

CITY OF VAUGHAN

EXTRACT FROM COUNCIL MEETING MINUTES OF JUNE 24, 2014

Item 7, Report No. 7, of the Finance, Administration and Audit Committee, which was adopted without amendment by the Council of the City of Vaughan on June 24, 2014.

7 ENDING MARCH 31, 2014 – CONSOLIDATED QUARTERLY REPORT

The Finance, Administration and Audit Committee recommends:

- 1) That the recommendation contained in the following report of the Commissioner of Finance & City Treasurer and the Director of Financial Services, dated May 26, 2014, be approved; and
- 2) That the presentation by the Manager of Capital & Reserve Planning and the Acting Manager of Operating Budget, and C4, presentation material entitled “*Ending March 31, 2014 – Consolidated Quarterly Report*” dated May 26, 2014, be received.

Recommendation

The Commissioner of Finance & City Treasurer and the Director of Financial Services recommend:

1. That the 2014 Consolidated First Quarter Variance Report be received; and
2. That the funding source for capital project PO-6744-13 be amended to Capital from Taxation as illustrated in the Funding Source Amendment section of this report.

Economic Impact

The quarterly variance report monitors actual spending performance to the City's calendarized financial plan. There is no economic impact as budgets and projects have been previously approved by Council. Amending the funding source to Capital from Taxation for project PO-6744-13 Meeting House Cemetery – Memorial Wall will not have an economic impact as this can be accommodated within the funds returned as a result of closed capital projects in the first quarter .

Communication Plan

Not applicable

Purpose

To report on 2014 first quarter financial results, as of March 31st, 2014, including an update on grant activity. New to the process is the provision of high profile capital project summaries included as attachment 4.

Background – Analysis and Options

The attached first quarter variance report compares actual operating and capital results for the period ending March 31st, 2014, relative to approved budgets. It is important to note, the combined unfavourable variance is not directly indicative of the City's final year-end position; it simply compares the City's actual financial position to the approved budget at a point in time. At this stage in the process it is too early to determine the final City's position, as a number of events such as a shifting of trends, timing differences, or unforeseen activities in the latter part of the year could easily improve or erode the current position. For example, the receipt of funding through the Provincial Ice Storm Assistance Program could have a material impact on the 2014 results.

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The actual balances presented include all necessary entries and accruals. However, it should be noted, the full amortization of tangible capital assets and post retirement employee benefits are excluded and presented differently from the City's financial statements.

The quarterly results for City Operations, Water and Wastewater Operations, and Capital are presented together in one consolidated report. This action is intended to provide stakeholders with a more fulsome and complete view of the City's financial results. The item will provide a brief executive summary followed by summaries for City Operations, Water and Wastewater Operations, and Capital. Additional detail will be provided as attachments.

First Quarter Overview

Overall, the City's net financial performance is unfavourable.

The City has come in \$3.6M unfavourable to budget in City of Vaughan Operations. Typically, the first quarter of operations shows a favourable variance to budget as the level of spending is usually restrained until Budget approval, which occurred on Feb. 18th, 2014. However, the impact of the long and cold winter and continuing efforts related to the December 2013 ice storm resulted in additional financial pressure and significantly contributed \$8.2M to the overall unfavourable position. The current budget shortfall is larger than the Winterization Reserve balance (\$4.4M) and it may not be possible to fully mitigate the impact of the past winter and ice storm. Staff are hopeful that Ontario Disaster Relief funding and positive performance for the remainder of the year will minimize these impacts. More detailed report on Winter Control and the Ice Storm will be presented separately. Further details regarding the quarterly results are provided later in the report and in Attachment #2.

The City's combined Water and Wastewater operations resulted in a combined \$2.0M favourable variance due to stronger sales revenues from higher than expected growth and consumption in the first quarter. Other favourable contributing factors are lower expenses for maintenance repairs, contractor labour and materials due to lower demand. Additional cost savings were derived from general administration discretionary expenses and salaries due to timing.

The overall capital position was on target. The majority of closed projects were completed on or below budget. As stated above, the first quarter winter activities are expected to negatively impact the Winterization Reserve, with the current reserve balance of \$4.4 M being insufficient to mitigate the \$8.2 M unfavourable position.

Table 1 below summarizes and illustrates the City's financial results, which is followed by a brief summary for each area.

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Table 1 - Summary of the City's Q1 2014 Financial Results

Operations

(In millions)

	<i>City</i>	<i>Water</i>	<i>Wastewater/ Storm</i>	<i>Total</i>
Revenue				
YTD Budget	95.5	10.3	11.4	117.2
YTD Actual	93.8	10.9	12.1	116.8
Variance	(1.7)	0.6	0.7	(0.4)
%	-1.78%	5.85%	6.48%	-0.31%
Expenditure				
YTD Budget	74.6	9.4	10.5	94.6
YTD Actual	76.5	9.2	10.1	95.8
Variance	(1.9)	0.2	0.4	(1.2)
%	-2.50%	2.50%	4.03%	-1.28%
Net fav. / (unfav.) variance	(3.6)	0.8	1.2	(1.6)
Add'l Resv. Contributions	0.0	0.8	1.2	2.0
Surplus/ (Deficit)	(3.6)	0.0	0.0	(3.6)

Capital

	Prior Years			2014					2014 Adjusted	
	Total Available Budget	Total Actual Spend	Variance Q4-13	2014 Budget	Available Budget (A)	Actual Spend	Variance Q1-14		Major Y/E 2013 Accrual Reversals (B)	Adjusted Variance Q1-14 (C)
							\$	%		
2014 Budget Projects - Closed	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0%	0.0	0.0
2014 Budget Projects - Active	0.0	0.0	0.0	28.0	28.0	0.0	28.0	100%	0.0	28.0
Total 2014 Budget Projects	0.0	0.0	0.0	28.0	28.0	0.0	28.0	100%	0.0	28.0
Prior Budget Projects - Closed	31.8	30.3	1.5	0.0	1.5	0.1	1.4	90%	0.0	1.4
Prior Budget Projects - Active	557.6	406.0	151.6	23.7	175.2	6.7	168.5	96%	17.5	186.1
Total Prior Budget Projects	589.4	436.3	153.1	23.7	176.7	6.8	169.9	96%	17.5	187.4
Total	589.4	436.3	153.1	51.7	204.8	6.8	197.9	97%	17.5	215.5

Note: A) Above available budget balance includes in-year budget amendments

B) Y/E 2013 audit accrual reversals illustrated separately to focus on actual unspent values

C) Combined Active Adjusted Variance equals the Variance on Attachment 3, and combined Closed Adjusted Variance equals the Variance on Attachment 6

General Note: Capital project timing can span multiple years. The above chart aims to illustrate this occurrence and presents activity related to prior budgets separately.

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City Operating Budget Results

The annual Operating Budget for the City is \$254.0M, of which \$95.5M in revenues and \$74.6M in expenditures were budgeted for the first quarter of the year. At the end of the first quarter, the City experienced a \$3.6M net unfavourable variance. This unfavourable variance is comprised of a \$1.9M unfavourable expenditure variance and a \$1.7 M unfavourable revenue variance. The main areas that contributed to the negative \$3.6M variance are summarized below;

City Revenue Variance Overview

Actual revenues were \$93.8M as of March 31, 2014, and represent a \$1.7M unfavourable variance when compared to the year-to-date revenue budget of \$95.5M. This variance stems from the following:

- **Reserves & Other Transfers** - There were several factors that contributed to the \$1.7M variance below plan. These are:
 - \$1.5M of planned withdrawals that were not required for Engineering Services, Building Standards Service Continuity Reserve and DC Growth projects as a result of lower than expected department expenditures and higher revenue within Building Standards department.
 - \$280K in Administration Recovery from Capital as a result of a reversal of a 2013 year end accrual.
- **Corporate Revenue** – An unfavourable variance of \$0.4M is made up of smaller unfavourable variances in a number of Corporate Revenue accounts. Details on these variances are provided in Attachment #2.
- **User Fees/Services Charges** – Are relatively on target with a minor favourable variance of \$0.4M mostly within Building Standards, Cultural Services, and Licensing offset with unfavourable variances in Development Planning, By-law & Compliance and Development Transportation Engineering revenues. All these variances are explained in more detail in Attachment #2.

City Expenditure Variance Overview

Actual total expenditures were \$76.5M as of March 31, 2014, and represent a \$1.9M unfavourable variance to the year-to-date expenditure budget of \$74.6M. This variance stems from the following:

- **Corporate Expenses** – The largest component driving the City's unfavourable expenditure variance was in Reserve Contribution and Corporate Expenses which had an unfavourable variance of \$2.6M. The major components of this variance included:
 - **Ice Storm 2013** – There were unfavourable expenditures of \$2.1M related to the December 2013 Ice Storm clean-up. These amounts are all unbudgeted costs and are being tracked in a separate business unit as part of the provincial government requirements for partial reimbursement. The province has set a process for submissions and a decision on reimbursement amounts is expected later this summer.
 - **Anticipated Labour Savings** – Unfavourable variance of \$1.5M for budgeted labour savings due to vacant positions in departments. This is budgeted corporately with the actual savings being realized in the departments and the offset would be seen in the overall departmental expenditure amounts. The actual labour favorable variance in the departmental expenditures was \$2.1M or \$0.6M greater than plan. It is normal that the Q1 labour variance is high as most of the approved positions in the budget have not yet been hired.

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- **OMB and VMC projects** – These two projects have not yet been fully staffed resulting in a combined favourable variance to budget of \$0.9M. Recruitment is currently underway to fill these roles. Residual balances at year-end will be carried forward into future years.
- **Department Expenses** – The next largest component driving the City's unfavourable expenditure variance relates to total department expenses, which were over budget by \$1.7M. This position was generated by a \$5.5M combined unfavourable variance found in Public Works Winter and in Parks and Forestry Operations resulting from unusually harsh and persistent winter conditions, excluding the impacts of the Ice Storm. This variance was largely offset by favourable positions in most other departments related to:
 - A \$2.1M labour variance attributable to general turnover vacancies, new compliment vacancies in the recruitment process, and year-end payroll accrual reversals due to past year payment timing. A level of labour variance is anticipated and planned for corporately, though actual City performance was even greater than the \$1.5M Q1 planned corporate balance.
 - There were favourable variances in a variety of accounts totalling \$876K in General Maintenance, YRT Ticket Purchases, Radio Operations, Protective Clothing, Computer Hardware and Software, Professional Fees and Communications

Variance Summary:

For quick reference purposes, a summary of the variances by major category is provided below. A more detailed financial summary is provided as Attachment #1. Further explanations on specific variances are provided as Attachment #2.

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**City of Vaughan
2014 OPERATING BUDGET
FIRST QUARTER VARIANCE REPORT**

<u>Revenues</u>	Variance in \$mil (rounded)	
<i>Taxation</i>		0.0
<i>Reserves and Other Transfers</i>		
Building Std Continuity Reserve	(1.0)	
Engineering Reserve	(0.4)	
Administrative Recovery from Capital	(0.3)	
Other (under \$100K var.)	<u>(0.0)</u>	(1.7)
<i>Fees & Service Charges</i>		
Building Standards	0.3	
Culture	0.2	
Clerks - Licensing	0.2	
By-law & Compliance	(0.1)	
Development Planning	(0.1)	
Other (under \$100K var.)	<u>0.0</u>	0.4
<i>Corporate Revenue</i>		
Mayor's Gala/Golf Classic	(0.1)	
OMB Hearings, Professional Fees & Resource	(0.1)	
Fines and Penalties	(0.1)	
Investment Income	(0.1)	
Other (under \$100K var.)	<u>(0.0)</u>	(0.4)
<i>Supplemental Taxation</i>		0.0
<i>Other</i>		<u>(0.0)</u>
Total Revenues		(1.7)
<u>Expenditures</u>		
<i>Departmental Expenses</i>		
Development & Transport. Engineering	0.4	
Recreation	0.4	
Building & Facilities	0.4	
Building Standards	0.3	
Information Technology Management	0.2	
By-Law & Compliance	0.2	
Engineering Services	0.2	
Vaughan Public Libraries	0.2	
Development Planning	0.2	
Fleet Management	0.1	
Policy Planning	0.1	
Council	0.1	
Parks & Forestry Operations	(0.8)	
Public Works	(4.7)	
Other-(various departments under \$200k var.)	<u>1.0</u>	(1.7)
<i>Corporate Expenditures</i>		
Major OMB Hearing	0.5	
VMC Dev & Implementation	0.4	
Electon	0.2	
Mayor's Gala/Golf Classic	0.1	
Tax Adjustments	(0.2)	
Anticipated Labour Savings	(1.5)	
Ice Storm 2013	(2.1)	
Other (under \$100K var.)	<u>0.0</u>	(2.6)
<i>Long Term Debt</i>		2.5
<i>Contingency</i>		(0.0)
<i>Capital from Taxation</i>		0.0
<i>Other</i>		<u>0.0</u>
Total Expenditures		<u>(1.9)</u>
Net Unfavourable Variance		<u>\$ (3.6)</u>

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Water and Wastewater/Storm Operating Budget Results

Following are the financial operating results and analysis for both the water and wastewater/storm operations from January 2014 to March 2014. The variance analysis is a comparison of the year to date budget to the year to date actual results.

The water/wastewater system in York Region operates as a two-tier system. The Region of York is responsible for the supply of water and wastewater services and the lower tier municipalities are responsible for the water and wastewater distribution systems within the local municipality. The net revenues that are generated annually by the City of Vaughan from the operations of the water and wastewater/storm utilities fund costs associated with the purchase of water supply and wastewater services from the Region of York, as well as the City's administration, financing costs, system operational and maintenance costs and most importantly funding to build the reserves for future infrastructure renewal.

Water Operations

Year to date (YTD) actual water revenues for the period ending March 31, 2014 are favourable by \$620K which is comprised of residential \$601K, commercial revenue of \$76K offset by slightly unfavourable miscellaneous water revenue \$57K.

The favourable residential billings are due to higher than budgeted average consumption levels per household and new account activations. Actual consumption is trending at 10 cubic meters per household more than budget and 50 new accounts came in higher than budgeted or 28%.

Commercial average consumption activity is trending higher than budget at 5% whereas new account activity remains unchanged for this first quarter.

Water purchases are unfavourable by \$113K partly due to higher demand (\$43K) and slightly unfavourable non-revenue water (NRW) consumption of \$71K.

The Gross Margin indicates the net funding available to the City after the Region of York has been paid for the water supply and is favourable by \$507K due to higher sales revenue.

Other revenues consist primarily of installation and service fees and are slightly unfavourable by \$33K, actual activity is based on demand offset by favourable sundry and interest revenue at \$15K.

Water expenses are favourable by \$349K which is the result of favourable maintenance and installations expenditures of \$188K and favourable general administration of \$159K. The favourable variances are largely due to fewer customer service requests due to contractor labour and materials, lower than expected for repair activity. General administration expenses are favourable due to the timing of discretionary spending such as professional fees.

As a result of the above, the quarterly water lifecycle contribution of \$1.7M is favourable by \$837K.

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City of Vaughan
Statement of Operations
Water Division
For the period ending March 31, 2014

	2014 Budget	2014 YTD Budget	2014 YTD Actual	2014 Variance
Water Revenues				
Residential Billings	31,387,680	6,195,660	6,796,711	601,051
Commercial Billings	19,079,840	3,754,940	3,831,229	76,289
Other	335,540	83,880	26,524	-57,356
	\$50,803,060	\$10,034,480	\$10,654,463	\$619,983
Water Purchases				
Metered Water Purchases	31,378,540	6,371,575	6,414,137	-42,562
Non-Revenue Water	4,700,000	623,520	694,195	-70,675
	\$36,078,540	\$6,995,095	\$7,108,332	(\$113,237)
Gross Margin	\$14,724,520	\$3,039,385	\$3,546,132	\$506,747
Other Revenues	\$1,016,250	\$254,055	\$235,702	(\$18,353)
Expenses				
Maintenance and Installation Costs	5,007,935	1,218,685	1,030,826	187,859
General Administration	4,224,450	1,030,050	871,124	158,926
Joint Service Costs	759,855	189,960	188,005	1,955
	\$9,992,240	\$2,438,695	\$2,089,955	\$348,740
Net Water Operations	\$5,748,530	\$854,745	\$1,691,879	\$837,134
Budgeted Lifecycle Contribution	\$5,748,530	\$854,745	\$854,745	\$0
Additional Reserve Contribution	\$0	\$0	\$837,134	\$837,134
Surplus	\$0	\$0	\$0	\$0

Wastewater/Storm Operations

Wastewater billing is based on water consumption, therefore trending is very similar to water revenues. Wastewater YTD billings are favourable by \$787K for the period ending March 31, 2014 which is comprised of residential billings \$652K and commercial revenue of \$135K. Wastewater revenue is billed based on water consumption.

The unfavourable treatment variance of \$116K is a combination of unfavourable treatment charges due to higher sales and unfavourable non-revenue treatment charges. This relates directly to the non-revenue water variance.

The favourable gross margin of \$671K is the result of favourable sales less unfavourable treatment charges.

Other revenues consist of installation and service fees which are slightly unfavourable by \$37K. Actual activity is based on demand. Interest revenue is unfavourable by \$10K.

Expenses are favourable by \$540K primarily due to favourable maintenance and installation at \$220K, and storm operations favourable by \$165K attributed by lower than expected contractor labour and materials related to repairs, inspections, flushing and pond management. General administration is favourable by \$155K due to timing of discretionary spending, salaries and debenture payments. All other expenses are on budget.

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As a result of the above, the quarterly wastewater/storm lifecycle contribution of \$2.0M is favourable by \$1.2M.



City of Vaughan
Statement of Operations
Wastewater Division
For the period ending March 31, 2014

	2014 Budget	2014 YTD Budget	2014 YTD Actual	2014 Variance
Wastewater Revenues				
Residential Billings	36,211,940	6,905,980	7,557,650	651,670
Commercial Billings	22,502,440	4,306,090	4,441,228	135,138
	\$58,714,380	\$11,212,070	\$11,998,878	\$786,808
Wastewater Expenses				
Regional Treatment Charges	\$45,230,670	\$8,485,855	\$8,601,723	(\$115,868)
Gross Margin	\$13,483,710	\$2,726,215	\$3,397,155	\$670,940
Other Revenues	\$912,210	\$174,750	\$126,066	(\$48,684)
Expenses				
Maintenance and Installation Costs	3,502,580	850,740	631,008	219,732
General Administration	2,585,890	641,145	486,626	154,519
Storm Sewer Maintenance	1,772,615	436,462	271,845	164,617
Joint Service Costs	506,570	126,630	125,336	1,294
	\$8,367,655	\$2,054,977	\$1,514,815	\$540,162
Net Wastewater Operations	\$6,028,265	\$845,988	\$2,008,406	\$1,162,418
Budgeted Lifecycle Contribution	\$6,028,265	\$845,988	\$845,988	\$0
Reserve Adjustment	\$0	\$0	\$1,162,418	\$1,162,418
Surplus	\$0	\$0	\$0	\$0

Capital Budget Results

Overall, the Capital Budget performance is favourable, with the majority of projects coming in under assigned budget. This section is intended to provide an update on quarterly activity for the following:

- Funding Source Amendment: PO-6744-13
- Open Capital Project Spend Performance
- High Profile Capital Projects (NEW)
- Closed Capital Projects Budget vs. Actual
- Reserve and Reserve Fund positions
- Grant Activity

Funding Source Amendment

Capital Project PO-6744-13 Meeting House Cemetery – Memorial Wall was approved for \$26,800 as part of the 2013 Capital Budget process for the renovation and repair of the memorial wall at Meeting House Cemetery. During the budget process staff had received information from the

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Ministry of Consumer Services that the project qualified as a project that could be funded from the Cemetery Trust as it relates to the care and maintenance of the cemetery. When completing the Year End Trust Return staff were informed that only the portion of funds equivalent to the interest earned on the Trust could be used for care and maintenance.

During 2013, capital expenditures of \$25,441 were incurred related to capital project PO-6744-13. The annual interest of \$5,538 earned on Trust Bank Account during 2013 was transferred to fund the capital project, leaving \$19,903 as the unfinanced amount. Hence, it is requested that Capital from Taxation be used to fund the remaining balance of \$19,903; the available funds are as a result of closed capital projects with the same funding source.

Open Capital Project Spend Report (Attachment #3)

Staff reviewed the Open Capital Project Spend Report and general highlights are provided below.

- As of Quarter 1-2014, 637 projects with a budgeted value of \$609M are open.

	#	Budget
Q4-13 Close	494	589,407,615
2014 Projects:		
Net new	196	28,029,418
Additions to existing Projects (23)		23,673,331
Closed Projects	(53)	(31,832,755)
Q1-14 Close	637	609,277,609

- The above open projects were approved as follows:

Year	Projects		Budget		Unspent Funds	
	#	%	\$	%	\$	% of Budget
2014	196	31%	28,029,418	5%	28,029,418	100%
2013	144	23%	64,474,236	11%	51,712,990	80%
2009-2012	229	36%	251,510,493	41%	108,169,978	43%
2006-2008	47	7%	68,052,493	11%	16,504,150	24%
2005 and older	21	3%	197,210,969	32%	9,697,967	5%
Grand Total	637	100%	609,277,609	100%	214,114,503	35%

- As of Mar 31, 2014, 65% of the available budgets were spent
- Capital projects substantially complete and nearing closing

Region / External Invoice	Department	Estimated Project Completion	# Projects	Total Budget	Total Actual	Total Variance
	Buildings & Facilities	Q2-14	3	4,832,281	4,461,176	371,105
	Parks Development	Q1-14	1	41,200	39,279	1,921
Total			4	4,873,481	4,500,455	373,026
External Invoice	Development & Transportation	Q1-14	2	122,000	112,429	9,571
	Development & Transportation	Q3-14	1	517,250	471,395	45,855
	Development & Transportation	Q4-14	2	399,500	343,215	56,285
	Engineering Services	Q4-14	1	515,000	0	515,000
External Invoice Total			6	1,553,750	927,039	626,711
Regional Invoice	Engineering Services	Q1-14	2	381,100	254,101	126,999
	Engineering Services	Q4-14	4	2,756,736	1,046,307	1,710,429
Regional Invoice Total			6	3,137,836	1,300,408	1,837,428
Grand Total			16	9,565,067	6,727,902	2,837,165

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- 4 projects are anticipated to close in the upcoming quarter.
- 6 projects are waiting for invoices from external parties. The closure of these projects is anticipated for when the final invoices are received and processed.
- 6 invoices are waiting for invoices from the region. The closure of these projects is anticipated for when the final invoices are received and processed.

A complete list of capital projects that are substantially complete and nearing completion is provided as Attachment 5.

- Unfavourable variances from budget include:
 - Relocate Fire Station 7-3 Land Acquisition (FR-3514-12) currently indicates a budget overage of \$108,164. Costs associated with taxes and external services required for the purchase of the lands were not accounted for in the original budget. Staff have recently presented a report to Council to address this shortfall and a budget amendment is anticipated for Q2-14.
 - Public Works – Roads Vehicle (FL-5296-13) has been closed with an overage of \$574 (2% of total budget of \$31,600). This overage is due to the outfitting required to make the vehicle functional for the Road division. Prior to the Capital Project and Financial Administration and Reporting Policy the practice was to allow overages up to the lower of 10% or \$10,000. This balance can be accommodated from closed project residual funds returned to the Vehicle Reserve.
 - Rimwood Park – Tennis Court Replacement (PK-6341-12) has been closed with an overage of \$2,830 (4% of total budget of \$67,000). This overage is due to the addition of sub drains and additional base preparation work before the asphalt surfacing could be installed. Prior to the Capital Project and Financial Administration and Reporting Policy the practice was to allow overages up to the lower of 10% or \$10,000. This balance can be accommodated from closed project residual funds returned to the Parks Infrastructure Reserve.
 - Requests in accordance with Section 8A of Policy 05.4.02 Capital Project Financial Administration and Reporting:
 - The following projects were reported on in 2013 Fourth Quarter Variance Report. The closure of these projects is anticipated for Q2-14,:
 - DT-7011-07 OPA 620 East West Collector EA
 - PK-6545-13 Accessible Swings – 4 parks
 - FL-5208-12 Roads-New Vehicle

Individual Capital Project Detail - In addition to the above, budget to actual financial status and comments for currently approved and open capital projects are provided in Attachment 3. It is important to note this information is compiled at a point in time and the reader is cautioned on the following:

- A completed capital project will remain active or open until all invoices are paid and funding is complete. Projects are not closed until approved by the department. As a result, projects that are substantially funded will reside on the Open Capital Project Spend Report. It is important to note this report represents projects from current and prior budget years and total balances are the combined value.
- Projects that are debenture financed, as approved by Council, are not closed until debenture financing is acquired through the Region of York. Furthermore, project financing is not typically requested until the project is substantially complete, which is

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contingent on a timeframe to determine outstanding invoices and settlement issues. In the case of Engineering Projects, this may take up to several years.

- Capital work is continuously underway and current information will vary from this report.

High Profile Capital Projects

In December of 2013 Council approved the *Capital Project Financial Administration and Reporting Policy*. This policy is intended to provide a consistent and consolidated approach to capital project financial administration and reporting.

Section 10.2 High Profile Capital Project Reporting states that as part of the quarterly report, each identified high profile capital project will require an additional status report with comprehensive details submitted by the appropriate department.

High Profile Projects are selected based on one of the following criteria:

- A total capital project budget value equal to or greater than \$5 million
- A contingency level of 20% or more
- Identified as a high visibility or sensitive project by SMT or Council

The Senior Management Team (SMT) was provided with a list of projects that met the first two criteria. After a careful review of the projects, those projects that only met the criteria of having a contingency equal to or greater than 20% were not included as the project budgets ranged between \$13,000 and \$500,000 adding very limited value and does not reflect the spirit of the policy.

As a result of SMT's review the following projects were selected for reporting and status reports are provided as Attachment #4:

Project Title	Total	>\$5M	=>20%
Lead Department: Building & Facilities			
Civic Centre Resource Library - Construction	12,857,400	X	
Civic Centre - Demolition, Parking and Storm Drainage	23,040,100	X	
North Thornhill Branch Library (Block 10)	4,220,550		
Station 7-3 Relocation	9,537,975	X	
Lead Department: City Manager			
Vaughan Hospital Precinct Development	80,000,000	X	
Lead Department: Development Transportation Engineering			
Black Creek Renewal	47,289,313	X	X
Vaughan Metropolitan Centre NE Storm Water Management Pond	6,912,666	X	X
Millway Avenue Widening & Realignment	6,769,800	X	
Lead Department: Engineering			
Corporate Asset Management	2,635,720		
Lead Department: Parks Development			
Maple Valley Plan	21,807,323	X	

Budgeting & Financial Planning Staff worked with the identified Lead Departments to complete the reports for Q1-14 reporting. The Lead Department for a project may change dependant on the stage of the project. As with any new process, changes are expected as experience is gained and the process evolves.

Capital projects closed during the 1st Quarter

Staff together with City departments reviewed all active capital projects listed as of March 31st, 2014 to determine which capital projects could be consolidated and/or closed. Overall, 53 capital

CITY OF VAUGHAN

EXTRACT FROM COUNCIL MEETING MINUTES OF JUNE 24, 2014

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projects totalling a budget of \$31.8M were closed in the 1st quarter of 2014. Total actual project costs came in at 96% of budget, freeing up \$1.4M in the original funding sources for future project consideration. The drivers behind the \$1.4M are as follows:

Department	Budget	Actual	Variance	% Spend	# Closed
Buildings & Facilities	3,422,748	3,119,880	302,868	91%	14
Development Planning	185,400	174,543	10,857	94%	1
Engineering Services	51,500	-	51,500	0%	1
Fire & Rescue Services	4,741,545	4,571,134	170,411	96%	5
Fleet Management	1,056,400	902,476	153,924	85%	20
Parks Development	2,929,650	2,918,323	11,328	100%	5
Public Works	710,000	265,941	444,059	37%	5
Real Estate	18,735,512	18,517,881	217,632	99%	2
Q1 Closed Projects	31,832,755	30,470,178	1,362,579	96%	53

- Engineering Services – The culvert removal on Peelar Road will be completed in conjunction with the future Black Creek remedial works; as such, the capital project for this work was closed.
- Fleet Management – Awards for equipment purchased were lower than the project budgets. Staff will review how these items are budgeted by researching market pricing of equipment prior to completing the upcoming 2015 budget process.
- Public Works – The lowest bidders to complete the Storm Pond Sediment removal were all significantly below the approved budget.

A complete list of closed capital projects is provided as Attachment 6.

Continuity Schedule of Reserves and Reserve Funds

A continuity schedule of reserves and reserve funds as at March 31, 2014 is provided as Attachment 7. This schedule provides information on the individual and aggregate reserve balances. It also provides information on outstanding financial commitments and payment estimates required in future periods to fund approved projects. Forecasting commitments is intended to provide a proactive view of the reserve position and should not be interpreted as the year-end position due to the fact that commitments are not incorporated into financial statements until the actual expenses have incurred.

Reserve positions before commitments are all in a positive position, with the exception of development charge management studies and fire and Uplands reserve. Adding commitments to the schedule reveals that 9 reserves are in a future negative position. Below is a brief description for positioning of these 9 reserves:

Sale of Public Lands – Future obligations are currently greater than the balance on hand. Dedicated surplus land is authorized for sale to cover this obligation but is pending.

Uplands Capital Improvement – A commitment to replace the uplands chairlift was approved in 2011 by Council. As a result, the future position of this reserve will be negative and is planned to be replenished over time through Uplands revenue received.

Tax Rate Stabilization Reserve - Surplus revenues are not accounted for in this reserve. The current planned commitments are illustrating that this reserve will be in a negative position at yearend. This reserve will never be in a negative position as the draws from the reserve will reflect the funds on hand.

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CWDC Fire – A Council commitment to move forward with fire station 7-10 will temporarily place this reserve into a negative position, which will be replenished through future growth based development charges. This position may impact the timing of future projects.

CWDC Management Studies – Due to timing of events, this reserve is permitted to be in a deficit position. Growth related studies are incurred in advance of growth and recovered through subsequent development charges.

Special Charges and Area Development Charges (Developer Build Reserves) – These reserves relate to projects generally built by developers. Essentially, the developer has agreed to develop a structure, which will be funded by the City once funds are collected and available. Although, the continuity schedule illustrates a negative position after commitments, these reserves will never be in a deficit cash position as payments will only occur when funds are on hand. Reserves with a negative balance after commitments in this category are as follows:

- D15 PD#5 Woodbridge Water
- D18 PD#6 Maj., Mac Water
- D19 PD#6 E. Rutherford Water
- D25 Zenway/Fogal Sub-Trunk

Grants Update

The following report provides an overview of the grant portfolio's 2014 First Quarter results with respect to:

- Annual Government Grant Programs
- Community Infrastructure Investment Fund (CIIF) update
- New Opportunities

Annual Grants Program Submissions Status regarding: Awarded, Pending Award Notification or Declined)

Grant activity in the first quarter was related to twenty-four (24) programs equating to approximately \$7.5 Million dollars. Specific award status and details are as follows:

- 11 submissions have received funding (\$591,821)
- 11 submissions are pending notification of award (\$4.8M)
- 2 submissions requests were declined

The table below summarizes this activity:

2014 GRANT PROGRAM ACTIVITY			
Q1 SUBMISSIONS AWARDED/FUND RECEIVED			
PROGRAM	TOTAL PROJ. COST	AWARD	USE OF FUNDS
Municipal Infrastructure Investment Fund*	144,680.00	144,680.00	Utilization of remaining funds for PK-6265-14 Senior Soccer Field Lighting
Swim to Survive 2014	15,588.00	15,588.00	Notified of award approval
Ministry of Energy	33,747.00	24,815.00	Community Energy Plan Consultant
2014 Canada Summer Jobs (Library)	5,000.00	2,500.00	2 Summer Students
VBEC Relocation	82,577.00	25,535.00	Move from Beaverbrook House to Ec. Dev. In Civic Centre
Starter Company	222,676.00	95,000.00	Over two years

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Mun. Partnership Program	400,000.00	87,000.00	William Granger Greenway
York Region Ped & Bike Partnership Program	90,000.00	90,000.00	Bike Lanes portion of project of DT-7056-11
York Reg. Ped & Bike Partnership Prog	244,110.00	52,203.00	Ped. & Bike Network Implementation Program
FCM Green Municipal Fund	45,000.00	22,500.00	Hire Consultant to develop the GHG Plan (notification in 2014)
Save on Energy Funding	32,000.00	32,000.00	Energy Audit
TOTAL	1,315,378.00	591,821.00	
Q1 SUBMISSION PENDING AWARD NOTIFICATION			
PROGRAM	TOTAL PROJ. COST	REQUEST	USE OF FUNDS
Celebrate Canada (2014 Application)	15,000.00	5,000.00	Canada Day Event
ICCI	55,000.00	27,500.00	Foreign Consultant Offices in Italy and Israel
COSTI Recreation Dept.	43,400.00	10,000.00	Request for 62 placements (Recreation)
Canada Summer Jobs	309,502.00	109,141.00	Request for 69 placements (Rec & PW)
Q1 SUBMISSION PENDING AWARD NOTIFICATION			
Job Start (various departments)	59,780.00	5,600.00	Request for 8 placements
Job Start (Recreation)	43,400.00	10,000.00	Request for 62 placements (Recreation)
Invest in Ontario Act Fund	2,011,406.00	861,900.00	Award=\$8,686,674; spent 31/12/13=6,675,268. 2014 Committed=861,900; Unspent balance: \$2,011,406
2013 Federal Gas Tax	3,663,607.00	3,663,607.00	Audit Complete. (New agreement pending)
VBEC Business Plan	90,000.00	90,000.00	Annual Plan for Ministry of Economic Development and Innovation
Eco Connexions	5,000.00	5,000.00	Tree planting/landscaping rehabilitation project
Ontario Sports and Recreation Fund	29,580.00	11,068.00	Recreation Leadership Training Program
TOTAL	6,325,675.00	4,798,816.00	
2013 Q4 NOT AWARDED			
PROGRAM	TOTAL PROJ. COST	RATIONAL	
Places to Grow	25,000.00	Program revenue depleted before end date	
2013 New Horizons for Seniors	24,809.00	Limited funding in a highly competitive program	
TOTAL	49,809.00		

* Municipal Infrastructure Investment Fund - This will result in returning \$144,800 to Capital from Taxation as this is the project's funding source. A report at a later date will be brought forward to Council with a recommendation on redirecting the funds to another capital project.

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Sector and Term Specific Grant Programs

Community Improvement Investment Fund (CIIF)

The following table indicates the amount spent to March 31, 2014 and currently in the claim and reporting process as required by the program.

COMMUNITY IMPROVEMENT INVESTMENT FUND AWARDED PROJECTS				
	COST ESTIMATE	CIIF @33.3%	CLAIMED TO MAR 31	STATUS
Ainsley Grove Library (AODA Standards @ Front Counter)	100,000.00	33,333.33	3,316.00	In Progress
Dufferin District Park: Tennis Court Rehabilitation	139,300.00	46,433.33	1,705.00	In Progress
Dufferin Clark C.C. Relocate Seniors Room To The Ground Floor	50,600.00	16,866.00	15,158.00	Complete
Dufferin Clark C.C. Seniors Accessible Washrooms	51,500.00	17,166.00	13,783.00	Complete
Mackenzie Glen Park Replace Splash Pad Surfacing	61,800.00	20,600.00	16,338.00	In Progress
Mackenzie Glen Play Ground Rehabilitation	201,500.00	67,166.67	705.00	Complete
McClure Meadows Park-Splash Pad	25,800.00	8,600.00	1,445.00	Complete
Maple Lion Park Splash Pad	25,800.00	8,600.00	6,064.00	Complete
Father Ermanno CC: Out Door Rink	113,300.00	37,766.00	11,933.00	Complete
Garnet A. Williams CC - Floor Replacement	36,100.00	12,033.33	10,878.00	Complete
Glen Shield Park-Playground Replacement & Safety Surfacing	248,000.00	82,666.67	43,060.00	In Progress
Vaughan Crest Park Bocce Court Re-development	137,000.00	45,666.70	29,831.00	Complete
York Hill Park-Tennis Court Replacement	56,700.00	18,900.00	25.00	In Progress
Maple Baseball Diamond Fencing Replacement	32,000.00	10,666.67	4,593.00	Complete
Sonoma Heights Park - Fencing Extension	30,900.00	10,300.00	6,347.00	Complete
TOTAL AMOUNT ALL PROJECTS	1,310,300.00	436,764.70	165,181.00	

Final project reports as required by the signed contracts are required to be submitted to the Federal Government by June 2014.

New Opportunities

New Building Canada Fund (NBCF):

New Federal Infrastructure funding program that came into effect on April 1, of this year. NBCF is comprised of four separate programs:

CITY OF VAUGHAN

EXTRACT FROM COUNCIL MEETING MINUTES OF JUNE 24, 2014

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- National Infrastructure Component (NIC): \$4 Billion over 10 years and targets projects of a national significance
- Provincial-Territorial Infrastructure Component (PTIC): \$10 Billion over 10 years to assist municipalities and administered by each Province. Specific program details will be released once the Federal government and Province of Ontario have signed the agreement
- Gas Tax: program will be indexed at 2% per year commencing with the 2016 census and the eligible categories has increased to 17
- PPP Canada: Phase six (6) is now open for applications

Details regarding the application process are not yet available and may be further delayed pending Provincial Election results. Staff continues to monitor the provincial website (www.gov.on.ca/en/infrastructure/bcf.asp).

More information regarding the NBCF can be found in Attachment 8.

Edible Trees Program:

Offers assistance to groups to plant fruit and nut trees/shrubs to meet such criteria as protects and preserves the environment and providing access to healthy food.

Species at Risk:

The Species at Risk Stewardship Fund was established in 2007 to encourage people to start getting involved or continue their commitment to protection and recovery through stewardship activities.

Relationship to Vaughan Vision 2020 / Strategic Plan

The report is consistent with the priorities set by Council and the necessary resources have been allocated and approved.

Regional Implications

None

Conclusion

Based on the 2014 first quarter results, the overall City position is unfavourable \$3.6M. This unfavourable result is attributable to the severe winter and the December 2013 ice Storm costs which were completely out of the City's control. Details on the reimbursement of ice storm expenses from the Provincial Government are not yet known and could potentially have a significant positive impact on the final 2014 City's financial position. At this stage it is too early to determine the final City's position, as a number of events such as a shifting of trends, timing differences, or unforeseen activities in the latter part of the year could easily improve or erode the current position. Staff will continue to provide quarterly updates advising of changes in the City's financial landscape.

Attachments

- Attachment 1: City Operating – First Quarter Variance Report
- Attachment 2: City Operating – Q1 Specific Variance Explanations
- Attachment 3: Open Capital Project Spend Report as at March 31, 2014
- Attachment 4: High Profile Capital Project Reports
- Attachment 5: Projects on maintenance, warranty or awaiting regional invoicing

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EXTRACT FROM COUNCIL MEETING MINUTES OF JUNE 24, 2014

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- Attachment 6: Closed Capital Projects Report for 1st Quarter Ending March 31, 2014
- Attachment 7: Continuity Schedule of Reserves & Reserve Funds as at March 31, 2014
- Attachment 8: Grant Opportunities – New Building Canada Fund

Report prepared by:

Howard Balter, CGA
Acting Manager of Operating Budget
Ext. 8338

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Finance Manager, Water & Wastewater
Ext. 8486

Jackie Macchiusi, CGA
Manager, Capital & Reserve Planning
Ext. 8267

(A copy of the attachments referred to in the foregoing have been forwarded to each Member of Council and a copy thereof is also on file in the office of the City Clerk.)

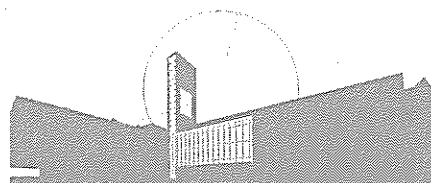
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COMMUNICATION

FAA - MAY 26/14

ITEM - 7

Ending March 31, 2014
Consolidated Quarterly Report

Finance, Administration & Audit
May 26, 2014



Financial Sustainability
Always a Key Priority



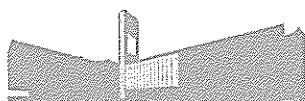
Agenda

Overall position as of Q1-2015

- Operations
- Water/Wastewater
- Capital

High Profile Capital Projects

- Selection
- Lead Presentation



2

Q1-14 Consolidated Variance
Report



2

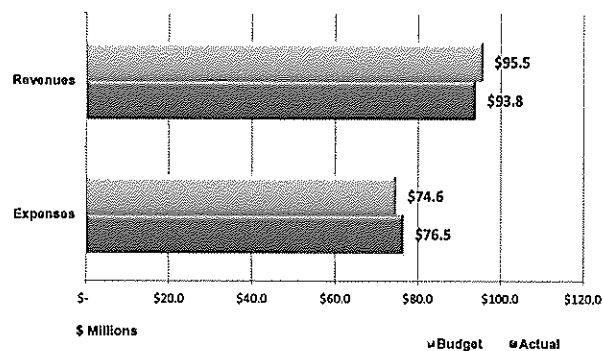
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Operations

Q1 - \$3.6M Unfavourable



Too early to determine the final City's position

Q1-14 Consolidated Variance Report



Operations – Revenue Variance

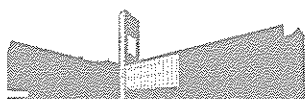
	Variance in \$mil (rounded)
<u>Revenues</u>	
Reserves and Other Transfers	(1.7)
Fees & Service Charges	0.4
Corporate Revenue	(0.4)
Total Revenues	(1.7)

Q1-14 Consolidated Variance Report



Operations – Expenditure Variance

<u>Expenditures</u>	Variance in \$mil (rounded)
Departmental Expenses	(1.7)
Corporate Expenditures	(2.6)
Long Term Debt	2.5
Total Expenditures	<u>(1.9)</u>



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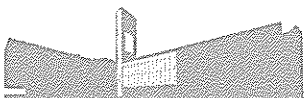
Q1-14 Consolidated Variance
Report

Operations – Dealing with the Deficit

- Dependent on Yearend position i.e. winter activities, gapping
- Winterization reserve can be used to offset Winter control costs
- Provincial Funding announced to help with Ice Storm clean up costs
- Worse case scenario – City could leverage other discretionary reserve funds

Still to be reported:

A strategy for tree replacement

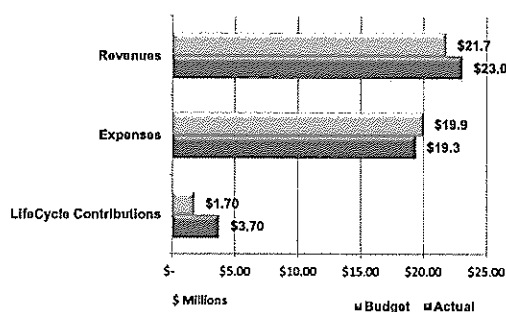


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Q1-14 Consolidated Variance
Report

Water/Wastewater

Q1 – On Target



- Greater than expected growth and consumption contribute to \$1.3M favourable variance
- Less than expected maintenance and labour costs due to lower demand contribute to \$0.6M favourable variance
- Overall favourable position results in a \$2M favourable variance
- Resulting in a higher than anticipated contribution to reserves



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Q1-14 Consolidated Variance Report

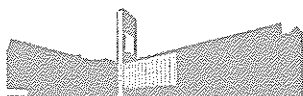


Capital

Year	Projects		Budget \$	Unspent Funds	
	#	%		\$	% of Budget
2014	196	31%	28,029,418	28,029,418	100%
2013	144	23%	64,474,236	51,712,990	80%
2009-2012	229	36%	251,510,493	108,169,978	43%
2006-2008	47	7%	68,052,493	16,504,150	24%
2005 and older	21	3%	197,210,969	9,697,967	5%
Grand Total	637	100%	609,277,609	214,114,503	35%

637 open capital projects - \$214M in unspent funds

53 projects were closed averaging 96% of budget spent, returning \$1.4M to reserves



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Q1-14 Consolidated Variance Report



High Profile Capital Projects

Section 10.2 of the Capital Project Financial Administration and Reporting Policy:

High Profile Project Selection Criteria, one of the following:

- A total capital project budget value equal to or greater than \$5m
- A contingency level of 20% or more
- Identified as a high visibility or sensitive project by SMT or Council



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Q1-14 Consolidated Variance
Report



Project Selection Methodology

Project Selection:

- By grouping related capital projects
- Overall magnitude - budget/forecast
- Project Types Not Selected:
 - Program budgets
 - Capital projects substantially complete
 - Financing Arrangements



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Q1-14 Consolidated Variance
Report



Project Selection Challenges

- Design Phase – cash flow forecast difficult to do
 - Modification to the template was required to provide value-add information regarding the design phase of a project
 - Added a section for Related projects to tie future construction phases to the Design phase
- 20% Contingency related projects – small \$ capital projects that would provide little value
- Provide context to each project

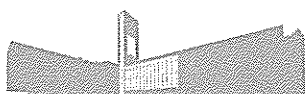


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Q1-14 Consolidated Variance
Report

High Profile Capital Projects

Item 7, pg#	Project Title	Total	>\$5M	=>20%
Commission: Community Services				
Lead Department: Building & Facilities				
7.93	North Thornhill Branch Library (Block 10)	4,220,550		
7.90	Station 7-3 Relocation	9,537,975	X	
7.88	Civic Centre Resource Library - Construction	12,857,400	X	
7.87	Civic Centre - Demolition, Parking and Storm Drainage	23,040,100	X	
Lead Department: Parks Development				
7.91	Maple Valley Plan	21,807,323	X	
Commission: Engineering & Public Works				
Lead Department: Development Transportation Engineering				
7.92	Millway Avenue Widening & Realignment	6,769,800	X	
7.96	Vaughan Metropolitan Centre NE Storm Water Management Pond	6,912,666	X	X
7.86	Black Creek Renewal	47,289,313	X	X
Lead Department: Engineering				
7.89	Corporate Asset Management	2,635,720		
Commission: City Manager				
Lead Department: City Manager				
7.94	Vaughan Hospital Precinct Development	80,000,000	X	



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Item 7, Attachment 4

Q1-14 Consolidated Variance
Report



**Discussion
Q & A**





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Q1-14 Consolidated Variance
Report



ENDING MARCH 31, 2014 – CONSOLIDATED QUARTERLY REPORT**Recommendation**

The Commissioner of Finance & City Treasurer and the Director of Financial Services recommend:

1. That the 2014 Consolidated First Quarter Variance Report be received; and
2. That the funding source for capital project PO-6744-13 be amended to Capital from Taxation as illustrated in the Funding Source Amendment section of this report.

