

## CITY OF VAUGHAN

### **EXTRACT FROM COUNCIL MEETING MINUTES OF SEPTEMBER 16, 2015**

Item 14, Report No. 11, of the Finance, Administration and Audit Committee, which was adopted without amendment by the Council of the City of Vaughan on September 16, 2015.

#### **14                      ENDING JUNE 30, 2015 – CONSOLIDATED QUARTERLY REPORT**

**The Finance, Administration and Audit Committee recommends approval of the recommendation contained in the following report of the Commissioner of Finance & City Treasurer, the Director of Financial Planning & Analytics and the Director of City Financial Services/Deputy Treasurer, dated September 8, 2015:**

##### **Recommendation**

The Commissioner of Finance & City Treasurer, the Director of Financial Planning & Analytics and the Director of City Financial Services/Deputy Treasurer recommend:

1. That the 2015 Consolidated Second Quarter Variance Report be received.

##### **Contribution to Sustainability**

Not applicable.

##### **Economic Impact**

The quarterly variance report monitors actual spending performance to the City's calendarized financial plan. There is no economic impact arising from this report as budgets and projects have been previously approved by Council.

##### **Communication Plan**

The report and all attachments are available publicly on the Agenda, Minutes & Extract page of the City's website ([www.vaughan.ca](http://www.vaughan.ca)).

##### **Purpose**

To report on the City's financial results for the second quarter ended June 30, 2015, including an update on grant activity, and high profile capital projects.

##### **Background – Analysis and Options**

The attached second quarter variance report compares actual operating, water and wastewater operations and capital results for the period ending June 30, 2015, relative to approved budgets and on the same basis as the budget.

The actual balances presented include all necessary entries and accruals. However, it should be noted, the full amortization of tangible capital assets and post-retirement benefits are excluded while transfers to and from reserves and net debenture financing requirements are included.

The report provides a brief executive summary followed by summaries for City Operations, Water and Wastewater Operations, and Capital. Additional detail is provided as attachments.

##### **Second Quarter Overview**

##### **At the end of the second quarter expenses exceeded revenues by \$1.3 million**

Revenues were approximately \$2.6 million less than planned. This was partially offset by expenditures that were approximately \$1.3 million less than planned. Lower revenues were driven by lower reserve draws and fees and charges that are trending about 8% lower than plan.

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Staff are working with departments to assess the prospects for these revenues to recover in the remainder of the year. Lower expenditures were driven by department expenditures that are trending about 4% lower than planned. This trend is expected to continue and staff are working with departments to identify additional measures that can be taken to help ensure the year ends in a balanced position.

#### **Water and Wastewater operations were substantially on target**

The City's combined Water and Wastewater/Stormwater operations resulted in a slightly unfavourable variance of \$40 thousand. Lower than expected consumption and growth contributed to the unfavourable sales revenue. Water purchases and wastewater treatment costs were favourable as a result. Maintenance and installation expenses are favourable overall, primarily due to lower than expected contractor and materials, flow monitoring and main inspections. Additional favourable expenses from general administration are a result of cost savings in discretionary expenses and new positions or vacancies not yet filled.

#### **The overall capital position was on target**

The overall capital position was on target. There are 612 open projects with a remaining budget of \$251.5 million. There were 43 closed capital projects were completed on or below budget, returning \$0.78 million to their original funding sources.

Table 1 below summarizes and illustrates the City's financial results, which is followed by a brief summary for each area.

**Table 1 - Summary of the City's Q2 2015 Financial Results**

Operations (M\$)				
	City	Water	Wastewater/ Storm	Total
<b>Revenue</b>				
YTD Budget*	210.7	23.9	29.8	264.4
YTD Actual	208.1	22.9	28.4	259.5
Variance	-2.6	-1.0	-1.4	-4.9
%	-1.22%	-4.14%	-4.64%	-1.87%
<b>Expenditure</b>				
YTD Budget	130.9	22.3	27.8	181.0
YTD Actual	129.7	21.0	26.7	177.3
Variance	1.2	1.3	1.1	3.7
%	0.95%	5.92%	3.92%	2.02%
<b>Net fav. / (unfav.) variance</b>	-1.3	0.3	-0.3	-1.3
<b>Add'l Resv. Transfers</b>	0.0	-0.3	0.3	0.0
<b>Surplus/ (Deficit)</b>	-1.3	0.0	0.0	-1.3

*\* City Related Budget is comprised of \$42.8M in Non-tax revenues and \$167.9M in Taxation Revenues*

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**Table 1**  
**Capital (\$M)**

	Prior Years			2015					2015 Adjusted	
	Total Available Budget	Total Actual Spend	Variance Q4-14	2015 Budget	Available Budget (A)	Actual Spend	Variance Q2-15		Major Y/E 2015 Accrual Reversals (B)	Adjusted Variance Q2-15 (C)
							\$	%		
2015 Budget Projects - Closed	0.0	0.0	0.0	0.1	0.1	0.0	0.1	100%	0.0	0.1
2015 Budget Projects - Active	0.0	0.0	0.0	73.0	73.0	0.9	72.1	99%	0.0	72.1
<b>Total 2015 Budget Projects</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>73.1</b>	<b>73.1</b>	<b>0.9</b>	<b>72.2</b>	<b>99%</b>	<b>0.0</b>	<b>72.2</b>
Prior Budget Projects - Closed	31.5	28.3	3.2	0.0	3.2	0.0	3.2	100%	0.0	3.2
Prior Budget Projects - Active	553.3	391.1	162.2	21.7	183.9	18.4	165.5	90%	13.8	179.3
<b>Total Prior Budget Projects</b>	<b>584.8</b>	<b>419.4</b>	<b>165.4</b>	<b>21.7</b>	<b>187.1</b>	<b>18.4</b>	<b>168.7</b>	<b>90%</b>	<b>13.8</b>	<b>182.5</b>
<b>Total</b>	<b>584.8</b>	<b>419.4</b>	<b>165.4</b>	<b>94.8</b>	<b>260.2</b>	<b>19.3</b>	<b>240.9</b>	<b>93%</b>	<b>13.8</b>	<b>254.7</b>

**Note:** A) Above available budget balance includes in-year budget amendments

B) Y/E 2014 audit accrual reversals illustrated separately to focus on actual unspent values

C) Combined Active Adjusted Variance equals the Variance on Attachment 3, and combined Closed Adjusted Variance equals the Variance on Attachment 6

**General Note:** Capital project timing can span multiple years. The above chart aims to illustrate this occurrence and presents activity related to prior budgets separately.

### City Operating Budget Results

The annual Operating Budget for the City is \$258.7 million; \$210.7 million in revenues and \$130.9 million in expenditures were budgeted for the six months ended June 30, 2015. For the second quarter, revenues were budgeted at \$110.9M and expenditures were budgeted at \$61.9M. At the end of the second quarter, the City experienced a \$1.3 million net unfavourable variance.

Second quarter revenue for 2015 revenues were not achieved by \$2.56 million as a result of lower transfers to the operating budget from reserves and lower than anticipated user fees revenue. These lower than anticipated revenues were partially offset by lower than anticipated department expenditures in the amount of \$1.25 million.

The table below illustrates the net results for the City as of June 30, 2015.

Net Results (\$M)	YTD* Budget	YTD* Actual	-Under / Over	% Variance
Taxation	167.9	167.9	0.0	0.0%
Grant / Payment In Lieu	1.5	1.5	0.1	4.4%
Reserves And Other Transfers	-7.3	-9.0	-1.7	23.2%
Departmental Expenditures	-90.1	-87.7	2.4	-2.7%
Corporate	7.8	5.8	-2.0	-26.2%
<b>Net City Operations</b>	<b>79.8</b>	<b>78.5</b>	<b>-1.3</b>	<b>-1.6%</b>

\*YTD – timeframe is from January 1 - June 30, 2015

**City Revenues were \$2.56 million less than budgeted**

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### City Revenue Variance Overview

Revenue (\$M)	YTD* Budget	YTD* Actual	-Under / Over	% Variance
Taxation	167.9	167.9	-0.0	0.0%
Grant / Payment In Lieu	1.5	1.5	0.1	4.4%
Reserves And Other Transfers	7.3	5.6	-1.7	-23.3%
Fees And Service Charges	19.7	18.1	-1.6	-8.2%
Corporate	14.4	15.1	0.7	5.1%
<b>Total City Operations</b>	<b>210.7</b>	<b>208.1</b>	<b>-2.56</b>	<b>-1.2%</b>

\*YTD – timeframe is from January 1 - June 30, 2015

Revenues were \$208.1 million as of June 30, 2015, \$2.56 million less than planned. This variance stems from the following:

- **Reserves And Other Transfers** – are \$1.7 million less than budgeted as a result of planned transfers not being required in the second quarter. Details of these variances are:
- Almost all of the variance (\$1.6 million) is a result of planned withdrawals that were not required for Engineering Services and Building Standards Service Continuity Reserve as a result of lower than expected department expenditures due to vacancies within these departments.
- **Fees And Services Charges** – are \$1.6 million less than budgeted, largely attributed to revenue shortfalls in Development Planning and Building Standards.
  - Development Planning revenue is \$1.1 million less than planned due to delayed development applications. High rise applications are anticipated to partially recover by the end of 2015 which should offset some of this revenue shortfall.
  - Building Standards revenue is \$0.7 million less than planned due to lower than expected building permit fees despite an increase in construction activity in the residential sector. A future initiative to be undertaken includes an indexing of Building Permit fees which should better align these fees with the industry.
- **Corporate** – are \$0.7 million greater than budget, largely attributed to sponsorships received for the Mayor's Gala/Golf Classic. A portion of the Mayor's Gala/Golf Classic revenues are offset by matching expenditures. At year end, a reconciliation to record expenditures associated with these events will be completed and any surplus revenues will be redistributed to charities of the Mayor's choice.

All these variances are explained in more detail in Attachment 2.

**City expenditures were \$1.25 million less than planned**

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### City Expenditure Variance Overview

<b>Expenditures (\$M)</b>	<b>YTD* Budget</b>	<b>YTD* Actual</b>	<b>-Under / Over</b>	<b>% Variance</b>
Departmental Expenditures	109.8	105.8	4.0	3.7%
Reserve Contrib. & Corp. Exp.	8.0	10.4	2.4	-30.1%
Long Term Debt	6.7	6.8	0.1	-2.0%
Contingency	-0.2	0.0	0.2	0.0%
Capital from Taxation	6.7	6.7	0.0	0.0%
<b>Total City Operations</b>	<b>130.9</b>	<b>129.7</b>	<b>1.2</b>	<b>1.0%</b>

\*YTD – timeframe is from January 1 - June 30, 2015

Second quarter expenditures from City operations were \$129.7 million as of June 30, 2015, \$1.2 million less than the budgeted \$130.9 million. This variance stems from the following:

- **Department Expenditures** – Department expenditures were \$4.0 million less than budgeted. This is as a result of:
  - Labour costs that were \$2.9 million less than budget. This was primarily attributable to general turnover vacancies and new complement positions that were not filled in the first half of the year. The 2015 Budget includes a corporate estimate of labour savings associated with normal turnover of \$2.2 million in the second quarter.
  - Other expenditures were \$1.2 million less than budget. This was primarily attributable to lower than planned spending in contracts due to the timing of activities in boulevard maintenance, road maintenance and streetlight maintenance. Lower than anticipated expenditures in fuel as a result of the calendarization of fuel budgets for winter activities contribute to this favourable variance. It is anticipated that these expenditures will align with the budget by year end.
- **Reserve Transfers and Corporate Expenditures** – There is no variance in the transfers to reserves. Corporate expenditures were \$2.4M more than budgeted due to:
  - Anticipated labour savings of \$2.2 million associated with normal turnover vacancies was budgeted corporately but the actual savings of \$2.9 million have been accounted for in the departments.
  - Tax adjustments were \$0.2 million greater than budget due to increased approved property tax appeals.
- **Long-term Debt** – Calendarization of the budget has resulted in a \$0.1 million unfavourable variance. This should correct itself during the year as debenture payments are processed.
- **Contingency** – Contingency is \$0.2 million less than budgeted due to job evaluation budget transfers to various departments which occurred during the second quarter. The budget for this is accounted for in the corporate contingency line and transferred to departments once the job evaluation has occurred. The job evaluation actuals are contained within the department expenditures.

### Variance Summary:

A summary of the variances by major category is provided below. A more detailed financial summary is provided as Attachment 1. Further explanations on specific variances are provided as Attachment 2.

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**City of Vaughan  
2015 OPERATING BUDGET  
SECOND QUARTER VARIANCE REPORT**

		<b>Variance ('000,000)</b>
<b><u>Revenues</u></b>		
<b>Reserves and Other Transfers</b>		
Engineering Reserve	-0.8	
Building Std Continuity Reserve	-0.8	
Other (under \$100K var.)	<u>-0.0</u>	-1.7
<b>Fees &amp; Service Charges</b>		
Culture	0.2	
Recreation	0.2	
Executive Director	-0.2	
By-law & Compliance	-0.3	
Building Standards	-0.7	
Development Planning	-1.1	
Other (under \$100K var.)	<u>0.2</u>	-1.6
<b>Corporate Revenue</b>		
Mayor's Gala/Golf Classic	0.8	
Powerstream Dividends	0.4	
Investment Income	-0.4	
Other (under \$100K var.)	<u>-0.1</u>	0.7
<b>Supplemental Taxation</b>		0.0
<b>Other (Grants/PIL)</b>		<u>0.0</u>
<b>Total Revenues</b>		-2.6
<b><u>Expenditures</u></b>		
<b>Departmental Expenses</b>		
Trans. Serv and Parks & Forestry	1.0	
Building Standards	0.5	
Develop. Eng & Infra. Planning Serv	0.3	
ITM	0.3	
Commissioner of Community Services	0.2	
Fire and Rescue	0.2	
Purchasing	0.2	
Development Planning	0.2	
Fleet Management	0.2	
Executive Director	0.2	
Capital Delivery & Asset Mgmt.	0.1	
Vaughan Public Libraries	0.1	
Building & Facilities	0.1	
Policy Planning	0.1	
City Financial Services	0.1	
Human Resources	-0.1	
City Clerk - Insurance	-0.2	
Other-(various departments under \$100k var.)	<u>0.6</u>	4.0
<b>Corporate Expenditures</b>		
Professional Fees	0.1	
Mayor's Gala/Golf Classic	-0.1	
Tax Adjustments	-0.2	
Anticipated Labour Savings	-2.2	
Other (under \$100K var.)	<u>0.0</u>	-2.4
<b>Long Term Debt</b>		-0.1
<b>Contingency</b>		<u>-0.2</u>
<b>Total Expenditures</b>		<u>1.2</u>
<b>Net Variance</b>		<u><u>- \$ 1.3</u></u>

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#### Water and Wastewater/Storm Operating Budget Results

Following are the second quarter financial operating results and analysis for both the water and wastewater/stormwater operations.

The water/wastewater system in York Region operates as a two-tier system. The Region of York is responsible for the supply of water and wastewater services and the lower tier municipalities are responsible for the water distribution and wastewater collection systems within the local municipality. The net revenues that are generated annually by the City of Vaughan from the operations of the water and wastewater/stormwater utilities fund costs associated with the purchase of water supply and wastewater services from the Region of York, as well as the City's administration, financing, operations and maintenance costs, and most importantly, funding to build the reserves for future infrastructure renewal.

#### Water Operations

Year to date actual Water Revenues for the period ending June 30, 2015 are unfavourable by \$1 million which is mostly due to residential revenue which is unfavourable by \$928 thousand. The residential consumption per household in the second quarter is lower than budget by 7 per cent. Precipitation in June was the highest recorded, for the month of June, in the last five years. New account activations for the second quarter are trending below budget. Both are contributing factors in lower billing revenue in the quarter.

Overall, Water Purchases are favourable by \$235 thousand due to lower sales demands (\$650 thousand favourable) offset by non-revenue water (NRW) consumption (\$415 thousand unfavourable). Due to accruals/estimates that are incorporated into the NRW amounts, the NRW will be reviewed at year end. Non-revenue water is trending at seasonal values.

Water operating expenses are favourable by \$1.1 million which is the result of favourable Maintenance and Installation costs of \$596 thousand and favourable General Administration of \$481 thousand.

Thawing activity for contractor and in-house labour under Maintenance and Installation costs exceeded budget in the second quarter by \$280 thousand. Increased customer demand was the contributing factor due to frozen pipes during an extreme cold spell in the first quarter. This was more than offset by favourable variances largely due to timing differences with respect to contractor labour and materials for main repairs, valve replacement and other contracted activity.

General Administration expenses are favourable due to timing differences in discretionary spending such as professional fees and costs related to new positions and vacancies not yet filled. Recruitment process began in the second quarter. As a result of the above, the second quarter 2015 water Lifecycle Contribution of \$2.0 million is favourable by \$329 thousand.

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City of Vaughan  
Statement of Operations  
Water Division  
For The Period Ending June 30, 2015

\$M	2015 Budget	2015 YTD Budget	2015 Actual	2015 Variance
<b>Water Revenues</b>				
Residential Billings	30.87	14.29	13.36	-0.93
Commercial Billings	20.50	8.98	8.92	-0.05
Other	0.23	0.11	0.08	-0.03
	<b>51.60</b>	<b>23.38</b>	<b>22.37</b>	<b>-1.01</b>
<b>Water Purchases</b>				
Metered Water Purchases	32.48	14.63	13.99	0.65
Non-Revenue Water	4.85	3.37	3.78	-0.41
	<b>37.34</b>	<b>18.0</b>	<b>17.77</b>	<b>0.24</b>
<b>Gross Margin</b>	<b>14.27</b>	<b>5.38</b>	<b>4.60</b>	<b>-0.78</b>
<b>Other Revenues</b>	<b>1.11</b>	<b>0.55</b>	<b>0.57</b>	<b>0.01</b>
<b>Expenses</b>				
Maintenance and Installation Cost	5.93	2.50	1.91	0.60
General Administration	3.25	1.48	0.98	0.50
Joint Service Costs	0.59	0.30	0.30	-0.01
	<b>9.77</b>	<b>4.28</b>	<b>3.19</b>	<b>1.09</b>
<b>Net Water Operations</b>	<b>5.60</b>	<b>1.65</b>	<b>1.98</b>	<b>0.33</b>
<b>Budgeted Lifecycle Contribution</b>	<b>5.60</b>	<b>1.65</b>	<b>1.65</b>	<b>0.00</b>
<b>Additional Reserve Contribution</b>	<b>0.00</b>	<b>0.00</b>	<b>0.33</b>	<b>0.33</b>
<b>Surplus</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>

### Wastewater/Stormwater Operations

Wastewater year to date billing is based on water consumption therefore trending is very similar to water revenues. Wastewater Revenues are unfavourable by \$1.4 million due mostly to unfavourable residential billings at \$1.0 million and commercial revenue at \$345 thousand. The favourable Regional Treatment variance of \$299 thousand is a combination of favourable treatment charges relative to lower than expected sales and unfavourable non-revenue treatment charges. This relates directly to the non-revenue water variance.

Total operating expenses are favourable by \$792 thousand. This is primarily due to Stormwater operations favourable by \$511 thousand which is attributable to lower than expected activity in main inspections, flushing/ cleaning and drainage repairs offset by unfavourable contractor catch basin, manhole and inlet/outlet repairs and pond management costs.

Maintenance and Installation costs are favourable by \$99 thousand primarily due to lower flow monitoring, and main inspections offset by unfavourable CCTV sewer assessment contractor charges.



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General Administration is favourable by \$189 thousand primarily due to timing differences in discretionary spending such as professional fees and vacant positions not yet filled.

As a result of the above, the wastewater/stormwater Lifecycle Contribution of \$1.7 million is unfavourable by \$289 thousand.

**City of Vaughan  
Statement of Operations  
Wastewater Division  
For The Period Ending June 30, 2015**

<b>\$M</b>	<b>2015 Budget</b>	<b>2015 YTD Budget</b>	<b>2015 Actual</b>	<b>2015 Variance</b>
<b>Wastewater Revenues</b>				
Residential Billings	38.61	17.55	16.53	-1.02
Commercial Billings	26.71	11.65	11.31	-0.35
Other	0.17	0.09	0.05	-0.04
	<b>65.49</b>	<b>29.29</b>	<b>27.89</b>	<b>-1.40</b>
<b>Wastewater Expenses</b>				
Regional Treatment Charges	48.70	23.23	22.93	0.30
<b>Gross Margin</b>	<b>16.79</b>	<b>6.06</b>	<b>4.96</b>	<b>-1.10</b>
<b>Other Revenues</b>	<b>0.96</b>	<b>0.48</b>	<b>0.50</b>	<b>0.02</b>
<b>Expenses</b>				
Maintenance and Installation	3.99	1.76	1.66	0.10
General Administration	2.34	1.15	0.96	0.19
Storm Sewer Maintenance	3.51	1.31	0.80	0.51
Joint Services	0.70	0.35	0.35	-0.01
	<b>10.54</b>	<b>4.57</b>	<b>3.78</b>	<b>0.79</b>
<b>Net Wastewater Operations</b>	<b>7.20</b>	<b>1.97</b>	<b>1.68</b>	<b>-0.29</b>
<b>Budgeted Lifecycle Contribution</b>	<b>7.20</b>	<b>1.97</b>	<b>1.97</b>	<b>0.00</b>
<b>Reserve Adjustment</b>	<b>0.00</b>	<b>0.00</b>	<b>-0.29</b>	<b>-0.29</b>
<b>Surplus</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>

### Capital Budget Results

Overall, the Capital Budget performance is favourable, with the majority of projects completed in the year coming in under assigned budget. This section is intended to provide an update on quarterly activity for the following:

- Open Capital Project Spend Performance
- High Profile Capital Projects
- Closed Capital Projects Budget vs. Actual
- Reserve and Reserve Fund positions
- Grant Activity

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Open Capital Project Spend Report (Attachment 3)

Year	# of Projects				Budget		Unspent Funds	
	Q1 Open	Closed	New	Q2 Open	\$M	%	\$M	%
2015	140	2		138	72.8	11%	72.1	99%
2014	195	11		184	47.4	7%	44.3	94%
2013	107	17		90	63.3	10%	36.9	58%
2009-2012	169	9		160	212.9	33%	78.8	37%
2006-2008	30	4		26	57.4	9%	12.7	22%
2005 and older	14			14	193.4	29%	6.4	3%
<b>Total</b>	<b>655</b>	<b>43</b>		<b>612</b>	<b>647.3</b>	<b>100%</b>	<b>251.4</b>	<b>39%</b>

At June 30, 2015, there were 612 open capital projects with \$251.4 million of available budget remaining. A total of 43 capital projects were closed during the second quarter, returning \$0.75 million to the projects original funding sources. There are 200 projects that have been open since 2012 or earlier; but 56 or 28 per cent of these older projects are considered inactive for the following reasons:

- DC repayment – agreements are in place whereby payment is dependent on development charge collection timing
- Regional Invoice – waiting to receive and pay final invoices from the Region
- Maintenance/Warranty – project is complete but is on a maintenance or warranty period; project will be closed at the end of the maintenance or warranty period
- External Invoice – waiting to receive final invoices to be received and paid
- Completed – works are completed and the project will be closed in the following quarter
- On Hold – project may be on hold
- Woodlot repayment – agreements are in place whereby payment is dependent on collections from developers on this special charge

In total, there are 95 inactive projects, 56 of the projects have been open since 2012 or earlier. The breakdown of the classification of the 90 open inactive projects is as follows:

Classification	#	\$M
DC Repayment	38	42.8
Regional Invoice	6	10.6
Maintenance	9	3.8
External Invoice	16	2.3
Warranty	19	0.9
Complete	6	0.3
On Hold	1	0.1
<b>Grand Total</b>	<b>95</b>	<b>60.8</b>

A further 32 projects are annual projects for which new funds are approved each budget cycle, with the approved funds added to the existing project number. The following table provides a further breakdown of open capital projects:

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Year	Q2 Open		Inactive		Annual		Active	
	#	\$M	#	\$M	#	\$M	#	\$M
2015	138	72.1	10	23.4	10	6.87	118	41.8
2014	184	44.3	14	5.3	1	0.28	169	38.7
2013	90	36.9	15	2.6	2	1.22	73	33.1
2009-2012	160	78.8	39	16.9	17	3.65	104	58.2
2006-2008	26	12.7	8	8.9	2	0.13	16	3.7
2005 and older	14	6.5	9	3.6			5	3.0
<b>Total</b>	<b>612</b>	<b>251.4</b>	<b>95</b>	<b>60.8</b>	<b>32</b>	<b>12.1</b>	<b>485</b>	<b>178.5</b>

At June 30, 2015, of the 612 open projects, 95 projects with a project balance of \$60.8 million are inactive, leaving 517 annual and active projects with a project balance of \$190.6 million.

### Administrative Corrections/Budget Amendments

Two existing capital projects received additional funding approval with the April 1, 2015 approval of the 2015 Capital budget. Some figures were not reflected in the last quarterly report. An administrative correction has been processed to reflect the approved budgets as outlined below:

- EN-1913-14 Pavement Management Program Phase 2 - \$3,465,000 approved as part of the original 2015 capital budget. This is an adjustment to include the approved amount.
- 1332-0-00 Bass Pro Mills Interchange - \$133,900 approved as part of the original 2015 capital budget, however was not captured. This is an adjustment to include the approved amount.

The four projects listed below required an administrative correction to remove the 3% administration recovery fee. These projects are funded from Gas Tax, and as such the 3% administration recovery fee is not applicable to the projects.

- CD-1920-15 2015 Road Rehabilitation and Watermain Replacement – Phase 3 – (\$39,800)
- CD-2015-15 2016 Road Rehabilitation – (\$8,050)
- CD-2018-15 2017 Road Rehabilitation – (\$9,900)
- PK-6474-15 Keffer Marsh – Bridge Replacement – (\$2,613)

During the second quarter, Council approved two capital budget amendments totalling \$0.96 million (76% of original budgets):

- FR-3599-13 Expand/Update Crew Quarters Station 7-5 - \$222,000 (42% of original budget) funded from the Fire Equipment Replacement Reserve – Item 28, Report No 17 Committee of the Whole April 14, 2015 – to cover City expenses as part of the public consultation program
- DI-0072-13 Woodlot Acquisition Block 12 - \$600,000 as per the original Woodlot repayment agreement. Payments are made once the development charges have been collected.

Attachment 3 provides the budget to actual financial status with managing departments' comments for each open capital project. It is important to note this information is compiled as of June 30, 2015 and the reader is cautioned on the following:

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- A completed capital project will remain active or open until all invoices are paid and funding is complete. Projects are not closed until approved by the department. As a result, projects that are substantially funded will reside on the Open Capital Project Spend Report. It is important to note this report represents projects from current and prior budget years and total balances are the combined value.
- Projects that are debenture financed, as approved by Council, are not closed until debenture financing is acquired through the Region of York. Furthermore, project financing is not typically requested until the project is substantially complete, which is contingent on a timeframe to determine outstanding invoices and settlement issues. In the case of Engineering Projects, this may take up to several years.
- Capital work is continuously underway and current information will vary from this report.

#### High Profile Capital Projects

*Section 10.2 High Profile Capital Project Reporting* of the City's Capital Project Financial Administration and Reporting Policy states that as part of the quarterly report, each identified high profile capital project will require an additional status report with comprehensive details submitted by the appropriate department.

High Profile Projects are selected based on one of the following criteria:

- A total capital project budget value equal to or greater than \$5 million
- A contingency level of 20% or more
- Identified as a high visibility or sensitive project by SMT or Council

The following projects were selected for reporting and status reports are provided as Attachment 4:

Project Title	Approved Budget	Future Budget Requests	Total	>\$5M	=>20%
<b>Lead Department: Building &amp; Facilities</b>					
North Thornhill Branch Library (Block 10)	4,220,550		4,220,550		
Station 7-3 Relocation	9,537,975		9,537,975	X	
Civic Centre Resource Library - Construction	15,177,972		15,177,972	X	
Civic Centre - Demolition, Parking and Storm Drainage	2,069,300	20,970,800	23,040,100	X	
<b>Lead Department: Parks Development</b>					
Maple Valley Plan	8,005,514	27,494,486	35,500,000	X	
<b>Lead Department: Development Transportation Engineering</b>					
Millway Avenue Widening & Realignment	6,769,800		6,769,800	X	
Vaughan Metropolitan Centre NE Storm Water Management Pond	630,360	6,282,306	6,912,666	X	X
Black Creek Renewal	2,342,580	45,398,233	47,740,810	X	X
<b>Lead Department: Engineering</b>					
Corporate Asset Management	3,044,000		3,044,000		
<b>Lead Department: City Manager</b>					
Vaughan Hospital Precinct Development	80,000,000		80,000,000	X	

Financial Planning & Analytics staff worked with the identified Lead Departments to complete the reports for second quarter reporting.

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##### Capital projects closed during the Second Quarter

Financial Planning & Analytics staff together with City departments reviewed all active capital projects listed as of June 30, 2015 to determine which capital projects could be consolidated and/or closed. Overall, 43 capital projects with budgets totalling \$17.2 million were closed in the second quarter of 2015. Total actual project costs came in at 96 per cent of budget, freeing up \$0.75 million in the original funding sources for future project consideration. Savings occurred across many departments as follows:

Department (\$M)	Budget	Actual	Remaining	Spend	# Projects
Development Engineering & Infrastructure Planning	1.2	1.2	-0.0	101%	7
Transportation Services and Parks & Forestry	9.3	9.3	-0.0	100%	10
Parks Development	2.1	2.1	0.0	99%	4
Fire and Rescue Services	1.7	1.6	0.1	96%	5
By-Law & Compliance	0.1	0.1	0.0	92%	2
Capital Delivery & Asset Management	1.6	1.5	0.1	92%	3
Fleet Management	0.2	0.1	0.0	89%	4
Buildings & Facilities	0.3	0.2	0.1	62%	6
Environmental Services	0.8	0.4	0.4	49%	2
<b>Grand Total</b>	<b>17.2</b>	<b>16.5</b>	<b>0.7</b>	<b>96%</b>	<b>43</b>

Some explanations for the larger variances are as follows:

- Environmental Services – two projects were closed at a project spend of 49%, returning \$0.4M to the original funding sources. The tender costs to complete the works were less than original estimates.
- Buildings & Facilities –four projects closed with a project spend of 46%. The costs to complete were less than originally estimated. Two additional projects were closed with a project spend of 92%. In all, six projects were closed at a project spend of 62%, returning \$0.1M to the original funding sources.

A complete list of closed capital projects is provided as Attachment 6.

##### Continuity Schedule of Reserves and Reserve Funds

A continuity schedule of reserves and reserve funds as at June 30, 2015 is provided as Attachment 7. The schedule also provides information on outstanding financial commitments for approved projects.

Reserve positions before commitments are all in a positive position, with the exception of development charge management studies, special area charge PD6 East and PD6 West, and Uplands reserve. Adding commitments to the schedule reveals that 7 reserves could be in a negative position by year end. Below is a brief description for positioning of these 7 reserves:

Sale of Public Lands – Future obligations are currently greater than the balance on hand. Dedicated surplus land has been authorized for sale and any proceeds will be used to cover this obligation.

Uplands Capital Improvement – A commitment to replace the uplands chairlift was approved in 2011 by Council. As a result, the future position of this reserve will be negative and is planned to be replenished over time through Uplands revenue received.

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CWDC Fire – A Council commitment to move forward with fire station 7-10 and the increase in land value for Station 7-3 has placed this reserve into a negative position. It is anticipated that this will be replenished through future growth based development charges. This position may impact the timing of future projects.

CWDC Management Studies – This reserve is permitted to be in a deficit position. Growth related studies are completed in advance of growth. The associated costs are expected to be recovered through subsequent development charges.

Special Charges and Area Development Charges (Developer Build Reserves) – These reserves relate to projects generally built by developers. Developers agree to develop projects, which will be funded by the City once funds are collected and available. Although, the continuity schedule illustrates a negative position after commitments, these reserves will never be in a deficit cash position as payments will only occur when funds are on hand. Reserves with a negative balance after commitments in this category are as follows:

- D15 PD#5 Woodbridge Water
- D18 PD#6 Maj., Mac Water
- D19 PD#6 E. Rutherford Water

#### Grants Update

The following provides an overview of the grant portfolio's 2015 Second Quarter report with respect to:

- Annual Government Grant Programs
- New Opportunities

#### Annual Grants Program Submissions Status regarding: Awarded, Pending Award Notification or Declined

Grant activity in the second quarter was related to fifteen programs totaling to approximately \$21 million. Specific award status and details are as follows:

- Eight submissions have received funding: \$3,101,291
- Twenty two department applications are pending notification of award: \$2,667,942
- Two corporate grants are pending notification of award: \$15,574,874
- Two requests were declined: \$18,000

The following table provides a summary of the first quarter application activities:

#### **2014 Grant Program Activity**

##### **Q2 Submissions Awarded/Fund Received**

Program	Total Project Cost	Award	Use of Funds
Ont. Sports & Rec Fund	36,883	27,291	Support Rec & Culture's Multi-Sensory Outdoor program
Age Friendly Community Grant	108,602	50,000	Offset costs of future recreational programming for seniors
Celebrate Canada 2015	106,610	6,500	Fund 2015 Canada Day event
Federal Pan Am Funding	23,183	10,000	Offset costs of torch relay event
Provincial Pan Am Funding		7,500	Offset costs of torch relay event
ODRAP	10,227,000	3,000,000	Ice Storm Damage: up-front payment
<b>TOTAL</b>	<b>10,502,278</b>	<b>3,101,291</b>	

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<b>Q2 Submission Pending Award Notification (Department)</b>			
<b>Program</b>	<b>Total Project Cost</b>	<b>Request</b>	<b>Use of Funds</b>
Enabling Accessibility	450,000	50,000	Accessible play areas for York Hill District Park
VBEC MIT	75,618	75,618	2015 Core Funding
Swim to Survive (YRDSB)	6,579	6,579	Instructor fees
Swim to Survive (YCDSB)	35,740	35,740	Instructor fees
Job Start	162,575	7,000	Offset part time summer students in Recreation's camp program
COSTI	162,575	49,000	Offset part time summer students in Recreation's camp program
<b>TOTAL</b>	<b>893,087</b>	<b>223,937</b>	
<b>Q2 Submission Pending Award Notification (Corporate)</b>			
Gas Tax	8,347,874	8,347,874	2 installments in July and November
ODRAP	10,227,000	7,227,000	Ice Storm Damage (less cost of tree replacement)
<b>TOTAL</b>	<b>18,574,874</b>	<b>15,574,874</b>	
<b>2015 Not Awarded Q2</b>			
<b>Program</b>	<b>Total Project Cost</b>	<b>RATIONAL</b>	
Bringing Safety Home	10,000	Fire education program -Priority given to US applications	
Seniors Community Grant	8,000	Funder felt the program did not fit within their mandate	
<b>TOTAL</b>	<b>18,000</b>		

### New Opportunities

#### *Canada 150 – Community Infrastructure Fund*

The Federal Government announced \$44M in funding for municipalities located in southern Ontario. The funds are for projects which support the rehabilitation, renovation and expansion of existing public infrastructure. Eighteen applications were submitted for consideration in June of 2015. In the third quarter the City has been notified of six successful applications for which grant funding totaling \$780,000 is to be received.

