CITY OF VAUGHAN

EXTRACT FROM COUNCIL MEETING MINUTES OF DECEMBER 10, 2013

Item 3, Report No. 16, of the Finance and Administration Committee, which was adopted without amendment by the Council of the City of Vaughan on December 10, 2013.

COUNCIL OFFICE EXPENDITURE BUDGET & PLAN

3

This matter was deferred to the December 2, 2013, Finance and Administration Committee meeting (see OTHER MATTERS CONSIDERED BY THE COMMITTEE, Item 6.2: COUNCIL OFFICE EXPENDITURE BUDGET & PLAN)

COUNCIL OFFICE EXPENDITURE BUDGET & PLAN

Recommendations

The City Clerk in consultation with the Economic Development Department and the Budgeting and Financial Planning Department recommends:

- 1. That the Council Office Budget adjustments reflected in the economic impact section of this report be included in the Draft 2014 Budget and 2015-2017 Plan; and
- 2. That at such time as modifications are made to the remuneration of Members of Council, future Council Office Budgets be amended

Contribution to Sustainability

Council is responsible for overall governance and policy making, which directly influences the financial and operational sustainability of the municipality. The allocation of expenditure budgets to individual Council offices support Council in this endeavor.

Economic Impact

In accordance with the adopted Council Discretionary Expense Formula, the economic impact and associated tax rate increase are provided in the table below: The majority of this increase is included within the Draft Budget and Plan. However, due to recent updates in population and business figures minor adjustments to the Draft budget and Plan are required.

Table 1 - Overall Adjustments by Budget Year

| | 2014 | 2015 | 2016 | 2017 |
|-------------------------------------|----------|----------|----------|-----------|
| Budget Change | \$10,686 | \$31,225 | \$31,782 | \$32,352 |
| Avg. Councillor Budget Change | \$1,190 | \$3,500 | \$3,500 | \$3,600 |
| Tax Rate Increase | 0.01% | 0.02% | 0.02% | 0.02% |
| Adjustment to Draft Budget and Plan | \$293 | \$15,820 | \$11,113 | -\$14,190 |

Communications Plan

This report is one of a number of reports which are part of the overall budget process and associated communication strategy.

Purpose

The purpose of this report is to provide the Finance and Administration Committee with budget adjustments to the offices of the Mayor and Members of Council in accordance with the adopted discretionary budget formula.

Background

Council Budget Formula

On January 31, 2012, by its adoption of Item 4 of Report No. 1 of the Finance and Administration Committee as part of the 2012 budget process, Council adopted a new formula for the development of Council Office Expenditure Budgets as follows:

a. The discretionary component of each budget be based on rate of \$0.70 per resident in

each ward, plus a rate of \$1.25 per business in each ward;

- b. The population and business counts be based on data provided by the City Clerk's Office and the Economic Development Department;
- c. The Mayor's and the Regional Councillor Budgets be based on the same rates per resident and business as above, but calculated using a reduction to 50% and 34% of the city-wide estimates for population and businesses, respectively; and
- d. For the purposes of developing future budgets, the residential and business rates are to be increased in accordance with the Toronto CPI index rounded up to the nearest cent.

Salaries & Benefits, the non-discretionary component of Council Office budgets, are derived from Council Remuneration By-law 316-2007 under which the Mayor and the Deputy Mayor are allocated to receive \$115,763 and \$79,438, respectively, and \$72,216 for other Members of Council. On December 11, 2012, by its adoption of Item 3 of Report No. 14 of the Finance and Administrative Committee, Council requested that staff prepare a formula for Members' salaries for implementation during the next term of Council. At such time as modifications are made to the remuneration of Members of Council, the Council Office Budgets will be amended accordingly.

