

CITY OF VAUGHAN

EXTRACT FROM COUNCIL MEETING MINUTES OF MAY 19, 2015

Item 1, Report No. 9, of the Finance, Administration and Audit Committee, which was adopted without amendment by the Council of the City of Vaughan on May 19, 2015.

1 ENDING DECEMBER 31, 2014 – CONSOLIDATED QUARTERLY REPORT

The Finance, Administration and Audit Committee recommends:

- 1) That the recommendation contained in the following report of the Commissioner of Finance & City Treasurer, the Director of Financial Planning & Analytics and the Director of Financial Services, dated May 4, 2015, be approved; and**
- 2) That the presentation by the Director of Financial Planning & Analytics and C1, presentation material entitled: “*Ending December 31, 2014 – Consolidated Quarterly Report*”, dated May 4, 2015, be received.**

Recommendation

The Commissioner of Finance & City Treasurer, the Director of Financial Planning & Analytics and the Director of Financial Services recommend:

1. That the 2014 Consolidated Fourth Quarter Variance Report be received; and
2. That in accordance with Section 9 of the Capital Project Financial Administration and Reporting Policy, the funding sources for the budget overages of five capital projects illustrated in Attachment 8 be approved and projects closed.

Contribution to Sustainability

Not applicable.

Economic Impact

The quarterly variance report monitors actual spending performance to the City's calendarized financial plan. There is no economic impact arising from this report as budgets and projects have been previously approved by Council.

Actual performance was unfavorable by \$4.4m, largely a result of severe winter events. This required an unanticipated withdrawal from the winterization reserve to balance the City's position. The winterization reserve is intended for this purpose as authorized through policy. Previous quarterly variance reports advised the Winterization reserve would be drawn upon once the extent of the City's year end position was known.

Attachment 8 provides details of five capital projects that will be closed with budget overages totalling \$19,235, funded from the referenced funding sources. The amounts noted are within the threshold set out in section 8 of the Capital Project Financial Administration and Reporting Policy, therefore budget amendments were not required.

Communication Plan

The report and all attachments are available publicly on the Agenda, Minutes & Extract page of the City's website (www.vaughan.ca).

Purpose

To report on the City's financial results for the fourth quarter ended December 31, 2014, including an update on grant activity, and high profile capital projects.

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Background – Analysis and Options

The attached fourth quarter variance report compares actual operating and capital results for the period ending December 31, 2014, relative to approved budgets and on the same basis as the budget. Consequently, amortization of tangible capital assets and post retirement employee benefits are excluded, while transfers to and from reserves and net debenture financing requirements are included.

The quarterly results for City Operations, Water and Wastewater Operations, and Capital are presented together in one consolidated report. This action is intended to provide stakeholders with a more complete view of the City's financial results. The report provides a brief executive summary followed by summaries for City Operations, Water and Wastewater Operations, and Capital. Additional detail is provided as attachments.

Fourth Quarter Overview

The City ended the year in a balanced position by drawing on reserves and applying for Ice Storm Assistance from the Province

At December 31, 2014, prior to any additional year-end transfers from reserves, the City's year end position was \$4.4M unfavourable. This was primarily as a result of the costs associated with a longer and colder winter at the beginning of 2014. A transfer from the Winterization Reserve was processed to fully offset this unfavourable variance, resulting in a balanced final unaudited operation result.

Revenue for 2014 was \$6.7M greater than budgeted, largely as a result of the accrual of the Ice Storm grants which are offset by planned corporate reserve transfers that were not required. Expenditures were \$11.1M greater than budgeted, largely as a result of the Ice Storm costs and \$4.5M in costs associated with the longer and colder winter at the start of 2014 offset by expenditures associated with standard City Operations. Combined, the City's year end financial position was \$4.4M unfavourable.

A \$4.4M transfer from the Winterization reserve was processed to fund this difference. The purpose of this reserve is to offset significant unfavourable budget variances due to severe winter conditions. Past quarterly variance reports stated that the Winterization reserve would be drawn upon to fund these winter control costs once the extent of the City's year end position was known. If not for these increased winter control costs, the City's year end position would have been \$0.1M favourable. As such, it was appropriate that a draw of \$4.4M on the Winterization reserve be processed. This draw represents 86% of the available reserve balance, resulting in a year-end Winterization reserve balance of \$0.7M.

Staff reported at the January 12th Finance, Administration and Audit Committee meeting that the application for financial assistance to reimburse a portion of the total cost of the 2013 Ice storm was submitted to the Ontario Ice Storm Assistance Program on December 21, 2014. The amount of the claim was \$10.2M, which represents 57% of the estimated \$17.8M 2013 Ice Storm related damage estimate. The remaining costs, most related to tree replacement, are not eligible for reimbursement.

The amount of the claim has been accrued as a receivable from the Province. The accrued revenue fully offsets the clean-up costs incurred during the year. A preliminary review of the accrual occurred during the interim audit work by the City's auditors. Final audit results are expected in June 2015.

In March 2015 the Province notified the City that an interim payment of \$3.6M was approved. The interim payment is expected to be received in the early part of 2015. It should be noted that staff have been advised that the province's full review could take up to two years.

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Water and Wastewater operations were substantially on target for the year, requiring only a small additional draw from reserves

The City's combined Water and Wastewater operations resulted in a \$339K unfavourable variance. Sales revenues experienced a significant decline during the summer months likely due to conservation efforts and weather. However, new account activations for both residential and commercial exceeded budget. Favourable contributing factors are a result of lower than expected installation service requests and repairs in contractor labour and materials. This is primarily due to lower demand and a shift in priorities experienced from the harsh winter conditions, earlier in the year. Additional favourable expenses from general administration are a result of cost savings in discretionary and new positions or vacancies not yet filled.

The overall capital position was on target

The majority of closed projects were completed on or below approved budget. Five memos under Section 8 of the Capital Project Administration and Reporting Policy totaling \$0.02M were received requesting approval to complete with actuals exceeding the capital budget. Other than the above noted draw from the Winterization reserve, all other transfers from reserves were processed as required.

Table 1 below summarizes and illustrates the City's financial results, which is followed by a brief summary for each area.

Table 1 - Summary of the City's Q4 2014 Financial Results

Operations (M\$)				
	City	Water	Wastewater/ Storm	Total
Revenue				
YTD Budget*	254.0	51.8	59.6	365.4
YTD Actual	260.7	49.4	56.8	366.9
Variance	6.7	-2.4	-2.8	1.5
%	2.63%	-4.63%	-4.70%	0.41%
Expenditure				
YTD Budget	254.0	46.1	53.6	353.7
YTD Actual	265.1	44.1	50.7	359.9
Variance	-11.1	2.0	2.9	(6.2)
%	-4.35%	4.34%	5.41%	-1.74%
Net fav. / (unfav.) variance	-4.4	-0.4	0.1	-4.7
Add'l Resv. Transfers	4.4	0.4	-0.1	4.7
Surplus/ (Deficit)	0.0	0.0	0.0	0.0

** City Related Budget is comprised of \$93.7M in Non-tax revenues and \$160.3M in Taxation Revenues*

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Capital (\$M)

	Prior Years			2014					2014 Adjusted	
	Total Available Budget	Total Actual Spend	Variance Q4-13	2014 Budget	Available Budget (A)	Actual Spend	Variance Q4-14		Major Y/E 2013 Accrual Reversals (B)	Adjusted Variance Q4-14 (C)
							\$	%		
2014 Budget Projects - Closed	0.0	0.0	0.0	0.0	0.0	0.1	(0.1)	0%	0.0	(0.1)
2014 Budget Projects - Active	0.0	0.0	0.0	34.3	34.3	1.8	32.5	95%	0.0	32.5
Total 2014 Budget Projects	0.0	0.0	0.0	34.3	34.3	1.9	32.4	94%	0.0	32.4
Prior Budget Projects - Closed	69.1	56.5	12.6	0.0	12.6	5.5	7.1	56%	0.0	7.1
Prior Budget Projects - Active	520.3	379.8	140.4	7.1	147.5	55.7	91.8	62%	17.5	109.3
Total Prior Budget Projects	589.4	436.3	153.1	7.1	160.2	61.2	98.9	62%	17.5	116.4
Total	589.4	436.3	153.1	41.4	194.4	63.1	131.3	68%	17.5	148.8

Note: A) Above available budget balance includes in-year budget amendments

B) Y/E 2013 audit accrual reversals illustrated separately to focus on actual unspent values

C) Combined Active Adjusted Variance equals the Variance on Attachment 3, and combined Closed Adjusted Variance equals the Variance on Attachment 6

General Note: Capital project timing can span multiple years. The above chart aims to illustrate this occurrence and presents activity related to prior budgets separately.

City Operating Budget Results

The 2014 Operating Budget for the City was \$254.0M. At the end of the fourth quarter, the City experienced a \$4.4M net unfavourable variance before any mitigating reserve transfers. Revenue for 2014 was \$6.7M greater than budgeted, largely as a result of the accrual of the Ice Storm grants which are offset by planned corporate reserve transfers that were not required. Expenditures were \$11.1M greater than budgeted, largely as a result of the Ice Storm costs and \$4.5M in costs associated with the longer and colder winter at the start of 2014 offset by expenditures associated with standard City Operations.

The table below illustrates the net year end results for the City.

Net Results (\$M)	Budget	Actual	-Under / Over	% Variance
Supplemental Taxation	3.5	3.3	-0.2	-5.6%
Grant / Payment In Lieu	2.6	2.6	0.1	4.5%
Reserves And Other Transfers	10.6	6.2	-4.4	-41.6%
Departmental Expenditures	-182.1	-181.0	1.1	-0.6%
Corporate	5.0	4.3	-0.7	-14.4%
Net City Operations	-160.3	-164.7	-4.4	2.7%
Ice Storm 2013	0.0	10.2	10.2	
Subtotal	-160.3	-154.4	5.8	-3.7%
Ice Storm 2013 Accrual	0.0	-10.2	-10.2	
Winterization Reserve Draw	0.0	4.4	4.4	
Levy Funded	-160.3	-160.3	0.0	0.0%

At year end a transfer from the Winterization Reserve was processed to offset the unfavourable variance. The main areas that contributed to this negative \$4.4M variance are summarized in the sections below.

Excluding Provincial Ice Storm Assistance and additional transfers from reserves, non-tax revenue was \$3.5M less than planned

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City Revenue Variance Overview

Revenue	Budget	Actual	-Under / Over	% Variance
Taxation	160.3	160.2	-0.1	-0.1%
Supplemental Taxation	3.5	3.3	-0.2	-5.6%
Grant / Payment In Lieu	2.6	2.8	0.1	4.5%
Reserves And Other Transfers	24.4	20.0	-4.4	-18.2%
Fees And Service Charges	39.5	38.4	-1.1	-2.9%
Corporate	23.7	25.9	2.2	9.4%
City Operations	254.0	250.5	-3.5	-3.6%
Winterization Reserve	0.0	4.4	4.4	
Ice Storm 2013 Accrual	0.0	10.2	10.2	
Total	254.0	265.1	11.1	11.7%

Revenues were \$250.5M as of December 31, 2014, \$3.5M less than planned. This variance stems from the following:

- **Taxation** – was \$0.1M lower than budgeted as a result of slightly lower than anticipated assessment growth.
- **Supplemental Taxation** – was \$0.2M lower than anticipated due to fewer tax roll additions processed by the Municipal Property Assessment Corporation during the year. The 2015 Budget has been adjusted to align with recent experience.
- **Reserves & Other Transfers** – Before the additional winterization reserve transfer, this category was \$4.4M less than budgeted as a result of planned transfers of \$7.1M not being required during the year, partially offset by an unplanned transfer from the Insurance Reserve. Details of these variances are:
 - \$3.2M of planned withdrawals that were not required for Engineering Services, Building Standards Service Continuity Reserve and DC Growth projects as a result of lower than expected department expenditures
 - A \$0.4M lower transfer from the Election Reserve as a result of lower than anticipated election costs
 - A \$0.4M lower Administration Recovery from Capital as a result of a reversal of 2013 year end accruals
 - A planned \$3.1M transfer from the Tax Rate Stabilization reserve which was not required
 - A \$2.6M transfer from the Insurance Reserve as a result of a settlement payment has reduced the above position, but is fully offset by increased insurance expenditures in the City Clerk Department
- **User Fees/Services Charges** – are \$1.1M less than budget as a result of varying and offsetting variances within By-law & Compliance, Development Planning, Building Standards, Development Transportation Engineering, Recreation, Fire & Rescue Services, Licensing, and Buildings & Facilities. All these variances are explained in more detail in Attachment 2.
- **Corporate Revenue** – A favourable variance of \$2.2M can be largely attributed to better than anticipated PowerStream investment revenues of \$1.9M. The remaining \$0.3M is made up of smaller favourable variances in a number of other Corporate Revenue accounts. Details on these variances are provided in Attachment 2.

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At year-end, \$4.4M was transferred from the Winterization Reserve to fund the greater than anticipated winter control activities associated with the extreme winter at the beginning of 2014. A corporate accrual in the amount of \$10.2M was processed to account for the anticipated funding to be received as a result of the Ontario Ice Storm Assistance Program application which fully offset the storm clean-up costs.

Excluding reimbursable Ice Storm related costs, City expenditures were \$0.9M more than planned

City Expenditure Variance Overview

Expenditures	Budget	Actual	-Under / Over	% Variance
Departmental Expenditures	221.6	219.3	2.3	1.0%
Reserve Contrib. & Corp. Exp.	11.6	17.1	-5.5	-136.0%
Long Term Debt	14.0	12.1	1.9	13.6%
Contingency	0.4	-0.1	0.5	117.3%
Capital From Taxation	6.4	6.4	0.0	0.0%
City Operations	254.0	254.7	-0.9	0.28%
Ice Storm 2013	0.0	10.2	-10.2	
Total	254.0	264.9	-11.1	4.3%

Actual total expenditures from normal City operations were \$250.2M as of December 31, 2014, \$3.8M less than the budgeted \$254.0M. Layering in costs associated with pressures resulting from the harsh winter conditions at the beginning of 2014, the expenditure position is \$0.9M more than budget. This variance stems from the following:

- **Department Expenditures** – Department expenditures excluding Ice Storm related costs, were \$2.3M less than budgeted. This is as a result of:
 - Labour costs that were \$7.5M less than budget. This was primarily attributable to general turnover vacancies, and new complement positions that were not filled for most of the year. The year-end payroll accrual reversals due to past year payment timing have self-corrected at year-end. The 2014 Budget include a corporate estimate of labour savings associated with normal turnover of \$4.4M.
 - Winter control costs were \$6.2M greater than budgeted, of which \$4.5M can be attributed to the harsh 2014 winter conditions at the beginning of the year. The remaining \$1.7M is attributed to costs associated with to additional unplanned salt purchases.
 - Additional savings totalling \$0.9M in General Maintenance, YRT Ticket Purchases, Protective Clothing, Computer Hardware and Software, Professional Fees, Communications and Training and Development.
- **Reserve Transfers and Corporate Expenditures** – Excluding Ice Storm Costs, the overall, transfers to reserves and corporate expenditures were \$5.4M more than budgeted due to:
 - Anticipated labour savings of \$4.4M associated with normal turnover vacancies was budgeted corporately but the actual savings of \$7.5M have been accounted for in the departments.
 - As at December 31, 2014, OMB and VMC projects were not fully staffed, resulting in a combined favourable variance to budget of \$0.4M. Recruitment is currently underway to fill these roles. These year-end savings were transferred to the Year-End Expenditure reserve to carry sufficient funds forward into future years
 - Unplanned expenditure of \$0.9M related to a corporate reorganization.

