		City-Wide	2013
		FL-5262-13	Parks - Replace 1282 with narrow cab tractor/snow plow	67,000	0	67,000	0%	50%	Q4-13	Equipment received	External Invoice	City-Wide	2013
		FL-5263-13	Parks - Replace 1213 with aquacide sprayer unit	22,700	19,328	3,372	85%	100%	Q4-13	Project completed. To be closed in Q4-13.		City-Wide	2013
		FL-5264-13	Parks - Replace 1316 with utility vehicle	20,600	19,862	738	96%	100%	Q4-13	Project completed. To be closed in Q4-13.		City-Wide	2013
		FL-5265-13	Parks - Replace 1361 with Benco TU900 tractor/snow plow	200,900	0	200,900	0%	50%	Q1-14	Pending further discussion with Parks Operations & Forestry Dept.		City-Wide	2013
		FL-5266-13	Parks - Replace 1342 with zero turn mower	20,600	0	20,600	0%	75%	Q4-13	Equipment received. Invoices to be processed in Q4-13		City-Wide	2013
		FL-5267-13	Parks - Replace 1341 with 10 ft. outfront mower	56,700	0	56,700	0%	75%	Q1-14	Pending further discussion with Parks Operations & Forestry Dept.		City-Wide	2013
		FL-5268-13	Parks - replace 1284 with narrow cab tractor/snow plow	67,000	0	67,000	0%	50%	Q4-13	Equipment received	External Invoice	City-Wide	2013
		FL-5269-13	Parks - Replace 1428 with zero turn mower	20,600	0	20,600	0%	75%	Q4-13	Equipment received. Invoices to be processed in Q4-13		City-Wide	2013
		FL-5270-13	Parks - Replace 1442 with 3/4 ton 4x4 pickup	38,100	0	38,100	0%	50%	Q4-13	Vehicle received, waiting for decals and outfitting.		City-Wide	2013
		FL-5271-13	Parks - 1 new zero turn mower	20,600	0	20,600	0%	75%	Q4-13	Equipment received. Invoices to be processed in Q4-13		City-Wide	2013
		FL-5272-13	Parks - 1 new artificial turf groomer set	25,800	5,167	20,633	20%	20%	Q2-14	Project Ongoing		City-Wide	2013
		FL-5273-13	Parks - 1 new narrow cab tractor/snow plow	67,000	0	67,000	0%	50%	Q4-13	Equipment received	External Invoice	City-Wide	2013
		FL-5277-13	Parks - 1 new 3/4 ton pickup with crew cab	36,100	0	36,100	0%	50%	Q4-13	Vehicle received, waiting for decals and outfitting.		City-Wide	2013
		FL-5279-13	Parks - 1 new retrofit compactor for unit 1676	82,400	0	82,400	0%	75%	Q4-13	Equipment received. Invoices to be processed in Q4-13		City-Wide	2013
		FL-5280-13	Parks - 1 new 3 point hitch fertilizer spreader	20,600	0	20,600	0%	50%	Q4-13	Project ongoing.		City-Wide	2013
		FL-5281-13	Parks - 1 new sod renovator	20,600	15,072	5,528	73%	100%	Q4-13	Project completed. To be closed in Q4-13.		City-Wide	2013
		FL-5282-13	Parks - 1 new 10ft winged mower	56,700	0	56,700	0%	75%	Q1-14	Pending further discussion with Parks Operations & Forestry Dept.		City-Wide	2013
		FL-5283-13	Parks - 1 new sod renovator	20,600	15,072	5,528	73%	100%	Q4-13	Project completed. To be closed in Q4-13.		City-Wide	2013
		FL-5284-13	Parks - 1 new 10ft winged mower	56,700	0	56,700	0%	75%	Q1-14	Pending further discussion with Parks Operations & Forestry Dept.		City-Wide	2013

Commission	Department	Project #	Project Title	Total Budget	Total Actual	Total Variance	% Budget Spent	% Complete	Estimated Project Completion	Q3-13 Comments		Ward	Budget Year
		FL-5287-13	Parks - Forestry/Horticulture - 1 new chipper truck	206,000	0	206,000	0%	50%	Q1-14	Initial tender had no compliant bids. Project to be re-tendered in Q4-13.		City-Wide	2013
		FL-5288-13	Parks - Forestry/Horticulture - 1 new 15" drum chipper	46,400	0	46,400	0%	50%	Q4-13	Equipment ordered, waiting for delivery.		City-Wide	2013
		FL-5289-13	Public Works - Roads - 1 new regenerative sweeper	309,000	0	309,000	0%	25%	Q2-14	New tender released, closing Q4-13		City-Wide	2013
		FL-5294-13	Public Works - Roads - 1 new gradall	360,500	0	360,500	0%	10%	Q4-13	Tender to be released/ awarded in Q4-14		City-Wide	2013
		FL-5296-13	Public Works - Roads - Replace 1093 with 3 ton hot box	36,100	0	36,100	0%	50%	Q4-13	Equipment ordered, waiting for delivery.		City-Wide	2013
		FL-5297-13	Public Works - Roads - Replace 1658 with 3/4 ton 4x4 pickup	39,100	0	39,100	0%	50%	Q4-13	Vehicle received, waiting for decals and outfitting.		City-Wide	2013
		FL-5328-13	Bylaw Enforcement - 1 new 4x4 compact pickup	30,900	0	30,900	0%	50%	Q4-13	Vehicle ordered, waiting for delivery.		City-Wide	2013
	Fleet Management Total			3,366,900	352,531	3,014,369	10%						
	Parks Development	5961-2-03	Maple Valley Plan 2003 - Design	2,028,000	51,388	1,976,612	3%	3%	Unknown and TBD	June 2013 Council approved moving forward with RFP for a financial advisor to prepare a business case.		Ward 1	2003
		5987-0-04	Maple Artificial Turf	730,000	3,076	726,924	0%	0%	Unknown and TBD	To be completed during Construction of North Maple Regional Park.		Ward 1	2004
		PK-6084-08	KN - 7 - Boulevard Park (Block 55) (Humberplex) - Kleinburg	438,000	16,770	421,230	4%	5%	Q4-14	Construction drawings circulated Q4 for internal review.		Ward 1	2008
		PK-6094-08	Don River/Bartley Smith Open Space Design and Construction	638,600	553,593	85,007	87%	90%	Q1-14	Substantially complete. Storm restoration required.	Warranty	Ward 4	2008
		PK-6094-13	Don River / Bartley Smith Open Space Trail Development	172,500	0	172,500	0%	0%	Unknown and TBD	Planning stages including Trail Walk with TRCA and GPS mapping.		Ward 1	2013
		PK-6098-08	Humber River/Wm Granger Open Space	797,200	267,879	529,321	34%	90%	Q4-14	Substantially Completed. Invoices and minor works still outstanding.	Warranty	City-Wide	2008
		PK-6130-07	Maple Streetscape Phase 6 & 7	1,544,996	625,325	919,671	40%	50%	Q4-14	Project complete awaiting invoices for close out for Keele Street works. Additional scope being undertaken by Engineering.	Warranty / External Invoice	Ward 1	2007
		PK-6131-12	Lakehurst Park - Playground Replacement & Safety Surfacing	121,600	2,688	118,912	2%	10%	Q2-14	Under construction. Completion Q4-13 weather permitting		Ward 5	2012
		PK-6204-09	Sport Field Irrigation Systems	185,400	105,410	79,990	57%	80%	Q2-14	Working on final closeout of project.	External Invoice	City-Wide	2009
		PK-6226-11	911 Emergency Signage Program	133,900	67,279	66,621	50%	51%	Q2-14	List of additional locations to be confirmed with Parks Operations		City-Wide	2011
		PK-6231-09	UV2-N16 (Block 11) Carrville Mill Park	1,020,100	1,006,077	14,023	99%	99%	Q2-14	Project complete. Heritage plaque to be installed spring 2014.		Ward 4	2009
		PK-6232-09	UV2-N17 (Block 12) Twelve Oaks Park	1,411,300	1,410,809	491	100%	99%	Q4-13	Project complete. Awaiting processing of final invoice for close out.		Ward 4	2009
		PK-6236-09	Park Land Acquisition - Consulting	103,000	0	103,000	0%	0%	Unknown and TBD	Funding being transferred to Legal Services (Q4-13)		City-Wide	2009
		PK-6257-11	Bindertwine Park - Redevelopment of Tennis Courts	318,270	266,737	51,533	84%	95%	Q2-14	Substantially complete Q3-13.	Warranty	Ward 1	2011
		PK-6264-10	Kipling Avenue South Feasibility	63,000	30,692	32,308	49%	60%	Q2-14	Draft study received for internal review.		Ward 2	2010

Commission	Department	Project #	Project Title	Total Budget	Total Actual	Total Variance	% Budget Spent	% Complete	Estimated Project Completion	Q3-13 Comments		Ward	Budget Year
		PK-6267-11	Maple Nature Reserve - Valley Road Bridge Redevelopment	540,000	4,722	535,278	1%	1%	Q4-14	Consultation with internal departmental staff to tender Q4-13-Q1-14.		Ward 4	2011
		PK-6269-10	UV1-N2 - Village Green Park	1,390,000	462,975	927,025	33%	70%	Q4-14	Construction in progress. Invoices to be processed.		Ward 3	2010
		PK-6270-10	UV2-N5 - Forest View Park	779,950	181,589	598,361	23%	95%	Q4-14	Project complete Q3-13. Awaiting invoices for close out.	Warranty	Ward 4	2010
		PK-6271-10	UV2-N7 - Pheasant Hollow Park	872,650	844,542	28,108	97%	99%	Q4-14	Project complete. Minor fence work to be completed.		Ward 4	2010
		PK-6272-10	UV1-N5 - West Wind Park	1,189,000	1,175,086	13,914	99%	99%	Q2-14	Project complete. Awaiting invoices for close out.	Warranty	Ward 3	2010
		PK-6273-10	UV2-N13 - Woodrose Park	935,240	750,281	184,959	80%	95%	Q2-14	Project complete Q3-13. Awaiting invoices for close out.	Warranty	Ward 4	2010
		PK-6281-10	Sonoma Heights Community Park - Artificial Turf	1,073,000	1,020,048	52,952	95%	99%	Q3-14	Project complete. Fencing improvements to be made.		Ward 2	2010
		PK-6284-11	Keffer Marsh - Bridge Replacement	145,000	10,330	134,670	7%	10%	Q4-14	Tender to be released in Q413.		Ward 4	2011
		PK-6285-10	Sports Field Fencing	340,000	41,035	298,965	12%	20%	Q2-14	Construction in progress.		City-Wide	2010
		PK-6286-10	Sports Field Irrigation System	154,500	128,080	26,420	83%	80%	Q2-14	Working on final closeout of project.		Ward 1	2010
		PK-6289-10	Uplands Capital Improvements	77,250	52,538	24,712	68%	70%	Q2-14	Project complete. Awaiting invoices for close out.	Warranty	Ward 5	2010
		PK-6297-11	Mackenzie Glen Open Space Bridge/Boardwalks Replacement	189,000	4,184	184,816	2%	2%	Q4-14	Submission to TRCA and tender Q4-13 or Q1-14		Ward 1	2011
		PK-6298-11	UV2-N4 (Mill Race Park - BI 11)	906,500	47,241	859,259	5%	10%	Q4-14	Construction in progress.		Ward 4	2011
		PK-6299-12	Concord Thornhill Regional Park - Artificial Turf Soccer Field	1,256,600	1,035,014	221,586	82%	99%	Q4-14	Project complete. Awaiting invoices for close out.	Warranty / External Invoice	Ward 5	2012
		PK-6301-11	KP3 (Wishing Well Park)	313,120	12,179	300,941	4%	5%	Q4-14	Under construction to be completed Q4-13		Ward 1	2011
		PK-6303-11	Jenessa Court Greenway (LP-N7)	183,400	182,630	770	100%	99%	Q2-14	Under warranty.	Warranty	Ward 4	2011
		PK-6304-11	Lady Fenytrose Greenway (LP-N10)	81,200	0	81,200	0%	0%	Unknown and TBD	Developer is to complete works to the park block as required within the subdivision agreement. Currently underway. Parks Development to look at adding park specific work once developer works are completed.		Ward 4	2011
		PK-6306-11	Pedestrian & Bicycle Masterplan	616,200	4,930	611,270	1%	1%	Unknown and TBD	TRCA Flora and fauna study completed in Q312. Report received. Consultant package revised for re tender. Additional coordination meeting and discussions held with TRCA.		Ward 2	2011
		PK-6311-11	UV2-N12 (Spring Blossom Park - Block 10)	673,000	49,083	623,917	7%	20%	Q4-14	Construction in progress.		Ward 4	2011
		PK-6312-11	UV2-N15 (Pioneer Park - Block 11)	908,000	257,818	650,182	28%	30%	Q4-14	Construction in progress.		Ward 4	2011
		PK-6313-11	UV2-N18 (Heritage Park - Block 11)	628,300	93,068	535,232	15%	20%	Q4-14	Construction in progress.		Ward 4	2011
		PK-6315-13	Mackenzie Glen District Park - Playground Rubber Safety Surfacing	201,500	115	201,385	0%	1%	Q2-14	Currently out for bids.		Ward 1	2013
		PK-6317-12	Riviera Park Retaining Wall Construction	66,000	32,913	33,087	50%	70%	Q2-14	Phase 1 complete. Phase 2 planning.		Ward 5	2012