The summary of the 2014-17 Council Budgets, based on the adopted formula, is as follows:

2014-2017 Council Budgets Summary

| | 2014 | | 201 | 5 | 201 | 6 | 2017 | | |
|--------------------------------------|-------------|-----------|-------------|----------|-------------|----------|-------------|----------|--|
| | Draft | Budget | Draft | Budget | Draft | Budget | Draft | Budget | |
| Members of Council | Budget | Increase | Budget | Increase | Budget | Increase | Budget | Increase | |
| Mayor Bevilacqua | \$264,504 | \$2,137 | \$270,586 | \$6,082 | \$276,780 | \$6,194 | \$283,087 | \$6,307 | |
| Regional Councillor Rosati | \$178,439 | \$1,439 | \$182,515 | \$4,076 | \$186,666 | \$4,151 | \$190,894 | \$4,228 | |
| Regional Councillor Michael Di Biase | \$173,582 | \$1,439 | \$177,701 | \$4,119 | \$181,895 | \$4,194 | \$186,166 | \$4,271 | |
| Regional Councillor Deb Schulte | \$172,434 | \$1,439 | \$176,532 | \$4,098 | \$180,705 | \$4,173 | \$184,955 | \$4,250 | |
| Ward 1 Councillor lafrate | \$141,989 | (\$6,506) | \$145,434 | \$3,445 | \$148,996 | \$3,562 | \$152,675 | \$3,679 | |
| Ward 2 Councillor Carella | \$133,951 | \$565 | \$136,025 | \$2,074 | \$138,113 | \$2,088 | \$140,219 | \$2,106 | |
| Ward 3 Councillor DeFrancesca | \$144,136 | \$8,061 | \$146,993 | \$2,857 | \$149,906 | \$2,913 | \$152,880 | \$2,974 | |
| Ward 4 Councillor Yeung Racco | \$138,489 | \$4,707 | \$140,972 | \$2,483 | \$143,504 | \$2,532 | \$146,082 | \$2,578 | |
| Ward 5 Councillor Shefman | \$140,923 | (\$2,595) | \$142,914 | \$1,991 | \$144,889 | \$1,975 | \$146,848 | \$1,959 | |
| Total | \$1,488,447 | \$10,686 | \$1,519,672 | \$31,225 | \$1,551,454 | \$31,782 | \$1,583,806 | \$32,352 | |
| | | | | | | | | | |
| Tax Rate Adjustment | | 0.01% | | 0.02% | | 0.02% | 2% 0.0 | | |

The calculation of the discretionary component of the 2014 Council office budgets has benefited from the population analysis undertaken by Hemson Consultants Ltd. for the recent Ontario Municipal Board appeal respecting ward boundaries.

Tables 2 and 3 below show the detailed calculations used to update population and business counts.

Table 2

Population Estimates

| | 2014 Distribution | 2018 Distribution | | | | |
|--------|----------------------|----------------------|---------|---------|---------|---------|
| | %* | %* | 2014 * | 2015*** | 2016*** | 2017** |
| Ward 1 | 21.5% | 22.8% | 67,209 | 70,447 | 73,751 | 77,123 |
| Ward 2 | 18.2% | 17.8% | 56,866 | 58,349 | 59,810 | 61,250 |
| Ward 3 | 21.4% | 21.6% | 67,078 | 69,385 | 71,700 | 74,026 |
| Ward 4 | 17.5% | 17.5% | 54,617 | 56,396 | 58,175 | 59,957 |
| Ward 5 | 21.4% | 20.3% | 66,967 | 68,216 | 69,409 | 70,545 |
| Total | 100.0% | 100.0% | 312,737 | 322,791 | 332,846 | 342,900 |

Note:

Table 3

Business Count Estimates

| | Current business count | Current % Distribuion* | 2014 | 2015 | 2016 | 2017 |
|--------|------------------------------|---------------------------|--------|--------|--------|--------|
| Ward 1 | 591 | 6% | 631 | 651 | 673 | 695 |
| Ward 2 | 1,317 | 13% | 1,405 | 1,452 | 1,500 | 1,549 |
| Ward 3 | 2,244 | 23% | 2,395 | 2,474 | 2,555 | 2,639 |
| Ward 4 | 4,698 | 47% | 5,013 | 5,178 | 5,350 | 5,527 |
| Ward 5 | 1,063 | 11% | 1,134 | 1,172 | 1,210 | 1,250 |
| Total* | 9,913 | 100% | 10,578 | 10,927 | 11,288 | 11,660 |

Note:

Based on the adjusted population and business count data shown in Tables 2 and 3 and the approved formula for allocating budgets to the various Council offices, the 2014-17 Council Budgets for each of the applicable budget years appear in Attachment 1.

New Regional Councillor

The Finance and Administration Committee is currently considering the financial impact of adding a fourth Regional Councillor as noted in a companion report listed on the agenda for its November 25, 2013. If approved the impact of this additional Councillor, including support staff and other office expenditure components, will be as shown in Table 4 below.

Table 4

^{* 2014} Population by Ward and % distribution for 2014 and 2018 based on population estimates prepared by Hemson Consulting Ltd. for 2013 OMB ward boundary appeal.

^{**}Forecasted 2017 total populations are provided by the Economic Development Department.

^{***}Forecasted 2015-16 Ward populations assume an even allocation from 2014 to 2017.

^{*}Current % business count distribution by Ward and forecasted 2014-17 total number of businesses are provided by the Economic Development Department.

Impact of Proposed New Regional Councillor

| | 2014 | 2015 | 2016 | 2017 |
|------------------------------|----------|-----------|-----------|-----------|
| Councillor Annual Budget | \$14,368 | \$176,509 | \$180,681 | \$184,931 |
| Council E.A. Annual Budget | \$9,635 | \$116,033 | \$116,472 | 116,906 |
| Total Annual Budget Change | \$24,003 | \$292,542 | \$297,153 | \$301,837 |
| Year over Year Budget Change | \$24,003 | \$268,539 | \$4,611 | \$4,684 |
| Tax Rate Increase | 0.02% | 0.16% | 0.00% | 0.00% |

In the interest of presenting an all-inclusive draft budget and plan, the estimates for the one month the councillor would be in office in 2014, plus the annualized cost for future years, have already been incorporated. Should the addition of a fourth Regional Councillor not proceed, the Draft Budget and Plan will be reduced accordingly.

Relationship to Vaughan Vision 2020/Strategic Plan

This report is consistent with the strategic goals as set forth in Vaughan Vision 2020/Strategic Plan, particularly 'Ensure Financial Sustainability'.

Regional Implications

This report speaks to the costs of the local component for the budgets of the Mayor and Local and Regional Councillors. The Regional component of costs incurred by those offices is the responsibility of The Regional Municipality of York.

Conclusion

Council Budgets were developed based on the approved formula. The total resulting year over year change for all Council Office Expenditure Budgets is \$10,686 for 2014 and averages \$31,800 for 2015-17. The majority of these balances were incorporated in the draft budget and plan presented on November 12th, 2013.

If the addition of a fourth Regional Councillor is approved in the separate item, the total resulting change for this would be \$24K in 2014, \$269K in 2015 and just over \$4.6K in 2016 and 2017.

Attachments

Attachment 1- 2014-17 Budget Forecasts

Report prepared by:

Howard Balter (CGA); Acting Manager, Operating Budgets; Ext. 8338

Wynkie Ha Hau (CMA, CPA); Senior Budget Analyst; Ext. 8432

Jeffrey A. Abrams
City Clerk

2014 Budget Forecast

| | Non-Disc | Non-Discretionary Expenses Discretionary Expense Formula Components | | | | | | nts | Comb | ined |
|---|-------------------------|---|-----------------------------------|--------------------|-------------------------------|----------------------|-----------------------------|------------------------------------|---------------------------------|--------------------|
| Members of Council | Council Remuneration | Council Benefits | Total Salaries and Benefits | Applied Population | Figures ¹ Business | Applied Residence | Rates ³ Business | Total Discretionary Expenditures 4 | 2014 Draft Council Budget | Budget Increase |
| | | | | | | | | · | g.: | |
| Mayor Bevilacqua ² | \$115,763 | \$28,269 | \$144,032 | 157,901 | 5,341 | \$0.72 | \$1.27 | \$120,472 | \$264,504 | \$2,137 |
| Regional Councillor Rosati ² | \$79,438 | \$17,834 | \$97,272 | 106,385 | 3,598 | \$0.72 | \$1.27 | \$81,167 | \$178,439 | \$1,439 |
| Regional Councillor Michael Di Biase ² | \$72,216 | \$20,199 | \$92,415 | 106,385 | 3,598 | \$0.72 | \$1.27 | \$81,167 | \$173,582 | \$1,439 |
| Regional Councillor Deb Schulte ² | \$72,216 | \$19,051 | \$91,267 | 106,385 | 3,598 | \$0.72 | \$1.27 | \$81,167 | \$172,434 | \$1,439 |
| Ward 1 Councillor lafrate | \$72,216 | \$20,582 | \$92,798 | 67,209 | 631 | \$0.72 | \$1.27 | \$49,191 | \$141,989 | (\$6,506) |
| Ward 2 Councillor Carella | \$72,216 | \$19,007 | \$91,223 | 56,866 | 1,405 | \$0.72 | \$1.27 | \$42,728 | \$133,951 | \$565 |
| Ward 3 Councillor DeFrancesca | \$72,216 | \$20,582 | \$92,798 | 67,078 | 2,395 | \$0.72 | \$1.27 | \$51,338 | \$144,136 | \$8,061 |
| Ward 4 Councillor Yeung-Racco | \$72,216 | \$20,582 | \$92,798 | 54,617 | 5,013 | \$0.72 | \$1.27 | \$45,691 | \$138,489 | \$4,707 |
| Ward 5 Councillor Shefman | \$72,216 | \$19,051 | \$91,267 | 66,967 | 1,134 | \$0.72 | \$1.27 | \$49,656 | \$140,923 | (\$2,595) |
| Totals | \$700,713 | \$185,157 | \$885,870 | | | | | \$602,577 | \$1,488,447 | \$10,686 |
| | | | Α | | | + | | B = | С | |

Note: 1 Estimated population and businesses are 312,737 and 10,578, respectively.

2015 Budget Forecast

| | Non-Disc | Non-Discretionary Expenses Dis | | | | | mula Compone | ents | Combined | |
|--|-------------------------|--------------------------------|-----------------------------------|--------------------|-------------------------------|----------------------|-------------------------------|---|---------------------------------|--------------------|
| Members of Council | Council Remuneration | Council Benefits | Total Salaries and Benefits | Applied Population | Figures ¹ Business | Applied Residence | I Rates ³ Business | Total Discretionary Expenditures ⁴ | 2015 Draft Council Budget | Budget Increase |
| | | | | | | | | | _ | |
| Mayor Bevilacqua ² | \$115,763 | \$28,787 | \$144,550 | 162,978 | 5,517 | \$0.73 | \$1.28 | \$126,036 | \$270,586 | \$6,082 |
| Regional Councillor Rosati 2 | \$79,438 | \$18,161 | \$97,599 | 109,806 | 3,717 | \$0.73 | \$1.28 | \$84,916 | \$182,515 | \$4,076 |
| Regional Councillor Michael Di Biase 2 | \$72,216 | \$20,569 | \$92,785 | 109,806 | 3,717 | \$0.73 | \$1.28 | \$84,916 | \$177,701 | \$4,119 |
| Regional Councillor Deb Schulte ² | \$72,216 | \$19,400 | \$91,616 | 109,806 | 3,717 | \$0.73 | \$1.28 | \$84,916 | \$176,532 | \$4,098 |
| Ward 1 Councillor lafrate | \$72,216 | \$20,959 | \$93,175 | 70,447 | 651 | \$0.73 | \$1.28 | \$52,259 | \$145,434 | \$3,445 |
| Ward 2 Councillor Carella | \$72,216 | \$19,355 | \$91,571 | 58,349 | 1,452 | \$0.73 | \$1.28 | \$44,454 | \$136,025 | \$2,074 |
| Ward 3 Councillor DeFrancesca | \$72,216 | \$20,959 | \$93,175 | 69,385 | 2,474 | \$0.73 | \$1.28 | \$53,818 | \$146,993 | \$2,857 |
| Ward 4 Councillor Yeung-Racco | \$72,216 | | | 56,396 | 5,178 | \$0.73 | \$1.28 | | \$140,972 | \$2,483 |
| Ward 5 Councillor Shefman | \$72,216 | \$19,400 | \$91,616 | 68,216 | 1,172 | \$0.73 | \$1.28 | \$51,298 | \$142,914 | \$1,991 |
| Totals | \$700,713 | \$188,549 | \$889,262 | | | | | \$630,410 | \$1,519,672 | \$31,225 |
| | | 1 | Α | | | + | | B = | С | |

