

CITY OF VAUGHAN

EXTRACT FROM COUNCIL MEETING MINUTES OF OCTOBER 8, 2013

Item 1, Report No. 10, of the Finance and Administration Committee, which was adopted without amendment by the Council of the City of Vaughan on October 8, 2013.

1 ENDING JUNE 30, 2013 – CONSOLIDATED QUARTERLY REPORT

The Finance and Administration Committee recommends approval of the recommendation contained in the following report of the Acting Commissioner of Finance & City Treasurer and the Director of Financial Services, dated September 23, 2013:

Recommendation

The Acting Commissioner of Finance & City Treasurer and the Director of Financial Services recommend:

1. That the 2013 Consolidated Second Quarter Variance Report be received.

Contribution to Sustainability

Not applicable

Economic Impact

The quarterly variance report monitors actual spending performance to the City's calendarized financial plan. There is no economic impact as budgets and projects have been previously approved by Council. This information is intended for reporting purposes only.

Communication Plan

Not applicable

Purpose

To report on 2013 actual second quarter results, as of June 30, 2013 and compare them to the approved annual budgets. An update on grant activity within the second quarter is also provided.

Background – Analysis and Options

The attached second quarter variance report compares actual operating and capital results for the period ending June 30, 2013, relative to approved budgets. It is important to note, the combined position is not directly indicative of the City's final year-end position; it simply compares the City's actual financial position to the quarterly budget at a point in time. At this stage in the process it is too early to determine if the City's position will continue, as a number of events such as a shifting of trends, timing differences, or unforeseen activities in the second half of the year could change the current position.

The actual balances presented include all necessary entries and accruals. However, it should be noted, the full amortization of tangible capital assets and post retirement employee benefits are excluded and presented differently from the City's financial statements.

The quarterly results for City Operations, Water and Wastewater Operations, and Capital are presented together in one consolidated report. This action is intended to provide stakeholders with a more fulsome and complete view of the City's financial results. The item will provide a brief executive summary followed by summaries for City Operations, Water and Wastewater Operations, and Capital. Additional details will be provided as attachments.

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In addition, the April 23rd, 2013 *Grant Report Update* to Council stated that quarterly updates would be provided through the quarterly reporting and budgeting process. This information is now incorporated in the body of the report.

Second Quarter Overview – On Target

Overall, the City's financial performance is on target with the year-to-date (YTD) budget.

- The City's net operating position was on target, with optimistic potential for a positive Q3 & Q4. The overall department variance was favourable, which in turn resulted in less than planned reserve withdrawals. Unexpected variances occurred in Public Works due to increased storm activity and Fire resulting from increased overtime to backfill vacancies. It should be noted, the City has a Winter Reserve in place to mitigate the impacts of non-typical weather patterns. However, this transfer along with other planned transfers will not occur until year-end, when the City's final position is known.
- The City's Water and Waste Water Budget was ahead of target due to reduced non-revenue water purchases, reduced treatment charges, and other favourable expenses. This net favourable position was offset by additional lifecycle contributions.
- The overall capital position was on target. Most closed projects were completed on or below budget.

The below tables summarize the City's financial results, which are followed by a brief summary for each area.

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Table 1 - Summary of the City's Q2 2013 Financial Results

| Operations (In millions) | | | | |
|------------------------------------|-------------|--------------|------------------------------|--------------|
| | City | Water | Wastewater/ Storm | Total |
| Revenue | | | | |
| YTD Budget | 103.0 | 20.6 | 22.7 | 146.3 |
| YTD Actual | 101.2 | 20.5 | 22.6 | 144.3 |
| Variance | (1.8) | (0.1) | (0.1) | (2.0) |
| % | -1.7% | -0.5% | -0.4% | -1.4% |
| Expenditure | | | | |
| YTD Budget | 120.7 | 20.4 | 22.6 | 163.7 |
| YTD Actual | 118.9 | 19.2 | 22.2 | 160.3 |
| Variance | 1.8 | 1.2 | 0.4 | 3.4 |
| % | 1.5% | 5.9% | 1.8% | 2.1% |
| Net fav./(unfav.) variance | 0.0 | 1.1 | 0.3 | 1.4 |
| Add'l Resv. Contributions | 0.0 | 1.1 | 0.3 | 1.4 |
| Surplus/ (Deficit) | 0.0 | 0.0 | 0.0 | 0.0 |

Table 1

Capital

(In millions)

| | Prior Years | | | 2013 | | | | | 2013 Adjusted | |
|------------------------------------|------------------------------|--------------------------|-------------------|----------------|----------------------------|-----------------|----------------|------------|--|--------------------------------------|
| | Total Available Budget | Total Actual Spend | Variance Q4-12 | 2013 Budget | Available Budget (A) | Actual Spend | Variance Q1-13 | | Major Y/E 2012 Accrual Reversals (B) | Adjusted Variance Q1-13 (C) |
| | | | | | | | \$ | % | | |
| 2013 Budget Projects - Closed | 0.0 | 0.0 | 0.0 | 0.1 | 0.1 | 0.1 | 0.0 | 1% | 0.0 | 0.0 |
| 2013 Budget Projects - Active | 0.0 | 0.0 | 0.0 | 46.7 | 46.7 | 0.7 | 46.0 | 99% | 0.0 | 46.0 |
| Total 2013 Budget Projects | 0.0 | 0.0 | 0.0 | 46.8 | 46.8 | 0.8 | 46.0 | 98% | 0.0 | 46.0 |
| Prior Budget Projects - Closed | 28.0 | 25.4 | 2.5 | (1.2) | 1.3 | 0.4 | 0.9 | 68% | 0.0 | 0.9 |
| Prior Budget Projects - Active | 526.1 | 390.2 | 135.9 | 13.3 | 149.2 | 6.9 | 142.4 | 95% | 15.2 | 157.6 |
| Total Prior Budget Projects | 554.0 | 415.6 | 138.4 | 12.1 | 150.6 | 7.3 | 143.3 | 95% | 15.2 | 158.5 |
| Total | 554.0 | 415.6 | 138.4 | 58.9 | 197.4 | 8.1 | 189.3 | 96% | 15.2 | 204.5 |

Note: A) Above available budget balance includes in-year budget amendments

B) Y/E 2012 audit accrual reversals illustrated separately to focus on actual unspent values

C) Combined Active Adjusted Variance equals the Variance on Attachment 3, and combined Closed Adjusted Variance equals the Variance on Attachment 4 and Attachment 5

General Note: Capital project timing can span multiple years. The above chart aims to illustrate this occurrence and presents activity related to prior budgets separately.

City Operating Budget Results

The annual operating budget for the City is \$238.4M, of which 50.1% remains to be realized. At the end of the second quarter, the City experienced a very slight positive variance on the City's 2013 net operating budget. This relatively net neutral position was comprised of a \$1.8M favourable expenditure variance offset by a \$1.8M unfavourable revenue variance. The main areas that contributed to the net neutral position are summarized below:

City Revenue Variance Overview

Actual revenues were \$101.2M as of June 30, 2013, and represent a \$1.8M unfavourable variance when compared to the year-to-date revenue budget of \$103.0M. This variance stems from the following:

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- **Reserves & Other Transfers** - There were several transfers that were not required as originally planned which contributed \$1.5M to the City's overall position. The Major elements were:
 - \$1.2M of planned withdrawals that were not required for Engineering Services, Building Standards Service Continuity Reserve and DC Growth projects as a result of lower than expected department expenditures.
 - \$244K in Administration Recovery from Capital as a result of a reversal of a 2012 year end accrual. It is anticipated that activity will outpace the plan in the later quarters.
- **User Fees/Services Charges** – There was an unfavourable variance of \$0.1M. Unfavourable variances experienced in Building Standards revenues (\$728k) were mostly offset by favourable variances in Recreation and Culture (\$231k), Building and Facilities (\$162k) and Fire and Rescue Services (\$104k) department revenues that are explained in more detail in Attachment #2.
- **Corporate Revenue** – An unfavourable variance of \$124K was mainly due to lower than anticipated investment income, caused by continued low investment rates of return.

City Expenditure Variance Overview

Actual total expenditures were \$118.9M as of June 30, 2013, and represent a \$1.8M favourable variance to the year-to-date expenditure budget of \$120.7M. This variance stems from the following:

- **Department Expenses** - The largest favourable component driving the City's expenditure variance was total department expenses; approximately \$2.6M favourable. The following contributed to the overall City department variance:
 - A \$2.4M labour variance was attributable to general turnover vacancies and new complement vacancies in the recruitment process. A level of labour variance was anticipated and planned for corporately, but actual City performance was \$0.7M greater than the \$1.7M Q2 planned corporate balance.
 - In addition to the above, favourable variances totalling \$1.3M were experienced in other accounts such as materials and supplies, vehicle repairs, computer software etc. Some of the larger of these variances include \$250K savings in salt purchases, \$70K in pavement markings supplies/materials due to weather conditions, \$101K due to delay in Zoning By-Law review
 - Partially offsetting the above, was an unfavourable variance of \$1.16M experienced in the contractor account mostly a result of higher than anticipated winter activities caused by severe storms and wind damage, in Public Works (\$864K) and Parks & Forestry (\$148K) departments. This variance could be lessened by the end of the year dependant on 2013 Fall/Winter conditions. It should be noted, the City has a Winter Reserve in place to mitigate the impacts of non-typical weather patterns.

In general, variances were found throughout most departments, though the largest favourable variances were seen in City Clerk ((\$0.6M), ITM (\$0.6M), Building Standards (\$0.6M) and Development and Transportation Engineering (\$0.4M). The largest unfavourable variances were in Public Works (\$1.2M), Fire and Rescue Services (\$0.8M) and Human Resources (\$0.2M). More specific variance explanations are provided in Attachment # 2.

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- **Corporate Expenses** – There was a combined unfavourable variance of \$1.6M in corporate expenditures, mainly as a result of anticipated labour savings of \$1.7M. As illustrated in the above department expenses section, actual department performance was \$0.7M greater than the corporate balance planned for the quarter. The remaining corporate variance consists of minor net unfavourable variances in tax adjustments, professional fees, etc.

Variance Summary:

For quick reference purposes, a summary of the variances by major category is provided below. A more detailed financial summary is provided as Attachment #1. Further explanations on specific variances are provided as Attachment #2.

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**Table 2
City of Vaughan
2013 OPERATING BUDGET
SECOND QUARTER VARIANCE REPORT**

| <u>Revenues</u> | Variance in \$mil (rounded) | |
|---|--------------------------------|--------------|
| Reserves and Other Transfers | | |
| Engineering Reserve | (0.4) | |
| Building Std Continuity Reserve | (0.6) | |
| Administration Recovery from Capital | (0.2) | |
| DC Growth Projects | (0.2) | |
| Other (under \$100K var.) | <u>(0.0)</u> | (1.5) |
| Fees & Service Charges | | |
| Building & Facilities | 0.2 | |
| Recreation | 0.2 | |
| Fire and Rescue | 0.1 | |
| Culture | 0.1 | |
| Building Standards | (0.7) | |
| Other (under \$100K var.) | <u>(0.0)</u> | (0.1) |
| Corporate Revenue | | |
| Investment Income | (0.2) | |
| Other (under \$100K var.) | <u>0.0</u> | (0.1) |
| Other | | <u>(0.0)</u> |
| Total Revenues | | (1.8) |
| <u>Expenditures</u> | | |
| Departmental Expenses | | |
| Information & Technology Management | 0.6 | |
| Building Standards | 0.6 | |
| Development & Transport. Engineering | 0.4 | |
| City Clerk - Insurance | 0.4 | |
| Engineering Services | 0.3 | |
| Development Planning | 0.3 | |
| Vaughan Public Libraries | 0.2 | |
| Innov. & Cont. Improvement | 0.2 | |
| Econ. & Bus. Development | 0.2 | |
| City Clerk - Admin | 0.2 | |
| Parks Development | 0.2 | |
| Human Resources | (0.2) | |
| Fire and Rescue | (0.8) | |
| Public Works | (1.2) | |
| Other-(various departments under \$200k var.) | <u>1.2</u> | 2.6 |
| Corporate Expenditures | | |
| Major OMB Hearing | 0.2 | |
| Anticipated Labour Savings | (1.7) | |
| Other (under \$100K var.) | <u>0.0</u> | (1.6) |
| Long Term Debt | | 0.8 |
| Other | | <u>0.0</u> |
| Total Expenditures | | 1.8 |
| Net Variance (Fav/(Unfav)) | | \$ 0.0 |

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Water and Wastewater/Storm Operating Budget Results

The water/wastewater system in York Region operates as a two-tier system. The Region of York is responsible for the supply of water and wastewater services and the lower tier municipalities are responsible for the water and wastewater distribution systems within the local municipality. The net revenues that are generated annually by the City of Vaughan from the operations of the water and wastewater/storm utilities fund costs associated with the purchase of water supply and wastewater services from the Region of York, as well as the City's administration, financing costs, system operational and maintenance costs and most importantly funding to build the reserves for future infrastructure renewal.

Water Operations

Year to date (YTD) actual water revenues for the period ending June 30, 2013 were slightly favourable by \$33K or 0.1% which was comprised of favourable commercial revenue of \$149K due to higher consumption, despite new account activity trending below budget. This was partially offset by unfavourable residential revenue \$59K and other revenue \$57K due to lower than budgeted consumption levels as a result of increased precipitation, up 60% from last year. Actuals trended at 3.3 cubic meters per household lower than budget and new account activity trended under budget.

Purchases are favourable by \$165K or 1% as a result of favourable non-revenue water (NRW) consumption of \$270K which trended somewhat lower than expected. This is partially offset by higher metered water purchases (\$105) primarily due to increased commercial sales.

The gross margin indicates the City's position after the Region of York water purchases, typically 20% of revenues. The overall gross margin was favourable by \$198K or 5%.

Other revenues consist primarily of installation and service fees and were slightly unfavourable by \$114K, actual activity was based on demand which is lower than expected.

Water expenses are favourable by \$1.0M as a result of favourable maintenance and installations expenditures of \$513K and favourable general administration of \$504K. The favourable variances are largely due to **fewer customer service requests and lower than expected activity levels in contracted works at this point in the year and temporary vacancies.**

As a result of the above, the quarterly water lifecycle contribution of \$1.3M is favourable by \$1.1M. Overall water is on target.

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Table 3

City of Vaughan
Statement of Operations
Water Division
For the period ending June 30, 2013

| | 2013 Budget | 2013 YTD Budget | 2013 YTD Actual | 2013 YTD Variance |
|--|---------------------|---------------------|---------------------|----------------------|
| Water Revenues | | | | |
| Residential Billings | 29,658,660 | 12,419,510 | 12,360,716 | (58,794) |
| Commercial Billings | 18,753,720 | 7,527,500 | 7,676,363 | 148,863 |
| Other | 293,430 | 135,745 | 78,752 | (56,993) |
| | \$48,705,810 | \$20,082,755 | \$20,115,831 | \$33,076 |
| Water Purchases | | | | |
| Metered Water Purchases | 29,871,880 | 12,486,290 | 12,590,792 | (104,502) |
| Non-Revenue Water | 4,450,000 | 3,487,500 | 3,217,787 | 269,713 |
| | \$34,321,880 | \$15,973,790 | \$15,808,579 | \$165,211 |
| Gross Margin | \$14,383,930 | \$4,108,965 | \$4,307,252 | \$198,287 |
| Other Revenues | \$1,106,000 | \$542,100 | \$427,860 | (\$114,240) |
| Expenses | | | | |
| Maintenance and Installation | 5,530,365 | 2,067,380 | 1,554,468 | 512,913 |
| General Administration | 3,932,215 | 1,965,990 | 1,461,837 | 504,153 |
| Joint Service Costs | 776,490 | 381,662 | 370,059 | 11,603 |
| | \$10,239,070 | \$4,415,032 | \$3,386,364 | \$1,028,668 |
| Net Water Operations | \$5,250,860 | \$236,033 | \$1,348,749 | \$1,112,716 |
| Budgeted Lifecycle Contribution | \$5,250,860 | \$236,033 | \$236,033 | \$0 |
| Additional Reserve Contribution | \$0 | \$0 | \$1,112,716 | \$1,112,716 |
| Surplus | \$0 | \$0 | \$0 | \$0 |

Wastewater/Storm Operations

Wastewater billing is based on water consumption; therefore trending is very similar to water revenues. Wastewater YTD billings are favourable by \$22K or .01% for the period ending June 30, 2013 which is comprised of slightly unfavourable residential billings \$17K offset by favourable commercial revenue of \$38K. Wastewater revenue is billed based on water consumption.

The favourable regional treatment charge variance of \$210K is a combination of unfavourable treatment charges due to higher commercial sales offset by favourable non-revenue treatment charges. This relates directly to the favourable non-revenue water variance.

The gross margin indicates the City's position after the Region of York treatment charges, typically 14% of revenues. The gross margin was \$232K or 7% favourable.

Other revenues are unfavourable by \$135K due to lower than expected activity and expenses are favourable by \$161K due to favourable maintenance and installation at \$38K as a result of less than expected activity such as contracted work related to repairs. General administration is favourable at \$92K due to timing of discretionary spending. All other expenses are on budget. As a result of the above, the quarterly wastewater/storm lifecycle contribution of \$379K is favourable by \$258K. Overall wastewater is on target.

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Table 4
City of Vaughan
Statement of Operations
Wastewater/Storm Division
For the period ending June 30, 2013

| | 2013 Budget | 2013 YTD Budget | 2013 YTD Actual | 2013 YTD Variance |
|--|---------------------|---------------------|---------------------|----------------------|
| Wastewater Revenues | | | | |
| Residential Billings | 32,743,180 | 13,544,070 | 13,527,427 | (16,643) |
| Commercial Billings | 21,746,480 | 8,703,890 | 8,742,185 | 38,295 |
| | \$54,489,660 | \$22,247,960 | \$22,269,612 | \$21,652 |
| Wastewater Expense | | | | |
| Regional Treatment Charges | \$41,344,290 | \$19,088,465 | \$18,878,578 | \$209,887 |
| Gross Margin | \$13,145,370 | \$3,159,495 | \$3,391,034 | \$231,539 |
| Other Revenues | \$738,200 | \$470,020 | \$335,240 | (\$134,780) |
| Expenses | | | | |
| Maintenance and Installation | 3,611,240 | 1,505,830 | 1,467,860 | 37,970 |
| General Administration | 2,103,925 | 973,045 | 881,067 | 91,978 |
| Storm Sewer Maintenance | 1,697,825 | 775,385 | 751,847 | 23,538 |
| Joint Service Costs | 517,665 | 254,423 | 246,706 | 7,717 |
| | \$7,930,655 | \$3,508,683 | \$3,347,480 | \$161,203 |
| Net Wastewater Operations | \$5,952,915 | \$120,832 | \$378,794 | \$257,962 |
| Budgeted Lifecycle Contribution | \$5,952,915 | \$120,832 | \$120,832 | \$0 |
| Additional Reserve Contribution | \$0 | \$0 | \$257,962 | \$257,962 |
| Surplus | \$0 | \$0 | \$0 | \$0 |

Capital Budget Results

Overall, the Capital Budget performance is favourable, with the majority of projects coming in under assigned budget. This section is intended to provide an update on quarterly activity for the following:

- *Open Capital Project Spend Performance*
- *Closed Capital Projects Budget vs. Actual*
- *Reserve and Reserve Fund positions*

Open Capital Project Spend Report (Attachment #3)

Staff reviewed the Open Capital Project Spend Report and general highlights are provided below:

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- As of Quarter 2-2013, 527 projects with a budgeted valued of \$586M are open.
 - ✓ 549 capital projects were open in Quarter 1-2013
 - ✓ 23 projects were closed in Quarter 2-2013
 - ✓ 1 net new capital project added in Quarter 2-2013
- The above open projects were approved as follows
 - ✓ 30% 2013
 - ✓ 55% 2009-2012
 - ✓ 10% 2006-2008
 - ✓ 5% 2005 and older approvals
- As of June 30 2013, 65% of the available budgets were spent
- Capital projects substantially complete and nearing closing
 - ✓ 15 projects are substantially complete
 - 1 open project is complete and should be closed next quarter
 - 14 open projects are complete, awaiting final invoicing and approval
 - ✓ The Block 11 Community Centre Land project with a budget value of \$12M is complete, of which \$1M is awaiting debt issuance. Debentures of \$1M representing the 10% co-funding on this growth project will be issued in Q3 2013.
 - ✓ 6 Engineering projects are completed and awaiting outstanding invoices from the Region.
 - ✓ 41 open engineering projects are substantially complete and potentially coming in under budget by \$13.7. Once closed, commitments will be reduced freeing up unused project funding in the original funding source. These items are on maintenance and closing is contingent on a timeframe to determine outstanding invoices and settlement issues.
- Unfavourable variances (> \$10K) from budget include:
 - ✓ OPA 620 East West Collector EA (Capital Project DT-7011-07) over budget by \$149K as a result of increase in scope of the project from the addition of work funded by the TTC regarding the extension of the Spadina Subway. This has a zero effect on the net budget and Committee/Council is advised of this change by way of this report.

Individual Capital Project Detail - In addition to the above, budget to actual financial status and comments for currently approved and open capital projects are provided in Attachment 3. It is important to note this information is compiled at a point in time and the reader is cautioned on the following:

- A completed capital project will remain active or open until all invoices are paid and funding is complete. Projects are not closed until approved by the department. As a result, projects that are substantially funded will reside on the Open Capital Project Spend Report. It is important to note this report represents projects from current and prior budget years and total balances are the combined value.
- Projects that are debenture financed, as approved by Council, are not closed until debenture financing is acquired. Furthermore, project financing is not typically requested until the project is substantially complete, which is contingent on a timeframe to

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determine outstanding invoices and settlement issues. In the case of Engineering Projects, this may take up to several years.

- Capital work is continuously underway and current information will vary from this report.

Capital projects added during the 2nd Quarter

- Accessible Swing – 4 parks (Capital Project PK-6454-13 for \$96,145) was added to the 2013 Capital Budget in response to the Committee of the Whole Report No. 32, Item 56 that was adopted at the June 25th 2013 meeting of Council. This project is for the retrofitting of accessible swing systems at four parks.

Capital projects closed during the 2nd Quarter

Staff together with City departments reviewed all active capital projects listed as of June 30th, 2013 to determine which capital projects could be consolidated and/or closed. Overall, 23 capital projects totalling a budget of \$5.2M were closed in the 2nd quarter of 2013. Total actual project costs came in at 92% of budget, freeing up \$573K in the original funding sources for future project consideration. The drivers behind the \$573K are as follows:

- Approximately 76% or \$434K of the above project savings are related to Engineering Services projects. Of these savings, 53% or \$303K is attributed to the closing of Capital Project 1558-0-05 Hwy7 Sidewalk Pine Valley which reached the end of its maintenance period.
- Approximately \$84K of the above project savings are related to 7 Building and Facilities projects, which on average closed at 82% of the project budget.
- The remaining balance is spread over 5 departments and 8 projects.

A complete list of closed capital projects is provided as Attachment 5.

Continuity Schedule of Reserves and Reserve Funds

A continuity schedule of reserves and reserve funds as at June 30, 2013 is provided as Attachment 6. This schedule provides information on the individual and aggregate reserve balances. It also provides information on outstanding financial commitments and payment estimates required in future periods to fund approved projects. Forecasting commitments is intended to provide a proactive view of the reserve position and should not be interpreted as the year-end position due to the fact that commitments are not incorporated into financial statements until the actual expenses have incurred. In addition, reserve revenues are not included in the continuity forecast, due to variability and changing economic conditions.

Reserve positions before commitments are all in a positive position, with the exception of development charge management studies, Fire development charges and Uplands. Adding commitments to the schedule reveals that 8 reserves are in a future negative position. Below is a brief description for positioning of these 8 reserves:

Sale of Public Lands – Future obligations are currently greater than the balance on hand. Dedicated surplus land is authorized for sale to cover this obligation but is pending.

Uplands Capital Improvement – As a result of the approved chairlift replacement, this reserve will be in a negative position until recovered over time through Uplands revenue.

CWDC Fire – A Council commitment to move forward with fire station 7-10 will temporarily place this reserve into a negative position, which will be replenished through future growth based development charges. This position may impact the timing of future projects.

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CWDC Management Studies – Due to timing of events, this reserve is permitted to be in a deficit position. Growth related studies are incurred in advance of growth and recovered through subsequent development charges.

Special Charges and Area Development Charges (Developer Build Reserves) – These reserves relate to projects generally built by developers. Essentially, the developer has agreed to develop a structure, which will be funded by the City once funds are collected and available. Although, the continuity schedule illustrates a negative position after commitments, these reserves will never be in a deficit cash position as payments will only occur when funds are on hand. Reserves with a negative balance after commitments in this category are as follows:

- D15 PD#5 Woodbridge Water
- D18 PD#6 Maj. Mac Water
- D19 PD#6 E. Rutherford Water
- D25 Zenway/Fogal Sub-Trunk

Grants Update

The following provides an overview of the grant portfolio's Second Quarter results with respect to government Annual Grant Programs, an update on the CIIF approved projects and recently announced potential funding opportunities.

Annual Grants Program Submissions: Awarded, Pending Award and Not Awarded

During the second quarter 8 submission packages were developed for Annual Funding Programs equating to approximately \$3,848,771 in potential grant revenue as summarized below:

Annual Grant Programs:

- Four (4) submissions were notified of awards to be received (\$36,962);
- Four (4) submissions are currently pending notification of award (\$3,804,309);
- One (1) submission was not awarded funding (\$7,500).

The following details the results of these submissions to date:

Table 5

| SECOND QUARTER GRANT SUBMISSION RESULTS | | | |
|--|-------------------------|--------------------|--------------------------------|
| GRANT PROGRAM SUBMISSION: FUNDING AWARDED | | | |
| PROGRAM | TOTAL PROJ. COST | AMT AWARDED | USE OF FUNDS |
| Celebrate Canada | 93,110 | 6,500 | Canada Day Event |
| Canada Summer Jobs | 2,462 | 2,462 | Approved for 1 Summer Student |
| COSTI | 35,000 | 14,000 | Approved for 20 Summer Student |
| Job Start | 21,000 | 14,000 | Approved for 20 Summer Student |
| TOTALS | 151,572 | 36,962 | |

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| GRANT PROGRAM SUBMISSION: AWARD PENDING | | | |
|---|------------------------|-------------------------|---|
| PROGRAM | TOTAL PROJ. COST | AMT PENDING DECISION | USE OF FUNDS |
| Green Municipal Fund | 45,000 | 22,500 | Hire Consultant to develop the GHG Community Reduction Plan |
| * Can. Cultural Spaces Fund | 9,574,929 | 3,725,000 | Pierre Berton Discovery Centre Construction Costs |
| Save on Energy Funding | 32,000 | 32,000 | (2 applications) City Energy Audit |
| 2014 New Horizons for Seniors | 24,809 | 24,809 | Seniors Program |
| TOTALS | 9,676,738 | 3,804,309 | |

| NOT AWARDED | | | |
|--------------------|------------------------|-----------------------|---|
| PROGRAM | TOTAL PROJ. COST | ANTICIPATED AMOUNT | RATIONAL |
| Canada Summer Jobs | 779,958 | 7,500 | Two departments submitted with the lower request being granted. |
| TOTALS | 779,958 | 7,500 | |

Note:

*The Pierre Berton Discovery Centre application was submitted to the Canada Cultural Spaces Fund in June 2013. Per the process of the fund, the City submitted a draft application for the Department of Canadian Heritage's review and feedback. The result of their analysis was provided on July 16 and indicated that additional information, as well as a project business plan, would be required to be added to the final submission. Recreation to develop an update report for Council and move forward as directed.

Sector and Term Specific Grant Programs

As noted in previous reports, the City is eligible to claim up to \$436,765 from the CIIF fund for 15 approved capital projects. These projects are now underway, per the table below, with the claims process to commence in September 2013 through to June 2014.

Table 6

| COMMUNITY IMPROVEMENT INVESTMENT FUND AWARDED PROJECTS | | | | |
|---|------------------|----------------|---------------------|----------------|
| | COST ESTIMATE | CIIF @33.3% | EXPENSED TO DATE | STATUS |
| Ainsley Grove Library (AODA Standards @ Front Counter) | 100,000 | 33,333 | 0 | Design Phase |
| Dufferin District Park: Tennis Court Rehabilitation | 139,300 | 46,433 | 92 | Tender Stage |
| Dufferin Clark C.C. Relocate Seniors Room To The Ground Floor | 50,600 | 16,866 | 0 | Planning Stage |
| Dufferin Clark C.C. Seniors Accessible Washrooms | 51,500 | 17,166 | 0 | Planning Stage |
| Mackenzie Glen Park Replace Splash Pad Surfacing | 61,800 | 20,600 | 49,013 | Complete |
| Mackenzie Glen Play Ground Rehabilitation | 201,500 | 67,167 | 115 | Tender Stage |
| McClure Meadows Park-Splash Pad | 25,800 | 8,600 | 4,336 | Scope Review |
| Maple Lion Park Splash Pad | 25,800 | 8,600 | 17,878 | Scope Review |
| Father Ermanno CC: Out Door Rink | 113,300 | 37,766 | 0 | Tender Stage |

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| | | | | |
|--|------------------|----------------|---------------|--------------|
| Garnet A. Williams CC - Floor Replacement | 36,100 | 12,033 | 0 | Tender Stage |
| Glen Shield Park-Playground Replacement & Safety Surfacing | 248,000 | 82,667 | 115 | Tender Stage |
| Vaughan Crest Park Bocce Court Re-development | 137,000 | 45,667 | 92 | Const. Q3/13 |
| York Hill Park-Tennis Court Replacement | 56,700 | 18,900 | 75 | Tender Stage |
| Maple Baseball Diamond Fencing Replacement | 32,000 | 10,667 | 75 | Const. Q3/13 |
| Sonoma Heights Park - Fencing Extension | 30,900 | 10,300 | 75 | Const. Q3/13 |
| TOTAL AMOUNT ALL PROJECTS | 1,310,300 | 436,765 | 71,866 | |

Attachment #7 of this report provides a Year-to-Date summary of all grant program submissions as of June 30 2013.

Potential Funding Opportunities:

1. Culture Development Program

The Ministry of Tourism, Culture and Sports announced its new Culture Development Fund program. The program's mandate is to develop a stronger and more stable culture sector by providing assistance to eligible organizations in the following priority areas:

- Develop stronger boards and advisory committees
 - Create more effective collaborations and partnerships
 - Improve planning, financial and digital capabilities
 - Make strategic use of emerging new media and social media
- Single applicant organizations can apply for up to 50% to a maximum of \$25,000
 - Umbrella organizations and consortia can apply for up to 50% to a maximum of \$75,000

2. FCM Green Municipal Fund: for Transportation and/or Energy Studies & Tests

Grants available for studies and that assess or test the technical and financial feasibility of transportation projects, such as those that promote a modal shift and for projects which reduce energy consumption such as municipal facilities, direct energy and net zero municipal systems. GMF will cover up to 50% of eligible costs to a maximum of \$175,000.

3. Federal Budget: New Building Canada Plan Update:

To date no information has been released by the Federal Government concerning the Infrastructure program announced in February's budget. Staff are continuing to monitor and will relay new opportunities as they become available.

Relationship to Vaughan Vision 2020 / Strategic Plan

The report is consistent with the priorities set by Council and the necessary resources have been allocated and approved.

Regional Implications

None

Conclusion

Based on the 2013 second quarter results, the overall City position is on target.

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- The City's net operating position was on target, with optimistic potential for a positive Q3 & Q4. The overall department variance was favourable, which in turn resulted in less than planned reserve withdrawals. Unexpected variances occurred in Public Works due to increased storm activity and Fire resulting from increased overtime to backfill vacancies. It should be noted, the City has a Winter Reserve in place to mitigate the impacts of non-typical weather patterns. However, this transfer along with other planned transfers will not occur until year-end, when the City's final position is known.
- The City's Water and Waste Water Budget was ahead of target due to reduced non-revenue water purchases, reduced treatment charges, and other favourable expenses. This net favourable position was offset by additional lifecycle contributions.
- The overall capital position was on target. All closed projects were completed on or below budget.

Attachments

- Attachment 1: City Operating – Second Quarter Variance Report
- Attachment 2: City Operating – Q2 Specific Variance Explanations
- Attachment 3: Open Capital Project Spend Report as at June 30, 2013
- Attachment 4: Projects on maintenance, warranty or awaiting regional invoicing
- Attachment 5: Closed Capital Projects Report YTD Ending June 30 2013
- Attachment 6: Continuity Schedule of Reserves & Reserve Funds as at June 30, 2013
- Attachment 7: YTD Grant Submission Update Ending June 30 2013

Report prepared by:

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(A copy of the attachments referred to in the foregoing have been forwarded to each Member of Council and a copy thereof is also on file in the office of the City Clerk.)

ENDING JUNE 30, 2013 – CONSOLIDATED QUARTERLY REPORT**Recommendation**

The Acting Commissioner of Finance & City Treasurer and the Director of Financial Services recommend:

1. That the 2013 Consolidated Second Quarter Variance Report be received.

Contribution to Sustainability

Not applicable

Economic Impact

The quarterly variance report monitors actual spending performance to the City's calendarized financial plan. There is no economic impact as budgets and projects have been previously approved by Council. This information is intended for reporting purposes only.

Communication Plan

Not applicable

Purpose

To report on 2013 actual second quarter results, as of June 30, 2013 and compare them to the approved annual budgets. An update on grant activity within the second quarter is also provided.