Commission	Department	Project #	Project Title	Total Budget	Total Actual	Total Variance	% Budget Spent	% Complete	Estimated Project Completion	Q3-13 Comments		Ward	Budget Year
		PK-6319-12	Vaughan Metropolitan Centre (V.M.C.) -Millway/Applewood Park Design	206,000	0	206,000	0%	0%	Unknown and TBD	Discussion with Planning, Engineering and TTC staff regarding current status of development and site works for this area. Discussions are ongoing.		Ward 4	2012
		PK-6325-13	Vaughan Crest Park - Bocce Court Repair	137,000	92	136,908	0%	95%	Q2-14	Substantially completed Q3-13. Invoices to be processed Q4-13.	Warranty	Ward 5	2013
		PK-6330-11	Marita Payne Park - Bridge Replacement	470,000	12,903	457,097	3%	2%	Q2-14	TRCA permit approved for bridge 1. Construction Q413. Planning progress for bridge 2.		Ward 5	2011
		PK-6332-11	Old Fire hall Parkette - Playground Replacement & Safety Surfacing	87,550	78,105	9,445	89%	99%	Q1-14	Under Warranty.	Warranty	Ward 2	2011
		PK-6333-13	Glen Shield Park - Playground Replacement & Safety Surfacing	248,000	11,145	236,855	4%	5%	Q4-14	Tender to be closed and constructed Q4-13.		Ward 5	2013
		PK-6335-12	Woodbridge College Park - Playground Replacement & Safety Surfacing	75,200	0	75,200	0%	0%	Unknown and TBD	Quotation in process.		Ward 2	2012
		PK-6338-11	Maple Airport Park - Playground Replacement & Safety Surfacing	41,200	39,279	1,921	95%	99%	Q4-13	Under Warranty.	Warranty	Ward 1	2011
		PK-6341-12	Rimwood Park - Tennis Court Replacement	67,000	0	67,000	0%	95%	Q2-14	Substantially completed Q3-13. Invoices to be processed Q4-13.	Warranty	Ward 1	2012
		PK-6342-13	Dufferin District Park - Tennis Court Replacement	139,300	4,842	134,458	3%	3%	Q3-14	Construction in progress.		Ward 5	2013
		PK-6344-13	York Hill Park - Tennis Court Replacement	56,700	75	56,625	0%	0%	Q3-14	Awarded for Spring 2014 construction		Ward 5	2013
		PK-6350-13	Sonoma Heights Community Park - Skateboard Park	153,000	0	153,000	0%	0%	Q2-14	RFP process for Skate zone designer is in progress.		Ward 2	2013
		PK-6352-11	Uplands Golf and Ski Centre - Chair Lift Replacement	1,182,400	1,177,199	5,201	100%	99%	Q1-14	Project complete. Awaiting final invoices for closeout.	Warranty	Ward 5	2011
		PK-6353-12	Mapes Park (Pathway Connection to Rainbow Creek Park)	60,000	47,514	12,486	79%	80%	Q2-14	Substantially complete in Q4-13.		Ward 2	2012
		PK-6354-12	Active Together Master Plan Study - 5 year Update	128,800	116,242	12,558	90%	100%	Q4-13	Complete. Recommend to close Q4-13.		City-Wide	2012
		PK-6358-12	UV1-N26 (Lawford Road/Wardlaw Place) - Block 40	945,600	4,898	940,702	1%	1%	Q4-15	In design development.		Ward 3	2012
		PK-6362-12	Thornhill Wood Park - Walkway Extension	91,100	43,970	47,130	48%	95%	Q2-14	Substantially completed Q3-13. Invoices to be processed Q4-13.	Warranty	Ward 4	2012
		PK-6363-13	Vellore Heritage Square - Parking Lot Drainage	87,900	0	87,900	0%	0%	Q2-14	Tender package under production.		Ward 3	2013
		PK-6364-13	Sonoma Heights Community Park - Fencing Extension	30,900	75	30,825	0%	80%	Q2-14	Under Construction. Completion Q4-13 weather permitting. Invoices to be processed Q4-13.		Ward 2	2013
		PK-6366-13	Maple Community Centre - Baseball Fencing	32,000	75	31,925	0%	80%	Q2-14	Under Construction. Completion Q4-13 weather permitting. Invoices to be processed Q4-13.		Ward 1	2013
		PK-6372-12	Pedestrian & Bicycle Masterplan (Off Road System) - Design	92,000	0	92,000	0%	1%	Unknown and TBD	TRCA EA underway for this area. Consultant RFP in production.		Ward 2	2012
		PK-6375-12	Uplands Bridge Replacement	65,000	61,854	3,146	95%	97%	Q1-14	In final close out.	Warranty	Ward 5	2012
		PK-6376-13	Bridge ID# MS29: Pedestrian Bridge Replacement	57,500	0	57,500	0%	0%	Q4-14	TRCA permit under development.		Ward 5	2013
		PK-6383-13	Uplands Golf and Ski Centre: Bridge Replacement	117,415	0	117,415	0%	0%	Q4-14	TRCA permit under development.		Ward 5	2013
		PK-6384-13	Uplands Golf and Ski Centre: Hiking Trail/Pathways Improvements	91,650	0	91,650	0%	0%	Q4-14	Tender package under production.		Ward 5	2013

Commission	Department	Project #	Project Title	Total Budget	Total Actual	Total Variance	% Budget Spent	% Complete	Estimated Project Completion	Q3-13 Comments		Ward	Budget Year
		PK-6392-13	Don River System Trail Signage (Grant) Bartley Smith Greenway	82,221	0	82,221	0%	0%	Q2-14	Trail signage under development.		Ward 1, Ward 4, Ward 5	2013
		PK-6395-13	UV1-N27 Neighborhood Park Design and Construction	1,471,408	0	1,471,408	0%	0%	Unknown and TBD	Preparing RFP for Landscape Consultant Services.		Ward 3	2013
		PK-6397-13	VMC23-2 - Vaughan Corporate Center Black Creek Park Design and Construction	108,650	0	108,650	0%	0%	Unknown and TBD	RFP under development. Working with Planning and Engineering to finalize the draft terms of reference.		Ward 4	2013
		PK-6439-13	Glen Shields Park - Walkway and Hardscape Improvements	193,200	0	193,200	0%	0%	Q4-14	Tender package under production.		Ward 5	2013
		PK-6454-13	Accessible Swing- 4 parks	96,145	1,415	94,730	1%	95%	Q4-14	Substantially completed Q3-13. Invoices to be processed Q4-13.	Warranty	Ward 1, 2, 3 and 5	2013
	Parks Development Total			29,840,115	12,397,807	17,442,308	42%						
	Parks Operation	PK-6127-07	Walkway/Hard Surface Replacement	610,674	572,948	37,727	94%	94%	Q3-14	Re-evaluating - hold funds to Q3-14		City-Wide	2007
		PO-6700-10	Tree Planting Program	2,031,040	1,267,937	763,103	62%	62%	Q2-14	Fall planting underway	Annual Program	City-Wide	2010
		PO-6702-10	Park Hard Surface/Walkway Repair	405,000	252,343	152,657	62%	62%	Q1-14	Work currently underway		City-Wide	2010
		PO-6706-10	Baseball Diamond Redevelop/Renovation	145,300	124,722	20,578	86%	86%	Q1-14	Work currently underway		City-Wide	2010
		PO-6709-10	SWM Pond Life Saving Stat Ph2	318,000	163,628	154,372	51%	51%	Q1-14	Remaining funds are for ponds being assumed in 2013/2014		City-Wide	2010
		PO-6712-10	Sugar Bush Woodlot Repairs & Maintenance	145,300	4,862	140,438	3%	3%	Q4-14	Trail work completed in Q3-13. Additional contracts scheduled for Q3-14		Ward 4	2010
		PO-6737-12	Fence Repair/Replacement Program	159,900	137,135	22,765	86%	95%	Q2-14	Re-evaluating - hold funds for Q2-14		City-Wide	2012
		PO-6739-13	Tree Replacement Program-EAB	410,713	211,615	199,098	52%	52%	Q2-14	Contracts currently underway-Two Projects (expected completion Q4-13 and Q2-14)	Annual Program	City-Wide	2013
		PO-6744-13	Meeting House Cemetery- Memorial Wall	26,800	25,441	1,359	95%	95%	Q4-13	Work completed - processing invoice in Q4-13		Ward 2	2013
		PO-6748-13	Relocation of Horticulture Operations	96,305	0	96,305	0%	10%	Q3-14	Administered by B&F, tender closing and work to commence in Q4-13		Ward 1	2013
	Parks Operation Total			4,349,032	2,760,631	1,588,402	63%						
	Recreation	RE-9503-10	Fitness Centre Equipment Replacement	450,200	326,016	124,184	72%	72%	Q2-14	2012 completed, 2013 in progress	Annual Program	City-Wide	2010
		RE-9504-08	Pierre Berton Discovery Centre	1,500,000	841,285	658,715	56%	0%	TBD	Funraising Task Force to present report to Council Q4-13		Ward 1	2008
		RE-9511-11	Vellore Fitness Centre Equipment	355,350	355,311	39	100%	100%	Q4-13	Project complete. To be closed in Q4 13.	External Invoice	Ward 3	2011
		RE-9512-12	Father Ermanno Fitness Centre Equipment	206,000	0	206,000	0%	0%	Q4-14	To be completed in conjunction with Father Ermanno Bulfon CC Fitness Expansion (BF-8285-11)		Ward 2	2012
		RE-9514-11	MacMillan Farm Business Plan	103,000	33,081	69,919	32%	32%	Q1-14	In progress		Ward 4	2011
		RE-9520-12	City Playhouse Theatre	28,900	15,762	13,138	55%	54%	Q4-13	Project complete, awaiting final invoice		Ward 5	2012
		RE-9523-13	Replacement of City Playhouse Auditorium Carpet	32,960	0	32,960	0%	0%	Q4-13	Invoices to be processed in Q4-13		Ward 5	2013
	Recreation Total			2,676,410	1,571,455	1,104,955	59%						
Community Services Total			233,126,215	194,967,813	38,158,405	84%							

Commission	Department	Project #	Project Title	Total Budget	Total Actual	Total Variance	% Budget Spent	% Complete	Estimated Project Completion	Q3-13 Comments		Ward	Budget Year	
Engineering & Public Works	Development & Transportation	1231-0-04	Major Mackenzie Watermain	3,204,500	1,437,024	1,767,476	45%	100%	Q4-13	DC funded payments timed to DC collection in area. DT-7075-11 and DT-7041-10 consolidated into 1231-04 in Q3-2012.	DC Timing	Ward 3	2004	
		1332-0-00	Bass Pro Mills Interch	17,076,500	15,489,678	1,586,822	91%	90%	Q4-13	The status of the work/budget spent to date has not changed. There are land acquisition issues presently being reviewed by City legal staff & the owner.			Ward 4	2000
		1414-2-03	McNaughton Road - Financing Payments	9,264,284	9,212,172	52,112	99%	100%	Q4-14	DC funded payments timed to DC collection in area.	DC Timing		Ward 4	2003
		1420-0-02	OPA 601 Klein/Nashville 2002	178,000	135,460	42,540	76%	100%	Q4-13	Outstanding invoices to be approved.			Ward 1	2002
		1489-0-03	Teston Road PD #7 2003	4,600,000	3,934,704	665,296	86%	86%	Q4-14	DC funded payments timed to DC collection in area	DC Timing		Ward 1, Ward 3	2003
		1546-0-05	Rainbow Creek Drainage/Erosion	62,000	20,438	41,562	33%	75%	Q3-14	Outstanding invoices to be approved.			Ward 2	2005
		1547-0-05	Sidewalks Streetlights	354,625	132,593	222,032	37%	40%	Q4-14	DC funded payments timed to DC collection in area.	DC Timing		City-Wide	2005
		1548-0-05	Sidewalk Streetlights Major Mackenzie	240,000	0	240,000	0%	0%	Q4-14	DC funded payments timed to DC collection in area	DC Timing		Ward 4	2005
		1582-0-06	Engineering Design Criteria Study	100,800	88,434	12,366	88%	88%	Q4-13	Final completion anticipated Q4-2014.			City-Wide	2006
		1583-0-06	Hwy 400/America Overpass EA	329,910	250,629	79,281	76%	76%	Q4-13	Study completion anticipated Q4-2013.			Ward 1, Ward 3	2006
		1584-0-06	Hwy 427/Fogal Rd. Mid-Block	4,305,000	1,432,354	2,872,646	33%	100%	Q4-13	DC funded payments timed to DC collection in area.	DC Timing		Ward 4	2006
		1589-0-06	Rutherford Road PD 6 East Watermain	3,932,000	2,117,467	1,814,533	54%	100%	Q4-13	DC funded payments timed to DC collection in area.	DC Timing		Ward 4	2006
1590-0-06	Sediment/Erosion Control Study	52,000	47,733	4,267	92%	100%	Q4-13	Awaiting final invoice.	External Invoice		City-Wide	2006		
1596-0-06	Vaughan Corporate Centre Servicing Study	335,760	289,750	46,010	86%	86%	Q4-13	Study on-going			Ward 4	2006		
1634-0-06	Stormwater Management Strategy	70,000	64,696	5,304	92%	95%	Q4-13	Study on-going	External Invoice		Ward 4	2006		
DT-7002-07	Huntington - Hwy 7 to Langstaff	1,751,000	1,751,000	0	100%	100%	Q4-13	Project complete- Close	DC Timing		Ward 2	2007		
DT-7004-07	Black Creek Optimization Study	221,500	207,755	13,745	94%	100%	Q4-13	Awaiting final invoice.	External Invoice		Ward 3, Ward 4	2007		
DT-7007-07	OPA 332 Sanitary Sewer Outlet	1,149,000	1,149,377	(377)	100%	100%	Q4-13	Project complete- Close	DC Timing		Ward 4	2007		
DT-7011-07	OPA 620 East West Collector EA	399,561	405,305	(5,744)	101%	100%	Q4-13	Outstanding invoices to be confirmed. Negative variance due to increase in scope of project from the addition of work funded by the TTC regarding the extension of the Spadina Subway.			Ward 4	2007		
DT-7012-07	PD 5 West Woodbridge Watermain	2,846,834	0	2,846,834	0%	0%	Q4-14	DC funded payments timed to DC collection in area.	DC Timing		Ward 2	2007		
DT-7013-08	PD 9 Watermain Interconnection	72,000	0	72,000	0%	0%	Q4-14	Awaiting invoice from York Region for repayment	Regional Invoice		Ward 1	2008		
DT-7016-08	Engineering Master Plan Studies	517,250	471,395	45,855	91%	90%	Q4-13	Study completion anticipated Q4-13	External Invoice		City-Wide	2008		
DT-7018-09	Zenway/Fogal Sanitary Sub-Trunk	1,681,000	0	1,681,000	0%	100%	Q4-13	DC funded payments times to DC collection in area.	DC Timing		Ward 2	2009		