#### *Canadian Heritage: Canada 150 Fund*

A call for proposals was released on April 30<sup>th</sup>. The funds will support activities which celebrate Canada's 150<sup>th</sup> birthday. The goal of the program is to create opportunities for Canadians to participate in celebrations that contribute to building a sense of pride and attachment to Canada. The amount of funding awarded will be determined on a project by project basis, but the program could support 100 per cent of eligible costs. Program information has been shared with departments who are in the process of reviewing potential eligible initiatives.

#### *Ontario Libraries Capacity Fund*

This program provides \$2 million over two years to support research and innovation projects in public libraries and \$10 million over three years to improve IT resources. The Vaughan Public Library Board will be submitting an application in Q3 2015.

#### *CN EcoConnexions - From the Ground Up*

This program promotes the greening of municipal properties across Canada especially in communities where CN operates. EcoConnexions will provide up to \$25,000 per project to help

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municipalities establish tree planting, natural landscaping, groundcover improvement, floral displays and healthy urban forests in a sustainable, environmentally responsible manner. Eligible project categories include: Urban Forests, Traffic Calming, Transforming Spaces, Naturalized Areas, Park Creation or Restoration. Program information has been disseminated to the departments who are considering potential greening initiatives which may be eligible for funding.

*Ontario Tire Stewardship – Community Renewal Fund*

This program provides up to a maximum of \$50,000 to support projects that incorporate sustainable recycled rubber materials, made from recycled Ontario tires, into public spaces. Funds can be used to purchase and install Ontario made materials for incorporation into municipal projects. An application is currently being developed for submission in Q3 2015.

**Relationship to Vaughan Vision 2020 / Strategic Plan**

The report is consistent with the priorities set by Council and the necessary resources have been allocated and approved.

**Regional Implications**

None

**Conclusion**

At June 30, 2015, the overall City position is unfavourable \$1.3 million. This position will continue to be monitored closely by staff to determine if it is anticipated to correct itself or continue. Potential mitigation strategies will be developed should this deficit position be anticipated to continue to year end. Consistent with current practices, quarterly updates advising of changes in the City's financial landscape will be brought forth to Council.

**Attachments**

1. City Operating – Second Quarter Variance Report
2. City Operating – Q2 Specific Variance Explanations
3. Open Capital Project Spend Report as at June 30, 2015
4. High Profile Capital Project Reports
5. Inactive Project Listing
6. Closed Capital Projects Report for Quarter Ending June 30, 2015
7. Continuity Schedule of Reserves & Reserve Funds as at June 30, 2015

**Report prepared by:**

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(A copy of the attachments referred to in the foregoing have been forwarded to each Member of Council and a copy thereof is also on file in the office of the City Clerk.)



**ENDING JUNE 30, 2015 – CONSOLIDATED QUARTERLY REPORT****Recommendation**

The Commissioner of Finance & City Treasurer, the Director of Financial Planning & Analytics and the Director of City Financial Services/Deputy Treasurer recommend:

1. That the 2015 Consolidated Second Quarter Variance Report be received.

**Contribution to Sustainability**

Not applicable.

**Economic Impact**

The quarterly variance report monitors actual spending performance to the City's calendarized financial plan. There is no economic impact arising from this report as budgets and projects have been previously approved by Council.

**Communication Plan**

The report and all attachments are available publicly on the Agenda, Minutes & Extract page of the City's website ([www.vaughan.ca](http://www.vaughan.ca)).

**Purpose**

To report on the City's financial results for the second quarter ended June 30, 2015, including an update on grant activity, and high profile capital projects.

**Background – Analysis and Options**

The attached second quarter variance report compares actual operating, water and wastewater operations and capital results for the period ending June 30, 2015, relative to approved budgets and on the same basis as the budget.

The actual balances presented include all necessary entries and accruals. However, it should be noted, the full amortization of tangible capital assets and post-retirement benefits are excluded while transfers to and from reserves and net debenture financing requirements are included.

The report provides a brief executive summary followed by summaries for City Operations, Water and Wastewater Operations, and Capital. Additional detail is provided as attachments.

**Second Quarter Overview****At the end of the second quarter expenses exceeded revenues by \$1.3 million**

Revenues were approximately \$2.6 million less than planned. This was partially offset by expenditures that were approximately \$1.3 million less than planned. Lower revenues were driven by lower reserve draws and fees and charges that are trending about 8% lower than plan. Staff are working with departments to assess the prospects for these revenues to recover in the remainder of the year. Lower expenditures were driven by department expenditures that are trending about 4% lower than planned. This trend is expected to continue and staff are working with departments to identify additional measures that can be taken to help ensure the year ends in a balanced position.

**Water and Wastewater operations were substantially on target**

The City's combined Water and Wastewater/Stormwater operations resulted in a slightly unfavourable variance of \$40 thousand. Lower than expected consumption and growth contributed to the unfavourable sales revenue. Water purchases and wastewater treatment costs were favourable as a result. Maintenance and installation expenses are favourable overall,

primarily due to lower than expected contractor and materials, flow monitoring and main inspections. Additional favourable expenses from general administration are a result of cost savings in discretionary expenses and new positions or vacancies not yet filled.

### The overall capital position was on target

The overall capital position was on target. There are 612 open projects with a remaining budget of \$251.5 million. There were 43 closed capital projects were completed on or below budget, returning \$0.78 million to their original funding sources.

Table 1 below summarizes and illustrates the City's financial results, which is followed by a brief summary for each area.

**Table 1 - Summary of the City's Q2 2015 Financial Results**

Operations (M\$)				
	City	Water	Wastewater/ Storm	Total
<b>Revenue</b>				
YTD Budget*	210.7	23.9	29.8	264.4
YTD Actual	208.1	22.9	28.4	259.5
Variance	-2.6	-1.0	-1.4	-4.9
%	-1.22%	-4.14%	-4.64%	-1.87%
<b>Expenditure</b>				
YTD Budget	130.9	22.3	27.8	181.0
YTD Actual	129.7	21.0	26.7	177.3
Variance	1.2	1.3	1.1	3.7
%	0.95%	5.92%	3.92%	2.02%
<b>Net fav. / (unfav.) variance</b>	-1.3	0.3	-0.3	-1.3
<b>Add'l Resv. Transfers</b>	0.0	-0.3	0.3	0.0
<b>Surplus/ (Deficit)</b>	-1.3	0.0	0.0	-1.3

\* City Related Budget is comprised of \$42.8M in Non-tax revenues and \$167.9M in Taxation Revenues

**Table 1**  
**Capital (\$M)**

	Prior Years			2015					2015 Adjusted	
	Total Available Budget	Total Actual Spend	Variance Q4-14	2015 Budget	Available Budget (A)	Actual Spend	Variance Q2-15		Major Y/E 2015 Accrual Reversals (B)	Adjusted Variance Q2-15 (C)
							\$	%		
2015 Budget Projects - Closed	0.0	0.0	0.0	0.1	0.1	0.0	0.1	100%	0.0	0.1
2015 Budget Projects - Active	0.0	0.0	0.0	73.0	73.0	0.9	72.1	99%	0.0	72.1
<b>Total 2015 Budget Projects</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>73.1</b>	<b>73.1</b>	<b>0.9</b>	<b>72.2</b>	<b>99%</b>	<b>0.0</b>	<b>72.2</b>
Prior Budget Projects - Closed	31.5	28.3	3.2	0.0	3.2	0.0	3.2	100%	0.0	3.2
Prior Budget Projects - Active	553.3	391.1	162.2	21.7	183.9	18.4	165.5	90%	13.8	179.3
<b>Total Prior Budget Projects</b>	<b>584.8</b>	<b>419.4</b>	<b>165.4</b>	<b>21.7</b>	<b>187.1</b>	<b>18.4</b>	<b>168.7</b>	<b>90%</b>	<b>13.8</b>	<b>182.5</b>
<b>Total</b>	<b>584.8</b>	<b>419.4</b>	<b>165.4</b>	<b>94.8</b>	<b>260.2</b>	<b>19.3</b>	<b>240.9</b>	<b>93%</b>	<b>13.8</b>	<b>254.7</b>

**Note:** A) Above available budget balance includes in-year budget amendments

B) Y/E 2014 audit accrual reversals illustrated separately to focus on actual unspent values

C) Combined Active Adjusted Variance equals the Variance on Attachment 3, and combined Closed Adjusted Variance equals the Variance on Attachment 6

**General Note:** Capital project timing can span multiple years. The above chart aims to illustrate this occurrence and presents activity related to prior budgets separately.

## **City Operating Budget Results**

The annual Operating Budget for the City is \$258.7 million; \$210.7 million in revenues and \$130.9 million in expenditures were budgeted for the six months ended June 30, 2015. For the second quarter, revenues were budgeted at \$110.9M and expenditures were budgeted at \$61.9M. At the end of the second quarter, the City experienced a \$1.3 million net unfavourable variance.

Second quarter revenue for 2015 revenues were not achieved by \$2.56 million as a result of lower transfers to the operating budget from reserves and lower than anticipated user fees revenue. These lower than anticipated revenues were partially offset by lower than anticipated department expenditures in the amount of \$1.25 million.

The table below illustrates the net results for the City as of June 30, 2015.

<b>Net Results (\$M)</b>	<b>YTD* Budget</b>	<b>YTD* Actual</b>	<b>-Under / Over</b>	<b>% Variance</b>
Taxation	167.9	167.9	0.0	0.0%
Grant / Payment In Lieu	1.5	1.5	0.1	4.4%
Reserves And Other Transfers	-7.3	-9.0	-1.7	23.2%
Departmental Expenditures	-90.1	-87.7	2.4	-2.7%
Corporate	7.8	5.8	-2.0	-26.2%
<b>Net City Operations</b>	<b>79.8</b>	<b>78.5</b>	<b>-1.3</b>	<b>-1.6%</b>

*\*YTD – timeframe is from January 1 - June 30, 2015*

## **City Revenues were \$2.56 million less than budgeted**

### **City Revenue Variance Overview**

<b>Revenue (\$M)</b>	<b>YTD* Budget</b>	<b>YTD* Actual</b>	<b>-Under Over</b>	<b>% Variance</b>
Taxation	167.9	167.9	-0.0	0.0%
Grant / Payment In Lieu	1.5	1.5	0.1	4.4%
Reserves And Other Transfers	7.3	5.6	-1.7	-23.3%
Fees And Service Charges	19.7	18.1	-1.6	-8.2%
Corporate	14.4	15.1	0.7	5.1%
<b>Total City Operations</b>	<b>210.7</b>	<b>208.1</b>	<b>-2.56</b>	<b>-1.2%</b>

*\*YTD – timeframe is from January 1 - June 30, 2015*

Revenues were \$208.1 million as of June 30, 2015, \$2.56 million less than planned. This variance stems from the following:

- **Reserves And Other Transfers** – are \$1.7 million less than budgeted as a result of planned transfers not being required in the second quarter. Details of these variances are:
  - Almost all of the variance (\$1.6 million) is a result of planned withdrawals that were not required for Engineering Services and Building Standards Service Continuity Reserve as a result of lower than expected department expenditures due to vacancies within these departments.
- **Fees And Services Charges** – are \$1.6 million less than budgeted, largely attributed to revenue shortfalls in Development Planning and Building Standards.
  - Development Planning revenue is \$1.1 million less than planned due to delayed development applications. High rise applications are anticipated to partially recover by the end of 2015 which should offset some of this revenue shortfall.
  - Building Standards revenue is \$0.7 million less than planned due to lower than expected building permit fees despite an increase in construction activity in the residential sector. A future initiative to be undertaken includes an indexing of Building Permit fees which should better align these fees with the industry.
- **Corporate** – are \$0.7 million greater than budget, largely attributed to sponsorships received for the Mayor's Gala/Golf Classic. A portion of the Mayor's Gala/Golf Classic revenues are

offset by matching expenditures. At year end, a reconciliation to record expenditures associated with these events will be completed and any surplus revenues will be redistributed to charities of the Mayor's choice.

All these variances are explained in more detail in Attachment 2.

### City expenditures were \$1.25 million less than planned

#### City Expenditure Variance Overview

Expenditures (\$M)	YTD* Budget	YTD* Actual	-Under Over	/ %	% Variance
Departmental Expenditures	109.8	105.8	4.0		3.7%
Reserve Contrib. & Corp. Exp.	8.0	10.4	-2.4		-30.1%
Long Term Debt	6.7	6.8	-0.1		-2.0%
Contingency	-0.2	0.0	-0.2		0.0%
Capital from Taxation	6.7	6.7	0.0		0.0%
<b>Total City Operations</b>	<b>130.9</b>	<b>129.7</b>	<b>1.2</b>		<b>1.0%</b>

\*YTD – timeframe is from January 1 - June 30, 2015

Second quarter expenditures from City operations were \$129.7 million as of June 30, 2015, \$1.2 million less than the budgeted \$130.9 million. This variance stems from the following:

- Department Expenditures** – Department expenditures were \$4.0 million less than budgeted. This is as a result of:
  - Labour costs that were \$2.9 million less than budget. This was primarily attributable to general turnover vacancies and new complement positions that were not filled in the first half of the year. The 2015 Budget includes a corporate estimate of labour savings associated with normal turnover of \$2.2 million in the second quarter.
  - Other expenditures were \$1.2 million less than budget. This was primarily attributable to lower than planned spending in contracts due to the timing of activities in boulevard maintenance, road maintenance and streetlight maintenance. Lower than anticipated expenditures in fuel as a result of the calendarization of fuel budgets for winter activities contribute to this favourable variance. It is anticipated that these expenditures will align with the budget by year end.
- Reserve Transfers and Corporate Expenditures** – There is no variance in the transfers to reserves. Corporate expenditures were \$2.4M more than budgeted due to:
  - Anticipated labour savings of \$2.2 million associated with normal turnover vacancies was budgeted corporately but the actual savings of \$2.9 million have been accounted for in the departments.
  - Tax adjustments were \$0.2 million greater than budget due to increased approved property tax appeals.
- Long-term Debt** – Calendarization of the budget has resulted in a \$0.1 million unfavourable variance. This should correct itself during the year as debenture payments are processed.
- Contingency** – Contingency is \$0.2 million less than budgeted due to job evaluation budget transfers to various departments which occurred during the second quarter. The budget for this is accounted for in the corporate contingency line and transferred to departments once the job evaluation has occurred. The job evaluation actuals are contained within the department expenditures.

### Variance Summary:

A summary of the variances by major category is provided below. A more detailed financial summary is provided as Attachment 1. Further explanations on specific variances are provided as Attachment 2.

**City of Vaughan  
2015 OPERATING BUDGET  
SECOND QUARTER VARIANCE REPORT**

<b><u>Revenues</u></b>		<b>Variance ('000,000)</b>
<b>Reserves and Other Transfers</b>		
Engineering Reserve	-0.8	
Building Std Continuity Reserve	-0.8	
Other (under \$100K var.)	-0.0	-1.7
<b>Fees &amp; Service Charges</b>		
Culture	0.2	
Recreation	0.2	
Executive Director	-0.2	
By-law & Compliance	-0.3	
Building Standards	-0.7	
Development Planning	-1.1	
Other (under \$100K var.)	0.2	-1.6
<b>Corporate Revenue</b>		
Mayor's Gala/Golf Classic	0.8	
Powerstream Dividends	0.4	
Investment Income	-0.4	
Other (under \$100K var.)	-0.1	0.7
<b>Supplemental Taxation</b>		0.0
<b>Other (Grants/PIL)</b>		0.0
<b>Total Revenues</b>		-2.6
<b><u>Expenditures</u></b>		
<b>Departmental Expenses</b>		
Trans. Serv and Parks & Forestry	1.0	
Building Standards	0.5	
Develop. Eng & Infra. Planning Serv	0.3	
ITM	0.3	
Commissioner of Community Services	0.2	
Fire and Rescue	0.2	
Purchasing	0.2	
Development Planning	0.2	
Fleet Management	0.2	
Executive Director	0.2	
Capital Delivery & Asset Mgmt.	0.1	
Vaughan Public Libraries	0.1	
Building & Facilities	0.1	
Policy Planning	0.1	
City Financial Services	0.1	
Human Resources	-0.1	
City Clerk - Insurance	-0.2	
Other-(various departments under \$100k var.)	0.6	4.0
<b>Corporate Expenditures</b>		
Professional Fees	0.1	
Mayor's Gala/Golf Classic	-0.1	
Tax Adjustments	-0.2	
Anticipated Labour Savings	-2.2	
Other (under \$100K var.)	0.0	-2.4
<b>Long Term Debt</b>		-0.1
<b>Contingency</b>		-0.2
<b>Total Expenditures</b>		1.2
<b>Net Variance</b>		- \$ 1.3

## **Water and Wastewater/Storm Operating Budget Results**

Following are the second quarter financial operating results and analysis for both the water and wastewater/stormwater operations.

The water/wastewater system in York Region operates as a two-tier system. The Region of York is responsible for the supply of water and wastewater services and the lower tier municipalities are responsible for the water distribution and wastewater collection systems within the local municipality. The net revenues that are generated annually by the City of Vaughan from the operations of the water and wastewater/stormwater utilities fund costs associated with the purchase of water supply and wastewater services from the Region of York, as well as the City's administration, financing, operations and maintenance costs, and most importantly, funding to build the reserves for future infrastructure renewal.

### **Water Operations**

Year to date actual Water Revenues for the period ending June 30, 2015 are unfavourable by \$1 million which is mostly due to residential revenue which is unfavourable by \$928 thousand.

The residential consumption per household in the second quarter is lower than budget by 7 per cent. Precipitation in June was the highest recorded, for the month of June, in the last five years. New account activations for the second quarter are trending below budget. Both are contributing factors in lower billing revenue in the quarter.

Overall, Water Purchases are favourable by \$235 thousand due to lower sales demands (\$650 thousand favourable) offset by non-revenue water (NRW) consumption (\$415 thousand unfavourable). Due to accruals/estimates that are incorporated into the NRW amounts, the NRW will be reviewed at year end. Non-revenue water is trending at seasonal values.

Water operating expenses are favourable by \$1.1 million which is the result of favourable Maintenance and Installation costs of \$596 thousand and favourable General Administration of \$481 thousand.

Thawing activity for contractor and in-house labour under Maintenance and Installation costs exceeded budget in the second quarter by \$280 thousand. Increased customer demand was the contributing factor due to frozen pipes during an extreme cold spell in the first quarter. This was more than offset by favourable variances largely due to timing differences with respect to contractor labour and materials for main repairs, valve replacement and other contracted activity.

General Administration expenses are favourable due to timing differences in discretionary spending such as professional fees and costs related to new positions and vacancies not yet filled. Recruitment process began in the second quarter. As a result of the above, the second quarter 2015 water Lifecycle Contribution of \$2.0 million is favourable by \$329 thousand.

**Statement of Operations**  
**Water Division**  
**For The Period Ending June 30, 2015**

<b>\$M</b>	<b>2015 Budget</b>	<b>2015 YTD Budget</b>	<b>2015 Actual</b>	<b>2015 Variance</b>
<b>Water Revenues</b>				
Residential Billings	30.87	14.29	13.36	-0.93
Commercial Billings	20.50	8.98	8.92	-0.05
Other	0.23	0.11	0.08	-0.03
	<b>51.60</b>	<b>23.38</b>	<b>22.37</b>	<b>-1.01</b>
<b>Water Purchases</b>				
Metered Water Purchases	32.48	14.63	13.99	0.65
Non Revenue Water	4.85	3.37	3.78	-0.41
	<b>37.34</b>	<b>18.0</b>	<b>17.77</b>	<b>0.24</b>
<b>Gross Margin</b>	<b>14.27</b>	<b>5.38</b>	<b>4.60</b>	<b>-0.78</b>
<b>Other Revenues</b>	<b>1.11</b>	<b>0.55</b>	<b>0.57</b>	<b>0.01</b>
<b>Expenses</b>				
Maintenance and Installation Cost	5.93	2.50	1.91	0.60
General Administration	3.25	1.48	0.98	0.50
Joint Service Costs	0.59	0.30	0.30	-0.01
	<b>9.77</b>	<b>4.28</b>	<b>3.19</b>	<b>1.09</b>
<b>Net Water Operations</b>	<b>5.60</b>	<b>1.65</b>	<b>1.98</b>	<b>0.33</b>
<b>Budgeted Lifecycle Contribution</b>	<b>5.60</b>	<b>1.65</b>	<b>1.65</b>	<b>0.00</b>
<b>Additional Reserve Contribution</b>	<b>0.00</b>	<b>0.00</b>	<b>0.33</b>	<b>0.33</b>
<b>Surplus</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>

**Wastewater/Stormwater Operations**

Wastewater year to date billing is based on water consumption therefore trending is very similar to water revenues. Wastewater Revenues are unfavourable by \$1.4 million due mostly to unfavourable residential billings at \$1.0 million and commercial revenue at \$345 thousand.

The favourable Regional Treatment variance of \$299 thousand is a combination of favourable treatment charges relative to lower than expected sales and unfavourable non-revenue treatment charges. This relates directly to the non-revenue water variance.

Total operating expenses are favourable by \$792 thousand. This is primarily due to Stormwater operations favourable by \$511 thousand which is attributable to lower than expected activity in main inspections, flushing/ cleaning and drainage repairs offset by unfavourable contractor catch basin, manhole and inlet/outlet repairs and pond management costs.

Maintenance and Installation costs are favourable by \$99 thousand primarily due to lower flow monitoring, and main inspections offset by unfavourable CCTV sewer assessment contractor charges.

General Administration is favourable by \$189 thousand primarily due to timing differences in discretionary spending such as professional fees and vacant positions not yet filled.

As a result of the above, the wastewater/stormwater Lifecycle Contribution of \$1.7 million is unfavourable by \$289 thousand.

City of Vaughan  
Statement of Operations  
Wastewater Division  
For The Period Ending June 30, 2015

\$M	2015 Budget	2015 YTD Budget	2015 Actual	2015 Variance
<b>Wastewater Revenues</b>				
Residential Billings	38.61	17.55	16.53	-1.02
Commercial Billings	26.71	11.65	11.31	-0.35
Other	0.17	0.09	0.05	-0.04
	<b>65.49</b>	<b>29.29</b>	<b>27.89</b>	<b>-1.40</b>
<b>Wastewater Expenses</b>				
Regional Treatment Charges	48.70	23.23	22.93	0.30
<b>Gross Margin</b>	<b>16.79</b>	<b>6.06</b>	<b>4.96</b>	<b>-1.10</b>
<b>Other Revenues</b>	<b>0.96</b>	<b>0.48</b>	<b>0.50</b>	<b>0.02</b>
<b>Expenses</b>				
Maintenance and Installation	3.99	1.76	1.66	0.10
General Administration	2.34	1.15	0.96	0.19
Storm Sewer Maintenance	3.51	1.31	0.80	0.51
Joint Services	0.70	0.35	0.35	-0.01
	<b>10.54</b>	<b>4.57</b>	<b>3.78</b>	<b>0.79</b>
<b>Net Wastewater Operations</b>	<b>7.20</b>	<b>1.97</b>	<b>1.68</b>	<b>-0.29</b>
<b>Budgeted Lifecycle Contribution</b>	<b>7.20</b>	<b>1.97</b>	<b>1.97</b>	<b>0.00</b>
<b>Reserve Adjustment</b>	<b>0.00</b>	<b>0.00</b>	<b>-0.29</b>	<b>-0.29</b>
<b>Surplus</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>

### Capital Budget Results

Overall, the Capital Budget performance is favourable, with the majority of projects completed in the year coming in under assigned budget. This section is intended to provide an update on quarterly activity for the following:

- Open Capital Project Spend Performance
- High Profile Capital Projects
- Closed Capital Projects Budget vs. Actual
- Reserve and Reserve Fund positions
- Grant Activity

### Open Capital Project Spend Report (Attachment 3)

Year	# of Projects				Budget		Unspent Funds	
	Q1 Open	Closed	New	Q2 Open	\$M	%	\$M	%
2015	140	2		138	72.8	11%	72.1	99%
2014	195	11		184	47.4	7%	44.3	94%
2013	107	17		90	63.3	10%	36.9	58%
2009-2012	169	9		160	212.9	33%	78.8	37%
2006-2008	30	4		26	57.4	9%	12.7	22%
2005 and older	14			14	193.4	29%	6.4	3%
<b>Total</b>	<b>655</b>	<b>43</b>		<b>612</b>	<b>647.3</b>	<b>100%</b>	<b>251.4</b>	<b>39%</b>

At June 30, 2015, there were 612 open capital projects with \$251.4 million of available budget remaining. A total of 43 capital projects were closed during the second quarter, returning \$0.75 million to the projects original funding sources. There are 200 projects that have been open since



2012 or earlier; but 56 or 28 per cent of these older projects are considered inactive for the following reasons:

- DC repayment – agreements are in place whereby payment is dependent on development charge collection timing
- Regional Invoice – waiting to receive and pay final invoices from the Region
- Maintenance/Warranty – project is complete but is on a maintenance or warranty period; project will be closed at the end of the maintenance or warranty period
- External Invoice – waiting to receive final invoices to be received and paid
- Completed – works are completed and the project will be closed in the following quarter
- On Hold – project may be on hold
- Woodlot repayment – agreements are in place whereby payment is dependent on collections from developers on this special charge

In total, there are 95 inactive projects, 56 of the projects have been open since 2012 or earlier. The breakdown of the classification of the 90 open inactive projects is as follows:

<b>Classification</b>	<b>#</b>	<b>\$M</b>
DC Repayment	38	42.8
Regional Invoice	6	10.6
Maintenance	9	3.8
External Invoice	16	2.3
Warranty	19	0.9
Complete	6	0.3
On Hold	1	0.1
<b>Grand Total</b>	<b>95</b>	<b>60.8</b>

A further 32 projects are annual projects for which new funds are approved each budget cycle, with the approved funds added to the existing project number. The following table provides a further breakdown of open capital projects:

<b>Year</b>	<b>Q2 Open</b>		<b>Inactive</b>		<b>Annual</b>		<b>Active</b>	
	<b>#</b>	<b>\$M</b>	<b>#</b>	<b>\$M</b>	<b>#</b>	<b>\$M</b>	<b>#</b>	<b>\$M</b>
2015	138	72.1	10	23.4	10	6.87	118	41.8
2014	184	44.3	14	5.3	1	0.28	169	38.7
2013	90	36.9	15	2.6	2	1.22	73	33.1
2009-2012	160	78.8	39	16.9	17	3.65	104	58.2
2006-2008	26	12.7	8	8.9	2	0.13	16	3.7
2005 and older	14	6.5	9	3.6			5	3.0
<b>Total</b>	<b>612</b>	<b>251.4</b>	<b>95</b>	<b>60.8</b>	<b>32</b>	<b>12.1</b>	<b>485</b>	<b>178.5</b>

At June 30, 2015, of the 612 open projects, 95 projects with a project balance of \$60.8 million are inactive, leaving 517 annual and active projects with a project balance of \$190.6 million.

#### Administrative Corrections/Budget Amendments

Two existing capital projects received additional funding approval with the April 1, 2015 approval of the 2015 Capital budget. Some figures were not reflected in the last quarterly report. An administrative correction has been processed to reflect the approved budgets as outlined below:

- EN-1913-14 Pavement Management Program Phase 2 - \$3,465,000 approved as part of the original 2015 capital budget. This is an adjustment to include the approved amount.
- 1332-0-00 Bass Pro Mills Interchange - \$133,900 approved as part of the original 2015 capital budget, however was not captured. This is an adjustment to include the approved amount.

The four projects listed below required an administrative correction to remove the 3% administration recovery fee. These projects are funded from Gas Tax, and as such the 3% administration recovery fee is not applicable to the projects.

- CD-1920-15 2015 Road Rehabilitation and Watermain Replacement – Phase 3 – (\$39,800)
- CD-2015-15 2016 Road Rehabilitation – (\$8,050)
- CD-2018-15 2017 Road Rehabilitation – (\$9,900)
- PK-6474-15 Keffer Marsh – Bridge Replacement – (\$2,613)

During the second quarter, Council approved two capital budget amendments totalling \$0.96 million (76% of original budgets):

- FR-3599-13 Expand/Update Crew Quarters Station 7-5 - \$222,000 (42% of original budget) funded from the Fire Equipment Replacement Reserve – Item 28, Report No 17 Committee of the Whole April 14, 2015 – to cover City expenses as part of the public consultation program
- DI-0072-13 Woodlot Acquisition Block 12 - \$600,000 as per the original Woodlot repayment agreement. Payments are made once the development charges have been collected.

Attachment 3 provides the budget to actual financial status with managing departments' comments for each open capital project. It is important to note this information is compiled as of June 30, 2015 and the reader is cautioned on the following:

- A completed capital project will remain active or open until all invoices are paid and funding is complete. Projects are not closed until approved by the department. As a result, projects that are substantially funded will reside on the Open Capital Project Spend Report. It is important to note this report represents projects from current and prior budget years and total balances are the combined value.
- Projects that are debenture financed, as approved by Council, are not closed until debenture financing is acquired through the Region of York. Furthermore, project financing is not typically requested until the project is substantially complete, which is contingent on a timeframe to determine outstanding invoices and settlement issues. In the case of Engineering Projects, this may take up to several years.
- Capital work is continuously underway and current information will vary from this report.

#### High Profile Capital Projects

*Section 10.2 High Profile Capital Project Reporting* of the City's Capital Project Financial Administration and Reporting Policy states that as part of the quarterly report, each identified high profile capital project will require an additional status report with comprehensive details submitted by the appropriate department.

High Profile Projects are selected based on one of the following criteria:

- A total capital project budget value equal to or greater than \$5 million
- A contingency level of 20% or more
- Identified as a high visibility or sensitive project by SMT or Council

The following projects were selected for reporting and status reports are provided as Attachment 4:

Project Title	Approved Budget	Future Budget Requests	Total	>\$5M	=>20%
<b>Lead Department: Building &amp; Facilities</b>					
North Thornhill Branch Library (Block 10)	4,220,550		4,220,550		
Station 7-3 Relocation	9,537,975		9,537,975	X	
Civic Centre Resource Library - Construction	15,177,972		15,177,972	X	
Civic Centre - Demolition, Parking and Storm Drainage	2,069,300	20,970,800	23,040,100	X	
<b>Lead Department: Parks Development</b>					
Maple Valley Plan	8,005,514	27,494,486	35,500,000	X	
<b>Lead Department: Development Transportation Engineering</b>					
Millway Avenue Widening & Realignment	6,769,800		6,769,800	X	
Vaughan Metropolitan Centre NE Storm Water Management Pond	630,360	6,282,306	6,912,666	X	X
Black Creek Renewal	2,342,580	45,398,233	47,740,810	X	X
<b>Lead Department: Engineering</b>					
Corporate Asset Management	3,044,000		3,044,000		
<b>Lead Department: City Manager</b>					
Vaughan Hospital Precinct Development	80,000,000		80,000,000	X	

Financial Planning & Analytics staff worked with the identified Lead Departments to complete the reports for second quarter reporting.

#### Capital projects closed during the Second Quarter

Financial Planning & Analytics staff together with City departments reviewed all active capital projects listed as of June 30, 2015 to determine which capital projects could be consolidated and/or closed. Overall, 43 capital projects with budgets totalling \$17.2 million were closed in the second quarter of 2015. Total actual project costs came in at 96 per cent of budget, freeing up \$0.75 million in the original funding sources for future project consideration. Savings occurred across many departments as follows:

Department (\$M)	Budget	Actual	Remaining	Spend	# Projects
Development Engineering & Infrastructure Planning	1.2	1.2	-0.0	101%	7
Transportation Services and Parks & Forestry	9.3	9.3	-0.0	100%	10
Parks Development	2.1	2.1	0.0	99%	4
Fire and Rescue Services	1.7	1.6	0.1	96%	5
By-Law & Compliance	0.1	0.1	0.0	92%	2
Capital Delivery & Asset Management	1.6	1.5	0.1	92%	3
Fleet Management	0.2	0.1	0.0	89%	4
Buildings & Facilities	0.3	0.2	0.1	62%	6
Environmental Services	0.8	0.4	0.4	49%	2
<b>Grand Total</b>	<b>17.2</b>	<b>16.5</b>	<b>0.7</b>	<b>96%</b>	<b>43</b>

Some explanations for the larger variances are as follows:

- Environmental Services – two projects were closed at a project spend of 49%, returning \$0.4M to the original funding sources. The tender costs to complete the works were less than original estimates.
- Buildings & Facilities –four projects closed with a project spend of 46%. The costs to complete were less than originally estimated. Two additional projects were closed with a project spend of 92%. In all, six projects were closed at a project spend of 62%, returning \$0.1M to the original funding sources.

A complete list of closed capital projects is provided as Attachment 6.

#### Continuity Schedule of Reserves and Reserve Funds

A continuity schedule of reserves and reserve funds as at June 30, 2015 is provided as Attachment 7. The schedule also provides information on outstanding financial commitments for approved projects.

Reserve positions before commitments are all in a positive position, with the exception of development charge management studies, special area charge PD6 East and PD6 West, and Uplands reserve. Adding commitments to the schedule reveals that 7 reserves could be in a negative position by year end. Below is a brief description for positioning of these 7 reserves:

Sale of Public Lands – Future obligations are currently greater than the balance on hand. Dedicated surplus land has been authorized for sale and any proceeds will be used to cover this obligation.

Uplands Capital Improvement – A commitment to replace the uplands chairlift was approved in 2011 by Council. As a result, the future position of this reserve will be negative and is planned to be replenished over time through Uplands revenue received.