Economic Impact

The quarterly variance report monitors actual spending performance to the City's calendarized financial plan. There is no economic impact as budgets and projects have been previously approved by Council. Amending the funding source to Capital from Taxation for project PO-6744-13 Meeting House Cemetery – Memorial Wall will not have an economic impact as this can be accommodated within the funds returned as a result of closed capital projects in the first quarter .

Communication Plan

Not applicable

Purpose

To report on 2014 first quarter financial results, as of March 31st, 2014, including an update on grant activity. New to the process is the provision of high profile capital project summaries included as attachment 4.

Background – Analysis and Options

The attached first quarter variance report compares actual operating and capital results for the period ending March 31st, 2014, relative to approved budgets. It is important to note, the combined unfavourable variance is not directly indicative of the City's final year-end position; it simply compares the City's actual financial position to the approved budget at a point in time. At this stage in the process it is too early to determine the final City's position, as a number of events such as a shifting of trends, timing differences, or unforeseen activities in the latter part of the year could easily improve or erode the current position. For example, the receipt of funding through the Provincial Ice Storm Assistance Program could have a material impact on the 2014 results.

The actual balances presented include all necessary entries and accruals. However, it should be noted, the full amortization of tangible capital assets and post retirement employee benefits are excluded and presented differently from the City's financial statements.

The quarterly results for City Operations, Water and Wastewater Operations, and Capital are presented together in one consolidated report. This action is intended to provide stakeholders with a more fulsome and complete view of the City's financial results. The item will provide a brief executive summary followed by summaries for City Operations, Water and Wastewater Operations, and Capital. Additional detail will be provided as attachments.

First Quarter Overview

Overall, the City's net financial performance is unfavourable.

The City has come in \$3.6M unfavourable to budget in City of Vaughan Operations. Typically, the first quarter of operations shows a favourable variance to budget as the level of spending is

usually restrained until Budget approval, which occurred on Feb. 18th, 2014. However, the impact of the long and cold winter and continuing efforts related to the December 2013 ice storm resulted in additional financial pressure and significantly contributed \$8.2M to the overall unfavourable position. The current budget shortfall is larger than the Winterization Reserve balance (\$4.4M) and it may not be possible to fully mitigate the impact of the past winter and ice storm. Staff are hopeful that Ontario Disaster Relief funding and positive performance for the remainder of the year will minimize these impacts. More detailed report on Winter Control and the Ice Storm will be presented separately. Further details regarding the quarterly results are provided later in the report and in Attachment #2.

The City's combined Water and Wastewater operations resulted in a combined \$2.0M favourable variance due to stronger sales revenues from higher than expected growth and consumption in the first quarter. Other favourable contributing factors are lower expenses for maintenance repairs, contractor labour and materials due to lower demand. Additional cost savings were derived from general administration discretionary expenses and salaries due to timing.

The overall capital position was on target. The majority of closed projects were completed on or below budget. As stated above, the first quarter winter activities are expected to negatively impact the Winterization Reserve, with the current reserve balance of \$4.4 M being insufficient to mitigate the \$8.2 M unfavourable position.

Table 1 below summarizes and illustrates the City's financial results, which is followed by a brief summary for each area.

Table 1 - Summary of the City's Q1 2014 Financial Results

Operations				
(In millions)				
	City	Water	Wastewater/ Storm	Total
Revenue				
<i>YTD Budget</i>	95.5	10.3	11.4	117.2
<i>YTD Actual</i>	93.8	10.9	12.1	116.8
<i>Variance</i>	(1.7)	0.6	0.7	(0.4)
<i>%</i>	-1.78%	5.85%	6.48%	-0.31%
Expenditure				
<i>YTD Budget</i>	74.6	9.4	10.5	94.6
<i>YTD Actual</i>	76.5	9.2	10.1	95.8
<i>Variance</i>	(1.9)	0.2	0.4	(1.2)
<i>%</i>	-2.50%	2.50%	4.03%	-1.28%
Net fav. / (unfav.) variance	(3.6)	0.8	1.2	(1.6)
Add'l Resv. Contributions	0.0	0.8	1.2	2.0
Surplus/ (Deficit)	(3.6)	0.0	0.0	(3.6)

Capital

	Prior Years			2014					2014 Adjusted	
	Total Available Budget	Total Actual Spend	Variance Q4-13	2014 Budget	Available Budget (A)	Actual Spend	Variance Q1-14		Major Y/E 2013 Accrual Reversals (B)	Adjusted Variance Q1-14 (C)
							\$	%		
2014 Budget Projects - Closed	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0%	0.0	0.0
2014 Budget Projects - Active	0.0	0.0	0.0	28.0	28.0	0.0	28.0	100%	0.0	28.0
Total 2014 Budget Projects	0.0	0.0	0.0	28.0	28.0	0.0	28.0	100%	0.0	28.0
Prior Budget Projects - Closed	31.8	30.3	1.5	0.0	1.5	0.1	1.4	90%	0.0	1.4
Prior Budget Projects - Active	557.6	406.0	151.6	23.7	175.2	6.7	168.5	96%	17.5	186.1
Total Prior Budget Projects	589.4	436.3	153.1	23.7	176.7	6.8	169.9	96%	17.5	187.4
Total	589.4	436.3	153.1	51.7	204.8	6.8	197.9	97%	17.5	215.5

Note: A) Above available budget balance includes in-year budget amendments

B) Y/E 2013 audit accrual reversals illustrated separately to focus on actual unspent values

C) Combined Active Adjusted Variance equals the Variance on Attachment 3, and combined Closed Adjusted Variance equals the Variance on Attachment 6

General Note: Capital project timing can span multiple years. The above chart aims to illustrate this occurrence and presents activity related to prior budgets separately.

City Operating Budget Results

The annual Operating Budget for the City is \$254.0M, of which \$95.5M in revenues and \$74.6M in expenditures were budgeted for the first quarter of the year. At the end of the first quarter, the City experienced a \$3.6M net unfavourable variance. This unfavourable variance is comprised of a \$1.9M unfavourable expenditure variance and a \$1.7 M unfavourable revenue variance. The main areas that contributed to the negative \$3.6M variance are summarized below;

City Revenue Variance Overview

Actual revenues were \$93.8M as of March 31, 2014, and represent a \$1.7M unfavourable variance when compared to the year-to-date revenue budget of \$95.5M. This variance stems from the following:

- **Reserves & Other Transfers** - There were several factors that contributed to the \$1.7M variance below plan. These are:
 - \$1.5M of planned withdrawals that were not required for Engineering Services, Building Standards Service Continuity Reserve and DC Growth projects as a result of lower than expected department expenditures and higher revenue within Building Standards department.
 - \$280K in Administration Recovery from Capital as a result of a reversal of a 2013 year end accrual.
- **Corporate Revenue** – An unfavourable variance of \$0.4M is made up of smaller unfavourable variances in a number of Corporate Revenue accounts. Details on these variances are provided in Attachment #2.
- **User Fees/Services Charges** – Are relatively on target with a minor favourable variance of \$0.4M mostly within Building Standards, Cultural Services, and Licensing offset with unfavourable variances in Development Planning, By-law & Compliance and Development Transportation Engineering revenues. All these variances are explained in more detail in Attachment #2.

City Expenditure Variance Overview

Actual total expenditures were \$76.5M as of March 31, 2014, and represent a \$1.9M unfavourable variance to the year-to-date expenditure budget of \$74.6M. This variance stems from the following:

- **Corporate Expenses** – The largest component driving the City's unfavourable expenditure variance was in Reserve Contribution and Corporate Expenses which had an unfavourable variance of \$2.6M. The major components of this variance included:
 - **Ice Storm 2013** – There were unfavourable expenditures of \$2.1M related to the December 2013 Ice Storm clean-up. These amounts are all unbudgeted costs and are being tracked in a separate business unit as part of the provincial government requirements for partial reimbursement. The province has set a process for submissions and a decision on reimbursement amounts is expected later this summer.
 - **Anticipated Labour Savings** – Unfavourable variance of \$1.5M for budgeted labour savings due to vacant positions in departments. This is budgeted corporately with the actual savings being realized in the departments and the offset would be seen in the overall departmental expenditure amounts. The actual labour favorable variance in the departmental expenditures was \$2.1M or \$0.6M greater than plan. It is normal that the Q1 labour variance is high as most of the approved positions in the budget have not yet been hired.
 - **OMB and VMC projects** – These two projects have not yet been fully staffed resulting in a combined favourable variance to budget of \$0.9M. Recruitment is currently underway to fill these roles. Residual balances at year-end will be carried forward into future years.
- **Department Expenses** – The next largest component driving the City's unfavourable expenditure variance relates to total department expenses, which were over budget by \$1.7M. This position was generated by a \$5.5M combined unfavourable variance found in Public Works Winter and in Parks and Forestry Operations resulting from unusually harsh and persistent winter conditions, excluding the impacts of the Ice Storm. This variance was largely offset by favourable positions in most other departments related to:
 - A \$2.1M labour variance attributable to general turnover vacancies, new compliment vacancies in the recruitment process, and year-end payroll accrual reversals due to past year payment timing. A level of labour variance is anticipated and planned for corporately, though actual City performance was even greater than the \$1.5M Q1 planned corporate balance.
 - There were favourable variances in a variety of accounts totalling \$876K in General Maintenance, YRT Ticket Purchases, Radio Operations, Protective Clothing, Computer Hardware and Software, Professional Fees and Communications

Variance Summary:

For quick reference purposes, a summary of the variances by major category is provided below. A more detailed financial summary is provided as Attachment #1. Further explanations on specific variances are provided as Attachment #2.

**City of Vaughan
2014 OPERATING BUDGET
FIRST QUARTER VARIANCE REPORT**

		Variance in \$mil (rounded)
<u>Revenues</u>		
<i>Taxation</i>		0.0
<i>Reserves and Other Transfers</i>		
Building Std Continuity Reserve	(1.0)	
Engineering Reserve	(0.4)	
Administrative Recovery from Capital	(0.3)	
Other (under \$100K var.)	<u>(0.0)</u>	(1.7)
<i>Fees & Service Charges</i>		
Building Standards	0.3	
Culture	0.2	
Clerks - Licensing	0.2	
By-law & Compliance	(0.1)	
Development Planning	(0.1)	
Other (under \$100K var.)	<u>0.0</u>	0.4
<i>Corporate Revenue</i>		
Mayor's Gala/Golf Classic	(0.1)	
OMB Hearings, Professional Fees & Resource:	(0.1)	
Fines and Penalties	(0.1)	
Investment Income	(0.1)	
Other (under \$100K var.)	<u>(0.0)</u>	(0.4)
<i>Supplemental Taxation</i>		0.0
<i>Other</i>		<u>(0.0)</u>
Total Revenues		(1.7)
<u>Expenditures</u>		
<i>Departmental Expenses</i>		
Development & Transport. Engineering	0.4	
Recreation	0.4	
Building & Facilities	0.4	
Building Standards	0.3	
Information Technology Management	0.2	
By-Law & Compliance	0.2	
Engineering Services	0.2	
Vaughan Public Libraries	0.2	
Development Planning	0.2	
Fleet Management	0.1	
Policy Planning	0.1	
Council	0.1	
Parks & Forestry Operations	(0.8)	
Public Works	(4.7)	
Other-(various departments under \$200k var.)	<u>1.0</u>	(1.7)
<i>Corporate Expenditures</i>		
Major OMB Hearing	0.5	
VMC Dev & Implementation	0.4	
Electon	0.2	
Mayor's Gala/Golf Classic	0.1	
Tax Adjustments	(0.2)	
Anticipated Labour Savings	(1.5)	
Ice Storm 2013	(2.1)	
Other (under \$100K var.)	<u>0.0</u>	(2.6)
<i>Long Term Debt</i>		2.5
<i>Contingency</i>		(0.0)
<i>Capital from Taxation</i>		0.0
<i>Other</i>		<u>0.0</u>
Total Expenditures		<u>(1.9)</u>
Net Unfavourable Variance		<u>\$ (3.6)</u>

Water and Wastewater/Storm Operating Budget Results

Following are the financial operating results and analysis for both the water and wastewater/storm operations from January 2014 to March 2014. The variance analysis is a comparison of the year to date budget to the year to date actual results.

The water/wastewater system in York Region operates as a two-tier system. The Region of York is responsible for the supply of water and wastewater services and the lower tier municipalities are responsible for the water and wastewater distribution systems within the local municipality. The net revenues that are generated annually by the City of Vaughan from the operations of the water and wastewater/storm utilities fund costs associated with the purchase of water supply and wastewater services from the Region of York, as well as the City's administration, financing costs, system operational and maintenance costs and most importantly funding to build the reserves for future infrastructure renewal.

Water Operations

Year to date (YTD) actual water revenues for the period ending March 31, 2014 are favourable by \$620K which is comprised of residential \$601K, commercial revenue of \$76K offset by slightly unfavourable miscellaneous water revenue \$57K.

The favourable residential billings are due to higher than budgeted average consumption levels per household and new account activations. Actual consumption is trending at 10 cubic meters per household more than budget and 50 new accounts came in higher than budgeted or 28%.

Commercial average consumption activity is trending higher than budget at 5% whereas new account activity remains unchanged for this first quarter.

Water purchases are unfavourable by \$113K partly due to higher demand (\$43K) and slightly unfavourable non-revenue water (NRW) consumption of \$71K.

The Gross Margin indicates the net funding available to the City after the Region of York has been paid for the water supply and is favourable by \$507K due to higher sales revenue.

Other revenues consist primarily of installation and service fees and are slightly unfavourable by \$33K, actual activity is based on demand offset by favourable sundry and interest revenue at \$15K.

Water expenses are favourable by \$349K which is the result of favourable maintenance and installations expenditures of \$188K and favourable general administration of \$159K. The favourable variances are largely due to fewer customer service requests due to contractor labour and materials, lower than expected for repair activity. General administration expenses are favourable due to the timing of discretionary spending such as professional fees.

As a result of the above, the quarterly water lifecycle contribution of \$1.7M is favourable by \$837K.



City of Vaughan
Statement of Operations
Water Division
For the period ending March 31, 2014

	2014 Budget	2014 YTD Budget	2014 YTD Actual	2014 Variance
Water Revenues				
Residential Billings	31,387,680	6,195,660	6,796,711	601,051
Commercial Billings	19,079,840	3,754,940	3,831,229	76,289
Other	335,540	83,880	26,524	-57,356
	\$50,803,060	\$10,034,480	\$10,654,463	\$619,983
Water Purchases				
Metered Water Purchases	31,378,540	6,371,575	6,414,137	-42,562
Non-Revenue Water	4,700,000	623,520	694,195	-70,675
	\$36,078,540	\$6,995,095	\$7,108,332	(\$113,237)
Gross Margin	\$14,724,520	\$3,039,385	\$3,546,132	\$506,747
Other Revenues	\$1,016,250	\$254,055	\$235,702	(\$18,353)
Expenses				
Maintenance and Installation Costs	5,007,935	1,218,685	1,030,826	187,859
General Administration	4,224,450	1,030,050	871,124	158,926
Joint Service Costs	759,855	189,960	188,005	1,955
	\$9,992,240	\$2,438,695	\$2,089,955	\$348,740
Net Water Operations	\$5,748,530	\$854,745	\$1,691,879	\$837,134
Budgeted Lifecycle Contribution	\$5,748,530	\$854,745	\$854,745	\$0
Additional Reserve Contribution	\$0	\$0	\$837,134	\$837,134
Surplus	\$0	\$0	\$0	\$0

Wastewater/Storm Operations

Wastewater billing is based on water consumption, therefore trending is very similar to water revenues. Wastewater YTD billings are favourable by \$787K for the period ending March 31, 2014 which is comprised of residential billings \$652K and commercial revenue of \$135K. Wastewater revenue is billed based on water consumption.

The unfavourable treatment variance of \$116K is a combination of unfavourable treatment charges due to higher sales and unfavourable non-revenue treatment charges. This relates directly to the non-revenue water variance.

The favourable gross margin of \$671K is the result of favourable sales less unfavourable treatment charges.

Other revenues consist of installation and service fees which are slightly unfavourable by \$37K. Actual activity is based on demand. Interest revenue is unfavourable by \$10K.

Expenses are favourable by \$540K primarily due to favourable maintenance and installation at \$220K, and storm operations favourable by \$165K attributed by lower than expected contractor labour and materials related to repairs, inspections, flushing and pond management. General administration is favourable by \$155K due to timing of discretionary spending, salaries and debenture payments. All other expenses are on budget.

As a result of the above, the quarterly wastewater/storm lifecycle contribution of \$2.0M is favourable by \$1.2M.



City of Vaughan
Statement of Operations
Wastewater Division
For the period ending March 31, 2014

	2014 Budget	2014 YTD Budget	2014 YTD Actual	2014 Variance
Wastewater Revenues				
Residential Billings	36,211,940	6,905,980	7,557,650	651,670
Commercial Billings	22,502,440	4,306,090	4,441,228	135,138
	\$58,714,380	\$11,212,070	\$11,998,878	\$786,808
Wastewater Expenses				
Regional Treatment Charges	\$45,230,670	\$8,485,855	\$8,601,723	(\$115,868)
Gross Margin	\$13,483,710	\$2,726,215	\$3,397,155	\$670,940
Other Revenues	\$912,210	\$174,750	\$126,066	(\$48,684)
Expenses				
Maintenance and Installation Costs	3,502,580	850,740	631,008	219,732
General Administration	2,585,890	641,145	486,626	154,519
Storm Sewer Maintenance	1,772,615	436,462	271,845	164,617
Joint Service Costs	506,570	126,630	125,336	1,294
	\$8,367,655	\$2,054,977	\$1,514,815	\$540,162
Net Wastewater Operations	\$6,028,265	\$845,988	\$2,008,406	\$1,162,418
Budgeted Lifecycle Contribution	\$6,028,265	\$845,988	\$845,988	\$0
Reserve Adjustment	\$0	\$0	\$1,162,418	\$1,162,418
Surplus	\$0	\$0	\$0	\$0

Capital Budget Results

Overall, the Capital Budget performance is favourable, with the majority of projects coming in under assigned budget. This section is intended to provide an update on quarterly activity for the following:

- Funding Source Amendment: PO-6744-13
- Open Capital Project Spend Performance
- High Profile Capital Projects (NEW)
- Closed Capital Projects Budget vs. Actual
- Reserve and Reserve Fund positions
- Grant Activity

Funding Source Amendment

Capital Project PO-6744-13 Meeting House Cemetery – Memorial Wall was approved for \$26,800 as part of the 2013 Capital Budget process for the renovation and repair of the memorial wall at Meeting House Cemetery. During the budget process staff had received information from the Ministry of Consumer Services that the project qualified as a project that could be funded from the Cemetery Trust as it relates to the care and maintenance of the cemetery. When completing the Year End Trust Return staff were informed that only the portion of funds equivalent to the interest earned on the Trust could be used for care and maintenance.

During 2013, capital expenditures of \$25,441 were incurred related to capital project PO-6744-13. The annual interest of \$5,538 earned on Trust Bank Account during 2013 was transferred to fund

the capital project, leaving \$19,903 as the unfinanced amount. Hence, it is requested that Capital from Taxation be used to fund the remaining balance of \$19,903; the available funds are as a result of closed capital projects with the same funding source.

Open Capital Project Spend Report (Attachment #3)

Staff reviewed the Open Capital Project Spend Report and general highlights are provided below.

- As of Quarter 1-2014, 637 projects with a budgeted value of \$609M are open.

	#	Budget
Q4-13 Close	494	589,407,615
2014 Projects:		
Net new	196	28,029,418
Additions to existing Projects (23)		23,673,331
Closed Projects	(53)	(31,832,755)
Q1-14 Close	637	609,277,609

- The above open projects were approved as follows:

Year	Projects		Budget		Unspent Funds	
	#	%	\$	%	\$	% of Budget
2014	196	31%	28,029,418	5%	28,029,418	100%
2013	144	23%	64,474,236	11%	51,712,990	80%
2009-2012	229	36%	251,510,493	41%	108,169,978	43%
2006-2008	47	7%	68,052,493	11%	16,504,150	24%
2005 and older	21	3%	197,210,969	32%	9,697,967	5%
Grand Total	637	100%	609,277,609	100%	214,114,503	35%

- As of Mar 31, 2014, 65% of the available budgets were spent
- Capital projects substantially complete and nearing closing

Region / External Invoice	Department	Estimated Project Completion	# Projects	Total Budget	Total Actual	Total Variance
	Buildings & Facilities	Q2-14	3	4,832,281	4,461,176	371,105
	Parks Development	Q1-14	1	41,200	39,279	1,921
Total			4	4,873,481	4,500,455	373,026
External Invoice	Development & Transportation	Q1-14	2	122,000	112,429	9,571
	Development & Transportation	Q3-14	1	517,250	471,395	45,855
	Development & Transportation	Q4-14	2	399,500	343,215	56,285
	Engineering Services	Q4-14	1	515,000	0	515,000
External Invoice Total			6	1,553,750	927,039	626,711
Regional Invoice	Engineering Services	Q1-14	2	381,100	254,101	126,999
	Engineering Services	Q4-14	4	2,756,736	1,046,307	1,710,429
Regional Invoice Total			6	3,137,836	1,300,408	1,837,428
Grand Total			16	9,565,067	6,727,902	2,837,165

- 4 projects are anticipated to close in the upcoming quarter.
- 6 projects are waiting for invoices from external parties. The closure of these projects is anticipated for when the final invoices are received and processed.
- 6 invoices are waiting for invoices from the region. The closure of these projects is anticipated for when the final invoices are received and processed.

A complete list of capital projects that are substantially complete and nearing completion is provided as Attachment 5.

- Unfavourable variances from budget include:

- Relocate Fire Station 7-3 Land Acquisition (FR-3514-12) currently indicates a budget overage of \$108,164. Costs associated with taxes and external services required for the purchase of the lands were not accounted for in the original budget. Staff have recently presented a report to Council to address this shortfall and a budget amendment is anticipated for Q2-14.
- Public Works – Roads Vehicle (FL-5296-13) has been closed with an overage of \$574 (2% of total budget of \$31,600). This overage is due to the outfitting required to make the vehicle functional for the Road division. Prior to the Capital Project and Financial Administration and Reporting Policy the practice was to allow overages up to the lower of 10% or \$10,000. This balance can be accommodated from closed project residual funds returned to the Vehicle Reserve.
- Rimwood Park – Tennis Court Replacement (PK-6341-12) has been closed with an overage of \$2,830 (4% of total budget of \$67,000). This overage is due to the addition of sub drains and additional base preparation work before the asphalt surfacing could be installed. Prior to the Capital Project and Financial Administration and Reporting Policy the practice was to allow overages up to the lower of 10% or \$10,000. This balance can be accommodated from closed project residual funds returned to the Parks Infrastructure Reserve.
- Requests in accordance with Section 8A of Policy 05.4.02 Capital Project Financial Administration and Reporting:
 - The following projects were reported on in 2013 Fourth Quarter Variance Report. The closure of these projects is anticipated for Q2-14,:
 - DT-7011-07 OPA 620 East West Collector EA
 - PK-6545-13 Accessible Swings – 4 parks
 - FL-5208-12 Roads-New Vehicle

Individual Capital Project Detail - In addition to the above, budget to actual financial status and comments for currently approved and open capital projects are provided in Attachment 3. It is important to note this information is compiled at a point in time and the reader is cautioned on the following:

- A completed capital project will remain active or open until all invoices are paid and funding is complete. Projects are not closed until approved by the department. As a result, projects that are substantially funded will reside on the Open Capital Project Spend Report. It is important to note this report represents projects from current and prior budget years and total balances are the combined value.
- Projects that are debenture financed, as approved by Council, are not closed until debenture financing is acquired through the Region of York. Furthermore, project financing is not typically requested until the project is substantially complete, which is contingent on a timeframe to determine outstanding invoices and settlement issues. In the case of Engineering Projects, this may take up to several years.
- Capital work is continuously underway and current information will vary from this report.

High Profile Capital Projects

In December of 2013 Council approved the *Capital Project Financial Administration and Reporting Policy*. This policy is intended to provide a consistent and consolidated approach to capital project financial administration and reporting.

Section 10.2 High Profile Capital Project Reporting states that as part of the quarterly report, each identified high profile capital project will require an additional status report with comprehensive details submitted by the appropriate department.

High Profile Projects are selected based on one of the following criteria:

- A total capital project budget value equal to or greater than \$5 million

- A contingency level of 20% or more
- Identified as a high visibility or sensitive project by SMT or Council

The Senior Management Team (SMT) was provided with a list of projects that met the first two criteria. After a careful review of the projects, those projects that only met the criteria of having a contingency equal to or greater than 20% were not included as the project budgets ranged between \$13,000 and \$500,000 adding very limited value and does not reflect the spirit of the policy.

As a result of SMT's review the following projects were selected for reporting and status reports are provided as Attachment #4:

Project Title	Total	>\$5M	=>20%
Lead Department: Building & Facilities			
Civic Centre Resource Library - Construction	12,857,400	X	
Civic Centre - Demolition, Parking and Storm Drainage	23,040,100	X	
North Thornhill Branch Library (Block 10)	4,220,550		
Station 7-3 Relocation	9,537,975	X	
Lead Department: City Manager			
Vaughan Hospital Precinct Development	80,000,000	X	
Lead Department: Development Transportation Engineering			
Black Creek Renewal	47,289,313	X	X
Vaughan Metropolitan Centre NE Storm Water Management Pond	6,912,666	X	X
Millway Avenue Widening & Realignment	6,769,800	X	
Lead Department: Engineering			
Corporate Asset Management	2,635,720		
Lead Department: Parks Development			
Maple Valley Plan	21,807,323	X	

Budgeting & Financial Planning Staff worked with the identified Lead Departments to complete the reports for Q1-14 reporting. The Lead Department for a project may change dependant on the stage of the project. As with any new process, changes are expected as experience is gained and the process evolves.

Capital projects closed during the 1st Quarter

Staff together with City departments reviewed all active capital projects listed as of March 31st, 2014 to determine which capital projects could be consolidated and/or closed. Overall, 53 capital projects totalling a budget of \$31.8M were closed in the 1st quarter of 2014. Total actual project costs came in at 96% of budget, freeing up \$1.4M in the original funding sources for future project consideration. The drivers behind the \$1.4M are as follows:

Department	Budget	Actual	Variance	% Spend	# Closed
Buildings & Facilities	3,422,748	3,119,880	302,868	91%	14
Development Planning	185,400	174,543	10,857	94%	1
Engineering Services	51,500	-	51,500	0%	1
Fire & Rescue Services	4,741,545	4,571,134	170,411	96%	5
Fleet Management	1,056,400	902,476	153,924	85%	20
Parks Development	2,929,650	2,918,323	11,328	100%	5
Public Works	710,000	265,941	444,059	37%	5
Real Estate	18,735,512	18,517,881	217,632	99%	2
Q1 Closed Projects	31,832,755	30,470,178	1,362,579	96%	53

- Engineering Services – The culvert removal on Peelar Road will be completed in conjunction with the future Black Creek remedial works; as such, the capital project for this work was closed.
- Fleet Management – Awards for equipment purchased were lower than the project budgets. Staff will review how these items are budgeted by researching market pricing of equipment prior to completing the upcoming 2015 budget process.

- Public Works – The lowest bidders to complete the Storm Pond Sediment removal were all significantly below the approved budget.

A complete list of closed capital projects is provided as Attachment 6.

Continuity Schedule of Reserves and Reserve Funds

A continuity schedule of reserves and reserve funds as at March 31, 2014 is provided as Attachment 7. This schedule provides information on the individual and aggregate reserve balances. It also provides information on outstanding financial commitments and payment estimates required in future periods to fund approved projects. Forecasting commitments is intended to provide a proactive view of the reserve position and should not be interpreted as the year-end position due to the fact that commitments are not incorporated into financial statements until the actual expenses have incurred.

Reserve positions before commitments are all in a positive position, with the exception of development charge management studies and fire and Uplands reserve. Adding commitments to the schedule reveals that 9 reserves are in a future negative position. Below is a brief description for positioning of these 9 reserves:

Sale of Public Lands – Future obligations are currently greater than the balance on hand. Dedicated surplus land is authorized for sale to cover this obligation but is pending.

Uplands Capital Improvement – A commitment to replace the uplands chairlift was approved in 2011 by Council. As a result, the future position of this reserve will be negative and is planned to be replenished over time through Uplands revenue received.

Tax Rate Stabilization Reserve - Surplus revenues are not accounted for in this reserve. The current planned commitments are illustrating that this reserve will be in a negative position at yearend. This reserve will never be in a negative position as the draws from the reserve will reflect the funds on hand.

CWDC Fire – A Council commitment to move forward with fire station 7-10 will temporarily place this reserve into a negative position, which will be replenished through future growth based development charges. This position may impact the timing of future projects.

CWDC Management Studies – Due to timing of events, this reserve is permitted to be in a deficit position. Growth related studies are incurred in advance of growth and recovered through subsequent development charges.

Special Charges and Area Development Charges (Developer Build Reserves) – These reserves relate to projects generally built by developers. Essentially, the developer has agreed to develop a structure, which will be funded by the City once funds are collected and available. Although, the continuity schedule illustrates a negative position after commitments, these reserves will never be in a deficit cash position as payments will only occur when funds are on hand. Reserves with a negative balance after commitments in this category are as follows:

- | | |
|-----------------------------|--------------------------------|
| ▪ D15 PD#5 Woodbridge Water | ▪ D19 PD#6 E. Rutherford Water |
| ▪ D18 PD#6 Maj., Mac Water | ▪ D25 Zenway/Fogal Sub-Trunk |

Grants Update

The following report provides an overview of the grant portfolio's 2014 First Quarter results with respect to:

- Annual Government Grant Programs
- Community Infrastructure Investment Fund (CIIF) update
- New Opportunities

Annual Grants Program Submissions Status regarding: Awarded, Pending Award Notification or Declined)

Grant activity in the first quarter was related to twenty-four (24) programs equating to approximately \$7.5 Million dollars. Specific award status and details are as follows:

- 11 submissions have received funding (\$591,821)
- 11 submissions are pending notification of award (\$4.8M)
- 2 submissions requests were declined

The table below summarizes this activity:

2014 GRANT PROGRAM ACTIVITY			
Q1 SUBMISSIONS AWARDED/FUND RECEIVED			
PROGRAM	TOTAL PROJ. COST	AWARD	USE OF FUNDS
Municipal Infrastructure Investment Fund*	144,680.00	144,680.00	Utilization of remaining funds for PK-6265-14 Senior Soccer Field Lighting
Swim to Survive 2014	15,588.00	15,588.00	Notified of award approval
Ministry of Energy	33,747.00	24,815.00	Community Energy Plan Consultant
2014 Canada Summer Jobs (Library)	5,000.00	2,500.00	2 Summer Students
VBEC Relocation	82,577.00	25,535.00	Move from Beaverbrook House to Ec. Dev. In Civic Centre
Starter Company	222,676.00	95,000.00	Over two years
Mun. Partnership Program	400,000.00	87,000.00	William Granger Greenway
York Region Ped & Bike Partnership Program	90,000.00	90,000.00	Bike Lanes portion of project of DT-7056-11
York Reg. Ped & Bike Partnership Prog	244,110.00	52,203.00	Ped. & Bike Network Implementation Program
FCM Green Municipal Fund	45,000.00	22,500.00	Hire Consultant to develop the GHG Plan (notification in 2014)
Save on Energy Funding	32,000.00	32,000.00	Energy Audit
TOTAL	1,315,378.00	591,821.00	
Q1 SUBMISSION PENDING AWARD NOTIFICATION			
PROGRAM	TOTAL PROJ. COST	REQUEST	USE OF FUNDS
Celebrate Canada (2014 Application)	15,000.00	5,000.00	Canada Day Event
ICCI	55,000.00	27,500.00	Foreign Consultant Offices in Italy and Israel
COSTI Recreation Dept.	43,400.00	10,000.00	Request for 62 placements (Recreation)
Canada Summer Jobs	309,502.00	109,141.00	Request for 69 placements (Rec & PW)

Q1 SUBMISSION PENDING AWARD NOTIFICATION			
Job Start (various departments)	59,780.00	5,600.00	Request for 8 placements
Job Start (Recreation)	43,400.00	10,000.00	Request for 62 placements (Recreation)
Invest in Ontario Act Fund	2,011,406.00	861,900.00	Award=\$8,686,674; spent 31/12/13=6,675,268. 2014 Committed=861,900; Unspent balance: \$2,011,406
2013 Federal Gas Tax	3,663,607.00	3,663,607.00	Audit Complete. (New agreement pending)
VBEC Business Plan	90,000.00	90,000.00	Annual Plan for Ministry of Economic Development and Innovation
Eco Connexions	5,000.00	5,000.00	Tree planting/landscaping rehabilitation project
Ontario Sports and Recreation Fund	29,580.00	11,068.00	Recreation Leadership Training Program
TOTAL	6,325,675.00	4,798,816.00	
2013 Q4 NOT AWARDED			
PROGRAM	TOTAL PROJ. COST	RATIONAL	
Places to Grow	25,000.00	Program revenue depleted before end date	
2013 New Horizons for Seniors	24,809.00	Limited funding in a highly competitive program	
TOTAL	49,809.00		

* Municipal Infrastructure Investment Fund - This will result in returning \$144,800 to Capital from Taxation as this is the project's funding source. A report at a later date will be brought forward to Council with a recommendation on redirecting the funds to another capital project.

Sector and Term Specific Grant Programs

Community Improvement Investment Fund (CIIF)

The following table indicates the amount spent to March 31, 2014 and currently in the claim and reporting process as required by the program.

COMMUNITY IMPROVEMENT INVESTMENT FUND AWARDED PROJECTS				
	COST ESTIMATE	CIIF @33.3%	CLAIMED TO MAR 31	STATUS
Ainsley Grove Library (AODA Standards @ Front Counter)	100,000.00	33,333.33	3,316.00	In Progress
Dufferin District Park: Tennis Court Rehabilitation	139,300.00	46,433.33	1,705.00	In Progress
Dufferin Clark C.C. Relocate Seniors Room To The Ground Floor	50,600.00	16,866.00	15,158.00	Complete
Dufferin Clark C.C. Seniors Accessible Washrooms	51,500.00	17,166.00	13,783.00	Complete
Mackenzie Glen Park Replace Splash Pad Surfacing	61,800.00	20,600.00	16,338.00	In Progress
Mackenzie Glen Play Ground Rehabilitation	201,500.00	67,166.67	705.00	Complete
McClure Meadows Park-Splash Pad	25,800.00	8,600.00	1,445.00	Complete
Maple Lion Park Splash Pad	25,800.00	8,600.00	6,064.00	Complete
Father Ermanno CC: Out Door Rink	113,300.00	37,766.00	11,933.00	Complete

COMMUNITY IMPROVEMENT INVESTMENT FUND AWARDED PROJECTS				
Garnet A. Williams CC - Floor Replacement	36,100.00	12,033.33	10,878.00	Complete
Glen Shield Park-Playground Replacement & Safety Surfacing	248,000.00	82,666.67	43,060.00	In Progress
Vaughan Crest Park Bocce Court Re-development	137,000.00	45,666.70	29,831.00	Complete
York Hill Park-Tennis Court Replacement	56,700.00	18,900.00	25.00	In Progress
Maple Baseball Diamond Fencing Replacement	32,000.00	10,666.67	4,593.00	Complete
Sonoma Heights Park - Fencing Extension	30,900.00	10,300.00	6,347.00	Complete
TOTAL AMOUNT ALL PROJECTS	1,310,300.00	436,764.70	165,181.00	

Final project reports as required by the signed contracts are required to be submitted to the Federal Government by June 2014.

New Opportunities

New Building Canada Fund (NBCF):

New Federal Infrastructure funding program that came into effect on April 1, of this year. NBCF is comprised of four separate programs:

- National Infrastructure Component (NIC): \$4 Billion over 10 years and targets projects of a national significance
- Provincial-Territorial Infrastructure Component (PTIC): \$10 Billion over 10 years to assist municipalities and administered by each Province. Specific program details will be released once the Federal government and Province of Ontario have signed the agreement
- Gas Tax: program will be indexed at 2% per year commencing with the 2016 census and the eligible categories has increased to 17
- PPP Canada: Phase six (6) is now open for applications

Details regarding the application process are not yet available and may be further delayed pending Provincial Election results. Staff continues to monitor the provincial website (www.gov.on.ca/en/infrastructure/bcf.asp).

More information regarding the NBCF can be found in Attachment 8.

Edible Trees Program:

Offers assistance to groups to plant fruit and nut trees/shrubs to meet such criteria as protects and preserves the environment and providing access to healthy food.

Species at Risk:

The Species at Risk Stewardship Fund was established in 2007 to encourage people to start getting involved or continue their commitment to protection and recovery through stewardship activities.

Relationship to Vaughan Vision 2020 / Strategic Plan

The report is consistent with the priorities set by Council and the necessary resources have been allocated and approved.

Regional Implications

None

Conclusion

Based on the 2014 first quarter results, the overall City position is unfavourable \$3.6M. This unfavourable result is attributable to the severe winter and the December 2013 ice Storm costs which were completely out of the City's control. Details on the reimbursement of ice storm expenses from the Provincial Government are not yet known and could potentially have a significant positive impact on the final 2014 City's financial position. At this stage it is too early to determine the final City's position, as a number of events such as a shifting of trends, timing differences, or unforeseen activities in the latter part of the year could easily improve or erode the current position. Staff will continue to provide quarterly updates advising of changes in the City's financial landscape.