Note: 1 Estimated population and businesses are 322,793 and 10,927, respectively.

² Mayor's and Regional Councillors' discretionary expenses are based on approximately 1/2 and 1/3 of estimated population and businesses, respectively

³ Residence and Business rate increased by CPI, 1.1% based on August 2013. Residence rate from \$0.71 to \$0.72 and business rate from \$1.26 to \$1.27.

⁴ Total Discretionary Expenditures = Applied Population and Business Figures *Associated Applied Residence and Business Rates Based on the result of new ward population and business count, shifting within budgets has occurred.

² Mayor's and Regional Councillors' discretionary expenses are based on approximately 1/2 and 1/3 of estimated population and businesses, respectively

³ Residence and Business Rate increase by CPI (1.1%)

⁴ Applied Population and Business Figures * Associated Applied Residence and Business Rates

2016 Budget Forecast

| | Non-Disc | Non-Discretionary Expenses | | | | cretionary Expense Formula Components | | | | Combined | |
|--|--|--|--|------------------|--|--|--|--|--|-------------------------------|--|
| | Council Remuneration | Council Benefits | Total Salaries and | Applied | Figures ¹ | Applied | Rates ³ | Total Discretionary | 2016 Draft Council | Budget | |
| Members of Council | | | Benefits | Population | Business | Residence | Business | Expenditures 4 | Budget | Increase | |
| Mayor Bevilacqua ² Regional Councillor Rosati ² Regional Councillor Michael Di Biase ² | \$115,763 \$79,438 \$72,216 | \$29,305 \$18,488 \$20,939 | | 113,225 | 5,699 3,840 3,840 | \$0.74 \$0.74 \$0.74 | \$1.29 \$1.29 \$1.29 | \$88,740 | \$186,666 | \$6,194 \$4,151 \$4,194 | |
| Regional Councillor Deb Schulte ² Ward 1 Councillor Iafrate Ward 2 Councillor Carella Ward 3 Councillor DeFrancesca Ward 4 Councillor Yeung-Racco Ward 5 Councillor Shefman | \$72,216 \$72,216 \$72,216 \$72,216 \$72,216 \$72,216 | \$19,749 \$21,336 \$19,703 \$21,336 \$21,336 \$19,749 | \$93,552 \$91,919 \$93,552 \$93,552 | 71,700 58,175 | 3,840 673 1,500 2,555 5,350 1,210 | \$0.74 \$0.74 \$0.74 \$0.74 \$0.74 \$0.74 | \$1.29 \$1.29 \$1.29 \$1.29 \$1.29 \$1.29 | \$55,444 \$46,194 \$56,354 \$49,952 | \$148,996 \$138,113 \$149,906 \$143,504 | \$2,088 \$2,913 \$2,532 | |
| Totals | \$700,713 | \$191,941 | \$892,654 | | · | | | \$658,800 | | | |
| | | | Α | | | + | | B = | С | | |

Note: 1 Estimated population and businesses are 332,845 and 11,288, respectively.