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2013 Ice Storm costs equate to \$10.2M, increasing total variance for transfers to reserves and corporate expenditures to \$15.6M. These are the costs associated with clean-up efforts that occurred in the first half of 2014. As mentioned above, an application for financial assistance to reimburse these costs was submitted to the Ontario Ice Storm Assistance Program on December 21, 2014. An accrual has been made to record expected funds to be received from the province, resulting in a net impact of \$0 related to the 2013 Ice Storm on the City's year-end financial position.

- **Long-term Debt** – There were no new debt issuances in 2014, resulting in less than planned principal and interest payment equating to the \$1.9M favourable variance.
- **Contingency** – A year-end accounting entry to adjust the accounts receivable balance contributes to a favourable variance of \$0.5M

Variance Summary:

A summary of the variances by major category is provided below. A more detailed financial summary is provided as Attachment 1. Further explanations on specific variances are provided as Attachment 2.

City of Vaughan 2014 OPERATING BUDGET FOURTH QUARTER VARIANCE REPORT			Variance ('000,000)
<u>Revenues</u>			
Reserves and Other Transfers			
Winterization Reserve *	4.4		
Insurance	2.7		
DC Growth Projects	-0.3		
Admin Recovery from Capital	-0.4		
Election Reserve	-0.4		
Engineering Reserve	-1.3		
Building Std Continuity Reserve	-1.6		
Tax Rate Stabilization	-3.1		-0.1
Fees & Service Charges			
Clerks - Licensing	0.3		
Fire And Rescue Services	0.2		
Culture	0.2		
Development & Transportation Eng.	-0.2		
Recreation	-0.2		
Building Standards	-0.4		
By-law & Compliance	-0.4		
Development Planning	-0.9		
Other (under \$100K var.)	0.4		-1.1
Corporate Revenue			
Ice Storm Emergency – ODRAP*	10.2		
PowerStream Dividends	1.5		
Mayor's Gala/Golf Classic	0.5		
Investment Income	0.3		
Miscellaneous Revenue	-0.3		
Other (under \$100K var.)	0.2		12.5
Supplemental Taxation			-0.2
Other (Grants/PIL)			-0.0
Total Revenues			11.1
			Variance ('000,000)

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Expenditures

Departmental Expenses

Building & Facilities	2.3	
Building Standards	1.4	
Development & Transport. Engineering	1.2	
Engineering Services	1.0	
Vaughan Public Libraries	0.8	
By-Law & Compliance	0.4	
Development Planning	0.4	
Financial Planning & Analytics	0.4	
Recreation	0.3	
Fleet Management	0.3	
Council	0.3	
Information Technology Management	0.2	
Policy Planning	0.2	
Human Resources	-0.3	
Clerks - Insurance	-3.1	
Public Works	-5.3	
Other-(various departments under \$200k var.)	1.5	2.3

Corporate Expenditures

Major OMB Hearing	0.4	
Election	0.3	
Tax Adjustments	-0.4	
Mayor's Gala/Golf Classic	-0.5	
Corporate Reorganization	-0.9	
Anticipated Labour Savings	-4.4	
Ice Storm 2013 *	-10.2	
Other (under \$100K var.)	0.1	-15.8

Long Term Debt

1.9

Contingency

0.5

Total Expenditures

-11.1

Net Variance

\$ 0.0

*Unexpected events

Water and Wastewater/Storm Operating Budget Results

Following are the fourth quarter financial operating results and analysis for both the water and wastewater/storm operations.

The water/wastewater system in York Region operates as a two-tier system. The Region of York is responsible for the supply of water and wastewater services and the lower tier municipalities are responsible for the water and wastewater distribution systems within the local municipality. The net revenues that are generated annually by the City of Vaughan from the operations of the water and wastewater/storm utilities fund costs associated with the purchase of water supply and wastewater services from the Region of York, as well as the City's administration, financing costs, system operational and maintenance costs and most importantly funding to build the reserves for future infrastructure renewal.

Water Operations

Year to date actual water revenues for the period ending December 31, 2014 are unfavourable by \$2.5M which is comprised of unfavourable residential revenue at \$2.4M, commercial revenue at \$216K offset by favourable miscellaneous water revenue at \$106K.

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The residential consumption per household is down by 7.9% attributing to lower than expected billing revenue. Compared to budget a significant decline in consumption revenue was experienced during the summer months likely due to precipitation, weather and conservation. Actual growth by the end of the year exceeded budget by 30% which represents new account activations.

Commercial consumption activity is trending slightly lower than budget (1%), attributing to slightly unfavourable revenue, however new account activity has exceeded budgeted growth expectations by the end of the year.

Overall water purchases are favourable by \$1.6M due to significantly lower sales demands at \$1.1M offset by unfavourable non-revenue water (NRW) consumption of \$500K or 1.7%. Higher than expected watermain breaks due to weather conditions contribute to the unfavourable NRW.

The Gross Margin indicates the net funding available to the City after the Region of York has been paid for the water supply and is unfavourable by \$1.5M.

Other revenues consist of installation, service fees and interest which are favourable by \$64K, primarily due to interest at \$69K. Favourable meter installations exceeded budget which offset much lower than expected service connections. Both services are based on demand.

Water operating expenses are favourable by \$925K which is the result of favourable maintenance and installation costs of \$466K and favourable general administration of \$464K. The favourable variances are largely due to lower than expected service requests in areas such as water connections, meter and valve repairs and valve exercising. These are offset by higher than expected activities for contractor labour and material due to harsh winter conditions experienced in the first quarter. Watermain and water service repairs were unfavourable due to increased frozen services and higher than normal watermain breaks in 2014.

General administration expenses are favourable due to savings in discretionary spending such as professional fees and costs related to new positions and vacancies not yet filled.

As a result of the above, the 2014 water lifecycle contribution of \$5.3M is unfavourable by \$485K.

City of Vaughan Statement of Operations Water Division For the period ending December 31, 2014

	2014 Budget	2014 Actual	2014 Variance
Water Revenues			
Residential Billings	31.4	28.9	-2.4
Commercial Billings	19.1	18.9	-0.2
Other	0.3	0.4	0.1
	\$50.8	\$48.3	-\$2.5
Water Purchases			
Metered Water Purchases	31.4	29.8	1.6
Unmetered Water	4.7	5.2	-0.5
	\$36.1	\$35.0	\$1.1
Gross Margin	\$14.7	\$13.3	-\$1.5
Other Revenues	\$1.0	\$1.1	\$0.1

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Expenses

Maintenance and Installation Cost	5.0	4.5	0.5
General Administration	4.2	3.8	0.5
Joint Service Costs	0.8	0.8	0.0
	\$10.0	\$9.1	\$0.9
Net Water Operations	\$5.7	\$5.3	-\$0.5
Budgeted Lifecycle Contribution	\$5.7	\$5.7	\$0.0
Reserve Adjustment	\$0.0	-\$0.5	-\$0.5
Surplus	\$0.0	\$0.0	\$0.0

Wastewater/Storm Operations

Wastewater year to date billing is based on water consumption, therefore trending is very similar to water revenues. Wastewater billings are unfavourable by \$2.8M for the period ending December 31, 2014 comprised of residential billings \$2.9M offset by slightly favourable commercial revenue at \$52K.

The favourable treatment variance of \$1.5M is a combination of favourable treatment charges relative to lower than expected sales and unfavourable non-revenue treatment charges. This relates directly to the non-revenue water variance.

The unfavourable gross margin of \$1.3M is the result of unfavourable sales, primarily residential revenue at \$2.9M net of favourable treatment charges.

Other revenues consist of installation, service fees and interest which overall are slightly favourable by \$26K. New development recoveries exceeded budget which offset much lower than expected sanitary service connections and slightly lower interest.

Operating expenses are favourable by \$1.4M primarily due to maintenance and installation at \$733K and storm operations at \$386K attributed by lower than expected contractor labour and materials related to emergency repairs, service connections, flushing and cleaning activities.

General administration is favourable by \$297K due to **costs related to new positions and vacancies not yet filled** and discretionary spending such as professional fees.

As a result of the above, the wastewater/storm lifecycle contribution of \$6.2M is favourable by \$146K.

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City of Vaughan
Statement of Operations
Wastewater Division
For the period ending December 31, 2014

	2014 Budget	2014 Actual	2014 Variance
Wastewater Revenues			
Residential Billings	36.2	33.3	-2.9
Commercial Billings	22.5	22.6	0.1
	\$58.7	\$55.9	-\$2.8
Wastewater Expenses			
Regional Treatment Charges	\$45.2	\$43.7	\$1.5
Gross Margin	\$13.5	\$12.2	-\$1.3
Other Revenues	\$0.9	\$0.9	\$0.0
Expenses			
Maintenance and Installation	3.8	3.0	0.7
General Administration	2.3	2.0	0.3
Storm Sewer Maintenance	1.8	1.4	0.4
Joint Services	0.5	0.5	0.0
	\$8.4	\$7.0	\$1.4
Net Wastewater Operations	\$6.0	\$6.2	\$0.1
Budgeted Lifecycle Contribution	\$6.0	\$6.0	\$0.0
Additional Reserve Contribution	\$0.0	\$0.1	\$0.1
Surplus	\$0.0	\$0.0	\$0.0

Capital Budget Results

Overall, the Capital Budget performance is favourable, with the majority of projects completed in the year coming in under assigned budget. This section is intended to provide an update on quarterly activity for the following:

- Open Capital Project Spend Performance
- High Profile Capital Projects
- Closed Capital Projects Budget vs. Actual
- Reserve and Reserve Fund positions
- Grant Activity

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Open Capital Project Spend Report (Attachment 3)

Year	# of Projects				Budget		Unspent Funds	
	Q3 Open	Closed	New	Q4 Open	\$M	%	\$M	%
2014	197	2	1	196	34.3	6%	32.5	95%
2013	129	22		107	61.4	10%	36.0	59%
2009-2012	205	26		179	231.3	40%	80.3	35%
2006-2008	42	8		34	64.5	11%	10.7	17%
2005 and older	17	3		14	193.4	33%	6.0	3%
Total	590	61	1	530	584.8	100%	165.4	28%

At December 31, 2014, there were 530 open capital projects with \$165.4M of available budget remaining. There are 227 projects that have been open since 2012 or earlier; but 90 or 40% of these older projects are considered inactive for the following reasons:

- Regional Invoice – waiting to receive and pay final invoices from the Region
- Maintenance/Warranty – project is complete but is on a maintenance or warranty period; project will be closed at the end of the maintenance or warranty period
- DC repayment – agreements are in place whereby payment is dependent on development charge collection timing
- External Invoice – waiting to receive final invoices to be received and paid
- On Hold – project may be on hold
- Completed – works are completed and the project will be closed in the following quarter

In total, there are 137 inactive projects, 90 of the projects have been open since 2012 or earlier. The breakdown of the classification of the 137 open inactive projects is as follows:

Classification	#	\$M
Regional Invoice	9	11.3
Maintenance	26	8.8
DC Repayment	28	8.0
External Invoice	23	3.6
Warranty	27	1.7
On Hold	4	0.7
Complete	20	0.4
Grand Total	137	34.7

A further 40 projects are annual projects for which new funds are approved each budget cycle, with the approved funds added to the existing project number. The table below provides a further breakdown of open capital projects:

Year	Q4 Open		Inactive		Annual		Active	
	#	\$M	#	\$M	#	\$M	#	\$M
2014	196	32.5	14	5.4	4	0.77	178	26.3
2013	107	36.0	33	6.5	7	1.79	67	27.7
2009-2012	179	80.3	61	12.3	23	7.13	95	60.9
2006-2008	34	10.7	19	7.3	6	1.21	9	2.2
2005 and older	14	6.0	10	3.2			4	2.8
Total	530	165.4	137	34.7	40	10.9	353	119.8

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EXTRACT FROM COUNCIL MEETING MINUTES OF MAY 19, 2015

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At December 31, 2014, of the 530 open projects, 137 projects with a project balance of \$37.7M are inactive, leaving 393 annual and active projects with a project balance of \$130.7M.

New Capital Projects

During the fourth quarter, Council approved one new project to the 2014 Capital Budget:

- PL-9547-14 Land Use Study – Kipling/Highway 7 - \$57,657 – a study for the area at the northeast quadrant of the Kipling Avenue and Regional Road 7 intersections to address land use designations, density and building heights and identify opportunities where intensification may occur.

Budget Amendments

During the fourth quarter, Council approved one capital budget amendments:

- CO-0066-11 Block 40 Parkland Acquisition – per By-Law 116-2014 a final payment for land compensation for the acquisition of lands municipally known as 4020 Major Mackenzie Drive.

Attachment 3 provides the budget to actual financial status with managing departments' comments for each open capital project. It is important to note this information is compiled as of December 31, 2014 and the reader is cautioned on the following:

- A completed capital project will remain active or open until all invoices are paid and funding is complete. Projects are not closed until approved by the department. As a result, projects that are substantially funded will reside on the Open Capital Project Spend Report. It is important to note this report represents projects from current and prior budget years and total balances are the combined value.
- Projects that are debenture financed, as approved by Council, are not closed until debenture financing is acquired through the Region of York. Furthermore, project financing is not typically requested until the project is substantially complete, which is contingent on a timeframe to determine outstanding invoices and settlement issues. In the case of Engineering Projects, this may take up to several years.
- Capital work is continuously underway and current information will vary from this report.

High Profile Capital Projects

Section 10.2 High Profile Capital Project Reporting of the City's Capital Project Financial Administration and Reporting Policy states that as part of the quarterly report, each identified high profile capital project will require an additional status report with comprehensive details submitted by the appropriate department.

High Profile Projects are selected based on one of the following criteria:

- A total capital project budget value equal to or greater than \$5 million
- A contingency level of 20% or more
- Identified as a high visibility or sensitive project by SMT or Council

The following projects were selected for reporting and status reports are provided as Attachment 4:

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Project Title	Approved Budget	Future Budget Requests	Total	>\$5M	=>20%
Lead Department: Building & Facilities					
North Thornhill Branch Library (Block 10)	4,220,550		4,220,550		
Station 7-3 Relocation	9,537,975		9,537,975	X	
Civic Centre Resource Library - Construction	15,177,972		15,177,972	X	
Civic Centre - Demolition, Parking and Storm Drainage	2,069,300	20,970,800	23,040,100	X	
Lead Department: Parks Development					
Maple Valley Plan	8,005,514	27,494,486	35,500,000	X	
Lead Department: Development Transportation Engineering					
Millway Avenue Widening & Realignment	6,769,800		6,769,800	X	
Vaughan Metropolitan Centre NE Storm Water Management Pond	630,360	6,282,306	6,912,666	X	X
Black Creek Renewal	2,342,580	45,398,233	47,740,810	X	X
Lead Department: Engineering					
Corporate Asset Management	3,044,000		3,044,000		
Lead Department: City Manager					
Vaughan Hospital Precinct Development	80,000,000		80,000,000	X	

Financial Planning & Analytics staff worked with the identified Lead Departments to complete the reports for fourth quarter reporting.