Attachments

- Attachment 1: City Operating – First Quarter Variance Report
- Attachment 2: City Operating – Q1 Specific Variance Explanations
- Attachment 3: Open Capital Project Spend Report as at March 31, 2014
- Attachment 4: High Profile Capital Project Reports
- Attachment 5: Projects on maintenance, warranty or awaiting regional invoicing
- Attachment 6: Closed Capital Projects Report for 1st Quarter Ending March 31, 2014
- Attachment 7: Continuity Schedule of Reserves & Reserve Funds as at March 31, 2014
- Attachment 8: Grant Opportunities – New Building Canada Fund

Report prepared by:

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Respectfully submitted,

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Acting Commissioner of Finance

Barry Jackson, CGA
Director of Financial Services



CITY OF VAUGHAN

2014 OPERATING BUDGET

**CITY OPERATING
FIRST QUARTER
VARIANCE REPORT**

**AS AT
March 31, 2014**

**CITY OF VAUGHAN
2014 OPERATING BUDGET
FIRST QUARTER VARIANCE REPORT
March 31, 2014**

REVENUE / EXPENDITURE SUMMARY

	2014 ANNUAL BUDGET	2014 YTD		VARIANCE		2014 BUDGET REMAINING	
		BUDGET	ACTUAL	FAV. / (UNFAV)		\$	%
				\$	%	\$	%
TAXATION	160,327,234	77,830,757	77,830,757	0	0.0%	82,496,477	51.5%
SUPPLEMENTAL TAXATION	3,500,000	0	1,107	1,107	0.0%	3,498,893	100.0%
GRANT / PAYMENT IN LIEU	2,645,200	750,000	718,301	(31,699)	-4.2%	1,926,899	72.8%
RESERVES AND OTHER TRANSFERS	21,891,749	4,093,162	2,352,176	(1,740,986)	-42.5%	19,539,573	89.3%
FEES AND SERVICE CHARGES	39,502,380	9,787,459	10,226,913	439,454	4.5%	29,275,467	74.1%
CORPORATE	23,672,678	3,061,336	2,693,512	(367,824)	-12.0%	20,979,166	88.6%
PRIOR YEAR'S SURPLUS CARRYFORWARD	2,500,000	0	0	0	0.00%	2,500,000	100.0%
TOTAL REVENUES	254,039,241	95,522,714	93,822,766	(1,699,948)	-1.8%	160,216,475	63.1%
EXPENDITURES:							
DEPARTMENTAL	221,421,016	57,413,870	59,142,158	(1,728,288)	-3.0%	162,278,858	73.3%
RESERVE CONTRIB. & CORP. EXP.	11,591,537	7,693,279	10,313,698	(2,620,419)	-34.1%	1,277,839	11.0%
LONG TERM DEBT	14,029,554	3,150,061	653,520	2,496,542	79.3%	13,376,035	95.3%
CONTINGENCY	633,050	(16,626)	0	(16,626)	100.0%	633,050	100.0%
CAPITAL FROM TAXATION	6,364,084	6,364,084	6,364,084	0	0.0%	0	0.0%
TOTAL EXPENDITURES	254,039,241	74,604,668	76,473,459	(1,868,791)	-2.5%	177,565,782	69.9%
EXCESS OF REVENUES OVER EXPENDITURES	0	20,918,046	17,349,306	(3,568,740)			

CITY OF VAUGHAN
2014 OPERATING BUDGET
FIRST QUARTER VARIANCE REPORT
March 31, 2014

REVENUE BY MAJOR SOURCE

	2014 ANNUAL BUDGET	2014 YTD		VARIANCE		2014 BUDGET REMAINING	
		BUDGET	ACTUAL	FAV. / (UNFAV)		\$	%
				\$	%		
TAXATION							
Supplementals	3,500,000	0	1,107	1,107	0.0%	3,498,893	100.0%
GRANT							
Library Grant	145,200	0	1,000	1,000	0.0%	144,200	99.3%
PAYMENT IN LIEU / OTHER							
Payment In Lieu / Other	2,500,000	750,000	717,301	(32,699)	-4.4%	1,782,699	71.3%
RESERVES AND OTHER TRANSFERS							
Engineering Reserve	5,825,515	1,466,649	1,027,028	(439,621)	-30.0%	4,798,487	82.4%
Election Cost	1,024,794	256,199	258,564	2,365	0.9%	766,230	74.8%
CIL Recreation Land Reserve	776,000	194,000	194,000	0	0.0%	582,000	75.0%
Administrative Recovery from Capital	1,500,000	0	(280,269)	(280,269)	0.00%	1,780,269	118.7%
Building Standards Service Continuity Reserve	2,849,680	1,242,023	267,928	(974,095)	-78.4%	2,581,752	90.6%
DC Growth Projects	349,587	89,599	29,157	(60,442)	-67.5%	320,430	91.7%
Insurance Reserve	0	0	11,077	11,077	0.00%	(11,077)	0.0%
Tax Rate Stabilization Reserve	3,107,410	0	0	0	0.0%	3,107,410	100.0%
Debenture Payment Reserve	3,080,000	0	0	0	0.00%	3,080,000	100.0%
Winterization Reserve	0	0	0	0	0.00%	0	0.0%
Water & Wastewater Recovery	3,378,763	844,692	844,691	(1)	0.0%	2,534,072	75.0%
TOTAL RESERVES	21,891,749	4,093,162	2,352,176	(1,740,986)	-42.5%	19,539,573	89.3%
FEES/SERVICE CHARGES							
CITY MANAGER							
Fire And Rescue Services	626,787	106,956	159,079	52,123	48.7%	467,708	74.6%
TOTAL CITY MANAGER	626,787	106,956	159,079	52,123	48.7%	467,708	74.6%
COMMISSIONER OF LEGAL & ADMIN. SERV.							
Clerks	39,305	12,839	24,633	11,794	91.9%	14,672	37.3%
Clerks - Licensing	1,196,290	570,296	737,574	167,278	29.3%	458,716	38.3%
Committee Of Adjustment	507,336	105,910	111,647	5,737	5.4%	395,689	78.0%
Legal Services	67,478	9,688	8,350	(1,338)	-13.8%	59,128	87.6%
By-law & Compliance	2,429,717	603,273	511,131	(92,142)	-15.3%	1,918,586	79.0%
TOTAL COMMISSIONER OF LEGAL & ADMIN. SERV.	4,240,126	1,302,006	1,393,335	91,329	7.0%	2,846,791	67.1%
COMMISSIONER OF COMMUNITY SERVICES							
Communities In Bloom Sponsorship	5,000	0	0	0	0.0%	5,000	100.0%
Community Grants & Advisory Comm.	6,000	0	0	0	0.0%	6,000	100.0%
Recreation	18,870,100	5,547,267	5,597,722	50,455	0.9%	13,272,378	70.3%
Cultural Services	562,980	182,371	361,660	179,289	98.3%	201,320	35.8%
Buildings And Facilities	284,356	67,686	101,199	33,513	49.5%	183,157	64.4%
Parks & Forest Operations	133,629	17,172	10,354	(6,818)	-39.7%	123,275	92.3%
Cemeteries	73,393	17,813	26,697	8,884	49.9%	46,696	63.6%
TOTAL COMMISSIONER OF COMMUNITY SERVICES	19,935,458	5,832,309	6,097,633	265,324	4.5%	13,837,825	69.4%
COMMISSIONER OF PLANNING							
Policy Planning	157,077	39,269	0	(39,269)	-100.0%	157,077	100.0%
Development Planning	4,477,465	1,119,353	1,004,309	(115,044)	-10.3%	3,473,156	77.6%
Building Standards - Licenses/Permits	6,650,000	1,198,395	1,451,410	253,015	21.1%	5,198,590	78.2%
- Plumbing Permits	485,000	91,443	59,592	(31,851)	-34.8%	425,408	87.7%
- Service Charges	531,661	114,663	169,710	55,047	48.0%	361,951	68.1%
TOTAL COMMISSIONER OF PLANNING	12,301,203	2,563,123	2,685,020	121,897	4.8%	9,616,183	78.2%
COMMISSIONER OF ENGINEERING & PUBLIC WORKS							
Development And Transport. Engineering	473,588	85,919	33,690	(52,229)	-60.8%	439,898	92.9%
Engineering Services	256,734	27,667	18,559	(9,108)	-32.9%	238,175	92.8%
Public Works - Operations	1,356,584	(204,537)	(225,144)	(20,607)	10.1%	1,581,728	116.6%
TOTAL COMMISSIONER OF ENGINEERING & PUBLIC WORKS	2,086,906	(90,951)	(172,896)	(81,945)	90.1%	2,259,802	108.3%
VAUGHAN PUBLIC LIBRARIES	311,900	74,016	64,741	(9,275)	-12.5%	247,159	79.2%
TOTAL FEES / SERVICE CHARGES	39,502,380	9,787,459	10,226,913	439,454	4.5%	29,275,467	74.1%
TOTAL CORPORATE REVENUES	23,672,678	3,061,336	2,693,512	(367,824)	-12.0%	20,979,166	88.6%
TOTAL REVENUE	91,212,007	17,691,957	15,992,009	(1,699,948)	-9.6%	75,219,998	82.5%

**CITY OF VAUGHAN
2014 OPERATING BUDGET
FIRST QUARTER VARIANCE REPORT
March 31, 2014**

**REVENUE BY MAJOR SOURCE
CORPORATE REVENUE DETAIL**

	2014 ANNUAL BUDGET	2014 YTD		VARIANCE		2014 BUDGET REMAINING	
		BUDGET	ACTUAL	FAV. / (UNFAV)		\$	%
				\$	%	\$	%
CORPORATE REVENUE DETAIL :							
Fines And Penalties	5,100,000	1,085,358	998,924	(86,434)	-8.0%	4,101,076	80.4%
Tax Certificates And Documents	506,263	167,741	134,319	(33,422)	-19.9%	371,944	73.5%
Investment Income	2,525,000	375,000	323,167	(51,833)	-13.8%	2,201,833	87.2%
Powerstream Investment Income	4,700,000	1,175,000	1,163,326	(11,674)	-1.0%	3,536,674	75.2%
Powerstream Dividends	6,200,000	0	0	0	0.0%	6,200,000	100.0%
Special Dividend - VHI	3,645,470	0	0	0	0.00%	3,645,470	100.0%
OMB Hearings, Professional Fees & Resources	369,608	92,402	0	(92,402)	-100.0%	369,608	100.0%
Miscellaneous Revenue	170,000	0	(33)	(33)	0.00%	170,033	100.0%
Purchasing	60,700	8,521	7,828	(693)	-8.1%	52,872	87.1%
Cashiering Services	89,392	10,194	12,875	2,681	26.3%	76,517	85.6%
Capital Admin. Revenue	12,000	0	454	454	0.00%	11,546	96.2%
Mayor's Gala/Golf Classic	294,245	147,120	52,651	(94,469)	-64.2%	241,594	82.1%
TOTAL CORPORATE REVENUE	23,672,678	3,061,336	2,693,512	(367,824)	-12.0%	20,979,166	88.6%

**CITY OF VAUGHAN
2014 OPERATING BUDGET
March 31, 2014**

DEPARTMENTAL EXPENDITURES BY MAJOR CATEGORY (1)

	2014 ANNUAL BUDGET	2014 YTD		VARIANCE		2014 BUDGET REMAINING	
		BUDGET	ACTUAL	FAV. / (UNFAV)		\$	%
				\$	%		
COUNCIL	1,524,230	395,857	293,140	102,717	25.9%	1,231,090	80.8%
OFFICE OF THE INTEGRITY COMMISSIONER	200,000	55,118	32,848	22,271	40.4%	167,153	83.6%
INTERNAL AUDIT	429,643	109,995	76,928	33,067	30.1%	352,715	82.1%
City Manager	871,864	212,808	132,985	79,823	37.5%	738,879	84.7%
Fire and Rescue Services	40,807,877	9,539,366	9,449,792	89,574	0.9%	31,358,085	76.8%
Emergency Planning	196,896	49,733	42,019	7,714	15.5%	154,877	78.7%
Executive Director	201,988	56,989	53,999	2,990	5.2%	147,989	73.3%
Corporate Communications	1,216,614	282,044	281,261	783	0.3%	935,353	76.9%
Economic and Business Development	1,606,552	348,780	286,444	62,336	17.9%	1,320,108	82.2%
TOTAL CITY MANAGER	44,901,791	10,489,720	10,246,500	243,220	2.3%	34,655,291	77.2%
Commissioner of Finance and City Treasurer	398,979	105,342	102,419	2,923	2.8%	296,560	74.3%
City Financial Services	3,124,482	758,472	724,060	34,412	4.5%	2,400,422	76.8%
Budgeting and Financial Planning	2,348,112	571,930	476,059	95,871	16.8%	1,872,053	79.7%
Development Finance & Investments	703,137	171,782	118,185	53,597	31.2%	584,952	83.2%
Purchasing Services	1,599,466	386,397	331,289	55,108	14.3%	1,268,177	79.3%
TOTAL COMM. OF FINANCE AND CITY TREASURER	8,174,176	1,993,923	1,752,013	241,910	12.1%	6,422,163	78.6%
Commissioner of Legal and Administrative Services	424,106	113,435	72,196	41,239	36.4%	351,910	83.0%
City Clerk - Admin	4,662,580	1,094,345	1,128,719	(34,374)	-3.1%	3,533,861	75.8%
Clerks - Licensing	675,456	172,521	172,990	(469)	-0.3%	502,466	74.4%
City Clerk - Insurance	4,729,136	3,822,402	3,734,487	87,915	2.3%	994,649	21.0%
Committee of Adjustment	596,892	140,121	136,727	3,394	2.4%	460,165	77.1%
Council Corporate	102,073	26,602	15,980	10,622	39.9%	86,093	84.3%
Legal Services	2,153,373	520,027	444,625	75,402	14.5%	1,708,748	79.4%
By-law & Compliance	5,893,231	1,402,893	1,208,848	194,045	13.8%	4,684,383	79.5%
TOTAL COMM. OF LEGAL AND ADMINISTRATIVE SERVICES	19,236,847	7,292,346	6,914,572	377,774	5.2%	12,322,275	64.1%
Commissioner of Community Services	516,004	123,014	72,181	50,833	41.3%	443,823	86.0%
Curb Appeal/Winterlights	80,140	2,004	600	1,404	70.1%	79,540	99.3%
Community Grants and Advisory Committees	105,732	21,203	18,586	2,617	12.3%	87,146	82.4%
Recreation	20,103,470	4,565,330	4,209,661	355,669	7.8%	15,893,809	79.1%
Cultural Services	1,972,207	440,544	449,277	(8,733)	-2.0%	1,522,930	77.2%
Buildings and Facilities	22,031,596	4,561,530	4,206,865	354,665	7.8%	17,824,731	80.9%
Fleet Management	2,657,519	680,692	547,525	133,167	19.6%	2,109,994	79.4%
Parks & Forest Operations	14,287,426	2,841,257	3,640,566	(799,309)	-28.1%	10,646,860	74.5%
Parks Development	1,317,834	308,410	264,712	43,698	14.2%	1,053,122	79.9%
TOTAL COMMISSIONER OF COMMUNITY SERVICES	63,071,928	13,543,984	13,409,973	134,011	1.0%	49,661,955	78.7%
Commissioner of Planning	384,702	92,091	92,228	(137)	-0.1%	292,474	76.0%
Development Planning	3,907,782	930,548	775,350	155,198	16.7%	3,132,432	80.2%
Policy Planning	1,604,819	390,828	279,944	110,884	28.4%	1,324,875	82.6%
Building Standards	7,178,632	1,705,481	1,381,319	324,162	19.0%	5,797,313	80.8%
TOTAL COMMISSIONER OF PLANNING	13,075,935	3,118,948	2,528,841	590,107	18.9%	10,547,094	80.7%
Commissioner of Strategic and Corporate Services	399,454	95,799	91,963	3,836	4.0%	307,491	77.0%
Innovation & Continuous Improvement	869,253	235,086	178,986	56,100	23.9%	690,267	79.4%
Access Vaughan	1,104,037	248,570	185,766	62,804	25.3%	918,271	83.2%
Strategic Planning	316,709	73,663	67,310	6,353	8.6%	249,399	78.7%
Environmental Sustainability	311,168	72,065	55,462	16,603	23.0%	255,706	82.2%
Human Resources	3,690,021	951,605	865,265	86,340	9.1%	2,824,756	76.6%
Information and Technology Management	8,860,318	2,056,672	1,835,617	221,055	10.7%	7,024,701	79.3%
TOTAL COMMISSIONER OF STRATEGIC AND CORPORATE SERVICES	15,550,960	3,733,460	3,280,369	453,091	12.1%	12,270,591	78.9%
Commissioner of Engineering and Public Works	507,268	121,966	119,065	2,901	2.4%	388,203	76.5%
Development and Transport. Engineering	5,309,308	1,266,960	900,407	366,553	28.9%	4,408,901	83.0%
Engineering Services	4,545,890	944,183	751,961	192,222	20.4%	3,793,929	83.5%
Public Works - Operations	30,608,685	9,803,667	14,475,187	(4,671,520)	-47.7%	16,133,498	52.7%
TOTAL COMMISSIONER OF ENGINEERING AND PUBLIC WORKS	40,971,151	12,136,776	16,246,620	(4,109,844)	-33.9%	24,724,531	60.3%
VAUGHAN PUBLIC LIBRARIES	14,284,355	4,543,743	4,360,356	183,387	4.0%	9,923,999	69.5%
TOTAL DEPARTMENTAL EXPENDITURES	221,421,016	57,413,870	59,142,158	(1,728,288)	-3.0%	162,278,858	73.3%
RESERVE CONTRIBUTIONS & CORP. EXP.	11,591,537	7,693,279	10,313,698	(2,620,419)	-34.1%	1,277,839	11.0%
LONG TERM DEBT	14,029,554	3,150,061	653,520	2,496,542	79.3%	13,376,035	95.3%
CONTINGENCY	633,050	(16,626)	0	(16,626)	100.0%	633,050	100.0%
CAPITAL FROM TAXATION	6,364,084	6,364,084	6,364,084	0	0.0%	0	0.0%
TOTAL DEPARTMENTAL AND CORPORATE EXPENDITURE	254,039,241	74,604,668	76,473,459	(1,868,791)	-2.5%	177,565,782	69.9%

(1) Expenditures are net of Hydro Joint Services Revenue and Library Joint Service Charges.

**CITY OF VAUGHAN
2014 OPERATING BUDGET
March 31, 2014**

CORPORATE EXPENDITURES - DETAILS

	2014 ANNUAL BUDGET	2014 YTD		VARIANCE		2014 BUDGET REMAINING	
		BUDGET	ACTUAL	FAV. / (UNFAV)		\$	%
				\$	%	\$	%
RESERVE CONTRIBUTIONS AND CORP. EXP. DETAIL :							
RESERVE CONTRIBUTIONS:							
Bldg & Facil. Infrast. Res. Contrib.	2,632,247	2,632,247	2,632,247	0	0.0%	0	0.0%
Roads Infrastructure Reserve Contribution	420,309	420,309	420,309	0	0.0%	0	0.0%
Parks Infrastructure Reserve Contribution	449,749	449,749	449,749	0	0.0%	0	0.0%
Election Reserve Contribution	450,000	450,000	450,000	0	0.0%	0	0.0%
Additional Vehicle Contribution	387,478	387,478	387,478	0	0.0%	0	0.0%
Fire & Rescue Contrib.	1,287,837	1,287,837	1,287,837	0	0.0%	0	0.0%
Heritage Contrib.	212,242	212,242	212,242	0	0.0%	0	0.0%
Streetscapes Contrib.	475,651	475,651	475,651	0	0.0%	0	0.0%
City Playhouse Contrib.	15,000	15,000	15,000	0	0.0%	0	0.0%
ITM Reserve Contrib.	1,060,744	1,060,744	1,060,744	0	0.0%	0	0.0%
TOTAL RESERVE CONTRIBUTIONS	7,391,257	7,391,257	7,391,257	0	0.0%	0	0.0%
CORPORATE EXPENDITURES:							
Mayor's Gala/Golf Classic	294,245	147,123	38,810	108,313	73.6%	255,435	86.8%
Bank Charges	104,500	20,019	20,164	(145)	-0.7%	84,336	80.7%
Professional Fees	184,000	0	(32,071)	32,071	0.0%	216,071	117.4%
OMB Hearings, Professional Fees & Resources	2,992,210	757,099	264,739	492,360	65.0%	2,727,471	91.2%
VMC Development & Implementation	1,482,868	374,933	0	374,933	100.0%	1,482,868	100.0%
Joint Services (Payroll/Cashiering)	473,416	118,356	118,347	9	0.0%	355,069	75.0%
Sundry	0	0	(561)	561	0.0%	561	0.0%
Tax Adjustments	2,150,000	208,057	396,949	(188,892)	-90.8%	1,753,051	81.5%
Amo Membership	17,100	0	16,880	(16,880)	0.0%	220	1.3%
Conferences	28,300	4,082	2,701	1,381	33.8%	25,599	90.5%
Election	903,641	222,109	39,793	182,316	82.1%	863,848	95.6%
Ice Storm 2013	0	0	2,056,689	(2,056,689)	0.0%	(2,056,689)	0.0%
Anticipated Labour Savings	(4,430,000)	(1,549,756)	0	(1,549,756)	100.0%	(4,430,000)	100.0%
TOTAL CORPORATE EXPENSES	4,200,280	302,022	2,922,441	(2,620,419)	-867.6%	1,277,839	30.4%
TOTAL RESERVE CONTRIBUTIONS & CORPORATE EXP.	11,591,537	7,693,279	10,313,698	(2,620,419)	-34.1%	1,277,839	11.0%

City Operating – Q1 Specific Variance Explanations

Specific Variance Explanations:

Listed below are explanations for significant revenue and expenditure variances. As per prior practice, department explanations are required for all unfavourable variances and any favourable variances in excess of \$100,000. Explanations for corporate revenue and expenditure variances are also included, following the major department variance explanations.

Note: In general, revenues are based on assumptions regarding many factors i.e. economy, timing etc. Some areas are difficult to predict with a high level of accuracy and a particular period can be significantly influenced by a large application or revenue timing (e.g. Building Standards, Development Planning etc.).

Commissioner of Legal and Administrative Services

Commissioner of Legal and Administrative Services

Expenditure variance – \$41,239 or 36.4% unfavourable

The unfavourable variance was mostly due to unplanned labour costs. This variance will continue the rest of the year.

City Clerk's Office (CCO) - Administration

Expenditure Variance – \$34,374 or 3.1% unfavourable

Unfavourable variance was a result of higher than expected increase in postal rates offset by favourable variance in rental lease equipment due to the renewal of the Print Shop copier lease agreement.

CCO – Licensing

Revenue variance - \$167,278 or 29.3% favourable

The favourable variance was mainly due to higher than expected revenue earned from Driving School, Eating Establishments, Public Garage, Personal Services, Adult Entertainment, Taxi and Tow Truck Licensing. The variance is expected to reduce by Q2.

By-law & Compliance

Revenue variance - \$92,142 or 15.3% unfavourable

The unfavourable variance was a result of lower than expected parking fines revenue and delay in receiving Animal Services recoveries from other municipalities of approximately \$30K. This should be corrected in the second quarter.

Expenditure variance - \$194,045 or 13.8% favourable

The favourable variance was a result of temporary vacancies in the department and timing of spending in Animal Services.

Commissioner of Community Services

Recreation

Expenditure variance - \$355,669 or 7.8% favourable

Labour Variance:

Overall favourable labour variance of \$148K was a result of savings in full time labour costs (\$214K); of which \$66K was partially offset by contract replacements. The remaining favourable

City Operating – Q1 Specific Variance Explanations

variance (\$148K) was partially offset by overages in part time costs of \$45K.

Other Expenses:

Favourable variance in Contractor & Contractor Materials of \$50K is due to invoice timing delays for the Spring programming session. This should correct itself by Q2.

Favourable variance in Small Tools & Equipment of \$23K is largely due to a delay in purchasing fitness equipment. The purchase will likely take place by Q3 and the invoicing should be received by Q4.

Cultural Services

Revenue variance - \$179,289 or 98.3% favourable

The department's revenue variance was favourable by \$179K, of which \$121K is attributable to greater than expected sponsorship revenues generated from events including Canada Day (\$44K favorable), Concerts in the Park (\$32K favorable), and Winterfest (\$45K favorable).

The remainder of the favourable variance was attributable to higher than expected program revenue generated at City Playhouse Theatre (\$54K).

Expenditure variance - \$8,733 or 2.0% unfavourable

The department's unfavourable variance in expenses is largely attributable to overages in Contractor & Contractor Materials (\$40K) for Winterfest, which is fully offset by increased revenues generated by sponsorships for that event.

Favourable variance in Grouped Expenses of \$16K is largely due to lower fees incurred from hosting fewer shows at the City Playhouse Theatre; offset by the increase in program revenue noted above.

Favourable variance in Computer Software of \$5K is due to a delay in computer purchases, which should occur later in the year.

Buildings and Facilities

Expenditure variance - \$354,665 or 7.8% favourable

The favourable expenditure variance was primarily a result of:

- Labour savings of \$48K as a result of 4 vacancies within non-union staff positions, 2 of which have been filled in Q1. There are also vacancies within union positions that are offset with increased Overtime and FT Contract positions.
- General Maintenance of \$233K within the Trade Shop business unit, Vellore Village, Al Pall, Maple, Father Ermanno, Dufferin Clark, Father Ermanno Outdoor Rink, Benjamin Vaughan Arena complex, Garnett as a result of insufficient resources to undertake these projects: one vacant position of Architectural Technologist as well as the vacant position of Manager of Facilities, both vacant as of July 2013, and a vacant position of Manager of Building (since late January 2014). With the hiring of the Manager of Facilities at the end of Q1, 2014, more work will be undertaken in Q2-4.
- Favourable variances were also experienced in Cleaning of \$45K and Garbage disposal of \$39K due to payment timing.
- There was also a favourable variance of \$36K in Rental – Buildings due to the accrual reversal for the 2013 Market Lane lease agreement, and a favourable variance in Small Tools of \$30K due to a 2013 invoice accrual reversal. These will be corrected in Q2.

The above favourable variances are partially offset by an unfavourable variance in:

City Operating – Q1 Specific Variance Explanations

- Utilities of \$114K due to an ongoing increase in the costs of hydro and natural gas and increased consumption during colder than normal winter.

Fleet Management

Expenditure variance - \$133,167 or 19.6% favourable

The favourable operating variance is comprised of \$44K in labour due to vacancies (Manager of Fleet and the PT Driver and Compliance Trainer); and a favourable variance of \$89K in planned maintenance that has not yet occurred.

Parks & Forestry Operations

Revenue variance - \$6,818 or 39.7% unfavourable

The unfavourable variance was mostly due to lower than expected Park Tree and Bench dedication purchases, and reduced Private property tree permits.

Expenditure variance - \$799,309 or 28.1% unfavourable

The unfavourable variance was comprised mainly of unfavourable variances in Contractor and Materials (\$756K) for parking lot snow removal and salting costs. This was as a result of a significant number of snow and salting events, and an increased usage of salt on facility parking lots due to the extreme and persistent cold weather. Costs associated with the ongoing clean-up from the December 2013 Ice Storm are not included in these amounts and are being tracked separately as a Corporate Expense. A standalone Item regarding the Ice Storm will provide further detail on ice-storm realized and forecasted costs.

There were also unfavourable variances in Overtime (\$316K) and Part time (\$35K) due to the number and severity of snow events. Overtime and Part time was unfavourable due in part to coverage of full time vacancies as well. These were offset by the favourable variance of \$263K in FT due to the delayed hiring for 3 FT vacancies.

There was an unfavourable variance of \$32K in Fuel due to increased sidewalk snow clearing operations.

These unfavourable were partially offset by favourable variances in:

- Materials (\$43K) due to a delay in purchasing of materials for the spring/summer season
- Equipment Lease rental (\$42K) due to an accrual reversal and delayed invoice processing.

Commissioner of Planning

Development Planning

Revenue Variance - \$115,044 or 10.3% unfavourable

The unfavourable revenue variance is due to lower than expected volumes site plan applications, (\$26K), official plan applications (\$69K), and zoning by-law applications (\$75K). This unfavourable variance is offset slightly by a favourable variance in subdivision applications (\$53K). In 2013, planning application revenues were much higher than anticipated. This trend is expected to continue in 2014, but did not materialize for quarter 1.

Expenditure variance - \$155,198 or 16.7% favourable

The majority of the favourable variance is related to the labour accounts with 5 vacant positions. Three of the positions were approved as part of the 2014 budget process and are expected to be filled by quarter 2. The remaining vacancies are related to 2 maternity leaves and 1 sick leave with one maternity leave coming to an end in quarter 2. The remainder of the variance is

City Operating – Q1 Specific Variance Explanations

found throughout several other accounts such as professional fees, sundry and computer hardware etc.

Policy Planning

Revenue Variance - \$39,269 or 100.0% unfavourable

The unfavourable revenue variance of \$39,269 is due to a delayed receipt of funding to offset the labour expenses of a full time contract position for Sub-Watershed Studies for the New Communities Area. As the employee has yet to be hired, the transfer is not yet required and this revenue variance is therefore offset with a favourable expenditure variance as shown below. The position is expected to be filled in quarter 3.

Expenditure variance - \$110,884 or 28.4% favourable

The favorable variance of \$96K in labour is due to the vacancy of one full time position and one contract position. As discussed above, the Contract position variance is offset by an unfavourable variance in the revenue meant to fund the position. There is no net impact. The full time position (Director of Policy Planning) is being left vacant pending the outcome of an operational review of the Planning Commission which is scheduled to begin later in the year and the full time contract position is anticipated to be filled in the third quarter. The remainder of the variance is in professional fees, training and development, and seminars and workshops due to below planned spending in these categories.

Building Standards

Revenue Variance - \$276,210 or 19.7% favourable

The favourable revenue variance is related in part to higher than expected volumes of licences, permits, and fines (\$294K), title restrictions (\$11K), and sign fees (\$5K). These variances were offset slightly by lower than expected volumes of plumbing permit fees (\$32K).

Expenditure variance - \$324,162 or 19.0% favourable

The favourable variance is found predominantly in the labour accounts (\$266K) and is related to 11 vacancies within the department. One vacancy has been filled for the second quarter and it is anticipated that the remaining vacancies will be filled in the third and fourth quarter. Vacancies will be filled more slowly than is typical due to a departmental restructuring that is taking place alongside the rest of the Planning Commission. The remainder of the variance can be found in several other accounts such as computer software, membership dues and fees, training and development, etc. This remaining variance is predominantly due to the staff vacancies which are reducing anticipated expenses in other areas as well.

Commissioner of Strategic and Corporate Services

Information and Technology Management

Expenditure variance - \$221,055 or 10.7% favourable

The favourable variance was primarily due to the \$96K variance in labour costs largely attributable to 2 full time vacancies and 3 new 2014 approved ARR positions which have not been filled in Q1. These positions are expected to be filled in the second quarter.

There was also a favourable variance of \$58K in Communications due to delayed vendor billing which will reverse itself in Q2. The favourable variance of \$44K in Service Contracts was due to the delayed SharePoint upgrade project; RFP is currently underway. The combined favourable variance of \$57K in computer software and hardware is reflective of project timing issues and is expected to be corrected later in the year.

City Operating – Q1 Specific Variance Explanations

These favourable variances were partially offset by the unfavourable variance of \$71K in professional fees due to earlier than budgeted timing of invoices for Bell Canada support services, which is expected to correct itself later in the year. The remainder were small variances in various other accounts.

Commissioner of Engineering and Public Works

Development and Transportation Engineering

Revenue variance - \$52,229 or 60.8% unfavourable

The unfavourable variance of \$46K in revenue from recoverable expenses line was primarily a result of the vacant TTC/YRT Construction Liaison Inspector contract position. This unfavourable revenue variance was offset by associated favourable expenses. The remainder of the variance was mainly due to lower than anticipated lot grading permit submissions.

Expenditure variance - \$366,553 or 28.9% favourable

The favourable variance of \$352K in labour accounts was primarily a result of 4 full time vacancies and 5 new 2014 approved ARR positions which have not yet been filled, plus two contract vacancies within the department. Recruitment is ongoing for 6 permanent full time positions and 2 contract positions. Three positions will remain vacant pending the Commission functional review as part of the Public Service Renewal Initiative.

The favourable variance of \$11K in contractor and contractor materials line was due to less work carried out by the City on behalf of the developer due to non-compliance of the terms of the subdivision agreement. The remainder of the variance consisted of minor variances in other accounts.

Engineering Services

Revenue variance - \$9,108 or 32.9% unfavourable

The unfavourable variance was a result of less than estimated revenue generated from Road Occupancy Permits and Municipal Consents.

Expenditure variance - \$192,222 or 20.4% favourable

The favourable labour variance of \$171K resulted primarily from four staff vacancies within the department. These positions will remain vacant pending the Commission functional review as part of the Public Service Renewal Initiative.

There was a favourable variance of \$14K in professional fees line as there were no expenses incurred in Q1. It is expected that the balance will be utilized in the remainder of 2014. The remainder were small variances in various other accounts.

Public Works

Revenue variance - \$20,607 or 10.1% unfavourable

The unfavourable variance was in Waste Division primarily as a result of 2013 accrual reversal that was higher than budgeted. This means that the City received more revenues in the first quarter for Waste diversion efforts than expected.

Expenditure variance - \$4,671,520 or 47.7% unfavourable

Most of the variance was in Winter Division due to severe weather conditions, followed by Roads and Waste Divisions. A detailed explanation for each division is provided below.

City Operating – Q1 Specific Variance Explanations

Winter

There was an unfavourable variance of \$5.0M in Winter Division as a result of severe weather conditions experienced during the first quarter of 2014. The winter of 2013-2014 has been documented by Environment Canada as one of the coldest winter seasons in 20 years. The cold weather, combined with frequent snowfall events, resulted in significantly higher costs for winter maintenance activities. The unfavourable variance of \$2.8M in contractor & contract materials line was primarily a result of higher than normal costs for snow removal operations (\$2.4M), as well as additional expenses incurred for ploughing (\$245K) and windrow activities (\$219K).

Extended periods of extremely cold temperatures reduce effectiveness of de-icing materials, resulting in significantly higher salt usage to achieve desired road and sidewalk conditions. The unfavourable variance of \$1.9M in materials and supplies was due to higher salt purchases required to keep up with demand. There was also an unfavourable variance of \$220K in labour accounts related primarily to overtime (\$91K) and additional Roads staff hours (\$83K) due to severity and number of winter events. The remainder were small variances in other accounts.

The above costs do not include costs related to the December 2013 Ice Storm cleanup. The Ice Storm costs are tracked and reported separately and are included as part of Corporate Expense. As well, a separate Item will be presented dedicated to the Ice Storm event.

Roads

The favourable expenditure variance of \$242K in Roads Division resulted primarily from \$346K favourable variance in labour accounts due mainly to staff re-assignment to Winter activities, one temporary vacancy and 3 new 2014 approved ARR positions which have not yet been filled, and timing differences in Works Labour Distribution.

These favourable variances were partially offset by unfavourable variances of \$62K in contractor & contract materials line mainly due to more maintenance activities required for streetlights & traffic signals, and \$49K unfavourable variance in hydro due to an ongoing increase in the costs of hydro. The remainder were minor variances in various other accounts.

Waste

The unfavourable revenue variance of \$19K was primarily as a result of 2013 accrual reversal that was higher than budgeted. This means that the City received more revenues in the first quarter for Waste diversion efforts than expected.

Vaughan Public Libraries

Revenue variance - \$9,275 or 12.5% unfavourable

The unfavourable expenditure variance was primarily a result of Fines and Penalties revenues that continue to decline due to the efforts of staff to advise customers of return deadlines

Expenditure variance - \$183,387 or 4.0% favourable

The favourable variance occurred primarily in the labour accounts (\$207K) based on the reversal of the 2013 payroll accrual entry for P/T staff that was not included in the budget, and due to a number of temporary library vacancies.

Other favourable operating expense variances include general maintenance due to delayed work, scheduled for Q2 and utilities-gas. Timing differences between actual and budget primarily account for the negative variance recorded in periodicals - subscriptions, periodicals - databases and computer hardware costs.

City Operating – Q1 Specific Variance Explanations

Reserves and Other Transfers

Revenue variance - \$1,740,986 or 42.5% below plan

The variance was primarily due to planned reserve withdrawals that did not occur due to lower than planned departmental expenses. This unfavourable variance in reserve revenue was offset by favourable expense variances in the various departments as discussed above. The reserve withdrawals that were lower than planned included:

- Building Standards Reserve (\$974K) – Expenditure variance of \$324K mainly due to vacant positions, indirect cost allocations, and favourable revenue variance of \$276K combine to result in a lower draw from the reserve than forecasted.
- Engineering Reserve (\$440K) – Reserve revenue lower than budgeted directly related to lower than budgeted departmental expenses due to staff vacancies.
- Administrative Recovery from Capital (\$280K) – This variance is from a reversal of the 2013 year-end accrual and will be offset throughout the year as capital project invoices are paid.
- DC Growth Projects (\$60K) – Variance related to expenditure variances due to delays in filling contract positions related to the Vaughan Metropolitan Centre (VMC).

Corporate Revenues

General Corporate Revenues

Revenue variance - \$367,824 or 12.0% unfavourable

The variance was due to unfavourable variances in:

- Mayor's Gala/Golf Classic (\$94K) – This is solely a timing issue and will be offset by the equivalent expense by the end of the year.
- OMB Hearings, Professional Fees & Resources (\$92K) – Revenue from year-end reserve to fund OMB Hearings has not been received as budgeted as the corresponding expense has not yet occurred. There is no net impact on the Q1 results.
- Fines and Penalties (\$86K) – This is due to the timing and size of the supplemental billings and is expected to even out over the year.
- Investment income (\$52K). This was due to the renewal of maturing investments are being reinvested at lower rates due to poor global economic activity and due to the fact that the economic recovery has been slower and started later than forecasted.
- Tax Certificates and Documents (\$33K) – Lower than expected revenue due to lower volume of tax certificates.

Corporate Expenditures

Corporate and Reserve Contributions Expenditures

Expenditure variance - \$2,620,419 or 34.1% unfavourable

The largest component of the unfavourable variance was due to costs associated with the December 2013 Ice Storm (\$2.1M). These amounts are all unbudgeted costs and are being tracked in a separate business unit as part of the provincial government requirements for reimbursement for a portion of these costs. A decision on reimbursement amount is expected later this summer.

City Operating – Q1 Specific Variance Explanations

The next largest component of the unfavourable variance (\$1.5M) was in anticipated labour savings. This was planned in order to offset staffing vacancies realized within departments, but unknown at the time of budget preparation. This variance will continue to increase throughout the year and naturally offset the actual salary savings realized within the departments as discussed in the various departmental variance explanations above. Actual favourable labour variance in the departmental expenditures was \$2.1M at the end of Q1.

Offsetting this large unfavourable variance are favourable variances in OMB Hearings (Professional Fees and Resources) (\$492K) and VMC Development & Implementation (\$375K). These projects have not yet hired all the planned staffing and external expertise and therefore there is the favourable expense variance. The OMB Hearings (Professional Fees and Resources) variance is partially offset by the corresponding revenues as discussed in the Corporate Revenue section above. Expenditures for these two projects will be offset through special dividend from VHI. It is anticipated that any end of year variances related to the timing of these projects will be carried forward to future years.

The remainder of the variance included unfavorable variances in Tax Adjustments (\$189K), and favourable adjustments in Election (\$182K), Mayor's Gala/Golf Classic (\$108K) and professional Fees (\$32K).

Long Term Debt

Expenditure variance - \$2,496,542 or 79.3% favourable

Long term debt expense was favourable due to the timing of debenture payments. It is expected that this will be aligned with budget by the end of Q2.

Attachment 3 - Open Capital Project Spend Report - March 31, 2014

Commission	Department	# of Projects	Total Budget	Total Actual	Total Variance	% Budget Spent
City Manager	Corporate Communications	1	74,600	54,922	19,678	74%
	Economic and Business Development	1	103,000	0	103,000	0%
	Fire & Rescue Services	26	14,838,134	6,338,439	8,499,695	43%
City Manager Total		28	15,015,734	6,393,361	8,622,373	43%
Community Services	Buildings & Facilities	112	190,049,641	175,366,519	14,683,122	92%
	Fleet Management	80	4,445,100	620,607	3,824,493	14%
	Parks Development	97	34,624,199	13,385,162	21,239,038	39%
	Parks Operation	16	6,351,181	3,655,918	2,695,264	58%
	Recreation	6	2,463,101	1,327,637	1,135,464	54%
Community Services Total		311	237,933,222	194,355,843	43,577,381	82%
Engineering & Public Works	Development & Transportation	82	93,020,085	43,033,909	49,986,177	46%
	Engineering Services	113	115,908,448	60,277,018	55,631,429	52%
	Public Works	25	11,146,117	5,249,848	5,896,269	47%
Engineering & Public Works Total		220	220,074,650	108,560,775	111,513,875	49%
Finance	Budgeting & Planning	4	551,244	329,004	222,240	60%
	City Financial Services	1	205,700	0	205,700	0%
	Development Finance and Investment	3	728,900	693,269	35,631	95%
Finance Total		8	1,485,844	1,022,273	463,571	69%
Legal & Administrative Services	By-law & Compliance	4	1,044,650	810,387	234,263	78%
	City Clerk	2	81,500	0	81,500	0%
	Real Estate	5	86,137,808	70,312,303	15,825,505	82%
Legal & Administrative Services Total		11	87,263,958	71,122,690	16,141,268	82%
Library	Library Services	17	28,605,370	4,904,213	23,701,157	17%
Library Total		17	28,605,370	4,904,213	23,701,157	17%
Planning	Building Standards	1	1,236,000	370,333	865,667	30%
	Development Planning	13	3,342,634	281,866	3,060,768	8%
	Policy Planning	14	6,252,491	4,086,476	2,166,015	65%
Planning Total		28	10,831,125	4,738,675	6,092,450	44%
Strategic & Corporate Services	Access Vaughan	2	100,970	32,916	68,054	33%
	Human Resources	3	185,400	0	185,400	0%
	Information Technology	8	7,678,336	4,013,496	3,664,840	52%
	Strategic Planning	1	103,000	18,866	84,134	18%
Strategic & Corporate Services Total		14	8,067,706	4,065,278	4,002,428	50%
Grand Total		637	609,277,609	395,163,108	214,114,503	65%

Commission	Department	Project #	Project Title	Total Budget	Total Actual	Total Variance	% Spent	% Complete	Estimated Project Completion	Q1-14 Comments	Budget Year	Ward
City Manager	Corporate Communications	CC-9523-13	City eNewsletters	74,600	54,922	19,678	74%	100%	Q2-14	Last 2 outstanding vendor invoices approved April 23, 2014	2013	City-Wide
	Corporate Communications Total			74,600	54,922	19,678	74%					
	Economic and Business Development	EB-9535-14	Community Improvement Plan Study	103,000	0	103,000	0%	0%	Q2-15	Report scheduled for PKI meeting of May 12, 2014	2014	City-Wide
	Economic and Business Development Total			103,000	0	103,000	0%					
	Fire & Rescue Services	FR-3501-08	Dispatch System	1,257,039	961,970	295,069	77%	75%	Q4-14	Record management outstanding. Completion depends on ITM availability.	2008	City-Wide
		FR-3508-07	Breathing Apparatus Replace	399,170	349,826	49,344	88%	75%	Q4-13	Annual replacement program	2007	City-Wide
		FR-3509-07	Furniture and Equipment Replacement	129,250	116,813	12,437	90%	70%	Q4-13	Annual replacement program	2007	City-Wide
		FR-3514-12	Relocate Fire Station 7-3 Land Acquisition	4,475,175	4,583,339	(108,164)	102%	100%	Q1-14	Land purchased in Q1-14, project complete	2012	Ward 2
		FR-3541-09	Water Supply Strategy	103,000	0	103,000	0%	0%	Q4-14	Initiated working with Public Works	2009	City-Wide
		FR-3556-13	New Engine for Station 75 - Pumper	667,300	0	667,300	0%	0%	Q4-14	Delivery expected Q4 -14	2013	Ward 3
		FR-3560-12	Station # 71 Cascade - Air Tank	77,300	0	77,300	0%	0%	Q2-14	RFP	2012	Ward 5
		FR-3561-12	Station # 77 Cascade - Air Tank	77,300	0	77,300	0%	0%	Q2-14	Awaiting final invoice	2012	Ward 3
		FR-3563-12	Station #73 Design	242,800	3,054	239,746	1%	0%	Q2-14	Project approved, awaiting project manager from B&F	2012	Ward 2
		FR-3564-13	Station #73 Construction	4,650,000	0	4,650,000	0%	0%	Q1-15	Project approved, awaiting project manager from B&F	2013	Ward 2
		FR-3565-13	Station #73 Equipment	170,000	0	170,000	0%	0%	Q4-15	Contingent upon the construction phase	2013	Ward 2
		FR-3567-14	Station #75 Equipment for Engine 75	119,700	0	119,700	0%	0%	Q4-14	Will proceed when vehicle is purchased	2014	Ward 3
		FR-3568-13	Station #75 Equipment Purchase for Firefighters	123,100	0	123,100	0%	0%	Q4-14	Will proceed when vehicle is purchased	2013	Ward 3
		FR-3571-14	Command Vehicle	60,000	0	60,000	0%	0%	Q3-14	RFP	2014	City-Wide
		FR-3574-13	Aerial 7965 Refurbishment	180,300	11,769	168,531	7%	75%	Q2-14	Awaiting invoice, final upgrades in progress	2013	Ward 2

Commission	Department	Project #	Project Title	Total Budget	Total Actual	Total Variance	% Spent	% Complete	Estimated Project Completion	Q1-14 Comments	Budget Year	Ward	
		FR-3580-13	Acquire an Air Supply Unit	154,500	0	154,500	0%	0%	Q4-14	Under review	2013	City-Wide	
		FR-3591-14	Replace 7979 Fire Prevention Vehicle	40,500	0	40,500	0%	0%	Q3-14	RFP	2014	City-Wide	
		FR-3594-14	Replace Platoon Chief Vehicle	73,800	0	73,800	0%	0%	Q3-14	RFP	2014	City-Wide	
		FR-3597-13	Aerial 7967 Refurbishment	189,000	148,682	40,318	79%	100%	Q4-14	Project complete	External Invoice	2013	Ward 5
		FR-3598-13	Replace Freightliner 7956	699,400	0	699,400	0%	0%	Q4-14	Awaiting final council approval		2013	Ward 3
		FR-3599-13	Expand/Update Crew Quarters - Stn 75	524,100	0	524,100	0%	0%	Q4-14	Project approved, awaiting project manager from B&F		2013	Ward 3
		FR-3600-13	Replacement - Cascade Air Tank Refiller Stn 73	81,000	0	81,000	0%	0%	Q2-14	Tender		2013	Ward 2
		FR-3601-13	Smeal Pumper(7984) Refurbishment	104,800	75,984	28,816	73%	75%	Q2-14	Nearing completion		2013	Ward 2
		FR-3602-13	Smeal Pumper (7986) Refurbishment	104,800	60,814	43,986	58%	50%	Q3-14	In progress		2013	Ward 4
		FR-3603-13	Smeal Pumper (7985) Refurbishment	104,800	26,188	78,612	25%	30%	Q3-14	In progress		2013	Ward 3
		FR-3612-14	Fitness Equipment and Furniture Replacement - All Stations/Divisions	30,000	0	30,000	0%	50%	Q2-14	Ongoing project in support of wellness fitness objective, awaiting invoice on delivered equipment		2014	City-Wide
		Fire & Rescue Services Total				14,838,134	6,338,439	8,499,695	43%				
City Manager Total				15,015,734	6,393,361	8,622,373	43%						
Community Services	Buildings & Facilities	37-2-04	New Civic Centre	140,695,378	140,449,018	246,359	100%	99%	TBD	Project complete with few outstanding invoices. Project will be closed once all invoices are processed, and once the funding from Sale of Public Lands can be completed.	2004	Ward 1	
				1,000,000	796,404	203,596	80%	80%	Q2-14	Project complete. To be closed in Q2-14.	2002	Ward 3	
		7912-2-02	Blue Willow Terrace	349,303	166,475	182,829	48%	48%	Q2-14	The project was held up to pursue opportunities with third party partnerships. After discussions, it was determined that the City will be unable to enter into a partnership, and works can commence as originally planned. Tender awarded in May 2013, and project will be completed by Q2-14.	2001	Ward 4	
		BF-8097-12	Al Palladini Community Centre - Pool/Fitness Locker Replacements	25,800	0	25,800	0%	10%	Q3-14	Tender Q2-14, Construction Q3-14.		2012	Ward 2