2017 Budget Forecast

| | Non-Disc | retionary E | xpenses | | Discretionary | / Expense For | mula Compone | ents | Comi | Combined | |
|---|--------------|-------------|--------------------------|-------------|----------------------|---------------|--------------------|--|-------------------|--------------------|--|
| | Council | Council | Total | Applied | Figures ¹ | Applied | Rates ³ | Total | 2017 Draft | | |
| Members of Council | Remuneration | Benefits | Salaries and Benefits | Population | Business | Residence | Business | Discretionary Expenditures ⁴ | Council Budget | Budget Increase | |
| Members of Council | | | Deficitio | i opulation | Dusiness | residence | Dusiness | Experience | Buuget | Increase | |
| Mayor Bevilacqua ² | \$115,763 | \$29,823 | \$145,586 | 173,131 | 5,887 | \$0.75 | \$1.30 | \$137,501 | \$283,087 | \$6,307 | |
| Regional Councillor Rosati ² | \$79,438 | \$18,815 | \$98,253 | 116,646 | 3,966 | \$0.75 | \$1.30 | \$92,641 | \$190,894 | \$4,228 | |
| Regional Councillor Michael Di Biase ² | \$72,216 | \$21,309 | \$93,525 | 116,646 | 3,966 | \$0.75 | \$1.30 | \$92,641 | \$186,166 | \$4,271 | |
| Regional Councillor Deb Schulte ² | \$72,216 | \$20,098 | \$92,314 | 116,646 | 3,966 | \$0.75 | \$1.30 | \$92,641 | \$184,955 | \$4,250 | |
| Ward 1 Councillor lafrate | \$72,216 | \$21,713 | \$93,929 | 77,123 | 695 | \$0.75 | \$1.30 | \$58,746 | \$152,675 | \$3,679 | |
| Ward 2 Councillor Carella | \$72,216 | \$20,051 | \$92,267 | 61,250 | 1,549 | \$0.75 | \$1.30 | \$47,952 | \$140,219 | \$2,106 | |
| Ward 3 Councillor DeFrancesca | \$72,216 | \$21,713 | \$93,929 | 74,026 | 2,639 | \$0.75 | \$1.30 | \$58,951 | \$152,880 | \$2,974 | |
| Ward 4 Councillor Yeung-Racco | \$72,216 | \$21,713 | \$93,929 | 59,957 | 5,527 | \$0.75 | \$1.30 | \$52,153 | \$146,082 | \$2,578 | |
| Ward 5 Councillor Shefman | \$72,216 | \$20,098 | \$92,314 | 70,545 | 1,250 | \$0.75 | \$1.30 | \$54,534 | \$146,848 | \$1,959 | |
| Totals | \$700,713 | \$195,333 | \$896,046 | | | | | \$687,760 | \$1,583,806 | \$32,352 | |
| | | | | | | | | R = | | | |

Note: 1 Estimated population and businesses are 342,901 and 11,660, respectively.

² Mayor's and Regional Councillors' discretionary expenses are based on approximately 1/2 and 1/3 of estimated population and businesses, respectively

³ Residence and Business Rate increase by CPI (1.1%)

⁴ Applied Population and Business Figures * Associated Applied Residence and Business Rates

² Mayor's and Regional Councillors' discretionary expenses are based on approximately 1/2 and 1/3 of estimated population and businesses, respectively

³ Residence and Business Rate increase by CPI (1.1%)

⁴ Applied Population and Business Figures * Associated Applied Residence and Business Rates