Capital projects closed during the Fourth Quarter

Financial Planning & Analytics staff together with City departments reviewed all active capital projects listed as of December 31, 2014 to determine which capital projects could be consolidated and/or closed. Overall, 61 capital projects with budgets totalling \$18.8M were closed in the fourth quarter of 2014. Total actual project costs came in at 89% of budget, freeing up \$2.0M in the original funding sources for future project consideration. Savings occurred across many departments as follows:

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Department	Budget	Actual	Remaining	Spend	# Projects
Innovation & Continuous Improvement	205,700	0	205,700	0.0%	1
Public Works	314,749	103,260	211,489	32.8%	2
Access Vaughan	100,970	59,371	41,599	58.8%	2
Financial Planning & Analytics	309,000	183,387	125,613	59.3%	1
Development & Transportation	1,252,350	814,502	437,848	65.0%	7
Parks Development	168,350	119,943	48,407	71.2%	2
Building & Facilities	1,425,300	1,034,601	390,699	72.6%	7
Information Technology	195,700	142,504	53,196	72.8%	2
By-law & Compliance	77,250	62,729	14,521	81.2%	1
Development Planning	103,000	87,168	15,832	84.6%	1
Policy Planning	227,783	198,041	29,742	86.9%	2
Recreation	22,151	19,304	2,847	87.1%	1
Fleet Management	1,508,088	1,399,045	109,042	92.8%	16
Fire & Rescue Services	369,300	346,120	23,180	93.7%	2
Parks Operation	26,800	25,441	1,359	94.9%	1
Engineering Services	11,692,206	11,399,531	292,675	97.5%	8
Library Services	571,900	566,505	5,395	99.1%	3
Development Finance and Investment	150,000	150,000	0	100.0%	1
City Clerk	30,000	31,025	(1,025)	103.4%	1
Grand Total	18,750,597	16,742,477	2,008,119	89.3%	61

Some explanations for the larger variances are as follows:

- Innovation and Continuous Improvement – Point of Sale Initiative capital funds were redirected through the budget process to resource the Procure to Pay initiative.
- Public Works – a project for SCADA wireless with a revised scope was submitted during the 2015 budget process; a water system flow analysis is no longer required as York Region and the City will be conducting a joint Leak Detection Program.
- Financial Planning and Analytics – project closed as work for Fixed Asset reporting will be completed with the Corporate Asset Management Initiative.
- Development Transportation Engineering – three older projects were closed as works were completed and the funds were no longer required.
- Building and Facilities – five older projects were closed as works were completed and the funds were no longer required.
- Information Technology Management - two older projects were closed as works were completed and the funds were no longer required.
- By-law and Compliance – leased vehicle buyout is complete; funds are no longer required.

A complete list of closed capital projects is provided as Attachment 6.

Capital Project Financial Administration and Reporting Policy – Section 8 Memos

There were five memos received requesting approval for five projects to complete with actuals exceeding the capital budget:

- BF-8137-08 Thornhill Outdoor Pool Shell - \$1,764 funded from department operating account 160268.7310.01

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- 1583-0-06 Highway 400 Avenue Overpass Class EA - \$4,758 funded from Citywide Engineering Development Charges
- 1596-0-06 VMC Servicing Strategy Master Plan Class EA - \$4,256 funded from Citywide Engineering Development Charges
- DT-7026-09 Citywide Drainage Study Phase II - \$1,380 funded from the Sewer Reserve
- PW-2055-13 Double-Walled Brine Tanks - \$7,077 funded from closed capital projects and a transfer of funds from capital project PW-2052-14

Attachment 8 provides more detail regarding these requests.

Continuity Schedule of Reserves and Reserve Funds

A continuity schedule of reserves and reserve funds as at December 31, 2014 is provided as Attachment 7. This schedule provides information on the individual and aggregate reserve balances at year end. These balances will be the opening reserve balances for 2015. The schedule also provides information on outstanding financial commitments for approved projects.

Reserve positions before commitments are all in a positive position, with the exception of development charge management studies and fire, special area charge PD6 East and PD6 West, and Uplands reserve. Adding commitments to the schedule reveals that 8 reserves could be in a negative position by year end. Below is a brief description for positioning of these 8 reserves:

Sale of Public Lands – Future obligations are currently greater than the balance on hand. Dedicated surplus land has been authorized for sale and any proceeds will be used to cover this obligation.

Uplands Capital Improvement – A commitment to replace the uplands chairlift was approved in 2011 by Council. As a result, the future position of this reserve will be negative and is planned to be replenished over time through Uplands revenue received.

Library Material Reserve - Future planned expenditures are currently greater than the balance on hand. Project spend will be limited to available reserve funds.

CWDC Fire – A Council commitment to move forward with fire station 7-10 and the increase in land value for Station 7-3 has placed this reserve into a negative position. It is anticipated that this will be replenished through future growth based development charges. This position may impact the timing of future projects.

CWDC Management Studies – This reserve is permitted to be in a deficit position. Growth related studies are completed in advance of growth. The associated costs are expected to be recovered through subsequent development charges.

Special Charges and Area Development Charges (Developer Build Reserves) – These reserves relate to projects generally built by developers. Developers agree to develop projects, which will be funded by the City once funds are collected and available. Although, the continuity schedule illustrates a negative position after commitments, these reserves will never be in a deficit cash position as payments will only occur when funds are on hand. Reserves with a negative balance after commitments in this category are as follows:

- D15 PD#5 Woodbridge Water
- D18 PD#6 Maj., Mac Water
- D19 PD#6 E. Rutherford Water

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Grants Update

The following provides an overview of the grant portfolio's 2014 Fourth Quarter report with respect to:

- Annual Government Grant Programs
- New Opportunities

Annual Grants Program Submissions Status regarding: Awarded, Pending Award Notification or Declined

Grant activity in the fourth quarter was related to twelve (12) programs equating to approximately \$14.8 Million dollars. Specific award status and details are as follows:

- 7 submissions have received funding: \$4,439,711
- 4 applications are pending notification of award: \$10,284,376
- One request was declined: \$90,000

The following table provides a summary of the fourth quarter application activities:

2014 Grant Program Activity
Q4 Submissions Awarded/Fund Received

Program	Total Project Cost	Award	Use of Funds
Embedded Energy Manager Program	85,000	85,000	Ministry of Energy to hire an Energy Manager
Gas Tax Second Installment	4,173,937	4,173,937	Second Installment
National Trail Commission	172,500	57,000	Bartley Smith Trail
Measuring Sustainability	22,500	22,500	Reimbursement from matrix of measures
Tree Planting	5,000	1,274	York Region Planting Program
VBEC	90,000	90,000	Ministry Program Support
ICCI	20,000	10,000	Foreign Office Marketing
TOTAL	4,568,937	4,439,711	

Q4 Submission Pending Award Notification

Program	Total Project Cost	Request	Use of Funds
Ministry of Culture	43,075	10,000	Pan Am Para Pan Event support
ODRAP*	10,700,000	10,227,000	Ice Storm Damage (less cost of tree replacement)
Power Play	25,000	25,000	Recreation Programs for Physically Challenged Children
New Horizons for Seniors	22,376	22,376	
TOTAL	10,790,451	10,284,376	

2014 Not Awarded Q4

Program	Total Project Cost	RATIONAL
100 Resilient Cities Challenge	90,000	Very limited number cities chosen from across the world
TOTAL	90,000	

*Notification has been received in early 2015 of the approval of an interim payment of \$3.6M from the Ministry of Municipal Affairs and Housing.

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A summary of the Grant Activity for 2014 is provided as Attachment 9. For 2014, there were 35 grant applications submitted for funding consideration to various programs; 28 applications were successful, resulting in \$6.3M in grant funding for City initiatives, and 4 grant applications are pending which could result in an additional \$27.0M in grant funding.

New Opportunities

The City endeavors to continually research new grant funding opportunities and proactively plan submission where possible. During the first quarter of 2015 applications will be developed and submitted to various government agencies:

- Age Friendly Community Grant: Provides a maximum of \$50,000 in support of Age Friendly Community planning initiatives.
- Ontario Sport Recreation Fund: Provides a maximum of 50% of eligible costs regarding youth recreation education and programs which support physically challenged children.
- Seniors Community Grant Fund: Provides up to 80% of eligible costs in support of programs/initiatives for inclusion of seniors in community activities.
- Green Municipal Fund: Call for pending in 2015: Provides a maximum of 50% of projects which promote unique green initiatives with an educational value for other agencies.

Relationship to Vaughan Vision 2020 / Strategic Plan

The report is consistent with the priorities set by Council and the necessary resources have been allocated and approved.

Regional Implications

None

Conclusion

Prior to a year-end transfer from the Winterization Reserve, the overall City position was unfavourable by \$4.4M. This unfavourable result was attributable to the severe winter costs which were completely out of the City's control. Sufficient funds, accumulated during milder winters, were available in the Winterization reserve to address this unfavourable variance.

A year-end accrual has been processed to account for the ODRAP funding to be received as a result of the claim package to the Province submitted in December of 2014. The ability to process this accrual has aligned the offsetting revenues with the expenditures processed, resulting in a net impact of \$0 on the 2014 year end position.

Attachments

- Attachment 1: City Operating – Fourth Quarter Variance Report
- Attachment 2: City Operating – Q4 Specific Variance Explanations
- Attachment 3: Open Capital Project Spend Report as at December 31, 2014
- Attachment 4: High Profile Capital Project Reports
- Attachment 5: Inactive Project Listing
- Attachment 6: Closed Capital Projects Report for Quarter Ending December 31, 2014
- Attachment 7: Continuity Schedule of Reserves & Reserve Funds as at December 31, 2014
- Attachment 8: Capital Budget Overages
- Attachment 9: 2014 Grant Summary

CITY OF VAUGHAN

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Report prepared by:

Jackie Macchiusi, CPA, CGA
Senior Manager, Corporate Financial Planning & Analysis
Ext. 8267

Carey Greenidge, CPA, CMA
Finance Manager, Water & Wastewater
Ext. 8486

(A copy of the attachments referred to in the foregoing have been forwarded to each Member of Council and a copy thereof is also on file in the office of the City Clerk.)

C	1
COMMUNICATION	
FAA -	MAY 4/15
ITEM -	1

Ending December 31, 2014 – Consolidated Quarterly Report

Finance, Administration & Audit

May 4, 2015

Committee Room 242/243



1

**Financial Sustainability:
Always a Key Priority**

Agenda

Overall position as of Q4-2014

- Operations
- Water/Wastewater
- Capital

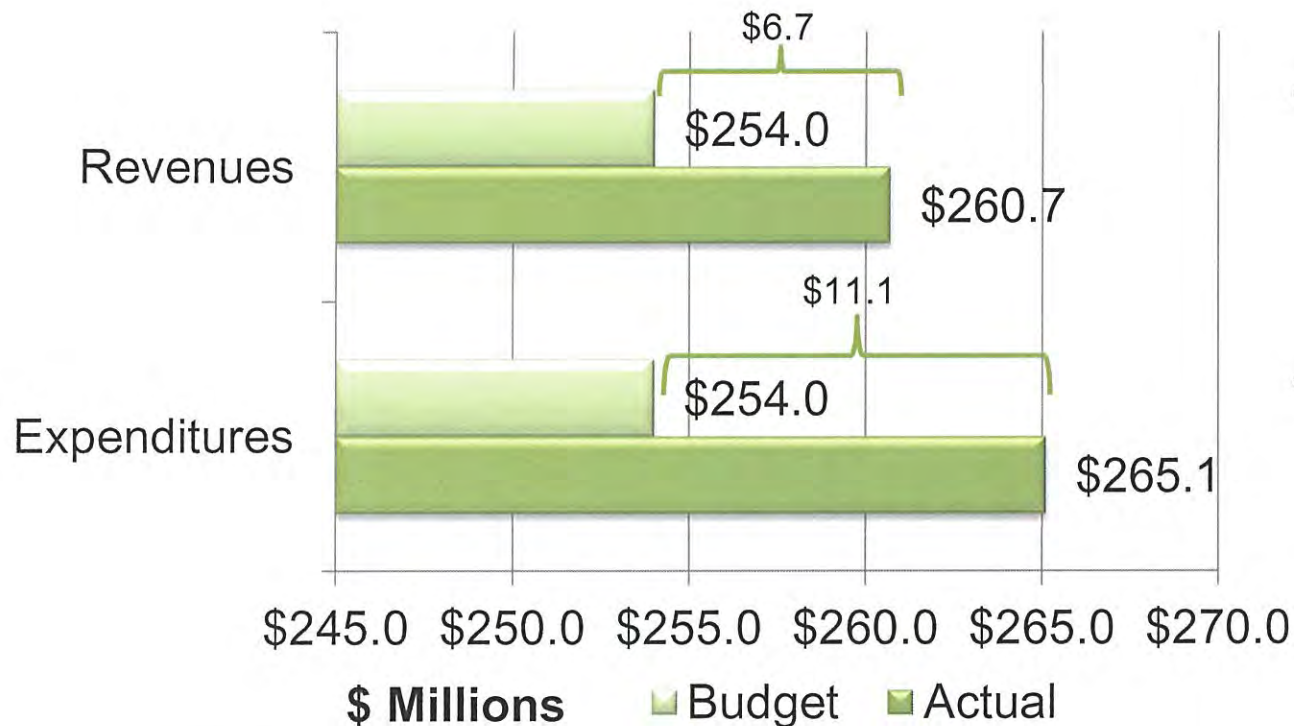
High Profile Capital Projects



2

Operations

Q4 – unfavourable \$4.4M



- Unfavourable position primarily a result of Winter Control costs
- Offset with a Transfer from the Winterization Reserve
- Ice Storm related activity of \$10.2 is included in both Revenues and Expenditures

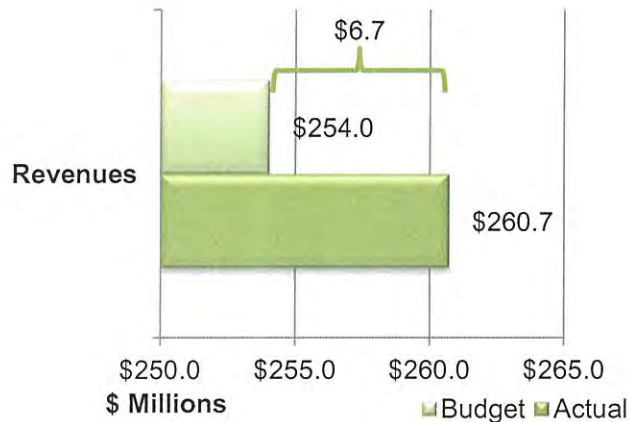


3

- No \$2.5M carryforward to 2015
- No surplus to allocate to reserves

Operations – Revenue Variance

Excluding Provincial Ice Storm Assistance and additional transfers from reserves, non-tax revenue was \$3.5M less than planned

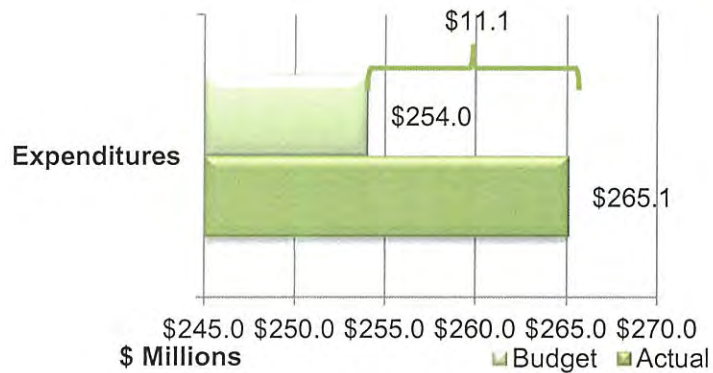


Revenue	-Under / Over
Taxation	-0.1
Supplemental Taxation	-0.2
Grant / Payment In Lieu	0.1
Reserves And Other Transfers	-4.4
Fees And Service Charges	-1.1
Corporate	2.2
City Operations	-3.5
Winterization Reserve	4.4
Ice Storm 2013 Accrual	10.2
Total	11.1



Operations – Expense Variance

Excluding reimbursable Ice Storm related costs, City expenditures were \$0.9M more than planned



Expenditures	-Under / Over
Departmental Expenditures	2.3
Reserve Contrib. & Corp. Exp.	-5.5
Long Term Debt	1.9
Contingency	0.5
Capital From Taxation	0.0
City Operations	-0.9
Ice Storm 2013	-10.2
Total	-11.1