Background – Analysis and Options

The attached second quarter variance report compares actual operating and capital results for the period ending June 30, 2013, relative to approved budgets. It is important to note, the combined position is not directly indicative of the City's final year-end position; it simply compares the City's actual financial position to the quarterly budget at a point in time. At this stage in the process it is too early to determine if the City's position will continue, as a number of events such as a shifting of trends, timing differences, or unforeseen activities in the second half of the year could change the current position.

The actual balances presented include all necessary entries and accruals. However, it should be noted, the full amortization of tangible capital assets and post retirement employee benefits are excluded and presented differently from the City's financial statements.

The quarterly results for City Operations, Water and Wastewater Operations, and Capital are presented together in one consolidated report. This action is intended to provide stakeholders with a more fulsome and complete view of the City's financial results. The item will provide a brief executive summary followed by summaries for City Operations, Water and Wastewater Operations, and Capital. Additional details will be provided as attachments.

In addition, the April 23rd, 2013 *Grant Report Update* to Council stated that quarterly updates would be provided through the quarterly reporting and budgeting process. This information is now incorporated in the body of the report.

Second Quarter Overview – On Target

Overall, the City's financial performance is on target with the year-to-date (YTD) budget.

- The City's net operating position was on target, with optimistic potential for a positive Q3 & Q4. The overall department variance was favourable, which in turn resulted in less than

planned reserve withdrawals. Unexpected variances occurred in Public Works due to increased storm activity and Fire resulting from increased overtime to backfill vacancies. It should be noted, the City has a Winter Reserve in place to mitigate the impacts of non-typical weather patterns. However, this transfer along with other planned transfers will not occur until year-end, when the City's final position is known.

- The City's Water and Waste Water Budget was ahead of target due to reduced non-revenue water purchases, reduced treatment charges, and other favourable expenses. This net favourable position was offset by additional lifecycle contributions.
- The overall capital position was on target. Most closed projects were completed on or below budget.

The below tables summarize the City's financial results, which are followed by a brief summary for each area.

Table 1 - Summary of the City's Q2 2013 Financial Results

| Operations (In millions) | | | | | | | | | |
|------------------------------------|-------------|--------------|------------------------------|--------------|--|--|--|--|--|
| | City | Water | Wastewater/ Storm | Total | | | | | |
| Revenue | | | | | | | | | |
| YTD Budget | 103.0 | 20.6 | 22.7 | 146.3 | | | | | |
| YTD Actual | 101.2 | 20.5 | 22.6 | 144.3 | | | | | |
| Variance | (1.8) | (0.1) | (0.1) | (2.0) | | | | | |
| % | -1.7% | -0.5% | -0.4% | -1.4% | | | | | |
| Expenditure | | | | | | | | | |
| YTD Budget | 120.7 | 20.4 | 22.6 | 163.7 | | | | | |
| YTD Actual | 118.9 | 19.2 | 22.2 | 160.3 | | | | | |
| Variance | 1.8 | 1.2 | 0.4 | 3.4 | | | | | |
| % | 1.5% | 5.9% | 1.8% | 2.1% | | | | | |
| Net fav./(unfav.) variance | 0.0 | 1.1 | 0.3 | 1.4 | | | | | |
| Add'l Resv. Contributions | 0.0 | 1.1 | 0.3 | 1.4 | | | | | |
| Surplus/ (Deficit) | 0.0 | 0.0 | 0.0 | 0.0 | | | | | |

| Capital (In millions) | | | | | | | | | |
|------------------------------------|---------------------------------------|-----------------------------------|---------------------------|------------------------|-------------------------------------|-------------------------|-----------------------|------------|---|
| | Prior Years | | | 2013 | | | | | 2013 Adjusted |
| | Total Available Budget | Total Actual Spend | Variance Q4-12 | 2013 Budget | Available Budget (A) | Actual Spend | Variance Q1-13 | | Major Y/E 2012 Accrual Reversals (B) |
| | | | | | | | \$ | % | Adjusted Variance Q1-13 (C) |
| 2013 Budget Projects - Closed | 0.0 | 0.0 | 0.0 | 0.1 | 0.1 | 0.1 | 0.0 | 1% | 0.0 |
| 2013 Budget Projects - Active | 0.0 | 0.0 | 0.0 | 46.7 | 46.7 | 0.7 | 46.0 | 99% | 46.0 |
| Total 2013 Budget Projects | 0.0 | 0.0 | 0.0 | 46.8 | 46.8 | 0.8 | 46.0 | 98% | 0.0 |
| Prior Budget Projects - Closed | 28.0 | 25.4 | 2.5 | (1.2) | 1.3 | 0.4 | 0.9 | 68% | 0.0 |
| Prior Budget Projects - Active | 526.1 | 390.2 | 135.9 | 13.3 | 149.2 | 6.9 | 142.4 | 95% | 157.6 |
| Total Prior Budget Projects | 554.0 | 415.6 | 138.4 | 12.1 | 150.6 | 7.3 | 143.3 | 95% | 15.2 |
| Total | 554.0 | 415.6 | 138.4 | 58.9 | 197.4 | 8.1 | 189.3 | 96% | 204.5 |

Note: A) Above available budget balance includes in-year budget amendments

B) Y/E 2012 audit accrual reversals illustrated separately to focus on actual unspent values

C) Combined Active Adjusted Variance equals the Variance on Attachment 3, and combined Closed Adjusted Variance equals the Variance on Attachment 4 and Attachment 5

General Note: Capital project timing can span multiple years. The above chart aims to illustrate this occurrence and presents activity related to prior budgets separately.

City Operating Budget Results

The annual operating budget for the City is \$238.4M, of which 50.1% remains to be realized. At the end of the second quarter, the City experienced a very slight positive variance on the City's 2013 net operating budget. This relatively net neutral position was comprised of a \$1.8M favourable expenditure variance offset by a \$1.8M unfavourable revenue variance. The main areas that contributed to the net neutral position are summarized below:

City Revenue Variance Overview

Actual revenues were \$101.2M as of June 30, 2013, and represent a \$1.8M unfavourable variance when compared to the year-to-date revenue budget of \$103.0M. This variance stems from the following:

- **Reserves & Other Transfers** - There were several transfers that were not required as originally planned which contributed \$1.5M to the City's overall position. The Major elements were:
 - \$1.2M of planned withdrawals that were not required for Engineering Services, Building Standards Service Continuity Reserve and DC Growth projects as a result of lower than expected department expenditures.
 - \$244K in Administration Recovery from Capital as a result of a reversal of a 2012 year end accrual. It is anticipated that activity will outpace the plan in the later quarters.
- **User Fees/Services Charges** – There was an unfavourable variance of \$0.1M. Unfavourable variances experienced in Building Standards revenues (\$728k) were mostly offset by favourable variances in Recreation and Culture (\$231k), Building and Facilities (\$162k) and Fire and Rescue Services (\$104k) department revenues that are explained in more detail in Attachment #2.
- **Corporate Revenue** – An unfavourable variance of \$124K was mainly due to lower than anticipated investment income, caused by continued low investment rates of return.

City Expenditure Variance Overview

Actual total expenditures were \$118.9M as of June 30, 2013, and represent a \$1.8M favourable variance to the year-to-date expenditure budget of \$120.7M. This variance stems from the following:

- **Department Expenses** - The largest favourable component driving the City's expenditure variance was total department expenses; approximately \$2.6M favourable. The following contributed to the overall City department variance:
 - A \$2.4M labour variance was attributable to general turnover vacancies and new complement vacancies in the recruitment process. A level of labour variance was anticipated and planned for corporately, but actual City performance was \$0.7M greater than the \$1.7M Q2 planned corporate balance.
 - In addition to the above, favourable variances totalling \$1.3M were experienced in other accounts such as materials and supplies, vehicle repairs, computer software etc. Some of the larger of these variances include \$250K savings in salt purchases, \$70K in pavement markings supplies/materials due to weather conditions, \$101K due to delay in Zoning By-Law review
 - Partially offsetting the above, was an unfavourable variance of \$1.16M experienced in the contractor account mostly a result of higher than anticipated winter activities caused by severe storms and wind damage, in Public Works (\$864K) and Parks & Forestry (\$148K) departments. This variance could be lessened by the end of the year dependant on 2013 Fall/Winter conditions. It should be noted, the City has a Winter Reserve in place to mitigate the impacts of non-typical weather patterns.

In general, variances were found throughout most departments, though the largest favourable variances were seen in City Clerk ((\$0.6M), ITM (\$0.6M), Building Standards (\$0.6M) and Development and Transportation Engineering (\$0.4M). The largest unfavourable variances were in Public Works (\$1.2M), Fire and Rescue Services (\$0.8M) and Human Resources (\$0.2M). More specific variance explanations are provided in Attachment # 2.

- **Corporate Expenses** – There was a combined unfavourable variance of \$1.6M in corporate expenditures, mainly as a result of anticipated labour savings of \$1.7M. As illustrated in the above department expenses section, actual department performance was \$0.7M greater than the corporate balance planned for the quarter. The remaining corporate variance consists of minor net unfavourable variances in tax adjustments, professional fees, etc.

Variance Summary:

For quick reference purposes, a summary of the variances by major category is provided below. A more detailed financial summary is provided as Attachment #1. Further explanations on specific variances are provided as Attachment #2.

Table 2
City of Vaughan
2013 OPERATING BUDGET
SECOND QUARTER VARIANCE REPORT

| <u>Revenues</u> | Variance in \$mil (rounded) | |
|---|--------------------------------|----------------------|
| Reserves and Other Transfers | | |
| Engineering Reserve | (0.4) | |
| Building Std Continuity Reserve | (0.6) | |
| Administration Recovery from Capital | (0.2) | |
| DC Growth Projects | (0.2) | |
| Other (under \$100K var.) | <u>(0.0)</u> | (1.5) |
| Fees & Service Charges | | |
| Building & Facilities | 0.2 | |
| Recreation | 0.2 | |
| Fire and Rescue | 0.1 | |
| Culture | 0.1 | |
| Building Standards | (0.7) | |
| Other (under \$100K var.) | <u>(0.0)</u> | (0.1) |
| Corporate Revenue | | |
| Investment Income | (0.2) | |
| Other (under \$100K var.) | <u>0.0</u> | (0.1) |
| Other | | <u>(0.0)</u> |
| Total Revenues | | (1.8) |
| <u>Expenditures</u> | | |
| Departmental Expenses | | |
| Information & Technology Management | 0.6 | |
| Building Standards | 0.6 | |
| Development & Transport. Engineering | 0.4 | |
| City Clerk - Insurance | 0.4 | |
| Engineering Services | 0.3 | |
| Development Planning | 0.3 | |
| Vaughan Public Libraries | 0.2 | |
| Innov. & Cont. Improvement | 0.2 | |
| Econ. & Bus. Development | 0.2 | |
| City Clerk - Admin | 0.2 | |
| Parks Development | 0.2 | |
| Human Resources | (0.2) | |
| Fire and Rescue | (0.8) | |
| Public Works | (1.2) | |
| Other-(various departments under \$200k var.) | <u>1.2</u> | 2.6 |
| Corporate Expenditures | | |
| Major OMB Hearing | 0.2 | |
| Anticipated Labour Savings | (1.7) | |
| Other (under \$100K var.) | <u>0.0</u> | (1.6) |
| Long Term Debt | | 0.8 |
| Other | | <u>0.0</u> |
| Total Expenditures | | <u>1.8</u> |
| Net Variance (Fav/(Unfav)) | | <u>\$ 0.0</u> |

Water and Wastewater/Storm Operating Budget Results

The water/wastewater system in York Region operates as a two-tier system. The Region of York is responsible for the supply of water and wastewater services and the lower tier municipalities are responsible for the water and wastewater distribution systems within the local municipality. The net revenues that are generated annually by the City of Vaughan from the operations of the water and wastewater/storm utilities fund costs associated with the purchase of water supply and wastewater services from the Region of York, as well as the City's administration, financing costs, system operational and maintenance costs and most importantly funding to build the reserves for future infrastructure renewal.

Water Operations

Year to date (YTD) actual water revenues for the period ending June 30, 2013 were slightly favourable by \$33K or 0.1% which was comprised of favourable commercial revenue of \$149K due to higher consumption, despite new account activity trending below budget. This was partially offset by unfavourable residential revenue \$59K and other revenue \$57K due to lower than budgeted consumption levels as a result of increased precipitation, up 60% from last year. Actuals trended at 3.3 cubic meters per household lower than budget and new account activity trended under budget.

Purchases are favourable by \$165K or 1% as a result of favourable non-revenue water (NRW) consumption of \$270K which trended somewhat lower than expected. This is partially offset by higher metered water purchases (\$105) primarily due to increased commercial sales.

The gross margin indicates the City's position after the Region of York water purchases, typically 20% of revenues. The overall gross margin was favourable by \$198K or 5%.

Other revenues consist primarily of installation and service fees and were slightly unfavourable by \$114K, actual activity was based on demand which is lower than expected.

Water expenses are favourable by \$1.0M as a result of favourable maintenance and installations expenditures of \$513K and favourable general administration of \$504K. The favourable variances are largely due to fewer customer service requests and lower than expected activity levels in contracted works at this point in the year and temporary vacancies.

As a result of the above, the quarterly water lifecycle contribution of \$1.3M is favourable by \$1.1M. Overall water is on target.



Table 3
City of Vaughan
Statement of Operations
Water Division
For the period ending June 30, 2013

| | 2013 Budget | 2013 YTD Budget | 2013 YTD Actual | 2013 YTD Variance |
|--|---------------------|---------------------|---------------------|----------------------|
| Water Revenues | | | | |
| Residential Billings | 29,658,660 | 12,419,510 | 12,360,716 | (58,794) |
| Commercial Billings | 18,753,720 | 7,527,500 | 7,676,363 | 148,863 |
| Other | 293,430 | 135,745 | 78,752 | (56,993) |
| | \$48,705,810 | \$20,082,755 | \$20,115,831 | \$33,076 |
| Water Purchases | | | | |
| Metered Water Purchases | 29,871,880 | 12,486,290 | 12,590,792 | (104,502) |
| Non-Revenue Water | 4,450,000 | 3,487,500 | 3,217,787 | 269,713 |
| | \$34,321,880 | \$15,973,790 | \$15,808,579 | \$165,211 |
| Gross Margin | \$14,383,930 | \$4,108,965 | \$4,307,252 | \$198,287 |
| Other Revenues | \$1,106,000 | \$542,100 | \$427,860 | (\$114,240) |
| Expenses | | | | |
| Maintenance and Installation | 5,530,365 | 2,067,380 | 1,554,468 | 512,913 |
| General Administration | 3,932,215 | 1,965,990 | 1,461,837 | 504,153 |
| Joint Service Costs | 776,490 | 381,662 | 370,059 | 11,603 |
| | \$10,239,070 | \$4,415,032 | \$3,386,364 | \$1,028,668 |
| Net Water Operations | \$5,250,860 | \$236,033 | \$1,348,749 | \$1,112,716 |
| Budgeted Lifecycle Contribution | \$5,250,860 | \$236,033 | \$236,033 | \$0 |
| Additional Reserve Contribution | \$0 | \$0 | \$1,112,716 | \$1,112,716 |
| Surplus | \$0 | \$0 | \$0 | \$0 |

Wastewater/Storm Operations

Wastewater billing is based on water consumption; therefore trending is very similar to water revenues. Wastewater YTD billings are favourable by \$22K or .01% for the period ending June 30, 2013 which is comprised of slightly unfavourable residential billings \$17K offset by favourable commercial revenue of \$38K. Wastewater revenue is billed based on water consumption.

The favourable regional treatment charge variance of \$210K is a combination of unfavourable treatment charges due to higher commercial sales offset by favourable non-revenue treatment charges. This relates directly to the favourable non-revenue water variance.

The gross margin indicates the City's position after the Region of York treatment charges, typically 14% of revenues. The gross margin was \$232K or 7% favourable.

Other revenues are unfavourable by \$135K due to lower than expected activity and expenses are favourable by \$161K due to favourable maintenance and installation at \$38K as a result of less than expected activity such as contracted work related to repairs. General administration is favourable at \$92K due to timing of discretionary spending. All other expenses are on budget.

As a result of the above, the quarterly wastewater/storm lifecycle contribution of \$379K is favourable by \$258K. Overall wastewater is on target.



Table 4
City of Vaughan
Statement of Operations
Wastewater/Storm Division
For the period ending June 30, 2013

| | 2013 Budget | 2013 YTD Budget | 2013 YTD Actual | 2013 YTD Variance |
|--|---------------------|---------------------|---------------------|----------------------|
| Wastewater Revenues | | | | |
| Residential Billings | 32,743,180 | 13,544,070 | 13,527,427 | (16,643) |
| Commercial Billings | 21,746,480 | 8,703,890 | 8,742,185 | 38,295 |
| | \$54,489,660 | \$22,247,960 | \$22,269,612 | \$21,652 |
| Wastewater Expense | | | | |
| Regional Treatment Charges | \$41,344,290 | \$19,088,465 | \$18,878,578 | \$209,887 |
| Gross Margin | \$13,145,370 | \$3,159,495 | \$3,391,034 | \$231,539 |
| Other Revenues | \$738,200 | \$470,020 | \$335,240 | (\$134,780) |
| Expenses | | | | |
| Maintenance and Installation | 3,611,240 | 1,505,830 | 1,467,860 | 37,970 |
| General Administration | 2,103,925 | 973,045 | 881,067 | 91,978 |
| Storm Sewer Maintenance | 1,697,825 | 775,385 | 751,847 | 23,538 |
| Joint Service Costs | 517,665 | 254,423 | 246,706 | 7,717 |
| | \$7,930,655 | \$3,508,683 | \$3,347,480 | \$161,203 |
| Net Wastewater Operations | \$5,952,915 | \$120,832 | \$378,794 | \$257,962 |
| Budgeted Lifecycle Contribution | \$5,952,915 | \$120,832 | \$120,832 | \$0 |
| Additional Reserve Contribution | \$0 | \$0 | \$257,962 | \$257,962 |
| Surplus | \$0 | \$0 | \$0 | \$0 |

Capital Budget Results

Overall, the Capital Budget performance is favourable, with the majority of projects coming in under assigned budget. This section is intended to provide an update on quarterly activity for the following:

- *Open Capital Project Spend Performance*
- *Closed Capital Projects Budget vs. Actual*
- *Reserve and Reserve Fund positions*

Open Capital Project Spend Report (Attachment #3)

Staff reviewed the Open Capital Project Spend Report and general highlights are provided below:

- As of Quarter 2-2013, 527 projects with a budgeted valued of \$586M are open.
 - ✓ 549 capital projects were open in Quarter 1-2013
 - ✓ 23 projects were closed in Quarter 2-2013
 - ✓ 1 net new capital project added in Quarter 2-2013
- The above open projects were approved as follows
 - ✓ 30% 2013
 - ✓ 55% 2009-2012
 - ✓ 10% 2006-2008
 - ✓ 5% 2005 and older approvals
- As of June 30 2013, 65% of the available budgets were spent
- Capital projects substantially complete and nearing closing
 - ✓ 15 projects are substantially complete
 - 1 open project is complete and should be closed next quarter
 - 14 open projects are complete, awaiting final invoicing and approval
 - ✓ The Block 11 Community Centre Land project with a budget value of \$12M is complete, of which \$1M is awaiting debt issuance. Debentures of \$1M representing the 10% co-funding on this growth project will be issued in Q3 2013.
 - ✓ 6 Engineering projects are completed and awaiting outstanding invoices from the Region.
 - ✓ 41 open engineering projects are substantially complete and potentially coming in under budget by \$13.7. Once closed, commitments will be reduced freeing up unused project funding in the original funding source. These items are on maintenance and closing is contingent on a timeframe to determine outstanding invoices and settlement issues.
- Unfavourable variances (> \$10K) from budget include:
 - ✓ OPA 620 East West Collector EA (Capital Project DT-7011-07) over budget by \$149K as a result of increase in scope of the project from the addition of work funded by the TTC regarding the extension of the Spadina Subway. This has a zero effect on the net budget and Committee/Council is advised of this change by way of this report.

Individual Capital Project Detail - In addition to the above, budget to actual financial status and comments for currently approved and open capital projects are provided in Attachment 3. It is important to note this information is compiled at a point in time and the reader is cautioned on the following:

- A completed capital project will remain active or open until all invoices are paid and funding is complete. Projects are not closed until approved by the department. As a

result, projects that are substantially funded will reside on the Open Capital Project Spend Report. It is important to note this report represents projects from current and prior budget years and total balances are the combined value.

- Projects that are debenture financed, as approved by Council, are not closed until debenture financing is acquired. Furthermore, project financing is not typically requested until the project is substantially complete, which is contingent on a timeframe to determine outstanding invoices and settlement issues. In the case of Engineering Projects, this may take up to several years.
- Capital work is continuously underway and current information will vary from this report.

Capital projects added during the 2nd Quarter

- Accessible Swing – 4 parks (Capital Project PK-6454-13 for \$96,145) was added to the 2013 Capital Budget in response to the Committee of the Whole Report No. 32, Item 56 that was adopted at the June 25th 2013 meeting of Council. This project is for the retrofitting of accessible swing systems at four parks.

Capital projects closed during the 2nd Quarter

Staff together with City departments reviewed all active capital projects listed as of June 30th, 2013 to determine which capital projects could be consolidated and/or closed. Overall, 23 capital projects totalling a budget of \$5.2M were closed in the 2nd quarter of 2013. Total actual project costs came in at 92% of budget, freeing up \$573K in the original funding sources for future project consideration. The drivers behind the \$573K are as follows:

- Approximately 76% or \$434K of the above project savings are related to Engineering Services projects. Of these savings, 53% or \$303K is attributed to the closing of Capital Project 1558-0-05 Hwy7 Sidewalk Pine Valley which reached the end of its maintenance period.
- Approximately \$84K of the above project savings are related to 7 Building and Facilities projects, which on average closed at 82% of the project budget.
- The remaining balance is spread over 5 departments and 8 projects.

A complete list of closed capital projects is provided as Attachment 5.

Continuity Schedule of Reserves and Reserve Funds

A continuity schedule of reserves and reserve funds as at June 30, 2013 is provided as Attachment 6. This schedule provides information on the individual and aggregate reserve balances. It also provides information on outstanding financial commitments and payment estimates required in future periods to fund approved projects. Forecasting commitments is intended to provide a proactive view of the reserve position and should not be interpreted as the year-end position due to the fact that commitments are not incorporated into financial statements until the actual expenses have incurred. In addition, reserve revenues are not included in the continuity forecast, due to variability and changing economic conditions.

Reserve positions before commitments are all in a positive position, with the exception of development charge management studies, Fire development charges and Uplands. Adding commitments to the schedule reveals that 8 reserves are in a future negative position. Below is a brief description for positioning of these 8 reserves:

Sale of Public Lands – Future obligations are currently greater than the balance on hand. Dedicated surplus land is authorized for sale to cover this obligation but is pending.

Uplands Capital Improvement – As a result of the approved chairlift replacement, this reserve will be in a negative position until recovered over time through Uplands revenue.

CWDC Fire – A Council commitment to move forward with fire station 7-10 will temporarily place this reserve into a negative position, which will be replenished through future growth based development charges. This position may impact the timing of future projects.

CWDC Management Studies – Due to timing of events, this reserve is permitted to be in a deficit position. Growth related studies are incurred in advance of growth and recovered through subsequent development charges.

Special Charges and Area Development Charges (Developer Build Reserves) – These reserves relate to projects generally built by developers. Essentially, the developer has agreed to develop a structure, which will be funded by the City once funds are collected and available. Although, the continuity schedule illustrates a negative position after commitments, these reserves will never be in a deficit cash position as payments will only occur when funds are on hand. Reserves with a negative balance after commitments in this category are as follows:

- | | |
|-----------------------------|--------------------------------|
| ➤ D15 PD#5 Woodbridge Water | ➤ D19 PD#6 E. Rutherford Water |
| ➤ D18 PD#6 Maj. Mac Water | ➤ D25 Zenway/Fogal Sub-Trunk |

Grants Update

The following provides an overview of the grant portfolio's Second Quarter results with respect to government Annual Grant Programs, an update on the CIIF approved projects and recently announced potential funding opportunities.

Annual Grants Program Submissions: Awarded, Pending Award and Not Awarded

During the second quarter 8 submission packages were developed for Annual Funding Programs equating to approximately \$3,848,771 in potential grant revenue as summarized below:

Annual Grant Programs:

- Four (4) submissions were notified of awards to be received (\$36,962);
- Four (4) submissions are currently pending notification of award (\$3,804,309);
- One (1) submission was not awarded funding (\$7,500).

The following details the results of these submissions to date:

Table 5

| SECOND QUARTER GRANT SUBMISSION RESULTS | | | |
|--|---------------------------------|---------------------------------|---|
| GRANT PROGRAM SUBMISSION: FUNDING AWARDED | | | |
| PROGRAM | TOTAL PROJ. COST | AMT AWARDED | USE OF FUNDS |
| Celebrate Canada | 93,110 | 6,500 | Canada Day Event |
| Canada Summer Jobs | 2,462 | 2,462 | Approved for 1 Summer Student |
| COSTI | 35,000 | 14,000 | Approved for 20 Summer Student |
| Job Start | 21,000 | 14,000 | Approved for 20 Summer Student |
| TOTALS | 151,572 | 36,962 | |
| GRANT PROGRAM SUBMISSION: AWARD PENDING | | | |
| PROGRAM | TOTAL PROJ. COST | AMT PENDING DECISION | USE OF FUNDS |
| Green Municipal Fund | 45,000 | 22,500 | Hire Consultant to develop the GHG Community Reduction Plan |
| * Can. Cultural Spaces Fund | 9,574,929 | 3,725,000 | Pierre Berton Discovery Centre Construction Costs |
| Save on Energy Funding | 32,000 | 32,000 | (2 applications) City Energy Audit |
| 2014 New Horizons for Seniors | 24,809 | 24,809 | Seniors Program |
| TOTALS | 9,676,738 | 3,804,309 | |
| NOT AWARDED | | | |
| PROGRAM | TOTAL PROJ. COST | ANTICIPATED AMOUNT | RATIONAL |
| Canada Summer Jobs | 779,958 | 7,500 | Two departments submitted with the lower request being granted. |
| TOTALS | 779,958 | 7,500 | |

Note:

*The Pierre Berton Discovery Centre application was submitted to the Canada Cultural Spaces Fund in June 2013. Per the process of the fund, the City submitted a draft application for the Department of Canadian Heritage's review and feedback. The result of their analysis was provided on July 16 and indicated that additional information, as well as a project business plan, would be required to be added to the final submission. Recreation to develop an update report for Council and move forward as directed.

Sector and Term Specific Grant Programs

As noted in previous reports, the City is eligible to claim up to \$436,765 from the CIIF fund for 15 approved capital projects. These projects are now underway, per the table below, with the claims process to commence in September 2013 through to June 2014.

Table 6

| COMMUNITY IMPROVEMENT INVESTMENT FUND AWARDED PROJECTS | | | | |
|---|--------------------------|------------------------|-----------------------------|----------------|
| | COST ESTIMATE | CIIF @33.3% | EXPENSED TO DATE | STATUS |
| Ainsley Grove Library (AODA Standards @ Front Counter) | 100,000 | 33,333 | 0 | Design Phase |
| Dufferin District Park: Tennis Court Rehabilitation | 139,300 | 46,433 | 92 | Tender Stage |
| Dufferin Clark C.C. Relocate Seniors Room To The Ground Floor | 50,600 | 16,866 | 0 | Planning Stage |
| Dufferin Clark C.C. Seniors Accessible Washrooms | 51,500 | 17,166 | 0 | Planning Stage |
| Mackenzie Glen Park Replace Splash Pad Surfacing | 61,800 | 20,600 | 49,013 | Complete |
| Mackenzie Glen Play Ground Rehabilitation | 201,500 | 67,167 | 115 | Tender Stage |
| McClure Meadows Park-Splash Pad | 25,800 | 8,600 | 4,336 | Scope Review |
| Maple Lion Park Splash Pad | 25,800 | 8,600 | 17,878 | Scope Review |
| Father Ermanno CC: Out Door Rink | 113,300 | 37,766 | 0 | Tender Stage |
| Garnet A. Williams CC - Floor Replacement | 36,100 | 12,033 | 0 | Tender Stage |
| Glen Shield Park-Playground Replacement & Safety Surfacing | 248,000 | 82,667 | 115 | Tender Stage |
| Vaughan Crest Park Bocce Court Re-development | 137,000 | 45,667 | 92 | Const. Q3/13 |
| York Hill Park-Tennis Court Replacement | 56,700 | 18,900 | 75 | Tender Stage |
| Maple Baseball Diamond Fencing Replacement | 32,000 | 10,667 | 75 | Const. Q3/13 |
| Sonoma Heights Park - Fencing Extension | 30,900 | 10,300 | 75 | Const. Q3/13 |
| TOTAL AMOUNT ALL PROJECTS | 1,310,300 | 436,765 | 71,866 | |

Attachment #7 of this report provides a Year-to-Date summary of all grant program submissions as of June 30 2013.

Potential Funding Opportunities:

1. Culture Development Program

The Ministry of Tourism, Culture and Sports announced its new Culture Development Fund program. The program's mandate is to develop a stronger and more stable culture sector by providing assistance to eligible organizations in the following priority areas:

- Develop stronger boards and advisory committees
- Create more effective collaborations and partnerships
- Improve planning, financial and digital capabilities
- Make strategic use of emerging new media and social media

- Single applicant organizations can apply for up to 50% to a maximum of \$25,000
- Umbrella organizations and consortia can apply for up to 50% to a maximum of \$75,000

2. FCM Green Municipal Fund: for Transportation and/or Energy Studies & Tests

Grants available for studies and that assess or test the technical and financial feasibility of transportation projects, such as those that promote a modal shift and for projects which reduce energy consumption such as municipal facilities, direct energy and net zero municipal systems. GMF will cover up to 50% of eligible costs to a maximum of \$175,000.

3. Federal Budget: New Building Canada Plan Update:

To date no information has been released by the Federal Government concerning the Infrastructure program announced in February's budget. Staff are continuing to monitor and will relay new opportunities as they become available.

Relationship to Vaughan Vision 2020 / Strategic Plan

The report is consistent with the priorities set by Council and the necessary resources have been allocated and approved.

Regional Implications

None

Conclusion

Based on the 2013 second quarter results, the overall City position is on target.

- The City's net operating position was on target, with optimistic potential for a positive Q3 & Q4. The overall department variance was favourable, which in turn resulted in less than planned reserve withdrawals. Unexpected variances occurred in Public Works due to increased storm activity and Fire resulting from increased overtime to backfill vacancies. It should be noted, the City has a Winter Reserve in place to mitigate the impacts of non-typical weather patterns. However, this transfer along with other planned transfers will not occur until year-end, when the City's final position is known.
- The City's Water and Waste Water Budget was ahead of target due reduced non-revenue water purchases, reduced treatment charges, and other favourable expenses. This net favourable position was offset by additional lifecycle contributions.
- The overall capital position was on target. All closed projects were completed on or below budget.