Commission	Department	Project #	Project Title	Total Budget	Total Actual	Total Variance	% Spent	% Complete	Estimated Project Completion	Q1-14 Comments	Budget Year	Ward
		BF-8100-07	Energy Conservation Improvement - Audit	104,800	103,765	1,035	99%	100%	Q2-14	Project complete. To be closed once the Save On Energy Audit Funding Grant is received.	2007	City-Wide
		BF-8101-08	Energy Conservations Improvement	750,000	0	750,000	0%	0%	Q4-14	Audit complete. Works will commence in consultation with Environmental Sustainability department.	2008	City-Wide
		BF-8114-07	North Thornhill-Construction	26,933,899	26,513,899	420,000	98%	98%	Q3-14	Construction of the building is completed. Additional works for the walkway construction are required to be completed pending further discussions with the City of Toronto to finalize the use agreement.	2007	Ward 4
		BF-8128-12	Dufferin Clark Community Centre Heat Pump Replacements	67,000	52,406	14,594	78%	80%	Q2-14	Project complete. To be closed once final invoice has been processed.	2012	Ward 5
		BF-8137-08	Thornhill Outdoor Pool Shell	669,500	61,586	607,914	9%	10%	Q3-14	The project had to be redesigned and re-tendered which caused delay in project commencement. The tender has been issued and work has commenced.	2008	Ward 5
		BF-8167-11	Maple Community Centre Northwest Parking Lot Replacement	312,950	289,259	23,691	92%	100%	Q2-14	Project complete. To be closed in Q2-14.	2011	Ward 1
		BF-8170-09	Dufferin Clark Community Centre-Parking Lot Asphalt	754,000	546,650	207,350	73%	95%	Q4-14	Phase 1 and 2 completed. Phase 3 design completed. In tender stage.	2009	Ward 4
		BF-8174-08	Al Palladini Community Centre-West Parking Lot	370,800	282,916	87,884	76%	76%	Q3-14	Remaining works in tender stage.	2008	Ward 2
		BF-8191-09	Father Ermanno Bulfon Community Centre Feasibility Study	123,600	13,883	109,717	11%	15%	Q2-15	Remaining funding to be combined with the construction project as part of the Award Report to Council in Q2-14.	2009	Ward 2
		BF-8198-08	Al Palladini Community Centre Replacement Whirlpool	103,000	87,550	15,450	85%	85%	Q2-14	Additional works to be completed in Q2-14.	2008	Ward 2
		BF-8209-09	Thornhill Outdoor Pool Lighting	25,750	10,563	15,187	41%	41%	Q3-14	Works will commence once the capital project BF-8137-08 is complete.	2009	Ward 5
		BF-8220-09	Vellore School Window Replacement	61,800	0	61,800	0%	5%	Q4-14	Project had to be redesigned. Discussions to be held with Heritage Vaughan. With current shortage of resources, project will be deferred to Q4-14.	2009	Ward 3

Commission	Department	Project #	Project Title	Total Budget	Total Actual	Total Variance	% Spent	% Complete	Estimated Project Completion	Q1-14 Comments	Budget Year	Ward
		BF-8230-09	Maple Community Centre Renovate Offices and Customer Service Counter	103,000	66,328	36,672	64%	64%	Q4-14	Remaining funding to be consolidated with BF-8256-09 through Council Report in Q2-14 to complete the additional locations identified in BF-8256-09.	2009	Ward 1
		BF-8233-09	Maple Community Centre Expand the Family Change Room	103,000	51,472	51,528	50%	50%	Q2-14	Works have commenced, and are expected to be completed in Q2-14.	2009	Ward 1
		BF-8237-14	Garnet A Williams Community Centre Remove Wall Covering in Pool area	52,600	0	52,600	0%	0%	TBD	2014 budget. Department in planning stage	2014	Ward 5
		BF-8238-12	Garnet A Williams Community Centre Replace Two Compressors	131,400	0	131,400	0%	10%	Q3-14	Specs finalized, tender stage.	2012	Ward 5
		BF-8240-09	Garnet A Williams Change Room & Service Counter Improvements	123,600	92,561	31,039	75%	75%	Q4-14	Remaining funding to be consolidated with BF-8256-09 through Council Report in Q2-14 to complete the additional locations identified in BF-8256-09.	2009	Ward 5
		BF-8255-09	Fire Station 73 - Additional Quarters	128,750	106,998	21,752	83%	83%	Q2-15	Ongoing; rental of site trailer.	2009	Ward 2
		BF-8256-09	Community Centre Customer Service Counter Modification	185,400	109,010	76,390	59%	59%	Q4-14	Remaining funding from BF-8230-09 & BF-8240-09 to be combined with BF-8256-09 through Council Report in Q2-14 to complete the additional locations identified in BF-8256-09.	2009	City-Wide
		BF-8270-14	Sunset Ridge Park Walkway Lighting	51,500	0	51,500	0%	0%	TBD	2014 budget. Department in planning stage	2014	Ward 2
		BF-8279-12	Woodbridge Pool & Memorial Arena -Replace Diving Boards, Stands	43,000	0	43,000	0%	5%	Q2-14	Construction subject to pool shut down in Q2-14.	2012	Ward 2
		BF-8283-13	Dufferin Clark Community Centre Relocate Senior's Room To The Ground Floor	50,600	45,475	5,125	90%	100%	Q2-14	Project complete. Project to be closed when Final Report for CIIF is submitted and federal grant funding is received.	2013	Ward 5
		BF-8285-11	Father Ermanno Bulfon Community Centre - Fitness Centre Expansion	3,638,578	161,033	3,477,545	4%	5%	Q2-15	Finalized design. Working on tender drawings.	2011	Ward 2
		BF-8286-10	Vellore Community Centre - New Fitness Centre	3,972,181	3,894,931	77,250	98%	98%	Q2-14	Project complete, awaiting final billing.	2010	Ward 3
		BF-8295-11	Dufferin Clark Community Centre - Replace the Fire Protection Sprinklers - Pool	154,500	10,120	144,380	7%	10%	Q3-14	Project had to be redesigned. Works to be completed during the annual June 2014 pool shut-down.	2011	Ward 5

Commission	Department	Project #	Project Title	Total Budget	Total Actual	Total Variance	% Spent	% Complete	Estimated Project Completion	Q1-14 Comments	Budget Year	Ward
		BF-8311-13	Maple Lion Park - Splash Pad/Rubber Surface Replacement	25,800	18,191	7,609	71%	100%	Q2-14	Project complete. Project to be closed when Final Report for CIIF is submitted and federal grant funding is received.	2013	Ward 1
		BF-8313-12	Beaverbrook House Structural Renovation	154,500	1,442	153,058	1%	1%	Q4-14	Finalized design. Working on tender drawings.	2012	Ward 1
		BF-8316-11	Al Palladini Community Centre Outdoor Lighting Replacement	41,200	2,987	38,213	7%	7%	Q3-14	Audit completed. Works to commence in Q2-14.	2011	Ward 2
		BF-8318-14	Woodbridge College Park - Electrical Cabinet Replacement	20,600	0	20,600	0%	10%	Q4-14	Consultant hired. To be awarded in Q2-14	2014	Ward 2
		BF-8319-13	JOC-HVAC Rooftop Replacements	103,000	0	103,000	0%	0%	Q2-14	Tender awarded in Q1-14. Works to commence in Q2-14.	2013	Ward 1
		BF-8321-12	Al Palladini Community Centre Pool Dehumidifier Replacement	283,300	5,871	277,429	2%	10%	Q3-14	Finalizing drawings for tender stage.	2012	Ward 2
		BF-8327-12	Rosemount Community Centre Domestic Piping and Plumbing Fixture Replacement	77,300	0	77,300	0%	10%	Q3-14	Upgrade fixtures to automatic flush and replace fixtures where necessary. Due to staffing changes in B&F, this project has been reassigned, and the completion date deferred.	2012	Ward 5
		BF-8332-11	Garnet A. Williams Community Centre Exterior Siding Replacement	154,500	0	154,500	0%	5%	Q4-14	Finalized drawings. Works will be awarded along with BF-8339-12.	2011	Ward 5
		BF-8334-11	Woodbridge Pool & Arena Community Centre Replace Arena Lobby Flooring	30,900	8,858	22,042	29%	29%	Q3-14	Finalizing drawings. Single tender to be awarded to complete works for BF-8334-11, BF-8374-12 & BF-8384-12.	2011	Ward 2
		BF-8336-11	Woodbridge Pool & Arena Wall & Floor Tile Replacement	28,850	0	28,850	0%	5%	Q3-14	Finalizing drawings for tender stage.	2011	Ward 2
		BF-8339-12	Maple Community Centre Insulate & Install Siding on Arena Walls	92,700	0	92,700	0%	5%	Q3-14	Finalized drawings. Works will be awarded along with BF-8332-11.	2012	Ward 1
		BF-8343-13	Dufferin Clark Community Centre Addition of Accessible Washroom	51,500	41,350	10,150	80%	100%	Q2-14	Works completed. Awaiting final invoices.	2013	Ward 5
		BF-8344-12	Al Palladini Community Centre Brine Pump Replacements	35,100	0	35,100	0%	10%	Q3-14	Specs finalized, tender stage.	2012	Ward 2
		BF-8345-12	Garnet A. Williams Replace Arena Chiller and Brine Pump	80,400	16,416	63,984	20%	20%	Q3-14	Specs finalized, tender stage.	2012	Ward 5

Commission	Department	Project #	Project Title	Total Budget	Total Actual	Total Variance	% Spent	% Complete	Estimated Project Completion	Q1-14 Comments	Budget Year	Ward
		BF-8346-13	JOC - Works Yards Dumping Ramps	38,200	0	38,200	0%	0%	Q3-14	Preparing drawings.	2013	Ward 1
		BF-8350-12	Security Camera Installations Various Parks	80,000	0	80,000	0%	0%	Q3-14	Project ongoing. PO issued in October. Works to be completed in consultation with IT.	2012	City-Wide
		BF-8355-13	Mackenzie Glen Park Replace Splash Pad Surfacing	61,800	49,013	12,787	79%	100%	Q2-14	Project complete. Project to be closed when Final Report for CIIF is submitted and federal grant funding is received.	2013	Ward 1
		BF-8356-14	Woodbridge College Park - Electrical Cabinet Replacement (Baseball)	20,600	0	20,600	0%	10%	Q4-14	Consultant hired. To be awarded in Q2-14	2014	Ward 2
		BF-8359-14	Chancellor District Park - Walkway Lighting Replacement	52,000	0	52,000	0%	0%	TBD	2014 budget. Department in planning stage	2014	Ward 3
		BF-8360-14	Alexandria Elisa Park Walkway Lighting Replacement	32,000	0	32,000	0%	0%	TBD	2014 budget. Department in planning stage	2014	Ward 2
		BF-8361-14	Beverly Glen Park Walkway Lighting Replacement	30,000	0	30,000	0%	0%	TBD	2014 budget. Department in planning stage	2014	Ward 5
		BF-8363-14	East District Park - Works Yard Dumping Ramp	36,100	0	36,100	0%	0%	TBD	2014 budget. Department in planning stage	2014	Ward 4
		BF-8364-14	Woodbridge Yard - Works Yard Dumping Ramp	36,100	0	36,100	0%	0%	TBD	2014 budget. Department in planning stage	2014	Ward 2
		BF-8365-13	McClure Meadows Park - Splash Pad/Rubber Surfacing Replacement McClure Meadows Park	25,800	4,336	21,464	17%	100%	Q2-14	Project complete. Project to be closed when Final Report for CIIF is submitted and federal grant funding is received.	2013	Ward 2
		BF-8366-12	Garnet A Williams Community Centre - Pool/Fitness Locker Replacement	25,800	0	25,800	0%	10%	Q4-14	Tender Stage.	2012	Ward 5
		BF-8367-13	Uplands Golf & Ski Centre, Buildings General Capital	165,934	6,243	159,691	4%	6%	Q4-14	Project Ongoing.	2013	Ward 5
		BF-8371-13	Garnet A Williams Community Centre - Heat Pumps Replacement	61,800	26,151	35,649	42%	42%	Q3-14	Phase 1 completed. Phase 2 in tender stage.	2013	Ward 5
		BF-8374-12	Maple Community Centre - Skate Flooring Replacement	46,400	0	46,400	0%	10%	Q2-14	Finalizing drawings. Single tender to be awarded to complete works for BF-8334-11, BF-8374-12 & BF-8384-12.	2012	Ward 1
		BF-8376-14	Giovanni Caboto Park - Walkway Lighting Replacement	30,000	0	30,000	0%	0%	TBD	2014 budget. Department in planning stage	2014	Ward 3

Commission	Department	Project #	Project Title	Total Budget	Total Actual	Total Variance	% Spent	% Complete	Estimated Project Completion	Q1-14 Comments	Budget Year	Ward
		BF-8377-14	Robert Watson Park - Walkway Lighting Replacement	32,000	0	32,000	0%	0%	TBD	2014 budget. Department in planning stage	2014	Ward 3
		BF-8379-13	Father Ermanno Bulfon Community Centre - Outdoor Rink	113,300	30,075	83,225	27%	100%	Q2-14	Works completed. Awaiting final invoices.	2013	Ward 2
		BF-8381-13	Garnet A Williams Community Centre - Flooring Replacement	36,100	32,635	3,465	90%	100%	Q2-14	Project complete. Project to be closed when Final Report for CIIF is submitted and federal grant funding is received.	2013	Ward 5
		BF-8382-12	Father Ermanno Bulfon - Lockers Replacement	87,600	0	87,600	0%	0%	Q2-15	On-Hold pending completion of renovation.	2012	Ward 2
		BF-8383-12	Maple Community Centre - Lobby/Hallway Replacement(West Side)	82,400	0	82,400	0%	10%	Q4-14	Tender stage. Construction Q2-14.	2012	Ward 1
		BF-8384-12	Al Palladini Community Centre - Arena Skate Flooring Replacement	41,200	0	41,200	0%	10%	Q3-14	Finalizing drawings. Single tender to be awarded to complete works for BF-8334-11, BF-8374-12 & BF-8384-12.	2012	Ward 2
		BF-8386-14	Reeves Park - Walkway Lighting Replacement	32,000	0	32,000	0%	0%	TBD	2014 budget. Department in planning stage	2014	Ward 1
		BF-8388-12	Civic Centre - Demolition, Parking and Storm Drainage	2,069,300	599,245	1,470,055	29%	36%	Q4-14	Demolition completed. Additional works of storm drainage and parking lot construction are proceeding.	2012	Ward 1
		BF-8392-13	Woodbridge Pool & Arena - Replace Rooftop Units	42,000	0	42,000	0%	10%	Q2-14	Project awarded and materials were ordered.	2013	Ward 2
		BF-8394-13	Al Palladini Community Centre - Replace Heat Pump # 17	52,500	0	52,500	0%	25%	Q2-14	Tender awarded. Works to be completed in Q2-14.	2013	Ward 2
		BF-8395-13	Dufferin Clark Community Centre - Replace Heating Boilers	68,200	26,209	41,991	38%	40%	Q2-14	Tender awarded. Works to be completed in Q2-14.	2013	Ward 5
		BF-8396-13	Garnet Williams - Replace Arena Heating System	42,000	0	42,000	0%	10%	Q3-14	Specs finalized, tender stage.	2013	Ward 5
		BF-8397-14	Dufferin Clark Community Centre - Water Slide Refurbishment	31,450	0	31,450	0%	0%	TBD	2014 budget. Department in planning stage	2014	Ward 5
		BF-8398-14	Garnet A Williams CC - Whirlpool Replacement	108,050	0	108,050	0%	0%	TBD	2014 budget. Department in planning stage	2014	Ward 5
		BF-8401-14	Maple Community Centre - Replace Roller Shades	26,210	0	26,210	0%	0%	TBD	2014 budget. Department in planning stage	2014	Ward 1
		BF-8402-13	Maple Community Centre - Waterslide Refurbishment	31,448	0	31,448	0%	10%	Q4-14	Tender Q2-14, Construction Q3-14.	2013	Ward 1

Commission	Department	Project #	Project Title	Total Budget	Total Actual	Total Variance	% Spent	% Complete	Estimated Project Completion	Q1-14 Comments	Budget Year	Ward
		BF-8403-13	Rosemount Community Centre - Asphalt/Concrete Replacement	824,000	533,610	290,390	65%	90%	Q2-14	Project complete. To be closed in Q2-14.	2013	Ward 5
		BF-8406-14	Al Palladini Community Centre - West side concrete curbs and interlock removal	51,500	0	51,500	0%	0%	TBD	2014 budget. Department in planning stage	2014	Ward 2
		BF-8409-13	Al Palladini Community Centre East Entrance Walkway Replacement	60,792	0	60,792	0%	10%	Q3-14	Finalizing drawings for tender stage.	2013	Ward 2
		BF-8411-13	Chancellor Community Centre - Concrete Walkway Replacement	23,059	0	23,059	0%	10%	Q3-14	Tender Stage.	2013	Ward 3
		BF-8412-13	Father Ermanno Bulfon Community Centre - Interlocking Brick Replacement	27,252	0	27,252	0%	10%	Q2-15	To be completed in conjunction with Father Ermanno Bulfon CC Fitness Expansion (BF-8285-11).	2013	Ward 2
		BF-8413-13	Garnet A Williams Community Centre - East and West - Concrete Curbs/Walkway Replacement	22,011	0	22,011	0%	10%	Q3-14	Tender Stage.	2013	Ward 5
		BF-8414-14	Maple Community Centre Arena Rubber Office and Dressing Room Replacement	75,465	0	75,465	0%	0%	TBD	2014 budget. Department in planning stage	2014	Ward 1
		BF-8415-13	Maple Community Centre - Exterior Walkway Replacement	36,684	0	36,684	0%	10%	Q3-14	Tender Stage.	2013	Ward 1
		BF-8416-13	Pool Ramp Entrance Tile Replacement	41,925	0	41,925	0%	10%	Q4-14	Design Q1-14. Construction Q2-14 & Q3-14 subject to pool closure at various location.	2013	City-Wide
		BF-8417-13	Thornhill Outdoor Pool Walkway Replacement	27,252	0	27,252	0%	10%	Q3-14	Finalizing drawings for tender stage.	2013	Ward 5
		BF-8418-13	Vellore Village Community Centre Concrete Replacement Northwest of Main Entrance	94,332	0	94,332	0%	25%	Q3-14	Design finalized. Tender to be awarded in Q2/Q3-14	2013	Ward 3
		BF-8420-14	Al Palladini Community Centre - Arena Dressing Room Showers East and West	46,350	0	46,350	0%	0%	TBD	2014 budget. Department in planning stage	2014	Ward 2
		BF-8421-14	Al Palladini Community Centre Building Sound System	26,780	0	26,780	0%	0%	TBD	2014 budget. Department in planning stage	2014	Ward 2

Commission	Department	Project #	Project Title	Total Budget	Total Actual	Total Variance	% Spent	% Complete	Estimated Project Completion	Q1-14 Comments	Budget Year	Ward
		BF-8422-14	Dufferin Clark Pool Blinds	36,050	0	36,050	0%	0%	TBD	2014 budget. Department in planning stage	2014	Ward 5
		BF-8426-13	Dufferin Clark Community Centre - Cool Tower Upgrade	25,750	14,805	10,945	58%	60%	Q2-14	Tender awarded. Works to be completed in Q2-14.	2013	Ward 5
		BF-8427-13	Rosemount Community Centre - HVAC System upgrades	41,200	36,780	4,420	89%	90%	Q2-14	Tender awarded. Works to be completed in Q2-14.	2013	Ward 5
		BF-8436-13	Security Camera & Equipment Replacements	87,550	0	87,550	0%	10%	Q3-14	Project ongoing. Inventory equipment list has been compiled. To be submitted to Purchasing for Tender in Q2, works to commence in Q3.	2013	City-Wide
		BF-8439-14	Michael Cranny House Basement Water-Proofing	55,620	0	55,620	0%	0%	TBD	2014 budget. Department in planning stage	2014	Ward 1
		BF-8440-14	Dufferin Clark C.C.-Additional Heat Pump Replacements	61,800	0	61,800	0%	0%	TBD	2014 budget. Department in planning stage	2014	Ward 5
		BF-8441-14	Father Bulfon CC-Outdoor Lighting	137,200	0	137,200	0%	10%	Q4-14	Design finalized. Tender to be awarded in Q2/Q3-14	2014	Ward 2
		BF-8444-14	Vellore Hall/School-Interior Floor Resurfacing	97,850	0	97,850	0%	0%	TBD	2014 budget. Department in planning stage	2014	Ward 3
		BF-8445-14	Consulting Services-Roofing	30,000	0	30,000	0%	0%	TBD	2014 budget. Department in planning stage	2014	City-Wide
		BF-8451-14	Al Palladini CC-Roof Replacement	1,196,448	0	1,196,448	0%	0%	TBD	2014 budget. Department in planning stage	2014	Ward 2
		BF-8452-14	Thornhill Outdoor Pool-Main Pool Boiler Replacement	30,900	0	30,900	0%	0%	TBD	2014 budget. Department in planning stage	2014	Ward 5
		BF-8453-14	Maple CC-Heat Pump Replacement	103,000	0	103,000	0%	0%	TBD	2014 budget. Department in planning stage	2014	Ward 1
		BF-8454-14	Maple CC-Arena Boiler Replacement	51,500	0	51,500	0%	0%	TBD	2014 budget. Department in planning stage	2014	Ward 1
		BF-8455-14	JOC-Garage Bay Exhaust Upgrades	51,500	0	51,500	0%	0%	TBD	2014 budget. Department in planning stage	2014	Ward 1
		BF-8456-14	Vaughan Mills Park-Security Camera Installation	41,200	0	41,200	0%	0%	TBD	2014 budget. Department in planning stage	2014	Ward 2
		BF-8457-14	Bindertwine Park-Security Camera Installation	41,200	0	41,200	0%	0%	TBD	2014 budget. Department in planning stage	2014	Ward 1
		BF-8458-14	Parks Building-Un-Manned-Eight Facilities in Total	77,250	0	77,250	0%	0%	TBD	2014 budget. Department in planning stage	2014	City-Wide

Commission	Department	Project #	Project Title	Total Budget	Total Actual	Total Variance	% Spent	% Complete	Estimated Project Completion	Q1-14 Comments	Budget Year	Ward
		BF-8459-14	Woodbridge Soccer/Villa Giardino-Asphalt Paving	118,450	0	118,450	0%	0%	TBD	2014 budget. Department in planning stage	2014	Ward 2
		BF-8460-14	Refrigeration Plant Safety Upgrades-Various Locations	46,350	0	46,350	0%	0%	TBD	2014 budget. Department in planning stage	2014	City-Wide
		BF-8461-14	Woodbridge Pool Memorial Arena-Refrigeration Plant Equipment Replacement	77,250	0	77,250	0%	0%	TBD	2014 budget. Department in planning stage	2014	Ward 2
		BF-8464-14	Gymnasium Safety Paddling-Various Locations	50,985	0	50,985	0%	0%	TBD	2014 budget. Department in planning stage	2014	City-Wide
		BF-8465-14	Routley Park-Walkway Lighting Replacement	30,900	0	30,900	0%	0%	TBD	2014 budget. Department in planning stage	2014	Ward 1
		BF-8466-14	Al Palladini CC-Outdoor Light Replacement	128,750	0	128,750	0%	0%	TBD	2014 budget. Department in planning stage	2014	Ward 2
		BF-8468-14	Chancellor CC - Reconfiguration of Women's Pool Change Rooms	73,600	0	73,600	0%	0%	TBD	2014 budget. Department in planning stage	2014	Ward 3
		PO-6748-13	Relocation of Horticulture Operations	96,305	0	96,305	0%	10%	Q3-14	Tender awarded. Works to be completed in Q2-Q3/14	2013	Ward 1
Buildings & Facilities Total				190,049,641	175,366,519	14,683,122	92%					
	Fleet Management	FL-5124-12	Fleet - Replacement Small Equipment	20,600	11,122	9,478	54%	75%	Q4-14	Project ongoing.	2012	City-Wide
		FL-5132-14	ENG SERVICES-Replace 1086 with 3/4 ton Cargo Van	36,100	0	36,100	0%	0%	TBD	2014 budget. Department in planning stage.	2014	City-Wide
		FL-5136-14	B & F - Replace 1155 with 3/4 ton Cargo Van	36,100	0	36,100	0%	0%	TBD	2014 budget. Department in planning stage.	2014	City-Wide
		FL-5141-10	Fleet - Equipment Replacement	154,500	0	154,500	0%	10%	Q4-14	Project being coordinated by Building & Facilities.	2010	City-Wide
		FL-5148-13	Fleet - Two new fuel pumps at JOC	30,900	0	30,900	0%	90%	Q3-14	Waiting for invoice from vendor to complete project.	2013	City-Wide
		FL-5150-14	PW-RDS-Replace 1151 with 2 ton dump truck	67,000	0	67,000	0%	0%	TBD	2014 budget. Department in planning stage.	2014	City-Wide
		FL-5152-14	PKS-Replace 1141 with 3/4 ton pickup	36,100	0	36,100	0%	0%	TBD	2014 budget. Department in planning stage.	2014	City-Wide
		FL-5153-14	PKS-FORESTRY/HORT-Replace 387,965,1054,1173,1174,1175, 1194,1195,1466 with water tank sprayers	29,700	0	29,700	0%	0%	TBD	2014 budget. Department in planning stage.	2014	City-Wide

Commission	Department	Project #	Project Title	Total Budget	Total Actual	Total Variance	% Spent	% Complete	Estimated Project Completion	Q1-14 Comments	Budget Year	Ward
		FL-5156-14	B&F-Replace 1241 with 3/4 ton cargo van	36,100	0	36,100	0%	0%	TBD	2014 budget. Department in planning stage.	2014	City-Wide
		FL-5160-14	ENG SERVICES-Replace 1088 with 1/2 ton crew cab 4x2 pickup	30,900	0	30,900	0%	0%	TBD	2014 budget. Department in planning stage.	2014	City-Wide
		FL-5170-14	Bylaw Enforcement - Replace 1161 with 1/2 ton ext cab 4x4 Pickup	30,900	0	30,900	0%	0%	TBD	2014 budget. Department in planning stage.	2014	City-Wide
		FL-5171-14	ENG SERVICES-Replace 1268 with 1/2 ton ext cab 4x2 pickup	27,800	0	27,800	0%	0%	TBD	2014 budget. Department in planning stage.	2014	City-Wide
		FL-5191-13	Parks - Replace 1367 with midsize pickup	30,900	20,123	10,777	65%	75%	Q3-14	Vehicle received, waiting for decals & outfitting.	2013	City-Wide
		FL-5193-13	Public Works - Roads - Replace 1152 with 2 ton dump truck	77,300	0	77,300	0%	75%	Q3-14	Vehicle received, waiting for decals. External Invoice	2013	City-Wide
		FL-5194-13	Public Works - Roads - Replace 1363 with midsize 4x4 pickup	36,100	24,732	11,368	69%	75%	Q3-14	Vehicle received, waiting for decals & outfitting.	2013	City-Wide
		FL-5196-12	Fleet - New Small Equipment	30,900	26,963	3,937	87%	87%	Q4-14	Project Ongoing.	2012	City-Wide
		FL-5199-13	Bylaw Enforcement - 1 new 4x4 compact size pickup	30,900	24,693	6,207	80%	80%	Q3-14	Vehicle received, waiting for decals & outfitting.	2013	City-Wide
		FL-5206-13	Public Works - Roads - 1 new 4x4 midsize pickup	25,800	24,732	1,068	96%	96%	Q3-14	Vehicle received, waiting for decals & outfitting.	2013	City-Wide
		FL-5208-12	Public Works - Roads - New Vehicle	237,900	238,528	(628)	100%	100%	Q1-14	Project to be closed upon presentation of Q4-13 Consolidated Quarterly Report to Council.	2012	City-Wide
		FL-5212-14	PW-RDS-Replace 1523 with 1/2 ton ext cab 4x4 pickup	30,900	0	30,900	0%	0%	TBD	2014 budget. Department in planning stage.	2014	City-Wide
		FL-5224-12	Parks - New Equipment	26,800	24,107	2,693	90%	90%	Q4-14	Project Ongoing.	2012	City-Wide
		FL-5225-14	PKS-4 new sand and salt conveyor loaders	25,800	0	25,800	0%	0%	TBD	2014 budget. Department in planning stage.	2014	City-Wide
		FL-5226-14	PKS-Replace 1278 with narrow sidewalk tractor with plow/salter	63,900	0	63,900	0%	0%	TBD	2014 budget. Department in planning stage.	2014	City-Wide
		FL-5227-14	PKS-Replace 1281 with narrow sidewalk tractor with plow/salter	63,900	0	63,900	0%	0%	TBD	2014 budget. Department in planning stage.	2014	City-Wide
		FL-5228-14	PKS-Replace 1145 with 3/4 crew cab pickup	36,100	0	36,100	0%	0%	TBD	2014 budget. Department in planning stage.	2014	City-Wide

Commission	Department	Project #	Project Title	Total Budget	Total Actual	Total Variance	% Spent	% Complete	Estimated Project Completion	Q1-14 Comments	Budget Year	Ward
		FL-5229-14	PKS-Replace 1140 with 3/4 crew cab pickup	36,100	0	36,100	0%	0%	TBD	2014 budget. Department in planning stage.	2014	City-Wide
		FL-5230-14	PKS-Replace 1335 with 10ft outfront rotary mower	46,350	0	46,350	0%	25%	Q3-14	In tender stage.	2014	City-Wide
		FL-5240-13	Public Works - Wastewater - Replace 1533 with 3/4 ton pickup	37,100	27,389	9,711	74%	75%	Q3-14	Vehicle received, waiting for decals & outfitting.	2013	City-Wide
		FL-5244-13	Parks - Forestry - 1 new compact size 4x2 pickup	30,900	20,123	10,777	65%	75%	Q3-14	Vehicle received, waiting for decals & outfitting.	2013	City-Wide
		FL-5245-14	PKS-FORESTRY-1 new 1/2 ton ext cab 4x2 pickup	30,900	0	30,900	0%	0%	TBD	2014 budget. Department in planning stage.	2014	City-Wide
		FL-5246-14	PKS-FORESTRY - 1 new 3/4 ton heavy duty 4x4 pickup	49,500	0	49,500	0%	0%	TBD	2014 budget. Department in planning stage.	2014	City-Wide
		FL-5254-13	Building & Facilities - 1 new 1/2 ton cargo van	30,900	0	30,900	0%	50%	Q4-14	Vehicle ordered, waiting for delivery.	2013	City-Wide
		FL-5255-13	Building & Facilities - 1 new 1/2 ton 4x4 pickup	28,800	24,693	4,107	86%	86%	Q3-14	Vehicle received, waiting for decals & outfitting.	2013	City-Wide
		FL-5257-13	Engineering Services - Replace 1398 with mid-size pickup	25,800	20,123	5,677	78%	78%	Q3-14	Vehicle received, waiting for decals & outfitting.	2013	City-Wide
		FL-5270-13	Parks - Replace 1442 with 3/4 ton 4x4 pickup	38,100	37,060	1,040	97%	97%	Q3-14	Vehicle received, waiting for decals & outfitting.	2013	City-Wide
		FL-5272-13	Parks - 1 new artificial turf groomer set	25,800	5,167	20,633	20%	50%	Q2-14	Project Ongoing.	2013	City-Wide
		FL-5277-13	Parks - 1 new 3/4 ton pickup with crew cab	36,100	29,299	6,801	81%	81%	Q3-14	Vehicle received, waiting for decals & outfitting.	2013	City-Wide
		FL-5280-13	Parks - 1 new 3 point hitch fertilizer spreader	20,600	0	20,600	0%	25%	Q4-14	Project Ongoing.	2013	City-Wide
		FL-5287-13	Parks - Forestry/Horticulture - 1 new chipper truck	206,000	0	206,000	0%	50%	Q4-14	Project Ongoing.	2013	City-Wide
		FL-5289-13	Public Works - Roads - 1 new regenerative sweeper	309,000	0	309,000	0%	50%	Q2-14	Project Ongoing.	2013	City-Wide
		FL-5294-13	Public Works - Roads - 1 new gradall	360,500	0	360,500	0%	25%	Q2-15	Project Ongoing.	2013	City-Wide
		FL-5297-13	Public Works - Roads - Replace 1658 with 3/4 ton 4x4 pickup	39,100	37,060	2,040	95%	95%	Q3-14	Vehicle received, waiting for decals & outfitting.	2013	City-Wide
		FL-5312-14	PKS-Replace 1059 with a 1/2 ton ext cab 4x2 pickup	27,800	0	27,800	0%	0%	TBD	2014 budget. Department in planning stage.	2014	City-Wide

Commission	Department	Project #	Project Title	Total Budget	Total Actual	Total Variance	% Spent	% Complete	Estimated Project Completion	Q1-14 Comments	Budget Year	Ward
		FL-5328-13	Bylaw Enforcement - 1 new 4x4 compact pickup	30,900	24,693	6,207	80%	80%	Q3-14	Vehicle received, waiting for decals & outfitting.	2013	City-Wide
		FL-5332-14	PKS- Replace 1439 with a 3/4 ton ext cab 4x4 pickup w/plow	43,300	0	43,300	0%	0%	TBD	2014 budget. Department in planning stage.	2014	City-Wide
		FL-5334-14	PKS - Replace 1144 with 3/4 ton crew cab pickup	36,100	0	36,100	0%	0%	TBD	2014 budget. Department in planning stage.	2014	City-Wide
		FL-5337-14	PKS-Replace 1279 with narrow sidewalk tractor with plow/salter	63,900	0	63,900	0%	0%	TBD	2014 budget. Department in planning stage.	2014	City-Wide
		FL-5338-14	PKS-Replace 1338 with narrow sidewalk tractor with plow/salter	63,900	0	63,900	0%	0%	TBD	2014 budget. Department in planning stage.	2014	City-Wide
		FL-5339-14	PKS-Replace 1438 with 3/4 ton ext cab 4x4 pickup w/plow	43,300	0	43,300	0%	0%	TBD	2014 budget. Department in planning stage.	2014	City-Wide
		FL-5340-14	PKS-Replace 1471 with narrow sidewalk tractor with plow/salter	63,900	0	63,900	0%	0%	TBD	2014 budget. Department in planning stage.	2014	City-Wide
		FL-5341-14	PKS-Replace 1472 with narrow sidewalk tractor with plow/salter	63,900	0	63,900	0%	0%	TBD	2014 budget. Department in planning stage.	2014	City-Wide
		FL-5342-14	PKS-Replace 1478 with 10' winged rotary mower	46,400	0	46,400	0%	25%	Q3-14	In tender stage.	2014	City-Wide
		FL-5343-14	PKS-Replace 1479 with 10' winged rotary mower	46,400	0	46,400	0%	25%	Q3-14	In tender stage.	2014	City-Wide
		FL-5344-14	PKS-Replace 1560 with 10' winged rotary mower	46,400	0	46,400	0%	25%	Q3-14	In tender stage.	2014	City-Wide
		FL-5346-14	PKS-Replace 1343,1590,1591,1592 with zero turn mowers	53,600	0	53,600	0%	25%	Q3-14	In tender stage.	2014	City-Wide
		FL-5412-14	PKS-Replace 1291,1469,1470 with sweeper attachments	27,800	0	27,800	0%	0%	TBD	2014 budget. Department in planning stage.	2014	City-Wide
		FL-5418-14	PKS-FORESTRY-Additional Small Equipment	20,600	0	20,600	0%	0%	TBD	2014 budget. Department in planning stage.	2014	City-Wide
		FL-5438-14	PKS- 1 new 3/4 ton crew cab pickup	36,100	0	36,100	0%	0%	TBD	2014 budget. Department in planning stage.	2014	City-Wide
		FL-5439-14	PKS-new 3/4 ton crew cab pickup	36,100	0	36,100	0%	0%	TBD	2014 budget. Department in planning stage.	2014	City-Wide
		FL-5441-14	PKS-8 new snow blower attachments	82,400	0	82,400	0%	0%	TBD	2014 budget. Department in planning stage.	2014	City-Wide

Commission	Department	Project #	Project Title	Total Budget	Total Actual	Total Variance	% Spent	% Complete	Estimated Project Completion	Q1-14 Comments	Budget Year	Ward
		FL-5442-14	PKS-1 new 16' outfront mower	87,600	0	87,600	0%	25%	Q3-14	In tender stage.	2014	City-Wide
		FL-5443-14	PKS-1 new 16' outfront mower	87,600	0	87,600	0%	25%	Q3-14	In tender stage.	2014	City-Wide
		FL-5444-14	PKS- 1 new landscape trailer	20,600	0	20,600	0%	0%	TBD	2014 budget. Department in planning stage.	2014	City-Wide
		FL-5445-14	PKS- 1 new landscape trailer	20,600	0	20,600	0%	0%	TBD	2014 budget. Department in planning stage.	2014	City-Wide
		FL-5446-14	PKS- 1 new landscape trailer	20,600	0	20,600	0%	0%	TBD	2014 budget. Department in planning stage.	2014	City-Wide
		FL-5447-14	PKS- 1 new dump trailer	25,800	0	25,800	0%	0%	TBD	2014 budget. Department in planning stage.	2014	City-Wide
		FL-5448-14	PKS- 1 new dump trailer	25,800	0	25,800	0%	0%	TBD	2014 budget. Department in planning stage.	2014	City-Wide
		FL-5449-14	PKS- 1 new dump trailer	25,800	0	25,800	0%	0%	TBD	2014 budget. Department in planning stage.	2014	City-Wide
		FL-5450-14	PKS- 1 new dump trailer	25,800	0	25,800	0%	0%	TBD	2014 budget. Department in planning stage.	2014	City-Wide
		FL-5451-14	PKS- 1 new narrow sidewalk tractor with plow/salter/ blower/sweeper attachments	84,500	0	84,500	0%	0%	TBD	2014 budget. Department in planning stage.	2014	City-Wide
		FL-5460-14	PKS-Additional Small Equipment	20,600	0	20,600	0%	0%	TBD	2014 budget. Department in planning stage.	2014	City-Wide
		FL-5461-14	PW-RDS-1 new crash truck assembly	30,900	0	30,900	0%	0%	TBD	2014 budget. Department in planning stage.	2014	City-Wide
		FL-5462-14	PW-RDS-1 new crash truck assembly	30,900	0	30,900	0%	0%	TBD	2014 budget. Department in planning stage.	2014	City-Wide
		FL-5463-14	PW-RDS-1 new 2 ton 4x4 dump truck	67,000	0	67,000	0%	0%	TBD	2014 budget. Department in planning stage.	2014	City-Wide
		FL-5464-14	PW-RDS-1 new 3/4 ton 4x4 ext cab pickup with plow/arrow board/salt spreader	56,700	0	56,700	0%	0%	TBD	2014 budget. Department in planning stage.	2014	City-Wide
		FL-5465-14	PW-WASTE-WATER-1 new utility vehicle special equipment	30,900	0	30,900	0%	0%	TBD	2014 budget. Department in planning stage.	2014	City-Wide
		FL-5467-14	PW-WATER--Replace 1639 with 3/4 ton cargo van	36,100	0	36,100	0%	0%	TBD	2014 budget. Department in planning stage.	2014	City-Wide

Commission	Department	Project #	Project Title	Total Budget	Total Actual	Total Variance	% Spent	% Complete	Estimated Project Completion	Q1-14 Comments	Budget Year	Ward
		FL-5469-14	PW-WASTEWATER--Replace 1580 with 1 ton uniceil van	44,300	0	44,300	0%	0%	TBD	2014 budget. Department in planning stage.	2014	City-Wide
		FL-5486-14	RECREATION-Replace 882 with showmobile trailer	180,250	0	180,250	0%	0%	TBD	2014 budget. Department in planning stage.	2014	City-Wide
		FL-5499-14	PKS- 1 new narrow sidewalk tractor with plow/salter/ blower/sweeper attachments	84,500	0	84,500	0%	0%	TBD	2014 budget. Department in planning stage.	2014	City-Wide
				4,445,100	620,607	3,824,493	14%					
	Fleet Management Total											
	Parks Development	5961-2-03	Maple Valley Plan 2003 - Design	2,028,000	54,756	1,973,244	3%	3%	TBD	RFP for a financial advisor to prepare a business case in progress.	2003	Ward 1
		5987-0-04	Maple Artificial Turf	730,000	3,076	726,924	0%	0%	TBD	To be completed during Construction of North Maple Regional Park.	2004	Ward 1
		PK-6084-08	KN - 7 - Boulevard Park (Block 55) 19T-01V04 (Humberplex) - Kleinburg	438,000	16,770	421,230	4%	5%	Q2-15	Construction to be coordinated with the developer works, planned for summer 2014/15.	2008	Ward 1
		PK-6094-08	Don River/Bartley Smith Open Space Design and Construction	638,600	558,362	80,238	87%	90%	Q1-15	Project complete. Storm restoration to be completed summer 2014. Under warranty until July 2014.	2008	Ward 4
		PK-6094-13	Don River / Bartley Smith Open Space Trail Development	172,500	0	172,500	0%	0%	TBD	Consultation with TRCA undertaken, early planning stage.	2013	Ward 1
		PK-6098-08	Humber River/Wm Granger Open Space	797,200	746,842	50,358	94%	95%	Q4-14	Project complete. Minor works to be completed spring 2014. Under warranty until September 2014.	2008	City-Wide
		PK-6130-07	Maple Streetscape Phase 6 & 7	1,544,996	625,325	919,671	41%	55%	Q4-14	Project complete awaiting invoices for close out for Keele Street works. Additional scope being undertaken by Engineering.	2007	Ward 1
		PK-6131-12	Lakehurst Park - Playground Replacement & Safety Surfacing	121,600	111,487	10,113	92%	95%	Q4-14	Project complete. Minor work to be completed spring 2014. Under warranty until December 2014.	2012	Ward 5
		PK-6204-09	Sport Field Irrigation Systems	185,400	122,044	63,356	66%	80%	Q4-14	Expected to be completed Spring 2014.	2009	City-Wide
		PK-6226-11	911 Emergency Signage Program	133,900	67,279	66,621	50%	51%	TBD	Parks Operations to move forward with additional locations	2011	City-Wide
		PK-6231-09	UV2-N16 (Block 11) Carrville Mill Park	1,020,100	1,006,077	14,023	99%	99%	Q4-14	Project complete. Heritage plaque to be installed Spring 2014.	2009	Ward 4

Commission	Department	Project #	Project Title	Total Budget	Total Actual	Total Variance	% Spent	% Complete	Estimated Project Completion	Q1-14 Comments	Budget Year	Ward
		PK-6257-11	Bindertwine Park - Redevelopment of Tennis Courts	318,270	267,092	51,178	84%	95%	Q4-14	Project complete. Under warranty until July 2014.	2011	Ward 1
		PK-6264-10	Kipling Avenue South Feasibility	63,000	43,721	19,279	69%	70%	Q4-14	Final stages of study to be completed in Summer 2014.	2010	Ward 2
		PK-6265-14	Maple Reservoir Park - Senior Soccer Field Lighting	374,894	0	374,894	0%	0%	Q4-15	Design in progress for Fall Construction.	2014	Ward 1
		PK-6267-11	Maple Nature Reserve - Valley Road Bridge Redevelopment	540,000	5,593	534,407	1%	1%	Q4-14	Project awarded for Q2-14 construction.	2011	Ward 4
		PK-6269-10	UV1-N2 - Village Green Park	1,390,000	1,022,985	367,015	74%	73%	Q4-14	Construction in progress. Invoices to be processed.	2010	Ward 3
		PK-6270-10	UV2-N5 - Forest View Park	779,950	620,074	159,876	80%	95%	Q4-14	Project complete. Warranty work remaining. Under warranty until September 2014.	2010	Ward 4
		PK-6271-10	UV2-N7 - Pheasant Hollow Park	872,650	854,396	18,254	98%	99%	Q4-14	Project complete. Minor fence work awarded for Q2-14.	2010	Ward 4
		PK-6272-10	UV1-N5 - West Wind Park	1,189,000	1,180,855	8,145	99%	99%	Q4-14	Project complete, warranty work remaining.	2010	Ward 3
		PK-6273-10	UV2-N13 - Woodrose Park	935,240	793,237	142,003	85%	95%	Q2-15	Project complete, warranty work remaining. Under warranty until August 2014.	2010	Ward 4
		PK-6281-10	Sonoma Heights Community Park - Artificial Turf	1,073,000	1,020,048	52,952	95%	99%	Q2-15	Project complete. Fencing improvements to be made Summer 2014.	2010	Ward 2
		PK-6284-11	Keffer Marsh - Bridge Replacement	145,000	10,330	134,670	7%	10%	Q2-15	Project being tendered for Summer/Fall construction	2011	Ward 4
		PK-6285-10	Sports Field Fencing	340,000	41,035	298,965	12%	20%	Q1-15	Phase 1 construction to be completed Q2-14. Phase 2 for late 2014/2015 construction.	2010	City-Wide
		PK-6286-10	Sports Field Irrigation System	154,500	128,080	26,420	83%	83%	Q4-14	Working on final closeout of project.	2010	Ward 1
		PK-6289-10	Uplands Capital Improvements	77,250	75,116	2,134	97%	97%	Q2-14	Project complete. Awaiting invoices for close out.	2010	Ward 5
		PK-6297-11	Mackenzie Glen Open Space Bridge/Boardwalks Replacement	189,000	13,138	175,862	7%	7%	Q2-15	Project being tendered for Summer/Fall construction	2011	Ward 1
		PK-6298-11	UV2-N4 (Mill Race Park - BI 11)	906,500	508,515	397,985	56%	56%	Q2-15	Construction in progress.	2011	Ward 4
		PK-6299-12	Concord Thornhill Regional Park - Artificial Turf Soccer Field	1,256,600	1,036,009	220,591	82%	99%	Q4-14	Project complete. Under warranty until June 2014.	2012	Ward 5