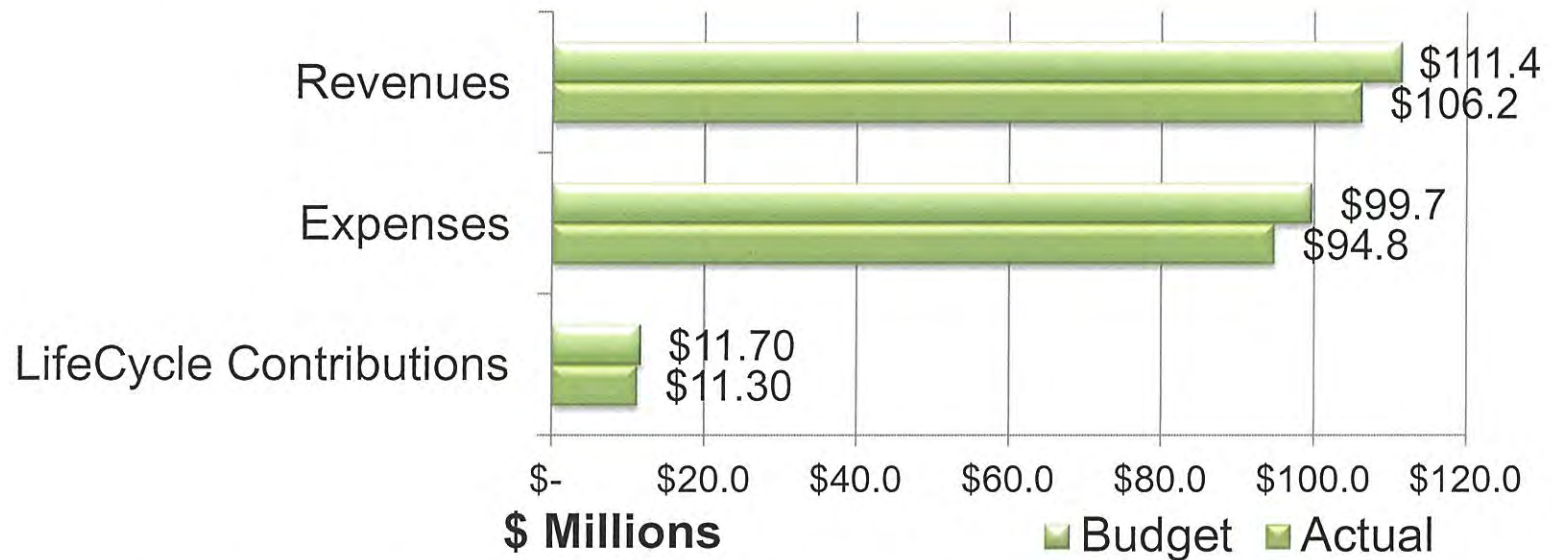
Operations – Dealing with the Deficit

- \$4.4M transfer from the Winterization Reserve
- \$10.2M accrual for the Ontario Ice Storm Assistance Program

Balanced final unaudited operation result



Water/Wastewater/Storm



- Lifecycle contributions came in under budget by \$400K
- Consumption continues to decline
- Sales revenues declined significantly during summer months offset by a resultant decline in water and wastewater treatment purchases
- Favourable expenses primarily due to lower



7

Capital

Year	Projects		Budget \$M	Unspent Funds	
	#	%		\$M	% of Budget
2014	196	37%	34.3	32.5	95%
2013	107	20%	61.4	36.0	59%
2009-2012	179	34%	231.3	80.3	35%
2006-2008	34	6%	64.5	10.7	17%
2005 and older	14	3%	193.4	6.0	3%
Total	530	100%	584.8	165.4	28%

- 530 open capital projects - \$165M in unspent funds
 - 133 are substantially complete
 - 4 are on hold pending department review
 - 393 are considered active
- 61 projects were closed averaging 89% of budget spent
- \$2.0M returned to reserves



High Profile Capital Projects

Item 1, pg#	Project Title	Approved Budget	Future Budget Requests	Total	> \$5 M	=> 20 %
	Lead Department: Building & Facilities					
1.69	North Thornhill Branch Library (Block 10)	4,220,550		4,220,550		
1.66	Station 7-3 Relocation*	9,537,975		9,537,975	X	
1.64	Civic Centre Resource Library – Construction	15,177,972		15,177,972	X	
	Lead Department: Parks Development					
1.67	Maple Valley Plan	8,005,514	27,494,486	35,500,000	X	
	Lead Department: Development Eng. & Infrastructure Planning					
1.68	Millway Avenue Widening & Realignment	6,769,800		6,769,800	X	
1.72	Vaughan Metropolitan Centre NE Storm Water Management Pond	630,360	6,282,306	6,912,666	X	X
1.62	Black Creek Renewal	2,342,580	45,398,233	47,740,810	X	X
	Lead Department: Capital Delivery & Asset Management					
1.63	Civic Centre - Demolition, Parking and Storm Drainage	2,069,300	20,970,800	23,040,100	X	
1.65	Corporate Asset Management	3,044,000		3,044,000		
	Lead Department: City Manager					
1.70	Vaughan Hospital Precinct Development	80,000,000		80,000,000	X	

* Includes land costs



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ENDING DECEMBER 31, 2014 – CONSOLIDATED QUARTERLY REPORT**Recommendation**

The Commissioner of Finance & City Treasurer, the Director of Financial Planning & Analytics and the Director of Financial Services recommend:

1. That the 2014 Consolidated Fourth Quarter Variance Report be received; and
2. That in accordance with Section 9 of the Capital Project Financial Administration and Reporting Policy, the funding sources for the budget overages of five capital projects illustrated in Attachment 8 be approved and projects closed.

Contribution to Sustainability

Not applicable.

Economic Impact

The quarterly variance report monitors actual spending performance to the City's calendarized financial plan. There is no economic impact arising from this report as budgets and projects have been previously approved by Council.

Actual performance was unfavorable by \$4.4m, largely a result of severe winter events. This required an unanticipated withdrawal from the winterization reserve to balance the City's position. The winterization reserve is intended for this purpose as authorized through policy. Previous quarterly variance reports advised the Winterization reserve would be drawn upon once the extent of the City's year end position was known.

Attachment 8 provides details of five capital projects that will be closed with budget overages totalling \$19,235, funded from the referenced funding sources. The amounts noted are within the threshold set out in section 8 of the Capital Project Financial Administration and Reporting Policy, therefore budget amendments were not required.

Communication Plan

The report and all attachments are available publicly on the Agenda, Minutes & Extract page of the City's website (www.vaughan.ca).

Purpose

To report on the City's financial results for the fourth quarter ended December 31, 2014, including an update on grant activity, and high profile capital projects.

Background – Analysis and Options

The attached fourth quarter variance report compares actual operating and capital results for the period ending December 31, 2014, relative to approved budgets and on the same basis as the budget. Consequently, amortization of tangible capital assets and post retirement employee benefits are excluded, while transfers to and from reserves and net debenture financing requirements are included

The quarterly results for City Operations, Water and Wastewater Operations, and Capital are presented together in one consolidated report. This action is intended to provide stakeholders with a more complete view of the City's financial results. The report provides a brief executive summary followed by summaries for City Operations, Water and Wastewater Operations, and Capital. Additional detail is provided as attachments.

Fourth Quarter Overview

The City ended the year in a balanced position by drawing on reserves and applying for Ice Storm Assistance from the Province

At December 31, 2014, prior to any additional year-end transfers from reserves, the City's year end position was \$4.4M unfavourable. This was primarily as a result of the costs associated with a longer and colder winter at the beginning of 2014. A transfer from the Winterization Reserve was processed to fully offset this unfavourable variance, resulting in a balanced final unaudited operation result.

Revenue for 2014 was \$6.7M greater than budgeted, largely as a result of the accrual of the Ice Storm grants which are offset by planned corporate reserve transfers that were not required. Expenditures were \$11.1M greater than budgeted, largely as a result of the Ice Storm costs and \$4.5M in costs associated with the longer and colder winter at the start of 2014 offset by expenditures associated with standard City Operations. Combined, the City's year end financial position was \$4.4M unfavourable.

A \$4.4M transfer from the Winterization reserve was processed to fund this difference. The purpose of this reserve is to offset significant unfavourable budget variances due to severe winter conditions. Past quarterly variance reports stated that the Winterization reserve would be drawn upon to fund these winter control costs once the extent of the City's year end position was known. If not for these increased winter control costs, the City's year end position would have been \$0.1M favourable. As such, it was appropriate that a draw of \$4.4M on the Winterization reserve be processed. This draw represents 86% of the available reserve balance, resulting in a year-end Winterization reserve balance of \$0.7M.

Staff reported at the January 12th Finance, Administration and Audit Committee meeting that the application for financial assistance to reimburse a portion of the total cost of the 2013 Ice storm was submitted to the Ontario Ice Storm Assistance Program on December 21, 2014. The amount of the claim was \$10.2M, which represents 57% of the estimated \$17.8M 2013 Ice Storm related damage estimate. The remaining costs, most related to tree replacement, are not eligible for reimbursement.

The amount of the claim has been accrued as a receivable from the Province. The accrued revenue fully offsets the clean-up costs incurred during the year. A preliminary review of the accrual occurred during the interim audit work by the City's auditors. Final audit results are expected in June 2015.

In March 2015 the Province notified the City that an interim payment of \$3.6M was approved. The interim payment is expected to be received in the early part of 2015. It should be noted that staff have been advised that the province's full review could take up to two years.

Water and Wastewater operations were substantially on target for the year, requiring only a small additional draw from reserves

The City's combined Water and Wastewater operations resulted in a \$339K unfavourable variance. Sales revenues experienced a significant decline during the summer months likely due to conservation efforts and weather. However, new account activations for both residential and commercial exceeded budget. Favourable contributing factors are a result of lower than expected installation service requests and repairs in contractor labour and materials. This is primarily due to lower demand and a shift in priorities experienced from the harsh winter conditions, earlier in the year. Additional favourable expenses from general administration are a result of cost savings in discretionary and new positions or vacancies not yet filled.

The overall capital position was on target

The majority of closed projects were completed on or below approved budget. Five memos under Section 8 of the Capital Project Administration and Reporting Policy totaling \$0.02M were received requesting approval to complete with actuals exceeding the capital budget. Other than the above noted draw from the Winterization reserve, all other transfers from reserves were processed as required.

Table 1 below summarizes and illustrates the City's financial results, which is followed by a brief summary for each area.

Table 1 - Summary of the City's Q4 2014 Financial Results

Operations (M\$)

	City	Water	Wastewater/ Storm	Total
Revenue				
YTD Budget*	254.0	51.8	59.6	365.4
YTD Actual	260.7	49.4	56.8	366.9
Variance	6.7	-2.4	-2.8	1.5
%	2.63%	-4.63%	-4.70%	0.41%
Expenditure				
YTD Budget	254.0	46.1	53.6	353.7
YTD Actual	265.1	44.1	50.7	359.9
Variance	-11.1	2.0	2.9	(6.2)
%	-4.35%	4.34%	5.41%	-1.74%
Net fav. / (unfav.) variance	-4.4	-0.4	0.1	-4.7
Add'l Resv. Transfers	4.4	0.4	-0.1	4.7
Surplus/ (Deficit)	0.0	0.0	0.0	0.0

* City Related Budget is comprised of \$93.7M in Non-tax revenues and \$160.3M in Taxation Revenues

Capital (\$M)

	Prior Years			2014					2014 Adjusted	
	Total Available Budget	Total Actual Spend	Variance Q4-13	2014 Budget	Available Budget (A)	Actual Spend	Variance Q4-14		Major Y/E 2013 Accrual Reversals (B)	Adjusted Variance Q4-14 (C)
							\$	%		
2014 Budget Projects - Closed	0.0	0.0	0.0	0.0	0.0	0.1	(0.1)	0%	0.0	(0.1)
2014 Budget Projects - Active	0.0	0.0	0.0	34.3	34.3	1.8	32.5	95%	0.0	32.5
Total 2014 Budget Projects	0.0	0.0	0.0	34.3	34.3	1.9	32.4	94%	0.0	32.4
Prior Budget Projects - Closed	69.1	56.5	12.6	0.0	12.6	5.5	7.1	56%	0.0	7.1
Prior Budget Projects - Active	520.3	379.8	140.4	7.1	147.5	55.7	91.8	62%	17.5	109.3
Total Prior Budget Projects	589.4	436.3	153.1	7.1	160.2	61.2	98.9	62%	17.5	116.4
Total	589.4	436.3	153.1	41.4	194.4	63.1	131.3	68%	17.5	148.8

Note: A) Above available budget balance includes in-year budget amendments

B) Y/E 2013 audit accrual reversals illustrated separately to focus on actual unspent values

C) Combined Active Adjusted Variance equals the Variance on Attachment 3, and combined Closed Adjusted Variance equals the Variance on Attachment 6

General Note: Capital project timing can span multiple years. The above chart aims to illustrate this occurrence and presents activity related to prior budgets separately.

City Operating Budget Results

The 2014 Operating Budget for the City was \$254.0M. At the end of the fourth quarter, the City experienced a \$4.4M net unfavourable variance before any mitigating reserve transfers. Revenue for 2014 was \$6.7M greater than budgeted, largely as a result of the accrual of the Ice Storm grants which are offset by planned corporate reserve transfers that were not required. Expenditures were \$11.1M greater than budgeted, largely as a result of the Ice Storm costs and \$4.5M in costs associated with the longer and colder winter at the start of 2014 offset by expenditures associated with standard City Operations.

The table below illustrates the net year end results for the City.

Net Results (\$M)	Budget	Actual	-Under / Over	% Variance
Supplemental Taxation	3.5	3.3	-0.2	-5.6%
Grant / Payment In Lieu	2.6	2.6	0.1	4.5%
Reserves And Other Transfers	10.6	6.2	-4.4	-41.6%
Departmental Expenditures	-182.1	-181.0	1.1	-0.6%
Corporate	5.0	4.3	-0.7	-14.4%
Net City Operations	-160.3	-164.7	-4.4	2.7%
Ice Storm 2013	0.0	10.2	10.2	
Subtotal	-160.3	-154.4	5.8	-3.7%
Ice Storm 2013 Accrual	0.0	-10.2	-10.2	
Winterization Reserve Draw	0.0	4.4	4.4	
Levy Funded	-160.3	-160.3	0.0	0.0%

At year end a transfer from the Winterization Reserve was processed to offset the unfavourable variance. The main areas that contributed to this negative \$4.4M variance are summarized in the sections below.

Excluding Provincial Ice Storm Assistance and additional transfers from reserves, non-tax revenue was \$3.5M less than planned

City Revenue Variance Overview

Revenue	Budget	Actual	-Under / Over	% Variance
Taxation	160.3	160.2	-0.1	-0.1%
Supplemental Taxation	3.5	3.3	-0.2	-5.6%
Grant / Payment In Lieu	2.6	2.8	0.1	4.5%
Reserves And Other Transfers	24.4	20.0	-4.4	-18.2%
Fees And Service Charges	39.5	38.4	-1.1	-2.9%
Corporate	23.7	25.9	2.2	9.4%
City Operations	254.0	250.5	-3.5	-3.6%
Winterization Reserve	0.0	4.4	4.4	
Ice Storm 2013 Accrual	0.0	10.2	10.2	
Total	254.0	265.1	11.1	11.7%

Revenues were \$250.5M as of December 31, 2014, \$3.5M less than planned. This variance stems from the following:

- **Taxation** – was \$0.1M lower than budgeted as a result of slightly lower than anticipated assessment growth.
- **Supplemental Taxation** – was \$0.2M lower than anticipated due to fewer tax roll additions processed by the Municipal Property Assessment Corporation during the year. The 2015 Budget has been adjusted to align with recent experience.
- **Reserves & Other Transfers** – Before the additional winterization reserve transfer, this category was \$4.4M less than budgeted as a result of planned transfers of \$7.1M not being required during the year, partially offset by an unplanned transfer from the Insurance Reserve. Details of these variances are:
 - \$3.2M of planned withdrawals that were not required for Engineering Services, Building Standards Service Continuity Reserve and DC Growth projects as a result of lower than expected department expenditures
 - A \$0.4M lower transfer from the Election Reserve as a result of lower than anticipated election costs
 - A \$0.4M lower Administration Recovery from Capital as a result of a reversal of 2013 year end accruals

- A planned \$3.1M transfer from the Tax Rate Stabilization reserve which was not required
- A \$2.6M transfer from the Insurance Reserve as a result of a settlement payment has reduced the above position, but is fully offset by increased insurance expenditures in the City Clerk Department
- **User Fees/Services Charges** – are \$1.1M less than budget as a result of varying and offsetting variances within By-law & Compliance, Development Planning, Building Standards, Development Transportation Engineering, Recreation, Fire & Rescue Services, Licensing, and Buildings & Facilities. All these variances are explained in more detail in Attachment 2.
- **Corporate Revenue** – A favourable variance of \$2.2M can be largely attributed to better than anticipated PowerStream investment revenues of \$1.9M. The remaining \$0.3M is made up of smaller favourable variances in a number of other Corporate Revenue accounts. Details on these variances are provided in Attachment 2.