Attachments

- Attachment 1: City Operating – Second Quarter Variance Report
- Attachment 2: City Operating – Q2 Specific Variance Explanations
- Attachment 3: Open Capital Project Spend Report as at June 30, 2013
- Attachment 4: Projects on maintenance, warranty or awaiting regional invoicing
- Attachment 5: Closed Capital Projects Report YTD Ending June 30 2013
- Attachment 6: Continuity Schedule of Reserves & Reserve Funds as at June 30, 2013
- Attachment 7: YTD Grant Submission Update Ending June 30 2013

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Director of Financial Services



CITY OF VAUGHAN

2013 OPERATING BUDGET

**CITY OPERATING
SECOND QUARTER
VARIANCE REPORT**

**AS AT
June 30, 2013**

CITY OF VAUGHAN
2013 OPERATING BUDGET
SECOND QUARTER VARIANCE REPORT
June 30, 2013

REVENUE / EXPENDITURE SUMMARY

| | 2013 ANNUAL BUDGET | 2013 YTD | | VARIANCE | | 2013 BUDGET REMAINING | |
|---|--------------------------|--------------------|--------------------|-------------------|--------------|-----------------------|--------------|
| | | BUDGET | ACTUAL | FAV. / (UNFAV) | | \$ | % |
| | | | | \$ | % | \$ | % |
| TAXATION | 153,555,789 | 73,228,000 | 73,229,639 | 1,639 | 0.0% | 80,326,150 | 52.3% |
| SUPPLEMENTAL TAXATION | 5,282,683 | 0 | 0 | 0 | 0.0% | 5,282,683 | 100.0% |
| GRANT / PAYMENT IN LIEU | 2,645,200 | 750,000 | 704,346 | -45,654 | -6.1% | 1,940,854 | 73.4% |
| RESERVES AND OTHER TRANSFERS | 19,377,162 | 5,944,791 | 4,424,618 | -1,520,173 | -25.6% | 14,952,544 | 77.2% |
| FEES AND SERVICE CHARGES | 37,349,966 | 16,615,192 | 16,510,455 | -104,737 | -0.6% | 20,839,511 | 55.8% |
| CORPORATE | 17,660,378 | 6,469,767 | 6,345,715 | -124,052 | -1.9% | 11,314,663 | 64.1% |
| PRIOR YEAR'S SURPLUS CARRYFORWARD | 2,500,000 | 0 | 0 | 0 | 0.00% | 2,500,000 | 100.0% |
| TOTAL REVENUES | 238,371,178 | 103,007,750 | 101,214,773 | -1,792,977 | -1.7% | 137,156,405 | 57.5% |
| EXPENDITURES: | | | | | | | |
| DEPARTMENTAL | 208,616,388 | 99,994,326 | 97,409,370 | 2,584,956 | 2.6% | 111,207,018 | 53.3% |
| RESERVE CONTRIB. & CORP. EXP. | 6,117,108 | 7,260,974 | 8,816,797 | -1,555,823 | -21.4% | -2,699,689 | -44.1% |
| LONG TERM DEBT | 14,150,587 | 7,075,258 | 6,299,149 | 776,109 | 11.0% | 7,851,438 | 55.5% |
| CONTINGENCY | 3,097,821 | 0 | 0 | 0 | 0.00% | 3,097,821 | 100.0% |
| CAPITAL FROM TAXATION | 6,389,274 | 6,389,274 | 6,389,274 | 0 | 0.0% | 0 | 0.0% |
| TOTAL EXPENDITURES | 238,371,178 | 120,719,832 | 118,914,590 | 1,805,242 | 1.5% | 119,456,588 | 50.1% |
| EXCESS OF REVENUES OVER EXPENDITURES | 0 | -17,712,082 | -17,699,816 | 12,266 | | | |

CITY OF VAUGHAN
2013 OPERATING BUDGET
SECOND QUARTER VARIANCE REPORT
June 30, 2013

REVENUE BY MAJOR SOURCE

| | 2013 ANNUAL BUDGET | 2013 YTD | | VARIANCE | | 2013 BUDGET REMAINING | |
|---|--------------------------|------------|------------|----------------|---------|-----------------------|--------|
| | | BUDGET | ACTUAL | FAV. / (UNFAV) | | \$ | % |
| | | | | \$ | % | | |
| TAXATION | | | | | | | |
| Supplementals | 5,282,683 | 0 | 0 | 0 | 0.0% | 5,282,683 | 100.0% |
| GRANT | | | | | | | |
| Library Grant | 145,200 | 0 | 1,750 | 1,750 | 0.0% | 143,450 | 98.8% |
| PAYMENT IN LIEU / OTHER | | | | | | | |
| Payment In Lieu / Other | 2,500,000 | 750,000 | 702,596 | -47,404 | -6.3% | 1,797,404 | 71.9% |
| RESERVES AND OTHER TRANSFERS | | | | | | | |
| Engineering Reserve | 4,737,394 | 1,874,210 | 1,435,821 | -438,389 | -23.4% | 3,301,573 | 69.7% |
| Election Cost | 269,634 | 195,760 | 177,361 | -18,399 | -9.4% | 92,273 | 34.2% |
| CIL Recreation Land Reserve | 665,000 | 332,500 | 332,500 | 0 | 0.0% | 332,500 | 50.0% |
| Administrative Recovery from Capital | 1,500,000 | 0 | -243,925 | -243,925 | 0.00% | 1,743,925 | 116.3% |
| Fleet Management Reserve (Vehicle Replacement) | 121,374 | 60,688 | 60,687 | -1 | 0.0% | 60,687 | 50.0% |
| Building Standards Service Continuity Reserve | 1,978,913 | 1,498,620 | 904,593 | -594,027 | -39.6% | 1,074,320 | 54.3% |
| DC Growth Projects | 545,437 | 272,720 | 56,110 | -216,610 | -79.4% | 489,327 | 89.7% |
| Insurance Reserve | 0 | 0 | 534 | 534 | 0.00% | -534 | 0.0% |
| Tax Rate Stabilization Reserve | 2,957,410 | 0 | 0 | 0 | 0.0% | 2,957,410 | 100.0% |
| Debtenture Payment Reserve | 3,200,000 | 0 | 0 | 0 | 0.00% | 3,200,000 | 100.0% |
| Water & Wastewater Recovery | 3,402,000 | 1,710,293 | 1,700,937 | -9,356 | -0.5% | 1,701,063 | 50.0% |
| TOTAL RESERVES | 19,377,162 | 5,944,791 | 4,424,618 | -1,520,173 | -25.6% | 14,952,544 | 77.2% |
| FEES/SERVICE CHARGES | | | | | | | |
| CITY MANAGER | | | | | | | |
| Fire And Rescue Services | 580,628 | 223,470 | 327,938 | 104,468 | 46.7% | 252,690 | 43.5% |
| TOTAL CITY MANAGER | 580,628 | 223,470 | 327,938 | 104,468 | 46.7% | 252,690 | 43.5% |
| COMMISSIONER OF LEGAL & ADMIN. SERV. | | | | | | | |
| Clerks | 37,261 | 20,377 | 27,720 | 7,343 | 36.0% | 9,541 | 25.6% |
| Clerks - Licensing | 1,121,360 | 570,639 | 574,412 | 3,773 | 0.7% | 546,948 | 48.8% |
| Committee Of Adjustment | 474,007 | 265,817 | 233,894 | -31,923 | -12.0% | 240,113 | 50.7% |
| Legal Services | 60,000 | 25,010 | 23,351 | -1,659 | -6.6% | 36,649 | 61.1% |
| By-law & Compliance | 2,318,478 | 1,199,358 | 1,186,622 | -12,736 | -1.1% | 1,131,856 | 48.8% |
| TOTAL COMMISSIONER OF LEGAL & ADMIN. SERV. | 4,011,106 | 2,081,201 | 2,045,999 | -35,202 | -1.7% | 1,965,107 | 49.0% |
| COMMISSIONER OF COMMUNITY SERVICES | | | | | | | |
| Communities In Bloom Sponsorship | 10,000 | 10,000 | 0 | -10,000 | -100.0% | 10,000 | 100.0% |
| Community Grants & Advisory Comm. | 0 | 0 | 12,010 | 12,010 | 0.0% | -12,010 | 0.0% |
| Recreation | 18,148,833 | 7,655,744 | 7,887,533 | 231,789 | 3.0% | 10,261,300 | 56.5% |
| Cultural Services | 552,980 | 350,661 | 463,062 | 112,401 | 32.1% | 89,918 | 16.3% |
| Buildings And Facilities | 192,840 | 100,899 | 263,028 | 162,129 | 160.7% | -70,188 | -36.4% |
| Fleet Management | 0 | 0 | 111 | 111 | 0.00% | -111 | 0.0% |
| Parks & Forest Operations | 111,211 | 44,899 | 99,466 | 54,567 | 121.5% | 11,745 | 10.6% |
| Cemeteries | 101,780 | 57,647 | 38,466 | -19,181 | -33.3% | 63,314 | 62.2% |
| TOTAL COMMISSIONER OF COMMUNITY SERVICES | 19,117,644 | 8,219,850 | 8,763,676 | 543,826 | 6.6% | 10,353,968 | 54.2% |
| COMMISSIONER OF PLANNING | | | | | | | |
| Development Planning | 3,413,026 | 1,706,510 | 1,737,120 | 30,610 | 1.8% | 1,675,906 | 49.1% |
| Building Standards - Licenses/Permits | 6,878,872 | 3,373,234 | 2,681,391 | -691,843 | -20.5% | 4,197,481 | 61.0% |
| - Plumbing Permits | 500,000 | 234,194 | 199,225 | -34,969 | -14.9% | 300,775 | 60.2% |
| - Service Charges | 552,861 | 275,230 | 271,623 | -3,607 | -1.3% | 281,238 | 50.9% |
| TOTAL COMMISSIONER OF PLANNING | 11,344,759 | 5,589,168 | 4,889,357 | -699,811 | -12.5% | 6,455,402 | 56.9% |
| COMMISSIONER OF STRATEGIC AND CORPORATE SERVICES | | | | | | | |
| Environmental Sustainability | 22,500 | 0 | 0 | 0 | 0.00% | 22,500 | 100.0% |
| TOTAL COMMISSIONER OF STRATEGIC AND CORPORATE SERVICES | 22,500 | 0 | 0 | 0 | 0.00% | 22,500 | 100.0% |
| COMMISSIONER OF ENGINEERING & PUBLIC WORKS | | | | | | | |
| Development And Transport. Engineering | 404,028 | 180,552 | 89,539 | -91,013 | -50.4% | 314,489 | 77.8% |
| Engineering Services | 250,893 | 72,862 | 136,286 | 63,424 | 87.0% | 114,607 | 45.7% |
| Public Works - Operations | 1,311,008 | 101,705 | 111,719 | 10,014 | 9.8% | 1,199,289 | 91.5% |
| TOTAL COMMISSIONER OF ENGINEERING & PUBLIC WORKS | 1,965,929 | 355,119 | 337,545 | -17,574 | -4.9% | 1,628,384 | 82.8% |
| VAUGHAN PUBLIC LIBRARIES | 307,400 | 146,384 | 145,941 | -443 | -0.3% | 161,459 | 52.5% |
| TOTAL FEES / SERVICE CHARGES | 37,349,966 | 16,615,192 | 16,510,455 | -104,737 | -0.6% | 20,839,511 | 55.8% |
| TOTAL CORPORATE REVENUES | 17,660,378 | 6,469,767 | 6,345,715 | -124,052 | -1.9% | 11,314,663 | 64.1% |
| TOTAL REVENUE | 82,315,389 | 29,779,750 | 27,985,134 | -1,794,616 | -6.0% | 54,330,255 | 66.0% |

**CITY OF VAUGHAN
2013 OPERATING BUDGET
SECOND QUARTER VARIANCE REPORT
June 30, 2013**

**REVENUE BY MAJOR SOURCE
CORPORATE REVENUE DETAIL**

CORPORATE REVENUE DETAIL :

| | 2013 ANNUAL BUDGET | 2013 YTD | | VARIANCE | | 2013 BUDGET REMAINING | |
|--------------------------------|--------------------------|------------------|------------------|------------------------|--------------|-----------------------|--------------|
| | | BUDGET | ACTUAL | FAV. / (UNFAV) \$ % | | \$ % | |
| Fines And Penalties | 4,900,000 | 2,285,014 | 2,325,959 | 40,945 | 1.8% | 2,574,041 | 52.5% |
| Tax Certificates And Documents | 501,228 | 320,932 | 295,028 | -25,904 | -8.1% | 206,200 | 41.1% |
| Investment Income | 2,750,000 | 1,375,000 | 1,204,699 | -170,301 | -12.4% | 1,545,301 | 56.2% |
| Hydro Investment Income | 4,853,450 | 2,426,726 | 2,406,780 | -19,946 | -0.8% | 2,446,670 | 50.4% |
| Hydro Dividends | 4,425,000 | 0 | 0 | 0 | 0.0% | 4,425,000 | 100.0% |
| Miscellaneous Revenue | 70,000 | 35,000 | 59,934 | 24,934 | 71.2% | 10,066 | 14.4% |
| Purchasing | 60,700 | 26,095 | 27,228 | 1,133 | 4.3% | 33,472 | 55.1% |
| Cashiering Services | 50,000 | 0 | 25,000 | 25,000 | 0.00% | 25,000 | 50.0% |
| Capital Admin. Revenue | 50,000 | 1,000 | 1,087 | 87 | 8.7% | 48,913 | 97.8% |
| TOTAL CORPORATE REVENUE | 17,660,378 | 6,469,767 | 6,345,715 | -124,052 | -1.9% | 11,314,663 | 64.1% |

**CITY OF VAUGHAN
2013 OPERATING BUDGET
June 30, 2013**

DEPARTMENTAL EXPENDITURES BY MAJOR CATEGORY (1)

| | 2013 ANNUAL BUDGET | 2013 YTD | | VARIANCE | | 2013 BUDGET REMAINING | |
|---|--------------------------|-------------|-------------|------------------------|--------|--------------------------|--------|
| | | BUDGET | ACTUAL | FAV. / (UNFAV) \$ % | | \$ % | |
| COUNCIL | 1,477,761 | 759,966 | 625,628 | 134,338 | 17.7% | 852,133 | 57.7% |
| OFFICE OF THE INTEGRITY COMMISSIONER | 199,940 | 103,929 | 63,869 | 40,060 | 38.5% | 136,071 | 68.1% |
| INTERNAL AUDIT | 194,414 | 183,307 | 160,838 | 22,469 | 12.3% | 33,576 | 17.3% |
| City Manager | 697,484 | 331,406 | 379,619 | -48,213 | -14.5% | 317,865 | 45.6% |
| Executive Director | 205,112 | 128,515 | 97,424 | 31,091 | 24.2% | 107,688 | 52.5% |
| Corporate Communications | 1,071,155 | 483,199 | 518,022 | -34,823 | -7.2% | 553,133 | 51.6% |
| Economic and Business Development | 1,366,367 | 632,106 | 415,666 | 216,440 | 34.2% | 950,701 | 69.6% |
| Fire and Rescue Services | 37,224,949 | 18,412,198 | 19,178,329 | -766,131 | -4.2% | 18,046,620 | 48.5% |
| Emergency Planning | 179,223 | 85,564 | 84,105 | 1,459 | 1.7% | 95,118 | 53.1% |
| TOTAL CITY MANAGER | 40,744,290 | 20,072,988 | 20,673,165 | -600,177 | -3.0% | 20,071,125 | 49.3% |
| Commissioner of Finance and City Treasurer | 405,161 | 186,709 | 155,218 | 31,491 | 16.9% | 249,943 | 61.7% |
| City Financial Services | 3,031,474 | 1,453,992 | 1,328,554 | 125,438 | 8.6% | 1,702,920 | 56.2% |
| Budgeting and Financial Planning | 2,282,715 | 1,088,952 | 1,012,011 | 76,941 | 7.1% | 1,270,704 | 55.7% |
| Development Finance & Investments | 576,814 | 274,904 | 206,806 | 68,098 | 24.8% | 370,008 | 64.1% |
| Purchasing Services | 1,483,938 | 718,494 | 559,315 | 159,179 | 22.2% | 924,623 | 62.3% |
| TOTAL COMM. OF FINANCE AND CITY TREASURER | 7,780,102 | 3,723,051 | 3,261,904 | 461,147 | 12.4% | 4,518,198 | 58.1% |
| Commissioner of Legal and Administrative Services | 374,423 | 168,808 | 250,637 | -81,829 | -48.5% | 123,786 | 33.1% |
| City Clerk - Admin | 4,321,794 | 2,062,693 | 1,858,292 | 204,401 | 9.9% | 2,463,502 | 57.0% |
| Clerks - Licensing | 637,161 | 301,322 | 303,341 | -2,019 | -0.7% | 333,820 | 52.4% |
| City Clerk - Insurance | 4,726,877 | 3,528,098 | 3,130,391 | 397,707 | 11.3% | 1,596,486 | 33.8% |
| Committee of Adjustment | 575,961 | 273,375 | 261,557 | 11,818 | 4.3% | 314,404 | 54.6% |
| Council Corporate | 102,073 | 51,462 | 30,932 | 20,530 | 39.9% | 71,141 | 69.7% |
| Legal Services | 2,051,416 | 990,427 | 988,419 | 2,008 | 0.2% | 1,062,997 | 51.8% |
| By-law & Compliance | 5,255,950 | 2,498,589 | 2,509,300 | -10,711 | -0.4% | 2,746,650 | 52.3% |
| TOTAL COMM. OF LEGAL AND ADMINISTRATIVE SERVICES | 18,045,655 | 9,874,774 | 9,332,868 | 541,906 | 5.5% | 8,712,787 | 48.3% |
| Commissioner of Community Services | 502,766 | 234,222 | 196,880 | 37,342 | 15.9% | 305,886 | 60.8% |
| Communities In Bloom | 80,140 | 7,206 | -3,817 | 11,023 | 153.0% | 83,957 | 104.8% |
| Community Grants and Advisory Committees | 99,017 | 51,865 | 26,267 | 25,598 | 49.4% | 72,750 | 73.5% |
| Recreation | 19,521,451 | 8,643,533 | 8,619,084 | 24,449 | 0.3% | 10,902,367 | 55.8% |
| Cultural Services | 2,122,167 | 1,004,321 | 993,643 | 10,678 | 1.1% | 1,128,524 | 53.2% |
| Buildings and Facilities | 20,873,272 | 9,473,161 | 9,384,751 | 88,410 | 0.9% | 11,488,521 | 55.0% |
| Fleet Management | 2,563,217 | 1,125,955 | 1,157,049 | -31,094 | -2.8% | 1,406,168 | 54.9% |
| Parks & Forest Operations | 12,953,211 | 5,671,292 | 5,537,742 | 133,550 | 2.4% | 7,415,469 | 57.2% |
| Parks Development | 1,265,866 | 602,987 | 436,867 | 166,120 | 27.5% | 828,999 | 65.5% |
| TOTAL COMMISSIONER OF COMMUNITY SERVICES | 59,981,107 | 26,814,542 | 26,348,466 | 466,076 | 1.7% | 33,632,641 | 56.1% |
| Commissioner of Planning | 357,428 | 166,600 | 168,629 | -2,029 | -1.2% | 188,799 | 52.8% |
| Development Planning | 3,347,787 | 1,590,453 | 1,328,968 | 261,485 | 16.4% | 2,018,819 | 60.3% |
| Policy Planning | 1,500,531 | 722,324 | 608,324 | 114,000 | 15.8% | 892,207 | 59.5% |
| Building Standards | 7,069,934 | 3,353,612 | 2,794,818 | 558,794 | 16.7% | 4,275,116 | 60.5% |
| TOTAL COMMISSIONER OF PLANNING | 12,275,680 | 5,832,989 | 4,900,738 | 932,251 | 16.0% | 7,374,942 | 60.1% |
| Commissioner of Strategic and Corporate Services | 346,642 | 162,630 | 157,983 | 4,647 | 2.9% | 188,659 | 54.4% |
| Innovation & Continuous Improvement | 248,110 | 374,381 | 133,470 | 240,911 | 64.3% | 114,640 | 46.2% |
| Access Vaughan | 943,173 | 439,341 | 388,208 | 51,133 | 11.6% | 554,965 | 58.8% |
| Strategic Planning | 389,322 | 184,356 | 81,146 | 103,210 | 56.0% | 308,176 | 79.2% |
| Environmental Sustainability | 325,900 | 149,994 | 119,321 | 30,673 | 20.4% | 206,579 | 63.4% |
| Human Resources | 3,486,986 | 1,768,983 | 2,014,246 | -245,263 | -13.9% | 1,472,740 | 42.2% |
| Information and Technology Management | 8,200,901 | 3,798,179 | 3,229,296 | 568,883 | 15.0% | 4,971,605 | 60.6% |
| TOTAL COMMISSIONER OF STRATEGIC AND CORPORATE SERVICES | 13,941,034 | 6,877,864 | 6,123,670 | 754,194 | 11.0% | 7,817,364 | 56.1% |
| Commissioner of Engineering and Public Works | 488,970 | 232,400 | 166,311 | 66,089 | 28.4% | 322,659 | 66.0% |
| Development and Transport. Engineering | 4,596,029 | 2,109,797 | 1,688,711 | 421,086 | 20.0% | 2,907,318 | 63.3% |
| Engineering Services | 4,261,742 | 1,845,858 | 1,581,794 | 264,064 | 14.3% | 2,679,948 | 62.9% |
| Public Works - Operations | 30,593,451 | 14,474,838 | 15,637,527 | -1,162,689 | -8.0% | 14,955,924 | 48.9% |
| TOTAL COMMISSIONER OF ENGINEERING AND PUBLIC WORKS | 39,940,192 | 18,662,893 | 19,074,343 | -411,450 | -2.2% | 20,865,849 | 52.2% |
| VAUGHAN PUBLIC LIBRARIES | 14,036,213 | 7,088,023 | 6,843,881 | 244,142 | 3.4% | 7,192,332 | 51.2% |
| TOTAL DEPARTMENTAL EXPENDITURES | 208,616,388 | 99,994,326 | 97,409,370 | 2,584,956 | 2.6% | 111,207,018 | 53.3% |
| RESERVER CONTRIBUTIONS & CORP. EXP. | 6,117,108 | 7,260,974 | 8,816,797 | -1,555,823 | -21.4% | -2,699,689 | -44.1% |
| LONG TERM DEBT | 14,150,587 | 7,075,258 | 6,299,149 | 776,109 | 11.0% | 7,851,438 | 55.5% |
| CONTINGENCY | 3,110,530 | 0 | 0 | 0 | 0.00% | 3,110,530 | 100.0% |
| CAPITAL FROM TAXATION | 6,389,274 | 6,389,274 | 6,389,274 | 0 | 0.0% | 0 | 0.0% |
| TOTAL DEPARTMENTAL AND CORPORATE EXPENDITURES | 238,383,887 | 120,719,832 | 118,914,590 | 1,805,242 | 1.5% | 119,469,297 | 50.1% |

(1) Expenditures are net of Hydro Joint Services Revenue and Library Joint Service Charges.

**CITY OF VAUGHAN
2013 OPERATING BUDGET
June 30, 2013**

CORPORATE EXPENDITURES - DETAILS

| | 2013 ANNUAL BUDGET | 2013 YTD | | VARIANCE | | 2013 BUDGET REMAINING | |
|---|--------------------------|------------------|------------------|-------------------|----------------|--------------------------|---------------|
| | | BUDGET | ACTUAL | FAV. / (UNFAV) | | \$ | % |
| | | | | \$ | % | | |
| RESERVE CONTRIBUTIONS AND CORP. EXP. DETAIL : | | | | | | | |
| RESERVE CONTRIBUTIONS: | | | | | | | |
| Bldg & Facil. Infrast. Res. Contrib. | 2,297,082 | 2,297,082 | 2,297,082 | 0 | 0.0% | 0 | 0.0% |
| Roads Infrastructure Reserve Contribution | 412,068 | 412,068 | 412,068 | 0 | 0.0% | 0 | 0.0% |
| Parks Infrastructure Reserve Contribution | 601,819 | 601,819 | 601,819 | 0 | 0.0% | 0 | 0.0% |
| Election Reserve Contribution | 400,000 | 400,000 | 400,000 | 0 | 0.0% | 0 | 0.0% |
| Additional Vehicle Contribution | 182,283 | 182,283 | 182,283 | 0 | 0.0% | 0 | 0.0% |
| Fire & Rescue Contrib. | 1,323,221 | 1,323,221 | 1,323,221 | 0 | 0.0% | 0 | 0.0% |
| Heritage Contrib. | 208,080 | 208,080 | 208,080 | 0 | 0.0% | 0 | 0.0% |
| Streetscapes Contrib. | 329,795 | 329,795 | 329,795 | 0 | 0.0% | 0 | 0.0% |
| City Playhouse Contrib. | 15,000 | 15,000 | 15,000 | 0 | 0.0% | 0 | 0.0% |
| ITM Reserve Contrib. | 1,002,200 | 1,002,200 | 1,002,200 | 0 | 0.0% | 0 | 0.0% |
| TOTAL RESERVE CONTRIBUTIONS | 6,771,548 | 6,771,548 | 6,771,548 | 0 | 0.0% | 0 | 0.0% |
| CORPORATE EXPENDITURES: | | | | | | | |
| Bank Charges | 95,000 | 47,597 | 86,941 | -39,344 | -82.7% | 8,059 | 8.5% |
| Professional Fees | 184,000 | 30,000 | -7,442 | 37,442 | 124.8% | 191,442 | 104.0% |
| Major Omb Hearings - Professional Fees | 407,000 | 203,500 | 48,954 | 154,546 | 75.9% | 358,046 | 88.0% |
| Joint Services | 450,326 | 225,162 | 229,812 | -4,650 | -2.1% | 220,514 | 49.0% |
| Sundry | 0 | 0 | -541 | 541 | 0.00% | 541 | 0.0% |
| Tax Adjustments | 2,025,000 | 1,482,469 | 1,482,433 | 36 | 0.0% | 542,567 | 26.8% |
| Armo Membership | 16,300 | 12,338 | 16,196 | -3,858 | -31.3% | 104 | 0.6% |
| Conferences | 28,300 | 10,446 | 9,733 | 713 | 6.8% | 18,567 | 65.6% |
| Election | 269,634 | 192,518 | 179,164 | 13,354 | 6.9% | 90,470 | 33.6% |
| Anticipated Labour Savings | -4,130,000 | -1,714,604 | 0 | -1,714,604 | 100.0% | -4,130,000 | 100.0% |
| TOTAL CORPORATE EXPENSES | -654,440 | 489,426 | 2,045,249 | -1,555,823 | -317.9% | -2,699,689 | 412.5% |
| TOTAL RESERVE CONTRIBUTIONS & CORPORATE EXP. | 6,117,108 | 7,260,974 | 8,816,797 | -1,555,823 | -21.4% | -2,699,689 | -44.1% |
| LONG TERM DEBT | 14,150,587 | 7,075,258 | 6,299,149 | 776,109 | 11.0% | 7,851,438 | 55.5% |
| CONTINGENCY | 3,110,530 | 0 | 0 | 0 | 0.00% | 3,110,530 | 100.0% |
| CAPITAL FROM TAXATION | 6,389,274 | 6,389,274 | 6,389,274 | 0 | 0.0% | 0 | 0.0% |

City Operating – Q2 Specific Variance Explanations

Specific Variance Explanations:

Listed below are explanations for significant revenue and expenditure variances. As per prior practice, department explanations are required for all unfavourable variances and any favourable variances in excess of \$100,000. Explanations for corporate revenue and expenditure variances are also included, following the major department variance explanations.

Note: In general, revenues are based on assumptions regarding many factors i.e. economy, timing etc. Some areas are difficult to predict with a high level of accuracy and a particular period can be significantly influenced by a large application or revenue timing (e.g. Building Standards, Development Planning etc.).

City Manager

City Manager

Expense variance - \$48,213 or 14.5% unfavourable

Labour Costs variance due to transfer of additional interim labour costs and pending grant reimbursements totaling \$10,000 from AMCTO internship program to offset FT Contract.

Fire and Rescue Services

Revenue variance - \$104,468 or 46.7% favourable

Part of the variance, \$55K, was the result of first time recruitment drive organized and operated by the Fire and Human Resources Departments in 2012. This recruitment drive created an applicant pool of future fire fighters for two years. Some expenses will be incurred in 2013 and 2014 related to the second phase of the recruitment process; therefore, half of the income is recognized in 2013. The remainder of the variance, about \$49K, was related to higher than expected call outs.

Expense variance - \$766,131 or 4.2% unfavourable

The variance was mostly related to overtime in labour costs unfavourable by \$926K. The Fire Department was short staffed by 36 employees mostly from retirements, resignations, temporary absences from long term disability, maternity and work accommodations. This trend is expected to continue until new recruits begin to backfill in the third quarter. It is anticipated that there will be a reduction in overtime in the second half of the year.

Executive Director

Corporate Communications

Expenditure Variance - \$34,823 or 7.2% unfavourable

The unfavourable variance was due to a position transfer from Corp Comm to the Executive Director during the budget process; however the actuals did not reflect this movement. The position budget will be corrected for in the 2014-17 process.

This was partially offset by favourable variances in transfer from expenditure Reserves, Advertising/Branding, Corporate Publications. This will correct itself before the end of the year.

City Operating – Q2 Specific Variance Explanations

Economic & Business Development

Expenditure Variance - \$216,440 or 34.2% favourable

Part of the favourable variance, \$83K, resided with labour costs due to staff vacancies and/or leaves. There will be a partial correction, as a contract staff person has been brought on board. \$51K was transferred in from the Year-End Expenditure Reserve to cover professional fee expenses, but due to payment timing, the expense will incur in Q3. The \$72K favourable balance in outside services, advertising, professional fees and special events result from project timing. The expenditure variances in these categories are expected to be corrected by year end.

Commissioner of Finance & City Treasurer

City Financial Services

Expense variance – \$125,438 or 8.6% favourable

The variance was mainly in labour accounts for \$98K due to temporary vacancies offset by job evaluation adjustments at the beginning of the year. The remainder of the variance was in printing account for tax billing processing due to payment timing differences and other minor account variances.

Purchasing

Expense variance - \$159,179 or 22.2% favourable

This variance was mainly in labour accounts as a result of two staff vacancies; one existing position and one new position approved in the 2013 Budget. The existing position was filled in the second quarter and the other position will be filled before the end of the year.

Commissioner of Legal and Administrative Services

Commissioner of Legal and Administrative Services

Expense variance – \$81,829 or 48.5% unfavourable

The unfavourable variance was mostly due to overtime and other labour costs. This variance will continue the rest of the year.

Clerks - Administration

Expenditure Variance – \$204,401 or 9.9% favourable

Similar to the first quarter, there was a favourable variance of \$134K in labour costs as a result of vacancies and replacements that started at a lower step. Also, there was a favourable variance of \$36K in rental lease equipment caused by the renewal of the Print Shop copier lease agreement. The remainder was in block purchases due to lower than expected postal usage.

Clerks – Insurance

Expenditure Variance \$397,707 or 11.3% favourable

This variance was a combination of various contributing factors. There was a favourable variance of \$112K for legal fees that were planned but not required. There was \$85K favourable variance in insurance premiums due to timing of invoices from other insurance

City Operating – Q2 Specific Variance Explanations

policies for the City and a minimum adjustment made to the City's insurable assets which resulted in a small premium refund (\$1K). There was a \$71K favourable variance due to the timing of payment of a deductible. There was a favourable variance of \$59K in the adjuster fee expenditure as more claims were adjusted internally by Claims Analyst. The remainder was in external city claims due to fewer claims processed as the Claims Analyst has been successful in deflecting liability away from the City either through denial or referral of the claim to another third party.

Clerks – Licensing

Expenditure Variance - \$2,019 or 0.7% unfavourable

Unfavourable variance due mainly to purchase of marriage licenses; which will be recovered from the issuance of marriage licenses later in the year.

Committee of Adjustment

Revenue Variance - \$31,923 or 12.0% unfavourable

This variance was due to fewer applications submitted than anticipated resulting in negative variance. It is difficult to predict if revenues will reach budget as it is dependent on market trends.

By-Law and Compliance

Revenue Variance – \$12,736 or 1.1% unfavourable

The variance was related to timing issues of payment for Animal Services from Township of King and Bradford West Gwillimbury offset by higher than expected parking fine revenues.

Expenditure variance - \$10,711 or 0.4% unfavourable

The variance was a result of overtime and other labour costs and printing of parking tickets offset by the timing of purchases of the other expenses.

Commissioner of Community Services

Communities in Bloom

Revenue variance - \$10,000 or 100% unfavourable

As in Q1, the unfavourable variance was due to no receipt of sponsorship from Powerstream. Powerstream has advised that this program did not qualify.

Recreation

Revenue variance - \$231,789 or 3.0% favourable

York Region Transit Revenue:

There was a favourable variance in revenues related to higher than expected YRT ticket sales, approximately \$180K, which will be offset by expenses in Q3 & Q4.

Recreation Revenue:

The revenue variance for recreation activities was favourable by \$132K and was attributable mostly to revenues generated from aquatics programs. The aquatics portfolio was

City Operating – Q2 Specific Variance Explanations

favourable by \$306K, with continued growth in most of our community centre pools, but largely at the following community centres:

- Vellore Village (\$131K favourable)
- North Thornhill (\$61K favourable)

Rents and concessions Revenues:

The revenue variance for rents and concessions were unfavourable by \$89K as a result of lower than expected arena permit revenues at all community centre arenas, but largely at the following community centre arenas:

- Al Paladini (\$78K unfavourable)
- Woodbridge Pool & Memorial Arena (\$29K unfavourable)

In general, the net position of the department was \$256K favourable.

Cultural Services

Revenue variance – \$112,401 or 32.1% favourable

The department's revenue variance was favourable by \$112K and was attributable mostly to sponsorship revenues generated from special events, specifically:

- Canada Day (\$47K favourable)
- Winterfest (\$29K favourable)
- Concerts in the Park (\$9K favourable)

The remainder of the favourable variance was attributable to higher than expected program revenue generated at City Playhouse Theatre (\$60K).

Building and Facilities

Revenue variance - \$162,129 or 160.7% favourable

The favourable revenue variance was primarily due to revenue from recoverable expenses of \$107K related to Fire Station 7-8 and 7-9, a result of a late billing. There was also a favourable variance for Rents and Concessions of \$54K due to Cell tower revenue. This will be accounted for as part of the 2014-17 budget process.

Fleet Management

Expenditure Variance - \$31,094 or 2.8% unfavourable

The unfavourable expenditure variance was due to timing issues with respect to processing and as a result of vehicles requiring maintenance sooner than expected. This will correct itself throughout the remainder of the year.

Parks and Forestry Operations

Expenditure variance - \$133,550 or 2.4% favourable

The favourable variance was mainly in salaries and benefits (\$71K) and due to one full-time vacancy and one parental leave.

This above was partially offset by unfavourable variances in over-time and part-time, \$64k and \$84K respectively, due to additional sidewalk and snow clearing efforts caused by

City Operating – Q2 Specific Variance Explanations

weather patterns , and increase grass cutting requirements due to a very active spring growing season.

There was also a favourable variance in the following:

- \$83K in contracts
- \$48K in materials & supplies due to payment timing issues that will correct themselves throughout the year.

These favourable variances were partially offset by unfavourable variances in:

- Utilities (\$37K) due to process timing and the additional usage of the splash pads during the hot weather.
- Building lease (\$32K) due to PO processing timing issues, which will be corrected in Q3
- Fuel (\$14K) due to the additional sidewalk plowing and the increased spring grass cutting due to weather patterns.

Parks Development

Expenditures variance - \$166,120 or 27.5% favourable

The favourable variance was mostly in labour accounts (\$100K) as a result of two vacancies in the department .The Director position is now filled and it is anticipated the remaining vacancy will be filled later in the year.

Commissioner of Planning

Commissioner of Planning

Expenditure Variance - \$2,029 or 1.2% unfavourable

The unfavourable variance of \$3,893 in full time and benefits due the timing of progression was partially offset by favourable variance in several accounts including fuel, ETR toll charges, and seminars and workshops.