Warranty/
External
Invoice

Commission	Department	Project #	Project Title	Total Budget	Total Actual	Total Variance	% Spent	% Complete	Estimated Project Completion	Q1-14 Comments	Budget Year	Ward
		PK-6301-11	KP3 (Wishing Well Park)	313,120	12,179	300,941	4%	95%	Q4-14	Project complete. Under warranty until December 2014.	2011	Ward 1
		PK-6304-11	Lady Fenyrose Greenway (LP-N10)	81,200	0	81,200	0%	0%	TBD	Developer is to complete works to the park block as required within the subdivision agreement. Parks Development to look at adding park specific work once developer works are completed.	2011	Ward 4
		PK-6306-11	Pedestrian & Bicycle Masterplan	616,200	4,930	611,270	1%	1%	TBD	Additional coordination meeting and discussions held with TRCA. Related TRCA EA still underway. Anticipated 2015 Design.	2011	Ward 2
		PK-6311-11	UV2-N12 (Spring Blossom Park - Block 10)	673,000	465,310	207,690	69%	70%	Q2-15	Construction in progress.	2011	Ward 4
		PK-6312-11	UV2-N15 (Pioneer Park - Block 11)	908,000	796,896	111,104	88%	90%	Q2-15	Construction in progress.	2011	Ward 4
		PK-6313-11	UV2-N18 (Heritage Park - Block 11)	628,300	516,691	111,609	82%	83%	Q2-15	Construction in progress.	2011	Ward 4
		PK-6315-13	Mackenzie Glen District Park - Playground Rubber Safety Surfacing	201,500	2,115	199,385	1%	1%	Q2-15	Construction in progress.	2013	Ward 1
		PK-6317-12	Riviera Park Retaining Wall Construction	66,000	32,913	33,087	50%	70%	Q2-15	Phase 1 complete. Phase 2 upcoming project for late 2014 or 2015 implementation.	2012	Ward 5
		PK-6319-12	Vaughan Metropolitan Centre (V.M.C.) - Millway/Applewood Park Design	206,000	0	206,000	0%	0%	TBD	Discussion with Planning, Engineering and TTC staff regarding current status of development and site works for this area. Discussions are ongoing.	2012	Ward 4
		PK-6322-14	Rose Mandarin Park - Basketball Court Reconstruction	72,965	0	72,965	0%	0%	Q2-16	Upcoming project for 2015 construction.	2014	Ward 3
		PK-6325-13	Vaughan Crest Park - Bocce Court Repair	137,000	89,492	47,508	65%	95%	Q2-14	Substantially complete. Under warranty until September 2014.	2013	Ward 5
		PK-6330-11	Marita Payne Park - Bridge Replacement	470,000	22,153	447,847	5%	5%	Q2-15	Bridge 1 to be completed in Q1-14. Bridge 2 Design in progress.	2011	Ward 5
		PK-6333-13	Glen Shield Park - Playground Replacement & Safety Surfacing	248,000	129,230	118,770	52%	53%	Q2-15	Construction in progress.	2013	Ward 5
		PK-6334-14	Heatherton Parkette - Playground Replacement & Safety Surfacing	133,849	0	133,849	0%	0%	Q4-15	In progress for 2014 implementation.	2014	Ward 5

Commission	Department	Project #	Project Title	Total Budget	Total Actual	Total Variance	% Spent	% Complete	Estimated Project Completion	Q1-14 Comments	Budget Year	Ward
		PK-6335-12	Woodbridge College Park - Playground Replacement & Safety Surfacing	75,200	0	75,200	0%	0%	TBD	Quotation in process, pending agreement with School Board	2012	Ward 2
		PK-6336-14	HR Breta Park - Playground Replacement & Safety Surfacing	151,498	0	151,498	0%	0%	Q4-15	For late 2014 or 2015 construction.	2014	Ward 1
		PK-6338-11	Maple Airport Park - Playground Replacement & Safety Surfacing	41,200	39,279	1,921	95%	99%	Q1-14	Project to be closed upon presentation of Q4-13 Consolidated Quarterly Report to Council.	2011	Ward 1
		PK-6341-12	Rimwood Park - Tennis Court Replacement	67,000	69,830	(2,830)	104%	100%	Q2-14	Substantially complete. Under warranty until July 2014.	2012	Ward 1
		PK-6342-13	Dufferin District Park - Tennis Court Replacement	139,300	17,076	122,225	12%	13%	Q4-14	Construction in progress.	2013	Ward 5
		PK-6344-13	York Hill Park - Tennis Court Replacement	56,700	575	56,125	1%	1%	Q4-14	Construction awarded for Spring construction	2013	Ward 5
		PK-6350-13	Sonoma Heights Community Park - Skateboard Park	153,000	4,715	148,285	3%	4%	Q2-15	RFP to Council Q2-14 followed by Summer construction.	2013	Ward 2
		PK-6353-12	Mapes Park (Pathway Connection to Rainbow Creek Park)	60,000	51,318	8,682	86%	90%	Q4-14	Substantially complete. Under warranty until October 2014.	2012	Ward 2
		PK-6356-14	Sonoma Heights Community Park - Ball Diamond Lighting	229,184	0	229,184	0%	0%	Q4-15	Upcoming project for late 2014 or 2015 construction.	2014	Ward 2
		PK-6358-12	UV1-N26 (Lawford Road/Wardlaw Place) - Block 40	945,600	19,423	926,177	2%	2%	Q4-15	Construction to be coordinated with the developer works, planned for Summer/Fall 2014.	2012	Ward 3
		PK-6359-14	Maxey Park - Parking Lot Expansion	90,867	0	90,867	0%	0%	Q1-16	Upcoming project for late 2014 or 2015 construction.	2014	Ward 2
		PK-6361-14	Bindertwine Park - Soccer Backstop and Sideline Fence	138,368	0	138,368	0%	0%	Q4-15	In progress for 2014 implementation.	2014	Ward 1
		PK-6362-12	Thornhill Wood Park - Walkway Extension	91,100	44,827	46,273	49%	95%	Q3-14	Substantially complete. Under warranty until July 2014.	2012	Ward 4
		PK-6363-13	Vellore Heritage Square - Parking Lot Drainage	87,900	0	87,900	0%	0%	Q2-15	Tender package under production.	2013	Ward 3
		PK-6364-13	Sonoma Heights Community Park - Fencing Extension	30,900	19,040	11,860	62%	100%	Q4-14	Project completed. Under warranty until November 2014.	2013	Ward 2
		PK-6365-14	UV1-D4 - Block 40 District Park Development	392,112	0	392,112	0%	0%	Q4-16	Upcoming project for late 2014 or 2015 Design.	2014	Ward 3
		PK-6366-13	Maple Community Centre - Baseball Fencing	32,000	13,780	18,220	43%	100%	Q4-14	Project completed. Under warranty until November 2014.	2013	Ward 1

Commission	Department	Project #	Project Title	Total Budget	Total Actual	Total Variance	% Spent	% Complete	Estimated Project Completion	Q1-14 Comments	Budget Year	Ward
		PK-6372-12	Pedestrian & Bicycle Masterplan (Off Road System) - Design	92,000	0	92,000	0%	1%	TBD	Additional coordination meeting and discussions held with TRCA. Related TRCA EA still underway. Anticipated 2015 Design.	2012	Ward 2
		PK-6376-13	Bridge ID# MS29: Pedestrian Bridge Replacement	57,500	2,239	55,261	4%	4%	Q2-15	TRCA permit package under development.	2013	Ward 5
		PK-6377-14	Mapes Park- Playground Replacement & Safety Surfacing	155,513	0	155,513	0%	0%	Q4-15	In progress for 2014 implementation.	2014	Ward 2
		PK-6381-14	Al Palladini Community Centre - Landscape and Pedestrian Improvements	59,225	0	59,225	0%	0%	Q4-15	In progress for 2014 implementation.	2014	Ward 2
		PK-6382-14	Torii Park - Tennis Court Reconstruction	269,474	0	269,474	0%	0%	Q3-16	Upcoming project for 2015 construction.	2014	Ward 3
		PK-6383-13	Uplands Golf and Ski Centre: Bridge Replacement	117,415	814	116,601	1%	0%	Q2-15	TRCA permit package under development.	2013	Ward 5
		PK-6384-13	Uplands Golf and Ski Centre: Hiking Trail/Pathways Improvements	183,300	0	183,300	0%	0%	Q2-15	TRCA permit package under development.	2013	Ward 5
		PK-6385-14	Agostino Park - Multi-Use Field Development	100,683	0	100,683	0%	0%	Q4-15	In progress for 2014 implementation.	2014	Ward 4
		PK-6386-14	Calvary Church Sports Fields - Soccer Field Redevelopment	241,046	0	241,046	0%	0%	Q2-16	TBD Pending finalization of an agreement for field use.	2014	Ward 1
		PK-6388-14	Pedestrian Bridge Repairs and Replacement	247,250	0	247,250	0%	0%	Q2-16	Upcoming project for 2015 construction.	2014	City-Wide
		PK-6391-14	Torii Park - Bocce Court Development	90,519	0	90,519	0%	0%	Q2-16	Upcoming project for 2015 construction.	2014	Ward 3
		PK-6392-13	Don River System Trail Signage (Grant) Bartley Smith Greenway	82,221	0	82,221	0%	0%	Q2-15	Trail signage under development.	2013	Ward 1, Ward 4, Ward 5
		PK-6395-13	UV1-N27 Neighborhood Park Design and Construction	1,471,408	0	1,471,408	0%	0%	TBD	Preparing RFP for Landscape Consultant Services.	2013	Ward 3
		PK-6396-14	Yorkhill District Park - Playground Redevelopment	470,839	0	470,839	0%	0%	Q4-15	In progress for 2014 implementation.	2014	Ward 5
		PK-6397-13	VMC23-2 - Vaughan Corporate Center Black Creek Park Design and Construction	108,650	0	108,650	0%	0%	TBD	RFP under development. Working with Planning and Engineering to finalize the draft terms of reference.	2013	Ward 4

Commission	Department	Project #	Project Title	Total Budget	Total Actual	Total Variance	% Spent	% Complete	Estimated Project Completion	Q1-14 Comments	Budget Year	Ward
		PK-6407-14	Crieff Parkette - Playground Replacement & Safety Surfacing	86,232	0	86,232	0%	0%	Q4-15	In progress for 2014 implementation.	2014	Ward 1
		PK-6410-14	Joey Panetta Park - Tennis Court Reconstruction	224,463	0	224,463	0%	0%	Q4-15	Upcoming project for 2015 construction.	2014	Ward 3
		PK-6411-14	Melville Park - Playground Replacement & Safety Surfacing	194,732	0	194,732	0%	0%	Q4-15	Upcoming project for late 2014 or 2015 implementation.	2014	Ward 1
		PK-6415-14	61W-N1 - Block 61 Neighbourhood Park Design and Construction	1,162,779	0	1,162,779	0%	0%	TBD	Potential developer-build agreement. Timing TBD.	2014	Ward 1
		PK-6431-14	61E-N1 - Block 61 Neighbourhood Park Design and Construction	892,669	0	892,669	0%	0%	TBD	Upcoming project for 2015 Design.	2014	Ward 1
		PK-6434-14	Mario Plastina Park - Expansion of Existing Play Equipment	49,749	0	49,749	0%	0%	Q4-15	In progress for 2014 implementation.	2014	Ward 1
		PK-6436-14	Velmar Downs Park - Tennis Court Reconstruction	184,190	0	184,190	0%	0%	Q3-16	Upcoming project for 2015 construction.	2014	Ward 3
		PK-6439-13	Glen Shields Park - Walkway and Hardscape Improvements	193,200	0	193,200	0%	0%	Q4-14	Project being tendered for Summer/Fall construction.	2013	Ward 5
		PK-6452-14	UV1-LP1 - Block 40 Greenway Design and Construction	533,338	0	533,338	0%	0%	TBD	Potential developer-build agreement. Timing TBD	2014	Ward 3
		PK-6454-13	Accessible Swing- 4 parks	96,145	98,095	(1,950)	102%	100%	Q1-14	Project to be closed upon presentation of Q4-13 Consolidated Quarterly Report to Council.	2013	Ward 1, 2, 3 and 5
		PK-6463-14	Maple Community District Park - Accessible Swings	34,219	0	34,219	0%	0%	Q4-15	In progress for 2014 implementation.	2014	Ward 1
		PK-6473-14	Vaughan Sports Village - Bocce Court Resurfacing	66,026	0	66,026	0%	0%	Q3-16	Upcoming project for 2015 construction.	2014	Ward 1
		PK-6475-14	Maple Airport Open Space - Bridge Replacement	95,002	0	95,002	0%	0%	Q1-16	In progress for 2014 implementation.	2014	Ward 1
		PK-6479-14	Parks Redevelopment Strategy	108,150	0	108,150	0%	0%	Q2-16	Upcoming project for late 2014 or 2015 to bring a consultant on board.	2014	City-Wide
		PK-6480-14	Pinegrove Pedestrian Bridge Replacement	177,905	0	177,905	0%	0%	Q1-16	In progress for 2014 implementation.	2014	Ward 2
		PK-6481-14	Soccer Field Fence	71,379	0	71,379	0%	0%	Q4-15	In progress for 2014 implementation.	2014	Ward 1
		PK-6482-14	Vaughan Grove Park - Bocce Court Development	116,897	0	116,897	0%	0%	Q3-16	Upcoming project for 2015 construction.	2014	Ward 2

Commission	Department	Project #	Project Title	Total Budget	Total Actual	Total Variance	% Spent	% Complete	Estimated Project Completion	Q1-14 Comments	Budget Year	Ward
		PK-6483-14	Vaughan Grove Park - Parking Expansion	204,267	0	204,267	0%	0%	Q1-16	Upcoming project for late 2014 or 2015 construction.	2014	Ward 2
		PK-6487-14	Bob O Link Parkette - Walkway Lighting	96,305	0	96,305	0%	0%	Q1-16	Upcoming project for 2015 construction.	2014	Ward 5
		PK-6488-14	King High Park - Pathway Lighting	114,433	0	114,433	0%	0%	Q1-16	Upcoming project for 2015 construction.	2014	Ward 5
		PK-6489-14	Oak Bank Pond - Boardwalk Reconstruction	30,591	0	30,591	0%	0%	Q1-16	Upcoming project for late 2014 or 2015 Design.	2014	Ward 5
		PK-6490-14	Maple Reservoir Field Conversion to 9v9	29,995	0	29,995	0%	0%	Q4-15	In progress for 2014 implementation.	2014	Ward 1
		PK-6492-14	Bindertwine Park - Ball Diamond Backstop and Fence Improvements	162,277	0	162,277	0%	0%	Q4-15	In progress for 2014 implementation.	2014	Ward 1
		Parks Development Total			34,624,199	13,385,162	21,239,038	39%				
	Parks Operation	PK-6127-07	Walkway/Hard Surface Replacement	610,674	572,948	37,727	94%	94%	Q3-14	Re-evaluating-hold funds to Q3-14	2007	City-Wide
		PO-6700-10	Tree Planting Program	2,642,070	2,004,517	637,553	76%	76%	Q4-14	New Tender with Purchasing for release in Q2-14	2010	City-Wide
		PO-6702-10	Park Hard Surface/Walkway Repair	405,000	331,716	73,284	82%	85%	Q3-14	Re-evaluating-hold funds to Q3-14	2010	City-Wide
		PO-6706-10	Baseball Diamond Redevelop/Renovation	145,300	136,795	8,505	94%	95%	Q2-14	Works will be completed in Q2-2014	2010	City-Wide
		PO-6709-10	SWM Pond Life Saving Stat Ph2	318,000	163,628	154,372	52%	51%	Q4-15	Remaining funds to remain for future assumed ponds. Staff confirming assumed ponds for 2014 for potential tender in Q3-14	2010	City-Wide
		PO-6712-10	Sugar Bush Woodlot Repairs & Maintenance	145,300	42,972	102,328	30%	30%	Q4-14	Additional contracts (fencing and signage) scheduled for Q3-14	2010	Ward 4
		PO-6717-14	Soccer Field Redevelopment at York Catholic District School Board Locations	203,940	0	203,940	0%	0%	TBD	2014 Approval. Department is in planning stage.	2014	City-Wide
		PO-6737-12	Fence Repair/Replacement Program	159,900	148,887	11,013	93%	100%	Q3-14	Work completed, re-evaluating-hold funds to Q3-14	2012	City-Wide
		PO-6739-13	Tree Replacement Program-EAB	828,654	229,014	599,640	28%	30%	Q2-14	2013 Planting complete. Remaining funds for 2014 planting.	2013	City-Wide
		PO-6740-14	Irrigation Central Control System Additions-Variou Locations	129,000	0	129,000	0%	0%	TBD	2014 Approval. Department is in planning stage.	2014	City-Wide

Commission	Department	Project #	Project Title	Total Budget	Total Actual	Total Variance	% Spent	% Complete	Estimated Project Completion	Q1-14 Comments	Budget Year	Ward
		PO-6744-13	Meeting House Cemetery-Memorial Wall	26,800	25,441	1,359	95%	100%	Q2-14	Project complete. Project to be closed once funding adjustment is reported to Council through Q1-14 Reporting Process.	2013	Ward 2
		PO-6746-14	Fence Repair & Replacement Program	373,983	0	373,983	0%	0%	Q4-14	Tender being prepared for release Q2-14	2014	City-Wide
		PO-6749-14	No Smoking By-Law Signs	54,075	0	54,075	0%	0%	TBD	2014 Approval. Department is in planning stage.	2014	City-Wide
		PO-6750-14	Park and Walkway Fencing	39,655	0	39,655	0%	0%	TBD	2014 Approval. Department is in planning stage.	2014	Ward 2
		PO-6753-14	CTS Mobile Handheld Program	30,900	0	30,900	0%	0%	TBD	2014 Approval. Department is in planning stage.	2014	City-Wide
		PO-6754-13	Parks Concrete Walkway Repairs/Replacements	237,930	0	237,930	0%	0%	TBD	2014 Approval. Department is in planning stage.	2014	City-Wide
		Parks Operation Total			6,351,181	3,655,918	2,695,264	58%				
		RE-9503-10	Fitness Centre Equipment Replacement	575,300	422,790	152,510	74%	74%	Q2-14	Processing final invoices for remaining 2013 funds.	2010	City-Wide
		RE-9504-08	Pierre Berton Discovery Centre	1,500,000	845,295	654,705	56%	56%	TBD	Fundraising Task Force to present report to Council in Q2-14. Funds spent relates to land purchase.	2008	Ward 1
		RE-9512-12	Father Ermanno Fitness Centre Equipment	206,000	0	206,000	0%	0%	Q2-15	To be completed in conjunction with Father Ermanno Bulfin CC Fitness Expansion (BF-8285-11)	2012	Ward 2
		RE-9514-11	MacMillan Farm Business Plan	103,000	59,552	43,448	58%	70%	Q4-14	Study ongoing. To be completed in Q4-14	2011	Ward 4
		RE-9524-14	City Playhouse Technical Equipment Upgrade	22,151	0	22,151	0%	25%	Q4-14	Pre-bid form submitted to Purchasing Department for the lighting equipment only.	2014	Ward 5
		RE-9525-14	REC User Fee & Pricing Model Update	56,650	0	56,650	0%	0%	Q4-14	In project planning phase: department reviewing scope of project	2014	City-Wide
		Recreation Total			2,463,101	1,327,637	1,135,464	54%				
		Community Services Total			237,933,222	194,355,843	43,577,381	82%				
	Engineering & Public Works	1231-0-04	Major Mackenzie Watermain	3,204,500	1,437,024	1,767,476	45%	99%	Q2-14	DC funded payments timed to DC collection in area. DT-7075-11 and DT-7041-10 consolidated into 1231-0-04 in Q3-2012.	2004	Ward 3
		1332-0-00	Bass Pro Mills Interch	17,076,500	15,489,678	1,586,822	91%	90%	Q4-14	The status of the work/budget spent to date has not changed. There are land acquisition issues presently being reviewed by City legal staff & the owner.	2000	Ward 4

Commission	Department	Project #	Project Title	Total Budget	Total Actual	Total Variance	% Spent	% Complete	Estimated Project Completion	Q1-14 Comments	Budget Year	Ward
		1414-2-03	McNaughton Road - Financing Payments	9,264,284	9,212,172	52,112	99%	100%	Q4-14	DC funded payments timed to DC collection in area.	2003	Ward 4
		1420-0-02	OPA 601 Klein/Nashville 2002	178,000	135,460	42,540	76%	100%	Q4-14	Outstanding invoices to be approved.	2002	Ward 1
		1489-0-03	Teston Road PD #7 2003	4,600,000	3,934,704	665,296	86%	86%	Q4-14	DC funded payments timed to DC collection in area	2003	Ward 1, Ward 3
		1546-0-05	Rainbow Creek Drainage/Erosion	62,000	20,438	41,562	33%	75%	Q3-14	Outstanding invoices to be approved.	2005	Ward 2
		1547-0-05	Sidewalks Streetlights	354,625	132,593	222,032	37%	40%	Q4-14	DC funded payments timed to DC collection in area.	2005	City-Wide
		1548-0-05	Sidewalk Streetlights Major Mackenzie	240,000	0	240,000	0%	0%	Q4-14	DC funded payments timed to DC collection in area	2005	Ward 4
		1582-0-06	Engineering Design Criteria Study	100,800	88,434	12,366	88%	88%	Q3-14	Final completion anticipated Q4-2014.	2006	City-Wide
		1583-0-06	Hwy 400/America Overpass EA	329,910	328,274	1,636	100%	76%	Q2-14	Study completion anticipated Q2-2014.	2006	Ward 1, Ward 3
		1584-0-06	Hwy 427/Fogal Rd. Mid-Block Watermain	4,305,000	1,432,354	2,872,646	33%	100%	Q3-14	DC funded payments timed to DC collection in area.	2006	Ward 4
		1589-0-06	Rutherford Road PD 6 East Watermain	3,932,000	2,117,467	1,814,533	54%	100%	TBD	DC funded payments timed to DC collection in area.	2006	Ward 4
		1590-0-06	Sediment/Erosion Control Study	52,000	47,733	4,267	92%	100%	Q1-14	Awaiting final invoice.	2006	City-Wide
		1596-0-06	Vaughan Corporate Centre Servicing Study	335,760	332,314	3,447	99%	86%	Q4-14	Study on-going	2006	Ward 4
		1634-0-06	Stormwater Management Strategy	70,000	64,696	5,304	92%	95%	Q1-14	Study on-going	2006	Ward 4
		DT-7004-07	Black Creek Optimization Study	221,500	207,755	13,745	94%	100%	Q4-14	Awaiting final invoice.	2007	Ward 3, Ward 4
		DT-7011-07	OPA 620 East West Collector EA	399,561	405,305	(5,744)	158%	100%	Q4-14	Outstanding invoices to be confirmed. Negative variance due to increase in scope of project from the addition of work funded by the TTC regarding the extension of the Spadina Subway.	2007	Ward 4
		DT-7012-07	PD 5 West Woodbridge Watermain	2,846,834	0	2,846,834	0%	0%	Q4-14	DC funded payments timed to DC collection in area.	2007	Ward 2
		DT-7013-08	PD 9 Watermain Interconnection	72,000	0	72,000	0%	0%	Q4-14	Awaiting invoice from York Region for repayment	2008	Ward 1
		DT-7016-08	Engineering Master Plan Studies	517,250	471,395	45,855	91%	90%	Q3-14	Study completion anticipated Q3-14	2008	City-Wide

Commission	Department	Project #	Project Title	Total Budget	Total Actual	Total Variance	% Spent	% Complete	Estimated Project Completion	Q1-14 Comments	Budget Year	Ward
		DT-7018-09	Zenway/Fogal Sanitary Sub-Trunk	1,661,000	1,670,275	10,725	99%	100%	Q2-14	DC funded payments times to DC collection in area.	2009	Ward 2
		DT-7019-09	Fogal Road Reconstruction	469,000	188,139	280,861	40%	95%	Q2-14	DC funded payments timed to DC collection in area.	2009	Ward 2
		DT-7021-09	Pedestrian & Bike Signage Implementation	50,000	0	50,000	0%	0%	Q4-14	Consolidate with DT-7040-10 and close account	2009	City-Wide
		DT-7023-09	Signalized Intersection Ducting	103,000	36,870	66,130	36%	35%	Q4-14	DC funded payments timed to DC collection in area.	2009	Ward 4
		DT-7024-11	Bass Pro Mills Drive/Locke Street WM	355,350	0	355,350	0%	0%	Q4-14	To be completed in conjunction with roadworks.	2011	Ward 4
		DT-7025-09	Huntington Road Class EA	628,500	0	628,500	0%	7%	Q2-15	Consultant has been procured. Notice of Commencement of EA Study to be sent out. 1 month of 14 months completed. First invoice yet to be received.	2009	Ward 2
		DT-7026-09	Phase 2 Drainage Study - Flood	403,500	324,130	79,370	80%	85%	Q4-14	Outstanding invoices to be approved.	2009	City-Wide
		DT-7027-09	Millway Avenue/Apple Mill Road	367,910	0	367,910	0%	0%	TBD	Study completion anticipated	2009	Ward 4
		DT-7028-09	OPA 620 Infrastructure Design	772,500	434,525	337,975	56%	90%	Q4-14	On-going / Subject to OPA 620 Development.	2009	Ward 4
		DT-7032-09	Water & Wastewater Master Plan	636,160	622,803	13,357	98%	90%	Q3-14	Study completion anticipated Q3-2014.	2009	City-Wide
		DT-7033-09	Storm Drainage & Storm Water M	355,500	318,717	36,783	90%	85%	Q4-14	Study completion anticipated Q4-2014.	2009	City-Wide
		DT-7034-09	Sidewalk & Streetlights	2,200,000	352,004	1,847,996	16%	16%	Q4-14	DC funded payments timed to DC collection in area.	2009	Ward 4
		DT-7036-09	Rainbow Creek Sanitary Pumping	247,200	0	247,200	0%	0%	Q4-14	On hold. Pending Regional EA.	2009	Ward 2
		DT-7039-10	Napa Valley/Avdel SWM Pond Improvements	75,000	0	75,000	0%	0%	Q4-14	Study completion anticipated Q4-2014.	2010	Ward 2
		DT-7040-10	Pedestrian & Bike Master Plan Implementation	557,370	15,304	542,066	3%	3%	Q4-14	Pt. 1-3 – Agreed with York Region in 2013 to reallocate remaining funding to implement proposed cycle network refinements in Blocks 11, 12 and 18 Pt. 4 – Construction 100% complete by Engineering Services Dept and paid under EN-1756-09 (Pt. 7)	2010	City-Wide
		DT-7044-10	Huntington Road - Highway 7 to Langstaff	2,575,000	1,273,482	1,301,516	50%	49%	Q4-14	Subject to invoicing from Developer.	2010	Ward 2
		DT-7045-11	Block 11 Valley Road Crossings	8,466,826	0	8,466,826	0%	0%	Q4-14	DC funded payments timed to DC collection in area.	2011	Ward 4

Commission	Department	Project #	Project Title	Total Budget	Total Actual	Total Variance	% Spent	% Complete	Estimated Project Completion	Q1-14 Comments	Budget Year	Ward
		DT-7046-10	Highway 400 Widening Works	1,519,250	0	1,519,250	0%	0%	Q4-14	Awaiting invoice from MTO for repayment.	2010	Ward 1
		DT-7047-10	Huntington Road - Hwy 7 to Langstaff	1,648,000	349,458	1,298,542	21%	20%	Q4-14	Subject to invoicing from Developer.	2010	Ward 2
		DT-7049-10	Storm Water Management Pond Monitoring Program	154,500	0	154,500	0%	0%	Q4-14	Study completion anticipated Q4-2014.	2010	City-Wide
		DT-7050-10	Road Pavement Acceptance Protocol	61,800	0	61,800	0%	0%	TBD	Study completion anticipated.	2010	City-Wide
		DT-7052-11	Engineering Development Charge Background Update Study	103,000	60,194	42,806	58%	95%	TBD	Study completion anticipated	2011	City-Wide
		DT-7054-11	Water Loss Control System Feasibility/Implementation Study	257,500	0	257,500	0%	0%	Q1-14	Preparing terms of reference to be provided into the RFP.	2011	City-Wide
		DT-7056-11	Pedestrian & Bicycle Network Implementation Program	223,410	0	223,410	0%	0%	Q4-14	Pt. 1&3 – Agreed with York Region in 2013 to reallocate remaining funding to implement proposed cycle network refinements in Blocks 11, 12 and 18 Pt. 2 – On-going implementation	2011	City-Wide
		DT-7057-11	Bass Pro Mills Drive Repairs	484,100	0	484,100	0%	0%	Q4-14	To be completed in conjunction with roadworks.	2011	Ward 4
		DT-7058-11	Black Creek Regional Storm Improvements Class EA Study	451,500	148,192	303,308	33%	35%	Q4-15	34% spent. Study completion anticipated Q4-2015.	2011	Ward 4
		DT-7065-11	Millway Avenue Widening & Realignment	6,769,800	275,548	6,494,252	4%	4%	Q4-14	Subject to development / subway construction.	2011	Ward 4
		DT-7066-11	Steeles West Station Infrastructure - TYSSE	3,090,000	0	3,090,000	0%	0%	Q4-14	Subject to development / subway construction.	2011	Ward 4
		DT-7068-11	Highway 7 Bus Rapid Transit Review	309,000	0	309,000	0%	0%	Q4-14	Subject to York Region YRT project.	2011	Ward 3, Ward 4
		DT-7070-11	VMC & Regional Centre Transportation Analysis	309,000	148,609	160,391	48%	95%	TBD	Closure anticipated Q2-14	2011	Ward 1, Ward 3, Ward 4
		DT-7071-11	Portage Parkway Extension Class EA Study	257,500	0	257,500	0%	0%	Q1-15	Terms of Reference are under review. RFP to be finalized Q2-14. EA Study to be initiated Q2-14.	2011	Ward 4
		DT-7072-13	Colossus Dr Hwy 400 Flyover - Interchange Connection EA	435,690	0	435,690	0%	0%	Q3-14	EA Study to be initiated Q3-14	2013	Ward 3, Ward 4
		DT-7073-11	Portage Parkway Widening Class EA Study	257,500	0	257,500	0%	0%	Q1-15	Terms of Reference are under review. RFP to be finalized Q2-14. EA Study to be initiated Q2-14.	2011	Ward 4

Commission	Department	Project #	Project Title	Total Budget	Total Actual	Total Variance	% Spent	% Complete	Estimated Project Completion	Q1-14 Comments	Budget Year	Ward
		DT-7076-11	Block 12 Valley Crossings	515,000	463,773	51,227	90%	90%	TBD	DC funded payments timed to DC collection in area.	2011	Ward 4
		DT-7079-11	Inflow & Infiltration Reduction Study	257,500	0	257,500	0%	0%	Q4-14	Study completion anticipated Q4 2014.	2011	City-Wide
		DT-7080-11	Transportation Master Plan Model Calibration	82,400	0	82,400	0%	0%	Q2-14	Study completion anticipated Q2 2014.	2011	City-Wide
		DT-7082-12	Pedestrian & Bicycle Network Implementation Program	62,200	46,596	15,604	75%	77%	Q4-14	Pt. 1 – Agreed with York Region in 2013 to reallocate remaining funding to implement proposed cycle network refinements in Blocks 11, 12 and 18 Pt. 2 – On-going implementation; cycle facility study to be completed Q2-14. Pt. 3 – On-going implementation	2012	City-Wide
		DT-7083-13	Pedestrian & Bicycle Network Implementation Program	244,110	24,263	219,847	10%	1%	Q4-14	Pt. 1 - On-going implementation; Clark Avenue study to be completed Q2-14 Pt. 2-4 - On-going implementation	2013	City-Wide
		DT-7085-13	Parking Management Strategy Study	103,000	0	103,000	0%	0%	Q4-14	On-going implementation.	2013	City-Wide
		DT-7086-12	Block 61 Pedestrian Crossing Feasibility & Pre-Design Study	77,300	0	77,300	0%	0%	Q1-14	Study completion anticipated Q1 2014.	2012	Ward 1
		DT-7088-12	McNaughton Road Repairs	51,500	47,617	3,883	93%	92%	Q1-14	Consolidate with DT-7136-14 - request for additional funding in next budget cycle	2012	Ward 4
		DT-7089-13	Stevenson Avenue Construction	412,000	0	412,000	0%	0%	Q1-14	Subject to invoicing from Developer. Preparing terms of reference.	2013	Ward 1
		DT-7090-13	Huntington Rd. - Langstaff to Rutherford / Detailed Design	370,800	0	370,800	0%	0%	Q1-14	Subject to invoicing from Developer	2013	Ward 2
		DT-7091-12	Non-Revenue Water Volume Analysis	87,600	5,569	82,031	6%	6%	Q4-14	Coordination with York Region Water Audit study. Study completion anticipated Q4 2014.	2012	City-Wide
		DT-7094-12	Water Loss Control System Study	132,700	0	132,700	0%	0%	Q2-14	Preparing Terms of Reference. Study completion anticipated Q2 2014.	2012	City-Wide
		DT-7095-12	VMC Underground Pathway System Study	103,000	0	103,000	0%	0%	Q4-14	Study completion anticipated Q4 2014.	2012	Ward 3, Ward 4
		DT-7097-14	Pedestrian and Cycle Strategy	414,575	0	414,575	0%	0%	TBD	2014 budget. Department in planning stage.	2014	City-Wide

Commission	Department	Project #	Project Title	Total Budget	Total Actual	Total Variance	% Spent	% Complete	Estimated Project Completion	Q1-14 Comments	Budget Year	Ward
		DT-7098-14	Pedestrian and Bicycle Network Implementation Program	245,140	0	245,140	0%	0%	TBD	2014 budget. Department in planning stage.	2014	City-Wide
		DT-7101-13	Vaughan TDM Policy	149,350	0	149,350	0%	0%	Q4-14	Study completion anticipated Q4 2014	2013	City-Wide
		DT-7102-13	TMP Communications	25,750	0	25,750	0%	0%	Q2-14	Study completion anticipated Q2 2014	2013	City-Wide
		DT-7104-13	TMP Education, Promotion, Outreach and Monitoring	128,750	16,391	112,359	13%	1%	Q4-14	On-going implementation; bicycle counters purchased Q4-13	2013	City-Wide
		DT-7108-13	School Travel Planning Measures	77,250	12,417	64,833	16%	0%	Q4-14	On-going implementation; pilot school pavement markings completed Q4-13	2013	City-Wide
		DT-7112-14	Kirby Road Municipal Class EA	891,980	0	891,980	0%	0%	TBD	2014 budget. Department in planning stage.	2014	Ward 1
		DT-7120-13	Black Creek Renewal	1,891,080	0	1,891,080	0%	0%	Q4-14	Project to commence after VMC EA approved.	2013	Ward 4
		DT-7121-13	Vaughan Metropolitan Centre NE Storm Water Management Pond	630,360	0	630,360	0%	0%	Q4-14	Preparing terms of reference to be provided into the RFP.	2013	Ward 4
		DT-7122-13	Engineering Fee Review Study	113,300	0	113,300	0%	0%	Q4-14	Study completion anticipated Q4 2014.	2013	City-Wide
		DT-7126-13	Coldspring Road Construction	314,150	0	314,150	0%	0%	Q1-14	Subject to invoicing from Developer.	2013	Ward 1
		DT-7128-12	DT-7128-12 Block 12 Valley Crossings	380,000	341,237	38,763	90%	90%	TBD	DC funded payments timed to DC collection in area.	2012	Ward 4
		DT-7131-14	Clark Avenue West Cycle Facility Design and Construction	327,000	0	327,000	0%	0%	TBD	2014 budget. Department in planning stage.	2014	Ward 5
		DT-7135-14	Coldspring Road and Stevenson Avenue Construction	206,000	0	206,000	0%	0%	TBD	2014 budget. Department in planning stage.	2014	Ward 1
		DT-7136-14	McNaughton Road Construction	236,900	0	236,900	0%	0%	TBD	Consolidate with account DT-7088-12	2014	Ward 4
		EN-1721-08	Sidewalk Construction - Bathurst Street	51,500	0	51,500	0%	0%	Q4-14	DC funded payments timed to DC collection in area.	2008	Ward 4
Development & Transportation Total				93,020,085	43,033,909	49,986,177	46%					
	Engineering Services	1421-3-04	Portage Parkway Extension, T04-219	14,364,000	14,248,338	115,662	99%	100%	Q4-14	Project to be closed upon Contractor/ Consultant completion of deficiencies to allow for the official MTO commissioning of the bridge.	2004	Ward 3, Ward 4
			Applewood Highway 400 Bridge (DC)							Construction 100% complete and the maintenance period ended in Oct, 2012.		

Commission	Department	Project #	Project Title	Total Budget	Total Actual	Total Variance	% Spent	% Complete	Estimated Project Completion	Q1-14 Comments	Budget Year	Ward
		1476-2-03	Sidewalk and Street Lighting on Weston Road by York Region - Rutherford Rd to Major Mackenzie Dr (DC)	946,736	30,756	915,980	3%	100%	Q4-14	Project to be closed after final Regional invoice paid. Construction 100% complete. Region still reviewing outstanding invoicing of project.	2003	Ward 3
		1510-0-04	Sidewalk and Street Lighting on Weston Road by York Region - Major Mackenzie Dr to Teston Rd (DC)	730,000	299,458	430,542	41%	100%	Q4-14	Project to be closed after final Regional invoice paid. Construction 100% complete. Linked to Project No. 1511-0-04 below. Sent email to Region requesting status update on streetlighting works. Waiting for status/ final invoice.	2004	Ward 1
		1511-0-04	Sidewalk and Street Lighting on Teston Rd by York Region Weston Rd to Jane St (DC)	730,000	716,093	13,907	98%	100%	Q4-14	Project to be closed after final Regional invoice paid. Construction 100% complete. Linked to Project No. 1510-0-04 above. Sent email to Region requesting status update on streetlighting works. Waiting for status/ final invoice.	2004	Ward 1
		1568-0-05	Street Sign Inventory & Assessment - on going Pt. 1 a, b, Pt. 2, Pt. 3 & Pt. 4 To determine the state of the existing stop signs and to indicate any deficiencies that are required to meet industry standards Street Sign Inventory & Assessment - (ER)	150,000	126,777	23,223	85%	85%	Q4-15	Project to remain open and is related to EN-1848-11 and EN-1896-12 Pt. 1a & 1b - Project 100% complete. Pt. 2 - 2011 Project 100% complete for two City blocks. Pt. 3 - 2012 Projects 100% complete, details in EN-1896-12. Pt. 4 - 2013 Projects 100% complete, details in EN-1896-12 Pt. 5 - Contract TXX-XXX for 2014 to deplete balance and close out account. For details see EN-1896-12.	2005	City-Wide
		1624-0-06	Langstaff Watermain Crossing T11-301 Just west of Dufferin Street (WR)	192,341	166,591	25,750	87%	100%	Q2-14	Project to be closed at the end of the maintenance period. EN-1624-11 consolidated into this account. Construction 100% complete and is on maintenance until May, 2014.	2006	Ward 4
		DP-9017-10	Major Mackenzie Drive Streetscape Maple Area - Phase 1, T13-007 - Keele Street to Hill Street (DC, MC, OR, KVL & RR)	2,738,554	1,876,518	862,036	69%	80%	Q2-16	EN-1876-12 Streetlighting Improvement on Major Mackenzie Drive and EN-1905-12 Major Mackenzie Drive Streetscape Additional Funding consolidated into this account in Q3-2012. Includes new sidewalk link (south side) to Peter Rupert Avenue. Construction 80% complete.	2010	Ward 1

Commission	Department	Project #	Project Title	Total Budget	Total Actual	Total Variance	% Spent	% Complete	Estimated Project Completion	Q1-14 Comments	Budget Year	Ward
		DT-7048-10	Ashbridge Circle Storm Water Management Pond Improvements	370,000	0	370,000	0%	0%	Q4-17	Project transferred from Development/Transportation Engineering Department on June 18, 2013. RFP anticipated in Q2-2014.	2010	Ward 2
		EN-1650-07	Baldwin Ave Culvert Rehabilitation T09-468 COMRIF funded project (G&DF)	600,000	537,791	62,209	90%	100%	Q4-14	Additional works identified by TRCA for Q3-2014. Project held open to complete additional works. Project closure anticipated in Q4-2014. Construction 100% complete and the maintenance period ended in May, 2012.	2007	Ward 4
		EN-1662-07	Sidewalk Infill Program Infilling of missing link sidewalks on Regional Roads Pt. 1 - Jane Street Missing Link south of Teston Q10-028 Pt. 2 - Jane St E side Major Mackenzie to Norwood Ave - Site plan Q11-002 Pt. 3 - Pine Valley Drive - Langstaff Rd to Clubhouse Road, east side only. (DC)	155,000	65,088	89,912	42%	42%	Q4-15	"Ad-hoc" project in response to complaints Pt. 1 - Construction 100% complete and the maintenance period ended in August, 2012. Pt. 2 - Construction 100% complete and the maintenance period ended in May, 2013. Pt. 3 - Cancelled. Pt. 4 - Construction 100% complete by Public Works. Pt. 5 Construction 100% complete by Public Works.	2007	City-Wide
		EN-1664-07	Sidewalk and Streetlighting on Jane Street by York Region Teston Rd to Brandon Gt/ Ahmadiyya Ave (DC)	350,000	0	350,000	0%	100%	Q4-14	Project to be closed after final Regional invoice paid. Construction 100% complete. Region still reviewing outstanding invoicing of project.	2007	Ward 1
		EN-1671-07	Cross Asset Optimization Configure our Strategic Assessment and Analysis to cross analyze and optimize various asset classes (roads, bridges, sewers, WM, etc.) (RR)	155,000	23,237	131,763	15%	15%	Q4-17	Project deferred pending the results of the Corporate Management Asset Strategy EN-1958-13. Project to be completed in conjunction with Capital project EN-1778-10 Water Sewer Management System. EN-1997-13 Implementation of Corporate Asset Management and the Corporate Management Asset Strategy.	2007	City-Wide
		EN-1696-08	Portage Parkway Extension 407/ ETR Long Term Maintenance Highway 400 Bridge (T)	515,000	0	515,000	0%	100%	Q4-14	Project to be closed upon Contractor/Consultant completion of deficiencies to allow for the official MTO commissioning of the bridge. Construction 100% complete and the maintenance period ended in Oct, 2012. To be paid to MTO as per Council extract dated April 11, 2005 upon commissioning of the bridge which is now open.	2008	Ward 3, Ward 4