At year-end, \$4.4M was transferred from the Winterization Reserve to fund the greater than anticipated winter control activities associated with the extreme winter at the beginning of 2014. A corporate accrual in the amount of \$10.2M was processed to account for the anticipated funding to be received as a result of the Ontario Ice Storm Assistance Program application which fully offset the storm clean-up costs.

Excluding reimbursable Ice Storm related costs, City expenditures were \$0.9M more than planned

City Expenditure Variance Overview

Expenditures	Budget	Actual	-Under / Over	% Variance
Departmental Expenditures	221.6	219.3	2.3	1.0%
Reserve Contrib. & Corp. Exp.	11.6	17.1	-5.5	-136.0%
Long Term Debt	14.0	12.1	1.9	13.6%
Contingency	0.4	-0.1	0.5	117.3%
Capital From Taxation	6.4	6.4	0.0	0.0%
City Operations	254.0	254.7	-0.9	0.28%
Ice Storm 2013	0.0	10.2	-10.2	
Total	254.0	264.9	-11.1	4.3%

Actual total expenditures from normal City operations were \$250.2M as of December 31, 2014, \$3.8M less than the budgeted \$254.0M. Layering in costs associated with pressures resulting from the harsh winter conditions at the beginning of 2014, the expenditure position is \$0.9M more than budget. This variance stems from the following:

- **Department Expenditures** – Department expenditures excluding Ice Storm related costs, were \$2.3M less than budgeted. This is as a result of:
 - Labour costs that were \$7.5M less than budget. This was primarily attributable to general turnover vacancies, and new complement positions that were not filled for most of the year. The year-end payroll accrual reversals due to past year payment timing have self-corrected at year-end. The 2014 Budget include a corporate estimate of labour savings associated with normal turnover of \$4.4M.
 - Winter control costs were \$6.2M greater than budgeted, of which \$4.5M can be attributed to the harsh 2014 winter conditions at the beginning of the year. The remaining \$1.7M is attributed to costs associated with to additional unplanned salt purchases.
 - Additional savings totalling \$0.9M in General Maintenance, YRT Ticket Purchases, Protective Clothing, Computer Hardware and Software, Professional Fees, Communications and Training and Development.

- **Reserve Transfers and Corporate Expenditures** – Excluding Ice Storm Costs, the overall, transfers to reserves and corporate expenditures were \$5.4M more than budgeted due to:
 - Anticipated labour savings of \$4.4M associated with normal turnover vacancies was budgeted corporately but the actual savings of \$7.5M have been accounted for in the departments.
 - As at December 31, 2014, OMB and VMC projects were not fully staffed, resulting in a combined favourable variance to budget of \$0.4M. Recruitment is currently underway to fill these roles. These year-end savings were transferred to the Year-End Expenditure reserve to carry sufficient funds forward into future years
 - Unplanned expenditure of \$0.9M related to a corporate reorganization.

2013 Ice Storm costs equate to \$10.2M, increasing total variance for transfers to reserves and corporate expenditures to \$15.6M. These are the costs associated with clean-up efforts that occurred in the first half of 2014. As mentioned above, an application for financial assistance to reimburse these costs was submitted to the Ontario Ice Storm Assistance Program on December 21, 2014. An accrual has been made to record expected funds to be received from the province, resulting in a net impact of \$0 related to the 2013 Ice Storm on the City's year-end financial position.

- **Long-term Debt** – There were no new debt issuances in 2014, resulting in less than planned principal and interest payment equating to the \$1.9M favourable variance.
- **Contingency** – A year-end accounting entry to adjust the accounts receivable balance contributes to a favourable variance of \$0.5M

Variance Summary:

A summary of the variances by major category is provided below. A more detailed financial summary is provided as Attachment 1. Further explanations on specific variances are provided as Attachment 2.

City of Vaughan 2014 OPERATING BUDGET FOURTH QUARTER VARIANCE REPORT

<u>Revenues</u>		Variance ('000,000)
Reserves and Other Transfers		
<i>Winterization Reserve *</i>	4.4	
Insurance	2.7	
DC Growth Projects	-0.3	
Admin Recovery from Capital	-0.4	
Election Reserve	-0.4	
Engineering Reserve	-1.3	
Building Std Continuity Reserve	-1.6	
Tax Rate Stabilization	-3.1	-0.1
Fees & Service Charges		
Clerks - Licensing	0.3	
Fire And Rescue Services	0.2	
Culture	0.2	
Development & Transportation Eng.	-0.2	
Recreation	-0.2	
Building Standards	-0.4	
By-law & Compliance	-0.4	
Development Planning	-0.9	
Other (under \$100K var.)	0.4	-1.1
Corporate Revenue		
<i>Ice Storm Emergency – ODRAP*</i>	10.2	
PowerStream Dividends	1.5	
Mayor's Gala/Golf Classic	0.5	
Investment Income	0.3	
Miscellaneous Revenue	-0.3	
Other (under \$100K var.)	0.2	12.5
Supplemental Taxation		-0.2
Other (Grants/PIL)		-0.0
Total Revenues		

		Variance ('000,000)
<u>Expenditures</u>		
Departmental Expenses		
Building & Facilities	2.3	
Building Standards	1.4	
Development & Transport. Engineering	1.2	
Engineering Services	1.0	
Vaughan Public Libraries	0.8	
By-Law & Compliance	0.4	
Development Planning	0.4	
Financial Planning & Analytics	0.4	
Recreation	0.3	
Fleet Management	0.3	
Council	0.3	
Information Technology Management	0.2	
Policy Planning	0.2	
Human Resources	-0.3	
Clerks - Insurance	-3.1	
Public Works	-5.3	
Other-(various departments under \$200k var.)	1.5	2.3
Corporate Expenditures		
Major OMB Hearing	0.4	
Election	0.3	
Tax Adjustments	-0.4	
Mayor's Gala/Golf Classic	-0.5	
Corporate Reorganization	-0.9	
Anticipated Labour Savings	-4.4	
Ice Storm 2013 *	-10.2	
Other (under \$100K var.)	0.1	-15.8
Long Term Debt		1.9
Contingency		0.5
Total Expenditures		-11.1
Net Variance		\$ 0.0
*Unexpected events		

Water and Wastewater/Storm Operating Budget Results

Following are the fourth quarter financial operating results and analysis for both the water and wastewater/storm operations.

The water/wastewater system in York Region operates as a two-tier system. The Region of York is responsible for the supply of water and wastewater services and the lower tier municipalities are responsible for the water and wastewater distribution systems within the local municipality. The net revenues that are generated annually by the City of Vaughan from the operations of the water and wastewater/storm utilities fund costs associated with the purchase of water supply and wastewater services from the Region of York, as well as the City's administration, financing costs, system operational and maintenance costs and most importantly funding to build the reserves for future infrastructure renewal.

Water Operations

Year to date actual water revenues for the period ending December 31, 2014 are unfavourable by \$2.5M which is comprised of unfavourable residential revenue at \$2.4M, commercial revenue at \$216K offset by favourable miscellaneous water revenue at \$106K.

The residential consumption per household is down by 7.9% attributing to lower than expected billing revenue. Compared to budget a significant decline in consumption revenue was experienced during the summer months likely due to precipitation, weather and conservation. Actual growth by the end of the year exceeded budget by 30% which represents new account activations.

Commercial consumption activity is trending slightly lower than budget (1%), attributing to slightly unfavourable revenue, however new account activity has exceeded budgeted growth expectations by the end of the year.

Overall water purchases are favourable by \$1.6M due to significantly lower sales demands at \$1.1M offset by unfavourable non-revenue water (NRW) consumption of \$500K or 1.7%. Higher than expected watermain breaks due to weather conditions contribute to the unfavourable NRW.

The Gross Margin indicates the net funding available to the City after the Region of York has been paid for the water supply and is unfavourable by \$1.5M.

Other revenues consist of installation, service fees and interest which are favourable by \$64K, primarily due to interest at \$69K. Favourable meter installations exceeded budget which offset much lower than expected service connections. Both services are based on demand.

Water operating expenses are favourable by \$925K which is the result of favourable maintenance and installation costs of \$466K and favourable general administration of \$464K. The favourable variances are largely due to lower than expected service requests in areas such as water connections, meter and valve repairs and valve exercising. These are offset by higher than expected activities for contractor labour and material due to harsh winter conditions experienced in the first quarter. Watermain and water service repairs were unfavourable due to increased frozen services and higher than normal watermain breaks in 2014.

General administration expenses are favourable due to savings in discretionary spending such as professional fees and costs related to new positions and vacancies not yet filled.

As a result of the above, the 2014 water lifecycle contribution of \$5.3M is unfavourable by \$485K.

City of Vaughan
Statement of Operations
Water Division
For the period ending December 31, 2014

	2014 Budget	2014 Actual	2014 Variance
Water Revenues			
Residential Billings	31.4	28.9	-2.4
Commercial Billings	19.1	18.9	-0.2
Other	0.3	0.4	0.1
	\$50.8	\$48.3	-\$2.5
Water Purchases			
Metered Water Purchases	31.4	29.8	1.6
Unmetered Water	4.7	5.2	-0.5
	\$36.1	\$35.0	\$1.1
Gross Margin	\$14.7	\$13.3	-\$1.5
Other Revenues	\$1.0	\$1.1	\$0.1
Expenses			
Maintenance and Installation Cost	5.0	4.5	0.5
General Administration	4.2	3.8	0.5
Joint Service Costs	0.8	0.8	0.0
	\$10.0	\$9.1	\$0.9
Net Water Operations	\$5.7	\$5.3	-\$0.5
Budgeted Lifecycle Contribution	\$5.7	\$5.7	\$0.0
Reserve Adjustment	\$0.0	-\$0.5	-\$0.5
Surplus	\$0.0	\$0.0	\$0.0

Wastewater/Storm Operations

Wastewater year to date billing is based on water consumption, therefore trending is very similar to water revenues. Wastewater billings are unfavourable by \$2.8M for the period ending December 31, 2014 comprised of residential billings \$2.9M offset by slightly favourable commercial revenue at \$52K.

The favourable treatment variance of \$1.5M is a combination of favourable treatment charges relative to lower than expected sales and unfavourable non-revenue treatment charges. This relates directly to the non-revenue water variance.

The unfavourable gross margin of \$1.3M is the result of unfavourable sales, primarily residential revenue at \$2.9M net of favourable treatment charges.

Other revenues consist of installation, service fees and interest which overall are slightly favourable by \$26K. New development recoveries exceeded budget which offset much lower than expected sanitary service connections and slightly lower interest.

Operating expenses are favourable by \$1.4M primarily due to maintenance and installation at \$733K and storm operations at \$386K attributed by lower than expected contractor labour and materials related to emergency repairs, service connections, flushing and cleaning activities.

General administration is favourable by \$297K due to **costs related to new positions and vacancies not yet filled** and discretionary spending such as professional fees.

As a result of the above, the wastewater/storm lifecycle contribution of \$6.2M is favourable by \$146K.

**City of Vaughan
Statement of Operations
Wastewater Division
For the period ending December 31, 2014**

	2014 Budget	2014 Actual	2014 Variance
Wastewater Revenues			
Residential Billings	36.2	33.3	-2.9
Commercial Billings	22.5	22.6	0.1
	\$58.7	\$55.9	-\$2.8
Wastewater Expenses			
Regional Treatment Charges	\$45.2	\$43.7	\$1.5
Gross Margin	\$13.5	\$12.2	-\$1.3
Other Revenues	\$0.9	\$0.9	\$0.0
Expenses			
Maintenance and Installation	3.8	3.0	0.7
General Administration	2.3	2.0	0.3
Storm Sewer Maintenance	1.8	1.4	0.4
Joint Services	0.5	0.5	0.0
	\$8.4	\$7.0	\$1.4
Net Wastewater Operations	\$6.0	\$6.2	\$0.1
Budgeted Lifecycle Contribution	\$6.0	\$6.0	\$0.0
Additional Reserve Contribution	\$0.0	\$0.1	\$0.1
Surplus	\$0.0	\$0.0	\$0.0

Capital Budget Results

Overall, the Capital Budget performance is favourable, with the majority of projects completed in the year coming in under assigned budget. This section is intended to provide an update on quarterly activity for the following:

- Open Capital Project Spend Performance
- High Profile Capital Projects
- Closed Capital Projects Budget vs. Actual
- Reserve and Reserve Fund positions
- Grant Activity

Open Capital Project Spend Report (Attachment 3)

Year	# of Projects				Budget		Unspent Funds	
	Q3 Open	Closed	New	Q4 Open	\$M	%	\$M	%
2014	197	2	1	196	34.3	6%	32.5	95%
2013	129	22		107	61.4	10%	36.0	59%
2009-2012	205	26		179	231.3	40%	80.3	35%
2006-2008	42	8		34	64.5	11%	10.7	17%
2005 and older	17	3		14	193.4	33%	6.0	3%
Total	590	61	1	530	584.8	100%	165.4	28%

At December 31, 2014, there were 530 open capital projects with \$165.4M of available budget remaining. There are 227 projects that have been open since 2012 or earlier; but 90 or 40% of these older projects are considered inactive for the following reasons:

- Regional Invoice – waiting to receive and pay final invoices from the Region
- Maintenance/Warranty – project is complete but is on a maintenance or warranty period; project will be closed at the end of the maintenance or warranty period
- DC repayment – agreements are in place whereby payment is dependent on development charge collection timing
- External Invoice – waiting to receive final invoices to be received and paid
- On Hold – project may be on hold
- Completed – works are completed and the project will be closed in the following quarter

In total, there are 137 inactive projects, 90 of the projects have been open since 2012 or earlier. The breakdown of the classification of the 137 open inactive projects is as follows:

Classification	#	\$M
Regional Invoice	9	11.3
Maintenance	26	8.8
DC Repayment	28	8.0
External Invoice	23	3.6
Warranty	27	1.7
On Hold	4	0.7
Complete	20	0.4
Grand Total	137	34.7

A further 40 projects are annual projects for which new funds are approved each budget cycle, with the approved funds added to the existing project number. The table below provides a further breakdown of open capital projects:

Year	Q4 Open		Inactive		Annual		Active	
	#	\$M	#	\$M	#	\$M	#	\$M
2014	196	32.5	14	5.4	4	0.77	178	26.3
2013	107	36.0	33	6.5	7	1.79	67	27.7
2009-2012	179	80.3	61	12.3	23	7.13	95	60.9
2006-2008	34	10.7	19	7.3	6	1.21	9	2.2
2005 and older	14	6.0	10	3.2			4	2.8
Total	530	165.4	137	34.7	40	10.9	353	119.8

At December 31, 2014, of the 530 open projects, 137 projects with a project balance of \$37.7M are inactive, leaving 393 annual and active projects with a project balance of \$130.7M.