Development Planning

Revenue Variance - \$30,610 or 1.8% unfavourable

The unfavourable variance was due to application volume lower than budgeted in Site Plan Applications (\$99K) and Subdivision Applications (\$17K). In addition (\$95K) has not been transferred from reserves due to the delay in filling the VMC position and due to a delay to the Zoning By-Law Review pending the Official Plan final approval. The unfavourable variance was offset significantly by higher than budgeted revenues in Official Plan Applications (\$72K), Zoning By-Law Applications (\$57K) and Condominium Applications (\$18K).

Expenditure variance - \$261,485 or 16.4% favourable

Within labour costs, the favourable variance of \$224K was a result of five vacancies. One position related to VMC will be filled in the third quarter and two positions related to the Zoning Bylaw Review were delayed pending the Official Plan final approval. The remainder of the variance was related to the vacancies in various accounts such as computer hardware, training and development, drafting supplies etc.

City Operating – Q2 Specific Variance Explanations

Policy Planning

Expenditure variance - \$114,000 or 15.8% favourable

A favourable variance of \$111K in labour accounts was a result of two vacancies. One position was filled at the beginning of second quarter and the other position is related to the Zoning By-Law Review project is on hold pending the Official Plan final approval. The remainder of the variance was in several accounts such as computer hardware, training and development, seminars and workshops etc.

Building Standards

Revenue Variance - \$730,419 or 18.8% unfavourable

The unfavourable revenue variance of \$692K in licenses, permits and fines was attributable to a lower than expected volume of building permits. In addition, there was an unfavourable variance of \$35K due to a lower than expected volume of plumbing permits and title restrictions and a \$41K unfavourable variance due to a delayed transfer from the building standards reserve caused by the delayed approval of the Official Plan.

The above unfavourable variances were offset by a favourable variance of \$51K in sign fees and other miscellaneous revenues (i.e. property information fees, septic tank inspections, etc.) due to higher than expected volumes.

Expenditure variance - \$558,794 or 16.7% favourable

The majority of the positive expenditure variance, \$364K, was labour related and due to seven vacancies. One vacancy was related to the Zoning By-law Review project which was delayed until the approval of the Official Plan. The other six positions will be filled in the third quarter. There were also favourable variances of \$101K in professional fees and computer software/hardware accounts that were related to the Zoning By-Law Review project. The remainder of the variance was related to accounts such as training and development, office equipment, copier lease charges etc. The favourable variance in this department's expenses is partially offset by unfavourable variance in reserve revenue from the Building Standards Reserve as discussed later in this report.

Commissioner of Strategic and Corporate Services

Innovation and Continuous Improvement

Expenditure variance - \$240,911 or 64.3% favourable

A favourable variance of \$244K in Labour Costs was due to only two of five approved departmental headcount (FTE's) being in place in the quarter. An additional two consultants will start in early Q3, with a final (seconded) consultant starting in mid-Q3.

A favourable variance of \$32K in professional fees was due to a delay in starting Operational Reviews - a review of solid waste operations is scheduled to begin in Q3. Additionally, the budget for professional fees was increased in the course of Q2 by transferring budget from Strategic Planning department. The remainder were small variances in various other accounts.

The above variance, was partially offset by a \$53k unfavourable variance in office equipment & furniture due to the department office space being completed in Q2, requiring expenditures on desks etc. for the team

City Operating – Q2 Specific Variance Explanations

Strategic Planning

Expenditure variance - \$103,210 or 56.0% favourable

A favourable variance of \$44K in labour accounts was a result of a vacant Business Analyst position, which is expected to be filled by the end of 2013. A favourable variance of \$46K in Professional Fees will be used in Q3 and Q4 for the performance measurement dashboard consultants and support. The remainder were small variances in various other accounts.

Human Resources

Expenditure variance - \$245,263 or 13.9% unfavourable

Most of the unfavourable variance was in professional fees (\$318K) with no funds remaining in the professional fees 2013 budget. This was the result of higher than anticipated costs for executive recruiting, arbitration and legal fees. In the third quarter, there will be additional recruitment costs related to additional senior level executive search initiatives and support services. We anticipate additional professional fee expenditures in the 2nd half of the year related to outplacement costs, legal fees and continuing executive search costs. Some of these costs were offset by a favourable variance in labour accounts (\$70K) which was the result of unfilled Manager positions in HR. The remainder were small variances in various other accounts.

Information and Technology Management

Expenditure variance - \$568,883 or 15.0% favourable

The favourable variance was primarily due to the \$313K favourable variance in labour costs largely attributable to several vacant positions. Some vacancies have recently been filled and remaining vacancies are expected to be filled before the end of 2013. In addition, there was a favourable variance of \$68K in the communications account due to timing issues in invoice processing. There was a \$114K favourable variance in professional fees for upgrade projects that were delayed for Class and Amanda systems. There was also a favourable variance of \$64K in service contracts due to payment timing. The remainder were small variances in various other accounts.

Commissioner of Engineering and Public Works

Development and Transportation Engineering

Revenue variance - \$91,013 or 50.4% unfavourable

The unfavourable variance was the result of the vacant TTC/YRT Construction Liaison Inspector contract position. This unfavourable revenue variance was offset by associated favourable expenses. The remainder of the variance was a result of lower than anticipated lot and infill lot grading permits.

Expenditure variance - \$421,086 or 20.0% favourable

The favourable variance was primarily a result of four vacancies plus a parental leave of absence within the department. These vacancies are expected to be filled before the end of 2013. The remainder of the variance consisted of minor variances in other accounts.

City Operating – Q2 Specific Variance Explanations

Engineering Services

Expenditure variance - \$264,064 or 14.3% favourable

The favourable labour variance of \$158K resulted from two vacancies. One vacancy is expected to return from maternity leave at the beginning of the third quarter and one vacancy will remain pending further analysis as part of the Public Service Renewal.

The favourable variance of \$70K in contractor & contractor materials for pavement markings was attributed to a delay in work commencement caused by unfavourable weather conditions. The remaining variance is due to small variances in various other accounts.

Public Works

Expenditure variance - \$1,162,689 or 8.0% unfavourable

The unfavourable variance of \$1.6M in Contractor & Contract Materials line was primarily a result of unfavourable variance of \$864K in Winter division due to severe weather conditions and unfavourable variance of \$726K in Waste Division as a result of invoice timing difference, which will reverse itself in Q3. These unfavourable variances were partially offset by favourable variances in Materials & Supplies of \$250K due to lower required purchases of salt, \$275K favourable variance in Labour accounts due to several vacancies and \$121K in Works Labour Distribution due to timing differences.

Vaughan Public Library

Expenditure Variance - \$244,142 or 3.4% favourable

A favourable variance of \$151K in labour accounts was mainly caused by temporary library vacancies. The remainder of the variance was in utilities - \$30K, equipment & furniture - \$19K, professional fees - \$11K and other minor variances in various other accounts which are the result of payment timing issues.

Reserves and Other Transfers

Reserves and Other Transfers

Revenue variance - \$1,520,173 or 25.6% unfavourable

The unfavourable variance was due to a number of factors including:

- \$244K Administrative Recovery from Capital as a result of a 2012 year-end reversal. This will diminish each quarter as projects are invoiced.
- \$1.2M of planned reserve withdrawals from the Engineering Reserve (\$438K), Building Standards Reserve (\$594K) and DC Growth Projects (\$217K) that did not occur due to lower than planned departmental expenses. This unfavourable variance in reserve revenue is offset by favourable expense variances in the subject departments as discussed above.

Corporate Revenues

General Corporate Revenues

Revenue variance - \$124,052 or 1.9% unfavourable

The unfavourable variance was mainly due to lower than expected Investment income, offset by increased revenue in Fines and Penalties.

City Operating – Q2 Specific Variance Explanations

Corporate Expenditures

Corporate and Reserve Contributions Expenditures

Expense variance - \$1,555,823 or 21.4% unfavourable

The majority of the variance (\$1.7M) was in Anticipated Labour Savings. This was planned in order to offset staffing vacancies realized within departments, but unknown at the time of budget preparation. It is anticipated that this variance will continue to increase throughout the year and naturally offset the actual salary savings realized within the departments as discussed in the various departmental variance explanations above.

The remainder of the variance was related to a combination of professional fees, OMB hearings, Election costs and bank charges.

| Commission | Department | Project # | Project Title | Total Budget | Total Actual | Total Variance | % Budget Spent | % Complete | Estimated Project Completion | Q2-13 Comments | | Ward |
|--------------|--------------------------------|------------|---|--------------|--------------|----------------|----------------|------------|------------------------------|--|--|-----------|
| City Manager | Fire & Rescue Services | FR-3501-08 | Dispatch System | 1,257,039 | 961,970 | 295,069 | 77% | 75% | Q4-14 | Record management outstanding. Completion depends on ITM availability. | | City-Wide |
| | | FR-3508-07 | Breathing Apparatus Replace | 354,070 | 298,710 | 55,360 | 84% | 75% | Q4-13 | Ongoing project | | City-Wide |
| | | FR-3509-07 | Furniture and Equipment Replacement | 129,250 | 111,007 | 18,243 | 86% | 70% | Q4-13 | Ongoing project | | City-Wide |
| | | FR-3514-12 | Relocate Fire Station 7-3 Land Acquisition | 1,739,400 | 10,581 | 1,728,819 | 1% | 0% | Q3-13 | Land purchase approved | | Ward 2 |
| | | FR-3533-10 | Build New Fire Station 7-10 | 4,326,845 | 4,320,218 | 6,627 | 100% | 98% | Q3-13 | Substantially complete. Architect resolving outstanding issues. | | Ward 1 |
| | | FR-3541-09 | Water Supply Strategy | 103,000 | 0 | 103,000 | 0% | 0% | Q4-14 | Under review | | City-Wide |
| | | FR-3556-13 | New Engine for Station 75 - Pumper | 667,300 | 0 | 667,300 | 0% | 0% | Q4-14 | Design phase | | Ward 3 |
| | | FR-3560-12 | Station # 71 Cascade - Air Tank | 77,300 | 0 | 77,300 | 0% | 0% | Q4-13 | RFP out to tender | | Ward 5 |
| | | FR-3561-12 | Station # 77 Cascade - Air Tank | 77,300 | 0 | 77,300 | 0% | 0% | Q4-13 | RFP out to tender | | Ward 3 |
| | | FR-3563-12 | Station #73 Design | 242,800 | 0 | 242,800 | 0% | 0% | Q4-13 | In planning phase | | Ward 2 |
| | | FR-3564-13 | Station #73 Construction | 4,650,000 | 0 | 4,650,000 | 0% | 0% | Q1-15 | Awaiting design | | Ward 2 |
| | | FR-3565-13 | Station #73 Equipment | 170,000 | 0 | 170,000 | 0% | 0% | Q4-14 | Awaiting construction | | Ward 2 |
| | | FR-3568-13 | Station #75 Equipment Purchase for Firefighters | 123,100 | 0 | 123,100 | 0% | 0% | Q4-14 | Awaiting vehicle purchase | | Ward 3 |
| | | FR-3569-12 | Station #7-10 Equipment | 170,000 | 68,906 | 101,094 | 41% | 40% | Q4-13 | Awaiting equipment and invoicing. | | Ward 1 |
| | | FR-3570-12 | Station #7-10 Equipment Purchase | 123,100 | 41,060 | 82,040 | 33% | 20% | Q4-13 | Awaiting equipment and invoicing. | | Ward 1 |
| | | FR-3574-13 | Aerial 7965 Refurbishment | 180,300 | 0 | 180,300 | 0% | 0% | Q4-13 | Scheduled Q3 | | Ward 2 |
| | | FR-3580-13 | Acquire an Air Supply Unit | 154,500 | 0 | 154,500 | 0% | 0% | Q4-14 | Under review | | City-Wide |
| | | FR-3597-13 | Aerial 7967 Refurbishment | 189,000 | 0 | 189,000 | 0% | 0% | Q4-14 | scheduled Q2 | | Ward 5 |
| | | FR-3598-13 | Replace Freightliner 7956 | 699,400 | 0 | 699,400 | 0% | 0% | Q4-13 | Design phase | | Ward 3 |
| | | FR-3599-13 | Expand/Update Crew Quarters - Stn 75 | 524,100 | 0 | 524,100 | 0% | 0% | Q4-14 | In planning phase | | Ward 3 |
| | | FR-3600-13 | Replacement - Cascade Air Tank Refiller Stn 73 | 81,000 | 0 | 81,000 | 0% | 0% | Q4-13 | RFP out to tender | | Ward 2 |
| | | FR-3601-13 | Smeal Pumper(7984) Refurbishment | 104,800 | 47,763 | 57,037 | 46% | 50% | Q4-13 | project initiated | | Ward 2 |
| | | FR-3602-13 | Smeal Pumper (7986) Refurbishment | 104,800 | 30,197 | 74,603 | 29% | 35% | Q4-13 | project initiated | | Ward 4 |
| | | FR-3603-13 | Smeal Pumper (7985) Refurbishment | 104,800 | 3,462 | 101,338 | 3% | 0% | Q3-13 | project initiated | | Ward 3 |
| | | FR-3604-13 | REPLACE 7976 (Ford Expedition) | 60,800 | 0 | 60,800 | 0% | 0% | Q3-13 | Bid awarded | | City-Wide |
| | | FR-3605-13 | REPLACE 7975 (Ford Expedition) | 60,800 | 0 | 60,800 | 0% | 0% | Q3-13 | Bid awarded | | City-Wide |
| | Fire & Rescue Services Total | | | 16,474,804 | 5,893,874 | 10,580,930 | 36% | | | | | |
| | Corporate Communications | CC-9523-13 | City eNewsletters | 74,600 | 0 | 74,600 | 0% | 5% | Q4-13 | Roll out of the new program anticipated to begin Q3 - 2013 | | City-Wide |
| | Corporate Communications Total | | | 74,600 | 0 | 74,600 | 0% | | | | | |

| Commission | Department | Project # | Project Title | Total Budget | Total Actuals | Total Variance | % Budget Spent | % Complete | Estimated Project Completion | Q2-13 Comments | Ward |
|--------------------|------------|-----------|---------------|--------------|---------------|----------------|----------------|------------|------------------------------|----------------|------|
| City Manager Total | | | | 16,549,404 | 5,893,874 | 10,655,530 | 36% | | | | |

| Commission | Department | Project # | Project Title | Total Budget | Total Actual | Total Variance | % Budget Spent | % Complete | Estimated Project Completion | Q2-13 Comments | | Ward |
|--------------------|------------------------|------------|--|--------------|--------------|----------------|----------------|------------|------------------------------|--|-------------|-----------|
| Community Services | Buildings & Facilities | 37-2-04 | New Civic Centre | 122,632,942 | 122,218,037 | 414,905 | 100% | 99% | TBD | Deficiencies and warranty works on-going | On Warranty | Ward1 |
| | | 7912-2-02 | Blue Willow Terrace | 1,000,000 | 796,404 | 203,596 | 80% | 80% | Q3-13 | Expected close out Q3-13 | | Ward 3 |
| | | 7914-0-01 | Baker Sugar Bush Cottage 2001 | 349,303 | 79,271 | 270,033 | 23% | 30% | Q4-13 | Project is proceeding: estimated completion Q4-13 | | Ward 4 |
| | | 8019-0-03 | North Thornhill Community Centre - Design | 1,700,000 | 1,496,298 | 203,702 | 88% | 88% | Q3-13 | Expected close out Q3-13 | | Ward 4 |
| | | 8081-0-06 | Hope Tower - Renovations | 206,000 | 145,366 | 60,634 | 71% | 71% | TBD | On hold awaiting approval from York Regional Police to install the remaining antennas on tower | | Ward 1 |
| | | BF-8097-12 | Al Palladini Community Centre - Pool/Fitness Locker Replacements | 25,800 | 0 | 25,800 | 0% | 10% | Q4-13 | Specs completed, to be tendered in Q3-13. Awarded & installed by Q4-13 | | Ward 2 |
| | | BF-8100-07 | Energy Conservation Improvement - Audit | 72,800 | 7,500 | 65,300 | 10% | 15% | Q4-13 | Consultant on board. Project is underway. Estimated completion Q4-13. | | City-Wide |
| | | BF-8101-08 | Energy Conservations Improvement | 750,000 | 0 | 750,000 | 0% | 0% | Q2-14 | Implementation will follow recommendation of audit | | City-Wide |
| | | BF-8114-07 | North Thornhill-Construction | 28,974,660 | 26,513,899 | 2,460,761 | 92% | 92% | Q3-13 | The walkway is expected to be completed Q213; weather permitting | | Ward 4 |
| | | BF-8137-08 | Thornhill Outdoor Pool Shell | 669,500 | 28,399 | 641,101 | 4% | 5% | Q2-14 | Design completed. Outdoor construction season ending; work will continue in new year | | Ward 5 |
| | | BF-8141-07 | Surveillance Cameras/Various | 604,500 | 580,765 | 23,735 | 96% | 96% | Q3-13 | Project is proceeding | | City-Wide |
| | | BF-8161-09 | Charlton House Reroof | 30,900 | 16,758 | 14,142 | 54% | 60% | Q3-13 | Phase 1 (roof) completed, Phase 2 (soffits) in progress | | Ward 5 |
| | | BF-8167-11 | Maple Community Centre Northwest Parking Lot Replacement | 312,950 | 7,525 | 305,425 | 2% | 15% | Q3-13 | Tender awarded. Project is proceeding | | Ward 1 |
| | | BF-8170-09 | Dufferin Clark Community Centre-Parking Lot Asphalt | 769,500 | 546,650 | 222,850 | 71% | 95% | Q4-13 | Project ongoing, Phase 1&2 complete, Phase 3 (sidewalk and planting) in progress | | Ward 4 |
| | | BF-8172-09 | Woodbridge Pool & Arena West Parking Lot | 370,800 | 305,776 | 65,024 | 82% | 82% | Q4-13 | Project ongoing, Phase 1&2 complete, Phase 3 (concrete work) to be awarded in Q3-13 | | Ward 2 |
| | | BF-8174-08 | Al Palladini Community Centre-West Parking Lot | 370,800 | 282,916 | 87,884 | 76% | 76% | TBD | On hold, waiting for the relocation of tower | | Ward 2 |
| | | BF-8190-09 | Garnet A Williams Community Centre Lobby Floor | 154,500 | 134,003 | 20,497 | 87% | 87% | Q4-13 | Project ongoing, Phase 3 (washroom floors) in progress | | Ward 5 |
| | | BF-8191-09 | Father Ermanno Bulfon Community Centre Feasibility Study | 123,600 | 13,883 | 109,717 | 11% | 15% | Q4-13 | Project ongoing, architect has been retained, finalizing working drawings | | Ward 2 |
| | | BF-8198-08 | Al Palladini Community Centre Replacement Whirlpool | 103,000 | 0 | 103,000 | 0% | 5% | Q1-14 | Tender has been awarded. Work to be completed during Christmas shut-down | | Ward 2 |
| | | BF-8209-09 | Thornhill Outdoor Pool Lighting | 25,750 | 10,563 | 15,187 | 41% | 41% | Q4-13 | Project ongoing | | Ward 5 |
| | | BF-8215-09 | Charlton House Lighting Improvement | 20,600 | 6,695 | 13,905 | 33% | 40% | Q4-13 | Project ongoing | | Ward 5 |

| Commission | Department | Project # | Project Title | Total Budget | Total Actual | Total Variance | % Budget Spent | % Complete | Estimated Project Completion | Q2-13 Comments | Ward |
|------------|------------|------------|---|--------------|--------------|----------------|----------------|------------|------------------------------|---|-----------|
| | | BF-8220-09 | Vellore School Window Replacement | 61,800 | 0 | 61,800 | 0% | 5% | Q4-13 | Tender to be awarded in Q3-13. Works to be completed for Q4-13 | Ward 3 |
| | | BF-8230-09 | Maple Community Centre Renovate Offices and Customer Service Counter | 103,000 | 66,328 | 36,672 | 64% | 64% | Q4-13 | Phase 1 completed. Additional works were identified for Phase 2 and are in design stage | Ward 1 |
| | | BF-8233-09 | Maple Community Centre Expand the Family Change Room | 103,000 | 0 | 103,000 | 0% | 0% | Q4-13 | Work to be completed during pool shutdown | Ward 1 |
| | | BF-8238-12 | Garnet A Williams Community Centre Replace Two Compressors | 131,400 | 0 | 131,400 | 0% | 10% | Q4-13 | Specs finalized, tender stage | Ward 5 |
| | | BF-8240-09 | Garnet A Williams Change Room & Service Counter Improvements | 123,600 | 92,561 | 31,039 | 75% | 75% | Q4-13 | Phase 1 completed. Additional works were identified for Phase 2 and are in design stage | Ward 5 |
| | | BF-8255-09 | Fire Station 73 - Additional Quarters | 128,750 | 98,613 | 30,137 | 77% | 74% | Q2-15 | Rental of site trailer - on going | Ward 2 |
| | | BF-8256-09 | Community Centre Customer Service Counter Modification | 185,400 | 109,010 | 76,390 | 59% | 59% | Q4-13 | Phase 1 completed. Additional works were identified for Phase 2 and are in design stage | City-Wide |
| | | BF-8269-10 | JOC Reroof Two Salt Domes | 226,600 | 143,672 | 82,929 | 63% | 80% | Q3-13 | Inspection completed, deficiencies being addressed | Ward 1 |
| | | BF-8272-11 | City Playhouse - Install New Roof | 159,350 | 128,660 | 30,690 | 81% | 81% | Q3-13 | Inspection completed, deficiencies being addressed | Ward 5 |
| | | BF-8279-12 | Woodbridge Pool & Memorial Arena -Replace Diving Boards, Stands | 43,000 | 0 | 43,000 | 0% | 5% | Q4-13 | Project ongoing | Ward 2 |
| | | BF-8283-13 | Dufferin Clark Community Centre Relocate Senior's Room To The Ground Floor | 50,600 | 0 | 50,600 | 0% | 0% | Q4-13 | Organizing meeting with user group to finalize details | Ward 5 |
| | | BF-8285-11 | Father Ermanno Bulfon Community Centre - Fitness Centre Expansion | 3,638,578 | 79,400 | 3,559,178 | 2% | 2% | Q4-14 | Finalized design. Working on tender drawings | Ward 2 |
| | | BF-8286-10 | Vellore Community Centre - New Fitness Centre | 4,238,000 | 3,839,236 | 398,764 | 91% | 89% | Q3-13 | Project close out expected Q3-13 | Ward 3 |
| | | BF-8295-11 | Dufferin Clark Community Centre - Replace the Fire Protection Sprinklers - Pool | 154,500 | 10,120 | 144,380 | 7% | 10% | Q4-13 | Tender stage. Project had to be re-designed. Works to be completed during Christmas shut-down | Ward 5 |
| | | BF-8306-11 | Fire Station 71 Interior Renovation | 45,300 | 28,653 | 16,647 | 63% | 63% | Q4-13 | Project ongoing | Ward 5 |
| | | BF-8307-11 | Fire Station 72 Interior Renovation | 48,400 | 38,090 | 10,310 | 79% | 79% | Q4-13 | Project ongoing | Ward 1 |
| | | BF-8308-11 | MacDonald House Exterior Upgrades | 61,800 | 55,484 | 6,316 | 90% | 88% | Q3-13 | Final inspection in Q2 | Ward 5 |
| | | BF-8311-13 | Maple Lion Park - Splash Pad/Rubber Surface Replacement | 25,800 | 76 | 25,724 | 0% | 5% | Q3-13 | Project completed. To be closed in Q3-13 | Ward 1 |
| | | BF-8313-12 | Beaverbrook House Structural Renovation | 154,500 | 1,442 | 153,058 | 1% | 1% | Q4-13 | Finalized design. Working on tender drawings | Ward 1 |
| | | BF-8316-11 | Al Palladini Community Centre Outdoor Lighting Replacement | 41,200 | 2,987 | 38,213 | 7% | 0% | Q2-14 | Waiting on completion of audit on lighting, and LED pilot | Ward 2 |
| | | BF-8317-13 | Maple Community Centre Replace Outdoor Lighting | 144,200 | 2,987 | 141,213 | 2% | 2% | Q4-13 | Tender awarded. Project is proceeding | Ward 1 |
| | | BF-8319-13 | JOC-HVAC Rooftop Replacements | 103,000 | 0 | 103,000 | 0% | 0% | Q4-13 | Tender stage | Ward 1 |

| Commission | Department | Project # | Project Title | Total Budget | Total Actual | Total Variance | % Budget Spent | % Complete | Estimated Project Completion | Q2-13 Comments | | Ward |
|------------|------------|------------|---|--------------|--------------|----------------|----------------|------------|------------------------------|---|--|-----------|
| | | BF-8321-12 | Al Palladini Community Centre Pool Dehumidifier Replacement | 283,300 | 0 | 283,300 | 0% | 10% | Q2-14 | Finalizing drawings for tender stage | | Ward 2 |
| | | BF-8327-12 | Rosemount Community Centre Domestic Piping and Plumbing Fixture Replacement | 77,300 | 0 | 77,300 | 0% | 10% | Q4-13 | Specs finalized, tender stage | | Ward 5 |
| | | BF-8328-12 | Chancellor Community Centre Domestic Piping and Plumbing Fixture Replacements | 41,200 | 12,389 | 28,811 | 30% | 10% | Q3-13 | Project completed. To be closed in Q3-13 | | Ward 3 |
| | | BF-8332-11 | Garnet A. Williams Community Centre Exterior Siding Replacement | 154,500 | 0 | 154,500 | 0% | 5% | Q4-13 | Finalizing drawings for tender stage | | Ward 5 |
| | | BF-8334-11 | Woodbridge Pool & Arena Community Centre Replace Arena Lobby Flooring | 30,900 | 8,858 | 22,042 | 29% | 29% | Q4-13 | Finalizing drawings for tender stage | | Ward 2 |
| | | BF-8336-11 | Woodbridge Pool & Arena Wall & Floor Tile Replacement | 28,850 | 0 | 28,850 | 0% | 0% | Q4-13 | Finalizing drawings for tender stage | | Ward 2 |
| | | BF-8337-11 | Rosemount Community Centre Replace Arena Hall Flooring | 41,200 | 31,930 | 9,270 | 78% | 80% | Q4-13 | Project ongoing | | Ward 5 |
| | | BF-8339-12 | Maple Community Centre Insulate & Install Siding on Arena Walls | 92,700 | 0 | 92,700 | 0% | 5% | Q4-13 | Finalizing drawings for tender stage | | Ward 1 |
| | | BF-8343-13 | Dufferin Clark Community Centre Addition of Accessible Washroom | 51,500 | 0 | 51,500 | 0% | 0% | Q4-13 | Finalizing drawings for tender stage | | Ward 5 |
| | | BF-8344-12 | Al Palladini Community Centre Brine Pump Replacements | 35,100 | 0 | 35,100 | 0% | 10% | Q4-13 | Specs finalized, tender stage | | Ward 2 |
| | | BF-8345-12 | Garnet A. Williams Replace Arena Chiller and Brine Pump | 80,400 | 0 | 80,400 | 0% | 10% | Q4-13 | Specs finalized, tender stage | | Ward 5 |
| | | BF-8346-13 | JOC - Works Yards Dumping Ramps | 38,200 | 0 | 38,200 | 0% | 0% | Q4-13 | Preparing drawings | | Ward 1 |
| | | BF-8350-12 | Security Camera Installations Various Parks | 80,000 | 0 | 80,000 | 0% | 0% | Q2-14 | Project ongoing | | City-Wide |
| | | BF-8355-13 | Mackenzie Glen Park Replace Splash Pad Surfacing | 61,800 | 75 | 61,725 | 0% | 100% | Q3-13 | Project completed. To be closed for Q3-13 | | Ward 1 |
| | | BF-8365-13 | McClure Meadows Park - Splash Pad/Rubber Surfacing Replacement McClure Meadows Park | 25,800 | 75 | 25,725 | 0% | 100% | Q3-13 | Project completed. To be closed for Q3-13 | | Ward 2 |
| | | BF-8366-12 | Garnet A Williams Community Centre - Pool/Fitness Locker Replacement | 25,800 | 0 | 25,800 | 0% | 0% | Q4-13 | Finalizing drawings for tender stage | | Ward 5 |
| | | BF-8367-13 | Uplands Golf & Ski Centre, Buildings General Capital | 98,934 | 0 | 98,934 | 0% | 5% | Q2-14 | Project ongoing | | Ward 5 |
| | | BF-8371-13 | Garnet A Williams Community Centre - Heat Pumps Replacement | 61,800 | 0 | 61,800 | 0% | 10% | Q4-13 | Specs finalized, tender stage | | Ward 5 |
| | | BF-8372-12 | Dufferin Clark Community Centre - Lower Level Flooring Replacement | 100,000 | 59,946 | 40,054 | 60% | 60% | Q4-13 | Phase 1 completed. Phase 2 in progress | | Ward 5 |
| | | BF-8374-12 | Maple Community Centre - Skate Flooring Replacement | 46,400 | 0 | 46,400 | 0% | 10% | Q4-13 | Specs finalized, tender stage | | Ward 1 |
| | | BF-8379-13 | Father Ermanno Bulfon Community Centre - Outdoor Rink | 113,300 | 0 | 113,300 | 0% | 10% | Q4-13 | Design completed. Tender to be awarded in Q3-13 | | Ward 2 |
| | | BF-8381-13 | Garnet A Williams Community Centre - Flooring Replacement | 36,100 | 0 | 36,100 | 0% | 10% | Q4-13 | Design completed. Tender to be awarded in Q3-13 | | Ward 5 |

| Commission | Department | Project # | Project Title | Total Budget | Total Actual | Total Variance | % Budget Spent | % Complete | Estimated Project Completion | Q2-13 Comments | | Ward |
|------------|------------|------------|--|--------------|--------------|----------------|----------------|------------|------------------------------|---|---------------------------|-----------|
| | | BF-8382-12 | Father Ermanno Bulfon - Lockers Replacement | 87,600 | 0 | 87,600 | 0% | 0% | Q4-14 | On-Hold pending completion of renovation | | Ward 2 |
| | | BF-8383-12 | Maple Community Centre - Lobby/Hallway Replacement(West Side) | 82,400 | 0 | 82,400 | 0% | 10% | Q4-13 | Finalizing drawings for tender stage | | Ward 1 |
| | | BF-8384-12 | Al Palladini Community Centre - Arena Skate Flooring Replacement | 41,200 | 0 | 41,200 | 0% | 10% | Q4-13 | Finalizing drawings for tender stage | | Ward 2 |
| | | BF-8388-12 | Civic Centre - Demolition, Parking and Storm Drainage | 2,069,300 | 650,419 | 1,418,881 | 31% | 32% | Q4-14 | Demolition completed. Additional works of storm drainage and parking lot construction will proceed following completion of the demolition | | Ward 1 |
| | | BF-8392-13 | Woodbridge Pool & Arena - Replace Rooftop Units | 42,000 | 0 | 42,000 | 0% | 10% | Q4-13 | Specs finalized, tender stage | | Ward 2 |
| | | BF-8393-13 | Fire Station 7-2-Replace Heating Boiler | 31,600 | 0 | 31,600 | 0% | 90% | Q4-13 | Project complete. Awaiting final invoices | Awaiting External Invoice | Ward 1 |
| | | BF-8394-13 | Al Palladini Community Centre - Replace Heat Pump # 17 | 52,500 | 0 | 52,500 | 0% | 10% | Q4-13 | Specs finalized, tender stage | | Ward 2 |
| | | BF-8395-13 | Dufferin Clark Community Centre - Replace Heating Boilers | 68,200 | 0 | 68,200 | 0% | 10% | Q4-13 | Specs finalized, tender stage | | Ward 5 |
| | | BF-8396-13 | Garnet Williams - Replace Arena Heating System | 42,000 | 0 | 42,000 | 0% | 10% | Q4-13 | Specs finalized, tender stage | | Ward 5 |
| | | BF-8402-13 | Maple Community Centre - Waterslide Refurbishment | 31,448 | 0 | 31,448 | 0% | 10% | Q4-13 | Tender stage. Works to be completed during pool shut-down | | Ward 1 |
| | | BF-8403-13 | Rosemount Community Centre - Asphalt/Concrete Replacement | 824,000 | 6,662 | 817,338 | 1% | 60% | Q3-13 | Tender awarded. Project is proceeding | | Ward 5 |
| | | BF-8411-13 | Chancellor Community Centre - Concrete Walkway Replacement | 23,059 | 0 | 23,059 | 0% | 10% | Q4-13 | Finalizing drawings for tender stage | | Ward 3 |
| | | BF-8412-13 | Father Ermanno Bulfon Community Centre - Interlocking Brick Replacement | 27,252 | 0 | 27,252 | 0% | 10% | Q4-13 | Finalizing drawings for tender stage | | Ward 2 |
| | | BF-8413-13 | Garnet A Williams Community Centre - East and West - Concrete Curb/Walkway Replacement | 22,011 | 0 | 22,011 | 0% | 10% | Q4-13 | Finalizing drawings for tender stage | | Ward 5 |
| | | BF-8415-13 | Maple Community Centre - Exterior Walkway Replacement | 36,684 | 0 | 36,684 | 0% | 10% | Q4-13 | Finalizing drawings for tender stage | | Ward 1 |
| | | BF-8416-13 | Pool Ramp Entrance Tile Replacement | 41,925 | 0 | 41,925 | 0% | 10% | Q4-13 | Finalizing drawings for tender stage | | City-Wide |
| | | BF-8417-13 | Thornhill Outdoor Pool Walkway Replacement | 27,252 | 0 | 27,252 | 0% | 10% | Q4-13 | Finalizing drawings for tender stage | | Ward 5 |
| | | BF-8418-13 | Vellore Village Community Centre Concrete Replacement Northwest of Main Entrance | 94,332 | 0 | 94,332 | 0% | 10% | Q4-13 | Finalizing drawings for tender stage | | Ward 3 |
| | | BF-8426-13 | Dufferin Clark Community Centre - Cool Tower Upgrade | 25,750 | 0 | 25,750 | 0% | 10% | Q4-13 | Finalizing drawings for tender stage | | Ward 5 |
| | | BF-8427-13 | Rosemount Community Centre - HVAC System upgrades | 41,200 | 0 | 41,200 | 0% | 10% | Q4-13 | Specs finalized, tender stage | | Ward 5 |
| | | BF-8436-13 | Security Camera & Equipment Replacements | 87,550 | 0 | 87,550 | 0% | 10% | Q4-13 | Project ongoing. Inventory equipment list has been compiled. | | City-Wide |
| | | BF-8409-13 | Al Palladini Community Centre East Entrance Walkway Replacement | 60,792 | 0 | 60,792 | 0% | 10% | Q4-13 | Finalizing drawings for tender stage | | Ward 2 |