Commission	Department	Project #	Project Title	Total Budget	Total Actual	Total Variance	% Spent	% Complete	Estimated Project Completion	Q1-14 Comments	Budget Year	Ward
		EN-1711-08	Road Widening & Intersection Improvements T11-290 Bathurst St and Atkinson Ave (T)	407,250	219,439	187,811	54%	100%	Q4-14	Project to be closed at the end of the maintenance period. EN-1711-11 consolidated into this account. Region delayed approval. Design 100% complete. Construction 100% complete and is on maintenance until June, 2014. City's cost sharing invoice to Region pending final cost review.	2008	Ward 5
		EN-1719-08	Class Environmental Assessment - Bowstring Arch Bridges Humber Bridge Trail at M. Mackenzie & Hwy # 27 McEwen Bridge on Kirby Rd at Huntinaton Rd. (RR)	110,000	100,990	9,010	92%	97%	Q4-17	Pt. 1 - EA Report 100% complete. Design under EN-1886-12 with Construction anticipated in 2015. Pt. 2 - EA Report finalization to be reviewed in 2014.	2008	Ward 1
		EN-1723-08	Road Upgrade & Watermain Replacement Lester B. Pearson and Main St Pt. 1 - Watermain T11-123 Pt. 2 - Roadworks T12-242 (DF&W)	695,300	411,516	283,784	59%	100%	Q4-15	Project to be closed at the end of the maintenance period. EN-1804-10 Watermain Replacement for Lester B. Pearson St & Main St consolidated into this account. Pt. 1 - Construction 100% complete and is on maintenance until September, 2013. Pt. 2 - Roadwork 100% complete and is on maintenance until November, 2014. Pt. 3 - Retaining Wall 100% complete and in on maintenance until Dec. 2, 2015.	2008	Ward 1
		EN-1726-08	Portage Parkway Extension, T04-219 Applewood Highway 400 Bridge - additional funds for Construction and Design (DC)	6,128,500	5,343,974	784,526	87%	100%	Q4-14	Project to be closed upon Contractor/ Consultant completion of deficiencies to allow for the official MTO commissioning of the bridge. Funds from EN-1734-09 consolidated into EN-1726-08 in Q04-09. For Construction comments see 1421-3-04.	2008	Ward 3, Ward 4
		EN-1728-08	Peelar Rd Culvert Replacement T11-086 at Exchange Avenue (G)	975,410	872,534	102,876	90%	100%	Q4-13	Project closed on Nov. 13, 2013. Construction 100% complete and the maintenance period ended in Dec., 2013.	2008	Ward 4

Commission	Department	Project #	Project Title	Total Budget	Total Actual	Total Variance	% Spent	% Complete	Estimated Project Completion	Q1-14 Comments	Budget Year	Ward
		EN-1729-09	2009 Pavement Management Program - Construction Year 3 of the 5 year program established in 2007. Pt. 1 - 2009 Micro Surfacing T09-185 Pt. 2 - 2009 Road Resurf./ Rehabilitation - I, T09-236 Pt. 3 - 2009 Road Resurf./ Rehabilitation - II, T09-278 Pt. 4 - 2009 Road Resurf./ Rehabilitation - III, T09-452 Pt. 5 - 2012 Road Resurf./ Rehabilitation - 1, T12-013 (IIOG) Sign Required	4,206,057	4,180,307	25,750	99%	100%	Q3-14	Project to be closed at the end of the maintenance period. Pt. 1 - Construction 100% (80%) complete and the maintenance period ended in Aug. 2012. Remaining streets not completed due to design mix issues. Pt. 2 - Construction 100% complete and the maintenance period ended in Oct. 2011. Pt. 3 - Construction 100% complete and the maintenance period ended in May, 2012. Pt. 4 - Construction 100% complete and the maintenance period ended in July, 2012. Pt. 5 - Construction 100% complete and is on maintenance until Aug., 2014.	2009	City-Wide
		EN-1731-09	Pre-Engineering Pavement Management Program and other projects Perform preliminary engineering, design, survey and geotechnical work for road rehabilitation and other future engineering projects - on going. Pt. 1 - 2010 Pavement Management Program Pt. 2 - King High Drive Area WM & Road Res/ Rehab Pt. 3 - Road Rehabilitation 2010 for Cold Creek and King Vaughan Pt. 4 - 2011 Pavement Management Program (PMP) Pt. 5 - Pine Valley Drive Streetlighting from Steeles to CNR tracks Pt. 6 - Kleinburg Estates WM Replacement & Road Rehabilitation Pt. 7 - Walkway Lighting at Aberdeen C.C. Pt. 8 - Cold Creek Road - Nashville to Kirby Rd. Pt. 9 - Dufferin St. Additional Lanes for Fire Station	824,000	437,459	386,541	53%	53%	Q4-16	Source of Pre- Engineering Design funds. Pt. 1 - Design 100% complete. Pt. 2 - Design 100% complete. Pt. 3 - Design 100% complete. Pt. 4 - Design 100% complete. Pt. 5 - Design 100% complete. Pt. 6 - Design 100% complete. Pt. 7 - Design 10% complete, Construction in 2014 under EN-1837-14 & EN-1864-14. Pt. 8 - Design 100% complete. Pt. 9 - Design 100% complete. Pt. 10 - Design 100% complete. Pt. 11 - RFP 100% complete. Pt. 12 - RFP 100% complete.	2009	City-Wide

Commission	Department	Project #	Project Title	Total Budget	Total Actual	Total Variance	% Spent	% Complete	Estimated Project Completion	Q1-14 Comments	Budget Year	Ward
		EN-1733-09	Watermain Replacement on Major Mackenzie Dr (Civic Centre) T11-029 Keele St to approx. 100m east of CNR/ GO Rail Overpass (WR)	1,802,500	861,273	941,227	48%	100%	Q4-14	Project to be closed at the end of the maintenance period. EN-1733-11 consolidated into this account. Design 100% complete. Construction 100% complete and is on maintenance until Oct., 2014.	2009	Ward 1
		EN-1736-09	Accessibility for Ontarians with Disabilities Act, 2005 Hire Consultant to ensure compliance with Act as it relates to accessibility to the existing infrastructure. (T)	103,000	61,770	41,230	60%	60%	Q4-14	Valdor Engineering reviewing legislation for guidelines. Phase 1 completed in December of 2010. Phase 2 completed in Q2-2013. Phase 3 completed in Q4-2013, invoice pending.	2009	City-Wide
		EN-1739-09	Keele Street Watermain Replacement & missing Street Lighting/ Sidewalk Links by York Region Replace watermain from Steeles Ave to Hwy # 7 Hire Regional Consultant to complete Design on City's behalf. (WR & DC)	2,111,500	0	2,111,500	0%	6%	Q4-19	EN-1897-12 Keele St Watermain Replacement and EN-1898-12 Keele Street Missing Links Sidewalk Installation consolidated into this account in Q3-2012. Regional project to be split into two parts. Design 60% complete. Pt. 1 - Steeles Ave W to Hwy 407 - Construction anticipated in 2017. Pt. 2 - Hwy 407 to Hwy # 7 - TBD after the completion of Hwy # 7 VIVA works.	2009	Ward 4
		EN-1750-09	Geodetic Control Survey Monumentation Horizontal and Vertical control / benchmarks (GBR)	50,000	0	50,000	0%	0%	Q4-15	RFP to be issued in Q4-2014.	2009	City-Wide
		EN-1751-09	Sidewalk and Street Lighting on Dufferin Street by York Region Steeles Ave to Glen Shields Ave N limit Design and construction works (T)	283,250	196,363	86,887	69%	100%	Q1-14	Project closed on March 24, 2014. Construction 100% complete. Included in Region's reconstruction of Dufferin Street. Final Regional invoice paid in Q1-2014.	2009	Ward 5
		EN-1753-09	Sidewalk on Kirby Road Keele St to Dufferin St Ph. 1 - T11-034 (DC)	1,030,000	970,868	59,132	94%	100%	Q2-15	Project to be closed at the end of the maintenance period. EN-1753-11 consolidated into this account and is related to EN-1753-13. Pt. 1 - Construction 100% complete and is on maintenance until Oct., 2014. Pt. 2 - Construction 100% complete and is on maintenance until May, 2015.	2009	Ward 1

Commission	Department	Project #	Project Title	Total Budget	Total Actual	Total Variance	% Spent	% Complete	Estimated Project Completion	Q1-14 Comments	Budget Year	Ward	
		EN-1754-09	Multi-use Pathway (south side only) and Street Lighting on Teston Road - Dufferin St to Bathurst St (DC)	1,339,000	44,771	1,294,229	3%	3%	Q4-17	EN-1754-11 consolidated into this account. Sidewalk revised to an Active Transportation Facility (ATF) (Multi-use Pathway) as per master plan. Design 90% complete, scope change due to new regional requirement, waiting for regional approval. Anticipated to be tendered in Q3-2015.	2009	Ward 4	
		EN-1756-09	Sidewalk & Streetlighting Program to support New Development Pt. 1 - DELETED - (N side of Rutherford Rd - Dufferin to Bathurst) Pt. 2 - N side of Hwy 7 - Hwy 27 to Vaughan Valley Blvd T12-001 Pt. 3 - W side of Hwy 27 - Hwy 7 to Langstaff Rd T12-001 Pt. 4 - S side of Rutherford Rd - Dufferin to Confederation Pkwy Pt. 5 - N side of Rutherford Rd - Barrhill Rd to Dufferin St Pt. 6 - DELETED - (S side of Rutherford Rd - Dufferin to Bathurst) Pt. 7 - S side of Teston Rd - Jane St to Keele St T10-196 Pt. 8 - W side of Keele St - south of Teston Rd T10-196 Pt. 9 - S side Langstaff Rd - Hwy # 27 to Hydro corridor Pt. 10 - Langstaff Sidewalk, Dufferin to Hwy # 7 (DC)	4,047,960	1,930,513	2,117,447	48%	48%	Q4-16	EN-1706-08 Sidewalk Infill Program & EN-1794-10 Additional Funding for Sidewalk Construction to Support New Development consolidated into this project. Pt. 1 - DELETED - now proposed under EN-1859-11 Pt. 2 - Design 100% complete. Construction 90% complete. Pt. 3 - Design 100% complete. Construction 90% complete. Pt. 4 - DELETED & to be rebudgeted in 2018 or later when Regional Works confirmed. Pt. 5 - DELETED & to be rebudgeted in 2018 or later when Regional Works confirmed. Pt. 6 - DELETED - now proposed under EN-1859-11 Pt. 7 - Design 100% complete. Construction 100% complete and the maintenance period ended in Jan., 2013. Pt. 8 - Design 100% complete. Construction 100% complete and the maintenance period ended in Jan., 2013. Pt. 9 - Construction 100% complete. Final Regional invoice payment paid. Pt. 10 - Construction 100% complete. Regional invoice paid.	Annual Program/ Maintenance	2009	City-Wide
		EN-1757-09	Traffic Signal - T12-077 Edgeley Blvd and Bass Pro Mills Dr (DC)	143,099	134,928	8,171	94%	100%	Q4-14	Project to be closed at the end of the maintenance period. Construction 100% complete and is on maintenance until October, 2014.	2009	Ward 4	
		EN-1777-09	Baldwin Avenue Culvert Rehabilitation, COMRIF T09-468 Additional funds for Consultant (G)	62,000	40,108	21,892	65%	100%	Q4-14	Additional works identified by TRCA for Q3-2013. Project held open to complete additional works. Project closure anticipated in Q4-2014. Construction 100% complete and the maintenance period ended in May, 2012. This account is for the Contract Administration by the Consultant and is linked to EN-1650-07.	2009	Ward 4	

Commission	Department	Project #	Project Title	Total Budget	Total Actual	Total Variance	% Spent	% Complete	Estimated Project Completion	Q1-14 Comments	Budget Year	Ward	
		EN-1778-10	Water Sewer Management System - Consultant's fee for development and implementation with "CAFÉ" model (W&SR)	77,250	0	77,250	0%	0%	Q4-17	Project deferred pending the results of the Corporate Management Asset Strategy EN-1958-13. Project to be completed in conjunction with Capital project EN-1671-07 Cross Asset Optimization, EN-1997-13 Implementation of Corporate Asset Management and the Corporate Management Asset Strategy.	2010	City-Wide	
		EN-1780-09	Sidewalk and Street Lighting Infil Program in older areas Construction of new sidewalk links and streetlighting in older areas. Pt. 1 - Steeles Ave at Martin Grove - \$20,000 est Pt. 2 - Pine Valley Street Lighting T11-085 - \$123,000 est Pt. 3 - Bathurst St & Beverley Glen Q10-514 - \$60,000 est Pt. 4 - Royal Appin Cr & Agostino Cr and Village Green Dr & Woolacott Rd Q10-029 - \$4000 est Pt. 5 - Kipling Ave & Woodbridge Ave Intersection StreetLight - \$12,255 (PG)	227,000	186,270	40,730	82%	82%	Q4-15	"Ad-hoc" project in response to residential complaints. Pt. 1 - Deleted. Asphalt walkway installed by City of Toronto. Pt. 2 - Construction 100% complete and is on maintenance until Oct., 2013. Pt. 3 - Construction 100% complete and is on maintenance until May, 2013. Pt. 4 - Construction 100% complete and is on maintenance until May, 2013. Pt. 5 - Completed by Public Works in Q2-2012. Pt. 6 - Construction 100% complete and is on maintenance until Aug., 2015. Pt. 7 - Construction 100% complete by Public Works Dept. Pt. 8 - Construction 100% complete by Public Works Dept.	Maintenance	2009	City-Wide
		EN-1785-10	2010 Pavement Management - Construction Pt. 1 - East Vaughan T10-263 Pt. 2 - West Vaughan T10-347 Pt. 3 - King High Dr, Lawrie Rd, Concord Rd & Vaughan Blvd Road Rehabilitation and Watermain Replacement T11-018 Pt. 4 - Kleinburg Area Road Rehabilitation & WM Replacement T11-354 (DF)	4,641,000	4,639,023	1,977	100%	100%	Q4-13	Project closed in Q3-2014. Awaiting Debenture Financing. Pt. 1 - Construction 100% complete and the maintenance period ended in Oct., 2012. Pt. 2 - Construction 100% complete and the maintenance period ended in Oct., 2012. Pt. 3 - Construction 100% complete and is on maintenance until June, 2014. Related to EN-1811-10. Pt. 4 - Construction 100% complete and is on maintenance until Sept., 2014.	2010	City-Wide	

Commission	Department	Project #	Project Title	Total Budget	Total Actual	Total Variance	% Spent	% Complete	Estimated Project Completion	Q1-14 Comments	Budget Year	Ward
		EN-1786-10	Applewood Crescent Extension T04-219 - additional funding (DC)	618,000	242,725	375,275	39%	100%	Q4-14	Project to be closed upon Contractor/ Consultant completion of deficiencies to allow for the official MTO commissioning of the bridge. Additional funds for Construction and Design of Bridge over Hwy 400. For Construction comments see 1421-3-04.	2010	Ward 3, Ward 4
		EN-1796-10	Traffic Calming - Various Locations Pt. 1 - Summeridge/ Autumn Hill/ Ashberry Blvd/ Vellore Wood Blvd (\$17,200) Pt. 2 - Traffic Calming Improvements - Summeridge and Autumn Hill Pt. 3 - Traffic Calming Improvements Pt. 4 - Napa Valley (\$46,000) Pt. 5 - Operational Review of Existing Traffic Calming (T)	187,770	98,279	89,491	52%	52%	Q4-16	"Ad-hoc" project in response to residential complaints. Pt. 1 - Landscaping completed by Parks and Forestry Operations Department. Pt. 2 - Construction 100% complete and the maintenance period ended in Aug. 2012. Pt. 3 - Crosswalk markings 100% complete. Pt. 4 - Approved by Council, project on hold. Pt. 5 - RFQ pending for Q2-2014. Pt. 6 - Construction start for Q2-2014.	2010	Ward 2, Ward 3, Ward 4
		EN-1811-10	Road Reconstruction and Watermain Replacement T11-018 - east Concord Area, King High, Lawrie, Concord and Vaughan Blvd. (DF&W)	1,633,206	1,499,306	133,900	92%	100%	Q2-14	Project to be closed at the end of the maintenance period. Related to EN-1785-10 2010 Pavement Management - Road Rehabilitation Pt. 3. Construction 100% complete and is on maintenance until June, 2014.	2010	Ward 4
		EN-1819-09	Dufferin Street Centre Median at King High Drive by York Region (G)	97,850	57,738	40,112	59%	100%	Q1-14	Project closed on March 24, 2014. Construction 100% complete. Included in Region's reconstruction of Dufferin Street. Final Regional invoice paid in Q1-2014.	2009	Ward 4
		EN-1823-10	Traffic Signal - Various Locations (DC)	162,901	8,753	154,148	5%	5%	Q4-16	"Ad-hoc" project(s) in response to Council's approval. Some funds transferred to EN-1827-09 to cover concrete traffic medians and EN-1757-09 to cover controller box.	2010	City-Wide
		EN-1824-10	Traffic Signal - Cityview Blvd & Shelbourne Dr (DC)	129,000	11,352	117,648	9%	9%	Q2-16	Developer transferred work to City. Warrant met, project to be tender in Q2-2014 for Q3-2014 construction start.	2010	Ward 1

Commission	Department	Project #	Project Title	Total Budget	Total Actual	Total Variance	% Spent	% Complete	Estimated Project Completion	Q1-14 Comments	Budget Year	Ward
		EN-1831-11	Watermain Replacement T11-354 - Various Kleinburg Street (WR)	1,838,550	1,699,918	138,632	93%	100%	Q3-14	Project to be closed at the end of the maintenance period. To be complete in conjunction with EN-1785-10 Pavement Management, Part 4. Construction 100% complete and is on maintenance until Sept., 2014.	2011	Ward 1
		EN-1837-14	Walkway Lighting - Mountbatten Road	30,000	0	30,000	0%	1%	Q4-17	RFP anticipated in Q2-2014. Construction anticipated in 2015. EN-1864-14 to be consolidated into this account in Q2-2014 as both projects will be tendered together.	2014	Ward 5
		EN-1842-11	Traffic Data Collecting Equipment - to replace and buy new traffic equipment (T)	87,550	82,285	5,265	94%	94%	Q4-14	Project 94% complete. Additional equipment purchase pending for Q4-2014.	2011	City-Wide
		EN-1843-11	Traffic Signal Improvements - Retrofit of traffic signal equipment for the assistance of pedestrians crossing. (T)	462,000	118,915	343,085	26%	26%	Q4-16	Project EN-1761-10 & EN-1843-13 consolidated into this account in Q3-2012 & Q1-2013. Pt. 1a & b - Countdown Project 100% complete. Pt. 2 - Replace Controller Box at Clark/ S Promenade, Q12-123. 100% complete. Pt. 3 - Controller Boxes update replacement, 50% complete. RFQ pending for Q4-2014. Pt. 4 - Clark Avenue West Corridor Study, 50% complete. Pt. 5 - Improvement to Melville & Avro Signal, RFQ pending for Q1-2014	2011	City-Wide
		EN-1848-11	Traffic Sign Assessment - on going - review existing signs to ensure that they meet current standards (T)	51,500	11,741	39,759	23%	23%	Q4-15	Project to remain open to deplete balance and close out account. Related to 1568-0-05 and EN-1896-12. Pt. 1 - 2011 Project 100% complete. Pt. 2 - For details see EN-1896-12.	2011	City-Wide
		EN-1851-14	Traffic Data Collection Inventory	329,600	0	329,600	0%	1%	Q4-17	RFP anticipated in Q2-2014.	2014	City-Wide
		EN-1854-11	Pine Valley Dr. Culvert Headwall and Spillway Repair - north of Langstaff Road (GTR)	275,000	66,787	208,213	24%	24%	Q4-16	EN-1854-12 consolidated into this account in Q1-2012 RFP issued in December 2011, assignment commenced in Q2-2012. Environmental Assessment & Detail Design 90% complete. Anticipated to be tendered in Q3-2014 with construction commencing in Q4-2014.	2011	Ward 2, Ward 3

Commission	Department	Project #	Project Title	Total Budget	Total Actual	Total Variance	% Spent	% Complete	Estimated Project Completion	Q1-14 Comments	Budget Year	Ward
		EN-1854-13	Storm Water Management Facility - Pine Valley Drive at Club House Road (SR)	1,545,000	0	1,545,000	0%	0%	Q4-16	Related to capital project EN-1854-11. This project update reflects a change in scope following the preliminary engineering phase of EN-1854-11. Anticipated to be tendered in Q3-2014 with construction commencing in Q4-2014.	2013	Ward 2, Ward 3
		EN-1856-11	Sidewalk and Street Lighting on Dufferin Street, T12-023 - Langstaff Rd to Rutherford Rd (DC)	204,069	175,011	29,058	86%	100%	Q3-14	Project to be closed at the end of the maintenance period. Construction 100% complete and is on maintenance until Sept., 2014.	2011	Ward 4
		EN-1857-11	Multi-use Pathway on Dufferin Street (East side only), T13-043 - Rutherford Rd to Major Mackenzie Drive (DC)	695,250	195,106	500,144	28%	95%	Q4-16	EN-1857-12 consolidated into this account in Q1-2012. Sidewalk revised to an Active Transportation Facility (ATF) (Multi-use Pathway) as per master plan. Construction 95% complete.	2011	Ward 4
		EN-1859-11	Sidewalk and Street Lighting on Rutherford Road by York Region - Dufferin Street to Bathurst Street Pt. 1 - Temporary Asphalt Sidewalk N & S side between Ilan Ramon Blvd. and Thomas Cook Ave. installed by York Region Pt. 2 - Sidewalk and Streetlighting (RR)	2,163,000	233,398	1,929,602	11%	11%	Q4-21	Project to be undertaken by York Region on behalf of the City in 2019 as part of the road widening. Pt. 1 - Construction 100% complete. Invoice payment pending. Pt. 2 - Preliminary missing links investigation to commence in Q2-2014 to determine locations that do not require the regional road widening.	2011	Ward 4
		EN-1860-11	Traffic Signal Installation - T11-226 - at Applewood Cres and Portage Parkway (DC)	87,863	62,112	25,751	71%	100%	Q1-14	Project to be closed. Construction 100% complete and the maintenance period ended in Feb., 2014.	2011	Ward 4
		EN-1862-11	Municipal Structure Inspection and Reporting Biannual inspection program for all bridges and structures (RR)	194,600	117,392	67,208	64%	64%	Q4-16	EN-1752-09 consolidated into this account in Q2-2012. Regulatory inspection of all City owned bridges. Final 2012 report finalized. 2014 RFP anticipated in Q2-2014.	2011	City-Wide
		EN-1862-13	Municipal Structure Inspection and Reporting Biannual inspection program for all bridges and structures (RR)	123,600	0	123,600	0%	1%	Q4-17	2014 RFP anticipated in Q2-2014.	2013	City-Wide

Commission	Department	Project #	Project Title	Total Budget	Total Actual	Total Variance	% Spent	% Complete	Estimated Project Completion	Q1-14 Comments	Budget Year	Ward
		EN-1864-14	Walkway Lighting - Aberdeen Avenue and Andrea Lane	30,000	0	30,000	0%	1%	Q4-17	Project to be closed and consolidated into EN-1837-14 in Q2-2014. RFP anticipated in Q2-2014. Construction anticipated in 2015.	2014	Ward 3
		EN-1865-11	Sidewalk and Streetlighting on Jane Street, missing links - Steeles Ave to Rutherford Road (DC)	1,390,500	100,731	1,289,769	7%	7%	Q4-17	EN-1865-12 consolidated into this account in Q1-2012. Waiting for regional approval. Project divided into two part due to property issues. Pt. 1 tendering anticipated in Q2-2014 with construction commencing in Q3-2014. Pt. 2 tendering anticipated in Q2-2015 with construction commencing in Q3-2015.	2011	Ward 4
		EN-1868-12	2012 Pavement Management Program - Phase 1 - Various Locations T12-013 (DF)	2,686,000	2,083,513	602,487	78%	100%	Q3-14	Project to be closed at the end of the maintenance period. Construction 100% complete and is on maintenance until Aug, 2014.	2012	Ward 1, Ward 2
		EN-1869-12	2012 Pavement Management Program - Phase 2 - Various Locations T12-096, Phase 2A, T12-244 (GTR)	2,784,890	2,396,081	388,809	86%	100%	Q4-14	Project to be closed at the end of the maintenance period. Phase 2 - Construction 100% complete and is on maintenance until Oct., 2014. Phase 2a - Construction 100% complete and is on maintenance until Aug., 2014.	2012	Ward 3
		EN-1870-12	2012 Pavement Management Program - Phase 3 - Various Locations T12-073 (DF)	3,349,600	2,277,078	1,072,522	68%	100%	Q3-14	Project to be closed at the end of the maintenance period. Construction 100% complete and is on maintenance until July, 2014.	2012	Ward 3, Ward 4
		EN-1871-13	2013 Pavement Management Program - Phase 1, Pt. 1 T13-022, Pt. 2 T13-063, Pt. 3 TXX-XXX (GTR & DF)	4,781,521	2,368,691	2,412,830	50%	50%	Q4-16	Pt. 1 - Construction 98% complete and holdback release pending. Pt. 2 - Linked to EN-1902-12 & EN-1903-12. Construction 45% complete. Pt. 3 - Linked to & for comments see EN-1908-12.	2013	Ward 2, Ward 4
		EN-1872-13	2013 Pavement Management Program - Phase 2, T13-042 (DF)	3,218,750	2,212,024	1,006,726	69%	69%	Q4-15	Pt. 1 - Construction 98% complete and holdback release pending. Pt. 2 - Construction 90% complete. Pt. 3 - 2014 Crack route and seal by Public Works. \$270,000. 0% complete.	2013	Ward 3

Commission	Department	Project #	Project Title	Total Budget	Total Actual	Total Variance	% Spent	% Complete	Estimated Project Completion	Q1-14 Comments	Budget Year	Ward
		EN-1873-13	2013 Pavement Management Program - Phase 3, Pt. 1 T13-039, Pt. 2 (DF)	3,321,750	2,958,320	363,430	89%	89%	Q4-15	Pt. 1 - Construction 100% complete and holdback release pending. Pt. 2 - 2013 Crack Route & Sealing by Public Works \$600,000 limit, 100% complete. Pt. 3 - Sidewalk 100% complete by Public Works Pt. 4 - 2014 Crack Route & Sealing by Public Works \$300,000 limit, 0% complete.	2013	Ward 5
		EN-1874-12	Watermain Replacement on Firglen Ridge - In conjunction with PMP 2013 (WR)	866,142	818,295	47,847	95%	100%	Q1-15	Project to be closed at the end of the maintenance period. Construction 100% complete is on maintenance until Jan., 2015. - Road works included in PMP 2013 Ph 1, Pt B. EN-1871-13, T13-022	2012	Ward 2
		EN-1875-12	Culvert Replacement on Islington Avenue - Q12-253 - at Bell Court/ Treelawn Boulevard (RR)	51,500	39,101	12,399	76%	100%	Q3-14	Project to be closed at the end of the maintenance period. Construction 100% complete and is on maintenance until Sept., 2014.	2012	Ward 1
		EN-1879-12	Storm Water Management Facility at Gallanough Park (GTR)	604,616	32,200	572,416	5%	5%	Q4-17	EA capital project EN-1769-09 Thornhill Drainage Storm Water Management Facility consolidated into this account in Q1-2013. EN-1879-14 to be consolidated into this account in Q2-2014. Design 50% complete. Tendering anticipated in Q3/Q4-2014 with construction commencing in Q1-2015.	2012	Ward 5
		EN-1879-14	Storm Water Management Facility for Gallanough Park	1,000,000	0	1,000,000	0%	5%	Q4-17	Project to be closed and consolidated into EN-1879-12 in Q2-2014.	2014	Ward 5
		EN-1880-12	Sidewalk and Streetlighting on Major Mackenzie Drive - McNaughton Rd to Bathurst St (DC)	1,097,000	0	1,097,000	0%	1%	Q4-17	EN-1880-13 construction consolidated into this account in Q1-2013. RFP anticipated in Q2-2014.	2012	Ward 4
		EN-1881-12	Traffic Signal Installation - at Woodbridge Ave and Market Lane (DC)	142,200	0	142,200	0%	1%	Q4-17	Project pending follow-up traffic study results in Q2-2014.	2012	Ward 2
		EN-1882-12	Pedestrian Signal Installation - at New Westminster Dr near Westmount Collegiate (DC)	95,100	0	95,100	0%	1%	Q4-17	Traffic study results completed. RFP anticipated in Q2-2014	2012	Ward 4

Commission	Department	Project #	Project Title	Total Budget	Total Actual	Total Variance	% Spent	% Complete	Estimated Project Completion	Q1-14 Comments	Budget Year	Ward
		EN-1896-12	Traffic Signs Reflectivity Testing/ Inspection - on going - to ensure proper day/ night reflectivity Pt. 1 - Q12-051 Blocks 37, 38 & 39 Pt. 2 - Q12-266 Blocks 1, 2, 9, 15, 16, 22, 23, 24, 29, 30, 31, 36 & deficient signs from previous inspections Pt. 3 - Q13-057 Blocks 18, 25, 26, 41, 43, 44, 45, 46, 51 & 53 & deficient signs from previous inspections Pt. 4 - QXX-XXX Blocks ... Pt. 5 - Q12-026 Keenline Reflectivity Inspection (T)	154,500	27,464	127,036	18%	18%	Q4-16	Related to capital projects 1568-0-05 and EN-1848-11 New Legislative requirements for Jan., 2013. Reviewing new requirements. Pt. 1 - Q2-2012 Project 100% complete. Pt. 2 - Q3-2012 Project 100% complete. Pt. 3 - Q2-2013 Project 100% complete. Pt. 4 - Q4-2013 Project 100% complete. Pt. 5 - 100% complete. Pt. 6 - Anticipated to be tendered in Q2-2014 for Q3-2014 start.	2012	City-Wide
		EN-1902-12	Watermain Replacement on Meeting House Road, T13-063 - In conjunction with PMP 2013 - Phase 1 (WR)	711,213	144,997	566,215	20%	45%	Q4-16	EA-1903-12 Watermain Replacement on Chavender Place consolidated into this account in Q3-2013. Construction 45% complete.	2012	Ward 2
		EN-1904-12	Culvert Replacement on Merino Road (RR)	123,600	40,515	83,085	33%	9%	Q4-16	Detail design is 96% complete. EN-1904-14 to be consolidated into this account in Q2-2014 Additional TRCA concerns being addressed. Construction anticipated for Q3-2014.	2012	Ward 1
		EN-1904-14	Culvert Replacement - Merino Road	669,500	0	669,500	0%	9%	Q4-16	Project to be closed and consolidated into EN-1904-12 in Q2-2014.	2014	Ward 1
		EN-1906-12	Streetscape Gateway Feature Entrances 1A - Highway 27 and Nashville Avenue 1B - Major Mackenzie Dr and Islington Ave 1C - Highway 27 and Islington Ave (DC, SC & T)	97,500	0	97,500	0%	0%	Q4-18	Project to be closed when the City receives written confirmation from the BIA. Kleinburg BIA contribution not received in order to issue RFP for detailed design.	2012	Ward 1
		EN-1908-12	Watermain Replacement on McKenzie Street and Wallace Street - In conjunction with PMP 2013 - Phase 1 (WR)	453,200	4,485	448,715	1%	1%	Q4-16	Project maybe tendered separately. Detailed design 96% complete. Waiting for TRCA approval. Reviewing Regional concerns which may impact our projects. Construction anticipated in Q2-2014.	2012	Ward 2

Commission	Department	Project #	Project Title	Total Budget	Total Actual	Total Variance	% Spent	% Complete	Estimated Project Completion	Q1-14 Comments	Budget Year	Ward
		EN-1909-12	PD8 Pump Station Decommissioning, T13-044 - Keele St and Teston Rd, NE corner (WR)	329,700	153,355	176,345	47%	100%	Q4-15	EN-1909-13 construction, consolidated into this account in Q1-2013. Construction 100% complete and holdback release pending.	2012	Ward 1
		EN-1911-12	Traffic Calming - Q12-243 - at Summeridge Dr & Autumn Hill Blvd (T)	113,000	26,465	86,535	23%	100%	Q4-14	Project to be closed at the end of the maintenance period. Construction 100% complete and is on maintenance until Nov., 2014.	2012	Ward 4
		EN-1912-14	2015 Pavement Management Program - Phase 1	51,500	0	51,500	0%	5%	Q4-17	Design 5% complete. Construction anticipated in 2015 pending 2015 Capital Budget approval.	2014	Ward 2, Ward 3, Ward 4
		EN-1913-14	2015 Pavement Management Program - Phase 2	51,500	0	51,500	0%	5%	Q4-17	Design 5% complete. Construction anticipated in 2015 pending 2015 Capital Budget approval.	2014	Ward 1, Ward 5
		EN-1914-14	2015 Road Rehabilitation and Watermain Replacement - Phase 1	77,250	0	77,250	0%	1%	Q4-17	RFP anticipated in Q2-2014. Construction anticipated in 2015 pending 2015 Capital Budget approval.	2014	Ward 1
		EN-1915-14	2015 Road Rehabilitation and Watermain Replacement - Phase 2	206,000	0	206,000	0%	1%	Q4-17	RFP anticipated in Q2-2014. Construction anticipated in 2015 pending 2015 Capital Budget approval.	2014	Ward 3
		EN-1940-13	2014 Pavement Management Program - Phase 1 (DF)	3,754,750	24,911	3,729,839	1%	10%	Q4-16	Design 100% complete. Pt. 1 - Sewer Inspection 100% complete by Public Works. Pt. 2 - Award pending in Q2-2014 for Construction start in Q2-2014.	2013	Ward 1, Ward 2, Ward 3, Ward 4
		EN-1941-13	2014 Pavement Management Program - Phase 2 (DF)	3,012,750	24,304	2,988,446	1%	10%	Q4-16	Design 100% complete. Award pending in Q2-2014 for Construction start in Q2-2014.	2013	Ward 5
		EN-1942-13	2014 Road Rehabilitation and Watermain Replacement - Phase 1 (WR & DF)	4,048,930	13,652	4,035,278	0%	2%	Q4-17	Design 20% complete. Construction anticipated for water in Q4-2014 with roads in 2015.	2013	Ward 2
		EN-1943-13	2014 Road Rehabilitation and Watermain Replacement - Phase 2 (WR & DF)	3,292,910	11,295	3,281,615	0%	6%	Q4-16	Design 60% complete. Construction anticipated in Q3-2014.	2013	Ward 5

Commission	Department	Project #	Project Title	Total Budget	Total Actual	Total Variance	% Spent	% Complete	Estimated Project Completion	Q1-14 Comments	Budget Year	Ward
		EN-1944-13	2014 Road Rehabilitation and Watermain Replacement - Phase 3 (WR & DF)	103,000	18,507	84,493	18%	18%	Q4-17	Design deferred due to scope change to include Riverside Drive and may be completed with EN-1993-14 Bridge Rehabilitation - Willis Road and possibly with EN-1883-18 Right Turning Lane - Willis Road and Pine Valley Drive. Construction anticipated in 2015.	2013	Ward 2
		EN-1945-13	Sidewalk and Street Lighting on Regional Road Hwy # 50 - Phase 1 by York/ Peel Region - Hwy # 7 to Ebenezer Road (DC)	329,138	0	329,138	0%	100%	Q4-15	EN-1899-12 Street Lighting on Hwy 50 consolidated into this account in Q2-2013. Construction 100% complete. Region of Peel in conjunction with the Region of York completed works on City's behalf. Regional invoice pending for Q2-2014.	2013	Ward 2
		EN-1946-13	Sidewalk and Street Lighting on Regional Road Hwy # 50 - Phase 2 by York/ Peel Region - Ebenezer Road to Old Castlemore Road (DC)	432,600	0	432,600	0%	100%	Q4-16	Construction 100% complete. Region of Peel in conjunction with the Region of York completed works on City's behalf. Regional invoice pending for Q2/Q3-2014.	2013	Ward 2
		EN-1950-13	Clarence St Slope Stabilization - Ph. 2 - south of Wycliffe Avenue (GTR)	100,000	0	100,000	0%	1%	Q4-18	RFP anticipated in Q2-2014. Bell relocating overhead line. Construction anticipated in 2015.	2013	Ward 2
		EN-1958-13	Corporate Asset Management (T)	3,044,000	419,519	2,624,481	14%	85%	Q4-17	RFP for Phase 1 awarded. Assignment 90% complete.	2013	City-Wide
		EN-1960-13	Sidewalk on Weston Road - missing links from Steeles Avenue W. to Rutherford Road (DC)	103,000	18,681	84,319	18%	18%	Q4-17	RFP awarded in Q4-2013, design 5% complete. Construction anticipated in 2015.	2013	Ward 3
		EN-1961-13	Sidewalk on Islington Avenue - missing links from Major Mackenzie Drive to Westridge Drive (DC)	180,250	0	180,250	0%	4%	Q4-17	Design 90% complete, project to be phased. Pt. 1 Construction anticipated in Q3-2014. RFP for Pt. 2 for Q2-2014 with Construction in 2015.	2013	Ward 1
		EN-1963-13	North Maple Bridge - between Major Mackenzie Drive and Teston Road over Hwy 400 (DC)	1,339,000	0	1,339,000	0%	0%	Q4-20	Environmental Assessment finalized as per Council Extract dated November 19, 2013. Construction of the bridge will be programed when there is a local demand. Reviewing status of project.	2013	Ward 1

Commission	Department	Project #	Project Title	Total Budget	Total Actual	Total Variance	% Spent	% Complete	Estimated Project Completion	Q1-14 Comments	Budget Year	Ward
		EN-1965-14	Sidewalk and Street Lighting on Major Mackenzie Drive by York Region - Phase 1	927,000	0	927,000	0%	9%	Q4-18	Regional project to be split into two parts. Design 90% complete. Pt. 1 - Weston Rd to Pine Valley Dr - Construction anticipated in 2015. Pt. 2 - Pine Valley Dr to Islington Ave anticipated in 2016/ 2017.	2014	Ward 1, Ward 2, Ward 3
		EN-1969-13	Sidewalk on Steeles Avenue West - missing links between Jane Street and new subway station. (DC)	61,800	0	61,800	0%	1%	Q4-17	Design start pending for Q2-2014. Construction anticipated in 2015.	2013	Ward 4
		EN-1970-13	Sidewalk and Street/ Walkway Lighting Infil Program in older areas. (GTR)	250,000	0	250,000	0%	0%	Q4-17	"Ad-hoc" project in response to residential complaints. Related to EN-1780-09 Sidewalk and Street Lighting Infil Program in older areas	2013	City-Wide
		EN-1971-13	Sanitary Sewer Rehabilitation on Rivermede Road - Keele Street to Bowes Road (SR)	51,500	0	51,500	0%	1%	Q4-17	RFP anticipated in Q2-2014. This project will determine the exact limits of work to be undertaken and the type of rehabilitation method that is required for the sanitary sewer. Once the method is determined, Construction funding will be proposed in the 2015 Capital Budget.	2013	Ward 4
		EN-1972-13	Multi-use Pathway (west side only) and Street Lighting on Dufferin Street - Kirby Road to Teston Road (DC)	144,200	0	144,200	0%	1%	Q4-17	RFP anticipated in Q2-2014. Sidewalk revised to an Active Transportation Facility (ATF) (Multi-use Pathway) as per master plan. Construction anticipated in 2015 pending approval of 2015 Capital Budget.	2013	Ward 1
		EN-1981-14	Sidewalk & Street Lighting on Bathurst Street - Teston Rd to Woodland Acres Cres	129,800	0	129,800	0%	1%	Q4-17	RFP anticipated in Q2-2014. Construction anticipated in 2015.	2014	Ward 1
		EN-1983-14	Street Lighting on Teston Road - Hwy 400 to Jane Street	175,162	0	175,162	0%	1%	Q4-17	RFP anticipated in Q2-2014. Construction anticipated in 2015.	2014	Ward 1
		EN-1987-14	Retaining Wall Conditional Assessment on Royalpark Way	128,750	0	128,750	0%	1%	Q4-17	RFP anticipated in Q2-2014. Report anticipated in 2014/ 2015.	2014	Ward 2
		EN-1988-14	Culvert Rehabilitation on Balwin Avenue - Additional Creek Rehabilitation	56,650	0	56,650	0%	1%	Q4-14	Tender anticipated in Q2-2014 for Q3-2014 Construction start.	2014	Ward 4

Commission	Department	Project #	Project Title	Total Budget	Total Actual	Total Variance	% Spent	% Complete	Estimated Project Completion	Q1-14 Comments	Budget Year	Ward
		EN-1990-14	Railway Crossing Safety Assessment - City Wide	192,610	0	192,610	0%	1%	Q4-17	Work on this project will commence after a report to Council is presented regarding the TSB findings from the investigation of the Ottawa train and bus collision. (Timing - 6 months after the TSB report.	2014	City-Wide
		EN-1993-14	Bridge Rehabilitation - Willis Road	165,000	0	165,000	0%	1%	Q4-18	RFP anticipated in Q2-2014. Construction anticipated in 2016.	2014	Ward 2
		EN-1994-14	Bridge Rehabilitation - North Johnson District Park	72,600	0	72,600	0%	1%	Q4-18	RFP anticipated in Q2-2014. Construction anticipated in 2016.	2014	Ward 2
		EN-1995-14	Storm Water Management Improvements for Franklin Avenue	599,500	0	599,500	0%	1%	Q4-17	RFP anticipated in Q2-2014. Construction anticipated in 2015.	2014	Ward 5
		EN-1997-13	Impl of Corporate Asset Mangmt	154,500	7,861	146,639	5%	5%	Q4-17	Project transferred from the Reserves & Investment Department RI-005610 on September, 2013. Project deferred pending the results of the Corporate Management Asset Strategy EN-1958-13. Project to be completed in conjunction with Capital project EN-1671-07 Cross Asset Optimization, EN-1778-10 Water Sewer Management System and the Corporate Management Asset Strategy.	2013	City-Wide
		EN-1998-14	Watermain and Sanitary Installation in the Millwood Estates Community	430,000	0	430,000	0%	1%	Q4-19	Petition from the community received in Q1-2014. Preparing for Public Meeting/ Open House to provide information and answer questions.	2014	Ward 3
		Engineering Services Total			60,277,018	55,631,429	52%					
	Public Works	1361-2-04	Water Filling System	164,860	106,409	58,451	65%	65%	Q3-14	Working with Development Engineering to find a permanent location	2004	City-Wide
		1363-0-05	Servicing - Dufferin Winter Work	160,000	332	159,668	0%	0%	Q1-15	On hold pending prioritization of new yard construction. In Discussion with Building & Facilities	2005	Ward 4
		1610-0-06	Dufferin Street Works Yard	488,000	4,134	483,866	1%	1%	Q1-15	On hold pending prioritization of new yard construction. In Discussion with Building & Facilities	2006	Ward 4
		PW-2013-07	Street Light Pole Replacements Program	2,628,060	2,268,072	359,988	86%	97%	Q4-14	Work on-going	2007	City-Wide
		PW-2017-07	Antennas For SCADA Wireless	263,249	103,261	159,988	39%	7%	Q3-14	Working with IT and reviewing an independent wireless solution	2007	City-Wide
		PW-2021-08	Tall Grass Trail Rehabilitation	280,000	8,153	271,847	3%	2%	Q3-14	Tender closed and recommendation made. Awaiting award to start work.	2008	Ward 2
										Annual Program		

Commission	Department	Project #	Project Title	Total Budget	Total Actual	Total Variance	% Spent	% Complete	Estimated Project Completion	Q1-14 Comments	Budget Year	Ward
		PW-2030-10	Water System Flow Analysis	51,500	0	51,500	0%	0%	Q3-14	Project scope under preliminary review	2010	City-Wide
		PW-2034-10	Hope Radio Tower Study & Improvements	51,500	0	51,500	0%	0%	Q3-14	Related to Project 2017-07. See comments under that project.	2010	Ward 1
		PW-2035-12	Curb and Sidewalk Repair & Replacement	4,355,623	2,706,149	1,649,474	62%	90%	Q4-14	Preliminary work underway. Contractor to start up again Q2/14.	2012	City-Wide
		PW-2049-12	Thomson Creek Blvd Storm Drainage	110,000	0	110,000	0%	0%	Q4-14	Permits received from TRCA. Preparing tender documents.	2012	Ward 2
		PW-2050-12	Avdell Ave Storm Drainage Channel Rehabilitation	100,000	0	100,000	0%	0%	Q4-14	Permits received from TRCA. Preparing tender documents.	2012	Ward 2
		PW-2052-14	Road Patrol Hardware & Software	25,800	0	25,800	0%	0%	Q3-14	Working with IT. Planning stage.	2014	City-Wide
		PW-2054-14	Environmental Assessment for a new works yard - west portion of the City	180,250	0	180,250	0%	0%	Q4-14	Planning stage	2014	Ward 2
		PW-2055-13	Double Walled Brine Tanks and Barrier Walls	139,050	0	139,050	0%	0%	Q3-14	Specification are being revised and project to be retendered in Q2/14	2013	City-Wide
		PW-2057-14	Dome Doors	38,625	0	38,625	0%	0%	Q4-14	Planning stage	2014	City-Wide
		PW-2058-13	LED Streetlight Conversion	150,000	0	150,000	0%	0%	Q4-14	Project in planning and development stage. Public Works is working with Manager of Special Projects on this undertaking.	2013	City-Wide
		PW-2059-13	RWIS Station	103,000	49,408	53,592	48%	50%	Q4-14	Reserve Funding for Future RWIS Station	2013	City-Wide
		PW-2060-13	Tigi Pond. (Storm water management Pond #40. Rutherford Rd. & Creditstone Rd.)	494,400	3,930	490,470	1%	1%	Q3-14	Work scheduled for Q2/14	2013	Ward 4
		PW-2061-14	Woodbridge Yard Humber River Rehabilitation	195,700	0	195,700	0%	0%	Q4-14	Working with TRCA and awaiting approvals	2014	Ward 2
		PW-2062-14	Works Yard Improvements(JOC-Dufferin-Woodbridge Yards)	25,750	0	25,750	0%	0%	Q4-14	Planning stage	2014	City-Wide
		PW-2063-13	ICI Water Meter Replacement Program	412,000	0	412,000	0%	0%	Q3-14	Data/information collection underway to complete specifications/scope of work	2013	City-Wide
		PW-2065-14	Yard Weigh Scale	128,750	0	128,750	0%	0%	Q4-14	Planning stage	2014	City-Wide
		PW-2068-14	Weston/400 & Industrial Park (Dry) Pond	225,000	0	225,000	0%	0%	TBD	Planning stage	2014	Ward 3
		PW-2069-14	Four Valley Pond. Storm Water Management Pond #68	300,000	0	300,000	0%	0%	TBD	Planning stage	2014	Ward 4