CWDC Fire – A Council commitment to move forward with fire station 7-10 and the increase in land value for Station 7-3 has placed this reserve into a negative position. It is anticipated that this will be replenished through future growth based development charges. This position may impact the timing of future projects.

CWDC Management Studies – This reserve is permitted to be in a deficit position. Growth related studies are completed in advance of growth. The associated costs are expected to be recovered through subsequent development charges.

Special Charges and Area Development Charges (Developer Build Reserves) – These reserves relate to projects generally built by developers. Developers agree to develop projects, which will be funded by the City once funds are collected and available. Although, the continuity schedule illustrates a negative position after commitments, these reserves will never be in a deficit cash position as payments will only occur when funds are on hand. Reserves with a negative balance after commitments in this category are as follows:

- D15 PD#5 Woodbridge Water
- D18 PD#6 Maj., Mac Water
- D19 PD#6 E. Rutherford Water

#### Grants Update

The following provides an overview of the grant portfolio's 2015 Second Quarter report with respect to:

- Annual Government Grant Programs
- New Opportunities

#### Annual Grants Program Submissions Status regarding: Awarded, Pending Award Notification or Declined

Grant activity in the second quarter was related to fifteen programs totaling to approximately \$21 million. Specific award status and details are as follows:

- Eight submissions have received funding: \$3,101,291
- Twenty two department applications are pending notification of award: \$2,667,942
- Two corporate grants are pending notification of award: \$15,574,874
- Two requests were declined: \$18,000

The following table provides a summary of the first quarter application activities:

**2014 Grant Program Activity**

**Q2 Submissions Awarded/Fund Received**

Program	Total Project Cost	Award	Use of Funds
Ont. Sports & Rec Fund	36,883	27,291	Support Rec & Culture's Multi-Sensory Outdoor program
Age Friendly Community Grant	108,602	50,000	Offset costs of future recreational programming for seniors
Celebrate Canada 2015	106,610	6,500	Fund 2015 Canada Day event
Federal Pan Am Funding	23,183	10,000	Offset costs of torch relay event
Provincial Pan Am Funding		7,500	Offset costs of torch relay event
ODRAP	10,227,000	3,000,000	Ice Storm Damage: up-front payment
<b>TOTAL</b>	<b>10,502,278</b>	<b>3,101,291</b>	

<b>Q2 Submission Pending Award Notification (Department)</b>			
Program	Total Project Cost	Request	Use of Funds
Enabling Accessibility	450,000	50,000	Accessible play areas for York Hill District Park
VBEC MIT	75,618	75,618	2015 Core Funding
Swim to Survive (YRDSB)	6,579	6,579	Instructor fees
Swim to Survive (YCDSB)	35,740	35,740	Instructor fees
Job Start	162,575	7,000	Offset part time summer students in Recreation's camp program
COSTI	162,575	49,000	Offset part time summer students in Recreation's camp program
<b>TOTAL</b>	<b>893,087</b>	<b>223,937</b>	

<b>Q2 Submission Pending Award Notification (Corporate)</b>			
Gas Tax	8,347,874	8,347,874	2 installments in July and November
ODRAP	10,227,000	7,227,000	Ice Storm Damage (less cost of tree replacement)
<b>TOTAL</b>	<b>18,574,874</b>	<b>15,574,874</b>	

<b>2015 Not Awarded Q2</b>		
Program	Total Project Cost	RATIONAL
Bringing Safety Home	10,000	Fire education program -Priority given to US applications
Seniors Community Grant	8,000	Funder felt the program did not fit within their mandate
<b>TOTAL</b>	<b>18,000</b>	

**New Opportunities**

*Canada 150 – Community Infrastructure Fund*

The Federal Government announced \$44M in funding for municipalities located in southern Ontario. The funds are for projects which support the rehabilitation, renovation and expansion of existing public infrastructure. Eighteen applications were submitted for consideration in June of 2015. In the third quarter the City has been notified of six successful applications for which grant funding totaling \$780,000 is to be received.

*Canadian Heritage: Canada 150 Fund*

A call for proposals was released on April 30<sup>th</sup>. The funds will support activities which celebrate Canada's 150<sup>th</sup> birthday. The goal of the program is to create opportunities for Canadians to participate in celebrations that contribute to building a sense of pride and attachment to Canada. The amount of funding awarded will be determined on a project by project basis, but the program could support 100 per cent of eligible costs. Program information has been shared with departments who are in the process of reviewing potential eligible initiatives.

#### *Ontario Libraries Capacity Fund*

This program provides \$2 million over two years to support research and innovation projects in public libraries and \$10 million over three years to improve IT resources. The Vaughan Public Library Board will be submitting an application in Q3 2015.

#### *CN EcoConnexions - From the Ground Up*

This program promotes the greening of municipal properties across Canada especially in communities where CN operates. EcoConnexions will provide up to \$25,000 per project to help municipalities establish tree planting, natural landscaping, groundcover improvement, floral displays and healthy urban forests in a sustainable, environmentally responsible manner. Eligible project categories include: Urban Forests, Traffic Calming, Transforming Spaces, Naturalized Areas, Park Creation or Restoration. Program information has been disseminated to the departments who are considering potential greening initiatives which may be eligible for funding.

#### *Ontario Tire Stewardship – Community Renewal Fund*

This program provides up to a maximum of \$50,000 to support projects that incorporate sustainable recycled rubber materials, made from recycled Ontario tires, into public spaces. Funds can be used to purchase and install Ontario made materials for incorporation into municipal projects. An application is currently being developed for submission in Q3 2015.

#### **Relationship to Vaughan Vision 2020 / Strategic Plan**

The report is consistent with the priorities set by Council and the necessary resources have been allocated and approved.

#### **Regional Implications**

None

#### **Conclusion**

At June 30, 2015, the overall City position is unfavourable \$1.3 million. This position will continue to be monitored closely by staff to determine if it is anticipated to correct itself or continue. Potential mitigation strategies will be developed should this deficit position be anticipated to continue to year end. Consistent with current practices, quarterly updates advising of changes in the City's financial landscape will be brought forth to Council.

#### **Attachments**

1. City Operating – Second Quarter Variance Report
2. City Operating – Q2 Specific Variance Explanations
3. Open Capital Project Spend Report as at June 30, 2015
4. High Profile Capital Project Reports
5. Inactive Project Listing
6. Closed Capital Projects Report for Quarter Ending June 30, 2015
7. Continuity Schedule of Reserves & Reserve Funds as at June 30, 2015

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Respectfully submitted,

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Director of Financial Planning & Analytics

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Dean Ferraro, CPA, CA  
Director of City Financial Services/Deputy Treasurer



**CITY OF VAUGHAN**

**2015 OPERATING BUDGET**

**CITY OPERATING  
SECOND QUARTER  
VARIANCE REPORT**

**AS AT  
June 30, 2015**



**CITY OF VAUGHAN  
2015 OPERATING BUDGET  
SECOND QUARTER VARIANCE REPORT  
June 30, 2015**

**REVENUE / EXPENDITURE SUMMARY**

	2015 ANNUAL BUDGET	2015 YTD		VARIANCE		2015 BUDGET REMAINING	
		BUDGET	ACTUAL	FAV. / (UNFAV) \$	%	\$	%
TAXATION	167,941,230	167,941,230	167,891,720	(49,510)	0.0%	49,510	0.0%
SUPPLEMENTAL TAXATION	3,200,000	0	0	0	0.0%	3,200,000	100.0%
GRANT / PAYMENT IN LIEU	2,725,200	1,450,000	1,514,439	64,439	4.4%	1,210,761	44.4%
RESERVES AND OTHER TRANSFERS	22,550,158	7,257,294	5,564,237	(1,693,057)	-23.3%	16,985,921	75.3%
FEES AND SERVICE CHARGES	41,076,275	19,686,826	18,066,522	(1,620,304)	-8.2%	23,009,753	56.0%
CORPORATE	21,244,084	14,373,346	15,108,588	735,242	5.1%	6,135,496	28.9%
<b>TOTAL REVENUES</b>	<b>258,736,947</b>	<b>210,708,696</b>	<b>208,145,507</b>	<b>(2,563,189)</b>	<b>-1.2%</b>	<b>50,591,440</b>	<b>19.6%</b>
<b>EXPENDITURES:</b>							
DEPARTMENTAL	229,453,696	109,817,729	105,783,563	4,034,166	3.7%	123,670,133	53.9%
RESERVE CONTRIB. & CORP. EXP.	7,098,263	8,011,460	10,426,334	(2,414,874)	-30.1%	(3,328,071)	-46.9%
LONG TERM DEBT	15,114,222	6,667,636	6,801,596	(133,960)	-2.0%	8,312,626	55.0%
CONTINGENCY	417,165	(235,835)	0	(235,835)	100.0%	417,165	100.0%
CAPITAL FROM TAXATION	6,653,601	6,653,601	6,653,601	0	0.0%	0	0.0%
<b>TOTAL EXPENDITURES</b>	<b>258,736,947</b>	<b>130,914,591</b>	<b>129,665,094</b>	<b>1,249,497</b>	<b>1.0%</b>	<b>129,071,853</b>	<b>49.9%</b>
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	<b>0</b>	<b>79,794,105</b>	<b>78,480,413</b>	<b>(1,313,692)</b>			

CITY OF VAUGHAN  
2015 OPERATING BUDGET  
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June 30, 2015

REVENUE BY MAJOR SOURCE

	2015 ANNUAL BUDGET	2015 YTD		VARIANCE		2015 BUDGET REMAINING	
		BUDGET	ACTUAL	FAV. / (UNFAV)		\$	%
				\$	%		
<b>TAXATION</b>							
Supplementals	3,200,000	0	0	0	0.0%	3,200,000	100.0%
<b>GRANT</b>							
Library Grant	145,200	0	35,568	35,568	0.0%	109,632	75.5%
<b>PAYMENT IN LIEU / OTHER</b>							
Payment In Lieu / Other	2,580,000	1,450,000	1,478,871	28,871	2.0%	1,101,129	42.7%
<b>RESERVES AND OTHER TRANSFERS</b>							
Engineering Reserve	6,423,788	3,211,894	2,386,916	(824,978)	-25.7%	4,036,872	62.8%
Election Cost	148,270	74,136	7,824	(66,312)	-89.4%	140,446	94.7%
CIL Recreation Land Reserve	872,000	436,000	436,000	0	0.0%	436,000	50.0%
Administrative Recovery from Capital	1,500,000	0	(3,317)	(3,317)	0.00%	1,503,317	100.2%
Building Standards Service Continuity Reserve	2,306,298	1,554,703	745,136	(809,567)	-52.1%	1,561,162	67.7%
Insurance Reserve	546,545	546,545	557,662	11,117	2.0%	(11,117)	-2.0%
Employer Benefit Reserve	584,516	584,516	584,516	0	0.0%		
Tax Rate Stabilization Reserve	1,388,000	0	0	0	0.0%	1,388,000	100.0%
Working Capital Reserve	3,401,741	0	0	0	0.0%		
Debtenture Payment Reserve	3,680,000	0	0	0	0.00%	3,680,000	100.0%
Water & Wastewater Recovery	1,699,000	849,500	849,500	(0)	0.0%	849,500	50.0%
<b>TOTAL RESERVES</b>	<b>22,550,158</b>	<b>7,257,294</b>	<b>5,564,237</b>	<b>(1,693,057)</b>	<b>-23.3%</b>	<b>13,584,180</b>	<b>60.2%</b>
<b>FEES/SERVICE CHARGES</b>							
<b>CITY MANAGER</b>							
Executive Director	320,489	160,242	0	(160,242)	-100.0%	320,489	100.0%
Fire And Rescue Services	647,242	257,173	216,714	(40,459)	-15.7%	430,528	66.5%
<b>TOTAL CITY MANAGER</b>	<b>967,731</b>	<b>417,415</b>	<b>216,714</b>	<b>(200,701)</b>	<b>-48.1%</b>	<b>751,017</b>	<b>77.6%</b>
<b>COMMISSIONER OF LEGAL &amp; ADMIN. SERV.</b>							
Clerks	41,445	26,402	14,579	(11,824)	-44.8%	26,867	64.8%
Clerks - Licensing	1,243,321	758,092	669,658	(88,434)	-11.7%	573,663	46.1%
Committee Of Adjustment	480,216	253,600	250,465	(3,136)	-1.2%	229,752	47.8%
Legal Services	70,316	23,773	25,018	1,245	5.2%	45,298	64.4%
By-law & Compliance	2,454,547	1,224,330	950,502	(273,828)	-22.4%	1,504,045	61.3%
<b>TOTAL COMMISSIONER OF LEGAL &amp; ADMIN. SERV.</b>	<b>4,289,845</b>	<b>2,286,197</b>	<b>1,910,221</b>	<b>(375,976)</b>	<b>-16.4%</b>	<b>2,379,624</b>	<b>55.5%</b>
<b>COMMISSIONER OF COMMUNITY SERVICES</b>							
Community Grants & Advisory Comm.	6,000	6,000	0	(6,000)	-100.0%	6,000	100.0%
Recreation	19,106,150	8,777,081	8,969,983	192,902	2.2%	10,136,167	53.1%
Cultural Services	515,950	313,059	506,962	193,903	61.9%	8,988	1.7%
Buildings And Facilities	290,381	127,196	139,856	12,660	10.0%	150,525	51.8%
Fleet Management	0	0	0	0	0.00%	0	0.0%
Parks Development	0	0	63,359	63,359	0.00%	(63,359)	0.0%
<b>TOTAL COMMISSIONER OF COMMUNITY SERVICES</b>	<b>19,918,481</b>	<b>9,223,336</b>	<b>9,680,159</b>	<b>456,823</b>	<b>5.0%</b>	<b>10,238,322</b>	<b>51.4%</b>
<b>COMMISSIONER OF PLANNING</b>							
Policy Planning	0	0	88,555	88,555	0.00%	(88,555)	0.0%
Development Planning	4,594,474	2,297,214	1,235,474	(1,061,740)	-46.2%	3,359,000	73.1%
Building Standards - Licenses/Permits	7,452,000	3,659,834	2,924,564	(735,270)	-20.1%	4,527,436	60.8%
- Plumbing Permits	666,000	317,192	320,107	2,915	0.9%	345,893	51.9%
- Service Charges	572,161	284,191	278,911	(5,280)	-1.9%	293,250	51.3%
<b>TOTAL COMMISSIONER OF PLANNING</b>	<b>13,284,635</b>	<b>6,558,431</b>	<b>4,847,612</b>	<b>(1,710,819)</b>	<b>-26.1%</b>	<b>8,437,023</b>	<b>63.5%</b>
<b>COMMISSIONER OF CORPORATE AND STRATEGIC SERVICES</b>							
Environmental Sustainability	113,061	22,444	24,596	2,152	9.6%	88,466	78.2%
Human Resources	0	0	3,491	3,491	0.00%	(3,491)	0.0%
<b>TOTAL COMMISSIONER OF CORPORATE AND STRATEGIC SERVICES</b>	<b>113,061</b>	<b>22,444</b>	<b>28,087</b>	<b>5,643</b>	<b>25.1%</b>	<b>84,974</b>	<b>75.2%</b>
<b>COMMISSIONER OF PUBLIC WORKS</b>							
Develop. Eng & Infra. Planning Serv	359,936	167,666	186,411	18,745	11.2%	173,525	48.2%
Capital Delivery & Asset Mgmt	13,670	6,828	13,519	6,691	98.0%	151	1.1%
Environmental Services	1,263,186	628,600	652,029	23,429	3.7%		
Trans Serv and Parks & Forestry Ops	470,305	186,273	302,830	116,557	62.6%	167,475	35.6%
Cemeteries	74,925	36,737	86,077	49,340	134.3%	(11,152)	-14.9%
<b>TOTAL COMMISSIONER OF ENGINEERING &amp; PUBLIC WORKS</b>	<b>2,182,022</b>	<b>1,026,104</b>	<b>1,240,867</b>	<b>214,763</b>	<b>20.9%</b>	<b>341,151</b>	<b>15.6%</b>
<b>VAUGHAN PUBLIC LIBRARIES</b>	<b>320,500</b>	<b>152,899</b>	<b>142,864</b>	<b>(10,035)</b>	<b>-6.6%</b>	<b>177,636</b>	<b>55.4%</b>
<b>TOTAL FEES / SERVICE CHARGES</b>	<b>41,076,275</b>	<b>19,686,826</b>	<b>18,066,522</b>	<b>(1,620,304)</b>	<b>-8.2%</b>	<b>22,409,748</b>	<b>54.6%</b>
<b>TOTAL CORPORATE REVENUES</b>	<b>21,244,084</b>	<b>14,373,346</b>	<b>15,108,588</b>	<b>735,242</b>	<b>5.1%</b>	<b>6,119,626</b>	<b>28.8%</b>
<b>TOTAL REVENUE</b>	<b>90,795,717</b>	<b>42,767,466</b>	<b>40,253,786</b>	<b>(2,513,680)</b>	<b>-5.9%</b>	<b>46,524,315</b>	<b>51.2%</b>

**CITY OF VAUGHAN**  
**2015 OPERATING BUDGET**  
**SECOND QUARTER VARIANCE REPORT**  
**June 30, 2015**

**REVENUE BY MAJOR SOURCE**  
**CORPORATE REVENUE DETAIL**

	2015 ANNUAL BUDGET	2015 YTD		VARIANCE		2015 BUDGET REMAINING	
		BUDGET	ACTUAL	FAV. / (UNFAV)		\$	%
				\$	%	\$	%
<b>CORPORATE REVENUE DETAIL :</b>							
Fines And Penalties	5,150,000	2,401,594	2,336,389	(65,205)	-2.7%	2,813,611	54.6%
Tax Certificates And Documents	531,104	296,896	298,332	1,436	0.5%	232,772	43.8%
Investment Income	2,275,000	965,483	551,192	(414,291)	-42.9%	1,723,808	75.8%
Powerstream Investment Income	4,700,000	2,350,000	2,339,578	(10,422)	-0.4%	2,360,422	50.2%
Powerstream Dividends	7,998,500	7,998,500	8,441,379	442,879	5.5%	(442,879)	-5.5%
Miscellaneous Revenue	170,000	0	1,350	1,350	0.00%	168,650	99.2%
Purchasing	30,700	15,615	25,558	9,943	63.7%	5,142	16.7%
Cashiering Services	53,045	26,523	26,523	(1)	0.0%	26,523	50.0%
Sale of Fixed Assets	30,000	15,000	14,130	(870)	-5.8%		
Capital Admin. Revenue	4,000	2,000	3,738	1,738	86.9%	262	6.5%
Mayor's Gala/Golf Classic	301,735	301,735	1,070,420	768,685	254.8%	(768,685)	-254.8%
<b>TOTAL CORPORATE REVENUE</b>	<b>21,244,084</b>	<b>14,373,346</b>	<b>15,108,588</b>	<b>735,242</b>	<b>5.1%</b>	<b>6,119,626</b>	<b>28.8%</b>

**CITY OF VAUGHAN  
2015 OPERATING BUDGET  
June 30, 2015**

**DEPARTMENTAL EXPENDITURES BY MAJOR CATEGORY (1)**

	2015 ANNUAL BUDGET	2015 YTD		VARIANCE		2014 BUDGET REMAINING	
		BUDGET	ACTUAL	FAV. / (UNFAV) \$ %		\$ %	
<b>COUNCIL</b>	1,552,442	819,774	604,285	215,489	26.3%	948,157	61.1%
<b>OFFICE OF THE INTEGRITY COMMISSIONER</b>	200,000	98,342	86,807	11,535	11.7%	113,193	56.6%
<b>INTERNAL AUDIT</b>	550,679	256,397	220,949	35,448	13.8%	329,730	59.9%
City Manager	668,464	318,552	325,308	(6,756)	-2.1%	343,156	51.3%
Fire and Rescue Services	43,661,960	20,343,934	20,170,854	173,080	0.9%	23,491,106	53.8%
Emergency Planning	200,871	88,525	96,224	(7,699)	-8.7%	104,647	52.1%
Executive Director	669,879	328,419	177,649	150,770	45.9%	492,230	73.5%
Corporate Communications	1,319,441	598,063	523,222	74,841	12.5%	796,219	60.3%
Economic and Business Development	1,599,326	732,881	670,078	62,803	8.6%	929,248	58.1%
<b>TOTAL CITY MANAGER</b>	48,119,941	22,410,374	21,963,335	447,039	2.0%	26,156,606	54.4%
Commissioner of Finance and City Treasurer	529,558	246,021	252,048	(6,027)	-2.4%	277,510	52.4%
City Financial Services	3,352,010	1,589,031	1,480,707	108,324	6.8%	1,871,303	55.8%
Financial Planning & Analytics	2,268,086	1,089,712	1,048,082	41,630	3.8%	1,220,004	53.8%
Development Finance & Investments	769,522	358,317	354,821	3,496	1.0%	414,701	53.9%
Purchasing Services	1,867,533	877,028	711,472	165,556	18.9%	1,156,061	61.9%
<b>TOTAL COMM. OF FINANCE AND CITY TREASURER</b>	8,786,709	4,160,109	3,847,130	312,979	7.5%	4,939,579	56.2%
Commissioner of Legal and Administrative Services	434,883	205,139	181,133	24,006	11.7%	253,750	58.3%
City Clerk - Admin	4,922,571	2,317,495	2,239,432	78,063	3.4%	2,683,139	54.5%
Clerks - Licensing	714,720	325,763	347,942	(22,179)	-6.8%	366,778	51.3%
City Clerk - Insurance	5,557,307	4,862,737	5,068,643	(205,906)	-4.2%	488,664	8.8%
Committee of Adjustment	614,894	286,957	269,936	17,021	5.9%	344,958	56.1%
Council Corporate	102,073	47,412	26,030	21,382	45.1%	76,043	74.5%
Legal Services	2,447,102	1,151,834	1,144,990	6,844	0.6%	1,302,112	53.2%
By-law & Compliance	6,094,064	2,847,385	2,799,905	47,480	1.7%	3,294,159	54.1%
<b>TOTAL COMM. OF LEGAL AND ADMINISTRATIVE SERVICES</b>	20,887,614	12,044,722	12,078,010	(33,288)	-0.3%	8,809,604	42.2%
Commissioner of Community Services	430,861	232,849	3,306	229,543	98.6%	427,555	99.2%
Curb Appeal/Winterlights	0	0	(358)	358	0.00%	358	0.0%
Community Grants and Advisory Committees	99,711	63,842	21,953	41,889	65.6%	77,758	78.0%
Recreation	20,377,314	8,875,608	8,960,328	(84,720)	-1.0%	11,416,986	56.0%
Cultural Services	1,983,372	932,439	997,809	(65,370)	-7.0%	985,563	49.7%
Buildings and Facilities	22,095,257	10,021,967	9,906,123	115,844	1.2%	12,189,134	55.2%
Fleet Management	2,642,348	1,379,553	1,227,996	151,557	11.0%	1,414,352	53.5%
Parks Development	1,382,158	629,158	647,800	(18,642)	-3.0%	734,358	53.1%
<b>TOTAL COMMISSIONER OF COMMUNITY SERVICES</b>	49,011,021	22,135,416	21,764,957	370,459	1.7%	27,246,064	55.6%
Commissioner of Planning	408,514	189,861	188,097	1,764	0.9%	220,417	54.0%
Development Planning	3,893,005	1,793,004	1,629,541	163,463	9.1%	2,263,464	58.1%
Policy Planning	1,517,633	698,175	583,077	115,098	16.5%	934,556	61.6%
Building Standards	7,618,418	3,523,821	3,013,633	510,188	14.5%	4,604,785	60.4%
<b>TOTAL COMMISSIONER OF PLANNING</b>	13,437,570	6,204,861	5,414,348	790,513	12.7%	8,023,222	59.7%
Commissioner of Strategic and Corporate Services	426,792	201,959	188,673	13,286	6.6%	238,119	55.8%
Corporate Asset Management	66,164	29,853	30,082	(229)	-0.8%	36,082	54.5%
Innovation & Continuous Improvement	1,005,719	471,455	427,580	43,875	9.3%	578,139	57.5%
Access Vaughan	1,179,396	548,141	495,421	52,720	9.6%	683,975	58.0%
Strategic Planning	322,491	150,516	122,691	27,825	18.5%	199,800	62.0%
Environmental Sustainability	423,408	195,849	152,226	43,623	22.3%	271,182	64.0%
Human Resources	3,971,380	2,024,667	2,132,620	(107,953)	-5.3%	1,838,760	46.3%
Information and Technology Management	9,664,444	4,363,897	4,050,236	313,661	7.2%	5,614,208	58.1%
<b>TOTAL COMMISSIONER OF STRATEGIC AND CORPORATE SERVICES</b>	17,059,794	7,986,337	7,599,529	386,808	4.8%	9,460,265	55.5%
Commissioner of Public Works	443,247	206,463	177,966	28,497	13.8%	265,281	59.8%
Develop. Eng & Infra. Planning Serv	5,211,034	2,392,553	2,074,731	317,822	13.3%	3,136,303	60.2%
Capital Delivery & Asset Mgmt	2,454,872	1,049,155	901,018	148,137	14.1%	1,553,854	63.3%
Environmental Services	10,523,540	4,977,223	5,058,476	(81,253)	-1.6%		
Trans Serv and Parks & Forestry Ops	36,190,246	17,346,085	16,393,320	952,765	5.5%	19,796,926	54.7%
<b>TOTAL COMMISSIONER OF PUBLIC WORKS</b>	54,822,939	25,971,479	24,605,511	1,365,968	5.3%	30,217,428	55.1%
<b>VAUGHAN PUBLIC LIBRARIES</b>	15,024,987	7,729,918	7,598,700	131,218	1.7%	7,426,287	49.4%
<b>TOTAL DEPARTMENTAL EXPENDITURES</b>	229,453,696	109,817,729	105,783,563	4,034,166	3.7%	123,670,133	53.9%
<b>RESERVE CONTRIBUTIONS &amp; CORP. EXP.</b>	7,098,263	8,011,460	10,426,334	(2,414,874)	-30.1%	(3,328,071)	-46.9%
<b>LONG TERM DEBT</b>	15,114,222	6,667,636	6,801,596	(133,960)	-2.0%	8,312,626	55.0%
<b>CONTINGENCY</b>	417,165	(235,835)	0	(235,835)	100.0%	417,165	100.0%
<b>CAPITAL FROM TAXATION</b>	6,653,601	6,653,601	6,653,601	0	0.0%	0	0.0%
<b>TOTAL DEPARTMENTAL AND CORPORATE EXPENDITURES</b>	258,736,947	130,914,591	129,665,094	1,249,497	1.0%	129,071,853	49.9%

(1) Expenditures are net of Hydro Joint Services Revenue and Library Joint Service Charges.

**CITY OF VAUGHAN**  
**2015 OPERATING BUDGET**  
**June 30, 2015**

**CORPORATE EXPENDITURES - DETAILS**

	2015 ANNUAL BUDGET	2015 YTD		VARIANCE		2014 BUDGET REMAINING	
		BUDGET	ACTUAL	FAV. / (UNFAV)			
				\$	%	\$	%
RESERVE CONTRIBUTIONS AND CORP. EXP. DETAIL :							
RESERVE CONTRIBUTIONS:							
Bldg & Facil. Infrast. Res. Contrib.	2,708,546	2,708,546	2,708,546	0	0.0%	0	0.0%
Roads Infrastructure Reserve Contribution	424,512	424,512	424,512	0	0.0%	0	0.0%
Parks Infrastructure Reserve Contribution	818,477	818,477	818,477	0	0.0%	0	0.0%
Election Reserve Contribution	450,000	450,000	450,000	0	0.0%	0	0.0%
Additional Vehicle Contribution	387,478	387,478	387,478	0	0.0%	0	0.0%
Fire & Rescue Contrib.	1,316,066	1,316,066	1,316,066	0	0.0%	0	0.0%
Heritage Contrib.	214,364	214,364	214,364	0	0.0%	0	0.0%
Streetscapes Contrib.	475,651	475,651	475,651	0	0.0%	0	0.0%
City Playhouse Contrib.	15,000	15,000	15,000	0	0.0%	0	0.0%
ITM Reserve Contrib.	1,090,217	1,090,217	1,090,217	0	0.0%	0	0.0%
TOTAL RESERVE CONTRIBUTIONS	7,900,311	7,900,311	7,900,311	0	0.0%	0	0.0%
CORPORATE EXPENDITURES:							
Mayor's Gala/Golf Classic	301,735	294,245	433,264	(139,019)	-47.2%	(131,529)	-43.6%
Bank Charges	104,500	50,909	66,921	(16,012)	-31.5%	37,579	36.0%
Professional Fees	184,000	74,000	(35,779)	109,779	148.3%	219,779	119.4%
OMB Hearings, Professional Fees & Resources	462,242	192,249	220,364	(28,115)	-14.6%	241,878	52.3%
VMC Development & Implementation	0	(11,446)	(11,202)	(244)	2.1%	11,202	0.0%
Joint Services ( Payroll/Cashiering)	487,616	243,808	248,077	(4,269)	-1.8%	239,539	49.1%
Sundry	0	0	317	(317)	0.00%	(317)	0.0%
Charitable Organization Rebate	0	0	(1,676)	1,676	0.0%	1,676	0.0%
Tax Adjustments	2,275,000	1,330,315	1,538,469	(208,154)	-15.6%	736,531	32.4%
Amo Membership	18,000	17,783	17,472	311	1.8%	528	2.9%
Conferences	28,300	12,710	12,803	(93)	-0.7%	15,497	54.8%
Election	148,270	129,582	36,994	92,588	71.5%	111,276	75.0%
Anticipated Labour Savings	(4,811,711)	(2,223,006)	0	(2,223,006)	100.0%	(4,811,711)	100.0%
TOTAL CORPORATE EXPENSES	(802,048)	111,149	2,526,023	(2,414,874)	-2172.6%	(3,328,071)	414.9%
TOTAL RESERVE CONTRIBUTIONS & CORPORATE EXP.	7,098,263	8,011,460	10,426,334	(2,414,874)	-30.1%	(3,328,071)	-46.9%
LONG TERM DEBT							
	15,114,222	6,667,636	6,801,596	(133,960)	-2.0%	8,312,626	55.0%
CONTINGENCY							
	417,165	(235,835)	0	(235,835)	100.0%	417,165	100.0%
CAPITAL FROM TAXATION							
	6,653,601	6,653,601	6,653,601	0	0.0%	0	0.0%

## City Operating – Q2 Specific Variance Explanations

### Specific Variance Explanations:

Listed below are explanations for significant revenue and expenditure variances. As per prior practice, department explanations are required for all total departmental unfavourable variances and any total favourable variances in excess of \$100,000. Explanations for corporate revenue and expenditure variances are also included, following the major department variance explanations.

Note: In general, budgeted revenues are based on assumptions impacted by many factors i.e. economy, timing etc. Some revenue sources are difficult to predict with a high level of accuracy and a particular period can be significantly influenced by a large application or revenue timing (e.g. Building Standards, Development Planning etc.).

### City Manager

#### City Manager's Office

	Q2 2015 Budget (\$)	Q2 2015 Actuals (\$)	Variance (\$)	Variance (%)
Revenues	-	-	-	-
Expenditure	318,552	325,308	(6,756)	(2.1%)
Net	(318,552)	(325,308)	(6,756)	(2.1%)

The expenditure variance was primarily due to the transition period of two City Managers being in place for May, which was partially offset by positive variances in other expenses.

#### Executive Director

	Q2 2015 Budget (\$)	Q2 2015 Actuals (\$)	Variance (\$)	Variance (%)
Revenues	160,242	-	(160,242)	(100.0%)
Expenditure	328,419	177,649	150,770	45.9%
Net	(168,777)	(177,649)	(9,472)	(5.6%)

The Q2 year to date revenue and expenditure variances are related to the operations of the Office of Municipal Sponsorship. A portion of the program's full year budget had been allocated to the first half of the year however actual program activity has not yet commenced. The year to date variances should correct during the balance of the year as actual program activity occurs.

#### Fire & Rescue Services

	Q2 2015 Budget (\$)	Q2 2015 Actuals (\$)	Variance (\$)	Variance (%)
Revenues	257,173	216,714	(40,459)	(15.7%)
Expenditure	20,343,934	20,170,854	173,080	0.9%
Net	(20,086,761)	(19,954,140)	132,621	0.7%

The negative fire revenue variance is mainly due to lower than budgeted user fee

## City Operating – Q2 Specific Variance Explanations

revenue received for accidents and lower inspection volumes than expected. These variances are partially offset by higher than expected revenue for Fire Recruitment due to more applicants than in the past. Opportunities are being explored to help reduce the impact of this lost revenue for the balance of the year.

The net positive expenditure variance is mainly due to vacancies within the department, slightly offset by higher than budgeted overtime costs.

### Emergency Planning

	Q2 2015 Budget (\$)	Q2 2015 Actuals (\$)	Variance (\$)	Variance (%)
Revenues	-	-	-	-
Expenditure	88,525	96,224	(7,699)	(8.7%)
Net	(88,525)	(96,224)	(7,699)	(8.7%)

The negative expenditure variance is due to promotion & education product being received earlier than expected. Emergency Planning overall yearly spend is expected to be on track to not exceed its budget.

### **Commissioner of Legal and Administrative Services**

#### City Clerk's Office (CCO) – Administration

	Q2 2015 Budget (\$)	Q2 2015 Actuals (\$)	Variance (\$)	Variance (%)
Revenues	26,402	14,579	(11,824)	(44.8%)
Expenditure	2,317,495	2,239,432	78,063	3.4%
Net	(2,291,093)	(2,224,853)	66,240	2.9%

The negative revenue variance of \$11K is due to lower death certificates issued as a result of a funeral home moving to another municipality as of January 2015.

#### CCO – Licensing

	Q2 2015 Budget (\$)	Q2 2015 Actuals (\$)	Variance (\$)	Variance (%)
Revenues	758,092	669,658	(88,434)	(11.7%)
Expenditure	325,763	347,942	(22,179)	(6.8%)
Net	432,329	321,716	(110,613)	(25.6%)

The \$88K negative revenue variance is due to lower than expected licensing revenues in the period for food stuffs, eating establishments, taxis, public garage and personal services, partially offset by higher than expected licensing revenues for adult entertainment. The negative revenue variance has reduced from Q1 and it is expected to continue to reduce in subsequent quarters as revenues continue to be received.