| Commission | Department | Project # | Project Title | Total Budget | Total Actual | Total Variance | % Budget Spent | % Complete | Estimated Project Completion | Q2-13 Comments | Ward |
|------------|------------------------------|------------|--|--------------|--------------|----------------|----------------|------------|------------------------------|---|-----------|
| | Buildings & Facilities Total | | | 174,704,822 | 158,658,381 | 16,046,443 | 91% | | | | |
| | Fleet Management | FL-5124-12 | Fleet - Replacement Small Equipment | 20,600 | 11,122 | 9,478 | 54% | 75% | Q4-13 | Project ongoing | City-Wide |
| | | FL-5141-10 | Fleet - Equipment Replacement | 154,500 | 0 | 154,500 | 0% | 10% | Q4-13 | Project ongoing | City-Wide |
| | | FL-5148-13 | Fleet - Two new fuel pumps at JOC | 30,900 | 0 | 30,900 | 0% | 20% | Q1-14 | The initial tender had no compliant bids. Project to be re-tendered in Q3-13. | City-Wide |
| | | FL-5179-13 | Parks - Replace 1429 with zero turn mower | 20,600 | 0 | 20,600 | 0% | 75% | Q3-13 | Tender awarded. Purchase requisition to be completed and approved. | City-Wide |
| | | FL-5180-13 | Parks - Replace 1216 with zero turn mower | 20,600 | 0 | 20,600 | 0% | 75% | Q3-13 | Tender awarded. Purchase requisition to be completed and approved. | City-Wide |
| | | FL-5191-13 | Parks - Replace 1367 with midsize pickup | 30,900 | 0 | 30,900 | 0% | 75% | Q4-13 | Tender awarded. Purchase requisition to be completed and approved. | City-Wide |
| | | FL-5193-13 | Public Works - Roads - Replace 1152 with 2 ton dump truck | 77,300 | 0 | 77,300 | 0% | 50% | Q4-13 | Vehicle ordered. Waiting for delivery. | City-Wide |
| | | FL-5194-13 | Public Works - Roads - Replace 1363 with midsize 4x4 pickup | 36,100 | 0 | 36,100 | 0% | 50% | Q4-13 | Tender awarded. Purchase requisition to be completed and approved. | City-Wide |
| | | FL-5196-12 | Fleet - New Small Equipment | 30,900 | 22,632 | 8,268 | 73% | 75% | Q4-13 | Project ongoing | City-Wide |
| | | FL-5199-13 | Bylaw Enforcement - 1 new 4x4 compact size pickup | 30,900 | 0 | 30,900 | 0% | 50% | Q4-13 | Tender awarded. Purchase requisition to be completed and approved. | City-Wide |
| | | FL-5206-13 | Public Works - Roads - 1 new 4x4 midsize pickup | 25,800 | 0 | 25,800 | 0% | 50% | Q4-13 | Tender awarded. Purchase requisition to be completed and approved. | City-Wide |
| | | FL-5207-12 | Public Works - Roads - New Vehicle | 25,800 | 24,094 | 1,706 | 93% | 100% | Q3-13 | Project completed, waiting for out-fitting invoice | City-Wide |
| | | FL-5208-12 | Public Works - Roads - New Vehicle | 237,900 | 0 | 237,900 | 0% | 75% | Q4-13 | Vehicle ordered. Waiting for delivery. | City-Wide |
| | | FL-5209-12 | Public Works - Roads - New Vehicle | 43,300 | 38,474 | 4,826 | 89% | 100% | Q3-13 | Project completed, waiting for out-fitting invoice | City-Wide |
| | | FL-5210-12 | Public Works - Roads - New Vehicle | 43,300 | 38,474 | 4,826 | 89% | 100% | Q3-13 | Project completed, waiting for out-fitting invoice | City-Wide |
| | | FL-5216-12 | Parks - New Vehicle | 41,600 | 41,395 | 205 | 100% | 100% | Q3-13 | Project completed, close Q3-13 | City-Wide |
| | | FL-5217-12 | Parks - New Vehicle | 41,600 | 41,395 | 205 | 100% | 100% | Q3-13 | Project completed, closed Q3-13 | City-Wide |
| | | FL-5224-12 | Parks - New Equipment | 26,800 | 9,968 | 16,832 | 37% | 50% | Q3-13 | Project completed. Awaiting invoices. | City-Wide |
| | | FL-5235-13 | Parks - Replace 1430 with a 10 ft. mower | 56,700 | 0 | 56,700 | 0% | 75% | Q3-13 | Tender awarded. Purchase requisition to be completed and approved. | City-Wide |
| | | FL-5240-13 | Public Works - Wastewater - Replace 1533 with 3/4 ton pickup | 37,100 | 0 | 37,100 | 0% | 50% | Q4-13 | Tender awarded. Purchase requisition to be completed and approved. | City-Wide |

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| Commission | Department | Project # | Project Title | Total Budget | Total Actual | Total Variance | % Budget Spent | % Complete | Estimated Project Completion | Q2-13 Comments | Ward |
|------------|------------|------------|---|--------------|--------------|----------------|----------------|------------|------------------------------|---|-----------|
| | | FL-5269-13 | Parks - Replace 1428 with zero turn mower | 20,600 | 0 | 20,600 | 0% | 75% | Q3-13 | Tender awarded. Purchase requisition to be completed and approved. | City-Wide |
| | | | | | | | | | | | |
| | | FL-5270-13 | Parks - Replace 1442 with 3/4 ton 4x4 pickup | 38,100 | 0 | 38,100 | 0% | 50% | Q4-13 | Tender awarded. Purchase requisition to be completed and approved. | City-Wide |
| | | | | | | | | | | | |
| | | FL-5271-13 | Parks - 1 new zero turn mower | 20,600 | 0 | 20,600 | 0% | 75% | Q3-13 | Tender awarded. Purchase requisition to be completed and approved. | City-Wide |
| | | | | | | | | | | | |
| | | FL-5272-13 | Parks - 1 new artificial turf groomer set | 25,800 | 0 | 25,800 | 0% | 90% | Q3-13 | Project completed. Invoice being processed | City-Wide |
| | | | | | | | | | | | |
| | | FL-5273-13 | Parks - 1 new narrow cab tractor/snow plow | 67,000 | 0 | 67,000 | 0% | 50% | Q4-13 | Tender awarded. Purchase requisition to be completed and approved. | City-Wide |
| | | | | | | | | | | | |
| | | FL-5277-13 | Parks - 1 new 3/4 ton pickup with crew cab | 36,100 | 0 | 36,100 | 0% | 50% | Q4-13 | Tender awarded. Purchase requisition to be completed and approved. | City-Wide |
| | | | | | | | | | | | |
| | | FL-5279-13 | Parks - 1 new retrofit compactor for unit 1676 | 82,400 | 0 | 82,400 | 0% | 50% | Q4-13 | Tender awarded. Vehicle currently schedule for work to be completed | City-Wide |
| | | | | | | | | | | | |
| | | FL-5280-13 | Parks - 1 new 3 point hitch fertilizer spreader | 20,600 | 0 | 20,600 | 0% | 50% | Q4-13 | Tender closed, recommendations submitted for approval | City-Wide |
| | | | | | | | | | | | |
| | | FL-5281-13 | Parks - 1 new sod renovator | 20,600 | 0 | 20,600 | 0% | 90% | Q3-13 | Project completed. Invoice being processed | City-Wide |
| | | | | | | | | | | | |
| | | FL-5282-13 | Parks - 1 new 10ft winged mower | 56,700 | 0 | 56,700 | 0% | 75% | Q3-13 | Tender awarded. Purchase requisition to be completed and approved. | City-Wide |
| | | | | | | | | | | | |
| | | FL-5283-13 | Parks - 1 new sod renovator | 20,600 | 0 | 20,600 | 0% | 90% | Q3-13 | Project completed. Invoice being processed | City-Wide |
| | | | | | | | | | | | |
| | | FL-5284-13 | Parks - 1 new 10ft winged mower | 56,700 | 0 | 56,700 | 0% | 75% | Q3-13 | Tender awarded. Purchase requisition to be completed and approved. | City-Wide |
| | | | | | | | | | | | |
| | | FL-5287-13 | Parks - Forestry/Horticulture - 1 new chipper truck | 206,000 | 0 | 206,000 | 0% | 50% | Q1-14 | Tender closed, recommendations in the final stage | City-Wide |
| | | | | | | | | | | | |
| | | FL-5288-13 | Parks - Forestry/Horticulture - 1 new 15" drum chipper | 46,400 | 0 | 46,400 | 0% | 50% | Q4-13 | Tender closed, recommendations in the final stage | City-Wide |
| | | | | | | | | | | | |
| | | FL-5289-13 | Public Works - Roads - 1 new regenerative sweeper | 309,000 | 0 | 309,000 | 0% | 25% | Q1-14 | The initial tender had no compliant bids. Project to be re-tendered in Q3-13. | City-Wide |
| | | | | | | | | | | | |
| | | FL-5294-13 | Public Works - Roads - 1 new gradall | 360,500 | 0 | 360,500 | 0% | 10% | Q4-13 | Project procurement started | City-Wide |
| | | | | | | | | | | | |
| | | FL-5296-13 | Public Works - Roads - Replace 1093 with 3 ton hot box | 36,100 | 0 | 36,100 | 0% | 25% | Q4-13 | Tender out, closing in Q3-13. | City-Wide |
| | | | | | | | | | | | |
| | | FL-5297-13 | Public Works - Roads - Replace 1658 with 3/4 ton 4x4 pickup | 39,100 | 0 | 39,100 | 0% | 50% | Q4-13 | Tender awarded. Purchase requisition to be completed and approved. | City-Wide |
| | | | | | | | | | | | |
| | | FL-5328-13 | Bylaw Enforcement - 1 new 4x4 compact pickup | 30,900 | 0 | 30,900 | 0% | 50% | Q4-13 | Tender awarded. Purchase requisition to be completed and approved. | City-Wide |

| Commission | Department | Project # | Project Title | Total Budget | Total Actual | Total Variance | % Budget Spent | % Complete | Estimated Project Completion | Q2-13 Comments | Ward |
|------------|-------------------------------|------------|---|------------------|----------------|------------------|----------------|------------|------------------------------|--|---|
| | Fleet Management Total | | | 3,366,900 | 251,658 | 3,115,242 | 7% | | | | |
| | Parks Development | 5961-2-03 | Maple Valley Plan 2003 - Design | 2,028,000 | 51,388 | 1,976,612 | 3% | 3% | Unknown and TBD | June 2013 Council approved moving forward with RFP for a financial advisor to prepare a business case. | Ward 1 |
| | | 5987-0-04 | Maple Artificial Turf | 730,000 | 3,076 | 726,924 | 0% | 0% | Unknown and TBD | To be completed during Construction of North Maple Regional Park. | Ward 1 |
| | | PK-6084-08 | KN - 7 - Boulevard Park (Block 55) 01V04 (Humberplex) - Kleinburg | 438,000 | 16,770 | 421,230 | 4% | 5% | Q4-14 | Construction drawings to be circulated for internal review. | Ward 1 |
| | | PK-6094-08 | Don River/Bartley Smith Open Space Design and Construction | 638,600 | 427,458 | 211,142 | 67% | 90% | Q1-14 | Substantially complete. Storm restoration required. | Ward 4 |
| | | PK-6094-13 | Don River / Bartley Smith Open Space Trail Development | 172,500 | 0 | 172,500 | 0% | 0% | Unknown and TBD | Planning stages including Trail Walk Way with TRCA. | Ward 1 |
| | | PK-6098-08 | Humber River/Wm Granger Open Space | 691,000 | 211,274 | 479,726 | 31% | 15% | Q4-14 | Construction in progress. | 0 |
| | | PK-6130-07 | Maple Streetscape Phase 6 & 7 | 1,544,996 | 615,472 | 929,524 | 40% | 50% | Q4-14 | Project complete awaiting invoices for close out for Keele Street works. Additional scope being undertaken by Engineering. | On Warranty / Awaiting External Invoice Ward 1 |
| | | PK-6131-12 | Lakehurst Park - Playground Replacement & Safety Surfacing | 121,600 | 2,688 | 118,912 | 2% | 3% | Q2-14 | Quote closed. To be awarded and constructed Q313-Q413 | Ward 5 |
| | | PK-6204-09 | Sport Field Irrigation Systems | 185,400 | 71,618 | 113,782 | 39% | 80% | Q4-13 | Construction in progress | Awaiting External Invoice City-Wide |
| | | PK-6226-11 | 911 Emergency Signage Program | 133,900 | 67,279 | 66,621 | 50% | 51% | Q2-14 | List of additional locations to be confirmed with Parks Operations | City-Wide |
| | | PK-6231-09 | UV2-N16 (Block 11) Carrville Mill Park | 1,020,100 | 1,006,077 | 14,023 | 99% | 99% | Q4-13 | Project complete. Awaiting final invoices for close out. | Ward 4 |
| | | PK-6232-09 | UV2-N17 (Block 12) Twelve Oaks Park | 1,411,300 | 1,410,809 | 491 | 100% | 99% | Q3-13 | Project complete. Awaiting final invoices for close out. | Ward 4 |
| | | PK-6236-09 | Park Land Acquisition - Consulting | 103,000 | 0 | 103,000 | 0% | 0% | Unknown and TBD | RFP to be issued 2013. | City-Wide |
| | | PK-6257-11 | Bindertwine Park - Redevelopment of Tennis Courts | 318,270 | 203,465 | 114,805 | 64% | 95% | Q2-14 | Substantially complete Q313. | Ward 1 |
| | | PK-6264-10 | Kipling Avenue South Feasibility | 63,000 | 9,197 | 53,803 | 15% | 25% | Q2-14 | Working with consultant and TRCA staff, with several studies are underway. | Ward 2 |
| | | PK-6267-11 | Maple Nature Reserve - Valley Road Bridge Redevelopment | 540,000 | 4,722 | 535,278 | 1% | 1% | Q4-14 | Consultation with internal departmental staff. | Ward 4 |
| | | PK-6269-10 | UV1-N2 - Village Green Park | 1,390,000 | 202,757 | 1,187,243 | 15% | 15% | Q4-14 | Construction in progress. | Ward 3 |
| | | PK-6270-10 | UV2-N5 - Forest View Park | 779,950 | 137,531 | 642,419 | 18% | 15% | Q4-14 | Construction in progress. | Ward 4 |
| | | PK-6271-10 | UV2-N7 - Pheasant Hollow Park | 872,650 | 844,542 | 28,108 | 97% | 99% | Q4-14 | Project complete. Awaiting invoices for close out. | Ward 4 |
| | | PK-6272-10 | UV1-N5 - West Wind Park | 1,189,000 | 1,173,808 | 15,192 | 99% | 99% | Q4-13 | Project complete. Awaiting invoices for close out. | On Warranty Ward 3 |
| | | PK-6273-10 | UV2-N13 - Woodrose Park | 935,240 | 519,990 | 415,250 | 56% | 80% | Q2-14 | Construction in progress. | Ward 4 |

| Commission | Department | Project # | Project Title | Total Budget | Total Actual | Total Variance | % Budget Spent | % Complete | Estimated Project Completion | Q2-13 Comments | | Ward |
|------------|------------|------------|---|--------------|--------------|----------------|----------------|------------|------------------------------|---|---------------------------|-----------|
| | | PK-6281-10 | Sonoma Heights Community Park - Artificial Turf | 1,073,000 | 1,020,048 | 52,952 | 95% | 99% | Q4-13 | Project complete. Awaiting invoices for close out. | | Ward 2 |
| | | PK-6284-11 | Keffer Marsh - Bridge Replacement | 145,000 | 10,330 | 134,670 | 7% | 10% | Q2-14 | Tender package complete. Tender to be released in Q313. | | Ward 4 |
| | | PK-6285-10 | Sports Field Fencing | 340,000 | 41,035 | 298,965 | 12% | 20% | Q4-13 | Tender awarded. Construction to commence in Q413. | | City-Wide |
| | | PK-6286-10 | Sports Field Irrigation System | 154,500 | 116,067 | 38,433 | 75% | 80% | Q4-13 | Construction in progress. | | 0 |
| | | PK-6289-10 | Uplands Capital Improvements | 77,250 | 52,538 | 24,712 | 68% | 70% | Q4-13 | Project complete. Awaiting invoices for close out. | | Ward 5 |
| | | PK-6297-11 | Mackenzie Glen Open Space Bridge/Boardwalks Replacement | 189,000 | 3,884 | 185,116 | 2% | 2% | Q2-14 | TRCA permit under development. | | Ward 1 |
| | | PK-6298-11 | UV2-N4 (Mill Race Park - BI 11) | 906,500 | 46,468 | 860,032 | 5% | 5% | Q4-14 | Construction in progress. | | Ward 4 |
| | | PK-6299-12 | Concord Thornhill Regional Park - Artificial Turf Soccer Field | 1,256,600 | 497,289 | 759,311 | 40% | 99% | Q4-14 | Construction in progress. | Awaiting External Invoice | Ward 5 |
| | | PK-6301-11 | KP3 (Wishing Well Park) | 313,120 | 12,179 | 300,941 | 4% | 5% | TBD | Project on hold. Pending approval from energy board. | | Ward 1 |
| | | PK-6303-11 | Jenessa Court Greenway (LP-N7) | 183,400 | 0 | 183,400 | 0% | 0% | Q2-14 | Q3 process invoices from developer. Under warranty. | On Warranty | Ward 4 |
| | | PK-6304-11 | Lady Fenytrose Greenway (LP-N10) | 81,200 | 0 | 81,200 | 0% | 90% | Q2-14 | Developer is to complete works to the park block as required within the subdivision agreement. Currently underway. Parks Development to look at adding park specific work once developer works are completed. | | Ward 4 |
| | | PK-6306-11 | Pedestrian & Bicycle Masterplan | 616,200 | 4,930 | 611,270 | 1% | 1% | Unknown and TBD | TRCA Flora and fauna study completed in Q312. Report received. Consultant package revised for re tender. Additional coordination meeting and discussions held with TRCA. | | Ward 2 |
| | | PK-6311-11 | UV2-N12 (Spring Blossom Park - Block 10) | 673,000 | 38,577 | 634,423 | 6% | 5% | Q4-14 | Construction in progress. | | Ward 4 |
| | | PK-6312-11 | UV2-N15 (Pioneer Park - Block 11) | 908,000 | 70,408 | 837,592 | 8% | 5% | Q4-14 | Construction in progress. | | Ward 4 |
| | | PK-6313-11 | UV2-N18 (Heritage Park - Block 11) | 628,300 | 13,340 | 614,960 | 2% | 5% | Q4-14 | Construction in progress. | | Ward 4 |
| | | PK-6315-13 | Mackenzie Glen District Park - Playground Rubber Safety Surfacing | 201,500 | 115 | 201,385 | 0% | 0% | Q2-14 | Tender package under production. | | Ward 1 |
| | | PK-6317-12 | Riviera Park Retaining Wall Construction | 66,000 | 1,674 | 64,326 | 3% | 70% | Q2-14 | Phase 1 complete. Awaiting invoices. | | Ward 5 |
| | | PK-6319-12 | Vaughan Metropolitan Centre (V.M.C.) -Millway/Applewood Park Design | 206,000 | 0 | 206,000 | 0% | 0% | Unknown and TBD | Discussion with Planning, Engineering and TTC staff regarding current status of development and site works for this area. Discussions are ongoing. | | Ward 4 |
| | | PK-6325-13 | Vaughan Crest Park - Bocce Court Repair | 137,000 | 92 | 136,908 | 0% | 0% | Q2-14 | Construction Q313. | | Ward 5 |

| Commission | Department | Project # | Project Title | Total Budget | Total Actual | Total Variance | % Budget Spent | % Complete | Estimated Project Completion | Q2-13 Comments | | Ward |
|------------|------------|------------|---|--------------|--------------|----------------|----------------|------------|------------------------------|--|-------------|------------------------|
| | | PK-6330-11 | Marita Payne Park - Bridge Replacement | 470,000 | 12,532 | 457,468 | 3% | 1% | Q2-14 | TRCA permit submitted awaiting comments and approval. | | Ward 5 |
| | | PK-6332-11 | Old Fire hall Parkette - Playground Replacement & Safety Surfacing | 87,550 | 78,105 | 9,445 | 89% | 99% | Q4-13 | Under warranty. | | Ward 2 |
| | | PK-6333-13 | Glen Shield Park - Playground Replacement & Safety Surfacing | 248,000 | 115 | 247,885 | 0% | 0% | Q4-14 | Tender package under production. | | Ward 5 |
| | | PK-6335-12 | Woodbridge College Park - Playground Replacement & Safety Surfacing | 75,200 | 0 | 75,200 | 0% | 0% | Unknown and TBD | Quotation in process. | | Ward 2 |
| | | PK-6338-11 | Maple Airport Park - Playground Replacement & Safety Surfacing | 41,200 | 39,279 | 1,921 | 95% | 99% | Q4-13 | Under warranty. | | Ward 1 |
| | | PK-6341-12 | Rimwood Park - Tennis Court Replacement | 67,000 | 0 | 67,000 | 0% | 95% | Q2-14 | In construction substantially complete Q313. | | Ward 1 |
| | | PK-6342-13 | Dufferin District Park - Tennis Court Replacement | 139,300 | 92 | 139,208 | 0% | 0% | Q2-14 | Tender package under production. | | Ward 5 |
| | | PK-6344-13 | York Hill Park - Tennis Court Replacement | 56,700 | 75 | 56,625 | 0% | 0% | Q2-14 | Tender package under production. | | Ward 5 |
| | | PK-6350-13 | Sonoma Heights Community Park - Skateboard Park | 153,000 | 0 | 153,000 | 0% | 0% | Q2-14 | RFP for Skate zone designer is under way. | | Ward 2 |
| | | PK-6352-11 | Uplands Golf and Ski Centre - Chair Lift Replacement | 1,182,400 | 1,174,109 | 8,291 | 99% | 99% | Q1-14 | Project complete. Awaiting final invoices for closeout. | On Warranty | Ward 5 |
| | | PK-6353-12 | Mapes Park (Pathway Connection to Rainbow Creek Park) | 60,000 | 0 | 60,000 | 0% | 5% | Q2-14 | Construction in progress. | | Ward 2 |
| | | PK-6354-12 | Active Together Master Plan Study - 5 year Update | 128,800 | 107,416 | 21,384 | 83% | 70% | Q4-13 | Complete Q313; may be further invoices | | City-Wide |
| | | PK-6358-12 | UV1-N26 (Lawford Road/Wardlaw Place) - Block 40 | 945,600 | 4,898 | 940,702 | 1% | 1% | Q4-15 | Community meeting held Q213. In design development. | | Ward 3 |
| | | PK-6362-12 | Thornhill Wood Park - Walkway Extension | 91,100 | 0 | 91,100 | 0% | 95% | Q2-14 | Substantially complete Q313. | | Ward 4 |
| | | PK-6363-13 | Vellore Heritage Square - Parking Lot Drainage | 87,900 | 0 | 87,900 | 0% | 0% | Q2-14 | Tender package under production. | | Ward 3 |
| | | PK-6364-13 | Sonoma Heights Community Park - Fencing Extension | 30,900 | 75 | 30,825 | 0% | 0% | Q2-14 | Awarded Q213. construction to start in Q313. | | Ward 2 |
| | | PK-6366-13 | Maple Community Centre - Baseball Fencing | 32,000 | 75 | 31,925 | 0% | 0% | Q2-14 | Awarded Q2-13. construction to start in Q313. | | Ward 1 |
| | | PK-6372-12 | Pedestrian & Bicycle Masterplan (Off Road System) - Design | 92,000 | 0 | 92,000 | 0% | 1% | Unknown and TBD | Additional coordination meeting held. TRCA EA underway for this area. Consultant Quote to be reissued as a tender. | | Ward 2 |
| | | PK-6375-12 | Uplands Bridge Replacement | 65,000 | 61,854 | 3,146 | 95% | 97% | Q4-13 | TRCA permit under development. | | Ward 5 |
| | | PK-6376-13 | Bridge ID# MS29: Pedestrian Bridge Replacement | 57,500 | 0 | 57,500 | 0% | 0% | Q2-14 | TRCA permit under development. | | Ward 5 |
| | | PK-6383-13 | Uplands Golf and Ski Centre: Bridge Replacement | 117,415 | 0 | 117,415 | 0% | 0% | Q2-14 | TRCA permit under development. | | Ward 5 |
| | | PK-6384-13 | Uplands Golf and Ski Centre: Hiking Trail/Pathways Improvements | 91,650 | 0 | 91,650 | 0% | 0% | Q4-14 | Tender package under production. | | Ward 5 |
| | | PK-6392-13 | Don River System Trail Signage (Grant) Bartley Smith Greenway | 82,221 | 0 | 82,221 | 0% | 0% | Q2-14 | Trail signage under development. | | Ward 1, Ward 4, Ward 5 |

| Commission | Department | Project # | Project Title | Total Budget | Total Actual | Total Variance | % Budget Spent | % Complete | Estimated Project Completion | Q2-13 Comments | | Ward |
|------------|--------------------------------|------------|---|-------------------|-------------------|-------------------|----------------|------------|------------------------------|--|---------------------------|--------------------|
| | | PK-6395-13 | UV1-N27 Neighborhood Park Design and Construction | 1,471,408 | 0 | 1,471,408 | 0% | 0% | Unknown and TBD | Preparing RFP for Landscape Consultant Services. | | Ward 3 |
| | | PK-6397-13 | VMC23-2 - Vaughan Corporate Center Black Creek Park Design and Construction | 108,650 | 0 | 108,650 | 0% | 0% | Unknown and TBD | RFP under development. Working with Planning and Engineering to finalize the draft terms of reference. | | Ward 4 |
| | | PK-6439-13 | Glen Shields Park - Walkway and Hardscape Improvements | 193,200 | 0 | 193,200 | 0% | 0% | Q4-14 | Tender package under production. | | Ward 5 |
| | | PK-6454-13 | Accessible Swing- 4 parks | 96,145 | 0 | 96,145 | 0% | 0% | Q4-14 | Award and Construction Q3-Q413 | | Ward 1, 2, 3 and 5 |
| | Parks Development Total | | | 29,733,915 | 10,387,520 | 19,346,395 | 35% | | | | | |
| | Parks Operation | PK-6127-07 | Walkway/Hard Surface Replacement | 610,674 | 572,948 | 37,727 | 94% | 94% | Q3-13 | Locations confirmed with Parks Ops; Tender in Q313 | | City-Wide |
| | | PO-6700-10 | Tree Planting Program | 2,031,040 | 1,001,508 | 1,029,531 | 49% | 49% | Q4-13 | T13-162 Spring plant complete, Fall plant in Q313 & Q413 | | City-Wide |
| | | PO-6702-10 | Park Hard Surface/Walkway Repair | 405,000 | 252,343 | 152,657 | 62% | 62% | Q4-13 | Tender closed, work to commence in Q313 | | City-Wide |
| | | PO-6706-10 | Baseball Diamond Redevelop/Renovation | 145,300 | 124,722 | 20,578 | 86% | 86% | Q4-13 | Remaining work schedule to be completed in Fall | | City-Wide |
| | | PO-6709-10 | SWM Pond Life Saving Stat Ph2 | 318,000 | 163,628 | 154,372 | 51% | 51% | Q1-14 | Remaining funds are for ponds being assumed in 2013/2014 | | City-Wide |
| | | PO-6712-10 | Sugar Bush Woodlot Repairs & Maintenance | 145,300 | 4,862 | 140,438 | 3% | 3% | Q4-13 | Work being quoted/tendered following Annual Operations meeting with partners: scheduled in Q313 & Q413 | | Ward 4 |
| | | PO-6737-12 | Fence Repair/Replacement Program | 159,900 | 130,377 | 29,523 | 82% | 95% | Q3-13 | Project on-going, completion in Q3 | | City-Wide |
| | | PO-6739-13 | Tree Replacement Program-EAB | 410,713 | 0 | 410,713 | 0% | 0% | Q4-13 | T13-162 Spring plant complete, Removal Tender Q313 | | City-Wide |
| | | PO-6744-13 | Meeting House Cemetery- Memorial Wall | 26,800 | 0 | 26,800 | 0% | 0% | Q4-13 | Q13-298 Closed on July 22, recommendation to award pending. Work to commence Q3/13 | | Ward 2 |
| | | PO-6748-13 | Relocation of Horticulture Operations | 96,305 | 0 | 96,305 | 0% | 10% | Q4-13 | Administered by B&F, tendering in Q313 | | Ward 1 |
| | Parks Operation Total | | | 4,349,032 | 2,250,388 | 2,098,644 | 52% | | | | | |
| | Recreation | RE-9503-10 | Fitness Centre Equipment Replacement | 450,200 | 326,016 | 124,184 | 72% | 72% | Q4-13 | 2012 complete; 2013 in progress | | City-Wide |
| | | RE-9504-08 | Pierre Berton Discovery Centre | 1,500,000 | 841,285 | 658,715 | 56% | 0% | To be determined | Fundraising Task Force to present report to Council in Q413 | | Ward 1 |
| | | RE-9511-11 | Vellore Fitness Centre Equipment | 355,350 | 343,464 | 11,886 | 97% | 95% | Q4-13 | Awaiting invoices | Awaiting External Invoice | Ward 3 |
| | | RE-9512-12 | Father Ermanno Fitness Centre Equipment | 206,000 | 0 | 206,000 | 0% | 0% | Q4-14 | Not started | | Ward 2 |
| | | RE-9514-11 | MacMillan Farm Business Plan | 103,000 | 33,081 | 69,919 | 32% | 32% | Q4-13 | In progress | | Ward 4 |
| | | RE-9520-12 | City Playhouse Theatre | 28,900 | 15,762 | 13,138 | 55% | 55% | Q3-13 | Close out Q3-13 | | Ward 5 |

| Commission | Department | Project # | Project Title | Total Budget | Total Actual | Total Variance | % Budget Spent | % Complete | Estimated Project Completion | Q2-13 Comments | | Ward |
|--------------------------|------------|------------------|---|--------------|--------------|----------------|----------------|------------|------------------------------|--------------------------------|--|--------|
| | | RE-9523-13 | Replacement of City Playhouse Auditorium Carpet | 32,960 | 0 | 32,960 | 0% | 0% | Q4-13 | Carpet to be replaced in Q4-13 | | Ward 5 |
| | | | | | | | | | | | | |
| | | Recreation Total | | 2,676,410 | 1,559,608 | 1,116,802 | 58% | | | | | |
| Community Services Total | | | | 214,831,079 | 173,107,555 | 41,723,526 | 81% | | | | | |