Commission	Department	Project #	Project Title	Total Budget	Total Actual	Total Variance	% Budget Spent	% Complete	Estimated Project Completion	Q3-13 Comments		Ward	Budget Year
		DT-7019-09	Fogal Road Reconstruction	469,000	188,139	280,861	40%	95%	Q4-13	DC funded payments timed to DC collection in area.	DC Timing	Ward 2	2009
		DT-7021-09	Pedestrian & Bike Signage Implementation	50,000	0	50,000	0%	0%	Q4-14	Grant funding moved to DT-7083-13		City-Wide	2009
		DT-7023-09	Signalized Intersection Ducting	103,000	36,870	66,130	36%	35%	Q4-14	DC funded payments timed to DC collection in area.	DC Timing	Ward 4	2009
		DT-7024-11	Bass Pro Mills Drive/Locke Street WM	355,350	0	355,350	0%	0%	Q4-14	To be completed in conjunction with roadworks.		Ward 4	2011
		DT-7025-09	Huntington Road Class EA	628,500	0	628,500	0%	0%	Q4-14	Preparing terms of reference to be provided int the RFP		Ward 2	2009
		DT-7026-09	Phase 2 Drainage Study - Flood	403,500	283,544	119,956	70%	85%	Q4-13	Outstanding invoices to be approved.	External Invoice	City-Wide	2009
		DT-7027-09	Millway Avenue/Apple Mill Road	367,910	0	367,910	0%	0%	Q4-13	Study completion anticipated Q4 2013.		Ward 4	2009
		DT-7028-09	OPA 620 Infrastructure Design	772,500	434,525	337,975	56%	90%	Q4-13	On-going / Subject to OPA 620 Development.	DC Timing	Ward 4	2009
		DT-7032-09	Water & Wastewater Master Plan	636,160	573,769	62,391	90%	90%	Q4-13	Study completion anticipated Q4-2013. Outstanding invoices to be approved.		City-Wide	2009
		DT-7033-09	Storm Drainage & Storm Water M	355,500	304,416	51,084	86%	85%	Q4-13	Study completion anticipated Q4-2013. Outstanding invoices to be approved.		City-Wide	2009
		DT-7034-09	Sidewalk & Streetlights	2,200,000	352,004	1,847,996	16%	16%	Q4-14	DC funded payments timed to DC collection in area.	DC Timing	Ward 4	2009
		DT-7036-09	Rainbow Creek Sanitary Pumping	247,200	0	247,200	0%	0%	Q4-14	On hold. Pending Regional EA.	On-Hold	Ward 2	2009
		DT-7039-10	Napa Valley/Avdell SWM Pond Improvements	75,000	0	75,000	0%	0%	Q4-14	Study completion anticipated Q4-2014.		Ward 2	2010
		DT-7040-10	Pedestrian & Bike Master Plan Implementation	557,370	15,275	542,095	3%	3%	Q4-14	On-going implementation		City-Wide	2010
		DT-7043-10	OPA 332 Sanitary Sewer Outlet	1,140,000	1,140,004	(4)	100%	100%	Q4-13	Project complete - Close		Ward 1	2010
		DT-7044-10	Huntington Road - Highway 7 to Langstaff	2,575,000	1,273,482	1,301,518	49%	49%	Q4-14	Subject to invoicing from Developer.	External Invoice	Ward 2	2010
		DT-7045-11	Block 11 Valley Road Crossings	8,466,826	0	8,466,826	0%	0%	Q4-14	DC funded payments timed to DC collection in area.	DC Timng	Ward 4	2011
		DT-7046-10	Highway 400 Widening Works	1,519,250	0	1,519,250	0%	0%	Q4-14	Awaiting invoice from MTO for repayment.	External Invoice	Ward 1	2010
		DT-7047-10	Huntington Road - Hwy 7 to Langstaff	1,648,000	349,458	1,298,542	21%	20%	Q4-14	Subject to invoicing from Developer.	External Invoice	Ward 2	2010
		DT-7048-10	Ashbridge Circle Storm Water Management Pond Improvements	370,000	0	370,000	0%	0%	Q4-14	RFP forwarded to Engineering Services.		Ward 2	2010
		DT-7049-10	Storm Water Management Pond Monitoring Program	154,500	0	154,500	0%	0%	Q4-14	Study completion anticipated Q4-2014.		City-Wide	2010
		DT-7050-10	Road Pavement Acceptance Protocol	61,800	0	61,800	0%	0%	Q4-13	Study completion anticipated Q4 2013.		City-Wide	2010
		DT-7052-11	Engineering Development Charge Background Update Study	103,000	60,194	42,806	58%	95%	Q4-13	Study completion anticipated Q4 2013.		City-Wide	2011
		DT-7054-11	Water Loss Control System Feasibility/Implementation Study	257,500	0	257,500	0%	0%	Q1-14	Preparing terms of reference to be provided into the RFP.		City-Wide	2011
		DT-7056-11	Pedestrian & Bicycle Network Implementation Program	223,410	0	223,410	0%	0%	Q4-14	On-going implementation		City-Wide	2011

Commission	Department	Project #	Project Title	Total Budget	Total Actual	Total Variance	% Budget Spent	% Complete	Estimated Project Completion	Q3-13 Comments		Ward	Budget Year
		DT-7057-11	Bass Pro Mills Drive Repairs	484,100	0	484,100	0%	0%	Q4-14	To be completed in conjunction with roadworks.		Ward 4	2011
		DT-7058-11	Black Creek Regional Storm Improvements Class EA Study	451,500	102,527	348,973	23%	35%	Q4-13	34% spent. Study completion anticipated Q4-2013.		Ward 4	2011
		DT-7065-11	Millway Avenue Widening & Realignment	6,769,800	240,439	6,529,361	4%	4%	Q4-14	Subject to development / subway construction.		Ward 4	2011
		DT-7066-11	Steeles West Station Infrastructure - TYSSE	3,090,000	0	3,090,000	0%	0%	Q4-14	Subject to development / subway construction.		Ward 4	2011
		DT-7068-11	Highway 7 Bus Rapid Transit Review	309,000	0	309,000	0%	0%	Q4-14	Subject to York Region YRT project.		Ward 3, Ward 4	2011
		DT-7070-11	VMC & Regional Centre Transportation Analysis	309,000	147,171	161,829	48%	95%	Q4-13	Study completion anticipated Q4-13	External Invoice	Ward 1, Ward 3, Ward 4	2011
		DT-7071-11	Portage Parkway Extension Class EA Study	257,500	0	257,500	0%	0%	Q4-14	Study completion anticipated Q4-14		Ward 4	2011
		DT-7072-13	Colossus Dr Hwy 400 Flyover - Interchange Connection EA	435,690	0	435,690	0%	0%	Q3-14	EA Study to be initiated Q3-14		Ward 3, Ward 4	2013
		DT-7073-11	Portage Parkway Widening Class EA Study	257,500	0	257,500	0%	0%	Q1-14	EA Study to be initiated Q1-14		Ward 4	2011
		DT-7076-11	Block 12 Valley Crossings	515,000	463,773	51,227	90%	90%	Q4-13	DC funded payments timed to DC collection in area.	DC Timing	Ward 4	2011
		DT-7079-11	Inflow & Infiltration Reduction Study	257,500	0	257,500	0%	0%	Q4-14	Study completion anticipated Q4 2014.		City-Wide	2011
		DT-7080-11	Transportation Master Plan Model Calibration	82,400	0	82,400	0%	0%	Q2-14	Study completion anticipated Q4 2013.		City-Wide	2011
		DT-7082-12	Pedestrian & Bicycle Network Implementation Program	62,200	47,855	14,345	77%	77%	Q4-14	On-going implementation.		City-Wide	2012
		DT-7083-13	Pedestrian & Bicycle Network Implementation Program	244,110	2,193	241,917	1%	1%	Q4-14	On-going implementation.		City-Wide	2013
		DT-7085-13	Parking Management Strategy Study	103,000	0	103,000	0%	0%	Q4-14	On-going implementation.		City-Wide	2013
		DT-7086-12	Block 61 Pedestrian Crossing Feasibility & Pre-Design Study	77,300	0	77,300	0%	0%	Q1-14	Study completion anticipated Q1 2014.		Ward 1	2012
		DT-7088-12	McNaughton Road Repairs	51,500	47,617	3,883	92%	92%	Q1-14	Consolidate with DT-7136-14 - request for additional funding in next budget cycle	External Invoice	Ward 4	2012
		DT-7089-13	Stevenson Avenue Construction	412,000	0	412,000	0%	0%	Q1-14	Subject to invoicing from Developer. Preparing terms of reference.	External Invoice	Ward 1	2013
		DT-7090-13	Huntington Rd. - Langstaff to Rutherford / Detailed Design	370,800	0	370,800	0%	0%	Q1-14	Subject to invoicing from Developer	External Invoice	Ward 2	2013
		DT-7091-12	Non-Revenue Water Volume Analysis	87,600	5,569	82,031	6%	6%	Q4-14	Coordination with York Region Water Audit study. Study completion anticipated Q4 2014.	Regional Invoice	City-Wide	2012
		DT-7094-12	Water Loss Control System Study	132,700	0	132,700	0%	0%	Q2-14	Preparing Terms of Reference. Study completion anticipated Q2 2014.		City-Wide	2012
		DT-7095-12	VMC Underground Pathway System Study	103,000	0	103,000	0%	0%	Q4-14	Study completion anticipated Q4 2014.		Ward 3, Ward 4	2012
		DT-7101-13	Vaughan TDM Policy	149,350	0	149,350	0%	0%	Q4-14	Study completion anticipated Q4 2014		City-Wide	2013
		DT-7102-13	TMP Communications	25,750	0	25,750	0%	0%	Q2-14	Study completion anticipated Q2 2014		City-Wide	2013
		DT-7104-13	TMP Education, Promotion, Outreach and Monitoring	51,500	393	51,107	1%	1%	Q4-14	Study completion anticipated Q4 2014		City-Wide	2013

Commission	Department	Project #	Project Title	Total Budget	Total Actual	Total Variance	% Budget Spent	% Complete	Estimated Project Completion	Q3-13 Comments		Ward	Budget Year
		DT-7108-13	School Travel Planning Measures	25,750	0	25,750	0%	0%	Q4-14	Study completion anticipated Q4 2014		City-Wide	2013
		DT-7120-13	Black Creek Renewal	1,891,080	0	1,891,080	0%	0%	Q4-14	Project to commence after VMC EA approved.		Ward 4	2013
		DT-7121-13	Vaughan Metropolitan Centre NE Storm Water Management Pond	630,360	0	630,360	0%	0%	Q4-14	Preparing terms of reference to be provided into the RFP.		Ward 4	2013
		DT-7122-13	Engineering Fee Review Study	113,300	0	113,300	0%	0%	Q4-14	Study completion anticipated Q4 2014.		City-Wide	2013
		DT-7126-13	Coldspring Road Construction	314,150	0	314,150	0%	0%	Q1-14	Subject to invoicing from Developer.	External Invoice	Ward 1	2013
		DT-7128-12	DT-7128-12 Block 12 Valley Crossings	380,000	341,237	38,763	90%	90%	Q4-13	DC funded payments timed to DC collection in area.	DC Timing	Ward 4	2012
		EN-1721-08	Sidewalk Construction - Bathurst Street	51,500	0	51,500	0%	0%	Q4-14	DC funded payments timed to DC collection in area.	DC Timing	Ward 4	2008
	Development & Transportation Total			94,979,740	45,048,418	49,931,322	47%						
	Engineering Services	1421-3-04	Portage Parkway Extension, T04-219 Applewood Highway 400 Bridge (DC)	14,364,000	14,222,707	141,293	99%	100%	Q4-14	Project to be closed upon Contractor/ Consultant completion of deficiencies to allow for the official MTO commissioning of the bridge. Construction 100% complete and the maintenance period ended in Oct, 2012.	External Invoice	Ward 3, Ward 4	2004
		1476-2-03	Sidewalk and Street Lighting on Weston Road by York Region - Rutherford Rd to Major Mackenzie Dr (DC)	946,736	30,756	915,980	3%	100%	Q4-14	Project to be closed after final Regional invoice paid. Construction 100% complete. Region still reviewing outstanding invoicing of project.	Regional Invoice	Ward 3	2003
		1510-0-04	Sidewalk and Street Lighting on Weston Road by York Region - Major Mackenzie Dr to Teston Rd (DC)	730,000	299,458	430,542	41%	100%	Q4-14	Project to be closed after final Regional invoice paid. Construction 100% complete. Linked to Project No. 1511-0-04 below. Region completing outstanding streetlighting works. Waiting for final invoice.	Regional Invoice	Ward 1	2004
		1511-0-04	Sidewalk and Street Lighting on Teston Rd by York Region Weston Rd to Jane St (DC)	730,000	716,093	13,907	98%	100%	Q4-14	Project to be closed after final Regional invoice paid. Construction 100% complete. Linked to Project No. 1510-0-04 above. Region completing outstanding streetlighting works. Waiting for final invoice.	Regional Invoice	Ward 1	2004
		1568-0-05	Street Sign Inventory & Assessment - on going Pt. 1 a, b, Pt. 2, Pt. 3 & Pt. 4 To determine the state of the existing stop signs and to indicate any deficiencies that are required to meet industry standards Street Sign Inventory & Assessment - (ER)	150,000	108,785	41,215	73%	73%	Q4-15	Project to remain open and is related to EN-1848-11 and EN-1896-12 Pt. 1a & 1b - Project 100% complete. Pt. 2 - 2011 Project 100% complete for two City blocks. Pt. 3 - 2012 Projects, for details see EN-1896-12. Pt. 4 - Contract Q13-057 in Q2-2013 & Q13-383 in Q4-2013 to deplete balance and close out account. For details see EN-1896-12.		City-Wide	2005

[illegible]

Commission	Department	Project #	Project Title	Total Budget	Total Actual	Total Variance	% Budget Spent	% Complete	Estimated Project Completion	Q3-13 Comments		Ward	Budget Year
		EN-1731-09	<p>Pre-Engineering Pavement Management Program and other projects Perform preliminary engineering, design, survey and geotechnical work for road rehabilitation and other future engineering projects - on going.</p> <p>Pt. 1 - 2010 Pavement Management Program Pt. 2 - King High Drive Area WM & Road Res/ Rehab Pt. 3 - Road Rehabilitation 2010 for Cold Creek and King Vaughan Pt. 4 - 2011 Pavement Management Program (PMP) Pt. 5 - Pine Valley Drive Streetlighting from Steeles to CNR tracks Pt. 6 - Kleinburg Estates WM Replacement & Road Rehabilitation Pt. 7 - Walkway Lighting at Aberdeen C.C. Pt. 8 - Cold Creek Road - Nashville to Kirby Rd. Pt. 9 - Dufferin St. Additional Lanes for Fire Station Pt. 10 - Geotechnical for PMP 2012 to 2013 Pt. 11 - Consultant for Geotechnical Services RFP12-074 Pt. 12 - Consultant for Subsurface Utility Services RFP12-452 (DF)</p>	824,000	437,459	386,541	53%	53%	Q4-16	<p>Source of Pre- Engineering Design funds.</p> <p>Pt. 1 - Design 100% complete. Pt. 2 - Design 100% complete. Pt. 3 - Design 100% complete. Pt. 4 - Design 100% complete. Pt. 5 - Design 100% complete. Pt. 6 - Design 100% complete. Pt. 7 - Design 10% complete, Construction in 2014 pending EN-1864-14 budget approval. Pt. 8 - Design 100% complete. Pt. 9 - Design 100% complete. Pt. 10 - Design 100% complete. Pt. 11 - RFP 100% complete. Pt. 12 - RFP 100% complete.</p>	External Invoice	City-Wide	2009
		EN-1733-09	<p>Watermain Replacement on Major Mackenzie Dr (Civic Centre) T11-029 Keele St to approx. 100m east of CNR/ GO Rail Overpass (WR)</p>	1,802,500	861,273	941,227	48%	100%	Q4-14	<p>Project to be closed at the end of the maintenance period. EN-1733-11 consolidated into this account. Design 100% complete. Construction 100% complete and is on maintenance until Oct., 2014.</p>	Maintenance	Ward 1	2009
		EN-1736-09	<p>Accessibility for Ontarians with Disabilities Act, 2005 Hire Consultant to ensure compliance with Act as it relates to accessibility to the existing infrastructure. (T)</p>	103,000	61,770	41,230	60%	60%	Q4-14	<p>Valdor Engineering reviewing legislation for guidelines. Phase 1 completed in December of 2010. Phase 2 completed in Q2-2013. Phase 3 to be completed in Q4-2013.</p>		City-Wide	2009
		EN-1739-09	<p>Keele Street Watermain Replacement & missing Street Lighting/ Sidewalk Links by York Region Replace watermain from Steeles Ave to Hwy # 7 Hire Regional Consultant to complete Design on City's behalf. (WR & DC)</p>	2,111,500	0	2,111,500	0%	0%	Q4-19	<p>EN-1897-12 Keele St Watermain Replacement and EN-1898-12 Keele Street Missing Links Sidewalk Installation consolidated into this account in Q3-2012. To be undertaken by York Region on behalf of the City as part of the Keele Street road widening project anticipated in 2015. Detail Design by R.V. Anderson 60% complete.</p>	Regional Invoice	Ward 4	2009
		EN-1750-09	<p>Geodetic Control Survey Monumentation Horizontal and Vertical control / benchmarks (GBR)</p>	50,000	0	50,000	0%	0%	Q4-15	<p>RFP to be issued in Q1-2014.</p>		City-Wide	2009
		EN-1751-09	<p>Sidewalk and Street Lighting on Dufferin Street by York Region Steeles Ave to Glen Shields Ave N limit Design and construction works (T)</p>	283,250	141,349	141,901	50%	100%	Q4-14	<p>Project to be closed after final Regional invoice paid. Construction 100% complete. Included in Region's reconstruction of Dufferin Street. Contacted Region and final invoice to be submitted in Q4-2013.</p>	Regional Invoice	Ward 5	2009