New Capital Projects

During the fourth quarter, Council approved one new project to the 2014 Capital Budget:

- PL-9547-14 Land Use Study – Kipling/Highway 7 - \$57,657 – a study for the area at the northeast quadrant of the Kipling Avenue and Regional Road 7 intersections to address land use designations, density and building heights and identify opportunities where intensification may occur.

Budget Amendments

During the fourth quarter, Council approved one capital budget amendments:

- CO-0066-11 Block 40 Parkland Acquisition – per By-Law 116-2014 a final payment for land compensation for the acquisition of lands municipally known as 4020 Major Mackenzie Drive.

Attachment 3 provides the budget to actual financial status with managing departments' comments for each open capital project. It is important to note this information is compiled as of December 31, 2014 and the reader is cautioned on the following:

- A completed capital project will remain active or open until all invoices are paid and funding is complete. Projects are not closed until approved by the department. As a result, projects that are substantially funded will reside on the Open Capital Project Spend Report. It is important to note this report represents projects from current and prior budget years and total balances are the combined value.
- Projects that are debenture financed, as approved by Council, are not closed until debenture financing is acquired through the Region of York. Furthermore, project financing is not typically requested until the project is substantially complete, which is contingent on a timeframe to determine outstanding invoices and settlement issues. In the case of Engineering Projects, this may take up to several years.
- Capital work is continuously underway and current information will vary from this report.

High Profile Capital Projects

Section 10.2 High Profile Capital Project Reporting of the City's Capital Project Financial Administration and Reporting Policy states that as part of the quarterly report, each identified high profile capital project will require an additional status report with comprehensive details submitted by the appropriate department.

High Profile Projects are selected based on one of the following criteria:

- A total capital project budget value equal to or greater than \$5 million
- A contingency level of 20% or more

- Identified as a high visibility or sensitive project by SMT or Council

The following projects were selected for reporting and status reports are provided as Attachment 4:

Project Title	Approved Budget	Future Budget Requests	Total	>\$5M	=>20%
Lead Department: Building & Facilities					
North Thornhill Branch Library (Block 10)	4,220,550		4,220,550		
Station 7-3 Relocation	9,537,975		9,537,975	X	
Civic Centre Resource Library - Construction	15,177,972		15,177,972	X	
Civic Centre - Demolition, Parking and Storm Drainage	2,069,300	20,970,800	23,040,100	X	
Lead Department: Parks Development					
Maple Valley Plan	8,005,514	27,494,486	35,500,000	X	
Lead Department: Development Transportation Engineering					
Millway Avenue Widening & Realignment	6,769,800		6,769,800	X	
Vaughan Metropolitan Centre NE Storm Water Management Pond	630,360	6,282,306	6,912,666	X	X
Black Creek Renewal	2,342,580	45,398,233	47,740,810	X	X
Lead Department: Engineering					
Corporate Asset Management	3,044,000		3,044,000		
Lead Department: City Manager					
Vaughan Hospital Precinct Development	80,000,000		80,000,000	X	

Financial Planning & Analytics staff worked with the identified Lead Departments to complete the reports for fourth quarter reporting.

Capital projects closed during the Fourth Quarter

Financial Planning & Analytics staff together with City departments reviewed all active capital projects listed as of December 31, 2014 to determine which capital projects could be consolidated and/or closed. Overall, 61 capital projects with budgets totalling \$18.8M were closed in the fourth quarter of 2014. Total actual project costs came in at 89% of budget, freeing up \$2.0M in the original funding sources for future project consideration. Savings occurred across many departments as follows:

Department	Budget	Actual	Remaining	Spend	# Projects
Innovation & Continuous Improvement	205,700	0	205,700	0.0%	1
Public Works	314,749	103,260	211,489	32.8%	2
Access Vaughan	100,970	59,371	41,599	58.8%	2
Financial Planning & Analytics	309,000	183,387	125,613	59.3%	1
Development & Transportation	1,252,350	814,502	437,848	65.0%	7
Parks Development	168,350	119,943	48,407	71.2%	2
Building & Facilities	1,425,300	1,034,601	390,699	72.6%	7
Information Technology	195,700	142,504	53,196	72.8%	2
By-law & Compliance	77,250	62,729	14,521	81.2%	1
Development Planning	103,000	87,168	15,832	84.6%	1
Policy Planning	227,783	198,041	29,742	86.9%	2
Recreation	22,151	19,304	2,847	87.1%	1
Fleet Management	1,508,088	1,399,045	109,042	92.8%	16
Fire & Rescue Services	369,300	346,120	23,180	93.7%	2
Parks Operation	26,800	25,441	1,359	94.9%	1
Engineering Services	11,692,206	11,399,531	292,675	97.5%	8
Library Services	571,900	566,505	5,395	99.1%	3
Development Finance and Investment	150,000	150,000	0	100.0%	1
City Clerk	30,000	31,025	(1,025)	103.4%	1
Grand Total	18,750,597	16,742,477	2,008,119	89.3%	61

Some explanations for the larger variances are as follows:

- Innovation and Continuous Improvement – Point of Sale Initiative capital funds were redirected through the budget process to resource the Procure to Pay initiative .
- Public Works – a project for SCADA wireless with a revised scope was submitted during the 2015 budget process; a water system flow analysis is no longer required as York Region and the City will be conducting a joint Leak Detection Program.
- Financial Planning and Analytics – project closed as work for Fixed Asset reporting will be completed with the Corporate Asset Management Initiative.
- Development Transportation Engineering – three older projects were closed as works were completed and the funds were no longer required.
- Building and Facilities – five older projects were closed as works were completed and the funds were no longer required.
- Information Technology Management - two older projects were closed as works were completed and the funds were no longer required.
- By-law and Compliance – leased vehicle buyout is complete; funds are no longer required.

A complete list of closed capital projects is provided as Attachment 6.

Capital Project Financial Administration and Reporting Policy – Section 8 Memos

There were five memos received requesting approval for five projects to complete with actuals exceeding the capital budget:

- BF-8137-08 Thornhill Outdoor Pool Shell - \$1,764 funded from department operating account 160268.7310.01
- 1583-0-06 Highway 400 Avenue Overpass Class EA - \$4,758 funded from Citywide Engineering Development Charges
- 1596-0-06 VMC Servicing Strategy Master Plan Class EA - \$4,256 funded from Citywide Engineering Development Charges

- DT-7026-09 Citywide Drainage Study Phase II - \$1,380 funded from the Sewer Reserve
- PW-2055-13 Double-Walled Brine Tanks - \$7,077 funded from closed capital projects and a transfer of funds from capital project PW-2052-14

Attachment 8 provides more detail regarding these requests.

Continuity Schedule of Reserves and Reserve Funds

A continuity schedule of reserves and reserve funds as at December 31, 2014 is provided as Attachment 7. This schedule provides information on the individual and aggregate reserve balances at year end. These balances will be the opening reserve balances for 2015. The schedule also provides information on outstanding financial commitments for approved projects.

Reserve positions before commitments are all in a positive position, with the exception of development charge management studies and fire, special area charge PD6 East and PD6 West, and Uplands reserve. Adding commitments to the schedule reveals that 8 reserves could be in a negative position by year end. Below is a brief description for positioning of these 8 reserves:

Sale of Public Lands – Future obligations are currently greater than the balance on hand. Dedicated surplus land has been authorized for sale and any proceeds will be used to cover this obligation.

Uplands Capital Improvement – A commitment to replace the uplands chairlift was approved in 2011 by Council. As a result, the future position of this reserve will be negative and is planned to be replenished over time through Uplands revenue received.

Library Material Reserve - Future planned expenditures are currently greater than the balance on hand. Project spend will be limited to available reserve funds.

CWDC Fire – A Council commitment to move forward with fire station 7-10 and the increase in land value for Station 7-3 has placed this reserve into a negative position. It is anticipated that this will be replenished through future growth based development charges. This position may impact the timing of future projects.

CWDC Management Studies – This reserve is permitted to be in a deficit position. Growth related studies are completed in advance of growth. The associated costs are expected to be recovered through subsequent development charges.

Special Charges and Area Development Charges (Developer Build Reserves) – These reserves relate to projects generally built by developers. Developers agree to develop projects, which will be funded by the City once funds are collected and available. Although, the continuity schedule illustrates a negative position after commitments, these reserves will never be in a deficit cash position as payments will only occur when funds are on hand. Reserves with a negative balance after commitments in this category are as follows:

- D15 PD#5 Woodbridge Water
- D18 PD#6 Maj., Mac Water
- D19 PD#6 E. Rutherford Water

Grants Update

The following provides an overview of the grant portfolio's 2014 Fourth Quarter report with respect to:

- Annual Government Grant Programs
- New Opportunities

Annual Grants Program Submissions Status regarding: Awarded, Pending Award Notification or Declined

Grant activity in the fourth quarter was related to twelve (12) programs equating to approximately \$14.8 Million dollars. Specific award status and details are as follows:

- 7 submissions have received funding: \$4,439,711
- 4 applications are pending notification of award: \$10,284,376
- One request was declined: \$90,000

The following table provides a summary of the fourth quarter application activities:

2014 Grant Program Activity			
Q4 Submissions Awarded/Fund Received			
Program	Total Project Cost	Award	Use of Funds
Embedded Energy Manager Program	85,000	85,000	Ministry of Energy to hire an Energy Manager
Gas Tax Second Installment	4,173,937	4,173,937	Second Installment
National Trail Commission	172,500	57,000	Bartley Smith Trail
Measuring Sustainability	22,500	22,500	Reimbursement from matrix of measures
Tree Planting	5,000	1,274	York Region Planting Program
VBEC	90,000	90,000	Ministry Program Support
ICCI	20,000	10,000	Foreign Office Marketing
TOTAL	4,568,937	4,439,711	
Q4 Submission Pending Award Notification			
Program	Total Project Cost	Request	Use of Funds
Ministry of Culture	43,075	10,000	Pan Am Para Pan Event support
ODRAP*	10,700,000	10,227,000	Ice Storm Damage (less cost of tree replacement)
Power Play	25,000	25,000	Recreation Programs for Physically Challenged Children
New Horizons for Seniors	22,376	22,376	
TOTAL	10,790,451	10,284,376	
2014 Not Awarded Q4			
Program	Total Project Cost	RATIONAL	
100 Resilient Cities Challenge	90,000	Very limited number cities chosen from across the world	
TOTAL	90,000		

*Notification has been received in early 2015 of the approval of an interim payment of \$3.6M from the Ministry of Municipal Affairs and Housing.

A summary of the Grant Activity for 2014 is provided as Attachment 9. For 2014, there were 35 grant applications submitted for funding consideration to various programs; 28 applications were successful, resulting in \$6.3M in grant funding for City initiatives, and 4 grant applications are pending which could result in an additional \$27.0M in grant funding.

New Opportunities

The City endeavors to continually research new grant funding opportunities and proactively plan submission where possible. During the first quarter of 2015 applications will be developed and submitted to various government agencies:

- Age Friendly Community Grant: Provides a maximum of \$50,000 in support of Age Friendly Community planning initiatives.

- Ontario Sport Recreation Fund: Provides a maximum of 50% of eligible costs regarding youth recreation education and programs which support physically challenged children.
- Seniors Community Grant Fund: Provides up to 80% of eligible costs in support of programs/initiatives for inclusion of seniors in community activities.
- Green Municipal Fund: Call for pending in 2015: Provides a maximum of 50% of projects which promote unique green initiatives with an educational value for other agencies.

Relationship to Vaughan Vision 2020 / Strategic Plan

The report is consistent with the priorities set by Council and the necessary resources have been allocated and approved.

Regional Implications

None

Conclusion

Prior to a year-end transfer from the Winterization Reserve, the overall City position was unfavourable by \$4.4M. This unfavourable result was attributable to the severe winter costs which were completely out of the City's control. Sufficient funds, accumulated during milder winters, were available in the Winterization reserve to address this unfavourable variance.

A year-end accrual has been processed to account for the ODRAP funding to be received as a result of the claim package to the Province submitted in December of 2014. The ability to process this accrual has aligned the offsetting revenues with the expenditures processed, resulting in a net impact of \$0 on the 2014 year end position.

Attachments

- Attachment 1: City Operating – Fourth Quarter Variance Report
- Attachment 2: City Operating – Q4 Specific Variance Explanations
- Attachment 3: Open Capital Project Spend Report as at December 31, 2014
- Attachment 4: High Profile Capital Project Reports
- Attachment 5: Inactive Project Listing
- Attachment 6: Closed Capital Projects Report for Quarter Ending December 31, 2014
- Attachment 7: Continuity Schedule of Reserves & Reserve Funds as at December 31, 2014
- Attachment 8: Capital Budget Overages
- Attachment 9: 2014 Grant Summary

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Commissioner of Finance & City Treasurer

Laura Mirabella-Siddall, CPA, CA
Director of Financial Planning & Analytics

Dean Ferraro, CPA, CA
Director of Financial Services



CITY OF VAUGHAN

2014 OPERATING BUDGET

**CITY OPERATING
FOURTH QUARTER
VARIANCE REPORT**

**AS AT
December 31, 2014**

CITY OF VAUGHAN
2014 OPERATING BUDGET
FOURTH QUARTER VARIANCE REPORT
December 31, 2014

REVENUE / EXPENDITURE SUMMARY

	2014 ANNUAL BUDGET	2014 YTD		VARIANCE	
		BUDGET	ACTUAL	FAV. / (UNFAV) \$ %	
TAXATION	160,327,234	160,327,234	160,213,035	(114,199)	-0.1%
SUPPLEMENTAL TAXATION	3,500,000	3,500,000	3,304,831	(195,169)	-5.6%
GRANT / PAYMENT IN LIEU	2,645,200	2,645,200	2,765,342	120,142	4.5%
RESERVES AND OTHER TRANSFERS	21,891,749	21,891,749	21,835,417	(56,332)	-0.3%
FEES AND SERVICE CHARGES	39,502,380	39,502,380	38,371,418	(1,130,962)	-2.9%
CORPORATE	23,672,678	23,672,678	36,129,815	12,457,137	52.6%
PRIOR YEAR'S SURPLUS CARRYFORWARD	2,500,000	2,500,000	2,500,000	0	0.0%
TOTAL REVENUES	254,039,241	254,039,241	265,119,858	11,080,617	4.4%
EXPENDITURES:					
DEPARTMENTAL	221,628,875	221,628,875	219,343,494	2,285,381	1.0%
RESERVE CONTRIB. & CORP. EXP.	11,591,537	11,591,537	27,360,700	(15,769,163)	-136.0%
LONG TERM DEBT	14,029,554	14,029,554	12,124,981	1,904,573	13.6%
CONTINGENCY	425,191	425,191	(73,402)	498,593	117.3%
CAPITAL FROM TAXATION	6,364,084	6,364,084	6,364,084	0	0.0%
TOTAL EXPENDITURES	254,039,241	254,039,241	265,119,858	(11,080,617)	-4.4%
EXCESS OF REVENUES OVER EXPENDITURES	0	0	(0)	(0)	