| Commission | Department | Project # | Project Title | Total Budget | Total Actual | Total Variance | % Budget Spent | % Complete | Estimated Project Completion | Q2-13 Comments | | Ward |
|----------------------------|------------------------------|------------|--|--------------|--------------|----------------|----------------|------------|------------------------------|---|---------------------------|----------------|
| Engineering & Public Works | Development & Transportation | 1231-0-04 | Major Mackenzie Watermain | 3,204,500 | 1,437,024 | 1,767,476 | 45% | 100% | Q4-13 | DC funded payments timed to DC collection in area. DT-7075-11 and DT-7041-10 consolidated into 1231-0-04 in Q3-2012. | DC Timing | Ward 3 |
| | | 1332-0-00 | Bass Pro Mills Interch | 17,076,500 | 15,489,678 | 1,586,822 | 91% | 90% | Q4-13 | The status of the work/budget spent to date has not changed. There are land acquisition issues presently being reviewed by City legal staff & the owner. Design/Construction is expected to begin this summer 2013. | | Ward 4 |
| | | 1414-2-03 | McNaughton Road - Financing Payments | 9,264,284 | 9,212,172 | 52,112 | 99% | 100% | Q4-14 | DC funded payments timed to DC collection in area. | DC Timing | Ward 4 |
| | | 1420-0-02 | OPA 601 Klein/Nashville 2002 | 178,000 | 134,538 | 43,462 | 76% | 100% | Q4-13 | Outstanding invoices to be approved. | Awaiting External Invoice | Ward 1 |
| | | 1489-0-03 | Teston Road PD #7 2003 | 4,600,000 | 3,934,704 | 665,296 | 86% | 80% | Q4-14 | DC funded payments timed to DC collection in area | DC Timing | Ward 1, Ward 3 |
| | | 1546-0-05 | Rainbow Creek Drainage/Erosion | 62,000 | 20,438 | 41,562 | 33% | 75% | Q3-14 | Outstanding invoices to be approved. | Awaiting External Invoice | Ward 2 |
| | | 1547-0-05 | Sidewalks Streetlights | 354,625 | 132,593 | 222,032 | 37% | 40% | Q4-14 | DC funded payments timed to DC collection in area. | DC Timing | City-Wide |
| | | 1548-0-05 | Sidewalk Streetlights Major Mackenzie | 240,000 | 0 | 240,000 | 0% | 0% | Q4-14 | DC funded payments timed to DC collection in area | DC Timing | Ward 4 |
| | | 1582-0-06 | Engineering Design Criteria Study | 100,800 | 70,064 | 30,736 | 70% | 80% | Q4-13 | Final completion anticipated Q4-2014. | | City-Wide |
| | | 1583-0-06 | Hwy 400/America Overpass EA | 329,910 | 243,539 | 86,371 | 74% | 80% | Q4-13 | Study completion anticipated Q4-2013. | | Ward 1, Ward 3 |
| | | 1584-0-06 | Hwy 427/Fogal Rd. Mid-Block | 4,305,000 | 1,432,354 | 2,872,646 | 33% | 100% | Q4-13 | DC funded payments timed to DC collection in area. | DC Timing | Ward 4 |
| | | 1589-0-06 | Rutherford Road PD 6 East Watermain | 3,932,000 | 2,117,467 | 1,814,533 | 54% | 100% | Q4-13 | DC funded payments timed to DC collection in area. | DC Timing | Ward 4 |
| | | 1590-0-06 | Sediment/Erosion Control Study | 52,000 | 47,733 | 4,267 | 92% | 100% | Q4-13 | Awaiting final invoice. | Awaiting External Invoice | City-Wide |
| | | 1596-0-06 | Vaughan Corporate Centre Servicing Study | 335,760 | 228,153 | 107,607 | 68% | 98% | Q3-13 | Study completion anticipated Q3-2013. | | Ward 4 |
| | | 1634-0-06 | Stormwater Management Strategy | 70,000 | 64,696 | 5,304 | 92% | 100% | Q4-13 | Awaiting final invoice. | Awaiting External Invoice | Ward 4 |
| | | DT-7002-07 | Huntington - Hwy 7 to Langstaff | 1,751,000 | 1,751,000 | 0 | 100% | 100% | Q4-09 | DC funded payments times to DC collection in area. | DC Timing | Ward 2 |
| | | DT-7004-07 | Black Creek Optimization Study | 221,500 | 207,755 | 13,745 | 94% | 100% | Q4-13 | Awaiting final invoice. | Awaiting External Invoice | Ward 3, Ward 4 |
| | | DT-7007-07 | OPA 332 Sanitary Sewer Outlet | 1,149,000 | 1,149,377 | (377) | 100% | 100% | Q4-13 | DC funded payments timed to DC collection in area. | DC Timing | Ward 4 |

| Commission | Department | Project # | Project Title | Total Budget | Total Actual | Total Variance | % Budget Spent | % Complete | Estimated Project Completion | Q2-13 Comments | | Ward |
|------------|------------|------------|--|--------------|--------------|----------------|----------------|------------|------------------------------|--|---------------------------|-----------|
| | | DT-7011-07 | OPA 620 East West Collector EA | 256,000 | 405,305 | (149,305) | 158% | 100% | Q4-13 | Outstanding invoices to be confirmed. Negative variance due to increase in scope of project from the addition of work funded by the TTC regarding the extension of the Spadina Subway. | | Ward 4 |
| | | DT-7012-07 | PD 5 West Woodbridge Watermain | 2,846,834 | 0 | 2,846,834 | 0% | 0% | Q4-14 | DC funded payments timed to DC collection in area. | DC Timing | Ward 2 |
| | | DT-7013-08 | PD 9 Watermain Interconnection | 72,000 | 0 | 72,000 | 0% | 0% | Q4-14 | Awaiting invoice from York Region for repayment | Awaiting Regional Invoice | Ward 1 |
| | | DT-7016-08 | Engineering Master Plan Studies | 517,250 | 418,083 | 99,167 | 81% | 100% | Q4-13 | Outstanding invoices to be approved. | Awaiting External Invoice | City-Wide |
| | | DT-7018-09 | Zenway/Fogal Sanitary Sub-Trunk | 1,681,000 | 0 | 1,681,000 | 0% | 100% | Q4-13 | DC funded payments times to DC collection in area. | DC Timing | Ward 2 |
| | | DT-7019-09 | Fogal Road Reconstruction | 469,000 | 188,139 | 280,861 | 40% | 95% | Q4-13 | DC funded payments timed to DC collection in area. | DC Timing | Ward 2 |
| | | DT-7021-09 | Pedestrian & Bike Signage Implementation | 50,000 | 0 | 50,000 | 0% | 0% | Q4-14 | On-going implementation | | City-Wide |
| | | DT-7023-09 | Signalized Intersection Ducting | 103,000 | 36,870 | 66,130 | 36% | 35% | Q4-14 | DC funded payments timed to DC collection in area. | DC Timing | Ward 4 |
| | | DT-7024-11 | Bass Pro Mills Drive/Locke Street WM | 355,350 | 0 | 355,350 | 0% | 0% | Q4-14 | To be completed in conjunction with roadworks. | | Ward 4 |
| | | DT-7025-09 | Huntington Road Class EA | 628,500 | 0 | 628,500 | 0% | 0% | Q4-14 | Preparing terms of reference to be provided into the RFP. | | Ward 2 |
| | | DT-7026-09 | Phase 2 Drainage Study - Flood | 403,500 | 283,544 | 119,956 | 70% | 85% | Q4-13 | Outstanding invoices to be approved. | Awaiting External Invoice | City-Wide |
| | | DT-7027-09 | Millway Avenue/Apple Mill Road | 367,910 | 0 | 367,910 | 0% | 0% | Q4-13 | Study completion anticipated Q4 2013. | | Ward 4 |
| | | DT-7028-09 | OPA 620 Infrastructure Design | 772,500 | 434,525 | 337,975 | 56% | 90% | Q2-13 | On-going / Subject to OPA 620 Development. | DC Timing | Ward 4 |
| | | DT-7032-09 | Water & Wastewater Master Plan | 636,160 | 527,221 | 108,939 | 83% | 85% | Q4-13 | Study completion anticipated Q4-2013. Outstanding invoices to be approved. | | City-Wide |
| | | DT-7033-09 | Storm Drainage & Storm Water M | 355,500 | 299,989 | 55,511 | 84% | 85% | Q4-13 | Study completion anticipated Q4-2013. Outstanding invoices to be approved. | | City-Wide |
| | | DT-7034-09 | Sidewalk & Streetlights | 2,200,000 | 352,004 | 1,847,996 | 16% | 0% | Q4-14 | DC funded payments timed to DC collection in area. | DC Timing | Ward 4 |
| | | DT-7036-09 | Rainbow Creek Sanitary Pumping | 247,200 | 0 | 247,200 | 0% | 0% | Q4-14 | On hold. Pending Regional EA. | | Ward 2 |
| | | DT-7039-10 | Napa Valley/Avdell SWM Pond Improvements | 75,000 | 0 | 75,000 | 0% | 0% | Q4-14 | Study completion anticipated Q4-2014. | | Ward 2 |
| | | DT-7040-10 | Pedestrian & Bike Master Plan Implementation | 557,370 | 9,451 | 547,919 | 2% | 0% | Q4-14 | On-going implementation. | | City-Wide |
| | | DT-7043-10 | OPA 332 Sanitary Sewer Outlet | 1,140,000 | 1,140,004 | (4) | 100% | 100% | Q4-14 | Outstanding invoices to be confirmed. | | Ward 1 |

| Commission | Department | Project # | Project Title | Total Budget | Total Actual | Total Variance | % Budget Spent | % Complete | Estimated Project Completion | Q2-13 Comments | | Ward |
|------------|------------|------------|--|--------------|--------------|----------------|----------------|------------|------------------------------|---|---------------------------|------------------------|
| | | DT-7044-10 | Huntington Road - Highway 7 to Langstaff | 2,575,000 | 1,273,482 | 1,301,518 | 49% | 40% | Q4-14 | Subject to invoicing from Developer. | Awaiting External Invoice | Ward 2 |
| | | DT-7045-11 | Block 11 Valley Road Crossings | 8,466,826 | 0 | 8,466,826 | 0% | 0% | Q4-14 | DC funded payments timed to DC collection in area. | DC Timing | Ward 4 |
| | | DT-7046-10 | Highway 400 Widening Works | 1,519,250 | 0 | 1,519,250 | 0% | 0% | Q4-14 | Awaiting invoice from MTO for repayment. | Awaiting External Invoice | Ward 1 |
| | | DT-7047-10 | Huntington Road - Hwy 7 to Langstaff | 1,648,000 | 349,458 | 1,298,542 | 21% | 0% | Q4-14 | Subject to invoicing from Developer. | Awaiting External Invoice | Ward 2 |
| | | DT-7048-10 | Ashbridge Circle Storm Water Management Pond Improvements | 370,000 | 0 | 370,000 | 0% | 0% | Q4-14 | RFP forwarded to Engineering Services. | | Ward 2 |
| | | DT-7049-10 | Storm Water Management Pond Monitoring Program | 154,500 | 0 | 154,500 | 0% | 0% | Q4-14 | Study completion anticipated Q4-2014. | | City-Wide |
| | | DT-7050-10 | Road Pavement Acceptance Protocol | 61,800 | 0 | 61,800 | 0% | 0% | Q4-13 | Study completion anticipated Q4 2013. | | City-Wide |
| | | DT-7052-11 | Engineering Development Charge Background Update Study | 103,000 | 42,048 | 60,952 | 41% | 95% | Q4-13 | Study completion anticipated Q4 2013. | | City-Wide |
| | | DT-7054-11 | Water Loss Control System Feasibility/Implementation Study | 257,500 | 0 | 257,500 | 0% | 0% | Q1-14 | Preparing terms of reference to be provided into the RFP. | | City-Wide |
| | | DT-7056-11 | Pedestrian & Bicycle Network Implementation Program | 223,410 | 0 | 223,410 | 0% | 0% | Q4-14 | On-going implementation. | | City-Wide |
| | | DT-7057-11 | Bass Pro Mills Drive Repairs | 484,100 | 0 | 484,100 | 0% | 0% | Q4-14 | To be completed in conjunction with roadworks. | | Ward 4 |
| | | DT-7058-11 | Black Creek Regional Storm Improvements Class EA Study | 257,500 | 96,393 | 161,107 | 37% | 35% | Q4-13 | 34% spent. Study completion anticipated Q4-2013. | | Ward 4 |
| | | DT-7065-11 | Millway Avenue Widening & Realignment | 6,769,800 | 240,439 | 6,529,361 | 4% | 0% | Q4-14 | Subject to development / subway construction. | | Ward 4 |
| | | DT-7066-11 | Steeles West Station Infrastructure - TYSSE | 3,090,000 | 0 | 3,090,000 | 0% | 0% | Q4-14 | Subject to development / subway construction. | | Ward 4 |
| | | DT-7068-11 | Highway 7 Bus Rapid Transit Review | 309,000 | 0 | 309,000 | 0% | 0% | Q4-14 | Subject to York Region BRT project. | | Ward 3, Ward 4 |
| | | DT-7070-11 | VMC & Regional Centre Transportation Analysis | 309,000 | 147,171 | 161,829 | 48% | 95% | Q3-13 | Outstanding invoices to be approved. | Awaiting External Invoice | Ward 1, Ward 3, Ward 4 |
| | | DT-7071-11 | Portage Parkway Extension Class EA Study | 257,500 | 0 | 257,500 | 0% | 0% | Q4-14 | Study completion anticipated Q4 2014. | | Ward 4 |
| | | DT-7072-13 | Colossus Dr Hwy 400 Flyover - Interchange Connection EA | 435,690 | 0 | 435,690 | 0% | 0% | Q4-14 | EA Study to be initiated. | | Ward 3, Ward 4 |
| | | DT-7073-11 | Portage Parkway Widening Class EA Study | 257,500 | 0 | 257,500 | 0% | 0% | Q4-14 | Study completion anticipated Q4 2014. | | Ward 4 |
| | | DT-7076-11 | Block 12 Valley Crossings | 515,000 | 463,773 | 51,227 | 90% | 90% | Q4-13 | DC funded payments timed to DC collection in area. | DC Timing | Ward 4 |
| | | DT-7079-11 | Inflow & Infiltration Reduction Study | 257,500 | 0 | 257,500 | 0% | 0% | Q4-14 | Study completion anticipated Q4 2014. | | City-Wide |

| Commission | Department | Project # | Project Title | Total Budget | Total Actual | Total Variance | % Budget Spent | % Complete | Estimated Project Completion | Q2-13 Comments | | Ward |
|------------|------------|------------|---|--------------|--------------|----------------|----------------|------------|------------------------------|--|---------------------------|----------------|
| | | DT-7080-11 | Transportation Master Plan Model Calibration | 82,400 | 0 | 82,400 | 0% | 0% | Q2-14 | Study completion anticipated Q4 2013. | | City-Wide |
| | | DT-7082-12 | Pedestrian & Bicycle Network Implementation Program | 62,200 | 13,848 | 48,352 | 22% | 0% | Q4-14 | On-going implementation. | | City-Wide |
| | | DT-7083-13 | Pedestrian & Bicycle Network Implementation Program | 244,110 | 0 | 244,110 | 0% | 0% | Q4-14 | On-going implementation. | | City-Wide |
| | | DT-7085-13 | Parking Management Strategy Study | 103,000 | 0 | 103,000 | 0% | 0% | Q4-14 | On-going implementation. | | City-Wide |
| | | DT-7086-12 | Block 61 Pedestrian Crossing Feasibility & Pre-Design Study | 77,300 | 0 | 77,300 | 0% | 0% | Q1-14 | Study completion anticipated Q1 2014. | | Ward 1 |
| | | DT-7088-12 | McNaughton Road Repairs | 51,500 | 47,617 | 3,883 | 92% | 90% | Q1-14 | Subject to invoicing from Developer. | Awaiting External Invoice | Ward 4 |
| | | DT-7089-13 | Stevenson Avenue Construction | 412,000 | 0 | 412,000 | 0% | 0% | Q1-14 | Subject to invoicing from Developer. Preparing terms of reference. | Awaiting External Invoice | Ward 1 |
| | | DT-7090-13 | Huntington Rd. - Langstaff to Rutherford / Detailed Design | 370,800 | 0 | 370,800 | 0% | 0% | Q1-14 | Subject to invoicing from Developer | Awaiting External Invoice | Ward 2 |
| | | DT-7091-12 | Non-Revenue Water Volume Analysis | 87,600 | 5,569 | 82,031 | 6% | 0% | Q4-14 | Coordination with York Region Water Audit study. Study completion anticipated Q4 2014. | Awaiting Regional Invoice | City-Wide |
| | | DT-7094-12 | Water Loss Control System Study | 132,700 | 0 | 132,700 | 0% | 0% | Q2-14 | Preparing Terms of Reference. Study completion anticipated Q2 2014. | | City-Wide |
| | | DT-7095-12 | VMC Underground Pathway System Study | 103,000 | 0 | 103,000 | 0% | 0% | Q4-14 | Study completion anticipated Q4 2014. | | Ward 3, Ward 4 |
| | | DT-7101-13 | Vaughan TDM Policy | 149,350 | 0 | 149,350 | 0% | 0% | Q4-14 | Study completion anticipated Q4 2014. | | City-Wide |
| | | DT-7102-13 | TMP Communications | 25,750 | 0 | 25,750 | 0% | 0% | Q4-14 | Study completion anticipated Q4 2014. | | City-Wide |
| | | DT-7104-13 | TMP Education, Promotion, Outreach and Monitoring | 51,500 | 0 | 51,500 | 0% | 0% | Q4-14 | Study completion anticipated Q4 2014. | | City-Wide |
| | | DT-7108-13 | School Travel Planning Measures | 25,750 | 0 | 25,750 | 0% | 0% | Q4-14 | Study completion anticipated Q4 2014. | | City-Wide |
| | | DT-7120-13 | Black Creek Renewal | 1,891,080 | 0 | 1,891,080 | 0% | 0% | Q4-14 | Project to commence after VMC EA approved. | | Ward 4 |
| | | DT-7121-13 | Vaughan Metropolitan Centre NE Storm Water Management Pond | 630,360 | 0 | 630,360 | 0% | 0% | Q4-14 | Preparing terms of reference to be provided into the RFP. | | Ward 4 |
| | | DT-7122-13 | Engineering Fee Review Study | 113,300 | 0 | 113,300 | 0% | 0% | Q4-14 | Study completion anticipated Q4 2014. | | City-Wide |
| | | DT-7126-13 | Coldspring Road Construction | 314,150 | 0 | 314,150 | 0% | 0% | Q1-14 | Subject to invoicing from Developer. | Awaiting Regional Invoice | Ward 1 |
| | | DT-7128-12 | DT-7128-12 Block 12 Valley Crossings | 380,000 | 341,237 | 38,763 | 90% | 0% | Q4-13 | DC funded payments timed to DC collection in area. | DC Timing | Ward 4 |
| | | EN-1721-08 | Sidewalk Construction - Bathurst Street | 51,500 | 0 | 51,500 | 0% | 0% | Q4-14 | DC funded payments timed to DC collection in area. | DC Timing | Ward 4 |

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| Commission | Department | Project # | Project Title | Total Budget | Total Actual | Total Variance | % Budget Spent | % Complete | Estimated Project Completion | Q2-13 Comments | Ward | |
|------------|------------|------------|---|--------------|--------------|----------------|----------------|------------|------------------------------|---|--|-----------|
| | | EN-1729-09 | 2009 Pavement Management Program - Construction Year 3 of the 5 year program established in 2007. Pt. 1 - 2009 Micro Surfacing T09-185 Pt. 2 - 2009 Road Resurf./ Rehabilitation - I, T09-236 Pt. 3 - 2009 Road Resurf./ Rehabilitation - II, T09-278 Pt. 4 - 2009 Road Resurf./ Rehabilitation - III, T09-452 Pt. 5 - 2012 Road Resurf./ Rehabilitation - 1, T12-013 (ILOG) Sign Required | 4,379,028 | 4,180,307 | 198,721 | 95% | 100% | Q3-14 | Project to be closed at the end of the maintenance period. Pt. 1 - Construction 100% (80%) complete and the maintenance period ended in Aug, 2012. Remaining streets not completed due to design mix issues. Pt. 2 - Construction 100% complete and the maintenance period ended in Oct, 2011. Pt. 3 - Construction 100% complete and the maintenance period ended in May, 2012. Pt. 4 - Construction 100% complete and the maintenance period ended in July, 2012. Pt. 5 - Construction 100% complete and is on maintenance until Aug., 2014. | On Maintenance | City-Wide |
| | | EN-1731-09 | Pre-Engineering Pavement Management Program and other projects Perform preliminary engineering, design, survey and geotechnical work for road rehabilitation and other future engineering projects - on going. Pt. 1 - 2010 Pavement Management Program Pt. 2 - King High Drive Area WM & Road Res/ Rehab Pt. 3 - Road Rehabilitation 2010 for Cold Creek and King Vaughan Pt. 4 - 2011 Pavement Management Program (PMP) Pt. 5 - Pine Valley Drive Streetlighting from Steeles to CNR tracks Pt. 6 - Kleinburg Estates WM Replacement & Road Rehabilitation Pt. 7 - Walkway Lighting at Aberdeen C.C. Pt. 8 - Cold Creek Road - Nashville to Kirby Rd. Pt. 9 - Dufferin St. Additional Lanes for Fire Station Pt. 10 - Geotechnical for PMP 2012 to 2013 Pt. 11 - Consultant for Geotechnical Services RFP12-074 Pt. 12 - Consultant for Subsurface Utility Services RFP12-452 (DF) | 824,000 | 437,459 | 386,541 | 53% | 53% | Q4-16 | Source of Pre- Engineering Design funds. Pt. 1 - Design 100% complete. Pt. 2 - Design 100% complete. Pt. 3 - Design 100% complete. Pt. 4 - Design 100% complete. Pt. 5 - Design 100% complete. Pt. 6 - Design 100% complete. Pt. 7 - Design 10% complete, Construction in 2014 pending EN-1864-14 budget approval. Pt. 8 - Design 100% complete. Pt. 9 - Design 100% complete. Pt. 10 - Design 100% complete. Pt. 11 - RFP 100% complete. Pt. 12 - RFP 100% complete. | Awaiting External Invoice | City-Wide |
| | | EN-1733-09 | Watermain Replacement on Major Mackenzie Dr (Civic Centre) T11-029 Keele St to approx. 100m east of CNR/ GO Rail Overpass (WR) | 1,802,500 | 809,051 | 993,449 | 45% | 100% | Q4-14 | Project to be closed at the end of the maintenance period. EN-1733-11 consolidated into this account. Design 100% complete. Construction 100% complete and is on maintenance until Oct., 2014. | On Maintenance / Awaiting External Invoice | Ward 1 |
| | | EN-1736-09 | Accessibility for Ontarians with Disabilities Act, 2005 Hire Consultant to ensure compliance with Act as it relates to accessibility to the existing infrastructure. (T) | 103,000 | 61,770 | 41,230 | 60% | 60% | Q4-14 | Valdor Engineering reviewing legislation for guidelines. Phase 1 completed in December of 2010. Phase 2 completed in Q2-2013. Phase 3 to be completed in Q4-2013. | | City-Wide |
| | | | | | | | | | | | | |

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| Commission | Department | Project # | Project Title | Total Budget | Total Actual | Total Variance | % Budget Spent | % Complete | Estimated Project Completion | Q2-13 Comments | Ward | |
|------------|------------|------------|--|--------------|--------------|----------------|----------------|------------|------------------------------|---|----------------|-----------|
| | | EN-1756-09 | Sidewalk & Streetlighting Program to support New Development Pt. 1 - DELETED - (N side of Rutherford Rd - Dufferin to Bathurst) Pt. 2 - N side of Hwy 7 - Hwy 27 to Vaughan Valley Blvd T12-001 Pt. 3 - W side of Hwy 27 - Hwy 7 to Langstaff Rd T12-001 Pt. 4 - S side of Rutherford Rd - Dufferin to Confederation Pkwy Pt. 5 - N side of Rutherford Rd - Barrhill Rd to Dufferin St Pt. 6 - DELETED - (S side of Rutherford Rd - Dufferin to Bathurst) Pt. 7 - S side of Teston Rd - Jane St to Keele St T10-196 Pt. 8 - W side of Keele St - south of Teston Rd T10-196 Pt. 9 - S side Langstaff Rd - Hwy # 27 to Hydro corridor Pt. 10 - Langstaff Sidewalk, Dufferin to Hwy # 7 (DC) | 4,047,960 | 1,758,420 | 2,289,540 | 43% | 43% | Q4-15 | EN-1706-08 Sidewalk Infill Program & EN-1794-10 Additional Funding for Sidewalk Construction to Support New Development consolidated into this project. Pt. 1 - DELETED - now proposed under EN-1859-11 Pt. 2 - Design 100% complete. Construction 60% complete. Pt. 3 - Design 100% complete. Construction 60% complete. Pt. 4 - DELETED & to be rebudgeted in 2018 or later when Regional Works confirmed. Pt. 5 - DELETED & to be rebudgeted in 2018 or later when Regional Works confirmed. Pt. 6 - DELETED - now proposed under EN-1859-11 Pt. 7 - Design 100% complete. Construction 100% complete and is on maintenance until Jan., 2013. Pt. 8 - Design 100% complete. Construction 100% complete and is on maintenance until Jan., 2013. Pt. 9 - Construction 100% complete. Regional invoice payment pending. Pt. 10 - Construction 100% complete. Regional invoice paid. | On Maintenance | City-Wide |
| | | EN-1757-09 | Traffic Signal - T12-077 Edgeley Blvd and Bass Pro Mills Dr (DC) | 143,099 | 134,928 | 8,171 | 94% | 100% | Q4-14 | Project to be closed at the end of the maintenance period. Construction 100% complete and is on maintenance until October, 2014. | On Maintenance | Ward 4 |
| | | EN-1777-09 | Baldwin Avenue Culvert Rehabilitation, COMRIF T09-468 Additional funds for Consultant (G) | 62,000 | 40,108 | 21,892 | 65% | 100% | Q4-13 | Additional works identified by TRCA for Q3-2013. Project held open to complete additional works. Project closure anticipated in Q4-2013. Construction 100% complete and the maintenance period ended in May, 2012. This account is for the Contract Administration by the Consultant and and is linked to EN-1650-07. | On Maintenance | Ward 4 |
| | | EN-1778-10 | Water Sewer Management System - Consultant's fee for development and implementation with "CAFÉ" model (W&SR) | 77,250 | 0 | 77,250 | 0% | 0% | Q4-17 | Project deferred pending the results of the Corporate Management Asset Strategy. Project to be completed in conjunction with Capital project EN-1671-07 Cross Asset Optimization. | | City-Wide |
| | | | | | | | | | | | | |

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| Commission | Department | Project # | Project Title | Total Budget | Total Actual | Total Variance | % Budget Spent | % Complete | Estimated Project Completion | Q2-13 Comments | | Ward |
|------------|------------|------------|---|--------------|--------------|----------------|----------------|------------|------------------------------|---|----------------|------------------------------|
| | | EN-1831-11 | Watermain Replacement T11-354 - Various Kleinburg Street (WR) | 1,838,550 | 1,694,666 | 143,884 | 92% | 100% | Q3-14 | Project to be closed at the end of the maintenance period. To be complete in conjunction with EN-1785-10 Pavement Management, Part 4. Construction 100% complete and is on maintenance until Sept., 2014. | On Maintenance | Ward 1 |
| | | EN-1832-11 | Rural Road Upgrade on Cold Creek Rd T11-329 -Nashville Road to Kirby Road (IOG) | 607,700 | 561,600 | 46,100 | 92% | 100% | Q4-13 | Project to be closed at the end of the maintenance period. Construction 100% complete and is on maintenance until Nov., 2013. | On Maintenance | Ward 1 |
| | | EN-1840-11 | 2011 Pavement Management Program - Pt. 2, Thornhill Area T11-257 (GTR) | 2,759,662 | 2,709,662 | 50,000 | 98% | 100% | Q4-13 | Project to be closed at the end of the maintenance period. Construction 100% complete and is on maintenance until Nov., 2013. | On Maintenance | Ward 5 |
| | | EN-1842-11 | Traffic Data Collecting Equipment - to replace and buy new traffic equipment (T) | 87,550 | 54,017 | 33,533 | 62% | 62% | Q4-14 | Project 75% complete and two solar powered radar message boards purchased in Q2-2013. Awaiting delivery and invoicing. Additional equipment purchase pending for Q4-2013 | | City-Wide |
| | | EN-1843-11 | Traffic Signal Improvements - Retrofit of traffic signal equipment for the assistance of pedestrians crossing. (T) | 462,000 | 76,270 | 385,730 | 17% | 17% | Q4-16 | Project EN-1761-10 & EN-1843-13 consolidated into this account in Q3-2012 & Q1-2013. Pt. 1a & b - Countdown Project 100% complete. Pt. 2 - Replace Controller Box at Clark/ S Promenade, Q12-123, 100% complete. Pt. 3 - Controller Boxes, 50% complete, RFP pending for Q4-2013. Pt. 2 - Clark Avenue West Corridor Study, 10% complete. | | City-Wide |
| | | EN-1848-11 | Traffic Sign Assessment - on going - review existing signs to ensure that they meet current standards (T) | 51,500 | 11,741 | 39,759 | 23% | 23% | Q4-15 | Project to remain open and is related to 1568-0-05 and EN-1896-12 Pt. 1 - 2011 Project 100% complete. Pt. 2 - For details see EN-1896-12. | | City-Wide |
| | | EN-1854-11 | Pine Valley Dr. Culvert Headwall and Spillway Repair - north of Langstaff Road (GTR) | 275,000 | 55,953 | 219,047 | 20% | 20% | Q4-16 | EN-1854-12 consolidated into this account in Q1-2012. RFP issued in December 2011, assignment commenced in Q2-2012. Environmental Assessment & Detail Design 60% complete. | | Ward 2, Ward 3 |
| | | EN-1854-13 | Storm Water Management Facility - Pine Valley Drive at Club House Road (SR) | 1,545,000 | 0 | 1,545,000 | 0% | 0% | Q4-16 | Related to capital project EN-1854-11. This project update reflects a change in scope following the preliminary engineering phase of EN-1854-11. Construction anticipated to commence in Q4-2013. | | Ward 2, Ward 3 |
| | | EN-1855-11 | 2011 Pavement Management Program - Pt. 1, Maple & Concord Area T11-008 (RR & G) | 2,069,194 | 1,997,593 | 71,601 | 97% | 100% | Q3-13 | Project to be closed at the end of the maintenance period. Construction 100% complete and is on maintenance until July, 2013. | On Maintenance | Ward 1, Ward 4, Ward 5 |

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| Commission | Department | Project # | Project Title | Total Budget | Total Actual | Total Variance | % Budget Spent | % Complete | Estimated Project Completion | Q2-13 Comments | | Ward |
|------------|------------|------------|--|--------------|--------------|----------------|----------------|------------|------------------------------|---|----------------|----------------|
| | | EN-1869-12 | 2012 Pavement Management Program - Phase 2 - Various Locations T12-096, Phase 2A, T12-244 (GTR) | 3,485,000 | 2,298,491 | 1,186,509 | 66% | 100% | Q4-14 | Project to be closed at the end of the maintenance period. Phase 2 - Construction 100% complete and is on maintenance until Oct., 2014. Phase 2a - Construction 100% complete and is on maintenance until Aug., 2014. | On Maintenance | Ward 3 |
| | | EN-1870-12 | 2012 Pavement Management Program - Phase 3 - Various Locations T12-073 (DF) | 3,349,600 | 2,277,078 | 1,072,522 | 68% | 100% | Q3-14 | Project to be closed at the end of the maintenance period. Construction 100% complete and is on maintenance until July, 2014. | On Maintenance | Ward 3, Ward 4 |
| | | EN-1871-13 | 2013 Pavement Management Program - Phase 1, Pt. 1 T13-022, Pt. 2 T13-063, Pt. 3 TXX-XXX (GTR & DF) | 4,781,521 | 9,191 | 4,772,330 | 0% | 10% | Q4-16 | Pt. 1 - Construction 10% complete. Pt. 2 - Linked to EN-1902-12 & EN-1903-12. Awarded, construction start pending. Pt. 3 - Linked to & for comments see EN-1908-12. | | Ward 2, Ward 4 |
| | | EN-1872-13 | 2013 Pavement Management Program - Phase 2, T13-042 (DF) | 3,321,750 | 6,142 | 3,315,608 | 0% | 10% | Q4-15 | Construction 10% complete. | | Ward 3 |
| | | EN-1873-13 | 2013 Pavement Management Program - Phase 3, Pt. 1 T13-039, Pt. 2 (DF) | 3,321,750 | 9,193 | 3,312,557 | 0% | 25% | Q4-15 | Pt. 1 - Construction 25% complete. Pt. 2 - Crack Sealing by Public Works \$600,000 limit, on going. | | Ward 5 |
| | | EN-1874-12 | Watermain Replacement on Firglen Ridge - in conjunction with PMP 2013 (WR) | 866,142 | 817,989 | 48,153 | 94% | 100% | Q4-15 | Detailed design 100% complete. Construction 100% complete, holdback release pending. - Road works included in PMP 2013 Ph 1, Pt B. EN-1871-13, T13-022 | On Maintenance | Ward 2 |
| | | EN-1875-12 | Culvert Replacement on Islington Avenue - Q12-253 - at Bell Court/ Treelawn Boulevard (RR) | 51,500 | 39,101 | 12,399 | 76% | 100% | Q3-14 | Project to be closed at the end of the maintenance period. Construction 100% complete and is on maintenance until Sept., 2014. | On Maintenance | Ward 1 |
| | | EN-1879-12 | Storm Water Management Facility at Gallanough Park (GTR) | 604,616 | 0 | 604,616 | 0% | 0% | Q4-16 | EA capital project EN-1769-09 Thornhill Drainage Storm Water Management Facility consolidated into this account in Q1-2013. RFP issued in Q2-2013. Construction anticipated in 2014. | | Ward 5 |
| | | EN-1880-12 | Sidewalk and Streetlighting on Major Mackenzie Drive - McNaughton Rd to Bathurst St (DC) | 1,097,000 | 0 | 1,097,000 | 0% | 0% | Q4-17 | EN-1880-13 construction consolidated into this account in Q1-2013. Detail design to commence in Q4-2013. | | Ward 4 |
| | | EN-1881-12 | Traffic Signal Installation - - at Woodbridge Ave and Market Lane (DC) | 142,200 | 0 | 142,200 | 0% | 0% | Q4-15 | Project pending follow-up traffic study results in Q4-2013. | | Ward 2 |
| | | EN-1882-12 | Pedestrian Signal Installation - - at New Westminster Dr near Westmount Collegiate (DC) | 95,100 | 0 | 95,100 | 0% | 0% | Q4-15 | Project pending follow-up traffic study results in Q4-2013. | | Ward 4 |

| Commission | Department | Project # | Project Title | Total Budget | Total Actual | Total Variance | % Budget Spent | % Complete | Estimated Project Completion | Q2-13 Comments | | Ward |
|------------|------------|------------|---|--------------|--------------|----------------|----------------|------------|------------------------------|---|----------------|------------------------|
| | | EN-1885-12 | Sidewalk Installation Missing Links 1. Jane St - Springside Rd to Norwood Ave ESide 2. Christlea Rd - at Portage Parkway 3. Director Ct - just east of Weston Rd | 206,000 | 40,441 | 165,559 | 20% | 100% | Q4-16 | Pt. 1 & 3 - Construction 100% complete, holdback release pending. Pt. 2 - Christlea Rd section to be completed by site plan development. | On Maintenance | Ward 1, Ward 3, Ward 4 |
| | | EN-1886-12 | Bridge Rehabilitation at Humber Bridge Trail Bridge - at Old Major Mackenzie Drive (DF) | 154,500 | 0 | 154,500 | 0% | 0% | Q4-16 | EA completed under EN-1719-08 Environmental Assessment recommendations to be finalized in Q3-2013. Detail Design to commence in Q3-2013. | | Ward 1 |
| | | EN-1887-12 | Bridge Rehabilitation #02001 at Dick Bridge over Humber River, T13-136 - Huntington Rd just north of Kirby Rd (DF) | 566,500 | 35,915 | 530,585 | 6% | 6% | Q4-16 | EN-1887-13 construction, consolidated into this account in Q1-2013. Detailed structural assessment completed in Sept., 2012. Detailed Design 100% complete. Awarded, construction start pending. | | Ward 2 |
| | | EN-1888-13 | Bridge Rehabilitation # 171201 at Glen Shields Avenue (DF) | 154,500 | 16 | 154,484 | 0% | 0% | Q4-17 | RFP anticipated in Q3-2013. Construction anticipated in 2015. | | Ward 5 |
| | | EN-1889-13 | Bridge Replacement/ Rehabilitation/ Environmental Assessment # 014401 at King-Vaughan Road - just east of Hwy # 27 (DF) | 154,500 | 0 | 154,500 | 0% | 0% | Q4-18 | RFP anticipated in Q3-2013. Construction anticipated in 2016. | | Ward 1 |
| | | EN-1892-12 | Culvert Removal on Peelar Road - at 61 Peelar Road (RR) | 51,500 | 0 | 51,500 | 0% | 0% | Q4-16 | Project on hold and will be completed in conjunction with future Black Creek remedial works. | | Ward 4 |
| | | EN-1894-12 | Drainage Improvement on Ranch Trail Rd (RR) | 515,000 | 773 | 514,228 | 0% | 0% | Q4-15 | Design is 100% complete, award pending for construction start in Q3-2013. | | Ward 1 |
| | | EN-1896-12 | Traffic Signs Reflectivity Testing/ Inspection - on going - to ensure proper day/ night reflectivity Pt. 1 - Q12-051 Blocks 37, 38 & 39 Pt. 2 - Q12-266 Blocks 1, 2, 9, 15, 16, 22, 23, 24, 29, 30, 31, 36 & deficient signs from previous inspections Pt. 3 - Q13-057 Blocks 18, 25, 26, 41, 43, 44, 45, 46, 51 & 53 & deficient signs from previous inspections Pt. 4 - QXX-XXX Blocks ... Pt. 5 - Q12-026 Keenline Reflectivity Inspection (T) | 154,500 | 27,464 | 127,036 | 18% | 18% | Q4-16 | Related to capital projects 1568-0-05 and EN-1848-11 New Legislative requirements for Jan., 2013. Reviewing new requirements. Pt. 1 - Q2-2012 Project 100% complete. Pt. 2 - Q3-2012 Project 100% complete. Pt. 3 - To be tendered in Q2-2013 for Q2-2013 start. Pt. 4 - Anticipated to be tendered in Q3-2013 for Q3-2013 start. Pt. 5 - 10% complete. | | City-Wide |
| | | EN-1902-12 | Watermain Replacement on Meeting House Road, T13-063 - in conjunction with PMP 2013 - Phase 1 (WR) | 453,200 | 8,099 | 445,101 | 2% | 2% | Q4-15 | Detailed 100% complete. Awarded, construction start pending for Q3-2013. | | Ward 2 |
| | | EN-1903-12 | Watermain Replacement on Chavender Place, T13-063 - in conjunction with PMP 2013 - Phase 1 (WR) | 226,600 | 13,598 | 213,002 | 6% | 6% | Q4-15 | Detailed 100% complete. Awarded, construction start pending for Q3-2013. | | Ward 2 |
| | | EN-1904-12 | Culvert Replacement on Merino Road (RR) | 123,600 | 11,606 | 111,994 | 9% | 9% | Q4-16 | Detail design is 80% complete. Construction anticipated for 2014. | | Ward 1 |