The \$22K negative expenditure variance is mainly due to the timing of marriage licenses purchased in June for use in subsequent quarters.

## City Operating – Q2 Specific Variance Explanations

### CCO – Insurance

	Q2 2015 Budget (\$)	Q2 2015 Actuals (\$)	Variance (\$)	Variance (%)
Revenues	-	11,117	11,117	100%
Expenditure	4,862,737	5,068,643	(205,906)	(4.2%)
Net Exp.	(4,862,737)	(5,057,526)	(194,789)	(4.0%)

The overall negative expenditure variance of \$205K is mainly driven by more claims paid out year to date than expected for both Cowan and OMEX. These were partially offset by less than expected activity in insurance legal fees as a result of the City not requiring legal counsel for insurance claims settled to date.

### CCO – Committee of Adjustment

	Q2 2015 Budget (\$)	Q2 2015 Actuals (\$)	Variance (\$)	Variance (%)
Revenues	253,600	250,465	(3,136)	(1.2%)
Expenditure	286,957	269,936	17,021	5.9%
Net Exp.	(33,357)	(19,471)	13,886	41.6%

The \$3K negative revenue variance is within normal course of business and is expected to correct itself in subsequent quarters.

### By-law & Compliance

	Q2 2015 Budget (\$)	Q2 2015 Actuals (\$)	Variance (\$)	Variance (%)
Revenues	1,224,330	950,502	(273,828)	(22.4%)
Expenditure	2,847,385	2,799,905	47,480	1.7%
Net	(1,623,055)	(1,849,403)	(226,348)	(13.9%)

The negative revenue variance is the result of lower fines and penalties revenue year to date, which reflects compliance versus enforcement business approach. The business strategy employed focuses on educating citizens on the City's by-laws in order to promote compliance.

### **Commissioner of Community Services**

#### Recreation

	Q2 2015 Budget (\$)	Q2 2015 Actuals (\$)	Variance (\$)	Variance (%)
Revenues	8,777,081	8,969,983	192,902	2.2%



## City Operating – Q2 Specific Variance Explanations

Expenditure	8,875,608	8,960,328	(84,720)	(1.0%)
Net	(98,527)	9,655	108,182	9.8%

The overall favourable revenue variance is largely driven by better than expected YRT ticket sales (\$88K) and registered program revenue (\$46K). Program revenue in aquatics continue to grow (\$47K) with the reopening of the pool at Father Bulfon CC. Summer camps continue to generate better than expected revenues (\$11K). The department also received a \$29K wage subsidy for student employment in Q1 to be applied towards summer camp programs. The favourable revenue variance in Insurance Fees (\$23K) is largely offset by expenses in insurance premiums.

The overall negative expenditure variance is mainly due to increased part time staffing expenses (\$263K), partially offset by full time vacancies and corresponding revenues. There are also negative variances in materials and supplies due to increased aquatics and camp programming and bank charges due to an increase in the number of payment transactions processed using credit cards and debit. These variances are partially offset by purchase and invoice timing delays of approximately \$130K that will correct itself by Q3.

### Cultural Services

	Q2 2015 Budget (\$)	Q2 2015 Actuals (\$)	Variance (\$)	Variance (%)
Revenues	313,059	506,962	193,903	61.9%
Expenditure	932,439	997,809	(65,370)	(7.0%)
Net	(619,380)	(490,848)	128,532	20.8%

The overall positive revenue variance of \$193K is largely attributed to \$108K in higher than expected revenue generated from City Playhouse Theatre programs and theatre rentals. The remainder of the positive variance is a result of \$85K in greater than expected sponsorship revenues generated for City-Wide events including Winterfest, Canada Day and Concerts in the Park. This additional revenue was partially offset by \$70K in additional costs for Contractor & Contractor Materials for these same events.

### Buildings and Facilities

	Q2 2015 Budget (\$)	Q2 2015 Actuals (\$)	Variance (\$)	Variance (%)
Revenues	127,196	139,856	12,660	10.0%
Expenditure	10,021,967	9,906,123	115,844	1.2%
Net	(9,894,771)	(9,766,267)	128,504	1.3%

The year to date positive expenditure variance is mainly driven by \$69K in labour due to vacancies in non-union positions and \$50K in utilities which is considered temporary and should adjust in subsequent quarters. The vacant positions contributing to the overall positive variance have since been filled.

### Fleet Management

## City Operating – Q2 Specific Variance Explanations

	Q2 2015 Budget (\$)	Q2 2015 Actuals (\$)	Variance (\$)	Variance (%)
Revenues				
Expenditure	1,379,553	1,227,996	151,557	11.0%
Net	(1,379,553)	(1,227,996)	151,557	11.0%

The positive expenditure variance is comprised of \$90K in labour due to vacancies (Mechanic's Helper and the Driver and Compliance Trainer); and a favourable variance of \$45K in vehicle and equipment maintenance activities. The remaining positive variance (\$27K) is due to the streamlining of Preventative Maintenance being performed based on utilization.

### Parks Development

	Q2 2015 Budget (\$)	Q2 2015 Actuals (\$)	Variance (\$)	Variance (%)
Revenues	0	63,359	63,359	0.0%
Expenditure	629,158	647,800	(18,642)	(3.0%)
Net	(629,158)	(584,441)	44,717	7.11%

The negative variance in expenditures is due solely to the accounting treatment of a contract position and is offset completely with a positive variance in revenue. This negative expenditure variance was reduced due to a temporarily vacant Asset Management position that was not filled until the end of February.

### **Commissioner of Planning**

#### Development Planning

	Q2 2015 Budget (\$)	Q2 2015 Actuals (\$)	Variance (\$)	Variance (%)
Revenues	2,297,214	1,235,474	(1,061,740)	(46.2)%
Expenditure	1,793,004	1,629,541	163,463	9.1%
Net	504,210	(394,068)	(898,278)	(178.16)%

The negative variance in revenues was a result of lower than expected volumes of Zoning By-law (\$420K), Site Plan (\$365K), Subdivision (\$184K) and Official Plan (\$133K) applications. Lack of high rise development applications were the major contributor to the lower volume in Zoning By-law and Site Plan applications, which are expected to recover by the end of 2015 and beginning of 2016.

The majority of the positive expenditure variance was related to 3 vacancies of \$203K. One of them was filled in Q2 and the other is expected to be filled in Q3. The remaining full-time position is being reviewed for possible restructuring and repurposing within the department.

### Building Standards

## City Operating – Q2 Specific Variance Explanations

	Q2 2015 Budget (\$)	Q2 2015 Actuals (\$)	Variance (\$)	Variance (%)
Revenues	4,261,217	3,523,583	(737,634)	(17.3%)
Expenditure	3,523,821	3,013,633	510,188	14.5%
Net	737,396	509,950	(227,446)	(30.84%)

The negative variance in revenues is mainly related to a shortfall in Building Permit fees collected despite an increase in construction activity particularly in the residential sector (\$735). This will be address through future initiatives including indexation of Building Permit fees and a comprehensive fees revision.

The positive variance in expenditures is found predominantly in the labour accounts (\$422K) and is partly related to a delay in the hiring process of 9 vacancies. The delay is longer than typical, due to a labour shortage of qualified candidates and a departmental realignment that is taking place alongside the rest of the Planning Commission. Other variances can be found in accounts such as computer software, training and development, mileage, and office equipment and furniture, etc. This is partly related to the vacancies gap.

### Policy Planning

	Q2 2015 Budget (\$)	Q2 2015 Actuals (\$)	Variance (\$)	Variance (%)
Revenues	0	88,555	88,555	0.0%
Expenditure	698,175	583,077	115,098	16.5%
Net	(698,175)	(494,522)	203,653	29.17%

Recognized revenues is a result of a transfer from deferred revenues to offset increased professional fees as a result of Block Plan reviews. Three vacancies within the department are the main drivers of the favourable expenditure result.

## Commissioner of Strategic and Corporate Services

### Corporate Asset Management

	Q2 2015 Budget (\$)	Q2 2015 Actuals (\$)	Variance (\$)	Variance (%)
Revenues	-	-	-	-
Expenditure	29,853	30,082	(229)	(0.8%)
Net	(29,853)	(30,082)	(229)	(0.8%)

The negative expenditure variance is due to a change in labour costs as a result of a formal job evaluation completed. This particular job evaluation does not meet the criteria for funding that is budgeted in Corporate for such changes, therefore a small negative variance will continue in the department for the balance of the year.

### Human Resources

## City Operating – Q2 Specific Variance Explanations

	Q2 2015 Budget (\$)	Q2 2015 Actuals (\$)	Variance (\$)	Variance (%)
Revenues	-	3,491	3,491	100%
Expenditure	2,024,667	2,132,620	(107,953)	(5.3%)
Net	(2,024,667)	(2,129,129)	(104,462)	(5.1%)

The negative expenditure variance is due to the extension of a contract position and the timing of corporate training and development costs that have been incurred by HR but not yet charged back to user departments. The variances are expected to correct themselves in subsequent quarters.

### Information & Technology Management

	Q2 2015 Budget (\$)	Q2 2015 Actuals (\$)	Variance (\$)	Variance (%)
Revenues	-	-	-	-
Expenditure	4,363,897	4,050,236	313,661	7.2%
Net	(4,363,897)	(4,050,236)	313,661	7.2%

The favourable expenditure variance of \$313K is mainly due to vacancies in full time information systems labour for approved new positions that have not yet been filled.

### **Commissioner of Public Works**

#### Development Engineering & Infrastructure Planning Services

	Q2 2015 Budget (\$)	Q2 2015 Actuals (\$)	Variance (\$)	Variance (%)
Revenues	167,666	186,411	18,745	11.2%
Expenditure	2,392,553	2,074,731	317,822	13.3%
Net	(2,224,887)	(1,888,320)	336,567	15.1%

The expenditure variance was primarily due to \$345K less than budgeted expenditures in labour accounts, largely attributable to 7 vacancies within the department, 2 of which have been filled. There was also a positive variance of \$23K in contractor and contractor materials due to less work carried out by the City on behalf of developers. Additionally, there was a negative variance of \$71K in transfer to capital account for a contract position which was offset by an equal positive variance in revenue. The remainder were small variances in various other accounts.

### Capital Delivery & Asset Management

	Q2 2015 Budget (\$)	Q2 2015 Actuals (\$)	Variance (\$)	Variance (%)
Revenues	6,828	13,519	6,691	98.0%

## City Operating – Q2 Specific Variance Explanations

Expenditure	1,049,155	901,018	148,137	14.1%
Net	(1,042,327)	(887,499)	154,828	14.9%

The expenditure variance was primarily due to \$94k less than budgeted expenditures in labour accounts, largely attributable to department vacancies earlier in the year. Recruitment for the remaining vacancies has commenced and it is anticipated that the positions will be filled by the end of Q3. The remainder were small variances in various other accounts.

### Environmental Services

	Q2 2015 Budget (\$)	Q2 2015 Actuals (\$)	Variance (\$)	Variance (%)
Revenues	628,600	652,029	23,429	3.7%
Expenditure	4,977,223	5,058,476	(81,253)	(1.6%)
Net	(4,348,623)	(4,406,447)	(57,824)	(1.3%)

The expenditure variance was primarily due to \$128K more than budgeted expenditures in contracts, largely attributable to an error in the expenditure accrual booked for June's invoice which will be corrected in Q3-15. This variance was offset by less than budgeted expenditures in materials & supplies and promotion & education. The remainder were small variances in various other accounts.

### Transportation Service and Parks and Forestry

	Q2 2015 Budget (\$)	Q2 2015 Actuals (\$)	Variance (\$)	Variance (%)
Revenues	223,010	413,965	190,955	85.6%
Expenditure	17,346,085	16,393,320	952,765	5.5%
Net	(17,123,075)	(15,979,355)	1,143,720	6.7%

Strategic realignment of the TSP&FO Department has led to operational efficiencies resulting in lower contract prices and lower operating costs. Majority of the less than budget expenditure variance was due to savings in Roads and Parks & Forestry contract and materials and supplies accounts resulting from temporary payment timing differences and lower volume of work performed in Q2 due to late starts with various contracts. There was also positive labour variance in Roads Division which was partially offset by more than budget expenditure variance in the winter and Parks and Forestry Divisions due to weather conditions. A detailed explanation for each division is provided below.

## City Operating – Q2 Specific Variance Explanations

### Roads

	Q2 2015 Budget (\$)	Q2 2015 Actuals (\$)	Variance (\$)	Variance (%)
Revenues	134,969	180,251	45,282	33.5%
Expenditure	5,001,329	4,332,188	669,141	13.4%
Net	(4,866,360)	(4,151,937)	714,423	14.7%

Less than planned labour costs as a result of vacancies and a reassignment of staff to winter activities contribute to the favourable expenditure variance. Lower volume of activity associated with pavement markings and streetlight maintenance, and the timing of invoice payments for road maintenance activity resulted in less than anticipated spending. These activities are anticipated to correct by year end, resulting in actuals aligning with budget.

### Winter

	Q2 2015 Budget (\$)	Q2 2015 Actuals (\$)	Variance (\$)	Variance (%)
Revenues	-	-	-	0.0%
Expenditure	5,725,372	6,478,387	(753,015)	(13.2%)
Net	(5,725,372)	(6,478,387)	(753,015)	(13.2%)

In the Winter Division expenditures were \$753K more than budget resulting from extreme cold winter events resulting in more snow removal than anticipated during Q1.

Increased salt purchases, contractor standby costs and overtime costs in order to maintain City roadways have resulted in greater expenditures than budgeted. This could correct at year end, but is dependent on the upcoming winter season.

### Cemeteries

	Q2 2015 Budget (\$)	Q2 2015 Actuals (\$)	Variance (\$)	Variance (%)
Revenues	36,737	86,077	49,340	134.3%
Expenditure	-	-	-	-
Net	36,737	86,077	49,340	134.3%

The revenue variance was mostly due to higher than expected sale of plots.

## City Operating – Q2 Specific Variance Explanations

### Parks and Forestry

	Q2 2015 Budget (\$)	Q2 2015 Actuals (\$)	Variance (\$)	Variance (%)
Revenues	51,304	122,579	71,275	(138.9%)
Expenditure	6,473,488	5,443,754	1,029,734	15.9%
Net	(6,422,184)	(5,321,175)	1,101,009	17.1%

The favourable variance is a result of less than anticipated spending in contracts and materials and supplies associated with boulevard maintenance, general park and sports field maintenance and city owned facility parking lot snow/ice removal. It is anticipated that these costs will realign by year end. These positive variances are partially offset by increased labour costs associated with part-time labour and overtime costs.

### Vaughan Public Libraries

	Q2 2015 Budget (\$)	Q2 2015 Actuals (\$)	Variance (\$)	Variance (%)
Revenues	152,899	142,864	(10,035)	-6.6%
Expenditure	7,729,918	7,598,700	131,218	1.7%
Net	(7,577,019)	(7,455,836)	121,183	1.6%

The positive expenditure variance relates primarily to wage and benefit savings which are the result of parental leaves and staff vacancies.

### Reserves and Other Transfers

	Q2 2015 Budget (\$)	Q2 2015 Actuals (\$)	Variance (\$)	Variance (%)
Revenues	7,257,294	5,564,237	(1,693,057)	(23.3%)
Expenditure	-	-	-	-
Net	7,257,294	5,564,237	(1,693,057)	(23.3%)

The negative revenue variance was primarily due to lower than expected reserve transfers from the Engineering Reserve and the Building Standards Continuity Reserve. Lower than expected department expenditures as a result of staff vacancies have resulted in a transfer from the Engineering and Building Standards Continuity Reserves that was less than budgeted.

## City Operating – Q2 Specific Variance Explanations

### Corporate Revenues

#### General Corporate Revenues

	Q2 2015 Budget (\$)	Q2 2015 Actuals (\$)	Variance (\$)	Variance (%)
Revenues	14,373,346	15,108,588	735,242	5.1%
Expenditure	-	-	-	-
Net	14,373,346	15,108,588	735,242	5.1%

The revenues were higher than budget due to greater than expected dividends from Powerstream. This revenue was partially offset by lower than expected Investment Income due to lower interest rates as a result of Bank of Canada rate cuts.

Revenues from the Mayor's Gala/Golf Classic are recorded as the sponsorships are received. A portion of the Mayor's Gala/Golf Classic revenues are offset by matching expenditures. At year end, a reconciliation to record expenditures associated with these events will be completed and any surplus revenues will be redistributed to charities of the Mayor's choice.

### Corporate Expenditures

#### Corporate and Reserve Contributions Expenditures

	Q2 2015 Budget (\$)	Q2 2015 Actuals (\$)	Variance (\$)	Variance (%)
Revenues	-	-	-	-
Expenditure	8,011,460	10,426,334	(2,414,874)	(30.1%)
Net	(8,011,460)	(10,426,334)	(2,414,874)	(30.1%)

The largest component of the variance (\$2.2M) was in anticipated labour savings. This corporate budget amount is estimated annually to account for normal anticipated turnover throughout the City. This variance will offset the actual salary savings realized within the departments as discussed in the various departmental variance explanations above. Actual favourable labour variance in the departmental expenditures was \$2.9M at the end of Q2.

Another contributor to this unfavourable variance is an increase in property tax appeals resulting in increased tax adjustments.

Costs associated with the Mayor's Gala/Golf Classic are offset by the sponsorships collected as mentioned under Corporate Revenues.



## Q2 Active Capital Project - Variance Explanation

## Attachment 3

Department	BY Group	Project # & Title	Total Budget	Total Actual	Variance	% Spent	% Complete	Q2-15 Comments
<b>City Manager</b>								
City Manager	2009 - 2012	* CO-0054-09 Vaughan Hospital Precinct Dev.	80,000,000	67,026,803	12,973,197	84%	83%	Phase 1 nearing completion. Phase 2 to tender during the summer with award expected in September 2015
	2014	CO-0074-14 VHPD Culvert Work Major Macken	4,085,461	1,122,092	2,963,369	27%	21%	
			<b>84,085,461</b>	<b>68,148,895</b>	<b>15,936,566</b>			
Economic and Business Development	2014	EB-9535-14 Community Improvement Plan Stu	103,000	31,345	71,655	30%	0%	Study has commenced, and targeted completion date stands at Q4 2015
			<b>103,000</b>	<b>31,345</b>	<b>71,655</b>			
Emergency Planning	2015	EP-0079-15 Emergency Cots and Blankets	56,779	0	56,779	0%	0%	Working with Procurement
		EP-0080-15 EOC Common Operating Dashboard	32,445	0	32,445	0%	0%	Working with IT/ICI. Goal is to start working on it in Dec.
			<b>89,224</b>	<b>0</b>	<b>89,224</b>			
Fire & Rescue Services	2006 - 2008	FR-3501-08 Dispatch System	1,257,039	1,000,961	256,078	80%	80%	Ongoing - Upgrades to CAD and paging to synch with new radio system
		FR-3508-07 Breathing Apparatus Replace	444,270	361,575	82,695	81%	81%	Annual replacement program
		FR-3509-07 Furniture and Equip. Replace	129,250	128,996	254	100%	100%	Completed. Annual replacement is being funded by FR-3612-14
	2009 - 2012	FR-3541-09 Water Supply Strategy	103,000	0	103,000	0%	0%	Installed. Awaiting invoices.
		FR-3560-12 Stn # 71 Cascade - Air Tank	77,300	0	77,300	0%	0%	Awarded. Waiting to Install
	2013	* FR-3564-13 Station #73 Construction	4,650,000	106,908	4,543,092	2%	1%	Construction starts in Q4 -15. RFP in August.
		FR-3565-13 Station #73 Equipment	170,000	28,111	141,889	17%	14%	Scheduled with construction of Station 7-3
		FR-3568-13 Station #75 Equipment Purchase	123,100	15,751	107,349	13%	9%	Scheduled with construction
		FR-3580-13 Acquire an Air Supply Unit	154,500	0	154,500	0%	0%	Tender is closed. Awaiting decision on vendor selection
		FR-3600-13 Replacement-Cascade Air Tank R	81,000	0	81,000	0%	0%	Awarded. Waiting to Install
		FR-3602-13 Smeal Pumper (7986) Refurb.	104,800	83,411	21,389	80%	80%	Ongoing. To maintain class A rating.
		FR-3603-13 Smeal Pumper (7985) Refurb.	104,800	51,151	53,649	49%	49%	Ongoing. To maintain class A rating.
	2014	FR-3591-14 Replace vehicle 7979	40,500	0	40,500	0%	0%	Tender is closed. Awaiting decision on vendor selection
		FR-3594-14 Replace Platoon Chief Vehicle	73,800	64,110	9,690	87%	87%	Completed
		FR-3612-14 Fitness Equipment&Furniture	60,000	26,027	33,973	43%	43%	Ongoing
	2015	FR-3579-15 Smeal Pumper(7973) Refurbishme	180,250	0	180,250	0%	0%	Contract approved. Work should start in August.
		FR-3583-15 Reposition Stn 74 Kleinburg La	1,111,800	0	1,111,800	0%	0%	Real Estate looking for appropriate piece of land
		FR-3588-15 Replace 7966 Rescue Truck	628,800	0	628,800	0%	0%	Awaiting delivery.
		FR-3595-15 Tech Rescue (7978) Refurbishme	109,000	0	109,000	0%	0%	Scheduling with vendor
		FR-3614-15 Replace Chief 73 Vehicle 7987	45,000	0	45,000	0%	0%	Tender is closed. Awaiting decision on vendor selection
		FR-3628-15 Fire Training Tower	1,236,000	0	1,236,000	0%	0%	Preparing RFP
			<b>10,884,209</b>	<b>1,867,001</b>	<b>9,017,208</b>			
<b>City Manager Total</b>			<b>95,161,894</b>	<b>70,047,241</b>	<b>25,114,653</b>			
<b>Community Services</b>								
Buildings & Facilities	2005 and Older	37-2-04 New Civic Centre	140,695,378	140,525,517	169,861	100%	99%	Substantial progress has been made on the outstanding items. Few items remain but are being worked on.
	2006 - 2008	BF-8101-08 Energy Conservations Improveme	750,000	0	750,000	0%	5%	LED lighting retrofits underway, refrigeration control system RFP to be released Q3, other initiatives being explored.
		BF-8114-07 North Thornhill-Construction	26,933,899	26,513,899	420,000	98%	98%	Building is completed. Additional works for the walkway construction are pending on further discussions with the City of Toronto to finalize the use agreement.
	2009 - 2012	BF-8097-12 AlPaICC-Pool/FitnessLocker Rep	25,800	0	25,800	0%	5%	Specifications completed, project combined with BF-8366-12. RFP to be released in Q3.
		BF-8220-09 Vellore School Window Replacem	61,800	0	61,800	0%	5%	Discussions held with Heritage Vaughan. Preparing spec.
		BF-8255-09 Fire Station 73- Additional Qu	128,750	122,720	6,030	95%	94%	Ongoing; rental of site trailer.
		BF-8279-12 WPMA-Repl Diving Boards/Stand	43,000	0	43,000	0%	5%	Specifications being developed. RFP to be released in Q3.
		BF-8285-11 F Ermanno CC-Fitness CTR expan	3,835,895	3,572,430	263,465	93%	90%	Occupancy was granted in Q2-15. Close-out procedure is in progress.
		BF-8295-11 Dufferin CI CC Rpl Sprinkler P	154,500	10,120	144,380	7%	10%	In the tendering process.
		BF-8313-12 Beaverbrook Hse StructuralReno	154,500	1,442	153,058	1%	5%	Finalizing the tender.

\* High Profile Capital Project - see Attachment 4 for separate report

## Q2 Active Capital Project - Variance Explanation

Department	BY Group	Project # & Title	Total Budget	Total Actual	Variance	% Spent	% Complete	Q2-15 Comments
		BF-8321-12 AlPalCC Pool Dehumidifire Repl	283,300	8,704	274,596	3%	5%	In the tendering process.
		BF-8327-12 Rosemount CC DomesPiping&Plumb	77,300	0	77,300	0%	0%	In the tendering process.
		BF-8332-11 G Williams CC Exterior Siding	154,500	0	154,500	0%	0%	Defer to after completion of a master plan for GAWCC.
		BF-8334-11 Woodbridge P&A CC Lobby floor	30,900	8,858	22,042	29%	30%	In the tendering process.
		BF-8336-11 Woodbridge P&A CC Wall & Floor	28,850	0	28,850	0%	0%	Preparing Specs.
		BF-8339-12 Maple CC Arena Walls Siding	92,700	0	92,700	0%	0%	Specifications being developed. RFP to be released in Q3.
		BF-8350-12 Security Camera Install Variou	80,000	0	80,000	0%	0%	Defer until the security camera policy is developed.
		BF-8366-12 GarnetW-Pool/FitnessLocker Rep	25,800	0	25,800	0%	5%	Specifications completed, project combined with BF-8097-12. RFP to be released in Q3.
		BF-8374-12 Maple CC-Skate Flooring Replac	46,400	0	46,400	0%	0%	Due to resource constraints in B&F, this project has been deferred to 2016.
		BF-8383-12 Maple CC Lobby/Hallway Replace	82,400	0	82,400	0%	5%	Construction will commence in Q4-15.
		BF-8384-12 Al Pal CC-Arena Skate Flooring	41,200	0	41,200	0%	0%	In the tendering process.
		* BF-8388-12 CivicCentre-Demo/Parking/Drain	2,069,300	690,498	1,378,802	33%	33%	Demolition completed. Funding is being used by Engineering for the City Hall entrance improvement work.
		* FR-3563-12 Stn #73 Design	242,800	3,054	239,746	1%	25%	Design in progress.
		* LI-4519-09 Civic Centre Resource Library-	15,177,972	5,036,294	10,141,678	33%	25%	Construction phase started in Q3-14; work ongoing through Q2-16.
		LI-4532-11 North Thornhill Branch Library	4,220,550	3,860,636	359,914	91%	95%	Landscape work completed in Q2. Close-out procedure is in progress.
2013		BF-8319-13 JOC-HVAC Rooftop Replacements	103,000	98,941	4,059	96%	95%	Completed. Waiting for final invoice(s).
		BF-8346-13 JOC-Works Yards Dumping Ramps	38,200	0	38,200	0%	0%	Due to resource constraints in B&F, this project has been deferred.
		BF-8392-13 Woodbridge Pool & Arena-Replac	42,000	23,510	18,490	56%	70%	Phase 1 completed. Phase 2 in the tendering process.
		BF-8394-13 Al Palladini Community Centre-	52,500	28,728	23,772	55%	55%	Completed. Waiting for final invoice(s).
		BF-8395-13 DCC Heating Boilers	68,200	40,629	27,571	60%	60%	Phase 1 completed. Phase 2 in the tendering process.
		BF-8396-13 Garnet Williams-Replace Arena	42,000	0	42,000	0%	5%	In the tendering process.
		BF-8402-13 Maple Community Centre-Watersl	31,448	0	31,448	0%	5%	Project combined with BF-8397-14, RFP to be released in Q3.
		BF-8409-13 APCC East Entrance Walkway	60,792	0	60,792	0%	5%	Construction Documents completed. Tender has been finalized and submitted to Purchasing in May 2015. Project combined with BF-8406-14 & BF-8407-15.
		BF-8411-13 Chancellor Community Centre-Co	23,059	0	23,059	0%	5%	Construction Drawings and tender package being finalized.
		BF-8412-13 FEB Interlock Brick	27,252	0	27,252	0%	0%	To commence after the Father Ermanno Bulfon CC Fitness Expansion (BF-8285-11).
		BF-8413-13 GAW Concrete Curb/Sidewalk	22,011	0	22,011	0%	5%	Construction Documents complete. Tender has been finalized and submitted to Purchasing in May 2015. Project combined with BF-8418-13.
		BF-8415-13 Maple Community Centre-Exterio	36,684	0	36,684	0%	5%	Construction Drawings and tender package being finalized.
		BF-8416-13 Pool Ramp Entrance Tile Repl.	41,925	0	41,925	0%	0%	Reschedule to 2016 to better suit operating pool shut-down schedule.
		BF-8417-13 Thornhill Outdoor Pool Walkway	27,252	0	27,252	0%	0%	B&F will conduct a re-assessment of whether this work is still necessary.
		BF-8418-13 VVCC Concrete Walkway Repl.	94,332	0	94,332	0%	5%	Construction Documents complete. Tender has been finalized and submitted to Purchasing in May 2015. Project combined with BF-8413-13.
		BF-8436-13 Security Camera&Equipment Repl	175,100	0	175,100	0%	0%	Defer until the security camera policy is developed.
		FR-3599-13 Expand/Update Crew Quarters-St	746,100	134,271	611,829	18%	25%	Construction commenced in Q2-15.
		LI-4538-13 Kleinburg Lib Bld.Repair & Imp	1,131,412	1,026,319	105,093	91%	98%	Renovation completed. Waiting for final invoice(s).
2014		BF-8237-14 GWCC-Pool Area Wall Cover Remo	52,600	0	52,600	0%	0%	Defer to after completion of a master plan for GAWCC.
		BF-8270-14 Sunset Ridge Pk Walkway Lighti	51,500	1,198	50,302	2%	5%	Tender closed over-budget.
		BF-8318-14 Woodbridge College Pk-Elec. Ca	20,600	1,179	19,421	6%	5%	Tender closed over-budget.
		BF-8353-14 Splash Pad Automation	46,400	0	46,400	0%	0%	This project will be managed by Parks Development.
		BF-8356-14 Woodbridge College Pk-Elec. Ca	20,600	1,179	19,421	6%	5%	Tender closed over-budget.

\* High Profile Capital Project - see Attachment 4 for separate report

## Q2 Active Capital Project - Variance Explanation

Department	BY Group	Project # & Title	Total Budget	Total Actual	Variance	% Spent	% Complete	Q2-15 Comments
		BF-8359-14 Chancellor District Pk-Walkway	52,000	1,163	50,837	2%	5%	Tender closed over-budget.
		BF-8360-14 Alexandria Elisa Pk-Walkway Lt	32,000	1,163	30,837	4%	5%	Tender closed. To be awarded.
		BF-8361-14 Beverley Glen Pk-Walkway Lt	30,000	1,163	28,837	4%	5%	Tender closed. To be awarded.
		BF-8363-14 East District Park-Dumping Ram	36,100	0	36,100	0%	0%	Due to resource constraints in B&F, this project has been deferred.
		BF-8364-14 East District Park-Dumping Ram	36,100	0	36,100	0%	0%	Due to resource constraints in B&F, this project has been deferred.
		BF-8376-14 Giovanni Caboto Pk-Walkway Lt	30,000	1,163	28,837	4%	5%	Tender closed over-budget.
		BF-8377-14 Robert Watson Pk-Walkway Lt	32,000	1,163	30,837	4%	5%	Tender closed. To be awarded.
		BF-8386-14 Reeves Pk-Walkway Lt	32,000	1,163	30,837	4%	5%	Tender closed over-budget.
		BF-8397-14 DCC - Water Slide Refurbishmen	31,450	0	31,450	0%	5%	Project combined with BF-8402-13, RFP to be released in Q3.
		BF-8398-14 GWCC - Whirlpool Replacement	108,050	0	108,050	0%	0%	Defer to after completion of a master plan for GAWCC.
		BF-8406-14 APCC-west curb/interlock remov	51,500	0	51,500	0%	5%	Construction Documents completed. Tender has been finalized and submitted to Purchasing in May 2015. Project combined with BF-8409-13 & BF-8407-15.
		BF-8414-14 MCC Arena Rubber Replacement	75,465	0	75,465	0%	5%	RFP to be released in Q3-15.
		BF-8420-14 APCC-Arena DRShowers East/West	46,350	0	46,350	0%	10%	Tender has been updated to include additional scope of work. Project rescheduled to Q1/Q2-2016 as suit arena operation schedule.
		BF-8421-14 APCC Building Sound System	26,780	0	26,780	0%	5%	Quick Bid to be released in Q3-15.
		BF-8439-14 MichaelCranny Hse Water-Proofi	55,620	0	55,620	0%	0%	Project deferred. Building was repaired due to a fire incident.
		BF-8440-14 DCCC.-Additional Heat Pump	61,800	0	61,800	0%	2%	Preparing Specs.
		BF-8441-14 FBCC-Outdoor Lighting	137,200	1,909	135,291	1%	2%	Preparing Specs.
		BF-8444-14 Vellore Hall/School-FlrResurfa	97,850	0	97,850	0%	0%	Preparing Specs.
		BF-8445-14 Consulting Services-Roofing	30,000	0	30,000	0%	0%	Due to resource constraints in B&F, this project has been reassigned, and the completion date is deferred.
		BF-8451-14 Al Palladini CC-Roof Replaceme	1,196,448	0	1,196,448	0%	5%	Finalizing the tender.
		BF-8452-14 Thornhill Pool-Pool Boiler	30,900	0	30,900	0%	2%	Preparing Specs.
		BF-8453-14 Maple CC-Heat Pump Replacement	103,000	0	103,000	0%	2%	Preparing Specs.
		BF-8454-14 MCC-Arena Boiler Replacement	51,500	0	51,500	0%	2%	Preparing Specs.
		BF-8455-14 JOC-Garage Bay Exhaust Upgrade	51,500	0	51,500	0%	2%	Phase 1 work in progress. Phase 2 in tendering process.
		BF-8456-14 Vaughan Mills Pk-Security Came	41,200	0	41,200	0%	0%	Defer until the security camera policy is developed.
		BF-8457-14 Bindertwine Pk-Security Camera	41,200	0	41,200	0%	0%	Defer until the security camera policy is developed.
		BF-8458-14 Parks Building-UnManned (8)	77,250	0	77,250	0%	0%	Due to resource constraints in B&F, this project has been reassigned, and the completion date is deferred.
		BF-8459-14 Woodbridge Soccer-Asphalt Pavi	118,450	95,187	23,263	80%	80%	Awaiting for External Credit Payment of \$23,412.42.
		BF-8464-14 Gymnasium Safety Padding	50,985	0	50,985	0%	5%	In the tendering process.
		BF-8465-14 Routley Pk-Walkway Lt	30,900	1,198	29,702	4%	5%	Tender closed. To be awarded.
		BF-8466-14 APCC-Outdoor Light Replacement	128,750	95,790	32,960	74%	50%	Completed. Waiting for final invoice(s).
		BF-8468-14 CCC - Women's Pool Change Room	73,600	10,300	63,300	14%	20%	Completed. Waiting for final invoice(s).
		BF-8469-14 City Hall Dept Reno	334,755	227,289	107,466	68%	75%	7 of 9 projects completed. Recreation project has been tendered, work to commence in Q3-2015. Finance project remains outstanding.
		PW-2054-14 EnvironmentalAssessment-NewYar	180,250	0	180,250	0%	0%	Due to resource constraints in B&F, this project has not been assigned and the commencement date is deferred.
2015		BF-8378-15 Carrville Community Centre and	3,872,358	0	3,872,358	0%	0%	Due to resource constraints in B&F, this project has not been assigned and the commencement date is deferred.
		BF-8407-15 Al Palladini Community Centre	52,406	0	52,406	0%	0%	Construction Documents completed. Tender has been finalized and submitted to Purchasing in May 2015. Project combined with BF-8409-13 & BF-8406-14.
		BF-8408-15 Al Palladini Community Centre	39,829	0	39,829	0%	0%	Project has not been initiated.
		BF-8425-15 Al Palladini Community Centre	84,460	0	84,460	0%	0%	Reschedule to 2016 to better suit operating schedule.
		BF-8428-15 JOC - Rooftop Replacements	61,800	0	61,800	0%	0%	Preparing Specs.
		BF-8429-15 Dufferin Clark Community Centr	61,800	0	61,800	0%	0%	Preparing Specs.