Commission	Department	Project #	Project Title	Total Budget	Total Actual	Total Variance	% Budget Spent	% Complete	Estimated Project Completion	Q3-13 Comments		Ward	Budget Year
		EN-1777-09	Baldwin Avenue Culvert Rehabilitation, COMRIF T09-468 Additional funds for Consultant (G)	62,000	40,108	21,892	65%	100%	Q4-13	Additional works identified by TRCA for Q3-2013. Project held open to complete additional works. Project closure anticipated in Q4-2014. Construction 100% complete and the maintenance period ended in May, 2012. This account is for the Contract Administration by the Consultant and is linked to EN-1650-07.	Maintenance	Ward 4	2009
		EN-1778-10	Water Sewer Management System - Consultant's fee for development and implementation with "CAFÉ" model (W&SR)	77,250	0	77,250	0%	0%	Q4-17	Project deferred pending the results of the Corporate Management Asset Strategy EN-1958-13. Project to be completed in conjunction with Capital project EN-1671-07 Cross Asset Optimization, EN-1997-13 Implementation of Corporate Asset Management and the Corporate Management Asset Strategy.		City-Wide	2010
		EN-1780-09	Sidewalk and Street Lighting Infil Program in older areas Construction of new sidewalk links and streetlighting in older areas. Pt. 1 - Steeles Ave at Martin Grove - \$20,000 est Pt. 2 - Pine Valley Street Lighting T11-085 - \$123,000 est Pt. 3 - Bathurst St & Beverley Glen Q10-514 - \$60,000 est Pt. 4 - Royal Appin Cr & Agostino Cr and Village Green Dr & Woolacott Rd Q10-029 - \$4000 est Pt. 5 - Kipling Ave & Woodbridge Ave Intersection StreetLight - \$12,255 (PG)	227,000	186,270	40,730	82%	82%	Q4-15	"Ad-hoc" project in response to residential complaints. Pt. 1 - Deleted. Asphalt walkway installed by City of Toronto. Pt. 2 - Construction 100% complete and is on maintenance until Oct., 2013. Pt. 3 - Construction 100% complete and is on maintenance until May, 2013. Pt. 4 - Construction 100% complete and is on maintenance until May, 2013. Pt. 5 - Completed by Public Works in Q2-2012. Pt. 6 - Construction 100% complete and is on maintenance until Aug., 2015. Pt. 7 - Design start pending.	Maintenance	City-Wide	2009
		EN-1785-10	2010 Pavement Management - Construction Pt. 1 - East Vaughan T10-263 Pt. 2 - West Vaughan T10-347 Pt. 3 - King High Dr, Lawrie Rd, Concord Rd & Vaughan Blvd Road Rehabilitation and Watermain Replacement T11-018 Pt. 4 - Kleinburg Area Road Rehabilitation & WM Replacement T11-354 (DF)	4,641,000	4,639,023	1,977	100%	100%	Q4-13	Project closed in Q3-2014. Awaiting Debenture Financing. Pt. 1 - Construction 100% complete and the maintenance period ended in Oct., 2012. Pt. 2 - Construction 100% complete and the maintenance period ended in Oct., 2012. Pt. 3 - Construction 100% complete and is on maintenance until June, 2014. Related to EN-1811-10. Pt. 4 - Construction 100% complete and is on maintenance until Sept., 2014.	Maintenance	City-Wide	2010
		EN-1786-10	Applewood Crescent Extension T04-219 - additional funding (DC)	618,000	242,725	375,275	39%	100%	Q4-14	Project to be closed upon Contractor/ Consultant completion of deficiencies to allow for the official MTO commissioning of the bridge. Additional funds for Construction and Design of Bridge over Hwy 400. For Construction comments see 1421-3-04.	Maintenance / External Invoice	Ward 3, Ward 4	2010

[illegible]

[illegible]

Commission	Department	Project #	Project Title	Total Budget	Total Actual	Total Variance	% Budget Spent	% Complete	Estimated Project Completion	Q3-13 Comments		Ward	Budget Year
		EN-1871-13	2013 Pavement Management Program - Phase 1, Pt. 1 T13-022, Pt. 2 T13-063, Pt. 3 TXX-XXX (GTR & DF)	4,781,521	1,717,319	3,064,202	36%	36%	Q4-16	Pt. 1 - Construction 80% complete. Pt. 2 - Linked to EN-1902-12 & EN-1903-12. Construction 30% complete. Pt. 3 - Linked to & for comments see EN-1908-12.		Ward 2, Ward 4	2013
		EN-1872-13	2013 Pavement Management Program - Phase 2, T13-042 (DF)	3,218,750	1,574,959	1,643,791	49%	49%	Q4-15	Pt. 1 - Construction 99% complete. Pt. 2 - Construction 20% complete.		Ward 3	2013
		EN-1873-13	2013 Pavement Management Program - Phase 3, Pt. 1 T13-039, Pt. 2 (DF)	3,321,750	2,674,931	646,819	81%	98%	Q4-15	Pt. 1 - Construction 98% complete. Pt. 2 - Crack Sealing by Public Works \$600,000 limit, 100% complete.		Ward 5	2013
		EN-1874-12	Watermain Replacement on Firglen Ridge - in conjunction with PMP 2013 (WR)	866,142	817,989	48,153	94%	100%	Q1-15	Project to be closed at the end of the maintenance period. Construction 100% complete is on maintenance until Jan., 2015. - Road works included in PMP 2013 Ph 1, Pt B. EN-1871-13, T13-022	Maintenance	Ward 2	2012
		EN-1875-12	Culvert Replacement on Islington Avenue - Q12-253 - at Bell Court/ Treelawn Boulevard (RR)	51,500	39,101	12,399	76%	100%	Q3-14	Project to be closed at the end of the maintenance period. Construction 100% complete and is on maintenance until Sept., 2014.	Maintenance	Ward 1	2012
		EN-1879-12	Storm Water Management Facility at Gallanough Park (GTR)	604,616	0	604,616	0%	0%	Q4-16	EA capital project EN-1769-09 Thornhill Drainage Storm Water Management Facility consolidated into this account in Q1-2013. RFP awarded. Tendering anticipated in Q3-2014 with construction commencing in Q1-2015.		Ward 5	2012
		EN-1880-12	Sidewalk and Streetlighting on Major Mackenzie Drive - McNaughton Rd to Bathurst St (DC)	1,097,000	0	1,097,000	0%	0%	Q4-17	EN-1880-13 construction consolidated into this account in Q1-2013. Preliminary missing links investigation to commence in Q1-2014 to determine locations that do not require the regional road widening.		Ward 4	2012
		EN-1881-12	Traffic Signal Installation - at Woodbridge Ave and Market Lane (DC)	142,200	0	142,200	0%	0%	Q4-15	Project pending follow-up traffic study results in Q1-2014.		Ward 2	2012
		EN-1882-12	Pedestrian Signal Installation - at New Westminster Dr near Westmount Collegiate (DC)	95,100	0	95,100	0%	0%	Q4-15	Project pending follow-up traffic study results in Q1-2014.		Ward 4	2012
		EN-1885-12	Sidewalk Installation Missing Links 1. Jane St - Springside Rd to Norwood Ave ESide 2. Christlea Rd - at Portage Parkway 3. Director Ct - just east of Weston Rd	206,000	42,125	163,875	20%	100%	Q4-16	Pt. 1 & 3 - Construction 100% complete, holdback release pending. Pt. 2 - Christlea Rd section to be completed by site plan development.	Maintenance	Ward 1, Ward 3, Ward 4	2012
		EN-1886-12	Bridge Rehabilitation at Humber Bridge Trail Bridge - at Old Major Mackenzie Drive (DF)	154,500	0	154,500	0%	0%	Q4-16	EA completed under EN-1719-08 RFP issued in Q3-2013.		Ward 1	2012

Commission	Department	Project #	Project Title	Total Budget	Total Actual	Total Variance	% Budget Spent	% Complete	Estimated Project Completion	Q3-13 Comments		Ward	Budget Year
		EN-1887-12	Bridge Rehabilitation #02001 at Dick Bridge over Humber River, T13-136 - Huntington Rd just north of Kirby Rd (DF)	669,500	35,915	633,585	5%	98%	Q4-16	EN-1887-13 construction, consolidated into this account in Q1-2013. Detailed structural assessment completed in Sept., 2012. Construction 98% complete.		Ward 2	2012
		EN-1888-13	Bridge Rehabilitation # 171201 at Glen Shields Avenue (DF)	154,500	16	154,484	0%	1%	Q4-17	Waiting for condition survey report. RFP anticipated in Q1-2014. Construction anticipated in 2015.		Ward 5	2013
		EN-1889-13	Bridge Replacement/ Rehabilitation/ Environmental Assessment # 014401 at King-Vaughan Road - just east of Hwy # 27 (DF)	154,500	0	154,500	0%	0%	Q4-18	RFP anticipated in Q1-2014. Construction anticipated in 2016.		Ward 1	2013
		EN-1892-12	Culvert Removal on Peelar Road - at 61 Peelar Road (RR)	51,500	0	51,500	0%	0%	Q4-13	Project to be closed in Q4-2013. Project on hold and will be completed in conjunction with future Black Creek remedial works.		Ward 4	2012
		EN-1894-12	Drainage Improvement on Ranch Trail Rd (RR)	515,000	18,305	496,695	4%	100%	Q3-15	Project to be closed at the end of the maintenance period. Construction 100% complete and is on maintenance until August, 2015.	Maintenance	Ward 1	2012
		EN-1896-12	Traffic Signs Reflectivity Testing/ Inspection - on going - to ensure proper day/ night reflectivity Pt. 1 - Q12-051 Blocks 37, 38 & 39 Pt. 2 - Q12-266 Blocks 1, 2, 9, 15, 16, 22, 23, 24, 29, 30, 31, 36 & deficient signs from previous inspections Pt. 3 - Q13-057 Blocks 18, 25, 26, 41, 43, 44, 45, 46, 51 & 53 & deficient signs from previous inspections Pt. 4 - QXX-XXX Blocks ... Pt. 5 - Q12-026 Keenline Reflectivity Inspection (T)	154,500	27,464	127,036	18%	18%	Q4-16	Related to capital projects 1568-0-05 and EN-1848-11 New Legislative requirements for Jan., 2013. Reviewing new requirements. Pt. 1 - Q2-2012 Project 100% complete. Pt. 2 - Q3-2012 Project 100% complete. Pt. 3 - Q2-2013 Project 100% complete. Pt. 4 - Anticipated to be tendered in Q4-2013 for Q4-2013 start. Pt. 5 - 75% complete.		City-Wide	2012
		EN-1902-12	Watermain Replacement on Meeting House Road, T13-063 - in conjunction with PMP 2013 - Phase 1 (WR)	453,200	8,124	445,076	2%	30%	Q4-15	EA-1903-12 Watermain Replacement on Chavender Place consolidated into this account in Q3-2013. Construction 30% complete.		Ward 2	2012
		EN-1903-12	Watermain Replacement on Chavender Place, T13-063 - in conjunction with PMP 2013 - Phase 1 (WR)	226,600	13,623	212,977	6%	30%	Q4-15	Project to be closed in Q4-2013 Detailed 100% complete. Awarded, construction start pending for Q3-2013.		Ward 2	2012
		EN-1904-12	Culvert Replacement on Merino Road (RR)	123,600	34,157	89,443	28%	28%	Q4-16	Detail design is 85% complete. Additional TRCA concerns need to be investigated. Construction anticipated for 2014.		Ward 1	2012
		EN-1906-12	Streetscape Gateway Feature Entrances 1A - Highway 27 and Nashville Avenue 1B - Major Mackenzie Dr and Islington Ave 1C - Highway 27 and Islington Ave (DC, SC & T)	97,500	0	97,500	0%	0%	Q4-13	Project to be closed when the City receives written confirmation from the BIA. Kleinburg BIA contribution not received in order to issue RFP for detailed design.		Ward 1	2012
		EN-1908-12	Watermain Replacement on McKenzie Street and Wallace Street - in conjunction with PMP 2013 - Phase 1 (WR)	453,200	773	452,428	0%	1%	Q4-16	Detailed design 90% complete. Waiting for TRCA approval. Construction anticipated in Q2-2014.		Ward 2	2012