CITY OF VAUGHAN
2014 OPERATING BUDGET
FOURTH QUARTER VARIANCE REPORT
December 31, 2014

REVENUE BY MAJOR SOURCE

	2014 ANNUAL BUDGET	2014 YTD BUDGET	2014 YTD ACTUAL	VARIANCE FAV. / (UNFAV) \$ %	
TAXATION					
Supplementals	3,500,000	3,500,000	3,304,831	(195,169)	-5.6%
GRANT					
Library Grant	145,200	145,200	146,544	1,344	0.9%
PAYMENT IN LIEU / OTHER					
Payment In Lieu / Other	2,500,000	2,500,000	2,618,798	118,798	4.8%
RESERVES AND OTHER TRANSFERS					
Engineering Reserve	5,825,515	5,825,515	4,572,370	(1,253,145)	-21.5%
Election Cost	1,024,794	1,024,794	612,220	(412,574)	-40.3%
CIL Recreation Land Reserve	776,000	776,000	776,000	0	0.0%
Administrative Recovery from Capital	1,500,000	1,500,000	1,101,088	(398,912)	-26.6%
Fleet Management Reserve (Vehicle Replacement)	0	0	0	0	0.00%
Building Standards Service Continuity Reserve	2,849,680	2,849,680	1,262,640	(1,587,040)	-55.7%
DC Growth Projects	349,587	349,587	0	(349,587)	-100.0%
Insurance Reserve	0	0	2,681,151	2,681,151	0.00%
Tax Rate Stabilization Reserve	3,107,410	3,107,410	0	(3,107,410)	-100.0%
Debtenture Payment Reserve	3,080,000	3,080,000	3,080,000	0	0.0%
Winterization Reserve	0	0	4,371,183	4,371,183	0.00%
Water & Wastewater Recovery	3,378,763	3,378,763	3,378,765	2	0.0%
TOTAL RESERVES	21,891,749	21,891,749	21,835,417	(56,332)	-0.3%
FEES/SERVICE CHARGES					
CITY MANAGER					
City Manager	0	0	0	0	0.00%
Fire And Rescue Services	626,787	626,787	809,434	182,647	29.1%
TOTAL CITY MANAGER	626,787	626,787	809,434	182,647	29.1%
COMMISSIONER OF LEGAL & ADMIN. SERV.					
Clerks	39,305	39,305	52,029	12,724	32.4%
Clerks - Licensing	1,196,290	1,196,290	1,455,555	259,265	21.7%
Committee Of Adjustment	507,336	507,336	503,780	(3,556)	-0.7%
Legal Services	67,478	67,478	91,883	24,405	36.2%
By-law & Compliance	2,429,717	2,429,717	1,980,007	(449,710)	-18.5%
TOTAL COMMISSIONER OF LEGAL & ADMIN. SERV.	4,240,126	4,240,126	4,083,255	(156,871)	-3.7%
COMMISSIONER OF COMMUNITY SERVICES					
Curb Appeal/Winterlights	5,000	5,000	0	(5,000)	-100.0%
Community Grants & Advisory Comm.	6,000	6,000	625	(5,375)	-89.6%
Recreation	18,870,100	18,870,100	18,629,576	(240,524)	-1.3%
Cultural Services	562,980	562,980	727,285	164,305	29.2%
Buildings And Facilities	284,356	284,356	346,511	62,155	21.9%
Fleet Management	0	0	327	327	0.00%
Parks Development	0	0	72,500	72,500	0.00%
Parks & Forest Operations	133,567	133,567	203,090	69,523	52.1%
Cemeteries	73,455	73,455	145,220	71,765	97.7%
TOTAL COMMISSIONER OF COMMUNITY SERVICES	19,935,458	19,935,458	20,125,136	189,678	1.0%
COMMISSIONER OF PLANNING					
Policy Planning	157,077	157,077	196,365	39,288	25.0%
Development Planning	4,477,465	4,477,465	3,568,834	(908,631)	-20.3%
Building Standards - Licenses/Permits	6,650,000	6,650,000	6,284,933	(365,067)	-5.5%
- Plumbing Permits	485,000	485,000	390,635	(94,365)	-19.5%
- Service Charges	531,661	531,661	628,982	97,321	18.3%
TOTAL COMMISSIONER OF PLANNING	12,301,203	12,301,203	11,069,748	(1,231,455)	-10.0%
COMMISSIONER OF CORPORATE AND STRATEGIC SERVICES					
Environmental Sustainability	0	0	(6,408)	(6,408)	0.00%
TOTAL COMMISSIONER OF CORPORATE AND STRATEGIC SERVICES	0	0	(6,408)	(6,408)	0.00%
COMMISSIONER OF ENGINEERING & PUBLIC WORKS					
Development And Transport. Engineering	473,588	473,588	310,214	(163,374)	-34.5%
Engineering Services	256,734	256,734	258,790	2,056	0.8%
Public Works - Operations	1,356,584	1,356,584	1,435,316	78,732	5.8%
TOTAL COMMISSIONER OF ENGINEERING & PUBLIC WORKS	2,086,906	2,086,906	2,004,319	(82,587)	-4.0%
VAUGHAN PUBLIC LIBRARIES	311,900	311,900	285,933	(25,967)	-8.3%
TOTAL FEES / SERVICE CHARGES	39,502,380	39,502,380	38,371,418	(1,130,962)	-2.9%
TOTAL CORPORATE REVENUES	23,672,678	23,672,678	36,129,815	12,457,137	52.6%
TOTAL REVENUE	91,212,007	91,212,007	102,406,823	11,194,816	12.3%

CITY OF VAUGHAN
2014 OPERATING BUDGET
FOURTH QUARTER VARIANCE REPORT
December 31, 2014

REVENUE BY MAJOR SOURCE
CORPORATE REVENUE DETAIL

CORPORATE REVENUE DETAIL :

	2014 ANNUAL BUDGET	2014 YTD		VARIANCE	
		BUDGET	ACTUAL	FAV. / (UNFAV) \$	%
Fines And Penalties	5,100,000	5,100,000	5,197,719	97,719	1.9%
Tax Certificates And Documents	506,263	506,263	571,326	65,063	12.9%
Investment Income	2,525,000	2,525,000	2,843,271	318,271	12.6%
Powerstream Investment Income	4,700,000	4,700,000	4,717,933	17,933	0.4%
Powerstream Dividends	6,200,000	6,200,000	7,726,265	1,526,265	24.6%
Special Dividend - VHI	3,645,470	3,645,470	3,645,470	0	0.0%
Miscellaneous Revenue	539,608	539,608	221,810	(317,798)	-58.9%
Purchasing	60,700	60,700	110,847	50,147	82.6%
Cashiering Services	89,392	89,392	51,500	(37,892)	-42.4%
Capital Admin. Revenue	12,000	12,000	7,862	(4,138)	-34.5%
Mayor's Gala/Golf Classic	294,245	294,245	808,330	514,085	174.7%
Ice Storm Emergency 2013	0	0	10,227,484	10,227,484	0.0%
TOTAL CORPORATE REVENUE	23,672,678	23,672,678	36,129,815	12,457,137	52.6%

**CITY OF VAUGHAN
2014 OPERATING BUDGET
December 31, 2014**

DEPARTMENTAL EXPENDITURES BY MAJOR CATEGORY (1)

	2014 ANNUAL BUDGET	2014 YTD		VARIANCE	
		BUDGET	ACTUAL	FAV. / (UNFAV) \$	%
COUNCIL	1,524,230	1,524,230	1,242,433	281,797	18.5%
OFFICE OF THE INTEGRITY COMMISSIONER	200,000	200,000	139,840	60,160	30.1%
INTERNAL AUDIT	429,643	429,643	410,045	19,598	4.6%
<i>City Manager</i>	818,116	818,116	667,852	150,264	18.4%
Fire and Rescue Services	40,807,877	40,807,877	40,716,942	90,935	0.2%
Emergency Planning	196,896	196,896	192,582	4,314	2.2%
<i>Executive Director</i>	201,988	201,988	274,346	(72,358)	-35.8%
Corporate Communications	1,216,614	1,216,614	1,213,457	3,157	0.3%
Economic and Business Development	1,560,629	1,560,629	1,514,859	45,770	2.9%
TOTAL CITY MANAGER	44,802,120	44,802,120	44,580,037	222,083	0.5%
<i>Commissioner of Finance and City Treasurer</i>	408,978	408,978	405,842	3,137	0.8%
City Financial Services	3,121,171	3,121,171	2,962,943	158,228	5.1%
Financial Planning & Analytics	2,342,301	2,342,301	1,906,038	436,263	18.6%
Development Finance & Investments	721,905	721,905	613,256	108,649	15.1%
Purchasing Services	1,599,466	1,599,466	1,522,545	76,921	4.8%
TOTAL COMM. OF FINANCE AND CITY TREASURER	8,193,821	8,193,821	7,410,623	783,198	9.6%
<i>Commissioner of Legal and Administrative Services</i>	424,625	424,625	384,306	40,319	9.5%
City Clerk - Admin	4,662,580	4,662,580	4,668,857	(6,277)	-0.1%
Clerks - Licensing	675,456	675,456	681,680	(6,224)	-0.9%
City Clerk - Insurance	4,729,136	4,729,136	7,804,800	(3,075,664)	-65.0%
Committee of Adjustment	596,892	596,892	590,490	6,402	1.1%
Council Corporate	102,073	102,073	90,687	11,386	11.2%
Legal Services	2,170,432	2,170,432	2,050,765	119,667	5.5%
By-law & Compliance	5,917,202	5,917,202	5,469,261	447,941	7.6%
TOTAL COMM. OF LEGAL AND ADMINISTRATIVE SERVICES	19,278,396	19,278,396	21,740,846	(2,462,450)	-12.8%
<i>Commissioner of Community Services</i>	464,685	464,685	311,326	153,359	33.0%
Curb Appeal/Winterlights	80,140	80,140	44,295	35,845	44.7%
Community Grants and Advisory Committees	98,982	98,982	55,460	43,522	44.0%
Recreation	20,176,232	20,176,232	19,828,305	347,927	1.7%
Cultural Services	1,971,032	1,971,032	1,953,521	17,511	0.9%
Buildings and Facilities	21,988,982	21,988,982	19,726,315	2,262,667	10.3%
Fleet Management	2,659,880	2,659,880	2,355,299	304,581	11.5%
Parks & Forest Operations	14,323,831	14,323,831	14,265,607	58,224	0.4%
Parks Development	1,335,110	1,335,110	1,247,606	87,504	6.6%
TOTAL COMMISSIONER OF COMMUNITY SERVICES	63,098,874	63,098,874	59,787,734	3,311,141	5.2%
<i>Commissioner of Planning</i>	393,162	393,162	395,085	(1,923)	-0.5%
Development Planning	3,908,957	3,908,957	3,470,496	438,461	11.2%
Policy Planning	1,604,819	1,604,819	1,400,936	203,883	12.7%
Building Standards	7,182,067	7,182,067	5,778,368	1,403,699	19.5%
TOTAL COMMISSIONER OF PLANNING	13,089,005	13,089,005	11,044,886	2,044,119	15.6%
<i>Commissioner of Strategic and Corporate Services</i>	407,914	407,914	398,145	9,769	2.4%
Corporate Asset Management	54,267	54,267	11,294	42,973	79.2%
Innovation & Continuous Improvement	883,225	883,225	857,158	26,067	3.0%
Access Vaughan	1,119,347	1,119,347	998,718	120,629	10.8%
Strategic Planning	316,709	316,709	289,967	26,742	8.4%
Environmental Sustainability	311,168	311,168	286,003	25,165	8.1%
Human Resources	3,786,434	3,786,434	4,036,621	(250,187)	-6.6%
Information and Technology Management	8,866,096	8,866,096	8,629,534	236,562	2.7%
TOTAL COMMISSIONER OF STRATEGIC AND CORPORATE SERVICES	15,745,160	15,745,160	15,507,440	237,720	1.5%
<i>Commissioner of Public Works</i>	515,728	515,728	512,314	3,414	0.7%
Development and Transport. Engineering	5,309,308	5,309,308	4,119,007	1,190,301	22.4%
Engineering Services	4,545,890	4,545,890	3,518,341	1,027,549	22.6%
Public Works - Operations	30,612,345	30,612,345	35,884,152	(5,271,807)	-17.2%
TOTAL COMMISSIONER OF ENGINEERING AND PUBLIC WORKS	40,983,271	40,983,271	44,033,813	(3,050,542)	-7.4%
VAUGHAN PUBLIC LIBRARIES	14,284,355	14,284,355	13,445,796	838,559	5.9%
TOTAL DEPARTMENTAL EXPENDITURES	221,628,875	221,628,875	219,343,494	2,285,381	1.0%
RESERVE CONTRIBUTIONS & CORP. EXP.	11,591,537	11,591,537	27,360,700	(15,769,163)	-136.0%
LONG TERM DEBT	14,029,554	14,029,554	12,124,981	1,904,573	13.6%
CONTINGENCY	425,191	425,191	(73,402)	498,593	117.3%
CAPITAL FROM TAXATION	6,364,084	6,364,084	6,364,084	0	0.0%
TOTAL DEPARTMENTAL AND CORPORATE EXPENDITURE	254,039,241	254,039,241	265,119,858	(11,080,617)	-4.4%

(1) Expenditures are net of Hydro Joint Services Revenue and Library Joint Service Charges.

**CITY OF VAUGHAN
2014 OPERATING BUDGET
December 31, 2014**

CORPORATE EXPENDITURES - DETAILS

	2014 ANNUAL BUDGET	2014 YTD		VARIANCE	
		BUDGET	ACTUAL	FAV. / (UNFAV) \$	%
RESERVE CONTRIBUTIONS AND CORP. EXP. DETAIL :					
RESERVE CONTRIBUTIONS:					
Bldg & Facil. Infrast. Res. Contrib.	2,632,247	2,632,247	2,632,247	0	0.0%
Roads Infrastructure Reserve Contribution	420,309	420,309	420,309	0	0.0%
Parks Infrastructure Reserve Contribution	449,749	449,749	449,749	0	0.0%
Election Reserve Contribution	450,000	450,000	450,000	0	0.0%
Additional Vehicle Contribution	387,478	387,478	387,478	0	0.0%
Fire & Rescue Contrib.	1,287,837	1,287,837	1,287,837	0	0.0%
Heritage Contrib.	212,242	212,242	212,242	0	0.0%
Streetscapes Contrib.	475,651	475,651	475,651	0	0.0%
City Playhouse Contrib.	15,000	15,000	15,000	0	0.0%
ITM Reserve Contrib.	1,060,744	1,060,744	1,060,744	0	0.0%
TOTAL RESERVE CONTRIBUTIONS	7,391,257	7,391,257	7,391,257	0	0.0%
CORPORATE EXPENDITURES:					
Mayor's Gala/Golf Classic	294,245	294,245	808,330	(514,085)	-174.7%
Bank Charges	104,500	104,500	108,273	(3,773)	-3.6%
Professional Fees	184,000	184,000	199,771	(15,771)	-8.6%
OMB Hearings, Professional Fees & Resources	2,992,210	2,992,210	2,622,713	369,497	12.3%
VMC Development & Implementation	1,482,868	1,482,868	1,482,868	0	0.0%
Joint Services (Payroll/Cashiering)	473,416	473,416	481,720	(8,304)	-1.8%
Sundry	0	0	10,991	(10,991)	0.00%
Charitable Organization Rebate	0	0	2	(2)	0.0%
City Hall Funding	0	0	0	0	0.00%
Tax Adjustments	2,150,000	2,150,000	2,577,095	(427,095)	-19.9%
Corporate Insurance	0	0	0	0	0.00%
Amo Membership	17,100	17,100	16,880	220	1.3%
Conferences	28,300	28,300	26,387	1,913	6.8%
By-Election	0	0	0	0	0.00%
Inauguration	0	0	36,821	(36,821)	0.00%
Election	903,641	903,641	605,718	297,923	33.0%
Unallocated Benefits	0	0	0	0	0.0%
Year End Expenditure Reserve Net	0	0	(150,000)	150,000	0.00%
Ice Storm 2013	0	0	10,227,591	(10,227,591)	0.00%
Corporate Reorganization	0	0	914,282	(914,282)	0.00%
Anticipated Labour Savings	(4,430,000)	(4,430,000)	0	(4,430,000)	100.0%
TOTAL CORPORATE EXPENSES	4,200,280	4,200,280	19,969,443	(15,769,163)	-375.4%
TOTAL RESERVE CONTRIBUTIONS & CORPORATE EXP.	11,591,537	11,591,537	27,360,700	(15,769,163)	-136.0%
LONG TERM DEBT					
	14,029,554	14,029,554	12,124,981	1,904,573	13.6%
CONTINGENCY					
	425,191	425,191	(73,402)	498,593	117.3%
CAPITAL FROM TAXATION					
	6,364,084	6,364,084	6,364,084	0	0.0%

City Operating – Q4 Specific Variance Explanations

Specific Variance Explanations:

Listed below are explanations for significant revenue and expenditure variances. As per prior practice, department explanations are required for all total departmental unfavourable variances and any total favourable variances in excess of \$100,000. Explanations for corporate revenue and expenditure variances are also included, following the major department variance explanations.