\* High Profile Capital Project - see Attachment 4 for separate report

## Q2 Active Capital Project - Variance Explanation

Department	BY Group	Project # & Title	Total Budget	Total Actual	Variance	% Spent	% Complete	Q2-15 Comments
		BF-8430-15 Garnet A Williams Community Ce	82,400	0	82,400	0%	0%	Preparing Specs.
		BF-8432-15 Rosemount Community Centre - B	82,400	0	82,400	0%	0%	Preparing Specs.
		BF-8433-15 Al Palladini Community Centre	82,400	0	82,400	0%	0%	Preparing Specs.
		BF-8434-15 Maple Community Centre - Boile	82,400	0	82,400	0%	0%	Preparing Specs.
		BF-8435-15 Woodbridge Pool & Arena - Roof	51,500	0	51,500	0%	0%	Preparing Specs.
		BF-8462-15 Father Ermano Bulfon CC Outdoo	149,350	7,337	142,013	5%	0%	Deferred to Q3-16 due to operation schedule.
		BF-8463-15 Al Palladini CC Refrigeration	334,750	7,337	327,413	2%	0%	Deferred to Q3-16 due to operation schedule.
		BF-8470-15 All Facilities - Designated Su	337,050	0	337,050	0%	0%	Due to resource constraints in B&F, this project has not been assigned and the commencement date is deferred.
		BF-8472-15 Garnet A. Williams C.C. - Upgr	56,650	0	56,650	0%	0%	Project is schedule to initiate in Q3.
		BF-8473-15 Bathurst Clark Library - Parki	401,700	0	401,700	0%	0%	Reschedule to 2016 to better suit operating schedule.
		BF-8474-15 Dufferin Clark C.C. - Replace	61,800	0	61,800	0%	0%	Reviewing Budget Issue
		BF-8475-15 Father Ermano Bulfon CC Outdoo	61,800	0	61,800	0%	0%	Project to be combined with the 2016 new ice rink project (Canada 150 Grant)
		BF-8476-15 Building upgrades to meet AODA	309,000	0	309,000	0%	0%	Due to resource constraints in B&F, this project has not been assigned and the commencement date is deferred.
		BF-8479-15 Kleinburg United Church Renova	980,200	0	980,200	0%	0%	Due to resource constraints in B&F, this project has not been assigned and the commencement date is deferred.
		BF-8480-15 City Hall & JOC - Master Plan	283,300	0	283,300	0%	0%	Due to resource constraints in B&F, this project has not been assigned and the commencement date is deferred.
		BF-8487-15 Building Condition Audits	110,000	0	110,000	0%	0%	Due to resource constraints in B&F, this project has not been assigned and the commencement date is deferred.
		BF-8499-15 Condenser Fan Silencer Package	25,750	0	25,750	0%	0%	In the tendering process.
			<b>209,570,517</b>	<b>182,163,451</b>	<b>27,407,066</b>			
Fleet Management	2009 - 2012	FL-5141-10 Fleet - Equipment Replacement	154,500	91,741	62,759	59%	0%	Additional Gasoline tank to be added in Q3-15
	2013	FL-5287-13 Parks-Forestry/Horticulture-	206,000	191,232	14,768	93%	0%	Complete
	2014	FL-5132-14 ENG SERVICES-3/4 ton Cargo Van	36,100	0	36,100	0%	0%	In Purchasing awaiting tendering process.
		FL-5136-14 B&F - 3/4 ton Cargo Van	36,100	0	36,100	0%	0%	In Purchasing awaiting tendering process.
		FL-5150-14 PW-RDS-2 ton dump truck	67,000	0	67,000	0%	0%	In Purchasing awaiting tendering process.
		FL-5152-14 PKS- 3/4 ton pickup	36,100	0	36,100	0%	0%	In Purchasing awaiting tendering process.
		FL-5153-14 PKS-FORESTRY-Repl water spraye	29,700	0	29,700	0%	0%	Department in planning stage.
		FL-5156-14 B&F-3/4 ton cargo van	36,100	0	36,100	0%	0%	In Purchasing awaiting tendering process.
		FL-5160-14 ENG SERVICES-1/2 ton crew cab4	30,900	0	30,900	0%	0%	In Purchasing awaiting tendering process.
		FL-5170-14 Bylaw - 1/2 ton ext cab4x4Pick	30,900	0	30,900	0%	0%	In Purchasing awaiting tendering process.
		FL-5171-14 ENG SERVICES-1/2 ton crew cab4	27,800	0	27,800	0%	0%	In Purchasing awaiting tendering process.
		FL-5212-14 PW-RDS-1/2 ton ext cab 4x4pick	30,900	0	30,900	0%	0%	In Purchasing awaiting tendering process.
		FL-5225-14 PKS-4 sand&salt conveyor load	25,800	0	25,800	0%	0%	Department in planning stage.
		FL-5226-14 PKS-narrow sidewalk tractor	63,900	0	63,900	0%	0%	Department in planning stage.
		FL-5227-14 PKS-narrow sidewalk tractor	63,900	0	63,900	0%	0%	Department in planning stage.
		FL-5228-14 PKS-3/4 crew cab pickup	36,100	0	36,100	0%	0%	In Purchasing awaiting tendering process.
		FL-5229-14 PKS-3/4 crew cab pickup	36,100	0	36,100	0%	0%	In Purchasing awaiting tendering process.
		FL-5230-14 PKS-10ft outfront rotary mower	46,350	0	46,350	0%	0%	Received, In Service, awaiting final Invoice
		FL-5245-14 PKS-FORESTRY-1/2 ton ext cab4x	30,900	0	30,900	0%	0%	In Purchasing awaiting tendering process.
		FL-5246-14 PKS-FORESTRY- 3/4 ton 4x4 pick	49,500	0	49,500	0%	0%	In Purchasing awaiting tendering process.
		FL-5312-14 PKS-1/2 ton ext cab 4x2 pickup	27,800	0	27,800	0%	0%	In Purchasing awaiting tendering process.
		FL-5332-14 PKS-3/4 ton ext cab 4x4 pickup	43,300	0	43,300	0%	0%	In Purchasing awaiting tendering process.
		FL-5334-14 PKS-3/4 ton ext cab 4x4 pickup	36,100	0	36,100	0%	0%	In Purchasing awaiting tendering process.
		FL-5337-14 PKS-narrow sidewalk tractor	63,900	0	63,900	0%	0%	Department in planning stage.
		FL-5338-14 PKS-narrow sidewalk tractor	63,900	0	63,900	0%	0%	Department in planning stage.
		FL-5339-14 PKS-3/4 ton ext cab 4x4 pickup	43,300	0	43,300	0%	0%	In Purchasing awaiting tendering process.
		FL-5340-14 PKS-narrow sidewalk tractor	63,900	0	63,900	0%	0%	Department in planning stage.
		FL-5341-14 PKS-narrow sidewalk tractor	63,900	0	63,900	0%	0%	Department in planning stage.
		FL-5342-14 PKS-10' winged rotary mower	46,400	0	46,400	0%	0%	Received, In Service, awaiting final Invoice
		FL-5343-14 PKS-10' winged rotary mower	46,400	0	46,400	0%	0%	Received, In Service, awaiting final Invoice
		FL-5344-14 PKS-10' winged rotary mower	46,400	0	46,400	0%	0%	Received, In Service, awaiting final Invoice
		FL-5346-14 PKS-zero turn mowers	53,600	0	53,600	0%	0%	Received, In Service, awaiting final Invoice
		FL-5412-14 PKS-sweeper attachments	27,800	0	27,800	0%	0%	Department in planning stage.

\* High Profile Capital Project - see Attachment 4 for separate report

## Q2 Active Capital Project - Variance Explanation

Department	BY Group	Project # & Title	Total Budget	Total Actual	Variance	% Spent	% Complete	Q2-15 Comments
		FL-5438-14 PKS- 3/4 ton crew cab pickup	36,100	0	36,100	0%	0%	In Purchasing awaiting tendering process.
		FL-5439-14 PKS- 3/4 ton crew cab pickup	36,100	0	36,100	0%	0%	In Purchasing awaiting tendering process.
		FL-5441-14 PKS-8 snow blower attachments	82,400	0	82,400	0%	0%	Department in planning stage.
		FL-5442-14 PKS- 16' outfront mower	87,600	0	87,600	0%	0%	Received, In Service, awaiting final Invoice
		FL-5443-14 PKS- 16' outfront mower	87,600	0	87,600	0%	0%	Received, In Service, awaiting final Invoice
		FL-5444-14 PKS- landscape trailer	20,600	0	20,600	0%	0%	Awarded, awaiting delivery of equipment.
		FL-5445-14 PKS- landscape trailer	20,600	0	20,600	0%	0%	Awarded, awaiting delivery of equipment.
		FL-5446-14 PKS- landscape trailer	20,600	0	20,600	0%	0%	Awarded, awaiting delivery of equipment.
		FL-5447-14 PKS- dump trailer	25,800	0	25,800	0%	0%	Awarded, awaiting delivery of equipment.
		FL-5448-14 PKS- dump trailer	25,800	0	25,800	0%	0%	Awarded, awaiting delivery of equipment.
		FL-5449-14 PKS- dump trailer	25,800	0	25,800	0%	0%	Awarded, awaiting delivery of equipment.
		FL-5450-14 PKS- dump trailer	25,800	0	25,800	0%	0%	Awarded, awaiting delivery of equipment.
		FL-5451-14 PKS- narrow sidewalk tractor	84,500	0	84,500	0%	0%	Department in planning stage.
		FL-5460-14 PKS-Additional Small Equipment	20,600	1,726	18,874	8%	8%	Various pieces of equipment have been procured, awaiting final invoices.
		FL-5461-14 PW-RDS- crash truck assembly	30,900	0	30,900	0%	0%	Awarded, awaiting delivery of equipment.
		FL-5462-14 PW-RDS- crash truck assembly	30,900	0	30,900	0%	0%	Awarded, awaiting delivery of equipment.
		FL-5463-14 PW-RDS- 2 ton 4x4 dump truck	67,000	0	67,000	0%	0%	In Purchasing awaiting tendering process.
		FL-5464-14 PW-RDS- 3/4ton 4x4 extcab pick	56,700	0	56,700	0%	0%	In Purchasing awaiting tendering process.
		FL-5467-14 PW-WATER-3/4 ton cargo van	36,100	0	36,100	0%	0%	In Purchasing awaiting tendering process.
		FL-5469-14 PW-WW-1 ton unicell van	44,300	0	44,300	0%	0%	In Purchasing awaiting tendering process.
		FL-5486-14 REC-showmobile trailer	180,250	0	180,250	0%	0%	Awarded, awaiting delivery of equipment.
		FL-5499-14 PKS- narrow sidewalk tractor	84,500	0	84,500	0%	0%	Department in planning stage.
2015		FL-5157-15 BYLAW- Replace Unit #1160 with	30,900	0	30,900	0%	0%	In Purchasing awaiting tendering process.
		FL-5158-15 BLDG STANDARDS-Replace Unit #13	27,800	0	27,800	0%	0%	In Purchasing awaiting tendering process.
		FL-5169-15 BYLAW-Replace Unit #1207 with	30,900	0	30,900	0%	0%	In Purchasing awaiting tendering process.
		FL-5201-15 BYLAW-Replace Unit #1276 with	30,900	0	30,900	0%	0%	In Purchasing awaiting tendering process.
		FL-5205-15 ENG DEV TRANSP-Replace Unit #1	27,800	0	27,800	0%	0%	In Purchasing awaiting tendering process.
		FL-5232-15 ENG SERVICES-Replace Unit #136	27,800	0	27,800	0%	0%	In Purchasing awaiting tendering process.
		FL-5249-15 PKS-FORESTRY-Replace Unit #134	30,100	0	30,100	0%	0%	In Purchasing awaiting tendering process.
		FL-5303-15 B&F-Replace Unit#1320 with 3/4	57,600	0	57,600	0%	0%	In Purchasing awaiting tendering process.
		FL-5315-15 PKS-Replace Units #1374,1375 w	82,400	0	82,400	0%	0%	Tendered, awaiting results.
		FL-5320-15 PKS- Replace Unit #1146 with	36,100	0	36,100	0%	0%	In Purchasing awaiting tendering process.
		FL-5335-15 PKS - Replace Unit #1287 with	36,100	0	36,100	0%	0%	In Purchasing awaiting tendering process.
		FL-5352-15 PKS-Replace Unit #1607 with 16	82,400	0	82,400	0%	0%	Tendered, awaiting results.
		FL-5354-15 PKS-Replace Unit #1707,1708,17	40,200	0	40,200	0%	0%	Tendered, awaiting results.
		FL-5396-15 PKS-Replace Unit #1656 with 3/	36,100	0	36,100	0%	0%	In Purchasing awaiting tendering process.
		FL-5422-15 PW-RDS-Replace Unit #1209 with	283,250	0	283,250	0%	0%	2015 budget. Developing Specifications for Tender.
		FL-5452-15 PKS-Buy out sidewalk plow leas	112,900	0	112,900	0%	0%	Notified Vender of intention to buyout as per lease agreement-Buyout to be complete Q4-2015.
		FL-5487-15 BYLAW-Replace Unit #1509 with	30,900	0	30,900	0%	0%	In Purchasing awaiting tendering process.
		FL-5504-15 PW-RDS - Additional Material h	31,443	0	31,443	0%	0%	Quoted, awaiting award.
		FL-5505-15 PW-RDS- Additional Small Equip	31,443	0	31,443	0%	0%	Quoted, awaiting award.
		FL-5508-15 PW-RDS - Additional Hydraulic	20,962	0	20,962	0%	0%	Quoted, awaiting award.
		FL-5510-15 DEV/TRANS/ENG - Additional Qua	31,444	0	31,444	0%	0%	In Purchasing awaiting tendering process.
		FL-5511-15 DEV/TRANS/ENG - Additional Qua	31,444	0	31,444	0%	0%	In Purchasing awaiting tendering process.
		FL-5512-15 B&F - Unit #6113 - Buy out of	20,600	0	20,600	0%	0%	Complete
		FL-5513-15 PW-WATER - Additional Quad cab	51,500	0	51,500	0%	0%	In Purchasing awaiting tendering process.
		FL-5514-15 PW - WATER - Additional Quad C	51,500	0	51,500	0%	0%	In Purchasing awaiting tendering process.
		FL-5515-15 BYLAW - Replace Unit #2049 wit	30,900	0	30,900	0%	0%	In Purchasing awaiting tendering process.
			<b>4,137,286</b>	<b>284,699</b>	<b>3,852,587</b>			
Parks Development	2005 and Older	* 5961-2-03 Maple Valley Plan 2003	2,028,000	184,076	1,843,924	9%	9%	Reported to Council Q2-15, moving forward with Phase 1 Design, Masterplan and further P3 review.
		5987-0-04 Maple Artificial Turf	730,000	3,076	726,924	0%	0%	To be completed during Construction of North Maple Regional Park Phase 1.
	2006 - 2008	PK-6084-08 19T-01V04 (Humberplex)-Kleinbu	438,000	16,770	421,230	4%	4%	Construction to be coordinated with the developer works, timing TBD.

\* High Profile Capital Project - see Attachment 4 for separate report

## Q2 Active Capital Project - Variance Explanation

Department	BY Group	Project # & Title	Total Budget	Total Actual	Variance	% Spent	% Complete	Q2-15 Comments
2009 - 2012		PK-6094-08 Don River/Bartley Smith Open S	638,600	558,824	79,776	88%	88%	Delay in completion due to contract issues.
		PK-6098-08 Humber River/Wm Granger Open S	797,200	751,957	45,243	94%	94%	Require final review of vegetation establishment to the acceptance by MNR.
		PK-6204-09 Sport Field Irrigation Systems	185,400	122,282	63,118	66%	66%	Substantially complete Q2-15. Under Warranty until June 2016.
		PK-6226-11 911 Emergency Signage Program	133,900	67,279	66,621	50%	50%	Parks Operations to move forward with additional locations.
		PK-6264-10 Kipling Ave South Feasibility	63,000	47,310	15,690	75%	75%	Undertaking public consultation in Q3-15 and report to Council.
		PK-6270-10 UV2-N5 Forest View Park Design	779,950	625,819	154,131	80%	80%	Delay in completion due to contract issues.
		PK-6273-10 UV2-N13 Woodrose Park	935,240	811,296	123,944	87%	87%	Project complete. Additional walkway lighting in progress.
		PK-6284-11 GT Keffer Marsh-Bridge Replace	145,000	109,536	35,464	76%	15%	Construction in progress for Q3-15 completion.
		PK-6285-10 Sports Field Fencing	340,000	237,167	102,833	70%	25%	Phase 1 complete Q2-15. Under warranty until May 2016. Phase 2 2016.
		PK-6286-10 Sports Field Irrigation System	154,500	128,080	26,420	83%	83%	Substantially complete Q2-15. Under Warranty until June 2016.
		PK-6297-11 GT MackenzieGlenOpenSpace Brid	189,000	66,513	122,487	35%	15%	Construction in progress for Q3-15 completion.
		PK-6304-11 Lady Fenyrose Greenway (LP-N10)	81,200	0	81,200	0%	0%	Developer works complete. Anticipated 2015 design for 2016 construction.
		PK-6306-11 Pedestrian & Bicycle Masterpla	616,200	4,930	611,270	1%	1%	Timing TBD.
		PK-6317-12 Riviera Pk Retaining Wall Cons	66,000	32,913	33,087	50%	50%	Phase 1 complete. Phase 2 timing TBD.
		PK-6319-12 VMC-Millway/Applewood Park Des	206,000	0	206,000	0%	0%	Discussion with Planning, Engineering and TTC staff regarding current status of development and site works for this area. Discussions are ongoing.
		PK-6330-11 GT Marita Payne Pk-Bridge Repl	470,000	74,603	395,397	16%	16%	Bridge 1 complete. Bridge 2 received TRCA permit. Project tendered Q1-15 but no compliant bids. Re tendered Q2-15.
		PK-6335-12 Woodbridge Coll-Playground Rep	75,200	0	75,200	0%	0%	Pending agreement with School Board.
		PK-6358-12 UV1-N26-Lawford/Wardlaw Blk40	945,600	41,591	904,009	4%	4%	Construction in progress for Q4-15 completion
		PK-6372-12 Pedestrian&Bicycle MastPlanDes	92,000	0	92,000	0%	0%	Timing TBD.
2013		BF-8367-13 Uplands Buildings GenCap	232,934	141,778	91,156	61%	39%	2015 repairs will be based on the recommendations of recent facility condition audit reports.
		PK-6094-13 Don River/Bartley Smith Open	172,500	7,286	165,214	4%	4%	Consultation with TRCA undertaken, early planning stage. Timing TBD.
		PK-6363-13 Vellore Heritage Square-Parkin	87,900	0	87,900	0%	0%	Anticipated 2015/16 design for 2016 construction.
		PK-6376-13 Bridge ID#MS29:Pedestrian Brid	57,500	2,239	55,261	4%	4%	Timing TBD.
		PK-6383-13 Uplands Bridge	117,415	13,652	103,763	12%	15%	TRCA permit received. Project to be tendered for Q4-15 construction.
		PK-6384-13 Uplands Hiking Trails	183,300	0	183,300	0%	0%	Project on-hold pending review of Uplands long-term strategy.
		PK-6392-13 Don River System Trail Signage	82,221	0	82,221	0%	0%	Timing TBD.
		PK-6395-13 UV1-N27 Neighborhood Park Dsgn	1,471,408	0	1,471,408	0%	0%	Timing TBD- related to development of adjacent pumping station and trail
		PK-6397-13 VMC23-2-Vaughan Corporate Cent	108,650	0	108,650	0%	0%	Project under review by VMC team.
		PK-6265-14 Maple Reservoir Pk - SrSoccer	374,894	16,812	358,082	4%	2%	Construction in progress for Q3-15 completion.
2014		PK-6322-14 Rose Mandarin Pk-Basketball C	72,965	0	72,965	0%	0%	Upcoming project for 2015/16 construction.
		PK-6334-14 Heatherton Parkette - Playgrou	133,849	0	133,849	0%	5%	Construction in progress for Q3-15 completion.
		PK-6336-14 HR Breta Pk - Playground	151,498	0	151,498	0%	2%	Construction in progress for Q3-15 completion.
		PK-6356-14 SonomaHghtsCommPk-DaimondLt	229,184	167,251	61,933	73%	5%	Complete Q2-15. Under warranty until May 2016.
		PK-6359-14 Maxey Pk - Parking Lot Expansi	90,867	0	90,867	0%	0%	Upcoming project for 2015/16 construction.
		PK-6361-14 Bindertwine Pk-Soccer Fence	138,368	3,090	135,278	2%	2%	Project delayed due to TRCA permit.
		PK-6365-14 UV1-D4 - Block 40 District Par	392,112	0	392,112	0%	0%	Timing TBD.
		PK-6377-14 Mapes Pk- Playground	155,513	0	155,513	0%	5%	Awarded Q2-2015 for Q3-2015 construction.
		PK-6381-14 APCC-Landscape&Ped Improvement	59,225	960	58,265	2%	2%	Undertaking walkway improvements Q3-2015
		PK-6382-14 Torii Pk - Tennis Court	269,474	144	269,330	0%	0%	Consultation complete for 2016 construction.

\* High Profile Capital Project - see Attachment 4 for separate report

## Q2 Active Capital Project - Variance Explanation

Department	BY Group	Project # & Title	Total Budget	Total Actual	Variance	% Spent	% Complete	Q2-15 Comments
		PK-6385-14 Agostino Pk - Multi-Use Field	100,683	27,330	73,353	27%	0%	Awarded Q2 for Q2/Q3-15 Construction
		PK-6386-14 Calvary Church - Soccer Field	241,046	0	241,046	0%	0%	Timing TBD Pending finalization of an agreement for field use.
		PK-6388-14 Pedestrian Bridge	247,250	0	247,250	0%	0%	Timing TBD
		PK-6391-14 Torii Pk - Bocce Court	90,519	0	90,519	0%	0%	Timing TBD
		PK-6396-14 Yorkhill District Pk-Playgroun	470,839	36,683	434,156	8%	6%	Community Open House Q1-15. To tender Q3/4-15
		PK-6407-14 Crieff Parkette - Playground	86,232	0	86,232	0%	3%	To be Tendered Q4-15 for 2016 construction
		PK-6410-14 Joey Panetta Pk - Tennis Court	224,463	0	224,463	0%	0%	To be Tendered Q4-15 for 2016 construction
		PK-6411-14 Melville Pk - Playground	194,732	0	194,732	0%	0%	Tendered Q2, Awarded Q3 for Q3 construction.
		PK-6415-14 61W-N1-Park Design&Constructio	1,162,779	345	1,162,434	0%	0%	Developer-build agreement in progress. Community meeting held Q2-2015.
		PK-6431-14 61E-N1-Park Design&Constructio	892,669	0	892,669	0%	0%	Timing TBD.
		PK-6436-14 Velmar Downs Pk - Tennis Court	184,190	0	184,190	0%	0%	Upcoming project for 2015/2016 construction.
		PK-6452-14 UV1-LP1-GreenwayDes&Constructi	533,338	0	533,338	0%	0%	Potential developer-build agreement. Timing TBD.
		PK-6473-14 Sports Village - Bocce Court	66,026	0	66,026	0%	0%	Timing TBD.
		PK-6475-14 Maple AirportOpenSpace-Bridge	95,002	10,242	84,760	11%	11%	Project tendered Q1-15, re tendered Q2-15 for Q3-15 construction.
		PK-6479-14 Parks Redevelopment Strategy	108,150	0	108,150	0%	0%	Upcoming project for 2015/16.
		PK-6480-14 Pinegrove Pedestrian Bridge	177,905	9,979	167,926	6%	6%	Project tendered Q1-15, re tendered Q2-15 for Q3-15 construction.
		PK-6481-14 Soccer Field Fence	71,379	32,251	39,128	45%	12%	Construction complete location 1, Q3/4 completion location 2.
		PK-6487-14 Bob O Link Parkette - Walkway	96,305	0	96,305	0%	0%	Upcoming project timing TBD.
		PK-6488-14 King High Pk - Pathway Lt	114,433	0	114,433	0%	0%	Upcoming project timing TBD.
		PK-6489-14 Oak Bank Pond - Boardwalk	30,591	0	30,591	0%	0%	Upcoming project timing TBD.
		PK-6490-14 Maple Reservoir Field Conversi	29,995	0	29,995	0%	2%	Project tendered Q1-15 for Q2/Q3-15 construction.
2015		PK-6305-15 North Maple Regional Park Phas	5,427,514	0	5,427,514	0%	0%	Phase 1 Design in progress.
		PK-6357-15 Agostino Park - Expansion Desi	525,372	0	525,372	0%	2%	Timing TBD
		PK-6455-15 UV2-N19 - Block 12 Neighbourho	1,542,214	0	1,542,214	0%	5%	Park construction in progress.
		PK-6474-15 Keffer Marsh - Bridge Replacem	87,113	0	87,113	0%	0%	Timing TBD. Initiating discussions with TRCA and Region.
		PK-6496-15 CC17-P3 Block 17 Parkette-Desi	98,968	0	98,968	0%	50%	Developer Build complete Q2-15. Under warranty until Q2-2016
		PK-6497-15 KA-S5 Block 51- Public Square-	289,151	0	289,151	0%	0%	Upcoming project timing TBD.
		PK-6500-15 WP13 Block 52 Neighbour Park-D	238,390	0	238,390	0%	0%	Upcoming project timing TBD.
		PK-6504-15 Hefhill Pk-Tennis Court Redeve	205,741	4,717	201,024	2%	0%	Upcoming project for Q3 tender. 2015/2016 construction.
		PK-6521-15 MS1 Block 19 Neighbourhood Park	402,138	0	402,138	0%	0%	Developer build for 2016 construction.
		PK-6522-15 MS2 Block 19 Neighbourhood Par	230,750	0	230,750	0%	0%	Developer build for 2016 construction.
		PK-6523-15 Off Leash Dog Park-Community C	25,750	0	25,750	0%	0%	Upcoming project for 2015 /2016 consultation.
		PK-6525-15 City Hall-Tennis Courts Redeve	298,612	7,337	291,275	2%	0%	Upcoming project for 2015/2016 construction.
		PK-6527-15 Hwy 27 & Milani Blvd Soccer Fi	25,000	0	25,000	0%	0%	Construction on-hold pending Hydro One approvals.
			<b>29,307,006</b>	<b>4,366,118</b>	<b>24,940,888</b>			
Recreation	2006 - 2008	RE-9504-08 Pierre Berton Discovery Centre	1,500,000	845,295	654,705	56%	56%	Pierre Berton Tribute Task Force appointed. No expenditures expected in 2015.
	2009 - 2012	RE-9503-10 Fitness Centre Equip. Replace	755,550	570,183	185,367	75%	61%	2014 complete; 2015 not started.
		RE-9514-11 MacMillan Farm Business Plan	103,000	99,253	3,747	96%	96%	Final component to be conducted by Q3 2015.
	2014	RE-9521-14 Rttf to Enrg-Effic light-MCC	25,800	0	25,800	0%	0%	Work In review.
		RE-9522-14 Public Dspl Un-City Hall &MCC	67,000	0	67,000	0%	0%	Terms of reference in review.
		RE-9525-14 RECUser Fee&Pricing Model Upda	56,650	8,022	48,628	14%	10%	Work in progress; awaiting invoices.
			<b>2,508,000</b>	<b>1,522,753</b>	<b>985,247</b>			
<b>Community Services Total</b>			<b>245,522,809</b>	<b>188,337,021</b>	<b>57,185,788</b>			
Corporate								
Corporate	2015	CO-0082-15 VMC Development Implementation	1,457,788	371,924	1,085,864	26%	8%	
<b>Corporate Total</b>			<b>1,457,788</b>	<b>371,924</b>	<b>1,085,864</b>			
Finance								

\* High Profile Capital Project - see Attachment 4 for separate report

## Q2 Active Capital Project - Variance Explanation

Department	BY Group	Project # & Title	Total Budget	Total Actual	Variance	% Spent	% Complete	Q2-15 Comments
Development Finance and Investment	2015	DI-0075-15 Development Charges Background	75,000	2,088	72,912	3%	0%	
			<b>75,000</b>	<b>2,088</b>	<b>72,912</b>			
Financial Planning & Analytics	2009 - 2012	BU-0002-11 Questica Budget Software licen	91,273	78,924	12,349	86%	87%	Questica module substantially complete. Balance to be used for security or reporting
		RI-0056-10 Impl. of Corp. Asset Mgt Sys.	72,500	14,522	57,978	20%	20%	Corporate Asset System partial funding transfer to Eng. For asset management. Residual on hold for AMS financial integration
	2013	BU-0006-13 Citywide CPA Module	78,471	52,171	26,300	66%	67%	City-Wide CPA module - delayed due to staffing vacancies
			<b>242,244</b>	<b>145,617</b>	<b>96,627</b>			
Purchasing Services	2015	PU-2524-15 E-Procurement (E-Tender, E-Sub	331,313	0	331,313	0%	0%	Project has started however no capital expenditures have occurred.
			<b>331,313</b>	<b>0</b>	<b>331,313</b>			
<b>Finance Total</b>			<b>648,557</b>	<b>147,705</b>	<b>500,852</b>			
<b>Legal &amp; Administrative Services</b>								
By-law & Compliance	2009 - 2012	BY-2508-10 Animal Shelter Lease Hold Impr	976,700	912,601	64,099	93%	91%	Ongoing payments toward promissory note.
			<b>976,700</b>	<b>912,601</b>	<b>64,099</b>			
City Clerk	2009 - 2012	CL-2517-12 Claims Management System	51,500	0	51,500	0%	0%	RFP will be completed for release in the next few weeks, subject to purchasing review.
			<b>51,500</b>	<b>0</b>	<b>51,500</b>			
Real Estate	2009 - 2012	CO-0066-11 Block 40 Parkland Acquisition	7,862,897	7,849,623	13,274	100%	100%	Expecting to close Q2 2015
		RL-0005-12 Land Acquisition Fees	932,773	355,009	577,764	38%	36%	Ongoing
	2013	RL-0008-13 MNR Tablelands	13,835	7,353	6,482	53%	53%	Ongoing
		RL-0009-13 Real Estate Acquisition Strate	103,000	0	103,000	0%	0%	RFP for consultant in Q2 2015
			<b>8,912,505</b>	<b>8,211,985</b>	<b>700,520</b>			
<b>Legal &amp; Administrative Services Total</b>			<b>9,940,705</b>	<b>9,124,586</b>	<b>816,119</b>			
<b>Library</b>								
Library Services	2009 - 2012	LI-4504-09 Library Technology Program	840,000	742,615	97,385	88%	75%	\$140,000/yr for computer replacement
		LI-4508-09 Civic Centre Resource Library-	3,257,120	1,527,641	1,729,479	47%	41%	Purchases continue and accelerate as project proceeds
	2013	LI-4537-13 Capital Resource Purchases	4,499,400	3,531,911	967,489	78%	70%	Annual material purchases-to be adjusted for Civic Centre; further new library additions and annual inflation
	2014	LI-4503-14 BCRL Renovations-Phase 2	250,000	0	250,000	0%	0%	Project renovations expected to begin Q4/15
		LI-4511-14 CCRL-Communications & Hardware	606,000	0	606,000	0%	0%	Purchases expected to begin Q2/15
		LI-4530-14 Civic Centre Resource Library	1,260,000	14,746	1,245,254	1%	1%	Expenditures have begun; expect majority to be spent in Q4/15
		LI-4539-14 VVS39-Consult/Design/Construct	3,328,600	0	3,328,600	0%	0%	Project manager hired in Q2/15 who will then assist in procurement of architect
		LI-4543-13 VVS39 - Land	389,000	0	389,000	0%	0%	Purchase of land from COV to be completed-if required
		LI-4547-13 BCRL - Main Bathroom Renovatio	150,000	0	150,000	0%	0%	Project renovations expected to begin Q4/15
	2015	LI-4521-15 Carrville BI 11 Land	389,000	0	389,000	0%	0%	Purchase of land from COV to be completed-if required
		LI-4522-15 Carrville BL11 - Consulting De	353,700	0	353,700	0%	0%	To begin in collaboration with the City's plans for the new community centre
		LI-4540-15 Vellore Village South BL39 - R	375,000	0	375,000	0%	0%	Collections for the new library build expected to begin in Q4/15
			<b>15,697,820</b>	<b>5,816,913</b>	<b>9,880,907</b>			
<b>Library Total</b>			<b>15,697,820</b>	<b>5,816,913</b>	<b>9,880,907</b>			
<b>Planning</b>								
Building Standards	2009 - 2012	BS-1003-11 Building Depart Computer Syste	1,236,000	405,865	830,135	33%	32%	The AMANDA Phase 1 project is back on track and progressing well and targeted to be completed in Q2-16. The AMANDA Phase II project planning will initiate Q1-16.
	2015	BS-1006-15 Zoning Bylaw Review	515,000	0	515,000	0%	0%	Proposal is scheduled to be tabled at Working Session on September 22/15.
			<b>1,751,000</b>	<b>405,865</b>	<b>1,345,135</b>			