Commission	Department	Project #	Project Title	Total Budget	Total Actual	Total Variance	% Budget Spent	% Complete	Estimated Project Completion	Q3-13 Comments		Ward	Budget Year
		EN-1909-12	PD8 Pump Station Decommissioning, T13-044 - Keele St and Teston Rd, NE corner (WR)	329,700	88,844	240,856	27%	75%	Q4-15	EN-1909-13 construction, consolidated into this account in Q1-2013 Construction 75% complete.		Ward 1	2012
		EN-1911-12	Traffic Calming - Q12-243 - at Summeridge Dr & Autumn Hill Blvd (T)	113,000	26,465	86,535	23%	100%	Q4-14	Project to be closed at the end of the maintenance period. Construction 100% complete and is on maintenance until Nov., 2014.	Maintenance	Ward 4	2012
		EN-1940-13	2014 Pavement Management Program - Phase 1 (DF)	25,750	0	25,750	0%	50%	Q4-16	Design has commenced, 50% complete. Construction anticipated in 2014 pending approval of 2014 Capital Budget.		Ward 1	2013
		EN-1941-13	2014 Pavement Management Program - Phase 2 (DF)	25,750	0	25,750	0%	50%	Q4-16	Design has commenced, 50% complete. Construction anticipated in 2014 pending approval of 2014 Capital Budget.		Ward 5	2013
		EN-1942-13	2014 Road Rehabilitation and Watermain Replacement - Phase 1 (WR & DF)	340,930	0	340,930	0%	10%	Q4-16	RFP awarded. Design 10% complete. Construction anticipated in 2014 pending approval of 2014 Capital Budget.		Ward 2	2013
		EN-1943-13	2014 Road Rehabilitation and Watermain Replacement - Phase 2 (WR & DF)	241,020	0	241,020	0%	10%	Q4-16	Design 10% complete. Construction anticipated in 2014 pending approval of 2014 Capital Budget.		Ward 5	2013
		EN-1944-13	2014 Road Rehabilitation and Watermain Replacement - Phase 3 (WR & DF)	103,000	0	103,000	0%	0%	Q4-17	Design deferred and to be completed with pending EN-1993-14 Bridge Rehabilitation - Willis Road and possibly with EN-1883-15 Right Turning Lane - Willis Road and Pine Valley Drive. Construction anticipated in 2015 pending approval of 2014 Capital Budget.		Ward 2	2013
		EN-1945-13	Sidewalk and Street Lighting on Regional Road Hwy # 50 - Phase 1 by York/ Peel Region - Hwy # 7 to Ebenezer Road (DC)	329,138	0	329,138	0%	98%	Q4-15	EN-1899-12 Street Lighting on Hwy 50 consolidated into this account in Q2-2013. Construction 98% complete. Region of Peel in conjunction with the Region on York to complete works on City's behalf.	Regional Invoice	Ward 2	2013
		EN-1946-13	Sidewalk and Street Lighting on Regional Road Hwy # 50 - Phase 2 by York/ Peel Region - Ebenezer Road to Old Castlemore Road (DC)	432,600	0	432,600	0%	80%	Q4-16	Construction 80% complete. Peel Region completing works on behalf of York Region and City of Vaughan.		Ward 2	2013
		EN-1950-13	Clarence St Slope Stabilization - Ph. 2 - south of Wycliffe Avenue (GTR)	100,000	0	100,000	0%	0%	Q4-18	RFP anticipated in Q4-2013. Construction anticipated in 2015 pending approval of 2015 Capital Budget.		Ward 2	2013
		EN-1958-13	Corporate Asset Management (T)	500,000	28,724	471,276	6%	75%	Q4-17	RFP for Phase 1 awarded. Assignment 75% complete.		City-Wide	2013
		EN-1960-13	Sidewalk on Weston Road - missing links from Steeles Avenue W. to Rutherford Road (DC)	103,000	0	103,000	0%	0%	Q4-17	RFP award pending for Q4-2013. Construction anticipated in 2015 pending approval of 2015 Capital Budget.		Ward 3	2013

Commission	Department	Project #	Project Title	Total Budget	Total Actual	Total Variance	% Budget Spent	% Complete	Estimated Project Completion	Q3-13 Comments	Ward	Budget Year	
		EN-1961-13	Sidewalk on Islington Avenue - missing links from Major Mackenzie Drive to Westridge Drive (DC)	180,250	0	180,250	0%	0%	Q4-16	Design 20% complete, project to be phased. RFP for Phase 2 for Q1-2014. Construction anticipated in 2014.	Ward 1	2013	
		EN-1963-13	North Maple Bridge - between Major Mackenzie Drive and Teston Road over Hwy 400 (DC)	1,339,000	0	1,339,000	0%	0%	Q4-13	RFP awaiting Environmental Assessment finalization and approval for Q4-2013. Construction anticipated in 2017.	Ward 1	2013	
		EN-1969-13	Sidewalk on Steeles Avenue West - missing links between Jane Street and new subway station. (DC)	61,800	0	61,800	0%	0%	Q4-17	Design start pending for Q1-2014. Construction anticipated in 2015.	Ward 4	2013	
		EN-1970-13	Sidewalk and Street/ Walkway Lighting Infil Program in older areas. (GTR)	250,000	0	250,000	0%	0%	Q4-17	"Ad-hoc" project in response to residential complaints. Related to EN-1780-09 Sidewalk and Street Lighting Infil Program in older areas	City-Wide	2013	
		EN-1971-13	Sanitary Sewer Rehabilitation on Rivermede Road - Keele Street to Bowes Road (SR)	51,500	0	51,500	0%	0%	Q4-17	RFP anticipated in Q1-2014. This project will determine the exact limits of work to be undertaken and the type of rehabilitation method that is required for the sanitary sewer. Once the method is determined, Construction funding will be proposed in the 2015 Capital Budget.	Ward 4	2013	
		EN-1972-13	Multi-use Pathway (west side only) and Street Lighting on Dufferin Street - Kirby Road to Teston Road (DC)	144,200	0	144,200	0%	0%	Q4-17	RFP anticipated in Q1-2014. Sidewalk revised to an Active Transportation Facility (ATF) (Multi-use Pathway) as per master plan. Construction anticipated in 2015 pending approval of 2015 Capital Budget.	Ward 1	2013	
		EN-1997-13	Impl of Corporate Asset Mangmt	154,500	7,861	146,639	5%	5%	Q4-17	Project transferred from the Reserves & Investment Department RI-005610 on September, 2013. Project deferred pending the results of the Corporate Management Asset Strategy EN-1958-13. Project to be completed in conjunction with Capital project EN-1671-07 Cross Asset Optimization, EN-1778-10 Water Sewer Management System and the Corporate Management Asset Strategy.	City-Wide	2013	
		Engineering Services Total	98,360,485	59,672,748	38,687,737	61%							
		Public Works	1361-2-04	Water Filling System	164,860	106,409	58,451	65%	65%	Q1-14	Working with Development Engineering to find a permanent location	City-Wide	2004
			1363-0-05	Servicing - Dufferin Winter Work	160,000	332	159,668	0%	0%	Q1-15	On hold pending prioritization of new yard construction	Ward 4	2005
	1610-0-06		Dufferin Street Works Yard	488,000	4,134	483,866	1%	1%	Q1-15	On hold pending prioritization of new yard construction	Ward 4	2006	
	1617-0-06		Storm Pond Sediment Removal 119	37,000	2,835	34,165	8%	7%	Q4-13	Work under way, Project to be completed in Q4-2013	Ward 4	2006	
	PW-2007-07		Storm Pond Sediment - Pond 94	36,000	2,835	33,165	8%	7%	Q4-13	Work under way, Project to be completed in Q4-2013	Ward 2	2007	

Commission	Department	Project #	Project Title	Total Budget	Total Actual	Total Variance	% Budget Spent	% Complete	Estimated Project Completion	Q3-13 Comments		Ward	Budget Year	
		PW-2009-07	Storm Pond Sediment - Pond 119	37,000	0	37,000	0%	0%	Q4-13	Work under way, Project to be completed in Q4-2013		Ward 4	2007	
		PW-2013-07	Street Light Pole Replacements Program	2,319,060	2,250,183	68,877	97%	97%	TBD	Work on-going	Annual Program	City-Wide	2007	
		PW-2017-07	Antennas For SCADA Wireless	263,249	17,482	245,767	7%	7%	Q1-14	Reviewing an independent wireless solution		City-Wide	2007	
		PW-2021-08	Tall Grass Trail Rehabilitation	280,000	4,624	275,376	2%	2%	Q1-14	Awaiting Permits from TRCA		Ward 2	2008	
		PW-2028-09	Sediment Removal from Storm Pond	300,000	185,449	114,551	62%	62%	Q1-14	Project underway		City-Wide	2009	
		PW-2028-10	Sediment Removal - Storm Pond	300,000	0	300,000	0%	0%	Q1-14	Project underway		City-Wide	2010	
		PW-2030-10	Water System Flow Analysis	51,500	0	51,500	0%	0%	Q1-14	Project scope under preliminary review		City-Wide	2010	
		PW-2034-10	Hope Radio Tower Study & Improvements	51,500	0	51,500	0%	0%	Q1-14	Reviewing an independent wireless solution		Ward 1	2010	
		PW-2035-12	Curb and Sidewalk Repair & Replacement	2,755,623	2,472,559	283,065	90%	90%	Q4-13	2013 Work On-going, Project to be completed in Q4-13	Annual Program	City-Wide	2012	
		PW-2040-12	Sediment Removal form Storm Pond 42	260,000	72,316	187,684	28%	100%	Q4-13	Release Hold Back, project to be completed Q4-13		Ward 1	2012	
		PW-2049-12	Thomson Creek Blvd Storm Drainage	110,000	0	110,000	0%	0%	Q1-14	Awaiting Permits from TRCA		Ward 2	2012	
		PW-2050-12	Avdell Ave Storm Drainage Channel Rehabilitation	100,000	0	100,000	0%	0%	Q1-14	Awaiting Permits from TRCA		Ward 2	2012	
		PW-2055-13	Double Walled Brine Tanks and Barrier Walls	139,050	0	139,050	0%	0%	Q2-14	Specification to be revised and project to be retendered in Q1/14		City-Wide	2013	
		PW-2058-13	LED Streetlight Conversion	150,000	0	150,000	0%	0%	Q4-13	Project in planning stage. RFP to be issued in Q4-13		City-Wide	2013	
		PW-2059-13	RWIS Station	103,000	0	103,000	0%	0%	Q4-13	Project to be completed in Q4-13		City-Wide	2013	
		PW-2060-13	Tigi Pond. (Storm water management Pond #40. Rutherford Rd.& Creditstone Rd.)	494,400	3,930	490,470	1%	1%	Q1-14	Finalizing specifications & Drawings		Ward 4	2013	
		PW-2063-13	ICI Water Meter Replacement Program	206,000	0	206,000	0%	0%	Q1-14	Data/information collection underway to contemplate specifications/scope of work	Annual Program	City-Wide	2013	
		Public Works Total				8,806,242	5,123,088	3,683,155	58%					
		Engineering & Public Works Total				202,146,467	109,844,254	92,302,214	54%					

Commission	Department	Project #	Project Title	Total Budget	Total Actual	Total Variance	% Budget Spent	% Complete	Estimated Project Completion	Q3-13 Comments		Ward	Budget Year
Finance	Budgeting & Planning	BU-0002-11	Questica Budget Software License for City Departments	91,273	78,924	12,349	86%	0%	Q2-14	Remaining funds earmarked for security and approval routing requirements scheduled for 2013.		City-Wide	2011
		BU-0006-13	Citywide Capital Planning and Analysis Module	78,471	0	78,471	0%	0%	Q3-14	Undergoing Security Review		City-Wide	2013
		RI-0047-07	PSAB Fixed Assets Review	309,000	183,387	125,613	59%	0%	Q4-14	To be used towards automating creation of financial statements for PSAB purposes		City-Wide	2007
		RI-0056-10	Implementation of Corporate Asset Management System	72,500	14,522	57,978	20%	0%	Q4-15	Project on hold and pending Asset Management initiative results/requirements. \$150,000 of budget allocated to Engineering Commission for Asset Management Project. To implement any system integration required with Asset Management.		City-Wide	2010
	Budgeting & Planning Total			551,244	276,833	274,411	50%						
	City Financial Services	CF-0053-09	Point of Sale Initiative	205,700	0	205,700	0%	20%	Q3-14	Currently being revisited under PSR		City-Wide	2009
City Financial Services Total			205,700	0	205,700	0%							
Development Finance and Investment	RI-0060-11	Development Charge Background Study	150,000	145,269	4,731	97%	95%	Q3-13	Project is substantially complete. VMC Special Area Charge discussions will continue in Q32014 after EA study. Appeal process on the City Wide by-law is also underway.		City-Wide	2011	
	RI-0069-12	Investment Software	30,900	0	30,900	0%	0%	Q2-14	Deferred until Investment Analyst is hired (expected by Q1-2014 - currently under job review).		City-Wide	2012	
	DI-0072-13	Woodlot Acquisition Block 12	500,000	500,000	0	100%	100%	Q4-13	This capital project is for the repayment of woodlot conveyances for Block 12 (authorized by agreement). Payments are timed with the collection of woodlot DCs. An interim payment of \$500K was made based on the collections to date per the provisions of the woodlot agreement. Total expected payment = \$1.36M.		City-Wide	2013	
Development Finance and Investment Total			680,900	645,269	35,631	95%							
Finance Total			1,437,844	922,102	515,742	64%							

Commission	Department	Project #	Project Title	Total Budget	Total Actual	Total Variance	% Budget Spent	% Complete	Estimated Project Completion	Q3-13 Comments		Ward	Budget Year
Legal & Administrative Services	City Clerk	CL-2511-13	Access & Storage Equipment for JOC Records Centre	30,000	0	30,000	0%	75%	Q1-14	Specifications sent to Purchasing Services. The expected completion date is 1st. Quarter 2014.		City-Wide	2013
		CL-2517-12	Claims Management System	51,500	0	51,500	0%	75%	Q1-14	We are in the final stages of discussing the requirements with the provider. If all issues are addressed to our satisfaction we anticipate being in a position to have the system in place for January 2014.		City-Wide	2012
	City Clerk Total			81,500	0	81,500	0%						
	Enforcement Services	BY-2508-10	Animal Shelter Lease Hold Improvement	747,900	713,275	34,625	95%	25%	Q4-16	Payments ongoing toward Promissory note.		City-Wide	2010
		BY-2510-10	Animal Licensing Software	46,400	31,573	14,827	68%	68%	Q4-13	This project can be closed.		City-Wide	2010
		BY-2522-13	Animal Shelter Additional Leasehold Improvements	53,600	0	53,600	0%	0%	Q4-13	Work underway to be completed in Q4: 1. Washing Machine - \$12,180 2. Sound Attenuation - \$24,000 3. Dog bathing station (tub) - \$2,421 4. Stanless steel table - \$1,800		City-Wide	2013
	Enforcement Services Total			847,900	744,848	103,052	88%						
	Real Estate	18-0-01	Maple Valley PI/Avondale	12,917,412	12,238,961	678,451	95%	98%	Q4-13	Land acquisition finalization.		Ward 1	2001
		CO-0054-09	Vaughan Hospital Precinct Development	80,000,000	63,341,232	16,658,768	79%	79%	TBD	Land acquired, remaining budget related to precinct development dependent on Provincial timing. Areport on the precinct plan was approved by Council on November 19, 2013.		Ward 1	2009
		CO-0064-11	MacMillian Farm Property	5,818,100	4,859,950	958,150	84%	84%	Q4-13	Remaining payments based on purchase agreement and dependent on woodlot collection timing with a final payment date of November, 2013.		Ward 4	2011
CO-0066-11		Block 40 Parkland Acquisition	5,356,000	5,342,725	13,275	100%	90%	Q1-14	Land acquisition in process, finalization anticipated to occur in Q1 2014		Ward 3	2011	
RL-0005-12	Land Acquisition Fees	397,173	177,611	219,562	45%	44%	TBD	Ongoing.		City-Wide	2012		
Real Estate Total			104,488,685	85,960,479	18,528,206	82%							
Legal & Administrative Services Total			105,418,085	86,705,327	18,712,758	82%							

