

**CITY OF VAUGHAN**

**EXTRACT FROM COUNCIL MEETING MINUTES OF SEPTEMBER 16, 2015**

Item 12, Report No. 11, of the Finance, Administration and Audit Committee, which was adopted without amendment by the Council of the City of Vaughan on September 16, 2015.

**12 SOLID WASTE CONTRACT – BACKGROUND AND FUTURE DIRECTION – CITY-WIDE**

The Finance, Administration and Audit Committee recommends approval of the recommendation contained in the following report of the Commissioner of Public Works and the Director of Environmental Services, dated September 8, 2015:

**Recommendation**

The Commissioner of Public Works and the Director of Environmental Services recommend:

1. That this report be received for information.

**Contribution to Sustainability**

Managing solid waste contributes to Green Directions Vaughan Goal 1: To significantly reduce our use of natural resources and the amount of waste we generate.

**Economic Impact**

There is no economic impact as a result of the recommendation.

**Communications Plan**

Solid waste collection will continue to promote organics and recycling diversion programs.

**Purpose**

The purpose of this report is to provide Council with background information on the solid waste contract and synopsis with respect to the current provision of residential solid waste collection services.

**Background - Analysis and Options**

On June 23, 2015 Council directed staff to provide a report to the Finance, Audit and Administration Committee in September 2015 on the timelines for the current solid waste contract including extensions and the end result.

**The original solid waste contract commenced January 1, 2006 and ended on December 31, 2012**

The original solid waste contract was awarded in 2005 for a five-year term, with two optional years, commencing January 1, 2006. The original contract term, including the two optional years, ended on December 31, 2012.

In December 2011, Council directed staff to perform an operational review of solid waste services.

**The three year extension of the solid waste contract commenced January 1, 2013, this extension will expire on December 31, 2015**

In February 2012, at Committee of the Whole, Council approved a recommendation to have staff negotiate an extension of the solid waste contract for a minimum period of 18 months, to start on

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### **EXTRACT FROM COUNCIL MEETING MINUTES OF SEPTEMBER 16, 2015**

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January 1, 2013. This extension was requested to complete the Solid Waste Operational Review. Council approved this recommendation on February 12, 2013.

The early Operational Review work indicated that more time was needed than 18 months to complete the review, and seek Council direction on any potential changes to levels of service or alternative service delivery methods. Furthermore, negotiations with the current service provider resulted in the City obtaining the best value with a three-year extension.

On November 19, 2012, a memo was sent to the City Manager from the Commissioner of Engineering and Public Works advising him of the successful negotiation of an extension of the contract for three years, starting January 1, 2012 and ending December 31, 2015. Another memo was prepared on December 20, 2012 and sent to Mayor and Members of Council from the Commissioner of Engineering and Public Works advising terms of the negotiated three-year extension. Subsequently an agreement was written based on the contract pricing of December 31, 2012 and the original CPI adjustment of 2012. This CPI was 1%.

Therefore, since 2012, Miller Waste has been continuing to collect the City's waste under a legally binding contract which expires on December 31, 2015.

#### **The final report for the Solid Waste Operational review was received in the fall of 2014**

The Solid Waste Operational Review was completed and a Final Report received from the consultant in late 2014. The final report addressed issues of:

- Is the three-department approach to delivering waste collection still the most appropriate model?
- Can solid waste collection operations manage anticipated population growth?
- What mechanisms can be employed, if any, to address littering at Canada Post Super mail boxes?
- Are there lessons learned, best practices, alternate service deliveries, innovations/trends which the City could adopt or evaluate further through business case development?

The essential recommendation of the report was to:

- Maintain current levels of service for residential collection
- Collect organics from Fire Halls
- Implement a communication campaign for the Canada Post super mail boxes (started in 2014 and ongoing)
- Explore three stream collection in Parks and Open Spaces
- Look for further synergies for collection between Public Works and Buildings and Facilities in the future

#### **Environmental Services ongoing commitment to the continuous improvement of the Solid Waste division**

In 2014, staff developed the communication plan to reduce littering at Canada Post Mail boxes. In early 2015 staff became aware of two other issues which have the potential to affect the scope of work of the contract: Budget Task force discussions, and the Condominium Task Force Recommendations. As a result, staff has recommended the extension of the current contract to accommodate Council's direction, and to complete the new contract terms for solid waste collection and to implement these into the new contract. The procurement process for the new contracted service will get underway in the fall of 2015, thus allowing ample time for the evaluation of submissions, award of contract and successful service delivery preparation on the part of the successful service provider.

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**Extension of solid waste contract from January 1, 2016 to December 31, 2017**

The current solid waste contract was extended by Council on June 23, 2015 for another two years to accommodate further study as directed by Council.

**Relationship to Vaughan Vision 2020/Strategic Plan**

This report supports the strategic Goal of Service Excellence, specifically:

Demonstrate Excellence in Service Delivery

Lead and Promote Environmental Sustainability

**Regional Implications**

There are no Regional implications related to this report.

**Conclusion**

A two year extension of the solid waste contract was granted by Council on June 23, 2015.

**Attachments**

N/A

**Report prepared by:**

Stephanie Sidler, Manager Solid Waste Management x6309.

## **FINANCE, ADMINISTRATION AND AUDIT COMMITTEE - SEPTEMBER 8, 2015**

### **SOLID WASTE CONTRACT – BACKGROUND AND FUTURE DIRECTION – CITY-WIDE**

#### **Recommendation**

The Commissioner of Public Works and the Director of Environmental Services recommend:

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Stephanie Sidler, Manager Solid Waste Management x6309.

Respectfully submitted,

Paul Jankowski  
Commissioner of Public Works

Jennifer Rose  
Director of Environmental Services