\* High Profile Capital Project - see Attachment 4 for separate report



## Q2 Active Capital Project - Variance Explanation

Department	BY Group	Project # & Title	Total Budget	Total Actual	Variance	% Spent	% Complete	Q2-15 Comments
Development Planning	2006 - 2008	DP-9004-07 Vellore -Master Plan Study	111,000	0	111,000	0%	0%	On Hold Pending OPA Review
	2009 - 2012	DP-9028-12 VMC Physical MastPlan Base Mod	67,000	0	67,000	0%	0%	On hold pending final secondary plan approval
		DP-9029-12 Woodb Heritg Dst. Urban Design	206,000	0	206,000	0%	0%	Project underway and ongoing
		DP-9030-12 VMC Computer 3D Modeling Syste	133,900	44,550	89,350	33%	28%	Project underway and ongoing
		DP-9031-12 CW Streetscape Implem Manual	115,300	111,893	3,407	97%	94%	Complete
	2013	DP-9527-13 VMC Black Creek Detailed Dsgn	150,000	0	150,000	0%	0%	Project to commence Q4-15
		DP-9529-13 Design Review Panel Admin.	41,200	12,714	28,486	31%	29%	Ongoing
		PL-9530-13 Public Art Program-City Wide	199,820	54,329	145,491	27%	21%	Project currently underway and ongoing
	2014	DP-9528-14 City-Wide Urban Design Study	200,000	0	200,000	0%	0%	Project to commence Q4-15
		DP-9537-14 IslingtonAveStrtscape(KARA&KBI	30,000	0	30,000	0%	0%	Project currently underway and ongoing
		DP-9538-14 VMC Urban Design Guidelines	150,000	66,319	83,681	44%	29%	Project currently underway and ongoing
	2015	DP-9525-15 Vaughan Mills Urban Design Str	130,000	0	130,000	0%	0%	Project to commence Q4-15
		DP-9536-15 Building Pedestrian Level Wind	50,000	0	50,000	0%	0%	Project to commence Q4-15
		DP-9542-15 Islington Avenue Streetscape P	538,694	0	538,694	0%	0%	Project to commence Q4-15
		DP-9543-15 Centre Street Design and Const	478,551	0	478,551	0%	0%	Project currently underway and ongoing with YRRTC/vivaNext
		DP-9544-15 Streetscape for Concord West b	814,994	0	814,994	0%	0%	Project currently underway and ongoing with YRRTC/vivaNext
		DP-9545-15 Vaughan Healthcare Centre Prec	1,628,080	0	1,628,080	0%	0%	Project to commence as part of Phase 2 servicing works
			<b>5,044,539</b>	<b>289,805</b>	<b>4,754,734</b>			
Policy Planning	2006 - 2008	PL-9003-07 Vaughan Official Plan Review	3,384,340	3,280,421	103,919	97%	97%	Volume 1 sustantially approved. Work continues on OMB and outstanding appeals for Volume 2. Process expected to continue throughout 2015 and into 2016.
	2009 - 2012	PL-9023-11 Weston Road and Highway 7 Seco	253,000	0	253,000	0%	0%	Not commenced. Earliest projected completeion Q4-2016
		PL-9024-11 Concord Centre Secondary Plan	210,048	173,965	36,083	83%	83%	York Region approved Q2-2015. Notice of Decision issued May 8, 2015, now in effect. Awaiting final invoices Q3-2015
		PL-9025-11 Natural Heritage Network (NHN)	270,172	251,979	18,193	93%	90%	Potential OP Adoption Q4 - 2015/Q1 - 2016.
		PL-9026-11 Vaughan Mills Centre Secondary	373,000	265,110	107,890	71%	71%	OMB Mediaton Underway.
		PL-9027-12 Ctr St W Gateway Secondary Pln	67,400	29,954	37,446	44%	20%	Follow-up work and additional work pending.
	2013	PL-9533-13 NCASsecondary Plan Block 41	515,000	102,976	412,024	20%	6%	On-going.
		PL-9535-13 NCASsecondary Plan Block 27	515,000	44,341	470,659	9%	50%	On-going.
		PL-9539-13 CW Secondary Suites Study	75,000	66,214	8,786	88%	87%	Consultant work completed. Public Hearing March 2015. Technical Report tentatively Q4-2015.
	2014	PL-9547-14 Land Use Study-Kipling/HWY7	57,657	0	57,657	0%	0%	Study has commenced. Projected timeline to completion Q1-Q2 2016.
Planning Total			<b>5,720,617</b>	<b>4,214,960</b>	<b>1,505,657</b>			
Public Works			<b>12,516,156</b>	<b>4,910,630</b>	<b>7,605,526</b>			
Capital Delivery & Asset Management								"Ad-hoc" project in response to complaints
	2006 - 2008	EN-1662-07 City-Wide Sidewalk Infill	155,000	65,088	89,912	42%	42%	Pt. 1 - Construction 100% complete and the maintenance period ended in August, 2012. Pt. 2 - Construction 100% complete and the maintenance period ended in May, 2013. Pt. 3 - Cancelled. Pt. 4 - Construction 100% complete by Public Works. Pt. 5 - Construction 100% complete by Public Works.
		EN-1671-07 Cross Asset Optimization	155,000	49,974	105,026	32%	32%	RFP advertised in Q2-2015, expected to be awarded in Q3-2015  Related to EN-1958-13 Corporate Management Asset Strategy, EN-1778-10 Water Sewer Management System and EN-1997-13 Implementation of Corporate Asset Management.

\* High Profile Capital Project - see Attachment 4 for separate report

## Q2 Active Capital Project - Variance Explanation

Department	BY Group	Project # & Title	Total Budget	Total Actual	Variance	% Spent	% Complete	Q2-15 Comments
		EN-1719-08 Class EA-Bowstring Arch	110,000	103,468	6,532	94%	97%	EA projects related to other capital accounts and will remain open until the completion of the projects. Amounts to be included as part of PSAB/TCA reporting. Pt. 1 - EA Report 100% complete. Design under EN-1886-12 with Construction anticipated in 2017. Pt. 2 - EA Report finalization being reviewed in 2015.
	2009 - 2012	DP-9017-10 Major Mack Streetscape Cons.	2,738,554	2,369,988	368,566	87%	92%	EN-1876-12 Streetlighting Improvement on Major Mackenzie Drive and EN-1905-12 Major Mackenzie Drive Streetscape Additional Funding consolidated into this account in Q3-2012. Includes new sidewalk link (south side) to Peter Rupert Avenue. Construction 92% complete. Project Completion delayed. Bonding Company completing project as requested by Contractor.
		DT-7048-10 Ashbridge Cr SW Mgmt Pond Imp	370,000	0	370,000	0%	1%	RFP anticipated in 2016. Project transferred from Development Engineering and Infrastructure Planning Services Department on June 18, 2013.
		EN-1731-09 Pre-Engineering Pavmt. Mgmt. P	824,000	564,523	259,477	69%	55%	Source of Pre- Engineering Design funds. On going.  Pt. 1 - Design 100% complete. Pt. 2 - Design 100% complete. Pt. 3 - Design 100% complete. Pt. 4 - Design 100% complete. Pt. 5 - Design 100% complete. Pt. 6 - Design 100% complete. Pt. 7 - Design 90% complete, Construction in 2015 under EN-1837-14 & EN-1864-14. Pt. 8 - Design 100% complete. Pt. 9 - Design 100% complete. Pt. 10 - Design 100% complete. Pt. 11 - RFP 100% complete. Pt. 12 - RFP 100% complete Pt. 13 - Design -100% complete.
		EN-1750-09 Geodetic Control Survey Monume	50,000	0	50,000	0%	1%	RFP anticipated in Q3-2015.
		EN-1754-09 Multi-use Path - Teston Rd	1,339,000	44,771	1,294,229	3%	9%	EN-1754-11 consolidated into this account. Sidewalk revised to an Active Transportation Facility (ATF) (Multi-use Pathway) as per master plan. Design 90% complete. Construction will be coordinated with the Proposed York Region improvements along Teston Road.
		EN-1778-10 Water Sewer Mgmt System	77,250	0	77,250	0%	1%	RFP advertised in Q2-2015.  Related to EN-1958-13 Corporate Management Asset Strategy, EN-1671-07 Cross Asset Optimization and EN-1997-13 Implementation of Corporate Asset Management.

## Q2 Active Capital Project - Variance Explanation

Department	BY Group	Project # & Title	Total Budget	Total Actual	Variance	% Spent	% Complete	Q2-15 Comments
								"Ad-hoc" project in response to residential complaints.
		EN-1780-09 Sidewalk and Streetlight Infil	227,000	195,069	31,931	86%	85%	Pt. 1 - Deleted. Asphalt walkway installed by City of Toronto. Pt. 2 - Construction 100% complete and the maintenance period ended in Oct., 2013. Pt. 3 - Construction 100% complete and the maintenance period ended in May, 2013. Pt. 4 - Construction 100% complete and the maintenance period ended in May, 2013. Pt. 5 - Completed by Public Works in Q2-2012. Pt. 6 - Construction 100% complete and is on maintenance until Aug., 2015. Pt. 7 - Construction 100% complete by Public Works Dept. Pt. 8 - Construction 100% complete by Public Works Dept. Pt. 9 - Construction 100% complete by Public Works Pt. 10 - Construction 100% complete.
								"Ad-hoc" project in response to residential complaints.
		EN-1796-10 Traffic Calming 2010	187,770	125,981	61,789	67%	58%	Pt. 1 - Landscaping completed by Parks and Forestry Operations Department. Pt. 2 - Construction 100% complete and the maintenance period ended in Aug, 2012. Pt. 3 - Crosswalk markings 100% complete. Pt. 4 - Approved by Council, project on hold. Pt. 5 - RFP 14-159 award pending for Q1-2015. Pt. 6 - Construction 100% complete.
		EN-1823-10 Traffic/Ped Signals-Various	63,794	8,753	55,041	14%	14%	"Ad-hoc" project(s) in response to Council's approval. Some funds transferred to EN-1827-09 to cover concrete traffic medians, EN-1757-09 to cover controller box and EN-1824-10 to cover accessibility features.
		EN-1824-10 Traffic Signals - Cityview Blv	228,107	57,723	170,384	25%	20%	Project awarded in Q4-2014. Construction 95% complete and holdback release pending. Developer transferred work to City.
		EN-1842-11 Traffic Data Collecting Equipm	87,550	82,285	5,265	94%	94%	Project 94% complete. Additional equipment purchase pending for 2015.
		EN-1843-11 Traffic Signal Improvements	462,000	144,898	317,102	31%	31%	Project EN-1761-10 & EN-1843-13 consolidated into this account in Q3-2012 & Q1-2013. Pt. 1a & b - Countdown Project 100% complete. Pt. 2 - Replace Controller Box at Clark/ S Promenade, Q12-123, 100% complete. Pt. 3 - Controller Boxes update replacement, 100% complete. Pt. 4 - Clark Avenue West Corridor Study, 100% complete. Pt. 5 - Improvement to Melville & Avro Signal 100% complete. Pt. 6 - Traffic Signal Modification at Steels & Hilda by City of Toronto - \$29,480, Construction 100% complete, invoice pending. Pt. 7 - Traffic Signal Modification at Islington & Steeles by City of Toronto - \$22,557, Construction start pending.

\* High Profile Capital Project - see Attachment 4 for separate report

## Q2 Active Capital Project - Variance Explanation

Department	BY Group	Project # & Title	Total Budget	Total Actual	Variance	% Spent	% Complete	Q2-15 Comments
		EN-1848-11 Traffic Sign Assessment	51,500	11,741	39,759	23%	23%	Project to remain open to deplete balance and close out account. Related to 1568-0-05 and EN-1896-12. Pt. 1 - 2011 Project 100% complete. Pt. 2 - For details see EN-1896-12.
		EN-1854-11 GT Pine Valley Dr. Culvert Hea	275,000	105,461	169,539	38%	95%	EN-1854-12 consolidated into this account in Q1-2012 and related to EN-1854-13. RFP issued in December 2011, assignment commenced in Q2-2012. Environmental Assessment & Detail Design 95% complete, working with TRCA to resolve issues. Anticipated to be tendered in 2016
		EN-1865-11 Hwy 407 Station Jane Swalk & I	1,390,500	103,405	1,287,095	7%	9%	EN-1865-12 consolidated into this account in Q1-2012. Project divided into two part due to property issues. Pt. 1 - Award pending in Q3-2015 with construction commencing in Q3-2015. Pt. 2 Tendering anticipated in 2016.
		EN-1879-12 StmWtrMgmt Facility-Gallanough	1,604,616	80,961	1,523,655	5%	9%	EA capital project EN-1769-09 Thornhill Drainage Storm Water Management Facility consolidated into this account in Q1-2013. EN-1879-14 consolidated into this account in Q3-2014. Design 95% complete. Tendering anticipated in 2016 pending additional design review with the community.
		EN-1880-12 Sidewalk-Major Mackenzie	1,097,000	25,884	1,071,116	2%	6%	EN-1880-13 construction consolidated into this account in Q1-2013. RFP 14-237 awarded in Q3-2014, Design 70% complete. Tendering anticipated in Q1-2016.
		EN-1881-12 Traff Sig Install-Wdbrdg/MktLn	142,200	0	142,200	0%	1%	Warrant not met in Q3-2014. Follow-up traffic study pending
		EN-1882-12 Pedestrian Signal-New Westmins	95,100	0	95,100	0%	1%	Traffic study results completed. RFP to undertake design anticipated in Q3-2015
		EN-1886-12 Bridge Rehab-Humber Bridge Tra	1,654,500	60,633	1,593,867	4%	7%	EA completed under EN-1719-08 RFP13-380 awarded in Q3-2013. Design 70% complete. Construction anticipated in 2017.
		EN-1896-12 Traff Sgn Reflectivity Testing	154,500	70,558	83,942	46%	46%	Related to capital projects 1568-0-05 and EN-1848-11 New Legislative requirements for Jan., 2013. Reviewing new requirements.  Pt. 1 - Q2-2012 Project 100% complete. Pt. 2 - Q3-2012 Project 100% complete. Pt. 3 - Q2-2013 Project 100% complete. Pt. 4 - Q4-2013 Project 100% complete. Pt. 5 - 100% complete. Pt. 6 - Anticipated to be tendered in Q3-2015 for Q3-2015 start.
		EN-1904-12 Culvert Replace-Merino Road	793,100	523,364	269,736	66%	65%	Detail design is 100% complete. EN-1904-14 consolidated into this account in Q2-2014. TRCA permit issued. Awarded in Q3-2014 and Construction 95% complete.
		EN-1906-12 Islington Ave Strtscape-Gateway	97,500	0	97,500	0%	1%	Streetscape Master Plan to be approved by Council and Kleinburg BIA contribution not entirely received in order to issue RFP for detailed design. Under review with Development Planning Department and Pt 1B maybe included within Regional Project.

## Q2 Active Capital Project - Variance Explanation

Department	BY Group	Project # & Title	Total Budget	Total Actual	Variance	% Spent	% Complete	Q2-15 Comments
		EN-1908-12 Wtrmain Replace-McKenzie/Walla	453,200	260,953	192,247	58%	58%	Projects to be tendered separately. Pt. 1 - Construction 100% complete and is on maintenance until November, 2016. Pt. 2 - Detail design on hold pending Regional project which may impact McKenzie Street.
		EN-1909-12 PD8 Pump Stn Decommission-Dsgn	329,700	153,355	176,345	47%	90%	EN-1909-13 construction, consolidated into this account in Q1-2013 Pt. 1 - Construction 100% complete and is on maintenance until Oct., 2015. Pt. 2 - Final Disconnection to be completed by Public Works in 2016
2013		EN-1854-13 StormWaterManagement Facility	1,545,000	0	1,545,000	0%	1%	Related to capital project EN-1854-11. This project update reflects a change in scope following the preliminary engineering phase of EN-1854-11. Environmental Assessment & Detail Design 95% complete, new TRCA issues to be resolved. Anticipated to be tendered in 2016.
		EN-1862-13 Municipal Structure Inspection	123,600	39,487	84,113	32%	100%	2014 RFP awarded, inspections 100% complete. Final report received. Project is completed
		EN-1871-13 2013 Pavement Management Prog.	4,781,521	3,045,243	1,736,278	64%	64%	Pt. 1 - Construction 100% complete and is on maintenance until Sept., 2015. Pt. 2 - Linked to EN-1902-12 & EN-1903-12 . Construction 100% complete and holdback release pending. Pt. 3 - Linked to EN-1908-12 Roads anticipated tendered in Q2-2015. Construction has commenced. Pt. 4 - Linked to & for comments see EN-1908-12.
		EN-1872-13 2013 Pavement Management Prog.	3,218,750	2,876,438	342,312	89%	89%	Project to be closed at the end of the maintenance period. Pt. 1 - Construction 100% complete and is on maintenance until Sept., 2015. Pt. 2 - Construction 99% complete, holdback release pending. Pt. 3 - 2014 Road Crack Treatment by Public Works, \$348,000, 100% complete. Pt. 4 - 2015 Road Crack Treatment by Public Works, \$275,000 100% complete.
		EN-1873-13 2013 Pavement Management Prog.	3,321,750	3,297,914	23,836	99%	99%	Project to be closed at the end of the maintenance period. Pt. 1 - Construction 100% complete and is on maintenance until Aug., 2015. Pt. 2 - 2013 Crack Route & Sealing by Public Works \$600,000 limit, 100% complete. Pt. 3 - Sidewalk 100% complete by Public Works Pt. 4 - 2014 Road Crack Treatment by Public Works \$300,000 limit, 100% complete.
		EN-1888-13 Bridge Rehabilitation-Glen Shi	1,654,900	50,955	1,603,945	3%	6%	Condition survey report completed. RFP14-076 awarded and design 60% complete. Construction anticipated in 2017
		EN-1889-13 Bridge Replacement/Rehab.	304,500	0	304,500	0%	3%	RFP for the Environmental Assessment awarded in Q2-2015. It is anticipated that detailed design will be completed in 2016-2017. Construction anticipated in 2018.

\* High Profile Capital Project - see Attachment 4 for separate report

## Q2 Active Capital Project - Variance Explanation

Department	BY Group	Project # & Title	Total Budget	Total Actual	Variance	% Spent	% Complete	Q2-15 Comments
		EN-1940-13 2014 Pavement Management Prog.	3,754,750	3,310,628	444,122	88%	100%	Project to be closed at the end of the maintenance period. Pt. 1 - Construction 100% complete and is on maintenance until Nov, 2016. Pt. 1A - Construction 100% complete and is on maintenance until Nov. 2016. Pt. 2 - Sewer Inspection for proposed PMP 100% complete by Public Works, updated on Dec. 12/ 14 to \$53,000.
		EN-1941-13 2014 Pavement Management Prog.	3,012,750	2,338,300	674,450	78%	78%	Project to be closed at the end of the maintenance period. Pt. 1 - Construction 100% complete and is on maintenance until July, 2016. Pt. 2 - Sewer Inspection for proposed PMP 100% complete by Public Works, updated on Dec. 12/ 14 to \$30,000. Pt. 3 - 2015 Road Crack Treatment by Public Works, \$225,000 100% complete..
		EN-1942-13 2014 Rd Rehab & Watermain Rep.	4,724,267	1,367,580	3,356,687	29%	15%	Watermain and road works tendered together in Q4-2014. . Design 100% complete. Construction 50% complete
		EN-1943-13 2014 Rd Rehab & Watermain Rep.	3,737,566	627,471	3,110,095	17%	10%	Design 100% complete. Pt. 1 - Awarded in Q1-2015 and construction 95% complete. Pt. 2 - Awarded in Q1-2015 and construction 35% complete
		EN-1944-13 2014 Rd Rehab & Watermain Rep.	1,339,000	71,847	1,267,153	5%	5%	Design deferred due to scope change to include Riverside Drive. Design 100% complete. Tendered in Q2-2015. Construction to commence in Q3-2015.
		EN-1950-13 Clarence Street Slope Stab.	600,000	0	600,000	0%	5%	RFP14-104 anticipated to be reissued in Q3-2015. Bell relocating overhead line. Construction anticipated in 2016/ 2017.
		* EN-1958-13 Corporate Asset Management	3,044,000	431,046	2,612,954	14%	14%	Phase 1 assignment 100% complete.
		EN-1960-13 Sidewalk on Weston Road-Steele	103,000	60,399	42,601	59%	85%	RFP13-317 awarded, design 95% complete. Construction anticipated in 2016 pending approval of 2016 Capital Budget .
		EN-1961-13 Sidewalk on Islington Avenue-M	180,250	25,834	154,416	14%	14%	Both parts of the Project to be tendered together. Pt. 1 - Design 100% complete. Tender/ Award anticipated in Q2-2015 with Construction start in Q2-2015. Pt. 2 - RFP14-103 awarded. Design 50% complete with Construction anticipated in 2016.
		EN-1963-13 North Maple Bridge-north of Ma	1,339,000	0	1,339,000	0%	1%	Environmental Assessment finalized as per Council Extract dated November 19, 2013. Construction of the bridge will be programed when there is a local demand. Reviewing status of project to determine when design should start.
		EN-1969-13 Sidewalk on Steeles Avenue W.	61,800	0	61,800	0%	10%	Design 100% complete and construction start anticipated in Q3-2015. Project anticipated to be tendered in conjunction with EN-1865-11 Sidewalk and Streetlighting on Jane Street, missing links.

\* High Profile Capital Project - see Attachment 4 for separate report

## Q2 Active Capital Project - Variance Explanation

Department	BY Group	Project # & Title	Total Budget	Total Actual	Variance	% Spent	% Complete	Q2-15 Comments
		EN-1970-13 Sidewalk& Street/ Walkway Lig	250,000	0	250,000	0%	0%	"Ad-hoc" project in response to residential complaints. Related to EN-1780-09 Sidewalk and Street Lighting Infill Program in older areas
		EN-1971-13 Sanitary Sewer Rehabilitation	51,500	24,242	27,258	47%	100%	Geotechnical investigation 100% complete. Subsurface investigation 100% complete. Reviewing reports.
		EN-1972-13 Multi-use Path & Streetlight	144,200	0	144,200	0%	1%	This project will determine the exact limits of work to be undertaken and the type of rehabilitation method that is required for the sanitary sewer. Following this investigation, the construction phase of this project will be programmed. Construction is anticipated for 2017
		EN-1997-13 Impl of Corporate Asset Mangmt	154,500	7,861	146,639	5%	5%	York Region will be undertaking the rehabilitation of Dufferin Street, from Kirby Road to Major Mackenzie Drive. The scope of work includes a paved shoulder that can accommodate bicycles. As a result, the implementation of an off-road Multi-use Pathway can be deferred. Project can be the closed at this time.
2014		EN-1837-14 Walkway Lt - Mountbatten Road	60,000	33,399	26,601	56%	10%	Related to EN-1671-07 Cross Asset Optimization, EN-1778-10 Water Sewer Management System, and EN-1958-13 Corporate Management Asset Strategy.
		EN-1851-14 Traffic Data CollectionInvento	329,600	0	329,600	0%	0%	Project transferred from the Reserves & Investment Department RI-0056-10 on September, 2013.
		EN-1912-14 2015 PMP - Phase 1	3,459,370	28,006	3,431,364	1%	9%	EN-1864-14 consolidated into this account in Q2-2014 as both projects will be tendered together.
		EN-1913-14 2015 PMP - Phase 2	3,516,500	30,439	3,486,061	1%	9%	Design 100% complete. Construction 90% complete
		EN-1914-14 2015 RRWR - Phase 1	1,655,035	87,469	1,567,566	5%	9%	RFP anticipated in Q1-2016.
		EN-1915-14 2015 RRWR - Phase 2	2,862,654	43,111	2,819,543	2%	9%	Design 90% complete.
		EN-1981-14 Teston Rd to Woodland Acres Cr	129,800	4,393	125,407	3%	5%	Tender/ Award anticipated in Q3-2015 with Construction start in Q3-2015.
		EN-1983-14 Hwy 400 to Jane Street	175,162	1,964	173,198	1%	5%	Design 90% complete.
		EN-1987-14 Royalpark Way-Retaining Wall	128,750	13,302	115,448	10%	100%	Tender/ Award in Q2-2015 with Construction start in Q3-2015.
								RFP14-066 awarded in Q2-2014.
								Design 100% complete.
								Tender/ Award anticipated in Q3-2015 with Construction start in Q3-2015.
								Watermain replacement is not required as per detailed design investigation. Water Reserve funding to be reduced accordingly in Q3-2015.
								RFP14-103 awarded.
								Design 60% complete.
								Tender/construction anticipated in 2016
								RFP14-103 awarded.
								Design 60% complete.
								Tender/construction anticipated in 2016
								Project completed. Project to be closed once debenture financing is received.
								Q14-105 Geotechnical Assessment Report 100% complete.
								Remedial works 100% complete by Public Works.
								Remedial works 100% complete by Public Works.

\* High Profile Capital Project - see Attachment 4 for separate report

## Q2 Active Capital Project - Variance Explanation

Department	BY Group	Project # & Title	Total Budget	Total Actual	Variance	% Spent	% Complete	Q2-15 Comments
		EN-1990-14 RailwayCrossingSafety Assessme	192,610	0	192,610	0%	0%	Work on this project will commence after a report to Council is presented regarding the TSB findings from the investigation of the Ottawa train and bus collision. (Timing - 6 months after the TSB report.)
		EN-1993-14 Willis Rd Bridge	165,000	0	165,000	0%	1%	RFP 15-002 awarded in Q1-2015 for Design start in Q2-2015. Construction anticipated in 2016.
		EN-1994-14 North Johnson District Pk Brid	72,600	763	71,837	1%	1%	RFP 15-002 awarded in Q1-2015 for Design start in Q2-2015. Construction anticipated in 2016.
		EN-1995-14 SWM Improvement for Franklin A	599,500	0	599,500	0%	1%	RFP anticipated in Q3-2018. Construction anticipated in 2016.
		EN-1998-14 Millwood Estates Community (WS	430,000	0	430,000	0%	1%	Petition from the community received in Q1-2014. Public Meeting held on May, 2015 to determine verify the scope of work.  Pt. 1 - Design 100% complete. Pt. 2 - Design 1% complete.
2015		CD-1920-15 2015 Road Rehabilitation and W	3,869,100	0	3,869,100	0%	1%	RFP anticipated in Q3-2015.
		CD-1923-15 Municipal Structure Inspection	101,970	0	101,970	0%	1%	RFP anticipated in Q4-2015.
		CD-1959-15 Traffic Signal Installation -	232,300	0	232,300	0%	0%	RFP anticipated in Q3-2015.
		CD-1982-15 Sidewalk on Old Weston Road -	55,000	0	55,000	0%	0%	Tender/construction in Q3/Q4 2015
		CD-2003-15 Culvert Replacement on King-Va	215,270	0	215,270	0%	0%	RFP anticipated in Q3-2015.
		CD-2004-15 Guide Rail Replacement on Albi	101,970	0	101,970	0%	0%	On Hold - review property ownership of parcels along Albion Vaughan Road
		CD-2006-15 Major Mackenzie Drive Streetsc	317,240	0	317,240	0%	2%	Project to be completed in conjunction with left and right hand turn lane works by York Region on behalf of Buildings & Facilities Dept. Design 50% complete. Construction start anticipated in 2017
		CD-2009-15 Traffic Signal Installation -	232,300	0	232,300	0%	1%	New traffic signal maybe installed by Development Engineering & Infrastructure Planning Services Department. Construction to commence in Q3-2015
		CD-2010-15 Traffic Signal Installation -	247,750	0	247,750	0%	1%	RFP anticipated in Q3-2015. RFP pending for Q2/3-2015
		CD-2011-15 Traffic Signal Improvements on	441,900	0	441,900	0%	1%	Project maybe transferred to Transportation Services and Parks & Forestry Operations Department, Traffic Engineering Division.
		CD-2012-15 Active Transportation Facility	253,000	0	253,000	0%	1%	Property constraints discovered during the detailed design phase. Necessary property will be obtained during redevelopment. Project to be closed and will be re-programmed once the property is available.
		CD-2013-15 Sidewalk (walkway) Replacement	55,000	0	55,000	0%	0%	Design is anticipated for 2017 and construction is anticipated for 2018
		CD-2014-15 Rivermede Rd and Bowes Rd Floo	113,300	0	113,300	0%	0%	Design RFP anticipated for Q3-2016. Construction is anticipated for 2018
		CD-2015-15 2016 Road Rehabilitation	267,300	0	267,300	0%	0%	Design anticipated to start in Q3-2015. Construction is anticipated for 2016
		CD-2016-15 2016 Watermain Replacement	317,300	0	317,300	0%	0%	Phase 5: Design is anticipated for 2016 and construction is anticipated for 2017
		CD-2017-15 Sanitary Installation in the C	113,300	0	113,300	0%	1%	Design anticipated to take place n 2016. Construction is anticipated for 2016
		CD-2018-15 2017 Road Rehabilitation	330,000	0	330,000	0%	0%	Phase 1 - 3: design is anticipated in Q4 - 2015. Construction is anticipated to commence in 2017.  Phase 4: Design to be undertaken in 2017/2018. Construction is anticipated for 2019.

\* High Profile Capital Project - see Attachment 4 for separate report



## Q2 Active Capital Project - Variance Explanation

Department	BY Group	Project # & Title	Total Budget	Total Actual	Variance	% Spent	% Complete	Q2-15 Comments
		CD-2019-15 2017 Watermain Replacement	634,500	0	634,500	0%	0%	Phase 1 - 3: design is anticipated in Q4 - 2015. Construction is anticipated to commence in 2017.  Phase 4: Design to be undertaken in 2017/2018. Construction is anticipated for 2019.
			<b>74,335,126</b>	<b>23,026,927</b>	<b>51,308,199</b>			
Development Engineering & Infrastructure Planning Services	2006 - 2008	1582-0-06 Engineering Design Criteria St	100,800	88,434	12,366	88%	88%	Final draft currently being reviewed
	2009 - 2012	DT-7025-09 Huntington Road Class EA	628,500	130,230	498,270	21%	33%	Study underway. PIC #2 planned for Q3/Q4-15
		DT-7027-09 Millway Ave. / Apple Mill Rd.	367,910	0	367,910	0%	0%	Project ongoing. To be completed in conjunction with the subway and YRT bus terminal projects.
		DT-7039-10 Napa Valley/Avdell SWM Pond Im	75,000	0	75,000	0%	15%	Study currently underway.
		DT-7040-10 Ped. & Bike Master Plan Impleme	85,490	15,304	70,186	18%	18%	Project put on hold due to limited staff resources
		DT-7046-10 Highway 400 Widening Works	1,519,250	0	1,519,250	0%	0%	Project scope and timing linked to MTO works.
		DT-7049-10 SW Mgmt Pond Monitoring Pro.	154,500	0	154,500	0%	0%	Project put on hold due to limited staff resources
		DT-7050-10 Road Pavement Accept. Protocol	61,800	0	61,800	0%	0%	Project put on hold due to limited staff resources
		DT-7052-11 Engineering DC Background Upda	103,000	60,194	42,806	58%	58%	On-going project to update Engineering DC project cost estimates.
		DT-7056-11 Pedestrian & Bicycle Network I	223,410	26,074	197,336	12%	5%	Project put on hold due to limited staff resources
		DT-7058-11 Black Creek Regional Storm Imp	451,500	309,353	142,147	69%	69%	On-going study.
		* DT-7065-11 Millway Avenue Widening & Real	6,769,800	296,777	6,473,023	4%	4%	Subject to development / subway construction.
		DT-7066-11 Steeles West Station Infrastru	3,090,000	0	3,090,000	0%	0%	Subject to Development of Steeles West Secondary Plan area.
		DT-7068-11 Highway 7 Bus Rapid Transit Re	309,000	0	309,000	0%	0%	Project scope and timing linked to Region's construction schedule for Hwy 7 BRT.
		DT-7071-11 Portage Parkway Extension Clas	336,900	0	336,900	0%	0%	Project Awarded in Q1-15; Notice of Study Commencement in Q2-15. Study underway.
		DT-7073-11 Portage Parkway Widening Class	279,700	0	279,700	0%	0%	Project Awarded in Q1-15; Notice of Study Commencement in Q2-15. Study underway.
		DT-7082-12 Pedestrian & Bicycle Ntwk Impl	59,250	51,976	7,274	88%	88%	Project put on hold due to limited staff resources
		DT-7086-12 Blk61 Pedestrian Crossing Stud	77,300	0	77,300	0%	0%	Project timing linked to development of Block 61 West
		DT-7095-12 VMC Underground Pthwy Sys Stud	103,000	0	103,000	0%	0%	Study to be initiated in Q4-15
	2013	DT-7072-13 Colossus Dr Hwy 400 Flyover-In	435,690	34,178	401,512	8%	7%	Protection corridor identified in support of VMC SP. Project put on hold due to limited staff resources.
		DT-7085-13 Parking Management Strategy	103,000	0	103,000	0%	0%	Terms of reference in progress. Consultant retention expected for Q3-15
		DT-7101-13 Vaughan TDM Policy	149,350	0	149,350	0%	0%	Project put on hold due to limited staff resources
		DT-7102-13 TMP Communications	25,750	0	25,750	0%	0%	Project in planning stage
		* DT-7120-13 Black Creek Renewal	1,891,080	86,908	1,804,172	5%	3%	Pending completion of Black Creek EA Study.
		* DT-7121-13 VMC NE SWM Pond	630,360	34,869	595,491	6%	1%	Pending completion of Black Creek EA Study.
		DT-7122-13 Engineering Fee Review Study	113,300	0	113,300	0%	0%	Terms of reference subject to detailed development process mapping exercise currently underway.
	2014	DT-7097-14 Pedestrian and Cycle Strategy	414,575	0	414,575	0%	0%	Project put on hold due to limited staff resources
		DT-7112-14 Kirby Road Municipal Class EA	891,980	0	891,980	0%	0%	Project in planning stage
		DT-7131-14 Clark Ave West Cycle Facility	327,000	0	327,000	0%	0%	Project in planning stage
	2015	DE-7098-15 Pedestrian and Bicycle Network	737,744	0	737,744	0%	0%	The Pedestrian and Bicycle Master Plan Update was put on hold due to limited staff resources
		DE-7104-15 TMP Education, Promotion, Outr	174,590	903	173,687	1%	0%	Staff have begun work on a Communications Plan for promoting and marketing the TMP. The plan will recommend activities to encourage and highlight the benefits of sustainable transportation
		DE-7108-15 School Travel Planning Measure	116,251	0	116,251	0%	0%	Staff continue to work with York Region School Board to recommend activities and promote active mode of transportation to school
		DE-7144-15 Woodbridge Core Area - Functio	120,000	0	120,000	0%	0%	Terms of reference in progress. Consultant retention expected for Q4-15
		DE-7156-15 New Community Areas Transporta	515,000	0	515,000	0%	0%	Study currently underway.