Commission	Department	Project #	Project Title	Total Budget	Total Actual	Total Variance	% Budget Spent	% Complete	Estimated Project Completion	Q3-13 Comments		Ward	Budget Year
Library	Library Services	LI-4504-09	Library Technology Program	560,000	381,885	178,115	68%	60%	Q4-14	Ongoing and new technology equipment to be purchased in Q4/13	Annual Program	City-Wide	2009
		LI-4508-09	Civic Centre Resource Library - Materials	3,012,800	930,365	2,082,435	31%	29%	Q4-16	Purchases to continue as projects proceed		City-Wide	2009
		LI-4519-09	Civic Centre Resource Library - Construction	12,857,400	316,961	12,540,439	2%	1%	Q3-15	Architect design approval expected Q4 - 2013. Construction tender expected to be issued in Q1 - 2014		Ward 1	2009
		LI-4529-10	Assistive Technologies for Persons with Disabilities	24,000	18,161	5,839	76%	76%	Q2-14	Remaining amount to be spent by Q2/14		Ward 2, Ward 5	2010
		LI-4531-11	Replace of RFID Security Equipment	500,400	481,438	18,962	96%	95%	Q2-14	Remaining amount to be spent by Q2/14		City-Wide	2011
		LI-4532-11	North Thornhill Branch Library (Block 10)	3,812,550	490,902	3,321,648	13%	2%	Q4-14	RFQ Bid Evaluation process to be completed in Q4/13		Ward 4	2011
	LI-4533-13	AODA Compliant & Combined Info/Circulation Desk Ansley Grove	100,000	6,614	93,386	7%	0%	Q1-14	Expect to be completed in Q1/14		Ward 2	2013	
LI-4534-12	AODA Circulation Desk-Woodbridge	75,000	7,856	67,144	10%	5%	Q2-14	Expect to be completed in Q2/14		Ward 2	2012		
LI-4536-12	AODA Compliant & Combined Info/Circulation Desk Dufferin Clark	75,000	10,466	64,534	14%	5%	Q1-14	Expect to be completed in Q1/14		Ward 5	2012		
LI-4537-13	Capital Resource Purchases	1,467,700	955,601	512,099	65%	13%	Q4-13	Purchases continue into Q4/13	Annual Program	City-Wide	2013		
LI-4538-13	Kleinburg Library Building Repairs and Improvements	750,000	25,334	724,666	3%	2%	Q2-14	Expect to be completed in Q2/14		Ward 1	2013		
	Library Services Total			23,234,850	3,625,583	19,609,267	16%						
Library Total				23,234,850	3,625,583	19,609,267	16%						

Commission	Department	Project #	Project Title	Total Budget	Total Actual	Total Variance	% Budget Spent	% Complete	Estimated Project Completion	Q3-13 Comments		Ward	Budget Year
Planning	Building Standards	BS-1003-11	Building Depart Computer System Upgrades	695,250	10,481	684,769	2%	15%	TBD	In conjunction with the ITM Department, the Project Plan for Phase I has been completed and approved by Council. (Single source funding.)		City-Wide	2011
	Building Standards Total			695,250	10,481	684,769	2%						
	Development Planning	DP-9004-07	Vellore - Master Plan Study	111,000	0	111,000	0%	0%	On Hold	On Hold Pending OPA Review	On-Hold	Ward 1	2007
		DP-9012-09	Centre Street Corridor Urban Design	103,000	85,255	17,745	83%	82%	Q4-13	Ongoing-completion Q4 - 2013		Ward 4	2009
		DP-9013-09	Steeles Avenue Corridor OPA 62	185,400	174,543	10,857	94%	83%	Q4-13	Ongoing-completion Q4 - 2013		Ward 4	2009
		DP-9018-10	Concord West Streetscape Master plan	92,700	84,741	7,959	91%	91%	Q4-13	Ongoing-completion Q4 - 2013		Ward 4	2010
		DP-9028-12	VMC Physical Master Plan Base Model	67,000	0	67,000	0%	0%	Q1-14	Ongoing-completion Q1 - 2014		Ward 1, Ward 4	2012
		DP-9029-12	Woodbridge Heritage District Urban Design	206,000	0	206,000	0%	0%	On Hold	On Hold Pending completion of DP-9031-12	On-Hold	City-Wide	2012
		DP-9030-12	VMC Computer 3D Modeling System	133,900	0	133,900	0%	0%	Q4-13	Ongoing - RFP completion Q4-2013		Ward 4	2012
		DP-9031-12	City Wide Streetscape Implementation Manual & Financial Strategy	115,300	44,406	70,894	39%	0%	Q4-13	Ongoing - completion Q4 - 2013		City-Wide	2012
		DP-9524-13	Highway 7 VMC Streetscape	1,963,134	0	1,963,134	0%	0%	Q2-14	Ongoing - completion with vivanext Q2 - 2014		Ward 4	2013
		DP-9527-13	VMC Black Creek Detailed Design Concept for Public Spaces and Amenities	150,000	0	150,000	0%	0%	Q1-14	Ongoing - RFP completion Q1 2014		Ward 4	2013
		DP-9529-13	Design Review Panel Administration	20,600	4,619	15,981	22%	0%	Q4-14	Ongoing - completion Q4 2014		City-Wide	2013
	Development Planning Total			3,148,034	393,564	2,754,470	13%						
	Policy Planning	9825-0-05	Hwy 400 Employment Study	182,783	153,041	29,742	84%	83%	Q4-14	Ongoing - completion Q4 - 2014		Ward 1	2005
		PL-9003-07	Vaughan Official Plan Review	3,384,340	3,276,713	107,627	97%	96%	Q1-15	Ongoing - completion Q1 - 2015		Ward 1, Ward 5	2007
		PL-9015-09	Measuring Environmental Sustainability	80,000	0	80,000	0%	0%	Q2-15	On-going - complete imlementation Q2 - 15		Ward 1	2009
		PL-9023-11	Weston Road and Highway 7 Secondary Plan	253,000	0	253,000	0%	0%	Q4-15	Ongoing - completion Q4 - 2015		Ward 3	2011
		PL-9024-11	Concord Centre Secondary Plan	210,048	93,750	116,298	45%	60%	Q1-14	Ongoing - completion Q1 - 2014		Ward 4	2011
		PL-9025-11	Natural Heritage Network (NHN) Inventory and Improvements	252,100	116,037	136,063	46%	46%	Q2-14	Ongoing - Phases 2-4 - completion Q2 - 2014		City-Wide	2011
		PL-9026-11	Vaughan Mills Centre Secondary	278,000	210,245	67,755	76%	75%	Q1-14	Ongoing - completion Q1 - 2014		Ward 1, Ward 4	2011
		PL-9027-12	Centre Street West Gateway Secondary Plan	67,400	0	67,400	0%	0%	Q4-14	Prep work underway, completion Q4 2014		Ward 4, Ward 5	2012
		PL-9032-12	Maple Go Station Secondary Peer Review	100,000	45,552	54,448	46%	60%	Q2-15	Ongoing - completion Q2 -15		Ward 4	2012
		PL-9530-13	Public Art Program - City Wide	199,820	0	199,820	0%	0%	Q4-14	Not commenced - completion Q4 - 2014		City-Wide	2013
		PL-9533-13	New Community Areas Secondary Plan - Block 41	515,000	0	515,000	0%	0%	Q2-15	Prep work underway - completion Q2 - 2015		Ward 1	2013
		PL-9535-13	New Community Areas Secondary Plan - Block 27	515,000	0	515,000	0%	0%	Q2-15	Prep work underway - completion Q2 - 2015		Ward 1	2013
		RI-0065-11	Measuring Environmental Sustainability - New Developments	45,000	45,000	0	100%	0%	Q4-13	To be closed in Q4-13		City-Wide	2011
Policy Planning Total			6,082,491	3,940,338	2,142,153	65%							
			9,925,775	4,344,383	5,581,392	44%							
Planning Total													

Commission	Department	Project #	Project Title	Total Budget	Total Actual	Total Variance	% Budget Spent	% Complete	Estimated Project Completion	Q3-13 Comments		Ward	Budget Year
Strategic & Corporate Services	Access Vaughan	AV-3015-11	Access Vaughan Phase II - Step C	50,470	32,928	17,542	65%	0%	Q3-13	Project Integration Training: Completed in Q3		City-Wide	2011
	Access Vaughan Total			50,470	32,928	17,542	65%						
	Human Resources	HR-2516-12	JDE - Position Control Module	72,100	0	72,100	0%	0%	TBD	The funds have been re-purposed and are now be utilized to complete a data integration project with our benefit provider Great West Life. The remainder of funds will be used to perfrom an initial analysis to obtain an E-Recruit tool.		City-Wide	2012
	Human Resources Total			72,100	0	72,100	0%						
	Information Technology	CL-2502-12	Electronic Document Management System	103,000	36,863	66,137	36%	90%	Q4-13	Project to be completed by Q4-2013		City-Wide	2012
		IT-3009-09	E-mail Journaling and Archiving	154,500	18,866	135,634	12%	10%	On Hold	Project to restart in Q2-2014, will be part of Exchange Upgrade project		City-Wide	2009
		IT-3010-08	City Web Site	824,000	623,906	200,094	76%	90%	Q4-13	In Final Project Stage		City-Wide	2008
		IT-3011-10	Central Computing Infrastructure Renewal	1,917,000	1,232,649	684,351	64%	75%	Q4-13	2013 Program in progress	Annual Program	City-Wide	2010
		IT-3012-10	Enterprise Telephone System Assets Renewal	2,140,436	719,232	1,421,204	34%	75%	On-going	2013 Program in progress	Annual Program	City-Wide	2010
		IT-3013-09	Personal Computer (PC) Assets	1,241,500	1,144,602	96,898	92%	90%	Q4-13	2013 Program in progress	Annual Program	City-Wide	2009
		IT-3021-13	JDEdwards 9.1 Upgrade	92,700	0	92,700	0%	90%	Q4-13	Project to be completed by Q4-2013		City-Wide	2013
	Information Technology Total			6,473,136	3,776,118	2,697,018	58%						
	Strategic Planning	SP-0003-13	Performance Measurement System Software	103,000	0	103,000	0%	0%	Q1-14	Project is in the initial stages of development. The RFP was issued in Q3/13. The vendor is currently being secured and will begin developing the project from Q4/13 through 2014.		City-Wide	2013
	Strategic Planning Total			103,000	0	103,000	0%						
Strategic & Corporate Services Total				6,698,706	3,809,046	2,889,660	57%						
Grand Total				601,273,121	410,183,316	191,089,809	68%						

Project #	Project Title	Total Budget	Total Actual	Total Variance	% Budget Spent	% Complete	Estimated Project Completion
On Maintenance							
1624-0-06	Langstaff Watermain Crossing T11-301	192,341	166,591	25,750	87%	100%	Q2-14
EN-1650-07	Baldwin Ave Culvert Rehabilitation T09-468	600,000	537,791	62,209	90%	100%	Q3-14
EN-1711-08	Road Widening & Intersection Improvements T11-290	407,250	219,439	187,811	54%	100%	Q2-14
EN-1723-08	Road Upgrade & Watermain Replacement	695,300	382,148	313,152	55%	100%	Q4-14
EN-1726-08	Portage Parkway Extension, T04-219	6,128,500	5,343,974	784,526	87%	100%	Q4-14
EN-1728-08	Peelar Rd Culvert Replacement T11-086	975,410	872,534	102,876	89%	100%	Q4-13
EN-1729-09	2009 Pavement Management Program	4,206,057	4,180,307	25,750	99%	100%	Q3-14
EN-1733-09	Watermain Replacement on Major Mackenzie Dr (Civic Centre) T11-029	1,802,500	861,273	941,227	48%	100%	Q4-14
EN-1753-09	Sidewalk on Kirby Road	1,030,000	970,868	59,132	94%	100%	Q4-14
EN-1757-09	Traffic Signal - T12-077	143,099	134,928	8,171	94%	100%	Q4-14
EN-1777-09	Baldwin Avenue Culvert Rehabilitation, COMRIF T09-468	62,000	40,108	21,892	65%	100%	Q4-13
EN-1785-10	2010 Pavement Management	4,641,000	4,639,023	1,977	100%	100%	Q4-13
EN-1786-10	Applewood Crescent Extension T04-219	618,000	242,725	375,275	39%	100%	Q4-14
EN-1811-10	Road Reconstruction and Watermain Replacement T11-018	1,633,206	1,499,306	133,900	92%	100%	Q2-14
EN-1813-10	Clarence St Slope Stabilization	399,519	374,519	25,000	94%	100%	Q4-13
EN-1820-09	Intersection Improvements	255,000	254,248	752	100%	100%	Q4-13
EN-1831-11	Watermain Replacement T11-354	1,838,550	1,694,666	143,884	92%	100%	Q3-14
EN-1832-11	Rural Road Upgrade on Cold Creek Rd T11-329	577,050	561,600	15,450	97%	100%	Q4-13
EN-1840-11	2011 Pavement Management Program	2,759,662	2,709,662	50,000	98%	100%	Q4-13
EN-1856-11	Sidewalk and Street Lighting on Dufferin Street, T12-023	204,069	152,571	51,498	75%	100%	Q3-14
EN-1860-11	Traffic Signal Installation - T11-226	87,863	62,112	25,751	71%	100%	Q1-14
EN-1863-11	Intersection Improvements - T11-101	261,831	219,144	42,687	84%	100%	Q4-13
EN-1868-12	2012 Pavement Management Program	2,686,000	2,083,513	602,487	78%	100%	Q3-14
EN-1869-12	2012 Pavement Management Program	2,784,890	2,396,081	388,809	86%	100%	Q4-14
EN-1870-12	2012 Pavement Management Program	3,349,600	2,277,078	1,072,522	68%	100%	Q3-14
EN-1874-12	Watermain Replacement on Firglen Ridge	866,142	817,989	48,153	94%	100%	Q1-15
EN-1875-12	Culvert Replacement on Islington Avenue - Q12-253	51,500	39,101	12,399	76%	100%	Q3-14
EN-1885-12	Sidewalk Installation Missing Links	206,000	42,125	163,875	20%	100%	Q4-16
EN-1894-12	Drainage Improvement on Ranch Trail Rd	515,000	18,305	496,695	4%	100%	Q3-15
EN-1911-12	Traffic Calming - Q12-243	113,000	26,465	86,535	23%	100%	Q4-14
EN-1780-09	Sidewalk and Street Lighting Infil Program	227,000	186,270	40,730	82%	82%	Q4-15
EN-1796-10	Traffic Calming - Various Locations	187,770	98,279	89,491	52%	52%	Q4-16
EN-1756-09	Sidewalk & Streetlighting Program to support New Development	4,047,960	1,766,451	2,281,508	44%	44%	Q4-15
EN-1662-07	Sidewalk Infil Program	155,000	57,960	97,040	37%	37%	Q4-15
		44,708,069	35,929,154	8,778,914	80%		
On Warranty							
37-2-04	New Civic Centre	140,695,378	140,372,438	322,939	100%	99%	TBD
PK-6094-08	Don River/Bartley Smith Open Space Design and Construction	638,600	553,593	85,007	87%	90%	Q1-14
PK-6098-08	Humber River/Wm Granger Open Space	797,200	267,879	529,321	34%	90%	Q4-14
PK-6130-07	Maple Streetscape Phase 6 & 7	1,544,996	625,325	919,671	40%	50%	Q4-14
PK-6257-11	Bindertwine Park - Redevelopment of Tennis Courts	318,270	266,737	51,533	84%	95%	Q2-14