[illegible]

| Commission | Department | Project # | Project Title | Total Budget | Total Actual | Total Variance | % Budget Spent | % Complete | Estimated Project Completion | Q2-13 Comments | | Ward |
|------------|------------|------------|---|--------------|--------------|----------------|----------------|------------|------------------------------|---|---------------------------|-----------|
| | | EN-1945-13 | Sidewalk and Street Lighting on Regional Road Hwy # 50 - Phase 1 by York/ Peel Region - Hwy # 7 to Ebenezer Road (DC) | 329,138 | 0 | 329,138 | 0% | 95% | Q4-15 | EN-1899-12 Street Lighting on Hwy 50 consolidated into this account in Q2-2013. Construction 95% complete. Region of Peel in conjunction with the Region on York to complete works on City's behalf. | Awaiting Regional Invoice | Ward 2 |
| | | EN-1946-13 | Sidewalk and Street Lighting on Regional Road Hwy # 50 - Phase 2 by York/ Peel Region - Ebenezer Road to Old Castlemore Road (DC) | 432,600 | 0 | 432,600 | 0% | 10% | Q4-16 | Construction 10% complete. Peel Region completing works on behalf of York Region and City of Vaughan. | | Ward 2 |
| | | EN-1948-13 | Traffic Calming on Vellore Avenue - Davos Road to St. Urbain Drive | 25,750 | 0 | 25,750 | 0% | 0% | Q4-15 | Project to be closed in Q3-2013. In accordance with Traffic Calming Policy, survey mailed to residents. Survey results did not meet City Policy. | | Ward 5 |
| | | EN-1950-13 | Clarence St Slope Stabilization - Ph. 2 - south of Wycliffe Avenue (GTR) | 100,000 | 0 | 100,000 | 0% | 0% | Q4-18 | RFP anticipated in Q3-2013. Construction anticipated in 2015 pending approval of 2015 Capital Budget. | | Ward 2 |
| | | EN-1958-13 | Corporate Asset Management (T) | 500,000 | 28,724 | 471,276 | 6% | 6% | Q4-17 | RFP for Phase 1 awarded. Assignment 20% complete. | | City-Wide |
| | | EN-1960-13 | Sidewalk on Weston Road - missing links from Steeles Avenue W. to Rutherford Road (DC) | 103,000 | 0 | 103,000 | 0% | 0% | Q4-17 | RFP anticipated in Q3-2013. Construction anticipated in 2015 pending approval of 2015 Capital Budget. | | Ward 3 |
| | | EN-1961-13 | Sidewalk on Islington Avenue - missing links from Major Mackenzie Drive to Westridge Drive (DC) | 180,250 | 0 | 180,250 | 0% | 0% | Q4-16 | Design start pending for Q3-2013. Construction anticipated in 2014. | | Ward 1 |
| | | EN-1963-13 | North Maple Bridge - between Major Mackenzie Drive and Teston Road over Hwy 400 (DC) | 1,339,000 | 0 | 1,339,000 | 0% | 0% | Q4-13 | RFP awaiting Environmental Assessment finalization and approval for Q3-2013. Construction anticipated in 2017. | | Ward 1 |
| | | EN-1969-13 | Sidewalk on Steeles Avenue West - missing links between Jane Street and new subway station. (DC) | 61,800 | 0 | 61,800 | 0% | 0% | Q4-17 | Design start pending for Q3-2013. Construction anticipated in 2014/ 2015. | | Ward 4 |
| | | EN-1970-13 | Sidewalk and Street/ Walkway Lighting Infil Program in older areas. (GTR) | 250,000 | 0 | 250,000 | 0% | 0% | Q4-17 | "Ad-hoc" project in response to residential complaints. Related to EN-1780-09 Sidewalk and Street Lighting Infil Program in older areas | | City-Wide |
| | | EN-1971-13 | Sanitary Sewer Rehabilitation on Rivermede Road - Keele Street to Bowes Road (SR) | 51,500 | 0 | 51,500 | 0% | 0% | Q4-17 | RFP anticipated in Q3-2013. This project will determine the exact limits of work to be undertaken and the type of rehabilitation method that is required for the sanitary sewer. Once the method is determined, Construction funding will be proposed in the 2014/ 2015 Capital Budget. | | Ward 4 |

| Commission | Department | Project # | Project Title | Total Budget | Total Actual | Total Variance | % Budget Spent | % Complete | Estimated Project Completion | Q2-13 Comments | | Ward |
|------------|----------------------------|------------|--|--------------|--------------|----------------|----------------|------------|------------------------------|---|--|-----------|
| | | EN-1972-13 | Multi-use Pathway (west side only) and Street Lighting on Dufferin Street - Kirby Road to Teston Road (DC) | 144,200 | 0 | 144,200 | 0% | 0% | Q4-17 | RFP anticipated in Q3-2013. Sidewalk revised to an Active Transportation Facility (ATF) (Multi-use Pathway) as per master plan. Construction anticipated in 2015 pending approval of 2015 Capital Budget. | | Ward 1 |
| | Engineering Services Total | | | 105,118,093 | 56,603,369 | 48,514,725 | 54% | | | | | |
| | Public Works | 1361-2-04 | Water Filling System | 164,860 | 106,409 | 58,451 | 65% | 65% | Q1-14 | Working with Development Engineering to find a permanent location | | City-Wide |
| | | 1363-0-05 | Servicing - Dufferin Winter Work | 160,000 | 332 | 159,668 | 0% | 0% | Q1-15 | On hold pending prioritization of new yard construction | | Ward 4 |
| | | 1610-0-06 | Dufferin Street Works Yard | 488,000 | 4,134 | 483,866 | 1% | 0% | Q1-15 | On hold pending prioritization of new yard construction | | Ward 4 |
| | | 1617-0-06 | Storm Pond Sediment Removal 119 | 37,000 | 2,835 | 34,165 | 8% | 7% | Q3-13 | Awarded, work under way | | Ward 4 |
| | | PW-2007-07 | Storm Pond Sediment - Pond 94 | 36,000 | 2,835 | 33,165 | 8% | 0% | Q3-13 | Awarded, work under way | | Ward 2 |
| | | PW-2009-07 | Storm Pond Sediment - Pond 119 | 37,000 | 0 | 37,000 | 0% | 0% | Q3-13 | Awarded, work under way | | Ward 4 |
| | | PW-2013-07 | Street Light Pole Replacements Program | 2,319,060 | 2,072,026 | 247,034 | 89% | 89% | | Work on-going | | City-Wide |
| | | PW-2017-07 | Antennas For SCADA Wireless | 263,249 | 17,482 | 245,767 | 7% | 7% | Q1-14 | Reviewing an independent wireless solution | | City-Wide |
| | | PW-2021-08 | Tall Grass Trail Rehabilitation | 280,000 | 3,633 | 276,367 | 1% | 0% | Q1-14 | Awaiting Permits from TRCA | | Ward 2 |
| | | PW-2028-09 | Sediment Removal from Storm Pond | 300,000 | 185,449 | 114,551 | 62% | 62% | Q1-14 | Project underway | | City-Wide |
| | | PW-2028-10 | Sediment Removal - Storm Pond | 300,000 | 0 | 300,000 | 0% | 0% | Q1-14 | Project underway | | City-Wide |
| | | PW-2030-10 | Water System Flow Analysis | 51,500 | 0 | 51,500 | 0% | 0% | Q1-14 | Pending design | | City-Wide |
| | | PW-2034-10 | Hope Radio Tower Study & Improvements | 51,500 | 0 | 51,500 | 0% | 0% | Q1-14 | Reviewing an independent wireless solution | | Ward 1 |
| | | PW-2035-12 | Curb and Sidewalk Repair & Replacement | 2,755,623 | 1,629,798 | 1,125,825 | 59% | 42% | Q4-13 | 2013 work under way | | City-Wide |
| | | PW-2040-12 | Sediment Removal form Storm Pond 42 | 260,000 | 72,316 | 187,684 | 28% | 30% | Q3-13 | Work under way | | Ward 1 |
| | | PW-2049-12 | Thomson Creek Blvd Storm Drainage | 110,000 | 0 | 110,000 | 0% | 0% | Q1-14 | Awaiting Permits from TRCA | | Ward 2 |
| | | PW-2050-12 | Avdell Ave Storm Drainage Channel Rehabilitation | 100,000 | 0 | 100,000 | 0% | 0% | Q1-14 | Awaiting Permits from TRCA | | Ward 2 |
| | | PW-2055-13 | Double Walled Brine Tanks and Barrier Walls | 139,050 | 0 | 139,050 | 0% | 0% | Q4-13 | Project in planning stage | | City-Wide |
| | | PW-2058-13 | LED Streetlight Conversion | 150,000 | 0 | 150,000 | 0% | 0% | Q4-13 | RFP being prepared for issue | | City-Wide |
| | | PW-2059-13 | RWIS Station | 103,000 | 0 | 103,000 | 0% | 0% | Q4-13 | Project in planning stage | | City-Wide |
| | | PW-2060-13 | Tigi Pond. (Storm water management Pond #40. Rutherford Rd. & Creditstone Rd.) | 494,400 | 0 | 494,400 | 0% | 0% | Q1-14 | Preparing Specifications | | Ward 4 |
| | | PW-2063-13 | ICI Water Meter Replacement Program | 206,000 | 0 | 206,000 | 0% | 0% | Q1-14 | reviewing reports from Calibration program phase I | | City-Wide |
| | Public Works Total | | | 8,806,242 | 4,097,249 | 4,708,993 | 47% | | | | | |

| Commission | Department | Project # | Project Title | Total Budget | Total Actual | Total Variance | % Budget Spent | % Complete | Estimated Project Completion | Q2-13 Comments | Ward |
|----------------------------------|------------|-----------|---------------|--------------|--------------|----------------|----------------|------------|------------------------------|----------------|------|
| Engineering & Public Works Total | | | | 208,566,514 | 105,490,073 | 103,076,442 | 51% | | | | |

| Commission | Department | Project # | Project Title | Total Budget | Total Actual | Total Variance | % Budget Spent | % Complete | Estimated Project Completion | Q2-13 Comments | | Ward |
|------------------------|------------------------------|-------------------------------------|---|--------------|--------------|----------------|----------------|------------|---|--|-----------|-----------|
| Finance | Budgeting & Planning | BU-0002-11 | Questica Budget Software License for City Departments | 91,273 | 78,924 | 12,349 | 86% | 90% | Q2-14 | Remaining funds earmarked for security and approval routing requirements scheduled for 2013. | | City-Wide |
| | | | | | | | | | Q3-14 | | | |
| | | BU-0006-13 | Citywide Capital Planning and Analysis Module | 78,471 | 0 | 78,471 | 0% | 0% | | Undergoing security review. | | City-Wide |
| | | | | | | | | | | | | |
| | | RI-0047-07 | PSAB Fixed Assets Review | 309,000 | 183,387 | 125,613 | 59% | 50% | Ongoing | To be used towards automating re-statement of financial statements in relation to fund accountd | | City-Wide |
| | | | | | | | | | | | | |
| | | RI-0056-10 | Implementation of Corporate Asset Management System | 227,000 | 22,383 | 204,617 | 10% | 0% | | Project on hold and pending Asset Management initiative results/requirements. \$150,000 of budget allocated to Engineering Commission for Asset Management Project.Going forward this will be split out and illustrated as a separate capital project. Remining funds to be used to automate the CN Watson spreadsheet | | City-Wide |
| | | | | | | | | | | | | |
| | | Budgeting & Planning Total | | | 705,744 | 284,694 | 421,050 | 40% | | | | |
| | City Financial Services | CF-0053-09 | Point of Sale Initiative | 205,700 | 0 | 205,700 | 0% | 20% | Q3-14 | Currently being revisited under PSR | | City-Wide |
| | | | | | | | | | | | | |
| | | City Financial Services Total | | | 205,700 | 0 | 205,700 | 0% | | | | |
| Reserves & Investments | RI-0060-11 | Development Charge Background Study | 150,000 | 145,269 | 4,731 | 97% | 95% | Q4-14 | Project is substantially complete. VMC Special Area Charge discussions will continue in Q32014 after EA study | | City-Wide | |
| | | | | | | | | | | | | |
| | | | | | | | | | | | | |
| | RI-0069-12 | Investment Software | 30,900 | 0 | 30,900 | 0% | 0% | Q2-14 | Deferred until Investment Analyst is hired (expected by Q3-2013). | | City-Wide | |
| | | | | | | | | | | | | |
| | Reserves & Investments Total | | | 180,900 | 145,269 | 35,631 | 80% | | | | | |
| Finance Total | | | | 1,092,344 | 429,963 | 662,381 | 39% | | | | | |

| Commission | Department | Project # | Project Title | Total Budget | Total Actual | Total Variance | % Budget Spent | % Complete | Estimated Project Completion | Q2-13 Comments | | Ward |
|---------------------------------|----------------------|---------------------------------------|---|--------------|--------------|----------------|----------------|------------|------------------------------|--|--|-----------|
| Legal & Administrative Services | City Clerk | CL-2505-09 | High Density Mobile Shelving Units | 206,000 | 197,461 | 8,539 | 96% | 59% | Q2-13 | The installation of new mobile shelving units is finished. The gear ratio conversion and addition of power to some units is complete. Close off this project. | | City-Wide |
| | | CL-2511-13 | Access & Storage Equipment for JOC Records Centre | 30,000 | 0 | 30,000 | 0% | 0% | | Request for quotation expected to go to purchasing in 3rd. Quarter 2013. | | City-Wide |
| | | CL-2517-12 | Claims Management System | 51,500 | 0 | 51,500 | 0% | 0% | | Expect contract to be finalized in 4th quarter | | City-Wide |
| | | City Clerk Total | | | 287,500 | 197,461 | 90,039 | 69% | | | | |
| | Enforcement Services | BY-2508-10 | Animal Shelter Lease Hold Improvement | 747,900 | 686,094 | 61,806 | 92% | 25% | Q4-16 | Payments ongoing toward Promissory note | | City-Wide |
| | | BY-2510-10 | Animal Licensing Software | 46,400 | 31,573 | 14,827 | 68% | 68% | Q2-13 | Vendor still trying to work out some technical glitches. | | City-Wide |
| | | BY-2522-13 | Animal Shelter Additional Leasehold Improvements | 53,600 | 0 | 53,600 | 0% | 0% | Q4-13 | In process of obtaining costing for projects to be done in 2013. Pre-bid submissions are with Purchasing. | | City-Wide |
| | | Enforcement Services Total | | | 847,900 | 717,667 | 130,233 | 85% | | | | |
| | Real Estate | 18-0-01 | Maple Valley PI/Avondale | 12,435,088 | 12,233,724 | 201,364 | 98% | 98% | | Land acquisition in process, finalization anticipated to occur in 2013 | | Ward 1 |
| | | CO-0054-09 | Vaughan Hospital Land Development | 80,000,000 | 63,149,709 | 16,850,291 | 79% | 79% | | Land acquired, remaining budget related to land development dependent on Provincial timing. The draft Precinct Plan was brought to a Public Hearing on Sept, 3, 2013 to seek public input. The primary focus is on the delivery of a new healthcare facility and a range of healthcare related uses. | | Ward 1 |
| | | CO-0064-11 | MacMillian Farm Property | 5,818,100 | 4,859,950 | 958,150 | 84% | 84% | Q4-13 | Remaining payments based on purchase agreement and dependent on woodlot collection timing with a final payment date of November, 2013. | | Ward 4 |
| | | CO-0066-11 | Block 40 Parkland Acquisition | 5,356,000 | 5,342,725 | 13,275 | 100% | 90% | | Land acquisition in process, finalization anticipated to occur in 2013. | | Ward 3 |
| | | RL-0005-12 | Land Acquisition Fees | 397,173 | 154,426 | 242,747 | 39% | 39% | | Ongoing. | | City-Wide |
| | | Real Estate Total | | | 104,006,361 | 85,740,534 | 18,265,827 | 82% | | | | |
| | | Legal & Administrative Services Total | | | 105,141,761 | 86,655,662 | 18,486,099 | 82% | | | | |

| Commission | Department | Project # | Project Title | Total Budget | Total Actual | Total Variance | % Budget Spent | % Complete | Estimated Project Completion | Q2-13 Comments | | Ward |
|------------|------------------|------------------------|--|--------------|--------------|----------------|----------------|------------|------------------------------|--|--|----------------|
| Library | Library Services | LI-4504-09 | Library Technology Program | 560,000 | 379,506 | 180,494 | 68% | 60% | Q4-14 | Ongoing and new technology equipment to be purchased in 2013 | | City-Wide |
| | | LI-4508-09 | Civic Centre Resource Library - Materials | 3,012,800 | 901,360 | 2,111,440 | 30% | 29% | Q4-16 | Purchases to continue as projects proceed | | City-Wide |
| | | LI-4519-09 | Civic Centre Resource Library - Construction | 12,857,400 | 316,961 | 12,540,439 | 2% | 1% | Q3-15 | Architect design approval expected Q4 - 2013. Construction tender expected to be issued in Q1 - 2014 | | Ward 1 |
| | | LI-4529-10 | Assistive Technologies for Persons with Disabilities | 24,000 | 18,161 | 5,839 | 76% | 76% | Q4-13 | Remaining amount to be spent by Q4 - 2013 | | Ward 2, Ward 5 |
| | | LI-4531-11 | Replace of RFID Security Equipment | 500,400 | 481,438 | 18,962 | 96% | 95% | Q4-13 | Remaining amount to be spent by Q4 - 2013 | | City-Wide |
| | | LI-4532-11 | North Thornhill Branch Library (Block 10) | 3,812,550 | 487,596 | 3,324,954 | 13% | 2% | Q3-14 | RFQ Bid Evaluation process to be completed in Q3/13 | | Ward 4 |
| | | LI-4533-13 | AODA Compliant & Combined Info/Circulation Desk Ansley Grove | 100,000 | 0 | 100,000 | 0% | 0% | Q4-13 | Expect to be completed in Q4 - 2013 | | Ward 2 |
| | | LI-4534-12 | AODA Circulation Desk-Woodbridge | 75,000 | 7,452 | 67,548 | 10% | 5% | Q4-13 | Expect to be completed in Q4 - 2013 | | Ward 2 |
| | | LI-4536-12 | AODA Compliant & Combined Info/Circulation Desk Dufferin Clark | 75,000 | 10,062 | 64,938 | 13% | 5% | Q3-13 | Expect to be completed in Q4 - 2013 | | Ward 5 |
| | | LI-4537-13 | Capital Resource Purchases | 1,467,700 | 514,914 | 952,786 | 35% | 13% | Q4-13 | Reserve balance expected to be fully spent by Q4 - 2013 | | City-Wide |
| | | LI-4538-13 | Kleinburg Library Building Repairs and Improvements | 750,000 | 17,085 | 732,915 | 2% | 2% | Q1-14 | Expect to be completed in Q4 - 2013 | | Ward 1 |
| | | Library Services Total | | | 23,234,850 | 3,134,535 | 20,100,315 | 13% | | | | |
| | Library Total | | | | 23,234,850 | 3,134,535 | 20,100,315 | 13% | | | | |

| Commission | Department | Project # | Project Title | Total Budget | Total Actual | Total Variance | % Budget Spent | % Complete | Estimated Project Completion | Q2-13 Comments | Ward |
|------------|----------------------------|------------|---|--------------|--------------|----------------|----------------|------------|------------------------------|---|----------------|
| Planning | Building Standards | BS-1003-11 | Building Depart Computer System Upgrades | 695,250 | 0 | 695,250 | 0% | 0% | | In conjunction with the ITM Department, work continues towards the preparation of a detailed work plan. | City-Wide |
| | Building Standards Total | | | 695,250 | 0 | 695,250 | 0% | | | | |
| | Development Planning | DP-9004-07 | Vellore - Master Plan Study | 111,000 | 0 | 111,000 | 0% | 0% | On Hold | On Hold Pending OPA Review | Ward 1 |
| | | DP-9012-09 | Centre Street Corridor Urban Design | 103,000 | 85,255 | 17,745 | 83% | 82% | Q4-13 | Ongoing-completion Q4 - 2013 | Ward 4 |
| | | DP-9013-09 | Steeles Avenue Corridor OPA 62 | 185,400 | 174,543 | 10,857 | 94% | 83% | Q4-13 | Ongoing-completion Q4 - 2013 | Ward 4 |
| | | DP-9018-10 | Concord West Streetscape Master plan | 92,700 | 84,741 | 7,959 | 91% | 91% | Q4-13 | Ongoing-completion Q4 - 2013 | Ward 4 |
| | | DP-9028-12 | VMC Physical Master Plan Base Model | 67,000 | 0 | 67,000 | 0% | 0% | Q1-14 | Ongoing-completion Q1 - 2014 | Ward 1, Ward 4 |
| | | DP-9029-12 | Woodbridge Heritage District Urban Design | 206,000 | 0 | 206,000 | 0% | 0% | On Hold | On Hold Pending completion of DP-9031-12 | City-Wide |
| | | DP-9030-12 | VMC Computer 3D Modeling System | 133,900 | 0 | 133,900 | 0% | 0% | Q4-13 | Ongoing - RFP completion Q4-2013 | Ward 4 |
| | | DP-9031-12 | City Wide Streetscape Implementation Manual & Financial Strategy | 115,300 | 9,458 | 105,842 | 8% | 0% | Q4-13 | Ongoing - completion Q4 - 2013 | City-Wide |
| | | DP-9524-13 | Highway 7 VMC Streetscape | 1,963,134 | 0 | 1,963,134 | 0% | 0% | Q2-14 | Ongoing - completion with vivanext Q2 - 2014 | Ward 4 |
| | | DP-9527-13 | VMC Black Creek Detailed Design Concept for Public Spaces and Amenities | 150,000 | 0 | 150,000 | 0% | 0% | Q1-14 | Ongoing - RFP completion Q1 2014 | Ward 4 |
| | | DP-9529-13 | Design Review Panel Administration | 20,600 | 3,481 | 17,119 | 17% | 0% | Q4-14 | Ongoing - completion Q4 2014 | City-Wide |
| | Development Planning Total | | | 3,148,034 | 357,478 | 2,790,556 | 11% | | | | |
| | Policy Planning | 9825-0-05 | Hwy 400 Employment Study | 182,783 | 153,041 | 29,742 | 84% | 84% | Q4-14 | Ongoing - completion Q4 - 2014 | Ward 1 |
| | | PL-9003-07 | Vaughan Official Plan Review | 3,384,340 | 3,276,713 | 107,627 | 97% | 98% | Q1-15 | Ongoing - completion Q1 - 2015 | Ward 1, Ward 5 |
| | | PL-9015-09 | Measuring Environmental Sustainability | 80,000 | 0 | 80,000 | 0% | 0% | Q3-13 | Ongoing - completion Q3 - 2013 | Ward 1 |
| | | PL-9023-11 | Weston Road and Highway 7 Secondary Plan | 253,000 | 0 | 253,000 | 0% | 0% | Q4-15 | Ongoing - completion Q4 - 2015 | Ward 3 |
| | | PL-9024-11 | Concord Centre Secondary Plan | 210,048 | 89,408 | 120,640 | 43% | 50% | Q1-14 | Ongoing - completion Q1 - 2014 | Ward 4 |
| | | PL-9025-11 | Natural Heritage Network (NHN) Inventory and Improvements | 252,100 | 79,165 | 172,935 | 31% | 35% | Q2-14 | Ongoing - Phases 2-4 - completion Q2 - 2014 | City-Wide |
| | | PL-9026-11 | Vaughan Mills Centre Secondary | 278,000 | 188,893 | 89,107 | 68% | 68% | Q1-14 | Ongoing - completion Q1 - 2014 | Ward 1, Ward 4 |
| | | PL-9027-12 | Centre Street West Gateway Secondary Plan | 67,400 | 0 | 67,400 | 0% | 0% | Q4-14 | Prep work underway, completion Q4 - 2014 | Ward 4, Ward 5 |
| | | PL-9032-12 | Maple Go Station Secondary Peer Review | 100,000 | 45,552 | 54,448 | 46% | 50% | Q4-13 | Ongoing - completion Q4 - 2013 | Ward 4 |
| | | PL-9530-13 | Public Art Program - City Wide | 199,820 | 0 | 199,820 | 0% | 0% | Q4-14 | Not commenced - completion Q4 - 2014 | City-Wide |
| | | PL-9533-13 | New Community Areas Secondary Plan - Block 41 | 515,000 | 0 | 515,000 | 0% | 0% | Q2-15 | Prep work underway - completion Q2 - 2015 | Ward 1 |

| Commission | Department | Project # | Project Title | Total Budget | Total Actual | Total Variance | % Budget Spent | % Complete | Estimated Project Completion | Q2-13 Comments | Ward |
|----------------|-----------------------|------------|---|--------------|--------------|----------------|----------------|------------|------------------------------|---|-----------|
| | | | | | | | | | | | |
| | | PL-9535-13 | New Community Areas Secondary Plan - Block 27 | 515,000 | 0 | 515,000 | 0% | 0% | Q2-15 | Prep work underway - completion Q2 - 2015 | Ward 1 |
| | | | | | | | | | | | |
| | | RI-0065-11 | Measuring Environmental Sustainability - New Developments | 65,000 | 45,000 | 20,000 | 69% | 0% | Q3-13 | Phase I - Sustainability guidelines development. To be completed November 2012 and milestone report to FCM due December 2012. Phase 2 - Testing of sustainability metrics. Expected completion Q03-2013. Extensions granted by FCM. | City-Wide |
| | Policy Planning Total | | | 6,102,491 | 3,877,772 | 2,224,719 | 64% | | | | |
| Planning Total | | | | 9,945,775 | 4,235,250 | 5,710,525 | 43% | | | | |

| Commission | Department | Project # | Project Title | Total Budget | Total Actual | Total Variance | % Budget Spent | % Complete | Estimated Project Completion | Q2-13 Comments | | Ward |
|--------------------------------------|------------------------------|------------|--|--------------|--------------|----------------|----------------|------------|------------------------------|---|--|-----------|
| Strategic & Corporate Services | Access Vaughan | AV-3015-11 | Access Vaughan Phase II - Step C | 50,470 | 26,584 | 23,886 | 53% | 50% | Q3-13 | Project Integration Completed in Q2. Training for CRQM to be completed in Q3. | | City-Wide |
| | Access Vaughan Total | | | 50,470 | 26,584 | 23,886 | 53% | | | | | |
| | Human Resources | HR-2516-12 | JDE - Position Control Module | 72,100 | 0 | 72,100 | 0% | 0% | | Noting the delays in implementing this project a report is being prepared for F&A to re-purpose the funds allocated to this project towards other capital projects that are a higher priority and will provide more value to the Corporation. | | City-Wide |
| | Human Resources Total | | | 72,100 | 0 | 72,100 | 0% | | | | | |
| | Information Technology | CL-2502-12 | Electronic Document Management System | 103,000 | 0 | 103,000 | 0% | 50% | Q4-13 | Project underway. RFP issued. Project to complete in Q4-2013 | | City-Wide |
| | | IT-3009-09 | E-mail Journaling and Archiving | 154,500 | 18,866 | 135,634 | 12% | 10% | On Hold | Project on hold - waiting for storage management strategy to be developed. Anticipating project to restart in Q3-2013. | | City-Wide |
| | | IT-3010-08 | City Web Site | 824,000 | 623,906 | 200,094 | 76% | 90% | Q2-13 | In Final Project stage | | City-Wide |
| | | IT-3011-10 | Central Computing Infrastructure Renewal | 1,917,000 | 969,855 | 947,145 | 51% | 50% | Q4-13 | 2013 Replacement program is in progress | | City-Wide |
| | | IT-3012-10 | Enterprise Telephone System Assets Renewal | 2,140,436 | 681,839 | 1,458,597 | 32% | 15% | On-going | 203K transferred from IT-3001-07. 2013 Replacement program is underway | | City-Wide |
| | | IT-3013-09 | Personal Computer (PC) Assets | 1,241,500 | 1,214,252 | 27,248 | 98% | 90% | Q4-13 | 2013 Replacement program is in progress | | City-Wide |
| | | IT-3021-13 | JDEdwards 9.1 Upgrade | 92,700 | 0 | 92,700 | 0% | 25% | Q4-13 | RFP issued, project work is underway | | City-Wide |
| | Information Technology Total | | | 6,473,136 | 3,508,718 | 2,964,418 | 54% | | | | | |
| | Strategic Planning | SP-0003-13 | Performance Measurement System Software | 103,000 | 0 | 103,000 | 0% | 0% | Q4-13 | Project is in the initial stages of development. The RFP is being issued in Q3/13. By Q4/13 the system software and vendor will be procured and implementation will be initiated from Q4/13 through 2014. | | City-Wide |
| | Strategic Planning Total | | | 103,000 | 0 | 103,000 | 0% | | | | | |
| Strategic & Corporate Services Total | | | | 6,698,706 | 3,535,302 | 3,163,404 | 53% | | | | | |
| Grand Total | | | | 586,060,433 | 382,482,214 | 203,578,222 | 65% | | | | | |