Commission	Department	Project #	Project Title	Total Budget	Total Actual	Total Variance	% Spent	% Complete	Estimated Project Completion	Q1-14 Comments	Budget Year	Ward
		PW-2070-14	English Daisy Court (Dry) Pond. Storm Water Management Pond #114	75,000	0	75,000	0%	0%	TBD	Planning stage	2014	Ward 4
		Public Works Total		11,146,117	5,249,848	5,896,269	47%					
		Engineering & Public Works Total		220,074,650	108,560,775	111,513,875	49%					
		BU-0002-11	Questica Budget Software License for City Departments	91,273	78,924	12,349	87%	85%	Q2-14	Remaining funds earmarked for security and approval routing requirements scheduled for 2014.	2011	City-Wide
		BU-0006-13	Citywide Capital Planning and Analysis Module	78,471	52,171	26,300	67%	40%	Q3-14	Working with vendor to implement module.	2013	City-Wide
		RI-0047-07	PSAB Fixed Assets Review	309,000	183,387	125,613	59%	55%	Q4-14	To be used towards automating creation of financial statements for PSAB purposes	2007	City-Wide
		RI-0056-10	Implementation of Corporate Asset Management System	72,500	14,522	57,978	20%	20%	Q4-15	Project on hold and pending Asset Management initiative results/requirements. \$150,000 of budget allocated to Engineering Commission for Asset Management Project. To implement any system integration required with Asset Management.	2010	City-Wide
		Budgeting & Planning Total		551,244	329,004	222,240	60%					
		CF-0053-09	Point of Sale Initiative	205,700	0	205,700	0%	20%	Q3-15	Currently being revisited under PSR	2009	City-Wide
		City Financial Services Total		205,700	0	205,700	0%					
		DI-0072-13	Woodlot Acquisition Block 12	548,000	548,000	0	100%	40%	Q4-15	This capital project is for the repayment of woodlot conveyances for Block 12 (authorized by agreement). Payments are timed with the collection of woodlot DCs. Interim payments of \$500K and \$48K were made based on the collections to date per the provisions of the woodlot agreement. Total expected payment = \$1.36M.	2013	City-Wide
		RI-0060-11	Development Charge Background Study	150,000	145,269	4,731	97%	95%	Q1-15	Project is substantially complete. VMC Special Area Charge discussions will continue in Q42014 after EA study. Appeal process on the City Wide by-law is still underway.	2011	City-Wide

Commission	Department	Project #	Project Title	Total Budget	Total Actual	Total Variance	% Spent	% Complete	Estimated Project Completion	Q1-14 Comments	Budget Year	Ward
Finance Total		RI-0069-12	Investment Software	30,900	0	30,900	0%	25%	Q4-14	Research is underway and Purchasing and IT have been engaged on project. Assessment of operating (licensing) vs. capital impacts (initial software installations) is being conducted before capital monies are spent.	2012	City-Wide
		Development Finance and Investment Total		728,900	693,269	35,631	95%					
				1,485,844	1,022,273	463,571	69%					
	Legal & Administrative Services	BY-2508-10	Animal Shelter Lease Hold Improvement	862,300	767,636	94,664	89%	35%	Q4-16	Payments ongoing toward promissory note.	2010	City-Wide
City Clerk		BY-2522-13	Animal Shelter Additional Leasehold Improvements	53,600	42,751	10,849	80%	75%	Q3-14	Balance to be utilized this year; awaiting quotes from B&F for countertop replacements	2013	City-Wide
		BY-2523-14	Vehicles Lease Buyout	77,250	0	77,250	0%	50%	Q2-14	To be completed by end of April 2014	2014	City-Wide
		BY-9534-14	Animal Shelter Caging Retrofit	51,500	0	51,500	0%	20%	Q4-14	Caging to be purchased this year, sole source due to caging compatibility	2014	City-Wide
		By-law & Compliance Total		1,044,650	810,387	234,263	78%					
City Clerk Total	City Clerk	CL-2511-13	Access & Storage Equipment for JOC Records Centre	30,000	0	30,000	0%	75%	Q3-14	Bid Q14-013 closed on February 25, 2014. This bid is currently being reviewed by the Purchasing Services Department. The City Clerk's Office is awaiting a decision from Purchasing Services as to the acceptance of the bids from the various proponents.	2013	City-Wide
		CL-2517-12	Claims Management System	51,500	0	51,500	0%	0%	Q3-14	Staff have addressed concerns with the software provider and are awaiting additional information. A decision is expected shortly on whether the system meets the needs of the insurance group and should be made by the end of the second quarter.	2012	City-Wide
		City Clerk Total		81,500	0	81,500	0%					
	Real Estate	CO-0054-09	Vaughan Hospital Precinct Development	80,000,000	64,726,634	15,273,366	81%	80%	TBD	Consultants selected for Engineering Control/Risk Mitigation and Landscape Architecture services in Q2. Remaining budget related to precinct development costs.	2009	Ward 1
		CO-0066-11	Block 40 Parkland Acquisition	5,356,000	5,342,725	13,275	100%	90%	Q2-14	Land acquisition in process, finalization anticipated to occur in Q2 2014.	2011	Ward 1

Commission	Department	Project #	Project Title	Total Budget	Total Actual	Total Variance	% Spent	% Complete	Estimated Project Completion	Q1-14 Comments	Budget Year	Ward	
Legal & Administrative Services		RL-0005-12	Land Acquisition Fees	664,973	235,591	429,382	35%	35%	TBD	Ongoing	2012	City-Wide	
		RL-0008-13	MNR Tablelands	13,835	7,353	6,482	53%	53%	Q4-14	Ongoing	2013	City-Wide	
		RL-0009-13	Real Estate Acquisition Strategy	103,000	0	103,000	0%	0%	Q1-15	RFP for consultant in Q4 2014	2013	City-Wide	
		Real Estate Total			86,137,808	70,312,303	15,825,505	82%					
		Legal & Administrative Services Total			87,263,958	71,122,690	16,141,268	82%					
	Library	Library Services	LI-4503-14	Bathurst Clark Resource Library Renovations-Phase 2	250,000	0	250,000	0%	0%	Q1-15	Expect to tender project in Q4-14	2014	Ward 5
			LI-4504-09	Library Technology Program	700,000	434,723	265,277	62%	62%	Q4-14	Ongoing and new technology equipment to be purchased in 2014	2009	City-Wide
			LI-4508-09	Civic Centre Resource Library - Materials	3,257,120	932,131	2,324,989	29%	29%	Q4-16	Purchases to continue as projects proceed	2009	Ward 1
			LI-4511-14	Civic Centre Library- Communications & Hardware	756,000	0	756,000	0%	0%	Q4-15	Expect to tender project in Q2-15	2014	Ward 1
			LI-4519-09	Civic Centre Resource Library - Construction	12,857,400	614,197	12,243,203	5%	5%	Q3-15	Architect design approval received. Construction tender process to start in Q2-2014	2009	Ward 1
			LI-4529-10	Assistive Technologies for Persons with Disabilities	24,000	18,161	5,839	76%	76%	Q2-14	Remaining amount to be spent by Q2-14	2010	Ward 2, Ward 5
			LI-4530-14	Civic Centre Resource Library	1,260,000	0	1,260,000	0%	0%	Q4-15	Expect to tender project in Q2-15	2014	Ward 1
			LI-4531-11	Replace of RFID Security Equipment	500,400	481,438	18,962	96%	96%	Q2-14	Remaining amount to be spent by Q2-14	2011	City-Wide
			LI-4532-11	North Thornhill Branch Library (Block 10)	4,220,550	767,531	3,453,019	18%	18%	Q4-14	Tender awarded; construction to start Q1-2014	2011	Ward 4
		LI-4533-13	AODA Compliant & Combined Info/Circulation Desk Ansley Grove	100,000	9,949	90,051	10%	85%	Q3-14	Substantially completed in Q1-14. Full completion expected by Q3-14	2013	Ward 2	
	LI-4534-12	AODA Circulation Desk-Woodbridge	47,500	7,856	39,644	17%	17%	Q2-14	Expect to be completed in Q2-14	2012	Ward 2		
	LI-4536-12	AODA Compliant & Combined Info/Circulation Desk Dufferin Clark	102,500	10,466	92,034	10%	10%	Q2-14	Expect to be completed in Q2-14	2012	Ward 5		
	LI-4537-13	Capital Resource Purchases	2,963,600	1,583,561	1,380,039	53%	53%	Q4-14	Resource spending to continue throughout 2014	2013	City-Wide		
	LI-4538-13	Kleinburg Library Building Repairs and Improvements	750,000	44,200	705,800	6%	6%	Q3-14	To be tendered in May-14. Project expected to be completed in Q3-14	2013	Ward 1		

Commission	Department	Project #	Project Title	Total Budget	Total Actual	Total Variance	% Spent	% Complete	Estimated Project Completion	Q1-14 Comments	Budget Year	Ward
Library	Library Services	LI-4539-14	Vellore Village South BL 39 - Consulting/Design/Construction	327,300	0	327,300	0%	0%	Q3-16	Expect to start new building process in Q3-14	2014	Ward 3
		LI-4543-13	Vellore Village South BL 39 - Land	389,000	0	389,000	0%	0%	Q2-15	Expect to complete purchase of land from COV by Q2-15	2014	Ward 3
		LI-4547-13	Bathurst Clark Resource Library - Main Bathroom Renovations	100,000	0	100,000	0%	0%	Q4-14	Expect to tender project in Q4-14	2014	Ward 5
	Library Services Total			28,605,370	4,904,213	23,701,157	17%					
	Library Total			28,605,370	4,904,213	23,701,157	17%					
	Planning	BS-1003-11	Building Depart Computer System Upgrades	1,236,000	370,333	865,667	30%	72%	TBD	Phase 1 is proceeding as expected in conjunction with the ITM Department to be completed Q2-14 Phase 2 (\$540,750) to be started in Q4-14	2011	City-Wide
		Building Standards Total			1,236,000	370,333	865,667	30%				
		Development Planning			111,000	0	111,000	0%	On Hold	On Hold Pending OPA Review	2007	Ward 1
	Development Planning	DP-9012-09	Centre Street Corridor Urban Design	103,000	87,168	15,832	85%	95%	Q3-14	Document complete pending Council presentation approval Q3-14	2009	Ward 4
		DP-9018-10	Concord West Streetscape Master plan	92,700	86,594	6,106	93%	100%	Q2-14	Project complete Q1-14	2010	Ward 4
		DP-9028-12	VMC Physical Master Plan Base Model	67,000	0	67,000	0%	0%	Q2-15	On hold pending final secondary plan approval	2012	Ward 1, Ward 4
		DP-9029-12	Woodbridge Heritage District Urban Design	206,000	0	206,000	0%	0%	On Hold	On Hold Pending completion of DP-9031-12	2012	City-Wide
		DP-9030-12	VMC Computer 3D Modeling System	133,900	0	133,900	0%	0%	Q3-15	Ongoing - RFP completion Q2-2014	2012	Ward 4
		DP-9031-12	City Wide Streetscape Implementation Manual & Financial Strategy	115,300	100,639	14,661	87%	80%	Q2-14	Ongoing -completion Q2-2014	2012	City-Wide
		DP-9524-13	Highway 7 VMC Streetscape	1,963,134	0	1,963,134	0%	0%	Q4-14	Ongoing - completion with vivanext Q1 - 2014	2013	Ward 4
		DP-9527-13	VMC Black Creek Detailed Design Concept for Public Spaces and Amenities	150,000	0	150,000	0%	0%	Q3-14	Project on Hold - Procurement options to be evaluated	2013	Ward 4
		DP-9528-14	City of Vaughan City-Wide Urban Design Study	200,000	0	200,000	0%	0%	Q1-15	Ongoing- Terms of Reference in progress	2014	City-Wide
		DP-9529-13	Design Review Panel Administration	20,600	7,465	13,135	36%	30%	Q4-14	Ongoing - completion Q4 - 2014	2013	City-Wide

Commission	Department	Project #	Project Title	Total Budget	Total Actual	Total Variance	% Spent	% Complete	Estimated Project Completion	Q1-14 Comments	Budget Year	Ward
	Development Planning	DP-9537-14	Islington Avenue Streetscape Tree Planting Partnership with KARA and KBIA	30,000	0	30,000	0%	0%	Q4-14	Project start date of Q2-14 contingent on funding	2014	Ward 1
		DP-9538-14	VMC Urban Design Guidelines (Playbook) Based on Policies of Secondary Plan	150,000	0	150,000	0%	0%	Q4-15	Terms of Reference being completed; report to Committee of the Whole June 17, 2014	2014	Ward 4
		Development Planning Total			3,342,634	281,866	3,060,768	8%				
		9825-0-05	Hwy 400 Employment Study	182,783	153,041	29,742	84%	83%	Q4-14	Ongoing - completion Q4 - 2014.	2005	Ward 1
		PL-9003-07	Vaughan Official Plan Review	3,384,340	3,276,678	107,662	97%	96%	Q1-15	Ongoing - completion Q1 - 2015.	2007	Ward 1, Ward 5
		PL-9015-09	Measuring Environmental Sustainability	80,000	0	80,000	0%	0%	Q1-14	Complete.	2009	Ward 1
		PL-9023-11	Weston Road and Highway 7 Secondary Plan	253,000	0	253,000	0%	0%	Q4-15	Project Completion Q4 - 2015	2011	Ward 3
		PL-9024-11	Concord Centre Secondary Plan	210,048	156,568	53,480	75%	60%	Q2-14	Budget Increased April 2013 Ongoing-completion Q2 - 2014.	2011	Ward 4
		PL-9025-11	Natural Heritage Network (NHN) Inventory and Improvements	252,100	162,659	89,441	65%	46%	Q2-14	Ongoing-Phases 2-4 - completion Q2 - 2014.	2011	City-Wide
		PL-9026-11	Vaughan Mills Centre Secondary	373,000	210,313	162,687	56%	75%	Q2-14	Study complete, pending final invoices.	2011	Ward 1, Ward 4
		PL-9027-12	Centre Street West Gateway Secondary Plan	67,400	0	67,400	0%	0%	Q2-15	Prep work underway, completion Q2 - 2015.	2012	Ward 4, Ward 5
		PL-9032-12	Maple Go Station Secondary Peer Review	100,000	45,552	54,448	46%	100%	Q2-14	Project is complete. To be closed in Q2-14. Developer funded remaining funds to be returned to developer.	2012	Ward 4
		PL-9530-13	Public Art Program - City Wide	199,820	0	199,820	0%	0%	Q4-14	Not commenced.	2013	City-Wide
		PL-9533-13	New Community Areas Secondary Plan - Block 41	515,000	0	515,000	0%	0%	Q2-15	Prep work underway completion Q2 - 2015.	2013	Ward 1
		PL-9535-13	New Community Areas Secondary Plan - Block 27	515,000	0	515,000	0%	0%	Q2-15	Prep work underway completion Q2 - 2015.	2013	Ward 1
		PL-9539-13	City Wide Secondary Suites Study	75,000	36,665	38,335	49%	50%	Q2-14	Ongoing.	2013	City-Wide
		RI-0065-11	Measuring Environmental Sustainability - New Developments	45,000	45,000	0	100%	100%	Q2-14	Complete. Testing phase to begin Q2 - 2014. Reimbursement from Brampton for FCM grant expected Q2 -2014.	2011	City-Wide
		Policy Planning Total			6,252,491	4,086,476	2,166,015	65%				

Commission	Department	Project #	Project Title	Total Budget	Total Actual	Total Variance	% Spent	% Complete	Estimated Project Completion	Q1-14 Comments	Budget Year	Ward
Strategic & Corporate Services	Planning Total			10,831,125	4,738,675	6,092,450	44%					
	Access Vaughan	AV-3015-11	Access Vaughan Phase II - Step C	50,470	32,916	17,554	65%	85%	Q3-14	Ongoing discussions with ITM and B&F to obtain quotes for furniture and consultants.	2011	City-Wide
		AV-3020-14	Access Vaughan Phase II - Step D	50,500	0	50,500	0%	10%	Q3-14	Ongoing discussions with ITM and B&F to obtain quotes for furniture and consultants.	2014	City-Wide
	Access Vaughan Total			100,970	32,916	68,054	33%					
	Human Resources	HR-9533-14	Attendance Management Automation	61,800	0	61,800	0%	0%	Q4-15	Working with ICI on Business analysis	2014	City-Wide
		HR-9536-14	Procure Learning Management System (LMS)	51,500	0	51,500	0%	0%	Q1-15	Working with ICI on Business analysis	2014	City-Wide
		HR-9537-13	HR Integration Project	72,100	0	72,100	0%	0%	Q3-14	ITM has assigned resources, project expected to start in Q2 and complete by Q3	2013	City-Wide
	Human Resources Total			185,400	0	185,400	0%					
	Information Technology	CL-2502-12	Electronic Document Management System	103,000	61,892	41,108	60%	99%	Q2-15	Business case completed, project still open pending approval of consultant's recommendations	2012	City-Wide
		IT-3009-09	E-mail Journaling and Archiving	154,500	18,866	135,634	12%	20%	Q4-14	Project has started - RFP to be released end of Q2-14	2009	City-Wide
		IT-3010-08	City Web Site	824,000	623,906	200,094	76%	90%	Q4-14	Remaining funds required for system review/optimization/ admin profile tools/training	2008	City-Wide
		IT-3011-10	Central Computing Infrastructure Renewal	2,266,300	1,449,860	816,440	64%	10%	On-going	2014 Program in progress - 10% complete	2010	City-Wide
		IT-3012-10	Enterprise Telephone System Assets Renewal	2,491,836	725,114	1,766,722	29%	10%	On-going	2014 Program in progress - 10% complete	2010	City-Wide
		IT-3013-09	Personal Computer (PC) Assets	1,591,500	1,102,527	488,973	69%	90%	On-going	2013 Program is 90% complete, 2014 Program to begin in Q2/14	2009	City-Wide
		IT-3020-14	Continuous Improvement - City Website (Vaughan Online)	154,500	0	154,500	0%	0%	On-going	VOL improvements identified, work being scoped and planned.	2014	City-Wide
		IT-3021-13	JDEdwards 9.1 Upgrade	92,700	31,331	61,369	34%	99%	Q2-14	Pending final invoice & outstanding issue resolution	2013	City-Wide
Information Technology Total				7,678,336	4,013,496	3,664,840	52%					

Commission	Department	Project #	Project Title	Total Budget	Total Actual	Total Variance	% Spent	% Complete	Estimated Project Completion	Q1-14 Comments	Budget Year	Ward
	Strategic Planning	SP-0003-13	Performance Measurement System Software	103,000	18,866	84,134	18%	25%	Q2-14	Currently working with a vendor that was retained in December 2013. Vendor working to customize the product. Provision of training to staff in Q2. Invoices for training and annual licenses pending.	2013	City-Wide
	Strategic Planning Total			103,000	18,866	84,134	18%					
	Strategic & Corporate Services Total			8,067,706	4,065,278	4,002,428	50%					
	Grand Total			609,277,609	395,163,108	214,114,503	65%					

Attachment 4 - High Profile Capital Projects - March 31, 2014

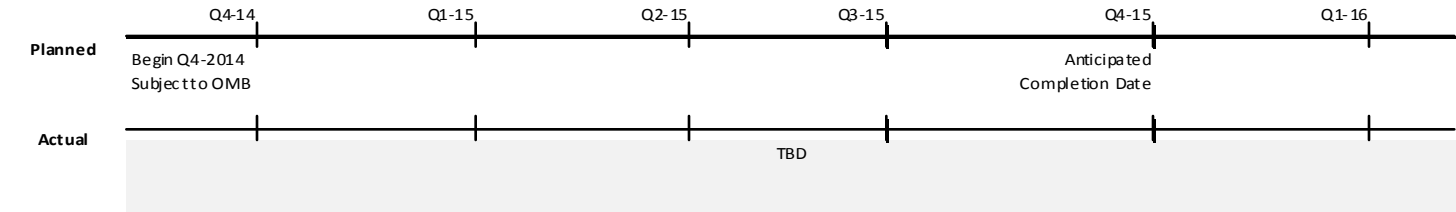
High Profile Capital Project - Status Report

Capital Project Name	Black Creek Renewal	Ref #	DT-7120-13
Department	Development Transportation Engineering	Project Manager	Jennifer Cappola-Logullo
Reporting Period Ending	Q1Yr1		

	Budget	Amendment	Total Budget	*Award	Amendment	Total Award	YTD Actuals + Commitments	Award Variance	Budget Variance
Original Amount #	2,287,500		2,287,500	451,500		451,500	451,500	-	1,836,000
Original Incidentals			-			-		-	-
Original Contingency			-			-		-	-
Total	2,287,500	-	2,287,500	451,500	-	451,500	451,500	-	1,836,000
* Council authorized award spending issued as the planned value for status reporting e.g. (Award + Cont+ Incidentals+ etc), which may be less than approved budget									
# Included DT-7058-11; current work underway									

Performance Highlights	
Progress to Date	Approved Changes to Design made during Period
City staff team continues to work with the facilitated consulting team and key stakeholders to achieve consensus on an overall channel alignment. City, TRCA, York Region, landowners and consultants are working on refining a proposed concept design for the Black Creek channel improvements.	No changes to the budget, however a shift from the original scope of work and schedule has been adjusted to provide additional working sessions and individual one-on-one meetings with landowners/consultants.

Major Issues Encountered	Risk-Management Status
The outcome of the facilitation process will inform the ongoing VMC OMB mediation process.	The results of the OMB mediation may impact the schedule and scope of work.



Project Timeline	Plans for Next Period
It is anticipated the timing and outcome of the OMB mediation process will allow us to take the next steps in finalizing the Black Creek Renewal Class EA Study. Schedule of the Study is subject to the OMB mediation process and timing.	Refining and integrated channel concept/preliminary design to be brought into the next OMB mediation session

Related Capital Projects						
Project #	Project Name	Status	Brief Description	Budget / Award \$	Actual \$	
DT-7004-07	Black Creek Optimization Study	Complete	Detailed Sub-watershed optimization analysis of the Black Creek Drainage	221,500	207,755	A
DT-7058-11	Black Creek Class EA Study (Active)	Approved	Black Creek EA Study- Between hwy 7 and Hwy 407 East side of Jane	451,500	148,192	A
DT-7120-13	Black Creek Renewal	Recognized	2015-2017 Construction Phase	45,398,233		B

Anticipated Capital (Design + Related) 47,907,233

High Profile Capital Project - Status Report

Capital Project Name	Civic Centre - Demolition, Parking & Storm Drainage	Ref #	BF-8388-12
Department	Buildings & Facilities	Project Manager	Parks Development/ Buildings & Facilities
Reporting Period Ending	Q1-14		

	Budget	Amendment	Total Budget	*Award	Amendment	Total Award	YTD Actuals + Commitments	Variance
Original Amount	2,009,000		2,009,000	510,969	74,817	585,786	585,786	1,423,214
Original Incidentals			-			-		-
Original Contingency			-			-		-
Total	2,009,000	-	2,009,000	510,969	74,817	585,786	585,786	1,423,214

* Council authorized award spending issued as the planned value for status reporting e.g. (Award + Cont+ Incidentals+ etc), which may be less than approved budget

Performance Highlights	
Progress to Date	Approved Changes to Design made during Period
Demolition works have been completed. Additional works for driveway re-alignment to be awarded.	

Major Issues Encountered		Risk-Management Status	

	Q1-14	Q2-14	Q3-14	Q4-14	Q1-15	Q2-15	Q3-15	Q4-15	Q1-16	Q2-16	Q3-16	Q4-16
Planned	Award Quote for Driveway Re-alignment	Begin Construction	Construction Complete									
Actual		Award Quote for Driveway Re-alignment	Begin Construction	Construction Complete								

Project Timeline	Plans for Next Period
Driveway Re-alignment expected to be completed by Q4-14.	Quote to be awarded for driveway re-alignment and construction to begin. Upon completion of this phase, project will be reviewed to determine future stages.

Related Capital Projects					
Project #	Project Name	Status	Brief Description	Budget / Award \$	Actual \$
BF-8387-17	City Hall Public Square/Underground Parking Structure/Outdoor Rink	Recognized	Design and construction of a Public Square, Underground Parking Structure and Outdoor Rink.	20,360,000	0

Anticipated Capital (Design + Related) 22,369,000

High Profile Capital Project - Status Report

Capital Project Name	Civic Centre Resource Library - Design	Ref #	LI-4519-09
Department	Buildings & Facilities	Project Manager	TBD (External)
Reporting Period Ending	Q1-14		

	Budget	Amendment	Total Budget	*Award	Amendment	Total Award	YTD Actuals + Commitments	Variance
Original Amount	971,000		971,000	537,293		537,293	537,294	(1)
Original Incidentals			-	68,509		68,509	68,509	(0)
Original Contingency			-	76,015		76,015	-	76,015
Total	971,000	-	971,000	681,817	-	681,817	605,803	76,013

* Council authorized award spending issued as the planned value for status reporting e.g. (Award + Cont+ Incidentals+ etc), which may be less than approved budget

Performance Highlights	
Progress to Date	Approved Changes to Design made during Period
Design has been prepared. Waiting for Council to approve design.	

Major Issues Encountered		Risk-Management Status
Change of location has resulted in an increase in the forecasted construction costs.		

	Q1-14	Q2-14	Q3-14	Q4-14	Q1-15	Q2-15	Q3-15	Q4-15	Q1-16	Q2-16	Q3-16	Q4-16
Planned		Design Approval	Construction Phase - TBD									
Actual		Design Approval	Construction Phase - TBD									

Project Timeline	Plans for Next Period
Subject to Council Approval.	Design to be brought to Council with an anticipated approval in May 2014.

Related Capital Projects						
Project #	Project Name	Status	Brief Description	Budget / Award \$	Actual \$	
LI-4519-12	Civic Centre Resource Library -	Approved	Construction of the Civic Centre Resource Library	11,325,000	0	B

Anticipated Capital (Design + Related) 12,006,817

High Profile Capital Project - Status Report

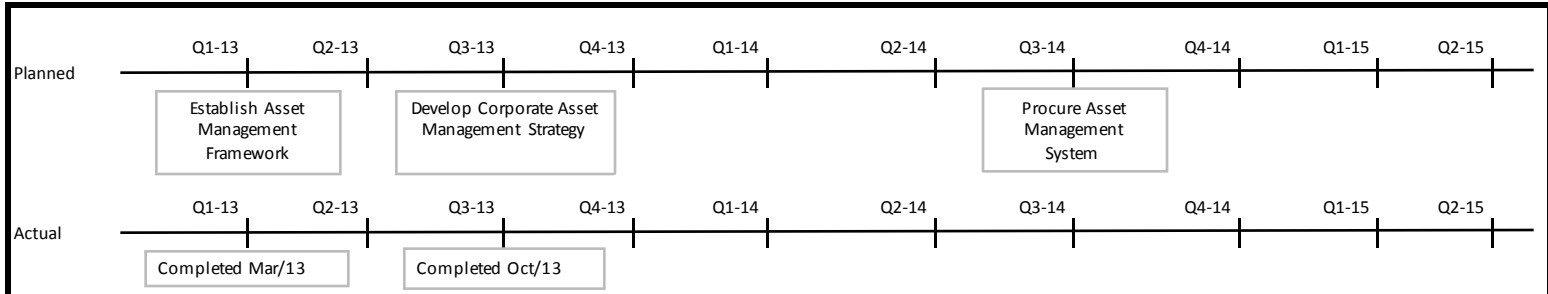
Capital Project Name	Corporate Asset Management			Ref #	EN-1958-13
Department	Engineering Services		Project Manager	Jack Graziosi	
Reporting Period Ending	Q1Yr1				

	Budget	Amendment	Total Budget	*Award	Amendment	Total Award	YTD Actuals + Commitments	Variance
Original Amount	3,179,440		3,179,440	480,000		480,000	430,714	49,286
Original Incidentals			-			-	-	-
Original Contingency			-			-	-	-
Total	3,179,440	-	3,179,440	480,000	-	480,000	430,714	49,286

* Council authorized award spending issued as the planned value for status reporting e.g. (Award + Cont+ Incidentals+ etc), which may be less than approved budget

Performance Highlights	
Progress to Date	Approved Changes to Design made during Period
A Corporate Asset Management Policy was approved by Council on October 8, 2013. Additional Resource Requests have been approved as part of th 2014 Budget Deliberations that will facilitate creation of the Asset Management Office. Phase I of the project will be completed in May 2014.	There was only one approved change order for Phase 1 of the project, that had no net financial impact to the budget.

Major Issues Encountered	Risk-Management Status
There have been no major issues encountered to date.	With approval of the 2014 Budget, staff will begin developing the job descriptions for the approved positions, as well as the terms of reference for for the acquisitions of asset management system software for Phase 2 of this project.



Project Timeline	Plans for Next Period
With the completion of Phase 1, the project continues to proceed on schedule.	Finalize the Asset Management Plan and close out Phase 1 of the project. Commence developing the job descriptions for the approved positions.

Related Capital Projects					
Project #	Project Name	Status	Brief Description	Budget / Award \$	Actual \$

Anticipated Capital (Design + Related) 480,000

High Profile Capital Project - Status Report

Capital Project Name	Fire Station 7-3 Relocation - Design	Ref #	FR-3563-12
Department	Buildings & Facilities / Fire	Project Manager	TBD (External)
Reporting Period Ending	Q1-14		

	Budget	Amendment	Total Budget	*Award	Amendment	Total Award	YTD Actuals + Commitments	Variance
Original Amount	235,700	-	235,700			-	-	235,700
Original Incidentals			-	2,965		2,965	2,965	(2,965)
Original Contingency			-			-	-	-
Total	235,700	-	235,700	2,965	-	2,965	2,965	232,735

* Council authorized award spending issued as the planned value for status reporting e.g. (Award + Cont+ Incidentals+ etc), which may be less than approved budget

Performance Highlights	
Progress to Date	Approved Changes to Design made during Period
In process of hiring a project manager. RFP has been issued.	

Major Issues Encountered	Risk-Management Status
York Region Police has withdrawn from partnering on the site.	The portion of unused land is to be leased to a private party for business purposes.

	Q1-14	Q2-14	Q3-14	Q4-14	Q1-15	Q2-15	Q3-15	Q4-15	Q1-16	Q2-16	Q3-16	Q4-16
Planned**						TBD						
Actual**						TBD						

**Project timeline chart will be completed in detail once RFP has been awarded and project manager provides the required timelines.

Project Timeline	Plans for Next Period
Too early in the process to provide specific project timelines.	Award RFP for project manager.

Related Capital Projects						
Project #	Project Name	Status	Brief Description	Budget / Award \$	Actual \$	
FR-3514-12	Relocate Fire Station 7-3 Land Acquisition	Approved	Land Acquisition for Fire Station 7-3	4,347,375	4,449,844	A
FR-3564-13	Station #73 Construction	Approved	Construction of Fire Station 7-3	4,510,500	0	B
FR-3565-13	Station #73 Equipment	Approved	Equipment for Fire Station 7-3	165,000	0	B

Anticipated Capital (Design + Related) 9,361,044

High Profile Capital Project - Status Report

Capital Project Name	Maple Valley Plan	Ref #	5961-2-03
Department	Parks Development	Project Manager	Melanie Morris/Martin Tavares
Reporting Period Ending	Q1-14		

	Budget	Amendment	Total Budget	*Award	Amendment	Total Award	YTD Actuals + Commitments	Variance
Original Amount	1,968,932		1,968,932			-		1,968,932
Original Incidentals			-	53,161		53,161	53,161	(53,161)
Original Contingency			-			-		-
Total	1,968,932	-	1,968,932	53,161	-	53,161	53,161	1,915,771

* Council authorized award spending issued as the planned value for status reporting e.g. (Award + Cont+ Incidentals+ etc), which may be less than approved budget

Performance Highlights	
Progress to Date	Approved Changes to Design made during Period
To date most of the time and resources have been dedicated towards gathering data, acquiring parcels of land and making decisions on how to proceed with the overall project. An RFP for Financial Advisory Services is currently in progress.	

Major Issues Encountered	Risk-Management Status
	In the process of undertaking the financial advisor RFP to get advice on how best to proceed to minimize risk to the City and maximize efficiency of capital expenditures.

	Q1-14	Q2-14	Q3-14	Q4-14	Q1-15	Q2-15	Q3-15	Q4-15	Q1-16	Q2-16	Q3-16	Q4-16
Planned	Financial Advisor RFP Closes	Financial Advisor Report Complete					TBD					
Actual		Financial Advisor RFP Closes	Financial Advisor Report Complete				TBD					

Project Timeline	Plans for Next Period
The Financial Advisor RFP result reporting has been slightly delayed due to the need to re-issue the RFP with a revised scope after no bids were received for the first RFP issued.	Contract Award of Financial Advisor consultant in accordance with the RFP issued and initiation of consultants scope of services. A report back to Committee is planned for September 2014. Other future directions are to be determined.

Related Capital Projects						
Project #	Project Name	Status	Brief Description	Budget / Award \$	Actual \$	
5987-0-04	Maple Artificial Turf	Approved	Construction of Artificial Turf	708,800	2,987	B
PK-6305-15	Maple Valley Plan - Phase 1 (A)	Recognized	Construction Phase	7,209,993		B
PK-6346-16	Maple Valley Plan - Phase 1 (B)	Recognized	Construction Phase	6,179,994		B
PK-6458-17	Maple Valley Plan - Phase 2	Recognized	Construction Phase	5,659,336		B

Anticipated Capital (Design + Related) 16,067,719

High Profile Capital Project - Status Report

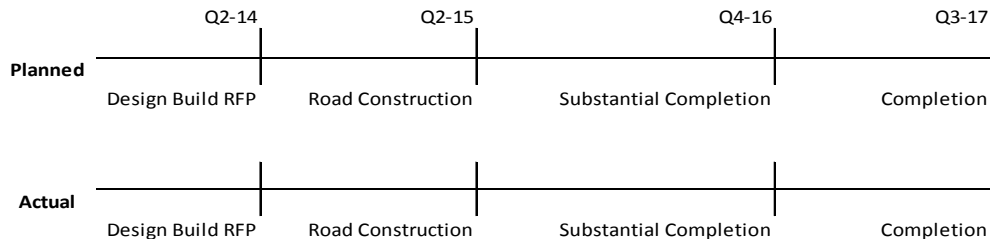
Capital Project Name	Milway Avenue Widening & Realignment	Ref #	DT-7065-11
Department	Development Transportation Engineering	Project Manager	Andrew Pearce
Reporting Period Ending	Q1Yr1		

	Budget	Amendment	Total Budget	*Award	Amendment	Total Award	YTD Actuals + Commitments	Award Variance	Budget Variance
Original Amount	6,572,600		6,572,600	2,354,003		2,354,003	2,354,003	-	4,218,597
Original Incidentals			-			-	-	-	-
Original Contingency			-			-	-	-	-
Total	6,572,600	-	6,572,600	2,354,003	-	2,354,003	2,354,003	-	4,218,597

* Council authorized award spending issued as the planned value for status reporting e.g. (Award + Cont+ Incidentals+ etc), which may be less than approved budget

Performance Highlights	
Progress to Date	Approved Changes to Design made during Period
The design and reconstruction of Millway from Highway 7 to Portage Pkwy will be completed in conjunction with the TYSSE and YRT Bus Terminal projects. The widening and reconstruction of Millway between Highway 7 and Applemill has been incorporated into the TYSSE project. In June 2011, Council authorized the expenditure of approximately \$486,500 for this work. In addition, Council at its meeting on December 10, 2013 authorized the acquisition of the necessary land to facilitate the widening of the right-of-way to its ultimate width of 31 metres. Staff is working with YRRTC to incorporate the construction of the balance of Millway to Portage Pkwy into the YRT Bus Terminal project.	No changes to date.

Major Issues Encountered	Risk-Management Status
Ongoing coordination required between the City, TYSSE, and YRRTC projects and active developments in the area is required to ensure the design and construction of Millway & Applemill is seamless and Millway is fully reconstructed before the subway is operational in Fall 2016.	The major risk is Millway is schedule creep due to construction related delays. On-going coordination between the parties will manage this risk.



Project Timeline	Plans for Next Period
The reconstruction of Millway Avenue between Hwy 7 and Portage Pkwy is to be completed before the subway is operational in 2016.	Design and construction coordination between parties is on-going. Incorporate the design and construction in the YRT Bus Station design/build RFP - Summer 2014. Tender and award for Millway construction-Spring 2015.

Related Capital Projects					
Project #	Project Name	Status	Brief Description	Budget / Award \$	Actual \$

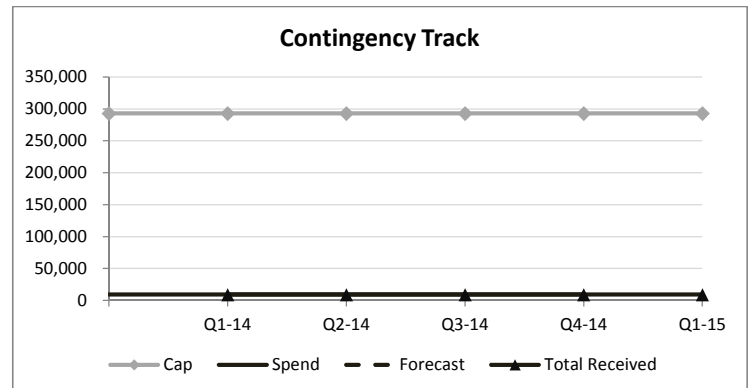
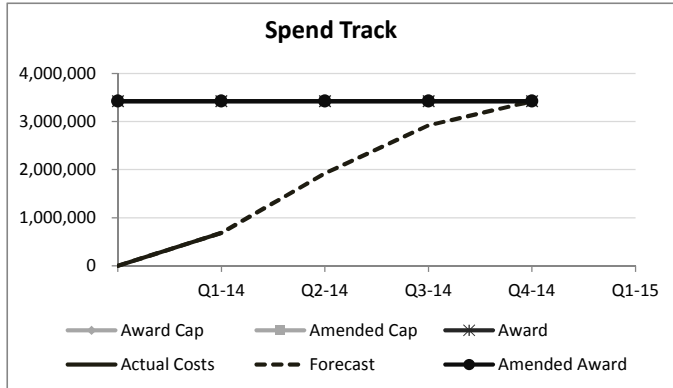
Anticipated Capital (Design + Related) 6,572,600

High Profile Capital Project - Status Report

Capital Project Name	North Thornhill Branch Library (Block 10) - Design & Construction			Ref #	LI-4532-11
Department	Buildings & Facilities		Project Manager	CBRE Limited	
Reporting Period Ending	Q1-14				

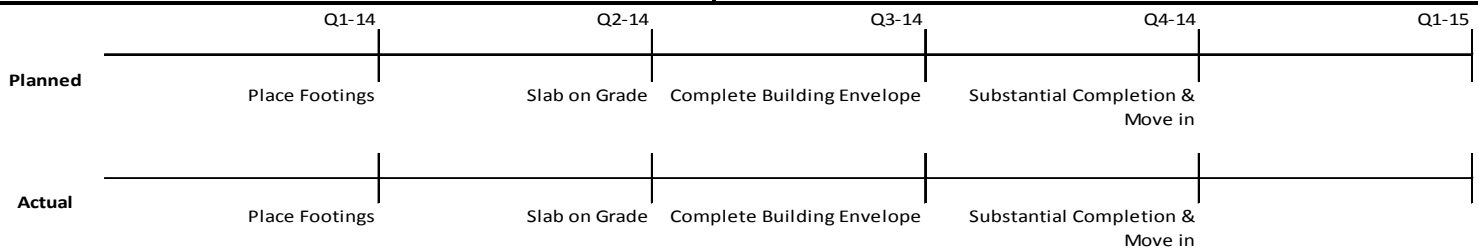
	Budget	Amendment	Total Budget	*Award	Amendment	Total Award	YTD Actuals + Commitments	Variance
Original Amount	2,913,300	831,451	3,744,751	2,928,653		2,928,653	2,928,652	1
Original Incidentals			-	474,036	19,487	493,523	493,523	-
Original Contingency		292,865	292,865	292,865		292,865	9,024	283,841
Total	2,913,300	1,124,316	4,037,616	3,695,554	19,487	3,715,041	3,431,199	283,842

* Council authorized award spending issued as the planned value for status reporting e.g. (Award + Cont+ Incidentals+ etc), which may be less than approved budget



Performance Highlights	
Progress to Date	Approved Changes to Plan made during Period
Footings are being installed	No changes

Major Issues Encountered	Risk-Management Status
No major issues encountered	No outstanding risks for which new measures are required.



Project Timeline	Plans for Next Period
Project is proceeding as planned.	Complete slab on grade and steel structure

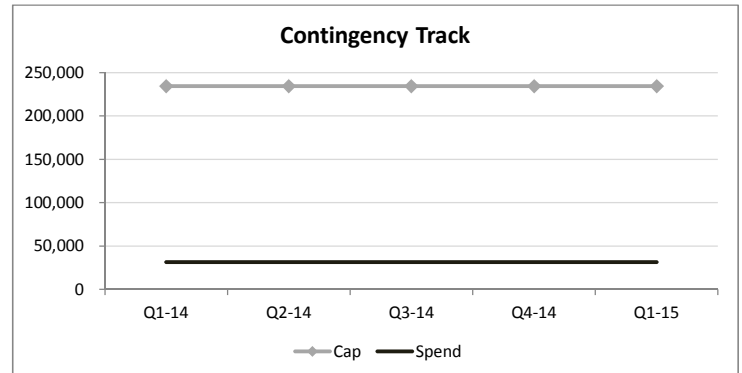
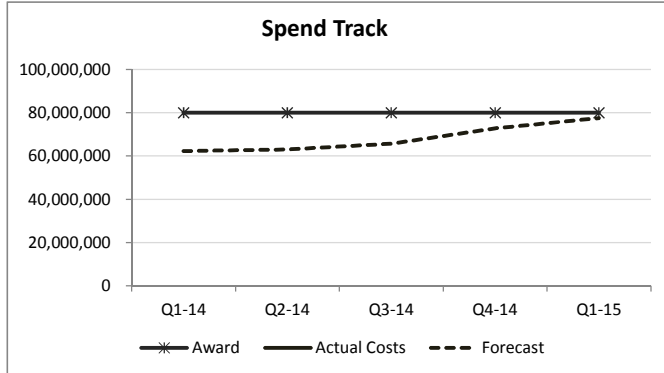
High Profile Capital Project - Status Report

Capital Project Name	Vaughan Hospital Precinct Development	Ref #	CO-0054-09
Department	City Manager	Project Manager	
Reporting Period Ending	Q1-14		

	Budget	Amendment	Total Budget	*Award	Amendment	Total Award	YTD Actuals + Commitments	# Future Commitments	Budget Variance
Original Amount	80,000,000		80,000,000	62,915,309	397,373	63,312,682	63,312,682	15,164,748	1,522,570
Original Incidentals			-			-			-
Original Contingency			-	234,226		234,226	-	49,437	(49,437)
Total	80,000,000	-	80,000,000	63,149,535	397,373	63,546,908	63,312,682	15,214,185	1,473,134

* Council authorized award spending issued as the planned value for status reporting e.g. (Award + Cont+ Incidentals+ etc), which may be less than approved budget

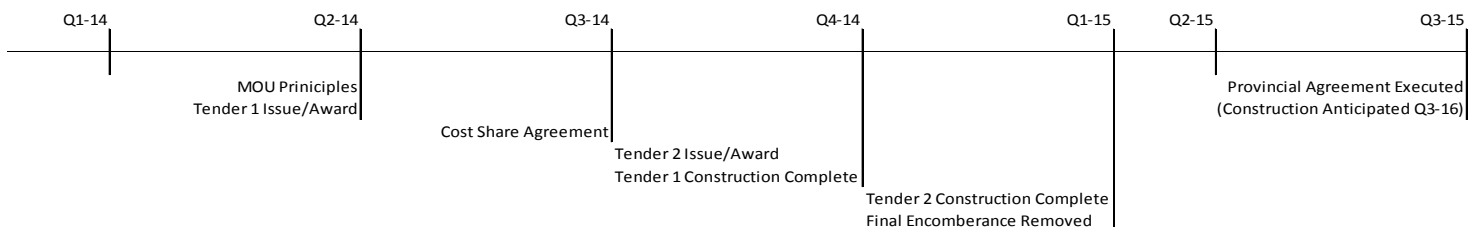
Assumes a 50% Cost-sharing agreement for construction of Tenders 1 & 2



Assumes 50% Cost-sharing of construction costs for Tenders 1 & 2

Performance Highlights	
Progress to Date	Approved Changes to Plan made during Period
Land was purchased in 2009. The Vaughan Hospital Precinct Plan is well underway. Cost-sharing and Ground Lease agreements are in negotiation. Work is beginning on the detailed design of the servicing of the Precinct Lands.	