Project #	Project Title	Total Budget	Total Actual	Total Variance	% Budget Spent	% Complete	Estimated Project Completion
PK-6270-10	UV2-N5 - Forest View Park	779,950	181,589	598,361	23%	95%	Q4-14
PK-6272-10	UV1-N5 - West Wind Park	1,189,000	1,175,086	13,914	99%	99%	Q2-14
PK-6273-10	UV2-N13 - Woodrose Park	935,240	750,281	184,959	80%	95%	Q2-14
PK-6289-10	Uplands Capital Improvements	77,250	52,538	24,712	68%	70%	Q2-14
PK-6299-12	Concord Thornhill Regional Park - Artificial Turf Soccer Field	1,256,600	1,035,014	221,586	82%	99%	Q4-14
PK-6303-11	Jenessa Court Greenway (LP-N7)	183,400	182,630	770	100%	99%	Q2-14
PK-6325-13	Vaughan Crest Park - Bocce Court Repair	137,000	92	136,908	0%	95%	Q2-14
PK-6332-11	Old Fire hall Parkette - Playground Replacement & Safety Surfacing	87,550	78,105	9,445	89%	99%	Q1-14
PK-6338-11	Maple Airport Park - Playground Replacement & Safety Surfacing	41,200	39,279	1,921	95%	99%	Q4-13
PK-6341-12	Rimwood Park - Tennis Court Replacement	67,000	0	67,000	0%	95%	Q2-14
PK-6352-11	Uplands Golf and Ski Centre - Chair Lift Replacement	1,182,400	1,177,199	5,201	100%	99%	Q1-14
PK-6362-12	Thornhill Wood Park - Walkway Extension	91,100	43,970	47,130	48%	95%	Q2-14
PK-6375-12	Uplands Bridge Replacement	65,000	61,854	3,146	95%	97%	Q1-14
PK-6454-13	Accessible Swing- 4 parks	96,145	1,415	94,730	1%	95%	Q4-14
		150,183,279	146,865,024	3,318,254	98%		
Awaiting Regional Invoice							
1476-2-03	Sidewalk and Street Lighting on Weston Road by York Region	946,736	30,756	915,980	3%	100%	Q4-14
1510-0-04	Sidewalk and Street Lighting on Weston Road by York Region	730,000	299,458	430,542	41%	100%	Q4-14
1511-0-04	Sidewalk and Street Lighting on Teston Rd by York Region	730,000	716,093	13,907	98%	100%	Q4-14
EN-1664-07	Sidewalk and Streetlighting on Jane Street by York Region	350,000	0	350,000	0%	100%	Q4-14
EN-1751-09	Sidewalk and Street Lighting on Dufferin Street by York Region	283,250	141,349	141,901	50%	100%	Q4-14
EN-1819-09	Dufferin Street Centre Median at King High Drive by York Region	97,850	0	97,850	0%	100%	Q4-14
EN-1945-13	Sidewalk and Street Lighting on Regional Road Hwy # 50	329,138	0	329,138	0%	98%	Q4-15
EN-1859-11	Sidewalk and Street Lighting on Rutherford Road by York Region	2,163,000	233,398	1,929,602	11%	11%	Q4-21
DT-7091-12	Non-Revenue Water Volume Analysis	87,600	5,569	82,031	6%	6%	Q4-14
DT-7013-08	PD 9 Watermain Interconnection	72,000	0	72,000	0%	0%	Q4-14
EN-1739-09	Keele Street Watermain Replacement & missing Street Lighting/ Sidewalk Links by York Region	2,111,500	0	2,111,500	0%	0%	Q4-19
		7,901,074	1,426,623	6,474,451	18%		

	Total Budget	Total Actual	Total Variance	Percentage Spent
CLK City Clerk				
CL-2505-09 *CL* H Density Mobile Shelving	206,000.00	197,461.00	8,539.00	96%
Q3 Projects Closed	206,000.00	197,461.00	8,539.00	96%
YTD	206,000.00	197,461.00	8,539.00	96%
BF Buildings & Facilities				
BF-8187-08 *CL*G A Williams C.C. Pool De	297,100.00	269,339.00	27,761.00	91%
BF-8245-12 *CL*Duff C CC Make Up Air Unit	41,200.00	41,200.00	-	100%
BF-8267-09 *CL*RINK-Maple Nt Rrve-DayCamp	150,000.00	150,413.00	(413.00)	100%
BF-8275-10 *CL* JOC- Restorat of the Roof	622,200.00	610,766.00	11,434.00	98%
BF-8289-12 *CL*Duff CCC Repl Control Sys	31,600.00	30,942.00	659.00	98%
BF-8310-11 *CL* Wallace HWaterproof Found	28,850.00	28,845.00	5.00	100%
BF-8314-11 *CL*JOC Ctre Gen. Office Impro	92,700.00	90,248.00	2,452.00	97%
BF-8351-11 *CL* Security Camera and Equip	87,550.00	87,483.00	67.00	100%
BF-8362-11 *CL*Glen Shields Park Decomm A	92,700.00	92,700.00	-	100%
BF-8367-11 *CL* Uplands, Building and Gen	103,000.00	71,066.00	31,934.00 *	69%
BF-8380-12 *CL*e CC-BowlingAlleyEquip	154,500.00	151,204.00	3,296.00	98%
Q1 Projects Closed	1,701,400.00	1,624,206.00	77,195.00	95%
BF-8169-07 *CL* Father Ermanno Bulfon RK	82,752.00	77,240.00	5,512.00	93%
BF-8244-12 *CL*Duff Clark CC Replace Roof	61,800.00	57,883.00	3,917.00	94%
BF-8320-11 *CLMerino Rd Facility Roof Top	36,050.00	16,363.00	19,687.00	45%
BF-8322-12 *CL*WPMA-Repl Pool&DomW Boiler	41,200.00	37,221.00	3,979.00	90%
BF-8369-12 *CL*Fire Station#78-Reroof	541,461.00	521,600.00	19,861.00	96%
BF-8438-12 *CL*Access Renovation -Garn	67,980.00	51,500.00	16,480.00	76%
Q2 Projects Closed	831,243.00	761,807.00	69,436.00	92%
YTD	2,532,643.00	2,386,013.00	146,631.00	94%
ENG Engineering Services				
EN-1712-08 *CL*2008 Pavement Mgmt. Prog	413,500.00	350,408.00	63,092.00	85%
EN-1769-09 *CL* GT Thornhill Drainage Stm	45,384.00	45,384.00	-	100%
EN-1822-09 *CL*iceroy Road & Dufferin St	140,000.00	43,495.00	96,505.00	31%
EN-1893-12 *CLWtrmn Repl-Islingto/Kiloran	123,600.00	-	123,600.00 *	0%
EN-1895-12 *CLTraff Sig Inst-Portg/Millwy	154,500.00	-	154,500.00 *	0%
Q1 Projects Closed	876,984.00	439,287.00	437,697.00	50%
1558-0-05 *CL*Hwy 7 Sidewalk Pine Valley	515,000.00	211,553.00	303,447.00	41%
EN-1743-09 *CL*GT Mackenzie St Slope Stab	100,000.00	45,317.00	54,683.00	45%
EN-1747-09 *CL*hwy 7 Sidewalk Constructio	67,000.00	51,081.00	15,919.00	76%
EN-1805-10 *CL*Sidewalk-Jane N of Rutherf	31,000.00	22,781.00	8,219.00	74%
EN-1827-09 *CL*Zenway & N Huntington Trff	159,000.00	152,698.00	6,302.00	96%
EN-1849-11 *CL*Oversize St Name Sign Blad	139,100.00	92,801.00	46,299.00	67%
EN-1899-12 *CL*Streetlight install-Hwy50	462.00	462.00	-	100%
Q2 Projects Closed	1,011,562.00	576,693.00	434,869.00	57%
ENG Engineering Services				
EN-1660-11 *CL* Rimwood Subdiv Road Recon	1,275,191.00	1,225,191.00	50,000.00	96%
EN-1663-07 *CL* Keele Street Sidewalk	232,000.00	192,736.00	39,264.00	83%
EN-1825-10 *CL*GT Greenbrooke Dr Drain Im	10,088.00	5,088.00	5,000.00	50%
EN-1830-11 *CL*TopLift Asphalt-2011-Vario	441,828.00	405,778.00	36,050.00	92%
EN-1855-11 *CL*11 Pavement Management Pro	2,069,194.00	1,997,593.00	71,601.00	97%
EN-1910-11 *CL* Entr Feat Islington&Kilo	25,000.00	24,715.00	285.00	99%
EN-1948-13 *CL*Traf. Calming-Vellore Ave.	25,750.00	-	25,750.00	0%
Q3 Projects Closed	4,079,051.00	3,851,101.00	227,950.00	94%
YTD	5,967,597.00	4,867,081.00	1,100,516.00	82%

	Total Budget	Total Actual	Total Variance	Percentage Spent
Fleet Management				
FL-5120-09 *CL* Public Works - New Equip	216,250.00	195,770.00	20,480.00	91%
FL-5238-12 *CL*PW - Wastewater - New Vehi	96,300.00	96,222.00	78.00	100%
FL-5239-12 *CL* PW - Wastewater - New Veh	65,700.00	65,487.00	213.00	100%
FL-5247-12 *CL*Parks - Forestry - New Veh	25,800.00	20,696.00	5,104.00	80%
FL-5252-12 *CL*Parks - Forestry - New Veh	46,400.00	49,534.00	(3,134.00)	107%
Q1 Projects Closed	450,450.00	427,709.00	22,741.00	95%
YTD	450,450.00	427,709.00	22,741.00	95%
FRS Fire and Rescue Services				
FR-3584-13 *CL*Defibrillator Program	54,590.00	51,300.00	3,290.00	94%
Q2 Projects Closed	54,590.00	51,300.00	3,290.00	94%
YTD	54,590.00	51,300.00	3,290.00	94%
ITS Information & Tech. Management				
1053-1-01 *CL* Document Mgment Sys	229,243.00	208,737.00	20,505.00	91%
Q1 Projects Closed	229,243.00	208,737.00	20,505.00	91%
IT-3001-07 *CL*Corporate Tel Sys Upgrades	474,569.00	474,569.00	-	100%
Q2 Projects Closed	474,569.00	474,569.00	-	100%
YTD	703,812.00	683,306.00	20,505.00	97%
PK2 Parks - Operations				
PK-6179-09 *CL*Sports Field Fencing	154,500.00	148,219.00	6,281.00	96%
PO-6735-11 *CL*Tudor Park Improvements	41,027.00	40,994.00	33.00	100%
Q1 Projects Closed	195,527.00	189,213.00	6,314.00	97%
PK-6237-09 *CL*Soccer Field Redevelopment	154,500.00	153,254.00	1,246.00	99%
Q2 Projects Closed	154,500.00	153,254.00	1,246.00	99%
YTD	350,027.00	342,467.00	7,560.00	98%
PK5 Parks - Development				
PK-6230-09 *CL*UV2-N20 Jack Pine Pk (B18)	970,190.00	967,739.00	2,451.00	100%
PK-6243-09 *CL*Chateau Rdg Pk (TN40) Stee	46,865.00	46,326.00	539.00	99%
PK-6280-10 *CL* Sview Pk Bsktball-Draina	85,600.00	81,658.00	3,942.00	95%
Q1 Projects Closed	1,102,655.00	1,095,723.00	6,932.00	99%
PK-6229-09 *CL*UV2-N6 Eagle Land Pk(BI12)	596,021.00	592,135.00	3,886.00	99%
PK-6274-10 *CL*UV2-N23 Trail View Park	37,600.00	32,662.00	4,938.00	87%
PK-6453-13 *CL*Crestlawn Playgr-Correctiv	82,400.00	83,850.00	(1,450.00)	102%
Q2 Projects Closed	716,021.00	708,647.00	7,374.00	99%
YTD	1,818,676.00	1,804,370.00	14,306.00	99%
PWA Public Works - Administration				
PW-2012-07 *CL*GT Curb & Sidewalk Replace	4,224,877.00	4,224,877.00	-	100%
PW-2015-07 *CL* GT Watermain Protection	1,060,000.00	1,014,361.00	45,639.00	96%
Q1 Projects Closed	5,284,877.00	5,239,238.00	45,639.00	99%
PW-2016-07 *CL* Sewer Assessment	247,420.00	248,440.00	(1,020.00)	100%
PW-2032-10 *CL*New Works Yards Study	100,000.00	99,572.00	428.00	100%
PW-2033-09 ISF Street Light Conversion	1,500,000.00	1,456,761.29	43,238.71	97%
Q2 Projects Closed	1,847,420.00	1,804,773.29	42,646.71	98%
YTD	7,132,297.00	7,044,011.29	88,285.71	99%