\* High Profile Capital Project - see Attachment 4 for separate report

## Q2 Active Capital Project - Variance Explanation

Department	BY Group	Project # & Title	Total Budget	Total Actual	Variance	% Spent	% Complete	Q2-15 Comments
		DE-7158-15 Concord GO Secondary Plan Feas	103,000	0	103,000	0%	0%	Terms of reference in progress. Consultant award expected for Q4-15
		DE-7160-15 Vaughan Metropolitan Centre (V	154,000	0	154,000	0%	0%	Terms of reference expected to initiate in Q4-15
			21,698,780	1,135,200	20,563,580			
Environmental Services	2005 and Older	1361-2-04 Water Filling System	164,860	106,409	58,451	65%	65%	Working with Development Engineering to find a permanent location
		1363-0-05 Servicing-Dufferin Winter Work	160,000	332	159,668	0%	0%	On hold pending prioritization of new yard construction. In Discussion with Building & Facilities
	2009 - 2012	DT-7054-11 Water Loss Control System Feas	257,500	0	257,500	0%	0%	Project to commence in Q3-15
		DT-7079-11 Inflow & Infiltration Reductio	257,500	0	257,500	0%	0%	Conducted discussions with Region and DEIPS to help shape initiative which will commence in Q4-2015.
		DT-7091-12 Non-Revenue Water Volume Analy	87,600	12,675	74,925	14%	15%	Project to commence in Q3-15
		DT-7094-12 Water Loss Control Sys Study	132,700	0	132,700	0%	0%	Project to commence in Q3-15
		PW-2049-12 Thomson Creek Blvd Strm Drnage	110,000	57,500	52,500	52%	75%	Project complete and to be closed upon holdback release in Q3-15
		PW-2050-12 Avdell Ave Strm Drng ChannRehb	100,000	43,604	56,396	44%	75%	Project complete and to be closed upon holdback release in Q3-15
	2014	PW-2068-14 Weston/400&Industrial Park Pon	225,000	0	225,000	0%	5%	Preliminary work to quatify sediment requiring removal has been completed.
		PW-2069-14 Four Valley Pond. SWMP#68	300,000	3,053	296,947	1%	5%	On-site work initiated.
		PW-2070-14 English Daisy Court SWMP#114	75,000	0	75,000	0%	5%	Project to commence in Q4-15.
	2015	EV-2063-15 ICI Water Meter Replacement Pr	618,000	0	618,000	0%	0%	Project to commence in Q4-15.
		EV-2076-15 Sample Stations	154,500	0	154,500	0%	0%	Project to commence in Q4-15.
		EV-2078-15 SCADA System Implementation	412,000	0	412,000	0%	0%	Project to commence in Q4-15.
		EV-2081-15 Overhaul of Vaughan Landfill M	69,200	0	69,200	0%	0%	Scope of work completed and expected to go to tender in Q3-15
			3,123,860	223,573	2,900,287			
Transportation Service and Parks & Forestry Operations	2006 - 2008	1610-0-06 Dufferin Street Works Yard	488,000	4,134	483,866	1%	1%	On hold pending prioritization of new yard construction. In Discussion with Building & Facilities
		PK-6127-07 Walkway/Hard Surface Replace	610,674	572,948	37,726	94%	94%	Hold for reassessment in Q2-2015
	2009 - 2012	PO-6702-10 GT Park Hard Surface/Wlkwy Rep	405,000	364,971	40,029	90%	82%	Work on-going
		PO-6706-10 Baseball Diamond Redevelop/Ren	145,300	138,926	6,374	96%	96%	Use for 2015 tender prupose in Q2-15- under Project #RP6700-15
		PO-6709-10 SWM Pond Life Saving Stat Ph2	318,000	163,628	154,372	51%	52%	Deferred to Q3-2015
		PO-6712-10 Sugar Bush Woodlot Repairs & M	145,300	42,972	102,328	30%	30%	Deferred to Q3-2015
		PW-2034-10 Hope Radio Tower Study & Impr.	51,500	0	51,500	0%	0%	Remaining funds to remain for future assumed Ponds. Hold for reassement in Q4-2015
	2014	PO-6717-14 YCDSB-Soccer Field Redevelopme	203,940	0	203,940	0%	0%	Additional contracts (fencing and signage) deferred to Q3-15
		PO-6740-14 Irrigation Control System Add	129,000	0	129,000	0%	0%	Related to Project PW-2017-07. See comments under that project.
		PO-6750-14 Park and Walkway Fencing	39,655	0	39,655	0%	0%	Work on-going
		PO-6753-14 CTS Mobile Handheld Program	30,900	0	30,900	0%	0%	Used for 2015 tender prupose in Q2 -15 under Project #RP6739-15
		PW-2066-14 Yard Weigh Scale	128,750	0	128,750	0%	0%	Reverted back to planning stage. Recommend transfer of project to B & F for possible implementation during future, overall JOC yard improvements.
	2015	RP-2013-15 Street Light Pole Replacement	546,702	0	546,702	0%	10%	Department to discuss project with Parks Development.
		RP-2035-15 Curb and Sidewalk Repair & Rep	2,024,449	232,306	1,792,143	11%	10%	Work to commence Q3-15
		RP-2058-15 LED Streetlight Conversion	1,650,000	0	1,650,000	0%	0%	LED Streetlight conversion on hold pending confirmation of strategy.
		RP-6700-15 Tree Planting Program-Regular	1,213,629	0	1,213,629	0%	0%	Work to commence Q4-15
		RP-6739-15 Tree Replacement Program-EAB	965,599	0	965,599	0%	0%	Used for 2015 tender purposes in Q2-15 under Project #RP6754-13
		RP-6742-15 Park Benches-Various Locations	74,200	0	74,200	0%	0%	Awaiting delivery of jersey barriers. Concrete blocks received and invoice paid.

\* High Profile Capital Project - see Attachment 4 for separate report

## Q2 Active Capital Project - Variance Explanation

Department	BY Group	Project # & Title	Total Budget	Total Actual	Variance	% Spent	% Complete	Q2-15 Comments
		RP-6743-15 Park Picnic Table-Variou Loca	74,200	0	74,200	0%	0%	Reverted back to planning stage. Recommend transfer of project to B & F for possible implementation during future, overall JOC yard improvements.
		RP-6746-15 Fence Repair & Replacement Pro	791,983	0	791,983	0%	0%	Work on-going
		RP-6747-15 Relocation of Gazebo (Dr.Mclea	56,650	0	56,650	0%	0%	Work on-going
		RP-6754-15 Parks Concrete Walkway Repairs	475,860	0	475,860	0%	0%	LED Streetlight conversion on hold pending confirmation of strategy.
		RP-6755-15 Ice Storm Tree Replacement Str	796,216	0	796,216	0%	0%	Tender Award at May 19-15 Council Meeting
		RP-6756-15 2015 Traffic Signs Reflectivit	52,874	0	52,874	0%	0%	Tender Award at May 19-15 Council Meeting
		RP-6758-15 Railway Crossing Improvements	402,215	0	402,215	0%	0%	Work to commence Q3-15
			<b>11,820,596</b>	<b>1,519,885</b>	<b>10,300,711</b>			
<b>Public Works Total</b>			<b>110,978,362</b>	<b>25,905,585</b>	<b>85,072,777</b>			
<b>Strategic &amp; Corporate Services</b>								
Access Vaughan	2015	AV-9532-15 Access Vaughan Phase II - Step	50,500	0	50,500	0%	0%	Project will be underway shortly
			<b>50,500</b>	<b>0</b>	<b>50,500</b>			
Environmental Sustainability	2015	ES-2521-15 Community Sustainability and E	48,925	0	48,925	0%	0%	(blank)
			<b>48,925</b>	<b>0</b>	<b>48,925</b>			
Human Resources	2013	HR-9537-13 HR Integration Project	72,100	42,764	29,336	59%	37%	Part 1: GWL/JDE integration work complete. Part 2: Work on e-recruit to begin.
	2014	HR-9533-14 Attendance Management Automati	61,800	0	61,800	0%	0%	Project has not yet started.
		HR-9536-14 Learning Management System	51,500	0	51,500	0%	0%	RFP Issued
			<b>185,400</b>	<b>42,764</b>	<b>142,636</b>			
Information Technology	2006 - 2008	IT-3010-08 City Web Site	824,000	685,509	138,491	83%	90%	System optimization initiatives underway
	2009 - 2012	IT-3009-09 eMail Journaling and Archiving	154,500	18,866	135,634	12%	10%	Project on Hold
		IT-3011-10 Central Computing Infrastructu	2,655,100	2,353,632	301,468	89%	2015 Program - 25% complete	2015 Program in progress
		IT-3012-10 Enterprise Tele Sys Asset Rene	2,882,736	1,091,467	1,791,269	38%	2015 Program - 25% complete	2015 Program in progress
		IT-3013-09 Personal Computer (PC) Assets	1,941,500	1,587,119	354,381	82%	2014 Program 25% complete, 2015 Program - Pending	2014 Program - 95% complete, 2015 program pending
	2014	IT-3020-14 Vaughan On-line Improvements	309,000	31,072	277,928	10%	0%	Intranet upgrade initiatives underway
			<b>8,766,836</b>	<b>5,767,665</b>	<b>2,999,171</b>			
Strategic Planning	2015	SP-0010-15 Update to Vaughan Vision Strat	94,245	0	94,245	0%	0%	Have not started project. RFP to be drafted.
			<b>94,245</b>	<b>0</b>	<b>94,245</b>			
<b>Strategic &amp; Corporate Services Total</b>			<b>9,145,906</b>	<b>5,810,429</b>	<b>3,335,477</b>			
			<b>501,069,997</b>	<b>310,472,034</b>	<b>190,597,963</b>			

# High Profile Capital Project - Status Report

Attachment 4

Capital Project Name	Black Creek Renewal	Ref #	DT-7120-13
Department	Develop. Eng. & Infra. Planning Services	Project Manager	Jennifer Cappola-Logullo
Reporting Period Ending	Q2-15		

	Budget	Amendment	Total Budget	*Award	Amendment	Total Award	YTD Actuals + Commitments	Award Variance	Budget Variance
Original Amount#	1,718,800	188,350	1,907,150	499,806		499,806	499,807	(1)	1,407,343
Original Incidentals			-	6,445		6,445	6,445	(0)	(6,445)
Original Contingency	367,200		367,200	31,468		31,468	-	31,468	367,200
Total	2,086,000	188,350	2,274,350	537,720	-	537,720	506,253	31,467	1,768,097

\* Council authorized award spending issued as the planned value for status reporting e.g. ( Award + Cont+ Incidentals+ etc), which may be less than approved budget

# Includes DT-7058-11; current work underway

Performance Highlights	
Progress to Date	Approved Changes to Design made during Period
The proposed concept plans that unfolded through the facilitated process are being referred through the VMC OMB Mediation and appeals process for further discussion. As well, the Black Creek channel concepts are being used to inform the financial strategy and support the final recommendations of the Class EA study. Preliminary work on financial strategy and area specific development charge background study has commenced. External consultants Fabian Papa & Partners and Hemson were retained to assist in developing quantitative methods to justify the cost allocations within the financial strategy.	The overall scope for the study and the facilitated program differed significantly from the original work plan for the Class EA study (i.e. additional one-on-one meetings and working sessions with stakeholders). Accordingly, the original work plan for the Class EA study initiated by TMIG will need to be updated to suit the new proposed recommendations considered through the OMB mediation and financial strategy. The original proposed financial strategy and area specific by-law was deferred by council due to objection by the affected landowners. This has caused a revisit to the financial strategy with a more holistic costing which includes urban design elements, passive recreation components, and land costs which had not been previously considered.

Major Issues Encountered	Risk-Management Status
The physical relationship between the Black Creek channel and the NE SWM Pond and the establishment of the related financial strategy must be established prior to initiating this project.	Given the complexity of this project, defining the scope will be challenging. This is being managed through on-going dialogue with stakeholders and the establishment of an internal multi-discipline team to manage the various elements of this project.

	Q4-14	Q1-15	Q2-15	Q3-15	Q4-15	Q1-16	Q2-16	Q3-16	Q4-16	Q1-17	Q2-17	Q3-17	Q4-17
Planned		Initiate Financial Strategy			ASDC & Re-initiate EA			File EA / Implement					TBD - Dependent on EA Completion
Actual		Initiate Financial Strategy											

Project Timeline	Plans for Next Period
It is anticipated the timing and outcome of the OMB mediation process will allow us to take the next steps in finalizing the Black Creek Renewal Class EA Study. Schedule of the Study is subject to the OMB mediation process and timing, and the financial strategy. The financial strategy is expected to be brought to the public forum in Q4-2015 with the enactment of an area specific by-law for the works occurring in Q4-2015 to Q2-2016.	The physical relationship between the Black Creek Channel and SWMP will be defined through on-going dialogue with stakeholders and financial strategy. During the next quarter the financial strategy should be brought to council with the ASDC by-law processed following thereafter.

Related Capital Projects						
Project #	Project Name	Status	Brief Description	Budget / Award \$	Actual \$	
DT-7004-07	Black Creek Optimization Study	Approved	Detailed Sub-watershed optimization analysis of the Black Creek Drainage	215,300	201,704	A
DT-7120-13	Black Creek Renewal	Recognized	2016 Implementation Phase	3,883,500		B
DT-7120-13	Black Creek Renewal	Recognized	2017 Implementation Phase	4,854,400		B
DT-7120-13	Black Creek Renewal	Recognized	2018 Implementation Phase	16,504,900		B
DT-7120-13	Black Creek Renewal	Recognized	2019+ Implementation Phase	18,833,230		B

Anticipated Capital (Design + Related) 46,565,680

# High Profile Capital Project - Status Report

Capital Project Name	Civic Centre - Demolition, Parking & Storm Drainage	Ref #	BF-8388-12
Department	Capital Delivery & Asset Management (CDAM)	Project Manager	CDAM / Parks Dev/ Buildings & Facilities
Reporting Period Ending	Q2-15		

	Budget	Amendment	Total Budget	*Award	Amendment	Total Award	YTD Actuals + Commitments	Variance
Original Amount	2,009,000		2,009,000	640,609	82,675	723,284	723,269	1,285,731
Original Incidentals			-			-		-
Original Contingency			-			-		-
Total	2,009,000	-	2,009,000	640,609	82,675	723,284	723,269	1,285,731

\* Council authorized award spending issued as the planned value for status reporting e.g. ( Award + Cont + Incidentals+ etc.), which may be less than approved budget

Performance Highlights	
Progress to Date	Approved Changes to Design made during Period
Driveway realignment works have been completed. Minor deficiency works completed in Q4-14 associated with sod restoration. Detailed design assignment for the improvements at the signalized entrance to City Hall at Major Mackenzie Drive are on-going.	

Major Issues Encountered		Risk-Management Status
Construction timelines will be delayed as a result of implementation constraints discovered during the detailed design phase.		Under warranty until July 2015. Upon completion of these works an additional review will be required to determine any additional site woks associated with circulation and general site remedial works.

	Q1-14	Q2-14	Q3-14	Q4-14	Q1-15	Q2-15	Q3-15	Q4-15	Q1-16	Q2-16	Q3-16	Q4-16
<b>Planned</b>	Award Quote for Driveway Re-alignment	Driveway Re-alignment: Begin Construction	Driveway Re-alignment: Construction Complete			Signalized Entrance: Detailed Design Completion				Signalized Entrance: Begin Construction	Signalized Entrance: Construction Complete	
<b>Actual</b>		Award Quote for Driveway Re-alignment	Driveway Re-alignment: Begin Construction	Driveway Re-alignment: Construction Complete								

Project Timeline	Plans for Next Period
1. Driveway Re-alignment works completed July-14; deficiency works completed in Q4-14. 2. Signalized entrance: Compared to the planned timelines, construction timelines were delayed by a year. Detailed design expected to be completed in Q3-16, with construction to begin and end in Q2-17 and Q3-17 respectively.	Detailed design is 60% complete for the improvements at the signalized entrance to City Hall at Major Mackenzie Drive. Construction to be undertaken in 2017 in conjunction with the Major Mackenzie Drive Road Resurfacing project (to be carried out by the Region).

Related Capital Projects					
Project #	Project Name	Status	Brief Description	Budget / Award \$	Actual \$
BF-8387-17	City Hall Public Square/Underground Parking Structure/Outdoor Rink	Recognized for 2017	Design and construction of a Public Square, Underground Parking Structure and Outdoor Rink.	20,360,000	0

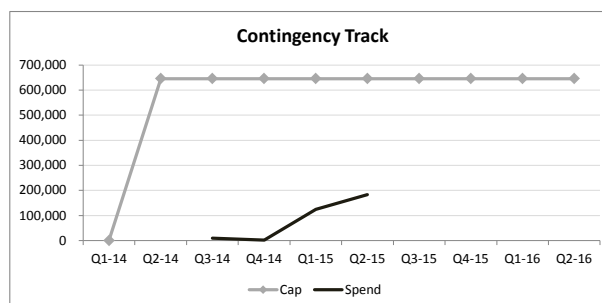
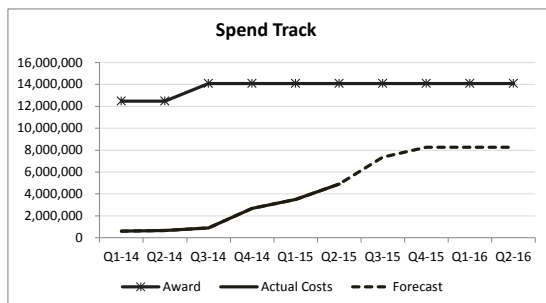
Anticipated Capital (Design + Related) 22,369,000

# High Profile Capital Project - Status Report

Capital Project Name	Civic Centre Resource Library - Construction	Ref #	LI-4519-09
Department	Buildings & Facilities	Project Manager	MHPM Project Managers Inc.
Reporting Period Ending	Q2-15		

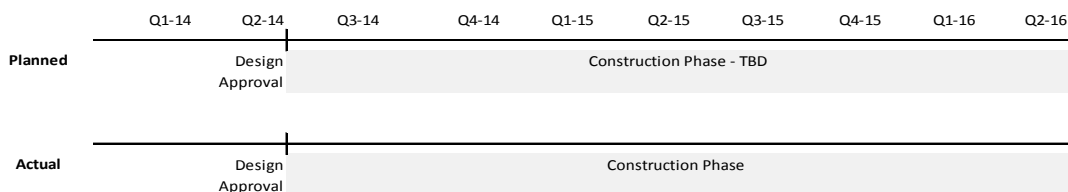
	Budget	Amendment	Total Budget	*Award	Amendment	Total Award	YTD Actuals + Commitments	Budget Variance
Design	971,000	(256,136)	714,864	714,864	-	714,864	714,864	-
Original Amount	11,325,000	1,862,943	13,187,943	13,038,946	-	13,038,946	13,339,108	(151,165)
Original Incidentals	-	-	-	49,983	-	49,983	49,983	(49,983)
Original Contingency	-	646,176	646,176	646,176	-	646,176	318,522	327,654
Total <sup>1</sup>	12,296,000	2,252,983	14,548,983	14,449,969	-	14,449,969	14,422,477	126,506

<sup>1</sup> All amounts exclude 3% administrative recovery fee and transfer to reserves of \$226,500



Performance Highlights	
<b>Progress to Date</b>	<b>Approved Changes to Plan made during Period</b>
- Roofing, concrete floor slabs & curtain wall framing were constructed in Q2, above ground mechanical, electrical and interior partition walls will commence in Q3.	- Change Orders, totaling to approximately 2.5% of the original contract amount, were issued to address unforeseen site conditions and design coordination issues.

Major Issues Encountered	Risk-Management Status
- General Contractor forecasted a 4 week schedule extension, the progress on site indicated that further extension may be required.	- General Contractor's revised schedule has altered some activities to be done in parallel and some with reduced durations to make up lost time. Project Management Consultant (MHPM) will continue to monitor site progress against the schedule.



Project Timeline	Plans for Next Period
Construction Phase: - Q3-2014 to Q1-2016	- Above ground mechanical, electrical and interior partition walls will commence in Q3.

Related Capital Projects						
Project #	Project Name	Status	Brief Description	Budget / Award \$	Actual \$	
LI-4530-14	Civic Centre Resource Library - Furniture	Approved	Purchase of furniture and equipment for opening of the Civic Centre Resource Library	1,223,300	14,317	B
LI-4511-14	Civic Centre Library-Communications & Hardware	Approved	Purchase Communications System and Hardware	588,369	0	B
LI-4508-13	Civic Centre Resource Library-Resource Material	Approved	Purchase resources for the third resource library	3,250,000	1,527,641	B
LI-4527-10	New Civic Centre Library - Land	Approved	The new resource library is to be located on lands immediately adjacent to the new Civic Centre.	2,403,000	2,403,000	B

Anticipated Capital (Design, Construction + Related) 22,013,652

# High Profile Capital Project - Status Report

Capital Project Name	Corporate Asset Management	Ref #	EN-1958-13
Department	Corporate Asset Management	Project Manager	Elaine Chang
Reporting Period Ending	Q2-15		

	Budget	Amendment	Total Budget	*Award	Amendment	Total Award	YTD Actuals + Commitments	Variance
Original Amount	3,029,440		3,029,440	464,285		464,285	418,491	2,565,155
Original Incidentals			-			-		-
Original Contingency			-			-		-
Total	3,029,440	-	3,029,440	464,285	-	464,285	418,491	2,565,155

\* Council authorized award spending issued as the planned value for status reporting e.g. ( Award + Cont+ Incidentals+ etc), which may be less than approved budget

Performance Highlights	
Progress to Date	Approved Changes to Design made during Period
Communications on the Computerize Maintenance Management System (CMMS) initiative continued. Asset data collection continued for B&F and Parks (soccer fields). Business requirements report and Future State Processes reports were begun. Asset Management Plan 2015 is 30% complete.	There was only one approved change order for Phase 1 of the project, that had no net financial impact to the budget.

Major Issues Encountered	Risk-Management Status
Delays in hiring of the Asset Management positions may lead to delay in procurement of the Asset Management (AM) System. No other major issues have been encountered to date.	Project is being continually monitored to identify and mitigate any risks associated with the project implementation.

	Q1-13	Q2-13	Q3-13	Q4-13	Q1-14	Q2-14	Q3-14	Q4-14	Q1-15	Q2-15	Q3-15
Planned		Establish Asset Management		Develop Corporate Asset Management							Select Asset Management
Actual		Completed Mar/13		Completed Oct/13							

Project Timeline	Plans for Next Period
RFP for system is expected to be released in Q4 2015.	The remaining Asset Manager Specialist position will be filled in Q3-2015. Business Requirements will be circulated to stakeholders, feedback collected, and the document finalized. Future State Processes will be drafted and reviewed with stakeholders. Functional Requirements will be started. The Draft AM Plan will be completed. Data collection will proceed, and a Data Strategy will be started.

Related Capital Projects					
Project #	Project Name	Status	Brief Description	Budget / Award \$	Actual \$

Anticipated Capital (Design + Related) 3,029,440

# High Profile Capital Project - Status Report

Capital Project Name	Fire Station 7-3 Relocation - Design & Construction	Ref #	FR-3563-12/FR-3564-13
Department	Buildings & Facilities / VFRS	Project Manager	Mettko (External PM Consultant)
Reporting Period Ending	Q2-15		

	Budget	Amendment	Total Budget	*Award	Amendment	Total Award	YTD Actuals + Commitments	Variance
Original Amount	4,746,200	(36,756)	4,709,444	367,557		367,557	433,076	4,276,369
Original Incidentals			-	-		-	-	-
Original Contingency	-	36,756	36,756	36,756		36,756	-	36,756
Total	4,746,200	-	4,746,200	404,313	-	404,313	433,076	4,313,124

\* Council authorized award spending issued as the planned value for status reporting e.g. ( Award + Cont+ Incidentals+ etc), which may be less than approved budget

Performance Highlights	
Progress to Date	Approved Changes to Design made during Period
- Architectural & Engineering design continues to develop in Q2-2015 with input from key stakeholders including VFRS & YR EMS. Regular design meetings took place in Q2.	- Not Applicable during design phase.

Major Issues Encountered	Risk-Management Status
- Class C cost estimate prepared by the Cost Consultant indicated the design may result in a 5% over budget. Design Consultants reviewed the cost estimate and would find efficiency whenever possible without sacrificing the user experience (e.g. reduce greenroof area). Further cost estimate will be prepared as the design progress further.	- PM Consultant maintains a risk tracking log and will monitor/remediate the project risks.

	Q1-14	Q2-14	Q3-14	Q4-14	Q1-15	Q2-15	Q3-15	Q4-15	Q1-16	Q2-16	Q3-16	Q4-16
Planned**						TBD						
Actual**						TBD						

\*\*Project timeline chart will be completed in detail once RFP has been awarded and project manager provides the required timelines.

Project Timeline	Plans for Next Period
Tentative Schedule: - Design Phase: Q1-15 to Q3-15 - Tender Phase: Q3-15 - Construction Phase: Q4-15 to Q1-17	- Design Consultant will finalize the design and issue for tender in Q3-15.

Related Capital Projects						
Project #	Project Name	Status	Brief Description	Budget / Award \$	Actual \$	
FR-3514-12	Relocate Fire Station 7-3 Land Acquisition	Approved	Land Acquisition for Fire Station 7-3	4,347,375	4,449,844	A
FR-3565-13	Station #73 Equipment	Approved	Equipment for Fire Station 7-3	165,000	26,762	B

Anticipated Capital (Design + Related) 9,361,044



# High Profile Capital Project - Status Report

Capital Project Name **Maple Valley Plan** Ref # **5961-2-03**

Department **Parks Development** Project Manager **Melanie Morris/Martin Tavares**

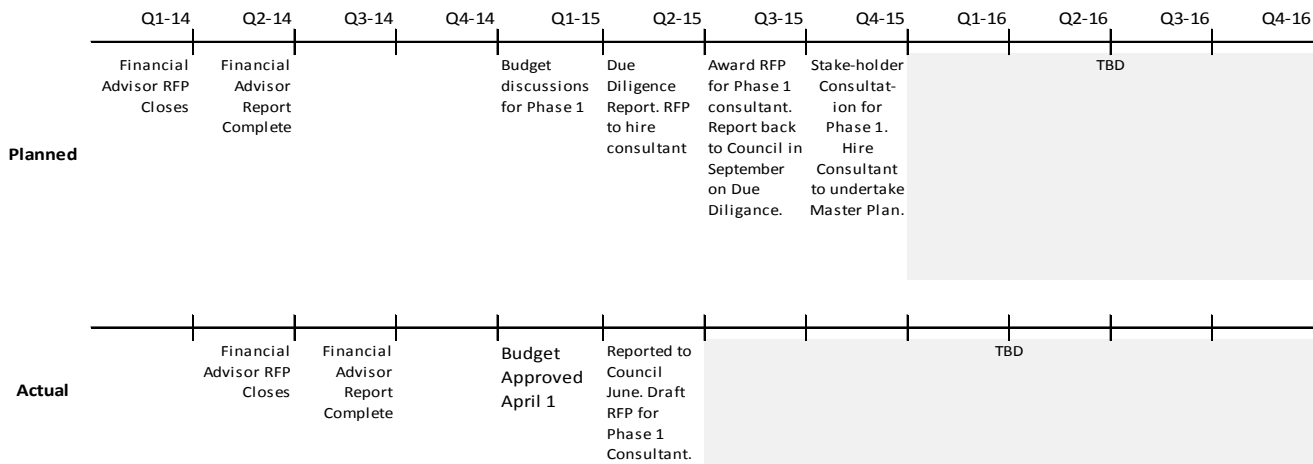
Reporting Period Ending **Q2-15**

	Budget	Amendment	Total Budget	*Award	Amendment	Total Award	YTD Actuals + Commitments	Variance
Original Amount	1,968,932		1,968,932	114,960		114,960	114,960	1,853,972
Original Incidentals			-	65,088		65,088	65,088	(65,088)
Original Contingency			-			-		-
Total	1,968,932	-	1,968,932	180,048	-	180,048	180,048	1,788,884

\* Council authorized award spending issued as the planned value for status reporting e.g. ( Award + Cont+ Incidentals+ etc), which may be less than approved budget

Performance Highlights	
Progress to Date	Approved Changes to Design made during Period
Financial advisory review completed Q3-14. Staff due diligence follow-up report completed Q2-15 with additional PPP procurement information required for Q3-15. Capital project PK-6305-15 for Phase 1 construction approved including \$150,000 contribution by Vaughan Soccer Club. RFP for Phase 1 Consultant team in progress.	

Major Issues Encountered	Risk-Management Status



Project Timeline	Plans for Next Period
Multiple timelines as per June 15, 2015, Report No. 10, Item 13 of the Finance Administration and Audit Committee.	Report back to Council Q3-15 on additional Financial Advisory due diligence. Award RFP to retain Consultant for Phase 1 Design.

Related Capital Projects						
Project #	Project Name	Status	Brief Description	Budget / Award \$	Actual \$	
5987-0-04	Maple Artificial Turf	Approved	Construction of Artificial Turf	708,800	2,987	A
PK-6305-15	Maple Valley Plan - Phase 1 (A)	Approved	Construction Phase	5,427,514		A

Anticipated Capital (Design + Related) 8,105,246

# High Profile Capital Project - Status Report

Capital Project Name	Millway Avenue Widening & Realignment				Ref #	DT-7065-11
Department	Develop. Eng. & Infra. Planning Services		Project Manager	Andrew Pearce		
Reporting Period Ending	Q2-15					

	Budget	Amendment	Total Budget	*Award	Amendment	Total Award	YTD Actuals + Commitments	Award Variance	Budget Variance
Original Amount	6,572,600		6,572,600	2,337,743		2,337,743	2,337,743	-	4,234,857
Original Incidentals			-			-	-	-	-
Original Contingency			-			-	-	-	-
Total	6,572,600	-	6,572,600	2,337,743	-	2,337,743	2,337,743	-	4,234,857

\* Council authorized award spending issued as the planned value for status reporting e.g. ( Award + Cont+ Incidentals+ etc), which may be less than approved budget

Performance Highlights	
Progress to Date	Approved Changes to Design made during Period
The design and reconstruction of Millway from Highway 7 to Portage Pkwy will be completed in conjunction with the TYSSE and YRT Bus Terminal projects. The widening and reconstruction of Millway between Highway 7 and Applemill has been incorporated into the TYSSE project. In June 2011, Council authorized the expenditure of approximately \$486,500 for this work included in the amounts above. In addition, Council at its meeting on December 10, 2013 authorized the acquisition of the necessary land to facilitate the widening of the right-of-way to its ultimate width of 31 metres. Staff is working with YRRTC to incorporate the construction of the balance of Millway to Portage Pkwy into the YRT Bus Terminal project.	No changes to date.

Major Issues Encountered	Risk-Management Status
Ongoing coordination between the City, TYSSE, and YRRTC projects and active developments in the area is required to ensure the design and construction of Millway & Applemill is seamless and Millway is fully reconstructed before the subway is operational in 2017.	The major risk with respect to this project is with schedule creep due to construction related delays. On-going coordination between the parties will manage this risk.

	Q1-15	Q2-15	Q3-15	Q4-15	Q1-16	Q2-16	Q3-16	Q4-16	Q1-17	Q2-17	Q3-17	Q4-17	Q1-18
Planned	Initiate Detailed Design			Complete Detailed Design	Road Construction					Substantial Completion		Completion	
Actual	Initiate Detailed Design												

Project Timeline	Plans for Next Period
The reconstruction of Millway Avenue between Hwy 7 and Portage Pkwy is to be completed before the subway is operational.	Design and construction coordination between parties is on-going. The design and construction of Millway north of Applemill to be incorporated with the YRT Bus Station design/build contract.