Major Issues Encountered	Risk-Management Status
	Discussions continue with Mackenzie Health and the Ministry on the Cost-sharing and Ground Lease agreements. An RFP is anticipated for a Project Control & Risk Mitigation Consultant and Construction Contract Administration Consultant to manage the servicing phase of the project. Vaughan and Mackenzie Health are jointly managing risks of proceeding with construction in advance of Provincial funding commitment.



Project Timeline	Plans for Next Period
As illustrated above	Awards are anticipated for the Landscape Architect, Project Control & Risk Management Consultant and Construction Contract Administration Consultant. An RFP for the Phase 1 construction of the project is expected to be issued.

High Profile Capital Project - Status Report

Capital Project Name	Vaughan Hospital Precinct Development	Ref #	CO-0054-09
Department	City Manager	Project Manager	0
Reporting Period Ending	Q1-14		

Related Tenders/Memos						
Tender/Memo	Project Name	Status	Brief Description	Budget / Award \$	Actual \$	
Precinct Plan						
RFP-12-304	Prism Partners Inc.	Approved	Development Facilitator	523,860	507,635	
RFP-12-304	Prism Partners Inc.	Future	Development Facilitator	201,485		
SSA-12-519	Cole Engineering Group Ltd.	Approved	Engineering Consulting	428,827	325,034	
SSA-12-520	Malone Givens Parsons Ltd.	Approved	Subdivison Planning	337,309	300,559	
Memo	Schaeffer & Dazaldov Ltd.	Approved	Survey work	22,082	22,082	
Memo	Borden Ladner Gervais LLP	Approved	Legal services	323,903	323,903	
Servicing						
	Cole Engineering Group Ltd.	Approved	Engineering Consultant: site	1,163,117		
	Landscape Architect	Future	Landscape services	128,726		
Memo	Prism Partners Inc.	Approved	Development Facilitator	35,601		
	Project Control & Risk Mitigation	Future		161,165		
	Construction Contract	Future		747,573		
Construction*						
	Tender 1	Future	Cedar Fair/Ground Works	4,509,000		
	Tender 2	Future	Site Servicing	8,964,782		

* Assumes 50% Cost Sharing

High Profile Capital Project - Status Report

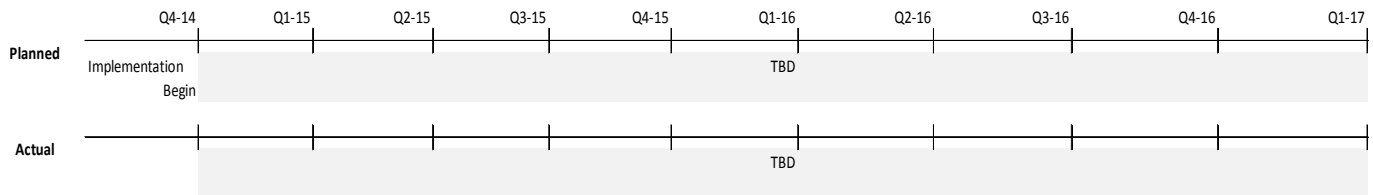
Capital Project Name	Vaughan Metropolitan Centre NE Storm Water Management Pond	Ref #	DT-7121-13
Department	Development Transportation Engineering	Project Manager	Michael Frieri
Reporting Period Ending			

	Budget	Amendment	Total Budget	*Award	Amendment	Total Award	YTD Actuals + Commitments	Variance
Original Amount	612,000		612,000			-		-
Original Incidentals			-			-		-
Original Contingency			-			-		-
Total	612,000	-	612,000	-	-	-	-	-

* Council authorized award spending issued as the planned value for status reporting e.g. (Award + Cont+ Incidentals+ etc), which may be less than approved budget

Performance Highlights	
Progress to Date	Approved Changes to Design made during Period
The VMC Municipal Servicing Master Plan Class EA identifies the technical design parameters for the SWMP improvements. The proposed pond improvements will be an integral part of the overall urban design vision and Black Creek Channel configuration. City VMC Team is considering a design competition for this pond to integrate all VMC Secondary Plan components including park, urban design and engineering requirements. The design competition will be initiated when the interface between the channel and SWMP is better defined. In addition, consideration is being given to retaining an engineering consultant to prepare a more detailed cost estimate for the SWMP work to inform the development of the related financial strategy.	No change made during this period.

Major Issues Encountered	Risk-Management Status
The physical relationship between the Black Creek channel and the NE SWM Pond must be established prior to initiating this project.	Given the complexity of this project, defining the scope of this project will be challenging. This is being managed through on-going dialogue with stakeholders and the establishment of an internal multi-dicipline team to manage the various elements of this project.



Project Timeline	Plans for Next Period
The design phase of the SWMP improvements will be initiated in Q4-2014 when the relationship between the channel and SWMP is better defined through the current Black Creek Channel EA.	The physical relationship between the Black Creek Channel and SWMP will be defined. A RFP for Design Competition process will be drafted. An engineering consultant will be retained to prepare a more detailed cost estimate for the SWMP Works in order to inform the financial strategy associated with the Black Creek improvements and future capital budgets.

Related Capital Projects						
Project #	Project Name	Status	Brief Description	Budget / Award \$	Actual \$	
DT-7004-07	Black Creek Optimization Study	Approved	Detailed Sub-watershed optimization analysis of the	221,500	207,755	A
DT-7058-11	Black Creek Class EA Study	Approved	Black Creek EA Study- Between hwy 7 and Hwy 407	451,500	148,192	A
1596-0-06	VMC Servicing Strategy Master Plan	Approved	VMC Master Plan Class EA	335,760	332,314	A
DT-7121-13	VMC-NE Storm Water Management Pond	Recognized	2015-2016 Construction Phase	6,282,306		A

Anticipated Capital (Design + Related) 7,903,066

	Project #	Project Title	Total Budget	Total Actual	Total Variance	% Budget Spent
Annual Program/ Maintenance	EN-1662-07	Sidewalk Infill Program Infilling of missing link sidewalks on Regional Roads	155,000	65,088	89,912	42%
	EN-1756-09	Sidewalk & Streetlighting Program to support New Development	4,047,960	1,930,513	2,117,447	48%
Annual Program/ Maintenance Total			4,202,960	1,995,601	2,207,359	47%
DC Timing	1231-0-04	Major Mackenzie Watermain	3,204,500	1,437,024	1,767,476	45%
	1414-2-03	McNaughton Road - Financing Payments	9,264,284	9,212,172	52,112	99%
	1489-0-03	Teston Road PD #7 2003	4,600,000	3,934,704	665,296	86%
	1547-0-05	Sidewalks Streetlights	354,625	132,593	222,032	37%
	1548-0-05	Sidewalk Streetlights Major Mackenzie	240,000	0	240,000	0%
	1584-0-06	Hwy 427/Fogal Rd. Mid-Block	4,305,000	1,432,354	2,872,646	33%
	1589-0-06	Rutherford Road PD 6 East Watermain	3,932,000	2,117,467	1,814,533	54%
	DT-7012-07	PD 5 West Woodbridge Watermain	2,846,834	0	2,846,834	0%
	DT-7018-09	Zenway/Fogal Sanitary Sub-Trunk	1,681,000	1,670,275	10,725	99%
	DT-7019-09	Fogal Road Reconstruction	469,000	188,139	280,861	40%
	DT-7023-09	Signalized Intersection Ducting	103,000	36,870	66,130	36%
	DT-7028-09	OPA 620 Infrastructure Design	772,500	434,525	337,975	56%
	DT-7034-09	Sidewalk & Streetlights	2,200,000	352,004	1,847,996	16%
	DT-7045-11	Block 11 Valley Road Crossings	8,466,826	0	8,466,826	0%
	DT-7076-11	Block 12 Valley Crossings	515,000	463,773	51,227	90%
	DT-7128-12	DT-7128-12 Block 12 Valley Crossings	380,000	341,237	38,763	90%
	EN-1721-08	Sidewalk Construction - Bathurst Street	51,500	0	51,500	0%
DC Timing Total			43,386,069	21,753,137	21,632,932	50%
External Invoice	1420-0-02	OPA 601 Klein/Nashville 2002	178,000	135,460	42,540	76%
	1421-3-04	Portage Parkway Extension, T04-219 Applewood Highway 400 Bridge (DC)	14,364,000	14,248,338	115,662	99%
	1546-0-05	Rainbow Creek Drainage/Erosion	62,000	20,438	41,562	33%
	1590-0-06	Sediment/Erosion Control Study	52,000	47,733	4,267	92%
	1634-0-06	Stormwater Management Strategy	70,000	64,696	5,304	92%
	DT-7004-07	Black Creek Optimization Study	221,500	207,755	13,745	94%
	DT-7016-08	Engineering Master Plan Studies	517,250	471,395	45,855	91%
	DT-7026-09	Phase 2 Drainage Study - Flood	403,500	324,130	79,370	80%
	DT-7044-10	Huntington Road - Highway 7 to Langstaff	2,575,000	1,273,482	1,301,518	49%
	DT-7046-10	Highway 400 Widening Works	1,519,250	0	1,519,250	0%
	DT-7047-10	Huntington Road - Hwy 7 to Langstaff	1,648,000	349,458	1,298,542	21%
	DT-7070-11	VMC & Regional Centre Transportation Analysis	309,000	148,609	160,391	48%
	DT-7088-12	McNaughton Road Repairs	51,500	47,617	3,883	92%
	DT-7089-13	Stevenson Avenue Construction	412,000	0	412,000	0%
	DT-7090-13	Huntington Rd. - Langstaff to Rutherford / Detailed Design	370,800	0	370,800	0%
	DT-7126-13	Coldspring Road Construction	314,150	0	314,150	0%
	EN-1696-08	Portage Parkway Extension	515,000	0	515,000	0%
		407/ ETR Long Term Maintenance				
		Highway 400 Bridge (T)				

Project # Project Title		Total Budget	Total Actual	Total Variance	% Budget Spent
EN-1731-09	Pre-Engineering Pavement Management Program and other projects Perform preliminary engineering, design, survey and geotechnical work for road rehabilitation and other future engineering projects - on going.	824,000	437,459	386,541	53%
EN-1786-10	Applewood Crescent Extension T04-219 - additional funding (DC)	618,000	242,725	375,275	39%
FL-5193-13	Public Works - Roads - Replace 1152 with 2 ton dump truck	77,300	0	77,300	0%
FR-3597-13	Aerial 7967 Refurbishment	189,000	148,682	40,318	79%
External Invoice Total		25,291,250	18,167,977	7,123,273	72%
Maintenance					
1624-0-06	Langstaff Watermain Crossing T11-301 Just west of Dufferin Street (WR)	192,341	166,591	25,750	87%
EN-1711-08	Road Widening & Intersection Improvements T11-290 Bathurst St and Atkinson Ave (T)	407,250	219,439	187,811	54%
EN-1723-08	Road Upgrade & Watermain Replacement Lester B. Pearson and Main St Pt. 1 - Watermain T11-123 Pt. 2 - Roadworks T12-242 (DF&W)	695,300	411,516	283,784	59%
EN-1728-08	Peel Rd Culvert Replacement T11-086 at Exchange Avenue (G)	975,410	872,534	102,876	89%
EN-1729-09	2009 Pavement Management Program - Construction	4,206,057	4,180,307	25,750	99%
EN-1733-09	Watermain Replacement on Major Mackenzie Dr (Civic Centre) T11-029	1,802,500	861,273	941,227	48%
EN-1753-09	Keele St to approx. 100m east of CNR/ GO Rail Overpass (WR) Sidewalk on Kirby Road Keele St to Dufferin St Ph. 1 - T11-034 (DC)	1,030,000	970,868	59,132	94%
EN-1757-09	Traffic Signal - T12-077 Edgeley Blvd and Bass Pro Mills Dr (DC)	143,099	134,928	8,171	94%
EN-1777-09	Baldwin Avenue Culvert Rehabilitation, COMRIF T09-468 Additional funds for Consultant (G)	62,000	40,108	21,892	65%
EN-1780-09	Sidewalk and Street Lighting Infil Program in older areas Construction of new sidewalk links and streetlighting in older areas.	227,000	186,270	40,730	82%
EN-1785-10	2010 Pavement Management - Construction	4,641,000	4,639,023	1,977	100%
EN-1811-10	Road Reconstruction and Watermain Replacement T11-018 - east Concord Area, King High, Lawrie, Concord and Vaughan Blvd. (DF&W)	1,633,206	1,499,306	133,900	92%
EN-1831-11	Watermain Replacement T11-354 - Various Kleinburg Street (WR)	1,838,550	1,699,918	138,632	92%

Project # Project Title		Total Budget	Total Actual	Total Variance	% Budget Spent
EN-1856-11	Sidewalk and Street Lighting on Dufferin Street, T12-023 - Langstaff Rd to Rutherford Rd (DC)	204,069	175,011	29,058	86%
EN-1860-11	Traffic Signal Installation - T11-226 - at Applewood Cres and Portage Parkway (DC)	87,863	62,112	25,751	71%
EN-1868-12	2012 Pavement Management Program - Phase 1 - Various Locations T12-013 (DF)	2,686,000	2,083,513	602,487	78%
EN-1869-12	2012 Pavement Management Program - Phase 2 - Various Locations T12-096, Phase 2A, T12-244 (GTR)	2,784,890	2,396,081	388,809	86%
EN-1870-12	2012 Pavement Management Program - Phase 3 - Various Locations T12-073 (DF)	3,349,600	2,277,078	1,072,522	68%
EN-1874-12	Watermain Replacement on Firglen Ridge - in conjunction with PMP 2013 (WR)	866,142	818,295	47,847	94%
EN-1875-12	Culvert Replacement on Islington Avenue - Q12-253 - at Bell Court/ Treelawn Boulevard (RR)	51,500	39,101	12,399	76%
EN-1885-12	Sidewalk Installation Missing Links 1. Jane St - Springside Rd to Norwood Ave ESide 2. Christlea Rd - at Portage Parkway 3. Director Ct - just east of Weston Rd	206,000	42,125	163,875	20%
EN-1887-12	Bridge Rehabilitation #02001 at Dick Bridge over Humber River, T13-136 - Huntington Rd just north of Kirby Rd (DF)	669,500	590,956	78,544	88%
EN-1894-12	Drainage Improvement on Ranch Trail Rd (RR)	515,000	18,305	496,695	4%
EN-1911-12	Traffic Calming - Q12-243 - at Summeridge Dr & Autumn Hill Blvd (T)	113,000	26,465	86,535	23%
Maintenance Total		29,387,277	24,411,123	4,976,154	83%
1476-2-03	Sidewalk and Street Lighting on Weston Road by York Region - Rutherford Rd to Major Mackenzie Dr (DC)	946,736	30,756	915,980	3%
1510-0-04	Sidewalk and Street Lighting on Weston Road by York Region - Major Mackenzie Dr to Teston Rd (DC)	730,000	299,458	430,542	41%
1511-0-04	Sidewalk and Street Lighting on Teston Rd by York Region Weston Rd to Jane St (DC)	730,000	716,093	13,907	98%
DT-7013-08	PD 9 Watermain Interconnection	72,000	0	72,000	0%
DT-7091-12	Non-Revenue Water Volume Analysis	87,600	5,569	82,031	6%
EN-1664-07	Sidewalk and Streetlighting on Jane Street by York Region Teston Rd to Brandon Gt/ Ahmadiyya Ave (DC)	350,000	0	350,000	0%
Regional Invoice					

Project #	Project Title	Total Budget	Total Actual	Total Variance	% Budget Spent
EN-1739-09	Keele Street Watermain Replacement & missing Street Lighting/ Sidewalk Links by York Region Replace watermain from Steeles Ave to Hwy # 7 Hire Regional Consultant to complete Design on City's behalf. (WR & DC)	2,111,500	0	2,111,500	0%
EN-1751-09	Sidewalk and Street Lighting on Dufferin Street by York Region Steeles Ave to Glen Shields Ave N limit Design and construction works (T)	283,250	196,363	86,887	69%
EN-1819-09	Dufferin Street Centre Median at King High Drive by York Region (G)	97,850	57,738	40,112	59%
EN-1859-11	Sidewalk and Street Lighting on Rutherford Road by York Region - Dufferin Street to Bathurst Street	2,163,000	233,398	1,929,602	11%
EN-1945-13	Sidewalk and Street Lighting on Regional Road Hwy # 50 - Phase 1 by York/ Peel Region - Hwy # 7 to Ebenezer Road (DC)	329,138	0	329,138	0%
EN-1946-13	Sidewalk and Street Lighting on Regional Road Hwy # 50 - Phase 2 by York/ Peel Region - Ebenezer Road to Old Castlemore Road (DC)	432,600	0	432,600	0%
EN-1965-14	Sidewalk and Street Lighting on Major Mackenzie Drive by York Region - Phase 1	927,000	0	927,000	0%
Regional Invoice Total		9,260,674	1,539,375	7,721,299	17%
Warranty	37-2-04 New Civic Centre	140,695,378	140,449,018	246,359	100%
	PK-6094-08 Don River/Bartley Smith Open Space Design and Construction	638,600	558,362	80,238	87%
	PK-6098-08 Humber River/Wm Granger Open Space	797,200	746,842	50,358	94%
	PK-6131-12 Lakehurst Park - Playground Replacement & Safety Surfacing	121,600	111,487	10,113	92%
	PK-6257-11 Bindertwine Park - Redevelopment of Tennis Courts	318,270	267,092	51,178	84%
	PK-6270-10 UV2-N5 - Forest View Park	779,950	620,074	159,876	80%
	PK-6272-10 UV1-N5 - West Wind Park	1,189,000	1,180,855	8,145	99%
	PK-6273-10 UV2-N13 - Woodrose Park	935,240	793,237	142,003	85%
	PK-6289-10 Uplands Capital Improvements	77,250	75,116	2,134	97%
	PK-6325-13 Vaughan Crest Park - Bocce Court Repair	137,000	89,492	47,508	65%
	PK-6338-11 Maple Airport Park - Playground Replacement & Safety Surfacing	41,200	39,279	1,921	95%
	PK-6341-12 Rimwood Park - Tennis Court Replacement	67,000	69,830	(2,830)	104%
	PK-6353-12 Mapes Park (Pathway Connection to Rainbow Creek Park)	60,000	51,318	8,682	86%
	PK-6362-12 Thornhill Wood Park - Walkway Extension	91,100	44,827	46,273	49%
	PK-6364-13 Sonoma Heights Community Park - Fencing Extension	30,900	19,040	11,860	62%
	PK-6366-13 Maple Community Centre - Baseball Fencing	32,000	13,780	18,220	43%
	PO-6737-12 Fence Repair/Replacement Program	159,900	148,887	11,013	93%
	PK-6454-13 Accessible Swing- 4 parks	96,145	98,095	(1,950)	102%
Warranty Total		146,267,733	145,376,631	891,101	99%

	Project #	Project Title	Total Budget	Total Actual	Total Variance	% Budget Spent
Warranty/ External Invoice	PK-6130-07	Maple Streetscape Phase 6 & 7	1,544,996	625,325	919,671	40%
	PK-6204-09	Sport Field Irrigation Systems	185,400	122,044	63,356	66%
	PK-6299-12	Concord Thornhill Regional Park - Artificial Turf Soccer Field	1,256,600	1,036,009	220,591	82%
	PK-6301-11	KP3 (Wishing Well Park)	313,120	12,179	300,941	4%
Warranty/ External Invoice Total			3,300,116	1,795,557	1,504,559	54%
Grand Total			261,096,079	215,039,401	46,056,677	82%

Attachment 6 - Consolidated Closed Projects - March 31, 2014

	Total Budget	Total Actual	Total Variance	Percentage Spent
BF Buildings & Facilities				
8019-0-03 *CL*North Thornhill CC- Design	1,547,798	1,496,298	51,500	97%
8081-0-06 *CL* Hope Tower-Renovations	206,000	145,366	60,634	71%
BF-8141-07 *CL* Surveillance Cameras/Vari	604,500	580,765	23,735	96%
BF-8161-09 *CL* Charlton House Reroof	30,900	16,758	14,142	54%
BF-8172-09 *CL*Woodbridge Pool&Arena West	370,800	350,470	20,330	95%
BF-8190-09 *CL*Garnet Williams CC Lobby F	154,500	154,500	-	100%
BF-8215-09 *CL*Charlton Hse Lightg Improv	20,600	6,695	13,905	33%
BF-8272-11 *CL*Cty Plyhse-Instal New Roof	159,350	128,660	30,690	81%
BF-8306-11 *CL*Fire Stn 71 Interior Renov	45,300	28,653	16,647	63%
BF-8307-11 *CL*Fire Stn 72 Interior Renov	48,400	38,090	10,310	79%
BF-8308-11 *CL* MacDonald Hse Ext Upgrade	61,800	55,484	6,316	90%
BF-8337-11 *CL*RsemntCC Repl Arena Hall F	41,200	31,930	9,270	78%
BF-8372-12 *CL* DuffClarkCC-LowerLevelFlr	100,000	86,211	13,789	86%
BF-8393-13 *CL*FireStn 7-2Replace Heating	31,600	-	31,600	0%
Q1 Projects Closed	3,422,748	3,119,880	302,868	91%
YTD	3,422,748	3,119,880	302,868	91%
DP Development Planning				
DP-9013-09 *CL*SteelesAve Corridor OPA 62	185,400	174,543	10,857	94%
Q1 Projects Closed	185,400	174,543	10,857	94%
YTD	185,400	174,543	10,857	94%
ENG Engineering Services				
EN-1892-12 *CL* Culvert Removal-Peelar Rd	51,500	-	51,500	0%
Q1 Projects Closed	51,500	-	51,500	0%
YTD	51,500	-	51,500	0%
Fleet Management				
FL-5179-13 *CL*Prks-Replace1429 with zero	20,600	10,209	10,391	50%
FL-5180-13 *CL*Prks-Replace1216 with zero	20,600	10,209	10,391	50%
FL-5235-13 *CL*Prks-Repl 1430 with a 10 f	56,700	41,767	14,933	74%
FL-5256-13 *CL* Clerks-Records Mgmt-Re	20,600	12,121	8,479	59%
FL-5258-13 *CL*Prks-1 new narrow cab trac	67,000	63,884	3,116	95%
FL-5259-13 *CL*Prks-1 new narrow cab trac	67,000	63,884	3,116	95%
FL-5260-13 *CL*Prks-1 new narrow cab trac	67,000	63,884	3,116	95%
FL-5261-13 *CL*Prks-Replac 1561 with zero	20,600	10,209	10,391	50%
FL-5262-13 *CL*Prks-Repl 1282 with narrow	67,000	63,884	3,116	95%
FL-5265-13 *CL* Pks-Repla 1361 with Benco	200,900	195,937	4,963	98%
FL-5266-13 *CL*Pks-Repla 1342 with zero t	20,600	10,209	10,391	50%
FL-5267-13 *CL* Pks-Repla 1341 with 10 ft	56,700	41,767	14,933	74%
FL-5268-13 *CL*Pks-repla 1284 with narrow	67,000	63,884	3,116	95%
FL-5269-13 *CL*Pks-Repla 1428 with zero t	20,600	10,209	10,391	50%
FL-5271-13 *CL* Pks-1 new zero turn mwr	20,600	10,209	10,391	50%
FL-5273-13 *CL*Pks-1 new narrow cab tract	67,000	63,884	3,116	95%
FL-5282-13 *CL* Pks-1 new 10ft winged mwr	56,700	41,767	14,933	74%

	Total Budget	Total Actual	Total Variance	Percentag e Spent
FL-5284-13 *CL* Pks-1 new 10ft winged mwr	56,700	41,767	14,933	74%
FL-5288-13 *CL*Pks-Forestry/Horticulture-	46,400	46,118	282	99%
FL-5296-13 *CL* Pub Wrks-Roads-Replace 1	36,100	36,674	(574)	102%
Q1 Projects Closed	1,056,400	902,476	153,924	85%
YTD	1,056,400	902,476	153,924	85%
FRS Fire and Rescue Services				
FR-3533-10 *CL*Build New Fire Statin 7-10	4,326,845	4,326,288	557	100%
FR-3569-12 *CL* Stn #7-10 Equipment	170,000	83,006	86,994	49%
FR-3570-12 *CL* Stn#7-10 Equipmt Purchase	123,100	51,980	71,120	42%
FR-3604-13 *CL*REPL 7976(Ford Expedition)	60,800	54,586	6,214	90%
FR-3605-13 *CL*REPL 7975(Ford Expedition)	60,800	55,274	5,526	91%
Q1 Projects Closed	4,741,545	4,571,134	170,411	96%
YTD	4,741,545	4,571,134	170,411	96%
PK5 Parks - Development				
PK-6232-09 *CL*UV2-N17 TwelveOaksPk Blk12	1,411,300	1,410,519	782	100%
PK-6303-11 *CL* Jenessa Crt Grnwy (LP-N7)	183,400	182,630	770	100%
PK-6332-11 *CL*Old FirehallParkette-Plygd	87,550	78,105	9,445	89%
PK-6352-11 *CL*Uplands Chair Lift Replace	1,182,400	1,182,415	(15)	100%
PK-6375-12 *CL* GT Uplands Bridge Replace	65,000	64,654	346	100%
Q1 Projects Closed	2,929,650	2,918,323	11,328	100%
YTD	2,929,650	2,918,323	11,328	100%
PWA Public Works - Administration				
1617-0-06 *CL*Storm Pond Sediment Re119	37,000	22,576	14,424	61%
PW-2007-07 *CL*Storm Pond Sedi- Pond 94	36,000	23,657	12,343	66%
PW-2009-07 *CL* Storm Pond Sed - Pond 119	37,000	34,259	2,741	93%
PW-2028-09 *CL*GTSediment Rmvl frm StrmPo	300,000	185,449	114,551	62%
PW-2028-10 *CL* Sediment Rem-Storm Pond	300,000	-	300,000	0%
Q1 Projects Closed	710,000	265,941	444,059	37%
YTD	710,000	265,941	444,059	37%
RE Real Estate				
18-0-01 *CL* Maple Valley Pl/Avondale	12,917,412	12,725,781	191,632	99%
CO-0064-11 *CL* MacMillian Farm Property	5,818,100	5,792,100	26,000	100%
Q1 Projects Closed	18,735,512	18,517,881	217,632	99%
YTD	18,735,512	18,517,881	217,632	99%
Q1 Projects Closed	31,832,755	30,470,178	1,362,579	96%
YTD	31,832,755	30,470,178	1,362,579	96%

Attachment 7 - Reserve Continuity Schedule - March 31, 2014

Continuity Schedule for Reserve and Reserve Funds
City of Vaughan
As At March 31st, 2014

Business Unit	Description	Opening Balance Jan 1, 2014	Total Revenue to Date	Total Expenses to Date	Closing Balance March 31st, 2014	Due From Revenue Fund	Due To Revenue Fund	Available Before Commitments	Commitments	Balance After Commitments (Note 1)
Obligatory Reserves										
60172	Bldg Standards Continuity	16,377,099.97	50,759.80	267,928.00	16,159,931.77	129,884.60	2,377,072.00	13,912,744.37	873,423.00	13,039,321.37
61009	Subdiv. Contrib. Royal Palm	117,740.25	367.94	-	118,108.19	1,103.81	-	119,212.00	-	119,212.00
61010	Subdivider Contributions	4,537,270.99	58,247.72	-	4,595,518.71	-	-	4,595,518.71	-	4,595,518.71
61011	Geodetic Bench	1,002,849.49	-	-	1,002,849.49	-	-	1,002,849.49	50,000.00	952,849.49
61012	Tree Replacement Fee	573,755.03	750.00	14,709.50	559,795.53	-	-	559,795.53	35,453.00	524,342.53
61013	Greenways - WEA	526,060.00	-	-	526,060.00	-	-	526,060.00	-	526,060.00
61014	Open Space - WEA	15,286.34	-	-	15,286.34	-	-	15,286.34	-	15,286.34
61015	Sewer Camera Inspection	1,599,569.63	-	-	1,599,569.63	-	-	1,599,569.63	-	1,599,569.63
61016	Catch Basin Repairs	78,000.00	-	-	78,000.00	-	-	78,000.00	-	78,000.00
61018	*CL* Curb Cuts	-	-	-	-	-	-	-	-	-
61020	Recreation Land	43,595,843.92	243,552.04	225,883.35	43,613,512.61	288,354.10	550,116.65	43,351,750.06	552,138.00	42,799,612.06
61025	Gas Tax Reserve	18,023,459.79	56,318.94	2,800.00	18,076,978.73	7,356,175.98	-	25,433,154.71	19,803,790.00	5,629,364.71
61050	Entry Feature 427 / Hwy 7	140,895.70	440.30	-	141,336.00	1,320.90	-	142,656.90	-	142,656.90
61051	Municipal Rds & Infra Grant	752,256.25	-	-	752,256.25	-	-	752,256.25	330,121.00	422,135.25
61052	Investing in Ontario Grant	2,012,916.55	-	-	2,012,916.55	-	-	2,012,916.55	887,683.00	1,125,233.55
62010	CWDC - Engineering	83,763,693.69	470,185.32	(8,014,008.40)	92,247,887.41	18,846,550.91	8,252,277.40	102,842,160.92	58,011,184.00	44,830,976.92
62020	CWDC - Fire	(79,285.90)	103,059.99	711,902.11	(68,128.02)	793,732.48	-	105,604.46	3,294,684.00	(3,189,079.54)
62040	CWDC - Library Buildings	21,233,855.34	193,683.45	189,629.61	21,237,909.18	1,342,231.62	-	22,580,140.80	17,109,409.00	5,470,731.80
62060	CWDC - Management Studies	(1,812,048.80)	47,701.76	58,310.11	(1,822,657.15)	392,665.82	116,592.89	(1,546,584.22)	2,547,436.00	(4,094,020.22)
62080	CWDC - Parks Development	24,628,100.80	539,116.07	476,503.82	24,690,713.05	4,990,713.16	-	29,681,426.21	9,682,391.00	19,999,035.21
62090	CWDC - Public Works	8,043,226.96	111,278.14	103,746.74	8,050,758.36	753,719.98	-	8,804,478.34	2,183,193.00	6,621,285.34
62100	CWDC - Recreation	38,857,043.24	729,067.45	720.22	39,585,390.47	6,707,111.39	-	46,292,501.86	3,986,547.00	42,305,954.86
63070	D8-Rainbow Creek Drainage	3,085,724.04	9,642.89	-	3,095,366.93	28,409.14	-	3,123,776.07	41,562.00	3,082,214.07
63120	D13-Woodlot Acquisition	252,752.39	288.04	47,156.55	252,938.88	1,105.40	-	254,044.28	-	254,044.28
63150	D15-PD#5 W. Wdbridge Waterma	262,669.82	820.84	-	263,490.66	(3,122.89)	-	260,367.77	2,846,834.00	(2,616,466.23)
63153	D18-PD#6 W. Major Mac. Water	184,210.07	575.66	-	184,785.73	(10,048.85)	-	174,736.88	942,065.00	(767,328.12)
63154	D19-PD#6 E. Rutherford Water	445.84	15,847.73	(281,795.54)	298,089.11	(35,001.37)	-	263,087.74	1,814,533.00	(1,551,445.26)
63155	D20-PD#7 Watermain West	2,242,941.84	7,148.58	(89,206.97)	2,339,297.39	13,687.08	-	2,352,984.47	665,296.00	1,687,688.47
63158	D23-Dufferin/Teston Sanitary	72,171.79	225.54	-	72,397.33	676.61	-	73,073.94	-	73,073.94
63159	D24-Ansley Grove Sanitary	209,785.21	655.58	-	210,440.79	1,966.74	-	212,407.53	-	212,407.53
63160	D25 Zenway/Fogal Sub-Trunk	4,119.11	12.87	-	4,131.98	(95.44)	-	4,036.54	10,725.00	(6,688.46)
63162	D27 Huntingdon Road Sewer	376,901.02	1,177.82	-	378,078.84	3,533.44	-	381,612.28	-	381,612.28
Obligatory Reserves										
		270,542,310.37	2,640,924.47	(6,285,720.90)	279,468,955.74	41,574,674.60	11,296,058.94	309,747,571.40	125,668,467.00	184,079,104.40
Discretionary Reserves										
60000	General Working Capital	23,391,227.82	73,097.59	-	23,464,325.41	-	-	23,464,325.41	-	23,464,325.41
60010	Tax Rate Stabilization Fund	2,831,400.68	6,592.83	1,443,392.46	1,394,601.05	-	1,664,017.54	(269,416.49)	-	(269,416.49)
60020	Vehicle Replacement	4,630,138.31	402,534.62	11,519.04	5,051,153.89	30,580.78	-	5,051,734.67	1,808,093.00	3,243,641.67
60030	Fire Equipment Replacement	4,391,929.43	1,303,508.18	42,141.72	5,663,298.99	19,744.32	-	5,673,040.21	2,216,469.00	3,456,571.21
60040	Insurance	4,510,312.93	-	-	4,510,312.93	-	-	4,510,312.93	-	4,510,312.93
60050	Water	38,570,839.02	120,506.74	17,366.51	38,673,979.25	50,085,328.92	47,102,413.49	41,656,894.68	10,456,459.00	31,200,435.68
60060	Waste Water (Sewer)	37,947,646.07	118,586.39	-	38,066,232.46	55,555,455.34	54,090,400.00	39,531,287.80	2,961,838.00	36,569,449.80
60070	Cemetery	13,342.38	-	-	13,342.38	-	-	13,342.38	-	13,342.38
60080	Suggestion Program	33,302.00	-	-	33,302.00	-	-	33,302.00	-	33,302.00
60090	Industrial Development	27,605.39	86.27	-	27,691.66	-	-	27,691.66	-	27,691.66
60100	City Playhouse	40,481.12	15,149.94	-	55,631.06	311.38	-	55,942.44	22,151.00	33,791.44
60110	Engineering Reserve	10,213,141.83	51,285.87	1,027,028.10	9,237,399.60	2,929,773.33	4,257,971.90	7,909,201.03	136,623.00	7,772,678.03
60120	Sale of Public Lands	5,710,401.79	44,649.53	-	5,755,051.32	-	-	5,755,051.32	13,537,885.00	(7,782,833.68)
60121	Management By Law Reserve	95,817.85	299.43	-	96,117.28	-	-	96,117.28	-	96,117.28
60122	Winterization Reserve	4,360,088.24	13,625.28	-	4,373,713.52	-	-	4,373,713.52	-	4,373,713.52
60125	Kleinburg Parking Reserve	44,354.11	138.61	-	44,492.72	-	-	44,492.72	-	44,492.72
60130	Election Reserve	774,311.57	452,722.54	256,199.00	970,835.11	-	768,595.00	202,240.11	-	202,240.11

Business Unit	Description	Opening Balance Jan 1, 2014	Total Revenue to Date	Total Expenses to Date	Closing Balance March 31st, 2014	Due From Revenue Fund	Due To Revenue Fund	Available Before Commitments	Commitments	Balance After Commitments (Note 1)
60140	Employer Benefit Contributio	22,658,851.73	70,808.91	-	22,729,660.64			22,729,660.64	-	22,729,660.64
60145	WSIB Claims	810,229.73	2,531.97	-	812,761.70			812,761.70	-	812,761.70
60150	Heritage Fund	2,538,998.36	220,508.00	-	2,759,506.36	18,438.18		2,777,944.54	551,157.00	2,226,787.54
60170	Pre 99-Bldgs. & Facil.	17,118,583.76	2,694,395.04	294,543.93	19,518,434.87	91,260.64		19,609,695.51	7,288,759.00	12,320,936.51
60175	Planning Reserve	973,101.83	3,040.94	-	976,142.77			976,142.77	-	976,142.77
60180	Roads Infrastructure	7,401,572.40	444,059.30	23,261.98	7,822,369.72	53,816.25		7,876,185.97	1,666,391.00	6,209,794.97
60186	Streetscapes	664,400.43	478,470.46	-	1,142,870.89	8,458.36		1,151,329.25	-	1,151,329.25
60188	Parks Infrastructure	7,682,000.17	474,362.98	60,803.27	8,095,559.88	46,853.41		8,142,413.29	3,664,811.00	4,477,602.29
60189	Artificial Soccer Turf Reser	398,544.80	1,245.45	-	399,790.25	144,611.36		544,401.61	-	544,401.61
60190	Keele Valley Landfill	1,768,369.07	(8,988.04)	(132,299.03)	1,891,680.06			1,891,680.06	1,451,658.00	440,022.06
60192	City Hall Reserve	23,414.20	559.85	-	23,974.05			23,974.05	11,355.00	12,619.05
60195	Uplands Capital Improv. Res.	(220,400.57)	74,350.45	27,794.55	(173,844.67)	71,880.74		(101,963.93)	161,825.00	(283,788.93)
60200	Year End Expend. Reserve	2,142,098.66	-	44,596.41	2,097,502.25			2,097,502.25	-	2,097,502.25
60210	Innovation Reserve	2,535,364.35	7,923.01	-	2,543,287.36			2,543,287.36	360,500.00	2,182,787.36
60211	Informat Tech Asset Replacem	398,299.44	1,063,491.18	99,148.11	1,362,642.51			1,362,642.51	1,332,037.00	30,605.51
60212	Library Materials Reserve	134,465.56	1,470,413.49	-	1,604,879.05	25,565.22		1,630,444.27	1,624,069.00	6,375.27
61000	Senior Citizen Requests	201,289.45	629.03	-	201,918.48			201,918.48	-	201,918.48
61030	Debenture Payments	12,488,596.19	38,964.36	-	12,507,560.55	689,289.40	2,500,000.00	10,696,849.95	-	10,696,849.95
	Total Discretionary Reserves	217,284,120.10	9,639,550.20	3,215,496.05	223,708,174.25	109,771,367.62	110,383,397.93	223,096,143.94	49,251,980.00	173,844,163.94
	Total Reserves	487,826,430.47	12,280,474.67	(3,070,224.85)	503,177,129.99	151,346,042.23	121,679,456.87	532,843,715.35	174,920,447.00	357,923,268.35

New Building Canada Fund (NBCF)

The 2007 Building Canada Fund (BCF) expired on March 31, 2014 and was replaced with the New Building Canada Fund (NBCF) on April 1, 2014. The New Building Canada Fund is a Federal government initiative designed to fund national, regional and local infrastructure projects. NBCF builds on the original program by providing funding over a duration of ten years (2014-2024) through the implementation of two new funding streams (National Infrastructure Component & Provincial-Territorial Infrastructure Component) as well as the renewal/expansion of the existing Gas Tax and Public Private Partnership Canada programs.

Details regarding the application process are not yet available and may be further delayed pending Provincial Election results. Staff continues to monitor the provincial website (www.gov.on.ca/en/infrastructure/bcf.asp).

NBCF program details are as follows:

National Infrastructure Component (NIC) *NEW*

NIC will provide a ten year \$4 Billion Federal investment to *support projects of national significance with broad public benefits and contribute to long term economic growth*. Potential projects, jointly identified by the Provinces and Federal government, will undergo an eligibility review prior to submitting a Business Case to Infrastructure Canada. Projects with minimum total eligible costs of \$100 million will undergo a two stage P3 (Public Private Partnership) screening administered by PPP Canada. Opportunities for municipalities under this funding component appear limited due to the minimum value requirements.

Provincial-Territorial Infrastructure Component (PTIC) *NEW*

The PTIC will contribute a \$10 Billion Federal investment to Provinces and Territories, over ten years, utilizing the same funding formula as the past program: \$250 Million Base Amount + Per Capita Funding. *Ontario's ten (10) year total allocation equates to approximately \$2.7 Billion calculated as follows:*

Ontario's Ten Year PTIC Funding		
<i>Base Funding</i>	<i>Per Capita Distribution</i>	<i>Total Funding</i>
\$250,000,000	\$2,470,342,980	\$2,720,342,980

The Province will receive the funds on an annual basis at \$25 Million per year + Per Capita Funding and administer the program through the Ministry of Infrastructure. This cost share program provides for 1/3rd contributions from Federal, Provincial and Municipal partners to *support medium to large scale initiatives that encourage job creation/economic growth, clean environment and stronger communities*. Funding to municipalities will be provided for initiatives relating to "construction renewal, rehabilitation or material enhancement of infrastructure for public use" and must pertain to one (1) of the Eligible Categories of Investment (some are also Gas Tax applicable categories) as noted below:

PTIC ELIGIBLE INVESTMENT CATEGORIES	
*Highways & Major Roads	*Disaster Mitigation
*Public Transit	*Local & Regional airports
*Drinking Water	*Short Line rail
*Wastewater	*Short Sea shipping
*Solid Waste management	Green Energy
*Connectivity & Broadband	Innovation (post-secondary infrastructure)
*Brownfield redevelopment	Northern Infrastructure

**Categories that are also applicable to Gas Tax*

The NBCF divides the \$10 Billion PTIC share between two (2) sub-component funding programs:

- i. National and Regional Projects (PTIC-NRC): \$9 Billion
 - Approximately \$2.4 Billion of the Ontario allocation for medium to large projects
 - Open to municipalities with populations greater than 100,000 such as the City of Vaughan

- Municipal 1/3 contributions projects with the potential that some projects may stack Federal funding to a maximum of 50%

ii. Small Communities Fund: \$1 Billion

- Approximately \$270 Million of the Ontario allocation
- Open to municipalities with populations of 100,000 or less

As noted above, the Ontario Ministry of Infrastructure will be responsible for administering the program and will disseminate information regarding the program details and application process. However, to date *these details have not yet been forthcoming, and may be postponed pending result of Provincial election. Staff will continue monitoring the situation closely.*

Gas Tax

Gas Tax is a federally legislated infrastructure program that provides funding to municipalities for specific local priorities. Funding is calculated on a per-capita basis and provided in two increments per year. The City of Vaughan currently receives approximately \$7 Million per year which is anticipated to remain the same until publication of the 2016 Census population data. Under the NBCF *Gas Tax will be indexed at 2% per annum commencing in 2016* and be applicable to additional Investment Categories as noted below:

GAS TAX ELIGIBLE CATEGORIES OF INVESTMENT		
Existing	New	*New (also PTIC applicable)
Local Roads & Bridges	Culture	*Highways
Public Transit	Tourism	*Local & regional airports
Wastewater	Sport	*Short-Line rail
Drinking water	Recreation	*Disaster Mitigation
Solid Waste Management		*Broadband & Connectivity
Community Energy Systems		*Brownfield redevelopment

To date *details regarding these new categories have not yet been forthcoming, but are expected in the near future. Staff will continue monitoring the situation closely.*

PPP Canada: Public Private Partnerships or P3s

P3 projects are delivered by government in partnership with the private sector. Typically, the private sector incurs a major share of the project's financing and construction risk and assumes maintenance once completed. *Under the NBCF, all projects with minimum total eligible costs of \$100 million will be required to undergo a two stage P3 Screening administered by PPP Canada.* Stage one (1) is the Suitability Assessment (SA). If the project is deemed suitable it will move to Stage two (2) - Procurement Option Analysis (POA) which requires the applicant to compare the project cost via traditional procurement delivery to the P3 delivery model. Should the analysis determine that cost savings will be realized through a public private partnership, Federal funding will be contingent on delivering the project as a P3.