	Total Budget	Total Actual	Total Variance	Percentage Spent
Recreation				
RE-9510-10 *CL*Block 11 Community Ctre Ld	12,109,729.00	12,109,728.00	1.00	100%
RE-9516-11 *CL*Pierre Berton Musm Stdy	92,700.00	82,540.00	10,160.00	89%
Q1 Projects Closed	12,202,429.00	12,192,268.00	10,161.00	100%
YTD	12,202,429.00	12,192,268.00	10,161.00	100%
Q1 Projects Closed	22,043,565.00	21,416,381.00	627,184.00 *	97%
Q2 Projects Closed	5,089,905.00	4,531,043.29	558,861.71	89%
Q3 Projects Closed	4,285,051.00	4,048,562.00	236,489.00	94%
YTD	31,418,521.00	29,995,986.29	1,422,534.71	95%

**Q1 budget consolidations were processed in the amount of \$310K*

Business Unit	Description	Opening Balance Jan 1, 2013	Total Revenue to Date	Total Expenses to Date	Closing Balance September 30, 2013	Due From Revenue Fund	Due To Revenue Fund	Available Before Commitments	Commitments	Balance After Commitments (Note 1)
Obligatory Reserves										
60172	Bldg Standards Continuity	17,048,643.26	154,039.39	868,132.00	16,334,550.65		1,193,280.00	15,141,270.65	695,250.00	14,446,020.65
61009	Subdiv. Contrib. Royal Palm	116,279.36	1,094.10	-	117,373.46			117,373.46		117,373.46
61010	Subdivider Contributions	4,409,459.08	58,616.21	-	4,468,075.29			4,468,075.29		4,468,075.29
61011	Geodetic Bench	996,284.49	3,510.00	-	999,794.49			999,794.49	50,000.00	949,794.49
61012	Tree Replacement Fee	628,050.64	2,250.00	26,198.87	604,101.77			604,101.77	36,835.00	567,266.77
61013	Greenways - WEA	526,060.00	-	-	526,060.00			526,060.00		526,060.00
61014	Open Space - WEA	15,286.34	-	-	15,286.34			15,286.34		15,286.34
61015	Sewer Camera Inspection	1,755,358.00	7,700.00	-	1,763,058.00			1,763,058.00		1,763,058.00
61016	Catch Basin Repairs	78,000.00	-	-	78,000.00			78,000.00		78,000.00
61020	Recreation Land	38,623,968.61	5,661,661.38	(68,880.61)	44,354,510.60		166,250.00	44,188,260.60	1,743,864.00	42,444,396.60
61025	Gas Tax Reserve	14,363,918.01	3,801,411.40	655,289.44	17,510,039.97	3,663,607.50		21,173,647.47	12,958,436.00	8,215,211.47
61050	Entry Feature 427 / Hwy 7	139,147.50	1,309.27	-	140,456.77			140,456.77		140,456.77
61051	Municipal Rds & Infra Grant	764,669.07	7,193.44	317.98	771,544.53			771,544.53	76,809.00	694,735.53
61052	Investing in Ontario Grant	2,019,653.29	19,002.79	115.14	2,038,540.94			2,038,540.94	41,233.00	1,997,307.94
62010	CWDC - Engineering	73,478,494.69	10,396,654.17	(8,688,514.91)	92,563,663.77	2,079,330.83	7,796.17	94,635,198.44	55,949,770.00	38,685,428.44
62020	CWDC - Fire	(679,832.96)	617,759.30	42,030.49	(104,104.15)	123,551.86		19,447.71	4,078,278.00	(4,058,830.29)
62040	CWDC - Library Buildings	19,842,555.94	1,326,014.13	129,649.30	21,038,920.77	265,202.83		21,304,123.60	14,671,279.00	6,632,844.60
62060	CWDC - Management Studies	(2,096,137.27)	542,595.60	249,817.45	(1,803,359.12)	108,519.12	10,447.17	(1,705,287.17)	2,127,615.00	(3,832,902.17)
62080	CWDC - Parks Development	23,644,307.71	4,168,732.02	1,463,179.07	26,349,860.66	833,746.40		27,183,607.06	9,937,976.00	17,245,631.06
62090	CWDC - Public Works	7,983,855.00	763,645.77	196,648.11	8,550,852.66	152,729.15		8,703,581.81	1,957,312.00	6,746,269.81
62100	CWDC - Recreation	32,884,139.16	6,007,701.38	966,694.54	37,925,146.00	1,201,540.28		39,126,686.28	6,259,004.00	32,867,682.28
63070	D8-Rainbow Creek Drainage	2,987,205.05	84,993.66	-	3,072,198.71			3,072,198.71	41,562.00	3,030,636.71
63120	D13-Woodlot Acquisition	1,507,192.04	59,806.62	735,919.55	831,079.11			831,079.11	221,080.00	609,999.11
63150	D15-PD#5 W. Wdbridge Waterma	197,026.77	49,190.23	-	246,217.00			246,217.00	2,846,834.00	(2,600,617.00)
63153	D18-PD#6 W. Major Mac. Water	181,924.45	1,711.76	-	183,636.21			183,636.21	942,065.00	(758,428.79)
63154	D19-PD#6 E. Rutherford Water	440.31	4.14	-	444.45			444.45	1,532,737.00	(1,532,292.55)
63155	D20-PD#7 Watermain West	2,303,349.81	21,672.69	-	2,325,022.50			2,325,022.50	665,296.00	1,659,726.50
63158	D23-Dufferin/Teston Sanitary	71,276.31	670.65	-	71,946.96			71,946.96	(259.00)	72,205.96
63159	D24-Ansley Grove Sanitary	207,182.25	1,949.42	-	209,131.67			209,131.67		209,131.67
63160	D25 Zenway/Fogal Sub-Trunk	763,867.48	7,187.39	-	771,054.87			771,054.87	1,681,000.00	(909,945.13)
	Obligatory Reserves	244,761,624.39	33,768,076.91	(3,423,403.58)	281,953,104.88	8,428,227.97	1,377,773.33	289,003,559.52	118,513,976.00	170,489,583.52

Business Unit	Description	Opening Balance Jan 1, 2013	Total Revenue to Date	Total Expenses to Date	Closing Balance September 30, 2013	Due From Revenue Fund	Due To Revenue Fund	Available Before Commitments	Commitments	Balance After Commitments (Note 1)
Discretionary Reserves										
60000	General Working Capital	23,100,996.00	217,361.95	-	23,318,357.95			23,318,357.95		23,318,357.95
60010	Tax Rate Stabilization Fund	23,117,826.71	189,297.76	17,362,435.50	5,944,688.97	2,957,410.00		8,902,098.97	1,612,962.00	7,289,136.97
60020	Vehicle Replacement	5,151,619.09	231,280.35	130,220.09	5,252,679.35		30,343.50	5,222,335.85	1,091,388.00	4,130,947.85
60030	Fire Equipment Replacement	3,581,166.78	1,366,208.97	230,372.31	4,717,003.44			4,717,003.44	2,447,193.00	2,269,810.44
60040	Insurance	3,365,208.93	-	-	3,365,208.93	205,811.00		3,571,019.93		3,571,019.93
60050	Water	33,525,811.66	314,542.21	235,018.95	33,605,334.92	49,497,267.79	44,560,950.00	38,541,652.71	6,553,321.00	31,988,331.71
60060	Waste Water (Sewer)	32,235,055.23	302,919.18	73,308.36	32,464,666.05	54,924,940.82	49,274,945.00	38,114,661.87	2,743,282.00	35,371,379.87
60070	Cemetery	13,342.38	-	-	13,342.38			13,342.38		13,342.38
60080	Suggestion Program	33,302.00	-	-	33,302.00			33,302.00		33,302.00
60085	Garnet A. Williams C.C. Rese	372,506.29	8,369.16	51,500.00	329,375.45			329,375.45		329,375.45
60090	Industrial Development	27,262.86	256.53	-	27,519.39			27,519.39		27,519.39
60100	City Playhouse	60,248.63	15,641.46	7,347.85	68,542.24			68,542.24	46,098.00	22,444.24
60110	Engineering Reserve	13,420,062.07	661,360.22	2,971,789.54	11,109,632.75	2,208,833.78	1,918,110.36	11,400,356.17	154,515.00	11,245,841.17
60120	Sale of Public Lands	5,644,039.19	49,451.31	-	5,693,490.50			5,693,490.50	13,537,885.00	(7,844,394.50)
60121	Management By Law Reserve	94,628.96	890.39	-	95,519.35			95,519.35		95,519.35
60122	Winterization Reserve	5,301,805.40	49,885.76	-	5,351,691.16			5,351,691.16		5,351,691.16
60125	Kleinburg Parking Reserve	43,803.78	412.16	-	44,215.94			44,215.94		44,215.94
60130	Election Reserve	613,121.83	407,543.37	210,280.48	810,384.72		59,353.52	751,031.20		751,031.20
60140	Employer Benefit Contributio	21,783,999.34	204,970.07	-	21,988,969.41	75,000.00		22,063,969.41		22,063,969.41
60145	WSIB Claims	725,991.47	6,831.00	-	732,822.47			732,822.47		732,822.47
60150	Heritage Fund	2,389,454.17	232,165.66	7,070.33	2,614,549.50			2,614,549.50	515,641.00	2,098,908.50
60170	Pre 99 -Bldgs. & Facil.	15,532,093.36	2,458,569.06	879,438.48	17,111,223.94			17,111,223.94	5,105,887.00	12,005,336.94
60175	Planning Reserve	961,027.86	9,042.50	-	970,070.36			970,070.36		970,070.36
60180	Roads Infrastructure	7,146,087.09	482,225.59	113,804.48	7,514,508.20			7,514,508.20	1,247,271.00	6,267,237.20
60186	Streetscapes	326,878.63	335,452.02	-	662,330.65			662,330.65		662,330.65
60188	Parks Infrastructure	7,816,157.79	678,058.27	449,941.63	8,044,274.43			8,044,274.43	1,023,901.00	7,020,373.43
60189	Artificial Soccer Turf Reser	276,532.63	2,601.95	-	279,134.58	140,000.00		419,134.58		419,134.58
60190	Keele Valley Landfill	2,181,413.30	68,248.02	(3,351.63)	2,253,012.95			2,253,012.95	1,845,941.00	407,071.95
60192	City Hall Reserve	9,842.69	11,871.00	-	21,713.69			21,713.69	11,355.00	10,358.69
60195	Uplands Capital Improv. Res.	(202,267.10)	1,003.33	158,850.74	(360,114.51)	108,085.15		(252,029.36)	122,604.00	(374,633.36)
60200	Year End Expend. Reserve	3,363,290.00	-	184,558.91	3,178,731.09			3,178,731.09	-	3,178,731.09
60210	Innovation Reserve	2,503,906.25	23,559.77	-	2,527,466.02			2,527,466.02	360,500.00	2,166,966.02
60211	Informat Tech Asset Replacem	-	1,007,464.92	581,859.13	425,605.79			425,605.79	420,341.00	5,264.79
60212	Library Materials Reserve	-	1,472,979.19	955,600.92	517,378.27			517,378.27	512,099.00	5,279.27
61000	Senior Citizen Bequests	198,791.91	1,870.47	-	200,662.38			200,662.38		200,662.38
61030	Debenture Payments	13,568,198.61	127,665.93	-	13,695,864.54		1,352,048.72	12,343,815.82		12,343,815.82
	Total Discretionary Reserves	228,283,205.79	10,939,999.53	24,600,046.07	214,623,159.25	110,117,348.54	97,195,751.10	227,544,756.69	39,352,184.00	188,192,572.69
	Total Reserves	473,044,830.18	44,708,076.44	21,176,642.49	496,576,264.13	118,545,576.51	98,573,524.43	516,548,316.21	157,866,160.00	358,682,156.21

AWARDED			
PROGRAM	TOTAL PROJ. COST	AMT RECEIVED	USE OF FUNDS
Library Operating Grant	143,234	143,234	Min of Culture Tourism & Sport: Annual Operating Grant
Pay Equity	1,336	1,336	Min. of Culture, Tourism & Sport
Gas Tax 1st Installments	3,663,607	3,663,607	2013 1st Installment (2nd due in November 2013)
Young Canada Works	5,869	4,402	Youth Wage Subsidy
Canada Council of the Arts	1,600	1,600	Author Visits to Library
Southern Ontario Library System	-	5,314	Min of Culture share to Vaughan of additional grant funds
MFOA Internship (2012/13)	25,000	21,141	Internship placement completed Final payment received (initial payment received in 2012 equating to total of \$25,000)
JEPP Final Report	15,284	15,284	Radio Transmitter/Communications Initiative
Swim to Survive (2013)	12,710	12,710	School Swimming Lesson Programs
Young Canada Works	8,000	8,000	Hiring Subsidy - Digitization Project (Archives)
York Reg. Street Scape Partnership Prog	1,981,931	727,488	DP-9017-12 (Major Mackenzie Street Scape)
Community Info Inv Fund *(CIIF)	435,761	435,761	Various Community Infrastructure Projects
Ped & Bike Part Prog	80,320	39,323	Trail development and Way Finding Signage
VBEC	385,392	128,550	VBEC program expenses
Celebrate Canada	93,110	6,500	Canada Day Event
Canada Summer Jobs	2,462	2,462	Approved for 1 Summer Student
COSTI	35,000	14,000	Approved for 20 Summer Student
Job Start	21,000	14,000	Approved for 20 Summer Student
TOTAL	6,911,616	5,244,712	
GRANT SUBMISSIONS - AWARD PENDING			
PROGRAM	TOTAL PROJ. COST	AMT PENDING DECISION	USE OF FUNDS
Federal Gas Tax Program	3,663,607	3,663,607	Second installment due November 2013
York Region Ped & Bike Partnership Program	90,000	90,000	Bike Lanes portion of project of DT-7056-11
ICCI	55,000	27,500	Foreign Consultant Offices in Italy and Israel
VBEC Relocation	82,577	25,535	Move from Beaverbrook House to Ec. Dev. In Civic Centre
Starter Company	222,676	95,000	Over two years
York Reg. Ped & Bike Partnership Prog	244,110	52,203	Ped. & Bike Network Implementation Program
FCM Green Municipal Fund	45,000	22,500	Hire Consultant to develop the GHG Community Reduction Plan
Can. Cultural Spaces Fund	9,574,929	3,725,000	Application on hold pending report on sponsorship funding
Save on Energy Funding	32,000	32,000	Energy Audit
2013 New Horizons for Seniors	24,809	24,809	Seniors Program (Notification in 2014)
TOTAL	14,034,708	7,758,154	
SUBMITTED - NOT AWARDED			
PROGRAM	TOTAL COST	RATIONAL	
MFOA Internship 2013/14	25,000	City received grant in 2012/13. Program does not fund two consecutive years	
MIII Capital EOI	90,000	Program focused on communities with significant financial constraints	
Edible Trees	4,000	Limited funds available; highly competitive	
New Horizons for Seniors	22,596	Limited funds available; highly competitive	
Canada Summer Jobs	7,500	Two departments submitted with the lower request being granted.	
TOTAL	149,096		