Projects Awaiting Regional Invoice, on Maintenance or Warranty

Attachment 4

| Project # | Project Title | Total Budget | Total Actual | Total Variance | % Budget Spent | % Complete | Estimated Project Completion |
|----------------------------------|---|--------------|--------------|----------------|----------------|------------|------------------------------|
| Awaiting Regional Invoice | | | | | | | |
| DT-7013-08 | PD 9 Watermain Interconnection | 72,000 | 0 | 72,000 | 0% | 0% | Q4-14 |
| DT-7091-12 | Non-Revenue Water Volume Analysis | 87,600 | 5,569 | 82,031 | 6% | 0% | Q4-14 |
| DT-7126-13 | Coldspring Road Construction | 314,150 | 0 | 314,150 | 0% | 0% | Q1-14 |
| 1476-2-03 | Sidewalk and Street Lighting on Weston Road by York Region | 946,736 | 30,756 | 915,980 | 3% | 100% | Q4-14 |
| 1510-0-04 | Sidewalk and Street Lighting on Weston Road by York Region | 730,000 | 299,458 | 430,542 | 41% | 100% | Q4-14 |
| 1511-0-04 | Sidewalk and Street Lighting on Teston Rd by York Region | 730,000 | 716,093 | 13,907 | 98% | 100% | Q4-14 |
| EN-1664-07 | Sidewalk and Streetlighting on Jane Street by York Region | 350,000 | 0 | 350,000 | 0% | 100% | Q4-14 |
| EN-1739-09 | Keele Street Watermain Replacement & missing Street Lighting/ Sidewalk Links by York Region | 2,111,500 | 0 | 2,111,500 | 0% | 0% | Q4-19 |
| EN-1751-09 | Sidewalk and Street Lighting on Dufferin Street by York Region | 283,250 | 141,349 | 141,901 | 50% | 100% | Q4-14 |
| EN-1819-09 | Dufferin Street Centre Median at King High Drive by York Region | 97,850 | 0 | 97,850 | 0% | 100% | Q4-14 |
| EN-1859-11 | Sidewalk and Street Lighting on Rutherford Road by York Region | 2,163,000 | 233,398 | 1,929,602 | 11% | 11% | Q4-21 |
| EN-1945-13 | Sidewalk and Street Lighting on Regional Road Hwy # 50 | 329,138 | 0 | 329,138 | 0% | 95% | Q4-15 |
| Development Charge Timing | | | | | | | |
| 1231-0-04 | Major Mackenzie Watermain | 3,204,500 | 1,437,024 | 1,767,476 | 45% | 100% | Q4-13 |
| 1414-2-03 | McNaughton Road - Financing Payments | 9,264,284 | 9,212,172 | 52,112 | 99% | 100% | Q4-14 |
| 1489-0-03 | Teston Road PD #7 2003 | 4,600,000 | 3,934,704 | 665,296 | 86% | 80% | Q4-14 |
| 1547-0-05 | Sidewalks Streetlights | 354,625 | 132,593 | 222,032 | 37% | 40% | Q4-14 |
| 1548-0-05 | Sidewalk Streetlights Major Mackenzie | 240,000 | 0 | 240,000 | 0% | 0% | Q4-14 |
| 1584-0-06 | Hwy 427/Fogal Rd. Mid-Block | 4,305,000 | 1,432,354 | 2,872,646 | 33% | 100% | Q4-13 |
| 1589-0-06 | Rutherford Road PD 6 East Watermain | 3,932,000 | 2,117,467 | 1,814,533 | 54% | 100% | Q4-13 |
| DT-7002-07 | Huntington - Hwy 7 to Langstaff | 1,751,000 | 1,751,000 | 0 | 100% | 100% | Q4-09 |
| DT-7007-07 | OPA 332 Sanitary Sewer Outlet | 1,149,000 | 1,149,377 | (377) | 100% | 100% | Q4-13 |
| DT-7012-07 | PD 5 West Woodbridge Watermain | 2,846,834 | 0 | 2,846,834 | 0% | 0% | Q4-14 |

Projects Awaiting Regional Invoice, on Maintenance or Warranty

Attachment 4

| Project # | Project Title | Total Budget | Total Actual | Total Variance | % Budget Spent | % Complete | Estimated Project Completion |
|-----------------------|--|--------------|--------------|----------------|----------------|------------|------------------------------|
| DT-7018-09 | Zenway/Fogal Sanitary Sub-Trunk | 1,681,000 | 0 | 1,681,000 | 0% | 100% | Q4-13 |
| DT-7019-09 | Fogal Road Reconstruction | 469,000 | 188,139 | 280,861 | 40% | 95% | Q4-13 |
| DT-7023-09 | Signalized Intersection Ducting | 103,000 | 36,870 | 66,130 | 36% | 35% | Q4-14 |
| DT-7028-09 | OPA 620 Infrastructure Design | 772,500 | 434,525 | 337,975 | 56% | 90% | Q2-13 |
| DT-7034-09 | Sidewalk & Streetlights | 2,200,000 | 352,004 | 1,847,996 | 16% | 0% | Q4-14 |
| DT-7045-11 | Block 11 Valley Road Crossings | 8,466,826 | 0 | 8,466,826 | 0% | 0% | Q4-14 |
| DT-7076-11 | Block 12 Valley Crossings | 515,000 | 463,773 | 51,227 | 90% | 90% | Q4-13 |
| DT-7128-12 | DT-7128-12 Block 12 Valley Crossings | 380,000 | 341,237 | 38,763 | 90% | 0% | Q4-13 |
| EN-1721-08 | Sidewalk Construction - Bathurst Street | 51,500 | 0 | 51,500 | 0% | 0% | Q4-14 |
| On Maintenance | | | | | | | |
| 1624-0-06 | Langstaff Watermain Crossing T11-301 | 314,500 | 166,591 | 147,909 | 53% | 100% | Q2-14 |
| EN-1650-07 | Baldwin Ave Culvert Rehabilitation | 600,000 | 537,791 | 62,209 | 90% | 100% | Q4-13 |
| EN-1660-11 | Rimwood Subdivision Road Reconstruction T11-035 | 1,275,191 | 1,225,191 | 50,000 | 96% | 100% | Q4-13 |
| EN-1662-07 | Sidewalk Infill Program | 155,000 | 57,960 | 97,040 | 37% | 37% | Q4-15 |
| EN-1663-07 | Keele Street Sidewalk | 232,000 | 192,736 | 39,264 | 83% | 100% | Q3-13 |
| EN-1711-08 | Road Widening & Intersection Improvements T11-290 | 407,250 | 219,439 | 187,811 | 54% | 100% | Q2-14 |
| EN-1723-08 | Road Upgrade & Watermain Replacement | 695,300 | 382,148 | 313,152 | 55% | 100% | Q4-14 |
| EN-1726-08 | Portage Parkway Extension, T04-219 | 6,128,500 | 5,343,974 | 784,526 | 87% | 100% | Q4-14 |
| EN-1728-08 | Peelar Rd Culvert Replacement T11-086 | 975,410 | 871,131 | 104,279 | 89% | 100% | Q4-13 |
| EN-1729-09 | 2009 Pavement Management Program | 4,379,028 | 4,180,307 | 198,721 | 95% | 100% | Q3-14 |
| EN-1753-09 | Sidewalk on Kirby Road | 1,030,000 | 967,751 | 62,249 | 94% | 100% | Q4-14 |
| EN-1756-09 | Sidewalk & Streetlighting Program to support New Development | 4,047,960 | 1,758,420 | 2,289,540 | 43% | 43% | Q4-15 |
| EN-1757-09 | Traffic Signal - T12-077 | 143,099 | 134,928 | 8,171 | 94% | 100% | Q4-14 |
| EN-1777-09 | Baldwin Avenue Culvert Rehabilitation, COMRIF T09-468 | 62,000 | 40,108 | 21,892 | 65% | 100% | Q4-13 |
| EN-1780-09 | Sidewalk and Street Lighting Infil Program in older areas | 227,000 | 176,732 | 50,268 | 78% | 78% | Q4-15 |
| EN-1785-10 | 2010 Pavement Management | 4,641,000 | 4,639,023 | 1,977 | 100% | 100% | Q3-14 |
| EN-1796-10 | Traffic Calming - Various Locations | 187,770 | 98,279 | 89,491 | 52% | 52% | Q4-16 |

Projects Awaiting Regional Invoice, on Maintenance or Warranty

Attachment 4

| Project # | Project Title | Total Budget | Total Actual | Total Variance | % Budget Spent | % Complete | Estimated Project Completion |
|------------|--|--------------|--------------|----------------|----------------|------------|------------------------------|
| EN-1811-10 | Road Reconstruction and Watermain Replacement T11-018 | 2,060,000 | 1,499,306 | 560,694 | 73% | 100% | Q2-14 |
| EN-1813-10 | Clarence St Slope Stabilization | 575,000 | 374,519 | 200,481 | 65% | 100% | Q4-13 |
| EN-1820-09 | Intersection Improvements (ISF) | 255,000 | 254,248 | 752 | 100% | 100% | Q4-13 |
| EN-1825-10 | Greenbrooke Dr. Drainage Improvements T11-035 | 35,000 | 5,088 | 29,912 | 15% | 100% | Q4-13 |
| EN-1830-11 | 2011 Top Lift Asphalt T11-102 - Various Locations (IOG) | 1,184,500 | 405,778 | 778,722 | 34% | 100% | Q3-13 |
| EN-1831-11 | Watermain Replacement T11-354 | 1,838,550 | 1,694,666 | 143,884 | 92% | 100% | Q3-14 |
| EN-1832-11 | Rural Road Upgrade on Cold Creek Rd T11-329 | 607,700 | 561,600 | 46,100 | 92% | 100% | Q4-13 |
| EN-1840-11 | 2011 Pavement Management Program | 2,759,662 | 2,709,662 | 50,000 | 98% | 100% | Q4-13 |
| EN-1855-11 | 2011 Pavement Management Program | 2,069,194 | 1,997,593 | 71,601 | 97% | 100% | Q3-13 |
| EN-1856-11 | Sidewalk and Street Lighting on Dufferin Street, T12-023 | 587,100 | 152,571 | 434,529 | 26% | 100% | Q3-14 |
| EN-1860-11 | Traffic Signal Installation - T11-226 | 142,140 | 62,112 | 80,028 | 44% | 100% | Q1-14 |
| EN-1863-11 | Intersection Improvements - T11-101 | 261,831 | 219,144 | 42,687 | 84% | 100% | Q4-13 |
| EN-1868-12 | 2012 Pavement Management Program - Phase 1 | 2,686,000 | 2,080,893 | 605,107 | 77% | 100% | Q3-14 |
| EN-1869-12 | 2012 Pavement Management Program - Phase 2 | 3,485,000 | 2,298,491 | 1,186,509 | 66% | 100% | Q4-14 |
| EN-1870-12 | 2012 Pavement Management Program - Phase 3 | 3,349,600 | 2,277,078 | 1,072,522 | 68% | 100% | Q3-14 |
| EN-1874-12 | Watermain Replacement on Firglen Ridge | 866,142 | 817,989 | 48,153 | 94% | 100% | Q4-15 |
| EN-1875-12 | Culvert Replacement on Islington Avenue | 51,500 | 39,101 | 12,399 | 76% | 100% | Q3-14 |
| EN-1885-12 | Sidewalk Installation Missing Links | 206,000 | 40,441 | 165,559 | 20% | 100% | Q4-16 |

Projects Awaiting Regional Invoice, on Maintenance or Warranty

Attachment 4

| Project # | Project Title | Total Budget | Total Actual | Total Variance | % Budget Spent | % Complete | Estimated Project Completion |
|--------------------|--|--------------|--------------|----------------|----------------|------------|------------------------------|
| EN-1910-11 | Entranceway Feature Improvement Q11-391 | 25,000 | 24,715 | 285 | 99% | 100% | Q4-13 |
| EN-1911-12 | Traffic Calming - Q12-243 | 113,000 | 26,465 | 86,535 | 23% | 100% | Q4-13 |
| 1421-3-04 | Portage Parkway Extension, T04-219 | 14,364,000 | 14,204,043 | 159,957 | 99% | 100% | Q4-14 |
| EN-1696-08 | Portage Parkway Extension | 515,000 | 0 | 515,000 | 0% | 100% | Q4-14 |
| EN-1733-09 | Watermain Replacement on Major Mackenzie Dr (Civic Centre) T11-029 | 1,802,500 | 809,051 | 993,449 | 45% | 100% | Q4-14 |
| On Warranty | | | | | | | |
| 37-2-04 | New Civic Centre | 122,632,942 | 122,218,037 | 414,905 | 100% | 99% | TBD |
| PK-6272-10 | UV1-N5 - West Wind Park | 1,189,000 | 1,173,808 | 15,192 | 99% | 99% | Q4-13 |
| PK-6303-11 | Jenessa Court Greenway (LP-N7) | 183,400 | 0 | 183,400 | 0% | 0% | Q2-14 |
| PK-6352-11 | Uplands Golf and Ski Centre - Chair Lift Replacement | 1,182,400 | 1,174,109 | 8,291 | 99% | 99% | Q1-14 |
| PK-6130-07 | Maple Streetscape Phase 6 & 7 | 1,544,996 | 615,472 | 929,524 | 40% | 50% | Q4-14 |

| | Total Budget | Total Actual | Total Variance | Percentage Spent |
|---|---------------------|---------------------|-------------------|---------------------|
| BF Buildings & Facilities | | | | |
| BF-8187-08 *CL*G A Williams C.C. Pool De | 297,100.00 | 269,339.00 | 27,761.00 | 91% |
| BF-8245-12 *CL*Duff C CC Make Up Air Unit | 41,200.00 | 41,200.00 | - | 100% |
| BF-8267-09 *CL*RINK-Maple Nt Rrve-DayCamp | 150,000.00 | 150,413.00 | (413.00) | 100% |
| BF-8275-10 *CL* JOC- Restorat of the Roof | 622,200.00 | 610,766.00 | 11,434.00 | 98% |
| BF-8289-12 *CL*Duff CCC Repl Control Sys | 31,600.00 | 30,942.00 | 659.00 | 98% |
| BF-8310-11 *CL* Wallace HWaterproof Found | 28,850.00 | 28,845.00 | 5.00 | 100% |
| BF-8314-11 *CL*JOC Ctre Gen. Office Impro | 92,700.00 | 90,248.00 | 2,452.00 | 97% |
| BF-8351-11 *CL* Security Camera and Equip | 87,550.00 | 87,483.00 | 67.00 | 100% |
| BF-8362-11 *CL*Glen Shields Park Decomm A | 92,700.00 | 92,700.00 | - | 100% |
| BF-8367-11 *CL* Uplands, Building and Gen | 103,000.00 | 71,066.00 | 31,934.00 | 69% |
| BF-8380-12 *CL*e CC-BowlingAlleyEquip | 154,500.00 | 151,204.00 | 3,296.00 | 98% |
| Q1 Projects Closed | 1,701,400.00 | 1,624,206.00 | 77,195.00 | 96% |
| BF-8128-12 *CL*Duff Clark CC Heat Pump RI | 67,000.00 | 52,406.00 | 14,594.00 | 78% |
| BF-8169-07 *CL* Father Ermanno Bulfon RK | 82,752.00 | 77,240.00 | 5,512.00 | 93% |
| BF-8244-12 *CL*Duff Clark CC Replace Roof | 61,800.00 | 57,883.00 | 3,917.00 | 94% |
| BF-8320-11 *CLMerino Rd Facility Roof Top | 36,050.00 | 16,363.00 | 19,687.00 | 45% |
| BF-8322-12 *CL*WPMA-Repl Pool&DomW Boiler | 41,200.00 | 37,221.00 | 3,979.00 | 90% |
| BF-8369-12 *CL*Fire Station#78-Reroof | 541,461.00 | 521,600.00 | 19,861.00 | 96% |
| BF-8438-12 *CL*Access Renovation -Garn | 67,980.00 | 51,500.00 | 16,480.00 | 76% |
| Q2 Projects Closed | 898,243.00 | 814,213.00 | 84,030.00 | 82% |
| YTD | 2,599,643.00 | 2,438,419.00 | 161,225.00 | 90% |
| ENG Engineering Services | | | | |
| EN-1712-08 *CL*2008 Pavement Mgmt. Prog | 413,500.00 | 350,408.00 | 63,092.00 | 85% |
| EN-1769-09 *CL* GT Thornhill Drainage Stm | 45,384.00 | 45,384.00 | - | 100% |
| EN-1822-09 *CL*iceroy Road & Dufferin St | 140,000.00 | 43,495.00 | 96,505.00 | 31% |
| EN-1893-12 *CLWtrmn Repl-Islingto/Kiloran | 123,600.00 | - | 123,600.00 | 0% |
| EN-1895-12 *CLTraff Sig Inst-Portg/Millwy | 154,500.00 | - | 154,500.00 | 0% |
| Q1 Projects Closed | 876,984.00 | 439,287.00 | 437,697.00 | 43% |
| 1558-0-05 *CL*Hwy 7 Sidewalk Pine Valley | 515,000.00 | 211,553.00 | 303,447.00 | 41% |
| EN-1743-09 *CL*GT Mackenzie St Slope Stab | 100,000.00 | 45,317.00 | 54,683.00 | 45% |
| EN-1747-09 *CL*hwy 7 Sidewalk Constructio | 67,000.00 | 51,081.00 | 15,919.00 | 76% |
| EN-1805-10 *CL*Sidewalk-Jane N of Rutherf | 31,000.00 | 22,781.00 | 8,219.00 | 74% |
| EN-1827-09 *CL*Zenway & N Huntington Trff | 159,000.00 | 152,698.00 | 6,302.00 | 96% |
| EN-1849-11 *CL*Oversize St Name Sign Blad | 139,100.00 | 92,801.00 | 46,299.00 | 67% |
| EN-1899-12 *CL*Streetlight install-Hwy50 | 462.00 | 462.00 | - | 100% |
| Q2 Projects Closed | 1,011,562.00 | 576,693.00 | 434,869.00 | 71% |
| YTD | 1,888,546.00 | 1,015,980.00 | 872,566.00 | 60% |
| Fleet Management | | | | |
| FL-5120-09 *CL* Public Works - New Equip | 216,250.00 | 195,770.00 | 20,480.00 | 91% |
| FL-5238-12 *CL*PW - Wastewater - New Vehi | 96,300.00 | 96,222.00 | 78.00 | 100% |
| FL-5239-12 *CL* PW - Wastewater - New Veh | 65,700.00 | 65,487.00 | 213.00 | 100% |
| FL-5247-12 *CL*Parks - Forestry - New Veh | 25,800.00 | 20,696.00 | 5,104.00 | 80% |
| FL-5252-12 *CL*Parks - Forestry - New Veh | 46,400.00 | 49,534.00 | (3,134.00) | 107% |
| Q1 Projects Closed | 450,450.00 | 427,709.00 | 22,741.00 | 95% |
| YTD | 450,450.00 | 427,709.00 | 22,741.00 | 95% |

| | Total Budget | Total Actual | Total Variance | Percentage Spent |
|---|----------------------|----------------------|---------------------|------------------|
| FRS Fire and Rescue Services | | | | |
| FR-3584-13 *CL*Defibrillator Program | 54,590.00 | 51,300.00 | 3,290.00 | 94% |
| Q2 Projects Closed | 54,590.00 | 51,300.00 | 3,290.00 | 94% |
| YTD | 54,590.00 | 51,300.00 | 3,290.00 | 94% |
| ITS Information & Tech. Management | | | | |
| 1053-1-01 *CL* Document Mgment Sys | 229,243.00 | 208,737.00 | 20,505.00 | 91% |
| Q1 Projects Closed | 229,243.00 | 208,737.00 | 20,505.00 | 91% |
| IT-3001-07 *CL*Corporate Tel Sys Upgrades | 474,569.00 | 474,569.00 | - | 100% |
| Q2 Projects Closed | 474,569.00 | 474,569.00 | - | 100% |
| YTD | 703,812.00 | 683,306.00 | 20,505.00 | 96% |
| PK2 Parks - Operations | | | | |
| PK-6179-09 *CL*Sports Field Fencing | 154,500.00 | 148,219.00 | 6,281.00 | 96% |
| PO-6735-11 *CL*Tudor Park Improvements | 41,027.00 | 40,994.00 | 33.00 | 100% |
| Q1 Projects Closed | 195,527.00 | 189,213.00 | 6,314.00 | 98% |
| PK-6237-09 *CL*Soccer Field Redevelopment | 154,500.00 | 153,254.00 | 1,246.00 | 99% |
| Q2 Projects Closed | 154,500.00 | 153,254.00 | 1,246.00 | 99% |
| YTD | 350,027.00 | 342,467.00 | 7,560.00 | 98% |
| PK5 Parks - Development | | | | |
| PK-6230-09 *CL*UV2-N20 Jack Pine Pk (B18) | 970,190.00 | 967,739.00 | 2,451.00 | 100% |
| PK-6243-09 *CL*Chateau Rdg Pk (TN40) Stee | 46,865.00 | 46,326.00 | 539.00 | 99% |
| PK-6280-10 *CL* Sview Pk Bsktball-Draina | 85,600.00 | 81,658.00 | 3,942.00 | 95% |
| Q1 Projects Closed | 1,102,655.00 | 1,095,723.00 | 6,932.00 | 98% |
| PK-6229-09 *CL*UV2-N6 Eagle Land Pk(BI12) | 596,021.00 | 592,135.00 | 3,886.00 | 99% |
| PK-6274-10 *CL*UV2-N23 Trail View Park | 37,600.00 | 32,662.00 | 4,938.00 | 87% |
| PK-6453-13 *CL*Crestlawn Playgr-Correctiv | 82,400.00 | 83,850.00 | (1,450.00) | 102% |
| Q2 Projects Closed | 716,021.00 | 708,647.00 | 7,374.00 | 96% |
| YTD | 1,818,676.00 | 1,804,370.00 | 14,306.00 | 97% |
| PWA Public Works - Administration | | | | |
| PW-2012-07 *CL*GT Curb & Sidewalk Replace | 4,224,877.00 | 4,224,877.00 | - | 100% |
| PW-2015-07 *CL* GT Watermain Protection | 1,060,000.00 | 1,014,361.00 | 45,639.00 | 96% |
| Q1 Projects Closed | 5,284,877.00 | 5,239,238.00 | 45,639.00 | 98% |
| PW-2016-07 *CL* Sewer Assessment | 247,420.00 | 248,440.00 | (1,020.00) | 100% |
| PW-2032-10 *CL*New Works Yards Study | 100,000.00 | 99,572.00 | 428.00 | 100% |
| PW-2033-09 ISF Street Light Conversion | 1,500,000.00 | 1,456,761.29 | 43,238.71 | 97% |
| Q2 Projects Closed | 1,847,420.00 | 1,804,773.29 | 42,646.71 | 99% |
| YTD | 7,132,297.00 | 7,044,011.29 | 88,285.71 | 99% |
| Recreation | | | | |
| RE-9510-10 *CL*Block 11 Community Ctre Ld | 12,109,729.00 | 12,109,728.00 | 1.00 | 100% |
| RE-9516-11 *CL*Pierre Berton Musm Stdy | 92,700.00 | 82,540.00 | 10,160.00 | 89% |
| Q1 Projects Closed | 12,202,429.00 | 12,192,268.00 | 10,161.00 | 95% |
| YTD | 12,202,429.00 | 12,192,268.00 | 10,161.00 | 95% |
| Q1 Projects Closed | 22,043,565.00 | 21,416,381.00 | 627,184.00 | 89% |
| Q2 Projects Closed | 5,156,905.00 | 4,583,449.29 | 573,455.71 | 92% |
| YTD | 14,998,041.00 | 13,807,562.29 | 1,190,478.71 | 91% |

Continuity Schedule for Reserve and Reserve Funds
City of Vaughan
As At June 30, 2013

| Reserve Number | Description | Opening Balance Jan 1, 2013 | Total Revenue to Date | Total Expenses to Date | Closing Balance June 30, 2013 | Due From Revenue Fund | Due To Revenue Fund | Available Before Commitments | Commitments | Balance After Commitments (Note 1) |
|-------------------------------|------------------------------|-----------------------------|-----------------------|------------------------|-------------------------------|-----------------------|-----------------------|------------------------------|-----------------------|------------------------------------|
| Discretionary Reserves | | | | | | | | | | |
| 60000 | General Working Capital | 23,100,996.00 | 144,381.22 | - | 23,245,377.22 | 144,380.78 | | 23,389,758.00 | - | 23,389,758.00 |
| 60010 | Tax Rate Stabilization Fund | 23,117,826.71 | 144,486.42 | - | 23,262,313.13 | 2,957,410.00 | | 26,219,723.13 | - | 26,219,723.13 |
| 60020 | Vehicle Replacement | 5,151,619.09 | 214,512.04 | 60,687.00 | 5,305,444.13 | 24,455.96 | 60,687.00 | 5,269,213.09 | 1,130,578.00 | 4,138,635.09 |
| 60030 | Fire Equipment Replacement | 3,581,166.78 | 1,347,623.90 | 195,310.87 | 4,733,479.81 | 9,896.10 | | 4,743,375.91 | 2,482,254.00 | 2,261,121.91 |
| 60040 | Insurance | 3,365,208.93 | - | - | 3,365,208.93 | 205,811.00 | | 3,571,019.93 | - | 3,571,019.93 |
| 60050 | Water | 33,525,811.66 | 209,412.74 | 93,876.06 | 33,641,348.34 | 49,968,058.26 | 44,560,950.00 | 39,048,456.60 | 7,243,417.00 | 31,805,039.60 |
| 60060 | Waste Water (Sewer) | 32,235,055.23 | 201,441.47 | 69,377.87 | 32,367,118.83 | 55,444,966.53 | 49,274,945.00 | 38,537,140.36 | 2,747,212.00 | 35,789,928.36 |
| 60070 | Cemetery | 13,342.38 | - | - | 13,342.38 | | | 13,342.38 | - | 13,342.38 |
| 60080 | Suggestion Program | 33,302.00 | - | - | 33,302.00 | | | 33,302.00 | - | 33,302.00 |
| 60085 | Garnet A. Williams C.C. Rese | 372,506.29 | 2,328.16 | 51,500.00 | 323,334.45 | 2,327.84 | | 325,662.29 | - | 325,662.29 |
| 60090 | Industrial Development | 27,262.86 | 170.40 | - | 27,433.26 | 170.60 | | 27,603.86 | - | 27,603.86 |
| 60100 | City Playhouse | 60,248.63 | 15,395.82 | 7,347.85 | 68,296.60 | - | | 68,296.60 | 46,098.00 | 22,198.60 |
| 60110 | Engineering Reserve | 13,420,062.07 | 153,199.97 | 1,435,821.03 | 12,137,441.01 | 2,872,226.03 | 3,424,311.97 | 11,585,355.07 | 184,282.00 | 11,401,073.07 |
| 60120 | Sale of Public Lands | 5,644,039.19 | 31,153.46 | - | 5,675,192.65 | - | | 5,675,192.65 | 13,537,885.00 | (7,862,692.35) |
| 60121 | Management By Law Reserve | 94,628.96 | 591.44 | - | 95,220.40 | 591.56 | | 95,811.96 | - | 95,811.96 |
| 60122 | Winterization Reserve | 5,301,805.40 | 33,136.28 | - | 5,334,941.68 | 33,136.72 | | 5,368,078.40 | - | 5,368,078.40 |
| 60125 | Kleinburg Parking Reserve | 43,803.78 | 273.78 | - | 44,077.56 | 274.22 | | 44,351.78 | - | 44,351.78 |
| 60130 | Election Reserve | 613,121.83 | 404,221.32 | 177,360.76 | 839,982.39 | 4,257.68 | 92,273.24 | 751,966.83 | - | 751,966.83 |
| 60140 | Employer Benefit Contributio | 21,783,999.34 | 136,150.00 | - | 21,920,149.34 | 136,150.00 | | 22,056,299.34 | - | 22,056,299.34 |
| 60145 | WSIB Claims | 725,991.47 | 4,537.44 | - | 730,528.91 | 80,006.56 | | 810,535.47 | - | 810,535.47 |
| 60150 | Heritage Fund | 2,389,454.17 | 223,337.21 | 3,457.09 | 2,609,334.29 | 9,377.79 | | 2,618,712.08 | 519,254.00 | 2,099,458.08 |
| 60160 | Transit | - | - | - | - | | | - | - | - |
| 60170 | Pre 99 -Bldgs. & Facil. | 15,532,093.36 | 2,397,571.75 | 291,498.97 | 17,638,166.14 | 49,096.25 | | 17,687,262.39 | 5,651,733.00 | 12,035,529.39 |
| 60171 | Post 98 - Bldgs. & Facil. | - | - | - | - | | | - | - | - |
| 60175 | Planning Reserve | 961,027.86 | 6,006.42 | - | 967,034.28 | 6,006.58 | | 973,040.86 | - | 973,040.86 |
| 60180 | Roads Infrastructure | 7,146,087.09 | 457,341.77 | 19,942.46 | 7,583,486.40 | 29,873.23 | | 7,613,359.63 | 1,382,259.00 | 6,231,100.63 |
| 60185 | *CL*Bldg. Permit Stabilizati | - | - | - | - | | | - | - | - |
| 60186 | Streetscapes | 326,878.63 | 332,353.30 | - | 659,231.93 | 3,588.70 | | 662,820.63 | - | 662,820.63 |
| 60188 | Parks Infrastructure | 7,816,157.79 | 651,475.26 | 332,813.08 | 8,134,819.97 | 38,322.74 | | 8,173,142.71 | 1,141,029.00 | 7,032,113.71 |
| 60189 | Artificial Soccer Turf Reser | 276,532.63 | 1,728.32 | - | 278,260.95 | 142,603.68 | | 420,864.63 | - | 420,864.63 |
| 60190 | Keele Valley Landfill | 2,181,413.30 | 33,852.44 | (221,980.27) | 2,437,246.01 | | | 2,437,246.01 | 2,064,570.00 | 372,676.01 |
| 60192 | City Hall Reserve | 9,842.69 | 9,249.09 | - | 19,091.78 | | | 19,091.78 | 11,355.00 | 7,736.78 |
| 60195 | Uplands Capital Improv. Res. | (202,267.10) | 20,008.61 | 149,517.89 | (331,776.38) | 66,500.00 | | (265,276.38) | 131,937.00 | (397,213.38) |
| 60200 | Year End Expend. Reserve | 3,363,290.00 | - | 170,210.72 | 3,193,079.28 | | | 3,193,079.28 | - | 3,193,079.28 |
| 60210 | Innovation Reserve | 2,503,906.25 | 15,649.42 | - | 2,519,555.67 | | | 2,519,555.67 | 360,500.00 | 2,159,055.67 |
| 60211 | Informat Tech Asset Replacem | - | 1,003,765.94 | 534,080.17 | 469,685.77 | | | 469,685.77 | 468,120.00 | 1,565.77 |
| 60212 | Library Materials Reserve | - | 1,467,700.00 | 35,527.73 | 1,432,172.27 | | | 1,432,172.27 | 1,432,172.00 | 0.27 |
| 61000 | Senior Citizen Bequests | 198,791.91 | 1,242.44 | - | 200,034.35 | | | 200,034.35 | - | 200,034.35 |
| 61030 | Debenture Payments | 13,568,198.61 | 84,801.24 | - | 13,652,999.85 | 942,031.76 | 3,200,000.00 | 11,395,031.61 | - | 11,395,031.61 |
| | | 228,283,205.79 | 9,749,099.07 | 3,406,349.28 | 234,625,955.58 | 113,171,520.57 | 100,613,167.21 | 247,184,308.94 | 40,534,655.00 | 206,649,653.94 |
| | Grand Total(s) | 473,044,830.18 | 22,823,863.44 | (1,690,400.15) | 497,559,093.77 | 164,994,129.46 | 102,158,596.21 | 560,394,627.02 | 161,275,478.00 | 399,119,149.02 |

| GRANT PROGRAM SUBMISSION 2013 YEAR TO DATE | | | |
|--|------------------|---|---|
| AWARDED | | | |
| PROGRAM | TOTAL PROJ. COST | AMT AWARDED | USE OF FUNDS |
| Swim to Survive (2013) | 12,709.50 | 12,709.50 | School Swimming Lesson Programs |
| Young Canada Works | 8,000.00 | 8,000.00 | Hiring Subsidy - Digitization Project |
| Community Inf Inv Fund *(CIIF) | 435,761.00 | 435,761.00 | Various Community Infrastructure Projects |
| Ped & Bike Part Prog | 39,323.12 | 39,323.12 | Trail development and Way Finding Signage |
| JEPP Final Report | 15,284.45 | 15,284.45 | Radio Transmitter/Communications Initiative |
| Gas Tax Audit | 7,000,000.00 | 3,663,607.00 | 2013 1st Installment (2nd due in November 2013) |
| VBEC | 385,392 | 128,550 | VBEC program expenses |
| Celebrate Canada | 93,110 | 6,500 | Canada Day Event |
| Canada Summer Jobs | 2,462 | 2,462 | Approved for 1 Summer Student |
| COSTI | 35,000 | 14,000 | Approved for 20 Summer Student |
| Job Start | 21,000 | 14,000 | Approved for 20 Summer Student |
| TOTALS | 8,048,042 | 4,340,197 | |
| AWARD PENDING | | | |
| PROGRAM | TOTAL PROJ. COST | AMT PENDING DECISION | USE OF FUNDS |
| Green Municipal Fund | 45,000 | 22,500 | Hire Consultant to develop the GHG Community Reduction Plan |
| Can. Cultural Spaces Fund | 9,574,929 | 3,725,000 | Pierre Berton Discovery Centre Construction Costs |
| Save on Energy Funding | 32,000 | 32,000 | Energy Audit |
| 2014 New Horizons for Seniors | 24,809 | 24,809 | Seniors Program (Notification in 2014) |
| TOTALS | 9,676,738 | 3,804,309 | |
| NOT AWARDED | | | |
| PROGRAM | TOTAL PROJ. COST | RATIONAL | |
| MIII Capital EOI | 90,000 | Program focused on communities with significant financial constraints | |
| Edible Trees | 4,000 | Limited funds available; highly competitive | |
| New Horizons for Seniors | 22,596 | Limited funds available; highly competitive | |
| Canada Summer Jobs | 7,500 | Two departments submitted with the lower request being granted. | |
| TOTALS | 124,096 | | |