Related Capital Projects					
Project #	Project Name	Status	Brief Description	Budget / Award \$	Actual \$

Anticipated Capital (Design + Related) 6,572,600

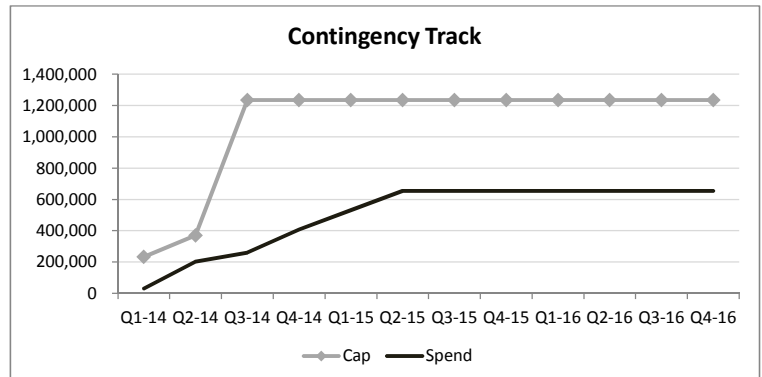
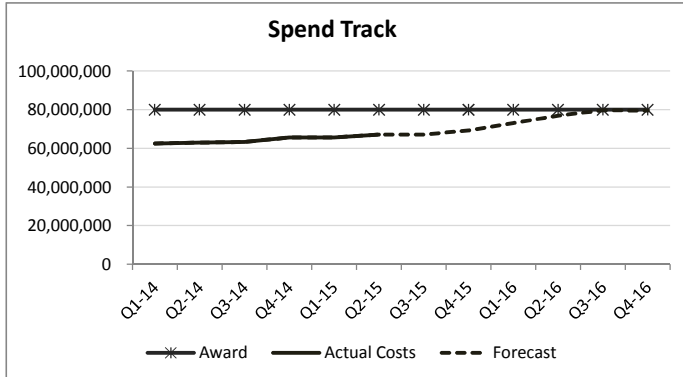
# High Profile Capital Project - Status Report

Capital Project Name	Vaughan Hospital Precinct Development	Ref #	CO-0054-09
Department	City Manager	Project Manager	Capital Delivery & Asset Management
Reporting Period Ending	Q2-15		

	Budget	Amendment	Total Budget	*Award	Amendment	Total Award	YTD Actuals + Commitments	# Future Commitments	Budget Variance
Original Amount	80,000,000		80,000,000	69,138,007	608,509	69,746,515	69,746,515	12,939,748	(2,686,263)
Original Incidentals			-			-			-
Original Contingency			-	1,234,814		1,234,814	1,234,814	1,200,000	(2,434,814)
Total	80,000,000	-	80,000,000	70,372,820	608,509	70,981,329	70,981,329	14,139,748	(5,121,077)

\* Council authorized award spending issued as the planned value for status reporting e.g. ( Award + Cont+ Incidentals+ etc), which may be less than approved budget

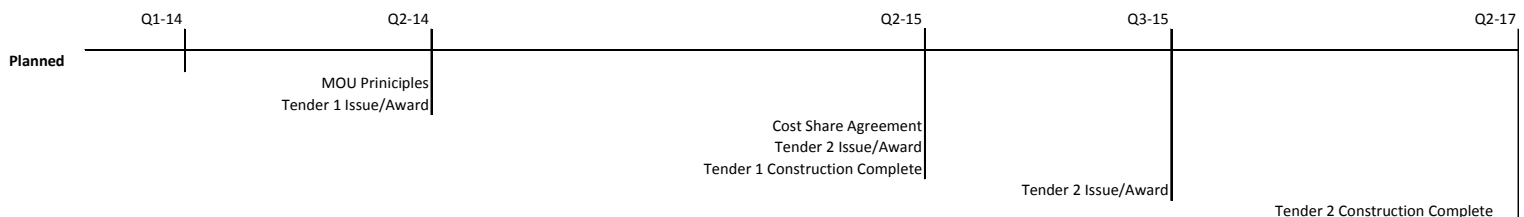
# Assumes a Cost-sharing agreement for construction of Tenders 1 & 2



Assumes 43/57 - MH/CoV Cost-sharing of construction costs for Tenders 1 & 2

Performance Highlights	
Progress to Date	Approved Changes to Plan made during Period
Phase 1 is progressing and nearing completion. Phase 2, which includes water and sewer servicing, the internal road network and the new Jane St intersection, is due to be issued at the beginning of the summer and awarded at the end of Q3-15. The ground lease has been executed and the cost-sharing agreement is currently being executed.	Additional costs primarily associated with site conditions impacting the tunneling operation have been negotiated; this portion of work is funded from the wastewater reserve. Additional costs associated with the contract and risk management costs due to the amended timelines are being negotiated. These costs extend to the work associated with Phase 2.

Major Issues Encountered	Risk-Management Status
A compressed schedule to carry out the detailed design has resulted in the management of several issues during construction. Additional work has been approved during the construction of T14-072 Vaughan Healthcare Centre – Contract 1 as a result of utility and infrastructure conflicts that impacted tunneling activities. Additional scope was added as a result of regulatory agencies (in order to obtain their approvals).	The full impact of the delays, additional work and changes in scope have been identified. Staff will provide a separate report summarizing all the changes in Q3-15. Timelines will be updated based on discussions regarding the co-ordination of work activities within the precinct with Mackenzie Health and Infrastructure Ontario.



Project Timeline	Plans for Next Period
Tender 2 is scheduled for issuance in Q3-15, with a projected completion date of Q2-17 based on discussions with Mackenzie Health and Infrastructure Ontario.	

# High Profile Capital Project - Status Report

Capital Project Name	Vaughan Metropolitan Centre NE Storm Water Management Pond	Ref #	DT-7121-13
Department	Develop. Eng. & Infra. Planning Services	Project Manager	Jennifer Cappola-Logullo
Reporting Period Ending	Q2-15		

	Budget	Amendment	Total Budget	*Award	Amendment	Total Award	YTD Actuals + Commitments	Variance
Original Amount	489,600		489,600			-	36,225	453,375
Original Incidentals			-			-		-
Original Contingency	122,400		122,400			-	-	122,400
Total	612,000	-	612,000	-	-	-	36,225	575,775

\* Council authorized award spending issued as the planned value for status reporting e.g. ( Award + Cont+ Incidentals+ etc), which may be less than approved budget

Performance Highlights	
Progress to Date	Approved Changes to Design made during Period
The VMC Municipal Servicing Master Plan Class EA identifies the technical design parameters for the SWMP improvements. The proposed pond improvements will be an integral part of the overall urban design vision and Black Creek Channel configuration. City VMC Team is considering a design process alternative for this pond to integrate all VMC Secondary Plan components including park, urban design and engineering requirements. The design process will be initiated when the interface between the channel and SWMP is better defined through the alignment of the Black Creek Class EA.	The anticipated cost of constructing this SWM facility is needed as input into the broader Black Creek financial strategy. Developing a reasonable cost estimate for construction would be premised on a preliminary design which would establish a realistic and implementable basis for the eventual detailed design and construction of the SWM pond. Accordingly, TMIG was retained to prepare an updated cost estimate that will inform the advancement of the preliminary concept plan and feed into the on-going financial strategy for the pond and Black Creek channel renewal works.

Major Issues Encountered	Risk-Management Status
The physical relationship between the Black Creek channel and the NE SWM Pond and the establishment of the related financial strategy must be established prior to initiating this project. The financial strategy is expected to be brought to the public forum in Q4-2015 with the enactment of an area specific by-law for the works occurring in Q4-2015 to Q2-2016.	Given the complexity of this project, defining the scope of this project will be challenging. This is being managed through on-going dialogue with stakeholders and the establishment of an internal multi-discipline team to manage the various elements of this project.

	Q4-14	Q1-15	Q2-15	Q3-15	Q4-15	Q1-16	Q2-16	Q3-16	Q4-16	Q1-17	Q2-17	Q3-17	Q4-17	Q1-18
Planned	Archeology Assess.	Prelim. Cost	Pre-Design		Design					Implemen- tation				
Actual	Archeology Assess.	Prelim. Cost												

Project Timeline	Plans for Next Period
The preliminary cost estimate for the pond was completed, and will feed into the Black Creek financial strategy.	The physical relationship between the Black Creek Channel and SWMP will be defined through on-going dialogue with stakeholders and financial strategy. During the next quarter the financial strategy should be brought to council with the ASDC by-law processed following thereafter.

Related Capital Projects						
Project #	Project Name	Status	Brief Description	Budget / Award \$	Actual \$	
DT-7004-07	Black Creek Optimization Study	Approved	Detailed Sub-watershed optimization analysis of the	215,300	201,704	A
DT-7058-11	Black Creek Class EA Study	Approved	Black Creek EA Study- Between hwy 7 and Hwy 407	438,350	300,343	A
1596-0-06	VMC Servicing Strategy Master Plan	Approved	VMC Master Plan Class EA	326,200	330,375	A
DT-7121-13	VMC-NE Storm Water Management Pond	Recognized	2016 Construction Phase	485,400		B
DT-7121-13	VMC-NE Storm Water Management Pond	Recognized	2017 Construction Phase	5,613,905		

Anticipated Capital (Design + Related) 7,691,155

## Inactive Project Detail

## Attachment 5

Category/Department	Project # & Title	% Spent	Spend Remaining
<b>DC Repayment</b>			
Development Engineering & Infrastructure Planning Services	1231-0-04 Major Mackenzie Watermain	82%	580,870
	1332-0-00 Bass Pro Mills Interch	90%	1,720,722
	1414-2-03 McNaughton Rd Extension	99%	52,112
	1489-0-03 Teston Rd PD #7 2003	87%	576,089
	1547-0-05 Sidewalks Streetlights	37%	222,032
	1548-0-05 Swlk Stlights Major Mackenzie	0%	240,000
	1584-0-06 Hwy 427/Fogal Rd. Mid-Block	33%	2,872,646
	1589-0-06 Rutherford Rd PD 6 E. Watermain	61%	1,514,578
	DE-7123-15 Kleinburg - Nashville PD6 Majo	0%	2,020,825
	DE-7125-15 OPA 620 (Steeles West) East -	0%	400,000
	DE-7138-15 Block 55 PD-KN Watermain Servi	0%	2,000,000
	DE-7145-15 Huntington Road Watermain (Rut	0%	1,250,100
	DE-7146-15 VMC Maplecrete Road Watermain	0%	155,200
	DE-7149-15 Major Mackenzie PD6 West Water	99%	622
	DE-7150-15 Zenway / Fogul Sanitary Sub-Tr	0%	4,391,000
	DE-7151-15 Huntington Road Reconstruction	0%	1,700,000
	DE-7157-15 Huntington Road Trade Valley t	0%	4,511,500
	DE-7161-15 Street "A" - Highway 427 Cross	0%	7,000,000
	DT-7012-07 PD 5 West Woodbridge Watermain	0%	2,846,834
	DT-7018-09 Zenway / Fogal Sanitary Sub-Tr	99%	10,725
	DT-7019-09 Fogal Road Reconstruction	40%	280,861
	DT-7023-09 Signalized Intersection Ductin	36%	66,130
	DT-7024-11 Bass Pro Mills Dr / Locke St W	0%	355,350
	DT-7028-09 OPA 620 Infrastructure Design	60%	311,828
	DT-7034-09 Sidewalk & Streetlights	21%	1,737,457
	DT-7044-10 Huntington Rd-Hwy 7 to Langsta	49%	1,301,518
	DT-7045-11 Block 11 Valley Road Crossings	72%	2,401,966
	DT-7047-10 Huntington Road - Hwy 7 to Lan	21%	1,298,542
	DT-7076-11 Block 12 Valley Crossings	90%	51,227
	DT-7088-12 McNaughton Road Repairs	92%	3,883
	DT-7089-13 Stevenson Avenue Construction	97%	12,701
	DT-7090-13 Huntington Rd.-Langstaff to Ru	0%	370,800
	DT-7126-13 Coldspring Road Construction	100%	-1
	DT-7128-12 Block 12 Valley Crossings	90%	38,763
	DT-7135-14 Coldspring Rd & Stevenson Ave	3%	200,713
	DT-7136-14 McNaughton Road Construction	0%	236,900
	EN-1721-08 Sidewalk Construction - Bathur	0%	51,500
			<b>42,785,993</b>
Development Finance and Investme	DI-0072-13 Woodlot Acquisition Bloc	100%	0
<b># of Projects &amp; Total</b>		<b>38</b>	<b>42,785,993</b>
<b>External Invoice</b>			
Buildings & Facilities	PO-6748-13 Horticulture Ops Relocate	91%	8,483
Capital Delivery & Asset Management	1421-3-04 Portage Parkway Extension	99%	99,908
	EN-1696-08 Applewood Flyover-407/ETR	0%	515,000
	EN-1726-08 Applewood Crescent Extension	87%	784,526
	EN-1736-09 Accessibility for Ontarians wi	60%	41,230
	EN-1786-10 Applewood Crescent Extension	39%	375,275
			<b>1,815,939</b>
Development Engineering & Infrastructure Planning Services	1420-0-02 OPA 601 Klein/Nashville 2002	76%	42,540
	DT-7070-11 VMC & Regional Centre Transpor	48%	160,391
			<b>202,931</b>
Fleet Management	FL-5254-13 Building & Facilities-1 new 1/	97%	804

Category/Department	Project # & Title	% Spent	Spend Remaining
	FL-5418-14 PKS-FORESTRY-Small Equipment	25%	15,466
	FL-5465-14 PW-WWW- utility vehicle equipme	93%	2,053
			<b>18,323</b>
Transportation Service and Parks &	PW-2061-14 Woodbridge Yard Rehabilitation	0%	195,700
	PW-2062-14 Works Yard Improvements	76%	6,119
			<b>201,819</b>
Parks Development	PK-6301-11 KP3 (Wishing Well Pk)	90%	32,601
Recreation	RE-9512-12 Father Erm Fitns Ctr Equip Rep	97%	5,579
Strategic Planning	SP-0003-13 Performance Measurement System	73%	27,553
<b># of Projects &amp; Total</b>		<b>16</b>	<b>2,313,228</b>
<b>Maintenance</b>			
Capital Delivery & Asset Management	EN-1723-08 Road Upgrade - Lester B. Pears	59%	283,784
	EN-1753-09 CON-Kirby Rd Sidewlk Keele-Duf	94%	59,132
	EN-1756-09 Sidewalk Const. Program to Sup	50%	2,128,570
	EN-1857-11 Const Sidewalk - Dufferin Ruth	32%	474,302
	EN-1885-12 Sidewalks-Missing Links	20%	163,875
	EN-1887-12 Bridge Rehab-Dick Bridge Humbe	88%	78,544
	EN-1894-12 Drainage Improve-Ranch Trail	4%	496,695
	EN-1902-12 Watermain Replace-MeetingHseRd	89%	77,122
	EN-1988-14 Balwin Ave-Culvert Rehab	45%	30,878
			<b>3,792,902</b>
<b># of Projects &amp; Total</b>		<b>9</b>	<b>3,792,902</b>
<b>Regional Invoice</b>			
Capital Delivery & Asset Management	EN-1739-09 Keele Street Watermain Relocat	0%	2,111,500
	EN-1859-11 Sidewalk & Streetlight Rutherf	11%	1,929,602
	EN-1965-14 YorkRegion MajorMac SSL-Phase1	0%	927,000
	EN-1999-14 Watermain Replac. on Centre St	0%	3,600,000
			<b>8,568,102</b>
Development Engineering & Infrastructure Planning Services	DT-7013-08 PD 9 Watermain Interconnection	0%	72,000
Development Planning	DP-9524-13 Highway 7 VMC Streetscape	0%	1,963,134
<b># of Projects &amp; Total</b>		<b>6</b>	<b>10,603,236</b>
<b>Warranty</b>			
Parks Development	PK-6131-12 Lakehurst Pk-Playgrd Repl	95%	6,642
	PK-6267-11 GT Maple Nature Rsrv-Valley Rd	62%	204,530
	PK-6269-10 UV1-N2 Village Green Park Cons	87%	174,426
	PK-6271-10 UV2-N7 Pheasant Hollow Park	100%	4,219
	PK-6272-10 UV1-N5 West Wind Park	99%	8,126
	PK-6281-10 Sonoma Heights Community Park	99%	6,946
	PK-6298-11 UV2-N4 (LeBovic Campus Dr & Th	93%	66,653
	PK-6311-11 UV2-N12 (Dufferin St/Apple Blo	95%	36,947
	PK-6312-11 UV2-N15 (Valley Vista Drive &	88%	105,088
	PK-6313-11 UV2-N18 (Alrob Court and Upper	90%	61,173
	PK-6315-13 CF Mackenzie Glen District Pk	55%	89,683
	PK-6333-13 CF Glen Shield Pk-Playgrnd Rep	80%	49,000
	PK-6344-13 CF York Hill Pk-Tennis Crt Re	90%	5,565
	PK-6350-13 Sonoma Heights Community Park-	93%	10,755
	PK-6434-14 Mario Plastina Pk-Exp Play Equ	96%	1,873
	PK-6439-13 Glen Shields Park-Walkway and	61%	75,022
	PK-6463-14 MapleCommDisPk-Accessible Swin	95%	1,841
	PK-6483-14 Vaughan Grove Pk-Parking Exp	98%	5,076
	PK-6492-14 Bindertwine Pk-Diamond Improve	94%	14,917

Category/Department	Project # & Title	% Spent	Spend Remaining
			<b>928,482</b>
<b># of Projects &amp; Total</b>		<b>19</b>	<b>928,482</b>
<b>On Hold</b>			
Transportation Service and Parks & Forestry Operations	PO-6749-14 No Smoking By-Law Signs	0%	54,075
<b># of Projects &amp; Total</b>		<b>1</b>	<b>54,075</b>
<b>Complete</b>			
Buildings & Facilities	7914-0-01 Baker Sugar Bush Cottage 2001	93%	23,653
	BF-8345-12 Garnet W CC Repl Chiller&Pump	34%	52,777
			<b>76,430</b>
Parks Development	PK-6257-11 Bindertwine Park-Redevelopment	84%	51,178
	PK-6299-12 Concord Thorn Park-Artifi Turf	87%	151,926
	PK-6364-13 CF Sonoma Heights Community Pk	62%	11,860
	PK-6366-13 CF Maple Community Ctr-Basebal	43%	18,220
			<b>233,184</b>
<b># of Projects &amp; Total</b>		<b>6</b>	<b>309,614</b>
<b># of Projects &amp; Grand Total</b>		<b>95</b>	<b>60,787,530</b>

## Closed Capital Projects

Department / Project No.	Total Budget	Total Actual	Total Variance	Percentage Spent
<b>BF Buildings &amp; Facilities</b>				
BF-8344-12 "CL"AlPalCC Brine Pump Repl.	35,100.00	33,166.00	1,934.00	94.50%
BF-8371-13 *CL*GarnetAWilliams Comm. Cent	61,800.00	55,466.00	6,335.00	89.80%
BF-8401-14 *CL*MCC- Replace Roller Shades	26,210.00	12,272.00	13,938.00	46.80%
BF-8422-14 *CL*DCCC Pool Blinds	36,050.00	6,895.00	29,155.00	19.10%
BF-8460-14 *CL*Refrig.PlantSafetyUpgrad	46,350.00	16,754.00	29,596.00	36.10%
BF-8461-14 *CL*WPMA-Refrig. Equip Repl.	77,250.00	49,786.00	27,464.00	64.40%
<b>BF Buildings &amp; Facilities</b>	<b>282,760.00</b>	<b>174,339.00</b>	<b>108,421.00</b>	
<b>BYL Enforcement Services</b>				
BY-2522-13 *CL*Animal Shelter New Lease	53,600.00	47,075.00	6,525.00	87.80%
BY-9534-14 *CL*ANIMAL SHELTER CAGING RETR	51,500.00	49,434.00	2,066.00	96.00%
<b>BYL Enforcement Services</b>	<b>105,100.00</b>	<b>96,509.00</b>	<b>8,591.00</b>	
<b>CDA Capital Delivery &amp; Asset Mgmt</b>				
EN-1874-12 *CL*Wtrmain Rplc-Firglenlen R	866,142.00	818,295.00	47,847.00	94.50%
EN-1945-13 *CL*Sidewlk&Street lighting	329,138.00	282,811.00	46,327.00	85.90%
EN-1946-13 *CL*Sidewalk&Street lighting	432,600.00	389,440.00	43,160.00	90.00%
<b>CDA Capital Delivery &amp; Asset Mgmt</b>	<b>1,627,880.00</b>	<b>1,490,545.00</b>	<b>137,334.00</b>	
<b>DEI Develop. Eng &amp; Infra. Planning</b>				
1583-0-06 "CL"Hwy 400/America Overpass	329,910.00	334,668.00	(4,758.00)	101.40%
1596-0-06 "CL"Vaughan Corp Centre Serv.	335,760.00	340,286.00	(4,526.00)	101.30%
DT-7026-09 "CL"Ph.2 Drainage Study -Flood	403,500.00	404,880.00	(1,380.00)	100.30%
DT-7083-13 *CL*Pedstr&Bicycle Netwrk Imp	57,416.00	57,416.00	0.00	100.00%
DT-7104-13 *CL*TMP Educ,Promotion,Outrea	31,410.00	31,410.00	0.00	100.00%
DT-7108-13 *CL*SchoolTravlPlanningMeasurs	12,499.00	12,499.00	0.00	100.00%
<b>DEI Develop. Eng &amp; Infra. Planning</b>	<b>1,170,495.00</b>	<b>1,181,159.00</b>	<b>(10,664.00)</b>	
<b>EVS Environmental Services Admin</b>				
PW-2021-08 *CL*Tall Grass Trail Rehabilit	280,000.00	131,962.00	148,038.00	47.10%
PW-2060-13 *CL*Tigi Pond. (SWM)	494,400.00	244,793.00	249,607.00	49.50%
<b>EVS Environmental Services Admin</b>	<b>774,400.00</b>	<b>376,755.00</b>	<b>397,645.00</b>	
<b>FLT Fleet Management</b>				
FL-5124-12 *CL*Fleet -Replacm Small Equip	20,600.00	20,462.00	138.00	99.30%
FL-5224-12 *CL*Parks - New Equipment	26,800.00	24,107.00	2,693.00	90.00%
FL-5280-13 *CL*Parks-1new3pointHitch fert	20,600.00	5,062.00	15,538.00	24.60%
FL-5516-14 *CL*Zamboni Ice Resurfacer	96,100.00	96,100.00	0.00	100.00%
<b>FLT Fleet Management</b>	<b>164,100.00</b>	<b>145,732.00</b>	<b>18,368.00</b>	



Department / Project No.	Total Budget	Total Actual	Total Variance	Percentage Spent
<b>FRS Fire and Rescue Services</b>				
FR-3556-13 "CL"New Engine for St. 75-Pump	696,422.00	675,366.00	21,056.00	97.00%
FR-3567-14 *CL*Stn #75 Equip for Engine 7	119,700.00	110,579.00	9,122.00	92.40%
FR-3571-14 *CL*Command Vehicle	60,000.00	58,993.00	1,007.00	98.30%
FR-3598-13 "CL"Replace Freightliner 7956	699,400.00	670,967.00	28,433.00	95.90%
FR-3601-13 "CL"Smeal Pumper(7984) Refurb.	104,800.00	101,740.00	3,060.00	97.10%
<b>FRS Fire and Rescue Services</b>	<b>1,680,322.00</b>	<b>1,617,644.00</b>	<b>62,678.00</b>	
<b>PK5 Parks - Development</b>				
PK-6130-07 *CL*Maple Streetscape Ph 6 & 7	909,996.00	898,731.00	11,265.00	98.80%
PK-6231-09 *CL*Carville Mill Pk Blk11	1,020,100.00	1,010,047.00	10,053.00	99.00%
PK-6342-13 *CL*Duffern District Pk-Tennis	139,300.00	139,000.00	300.00	99.80%
PK-6353-12 *CL*Mapes Pk-Pathwy ConnRainbo	60,000.00	53,048.00	6,952.00	88.40%
<b>PK5 Parks - Development</b>	<b>2,129,396.00</b>	<b>2,100,826.00</b>	<b>28,570.00</b>	
<b>TPS Trans Serv, Pks &amp; Forestry Adm</b>				
PO-6700-10 *CL*Tree Planting Program	2,453,126.00	2,453,126.00	0.00	100.00%
PO-6739-13 *CL*Tree Replacement Prog-EAB	229,014.00	229,014.00	0.00	100.00%
PW-2013-07 *CL*Street Light Pole Replc'ts	2,390,358.00	2,390,358.00	0.00	100.00%
PW-2035-12 *CL*Curb & Sdwlk Repair & Rplc	4,031,174.00	4,031,174.00	0.00	100.00%
PW-2052-14 *CL*Road Patrol Hardw & Softw	24,080.00	19,348.00	4,732.00	80.30%
PW-2055-13 *CL*Double Walled Brine Tanks	143,422.00	150,499.00	(7,077.00)	104.90%
<b>TPS Trans Serv, Pks &amp; Forestry Adm</b>	<b>9,271,173.00</b>	<b>9,273,519.00</b>	<b>(2,346.00)</b>	
<b>Total</b>	<b>17,205,626.00</b>	<b>16,457,028.00</b>	<b>748,598.00</b>	<b>95.65%</b>

**Continuity Schedule for Reserve and Reserve Funds**  
**City of Vaughan**  
**As At June 30, 2015**

Business Unit	Description	Opening Balance Jan 1, 2015	Total Revenue to Date	Total Expenses to Date	Closing G/L Balance June 30, 2015	Due From Revenue Fund	Due To Revenue Fund	Available Before Commitments	Commitments	Balance After Commitments (Note 1)
<b>Obligatory Reserves</b>										
60172	Bldg Standards Continuity	15,279,246.94	89,234.81	745,136.00	14,623,345.75		1,561,162.00	13,062,183.75	943,512.00	12,118,671.75
61009	Subdiv. Contrib. Royal Palm	119,223.97	705.96	-	119,929.93			119,929.93	-	119,929.93
61010	Subdivider Contributions	4,729,359.30	(122,660.17)	-	4,606,699.13			4,606,699.13	-	4,606,699.13
61011	Geodetic Bench	1,028,684.49	9,330.00	-	1,038,014.49			1,038,014.49	50,000.00	988,014.49
61012	Tree Replacement Fee	537,374.47	4,738.75	-	542,113.22			542,113.22	59,389.00	482,724.22
61013	Greenways - WEA	526,060.00	-	-	526,060.00			526,060.00	-	526,060.00
61014	Open Space - WEA	15,286.34	-	-	15,286.34			15,286.34	-	15,286.34
61015	Sewer Camera Inspection	1,503,245.77	4,565.30	-	1,507,811.07			1,507,811.07	-	1,507,811.07
61016	Catch Basin Repairs	78,000.00	-	-	78,000.00			78,000.00	-	78,000.00
61020	Recreation Land	56,191,772.67	2,705,112.66	458,639.60	58,438,245.73		436,000.00	58,002,245.73	700,521.00	57,301,724.73
61025	Gas Tax Reserve	20,682,400.97	121,826.20	436,337.67	20,367,889.50	8,347,874.76		28,715,764.26	27,699,395.00	1,016,369.26
61050	Entry Feature 427 / Hwy 7	142,671.22	844.79	-	143,516.01			143,516.01	-	143,516.01
61051	Municipal Rds & Infra Grant	688,794.39	2,054.33	-	690,848.72			690,848.72	204,565.00	486,283.72
61052	Investing in Ontario Grant	2,009,401.59	5,993.04	-	2,015,394.63			2,015,394.63	913,385.00	1,102,009.63
62010	CWDC - Engineering	81,827,299.56	8,290,756.59	(8,170,905.73)	98,288,961.88			98,288,961.88	62,148,429.00	36,140,532.88
62020	CWDC - Fire	(613,036.75)	812,740.91	93,051.67	106,652.49			106,652.49	3,013,911.00	(2,907,258.51)
62040	CWDC - Library Buildings	18,796,353.73	1,052,649.28	2,431,272.67	17,417,730.34			17,417,730.34	16,296,788.00	1,120,942.34
62060	CWDC - Management Studies	(1,809,398.62)	405,377.68	69,961.85	(1,473,982.79)			(1,473,982.79)	2,704,923.00	(4,178,905.79)
62080	CWDC - Parks Development	27,848,094.00	3,603,176.26	80,724.37	31,370,545.89			31,370,545.89	15,676,774.00	15,693,771.89
62090	CWDC - Public Works	8,549,565.75	723,696.42	209,316.51	9,063,945.66			9,063,945.66	1,806,322.00	7,257,623.66
62100	CWDC - Recreation	43,737,325.53	4,769,499.27	1,497,732.18	47,009,092.62			47,009,092.62	3,891,546.00	43,117,546.62
63070	D8-Rainbow Creek Drainage	3,199,383.86	81,465.42	-	3,280,849.28			3,280,849.28	-	3,280,849.28
63120	D13-Woodlot Acquisition	658,101.84	34,791.96	600,000.00	92,893.80			92,893.80	-	92,893.80
63150	D15-PD#5 W. Wdbridge Waterma	323,259.89	360,344.97	-	683,604.86			683,604.86	2,846,834.00	(2,163,229.14)
63153	D18-PD#6 W. Major Mac. Water	(348,190.11)	171,312.43	(176,932.47)	54.79			54.79	580,870.00	(580,815.21)
63154	D19-PD#6 E. Rutherford Water	(1,643,996.22)	(9,734.50)	-	(1,653,730.72)			(1,653,730.72)	(127,293.00)	(1,526,437.72)
63155	D20-PD#7 Watermain West	2,272,445.44	(547,106.43)	-	1,725,339.01			1,725,339.01	576,089.00	1,149,250.01
63158	D23-Dufferin/Teston Sanitary	73,081.27	432.73	-	73,514.00			73,514.00	-	73,514.00
63159	D24-Ansley Grove Sanitary	212,428.84	1,257.84	-	213,686.68			213,686.68	-	213,686.68
63160	D25 Zenway/Fogal Sub-Trunk	220,377.73	69,903.27	-	290,281.00			290,281.00	4,401,725.00	(4,111,444.00)
63162	D27 Huntington Road Sewer	382,626.88	2,265.62	-	384,892.50			384,892.50	4,511,500.00	(4,126,607.50)
	<b>Obligatory Reserves</b>	<b>287,217,244.74</b>	<b>22,644,575.39</b>	<b>(1,725,665.68)</b>	<b>311,587,485.81</b>	<b>8,347,874.76</b>	<b>1,997,162.00</b>	<b>317,938,198.57</b>	<b>148,899,185.00</b>	<b>169,039,013.57</b>
<b>Discretionary Reserves</b>										
60000	General Working Capital	23,685,995.09	140,250.43	-	23,826,245.52		3,401,741	20,424,504.52	-	20,424,504.52
60010	Tax Rate Stabilization Fund	1,433,158.14	8,486.07	-	1,441,644.21		1,388,000	53,644.21	-	53,644.21
60020	Vehicle Replacement	5,009,848.90	418,284.24	190,660.68	5,237,472.46			5,237,472.46	2,461,659.00	2,775,813.46
60030	Fire Equipment Replacement	4,596,184.23	1,348,653.17	146,070.09	5,798,767.31			5,798,767.31	2,148,862.00	3,649,905.31
60040	Insurance	4,424,160.25	-	546,545.00	3,877,615.25		0	3,877,615.25	-	3,877,615.25
60050	Water	45,473,681.33	268,275.48	691,647.92	45,050,308.89			45,050,308.89	18,088,137.00	26,962,171.89
60060	Waste Water (Sewer)	43,180,252.37	254,125.14	525,814.58	42,908,562.93			42,908,562.93	6,084,072.00	36,824,490.93
60070	Cemetery	13,342.38	-	-	13,342.38			13,342.38	-	13,342.38
60080	Suggestion Program	33,302.00	-	-	33,302.00			33,302.00	-	33,302.00
60090	Industrial Development	27,953.27	165.52	-	28,118.79			28,118.79	-	28,118.79
60100	City Playhouse	36,822.37	15,284.42	-	52,106.79			52,106.79	-	52,106.79
60110	Engineering Reserve	7,395,444.27	306,864.16	2,386,915.77	5,315,392.66		4,036,872	1,278,520.43	113,300.00	1,165,220.43
60120	Sale of Public Lands	5,621,026.85	433,244.92	-	6,054,271.77			6,054,271.77	13,537,885.00	(7,483,613.23)

Business Unit	Description	Opening Balance Jan 1, 2015	Total Revenue to Date	Total Expenses to Date	Closing G/L Balance June 30, 2015	Due From Revenue Fund	Due To Revenue Fund	Available Before Commitments	Commitments	Balance After Commitments (Note 1)
60121	Management By Law Reserve	97,025.32	574.51	-	97,599.83			97,599.83	-	97,599.83
60122	Winterization Reserve	672,031.74	3,979.26	-	676,011.00			676,011.00	-	676,011.00
60125	Kleinburg Parking Reserve	60,903.38	360.62	-	61,264.00			61,264.00	-	61,264.00
60130	Election Reserve	633,660.02	455,743.58	-	1,089,403.60		148,270	941,133.60	-	941,133.60
60140	Employer Benefit Contributio	22,944,389.87	133,272.36	584,516.00	22,493,146.23		0	22,493,146.23	-	22,493,146.23
60145	WSIB Claims	895,558.72	5,302.81	-	900,861.53			900,861.53	-	900,861.53
60150	Heritage Fund	2,625,149.91	230,856.83	-	2,856,006.74			2,856,006.74	391,982.00	2,464,024.74
60170	Pre 99 -Bldgs. & Facil.	17,383,862.28	2,847,823.96	458,743.09	19,772,943.15			19,772,943.15	8,221,109.00	11,551,834.15
60175	Planning Reserve	985,364.49	5,834.58	-	991,199.07			991,199.07	-	991,199.07
60180	Roads Infrastructure	7,454,151.05	469,866.58	155,472.29	7,768,545.34			7,768,545.34	1,639,139.00	6,129,406.34
60186	Streetscapes	1,153,667.69	484,587.19	-	1,638,254.88			1,638,254.88	-	1,638,254.88
60188	Parks Infrastructure	7,896,551.61	869,779.44	122,733.11	8,643,597.94			8,643,597.94	4,596,847.00	4,046,750.94
60189	Artificial Soccer Turf Reser	551,795.46	3,267.31	-	555,062.77			555,062.77	-	555,062.77
60190	Keele Valley Landfill	1,543,038.46	28,448.17	(2,941.22)	1,574,427.85			1,574,427.85	1,422,697.00	151,730.85
60192	City Hall Reserve	25,683.45	790.35	-	26,473.80			26,473.80	11,355.00	15,118.80
60195	Uplands Capital Improv. Res.	(114,521.77)	60,044.59	122,920.50	(177,397.68)			(177,397.68)	91,156.00	(268,553.68)
60200	Year End Expend. Reserve	4,489,218.59	-	1,128,626.43	3,360,592.16			3,360,592.16	27,915.00	3,332,677.16
60210	Innovation Reserve	2,151,001.95	72,475.98	-	2,223,477.93			2,223,477.93	1,236,000.00	987,477.93
60211	Informat Tech Asset Replacem	793,936.00	1,099,256.48	332,076.28	1,561,116.20			1,561,116.20	1,528,545.00	32,571.20
60212	Library Materials Reserve	169,921.91	1,565,321.78	742,387.22	992,856.47			992,856.47	969,657.00	23,199.47
61000	Senior Citizen Bequests	203,826.03	5,577.86	-	209,403.89			209,403.89	-	209,403.89
61030	Debenture Payments	9,534,621.06	56,456.77	-	9,591,077.83		3,680,000	5,911,077.83	-	5,911,077.83
	<b>Total Discretionary Reserves</b>	<b>223,082,008.67</b>	<b>11,593,254.56</b>	<b>8,132,187.74</b>	<b>226,543,075.49</b>	<b>-</b>	<b>12,654,883.23</b>	<b>213,888,192.26</b>	<b>62,342,644.00</b>	<b>151,545,548.26</b>
	<b>Total Reserves</b>	<b>510,299,253.41</b>	<b>34,237,829.95</b>	<b>6,406,522.06</b>	<b>538,130,561.30</b>	<b>8,347,874.76</b>	<b>14,652,045.23</b>	<b>531,826,390.83</b>	<b>211,241,829.00</b>	<b>320,584,561.83</b>