Note: In general, budgeted revenues are based on assumptions impacted by many factors i.e. economy, timing etc. Some revenue sources are difficult to predict with a high level of accuracy and a particular period can be significantly influenced by a large application or revenue timing (e.g. Building Standards, Development Planning etc.).

City Manager

City Manager's Office

	2014 Budget (\$)	2014 Actuals (\$)	Variance (\$)	Variance (%)
Revenues	-	-	-	0.0%
Expenditure	818,116	667,852	150,264	18.4%
Net	818,116	667,852	150,264	18.4%

The expenditure variance of \$150K was a result of a vacancy within the department.

Executive Director

	2014 Budget (\$)	2014 Actuals (\$)	Variance (\$)	Variance (%)
Revenues	-	-	-	0.0%
Expenditure	201,988	274,346	(72,358)	-35.8%
Net	201,988	274,346	(72,358)	-35.8%

The variance in salaries and benefits continued into Q4, however was offset by gapping within the Commission.

Fire & Rescue Services

	2014 Budget (\$)	2014 Actuals (\$)	Variance (\$)	Variance (%)
Revenues	626,787	809,434	182,647	29.1%
Expenditure	40,807,877	40,716,942	90,935	0.2%
Net	40,181,090	39,907,508	273,582	0.7%

The revenue variance was due to a change in accounting procedure for retail vehicle repairs. Previously for both budget and actuals, revenue did not include the cost of materials and supplies. Instead, these were treated as a reduction in expenditures. Beginning in June 2014, actual revenue includes the cost of materials and supplies paid for by customers. Beginning with the 2015 budget, budget revenue has also been adjusted

The expenditure variance was due to several factors. A positive variance of \$679K in labour accounts was due to vacancies which were filled late in Q3. This is partially offset by \$527K in overtime which was directly related to the vacancies. There are other positive variances in radio operations (\$79K), which was due to delay in regional charges, and

City Operating – Q4 Specific Variance Explanations

wellness medical (\$69K), which are newly mandated programs that are still being arranged. These were offset by negative variances in general auto repairs (\$86K) due to mandatory repairs, automotive parts (\$48K) due to the change in accounting procedure for retail vehicle repairs noted above, and fire prevention (\$43K) due to larger than anticipated fire prevention program costs. The remaining negative variance was spread throughout several accounts.

Commissioner of Finance and City Treasurer

City Financial Services

	2014 Budget (\$)	2014 Actuals (\$)	Variance (\$)	Variance (%)
Revenues	-	-	-	0.0%
Expenditure	3,121,171	2,962,943	158,228	5.1%
Net	3,121,171	2,962,943	158,228	5.1%

The majority of the favourable expenditure variance is due to \$71K in labour accounts resulting from four temporary vacancies which were partially offset by temporary backfill contract replacements throughout the year. A negative \$38K variance from shared water/wastewater labour expense transfer was offset with a positive variance from Powerstream recoverable \$12K, resulting in a net \$26K less than budget recovery due to Cashiering labour gapping. The remainder of the variance is a result of less than expected spending in the following accounts; Computer Software \$11K, Printing Account for tax billing processing \$7K, Sundry Expense and Copier and Bank Charges.

Financial Planning & Analytics

	2014 Budget (\$)	2014 Actuals (\$)	Variance (\$)	Variance (%)
Revenues	-	-	-	0.0%
Expenditure	2,342,301	1,906,038	436,263	18.6%
Net	2,342,301	1,906,038	436,263	18.6%

The expenditures were less than budget mainly due to four vacant positions (\$423K), including the Director Position which was filled in mid-September. The other three positions were filled by the end of Q4. The remainder of the variance was minor and spread through several other accounts.

Development Finance & Investment

	2014 Budget (\$)	2014 Actuals (\$)	Variance (\$)	Variance (%)
Revenues	-	-	-	0.0%
Expenditure	721,905	613,256	108,649	15.1%
Net	721,905	613,256	108,649	15.1%

The less than budget expenditure variance was primarily due to the \$104K variance in labour accounts resulting from three vacancies through the year. All three positions have since been filled. Another factor, while significantly less impactful than the labour variance, is \$14K savings from investment software, which was only purchased in July. This less than budget variance was offset by \$11K more than budget variance in professional fees due to professional services obtained to cover vacancies. The remainder of the variance is spread through several other accounts.

City Operating – Q4 Specific Variance Explanations

Commissioner of Legal and Administrative Services

City Clerk's Office (CCO) – Administration

	2014 Budget (\$)	2014 Actuals (\$)	Variance (\$)	Variance (%)
Revenues	39,305	52,029	12,724	32.4%
Expenditure	4,662,580	4,668,857	(6,277)	-0.1%
Net	4,623,275	4,616,827	6,448	0.1%

The overall negative expenditure variance was mainly due to \$49K more than budget in block purchases and \$11K in records management supplies which were a result of higher than expected increases in postal rates and archival and storage services respectively. There was also higher than budgeted expenditures in labour costs of \$19K, primarily due to overtime requirements. These variances were offset by a \$68K positive variance in rental/leases-equipment and \$8K in copier/fax lease charges due to the renewal of the Print Shop copier lease agreement. The remainder of the variance was spread across various other accounts.

CCO – Licensing

	2014 Budget (\$)	2014 Actuals (\$)	Variance (\$)	Variance (%)
Revenues	1,196,290	1,455,555	259,265	21.7%
Expenditure	675,456	681,680	(6,224)	-0.9%
Net	(520,834)	(773,875)	253,041	-48.6%

The positive revenue variance was primarily due to higher than expected revenue in licenses issued for tow truck operators (\$57K), taxi licensing (\$46K), eating establishments (\$42K) and marriage ceremonies (\$31K) as well as smaller variances in various other accounts.

The negative expenditure variance was mainly due to materials & supplies (\$25K) as a result of higher than planned purchases of marriage licenses (which were directly offset by increased revenues). This variance was partially offset by lower than budgeted costs in labour (\$21K). The remainder of the variance was spread across various other accounts.

CCO – Insurance

	2014 Budget (\$)	2014 Actuals (\$)	Variance (\$)	Variance (%)
Revenues	-	-	-	0.0%
Expenditure	4,729,136	7,804,800	(3,075,664)	-65.0%
Net	4,729,136	7,804,800	(3,075,664)	-65.0%

The negative expenditure variance was primarily due to an Insurance fiduciary claim settlement of \$2.6M; this was offset in the Reserves section further in this report. Other negative variances included \$429K in Deductibles(Cowan) due to more claims reaching the deductible limit or alternatively settled and \$336K in insurance premiums due to \$251K provincial tax adjustment and \$86K retro assessment, which were both offset in the transfer from reserve revenue line. The negative variances were partially offset by a positive variance of \$104K in Insurance-Legal Fees as a result of the City not requiring legal counsel for insurance claims and \$112K in Deductible-OMEX accounts due to fewer insurance files in these portfolios reaching the deductible limit.

City Operating – Q4 Specific Variance Explanations

Committee of Adjustment

	2014 Budget (\$)	2014 Actuals (\$)	Variance (\$)	Variance (%)
Revenues	507,336	503,780	(3,556)	-0.7%
Expenditure	596,892	590,490	6,402	1.1%
Net	89,556	86,710	2,846	3.2%

The variance in revenues was due to fewer applications submitted than anticipated.

By-law & Compliance

	2014 Budget (\$)	2014 Actuals (\$)	Variance (\$)	Variance (%)
Revenues	2,429,717	1,980,007	(449,710)	-18.5%
Expenditure	5,917,202	5,469,261	447,941	7.6%
Net	3,487,485	3,489,254	(1,769)	-0.1%

The negative revenue variance was a result of \$454K lower fines revenue, which reflects the operationalization of the department's compliance versus enforcement business approach.

The positive expenditure variance was mainly attributable to labour (\$382K) and computer hardware (\$18K) as a result of 6 temporary vacancies in the department. Other positive expenditure variances included \$21K in animal services equipment due to difficulty in identifying vendors to provide suitable equipment, and \$12K in bank charges due to less than anticipated number of residents using on-line payment services. A \$25K positive variance in rental/leases-vehicles was offset by a transfer to capital fund for the buy-out of the leased vehicles. Other small variances were spread through several other accounts.

Legal Services

	2014 Budget (\$)	2014 Actuals (\$)	Variance (\$)	Variance (%)
Revenues	67,478	91,883	24,405	36.2%
Expenditure	2,170,432	2,050,765	119,667	5.5%
Net	2,102,954	1,958,882	144,072	6.9%

The positive expenditure variance of \$163K in labour accounts was primarily due to temporary vacancies in the department. This variance was partially offset by \$25K unfavourable variance in professional fees due to additional external legal advice requiring specialized expertise. The remainder of small variances were spread across various other accounts.

City Operating – Q4 Specific Variance Explanations

Commissioner of Community Services

Commissioner of Community Services

	2014 Budget (\$)	2014 Actuals (\$)	Variance (\$)	Variance (%)
Revenues	-	-	-	0.0%
Expenditure	464,685	311,326	153,359	33.0%
Net	464,685	311,326	153,359	33.0%

The positive expenditure variance was primarily due to \$118K in labour and \$22K in professional fees as a result of the vacant commissioner position. The balance of the variance was spread across various other accounts.

Community Grants & Advisory Committee

	2014 Budget (\$)	2014 Actuals (\$)	Variance (\$)	Variance (%)
Revenues	6,000	625	(5,375)	-89.6%
Expenditure	98,982	55,460	43,522	44.0%
Net	92,982	54,835	38,147	41.0%

The unfavourable revenue variance of \$6K was in Arts Advisory Committee, offset by a corresponding reduction in associated expenses.

Curb Appeal/Winterlights Program

	2014 Budget (\$)	2014 Actuals (\$)	Variance (\$)	Variance (%)
Revenues	5,000	-	(5,000)	-100.0%
Expenditure	80,140	44,295	35,845	44.7%
Net	75,140	44,295	30,845	41.1%

The \$5K revenue variance was due to outside contributions for the Curb Appeal/Winterlights Program not collected, offset by a corresponding reduction in associated expenditures.

Recreation

	2014 Budget (\$)	2014 Actuals (\$)	Variance (\$)	Variance (%)
Revenues	18,870,100	18,629,576	(240,524)	-1.3%
Expenditure	20,176,232	19,828,305	347,927	1.7%
Net	1,306,132	1,198,729	107,403	8.2%

The overall negative revenue variance was largely driven by lower than expected general program revenues (\$380K) and fitness centre revenues (\$243K) at all community centres. Revenues in these portfolios continued to be negatively impacted by increased private-sector competition, changing demographics and the final rollout of the full day kindergarten program. In addition, facility permit revenue was negatively impacted from the delay in the start of the soccer and baseball season, which due to severe winter/ice storm damage to the turf, resulted in approximately \$55K in lost revenues.

Positive revenue variances that partially offset the above included better than expected summer camp revenues (\$156K) and third party partnership programming revenues

City Operating – Q4 Specific Variance Explanations

(\$45K). Other positive variances related to YRT revenues (\$147K), due to better than expected ticket sales, and largely offset by an increase in ticket/pass expense, and Insurance Fees Revenue (\$55K) which was also largely offset by increased insurance premium expenditures.

The overall positive expenditure variance was mainly attributable to a positive labour variance of \$274K. This was the result of savings in full time labour costs (\$1.03M) due to 9 vacancies; of which \$224K was partially offset by contract replacements. The remaining positive labour variance (\$805K) was partially offset by increased part time costs of \$545K.

Other positive expenditure variances related to Contractor & Contractor Materials (\$61K), which was largely attributed to a reduction in busing routes for summer camps and from offering fewer 3rd party partnership camps; Small Tools & Equipment (\$66K), which was largely due to a delay in purchasing fitness equipment; Rentals, Leases & Equipment (\$44K), which was the result of reduced need to lease school space for general programs and camps; and funding from the Year-End expenditure reserve (\$54K) for the purchase of computer and peripheral equipment. These positive variances were partially offset by increased Insurance premiums (\$51K) which was fully offset by Insurance fee revenues and higher YRT expenditures (\$130K) as a result of increased ticket sales and also fully offset by increased revenues.

Cultural Services

	2014 Budget (\$)	2014 Actuals (\$)	Variance (\$)	Variance (%)
Revenues	562,980	727,285	164,305	29.2%
Expenditure	1,971,032	1,953,521	17,511	0.9%
Net	1,408,052	1,226,236	181,816	12.9%

The department's positive revenue variance was largely attributable to greater than expected sponsorship revenues generated from City-wide events including Canada Day (\$49K), Concerts in the Park (\$29K), and Winterfest (\$46K). The remainder of the positive variance was attributable to higher than expected revenue generated at City Playhouse Theatre from programs (\$32K) and theatre rentals (\$46K). The balance of \$47K budgeted for in Revenues from Recoverable Expenses, which represented management fees associated with the Mayor's Gala Event, were fully credited in expenditures, under Internal Recoverable.

Buildings and Facilities

	2014 Budget (\$)	2014 Actuals (\$)	Variance (\$)	Variance (%)
Revenues	284,356	346,511	62,155	21.9%
Expenditure	21,988,982	19,726,315	2,262,667	10.3%
Net	21,704,626	19,379,804	2,324,822	10.7%

The positive expenditure variance was primarily driven by \$1.7M in General Maintenance for Trade Shop, Parks Outdoor Lighting, Parks Buildings, JOC and all Community Centres, as a result of insufficient human resources to undertake maintenance projects. In addition, sustainable savings through efficiencies of \$500K that occurred in 2014 resulted in a reduction in the 2015 Budget. The lack of resources was partially due to not filling the vacant positions of Architectural Technologist and Manager of Building Construction until Q3. Also, the position of Manager of Facilities was not filled until the end of Q1 2014. The 2015 general maintenance budget has been adjusted to be more in-line with resource levels.

Other positive variances included labour of \$441K as a result of four vacancies within

City Operating – Q4 Specific Variance Explanations

non-union staff positions and cleaning of \$259K as a result of contract timing. Vacancies within union positions were offset with increased Overtime, Part Time and FT Contract positions and resulted in a net negative variance of \$267K. Utilities were higher than budgeted due to an ongoing increase in the costs of hydro and natural gas and increased consumption during colder than normal winter.

Fleet Management

	2014 Budget (\$)	2014 Actuals (\$)	Variance (\$)	Variance (%)
Revenues	-	327	327	0.0%
Expenditure	2,659,880	2,355,299	304,581	11.5%
Net	2,659,880	2,354,972	304,908	11.5%

The positive expenditure variance was mainly due to labour (\$85K) as a result of 3 vacancies - Manager of Fleet, which was filled in May, 2014, the PT Driver and Compliance Trainer, which is pending a budget approval for conversion to a full time position in 2015, and the deletion of the Mechanic's helper position in November of 2014. As well, professional fees were \$49K less than budget due to a vacancy in the Driver and Compliance Trainer position expected to be filled in 2015.

The other main driver of the positive expenditure variance was vehicle maintenance & repairs (\$153K) due to a change in philosophy for performing preventative maintenance activities. The scheduled preventative maintenance is now based on not only calendar dates, but also the utilization of the vehicles and equipment, which is now analyzed, thereby extending preventative maintenance intervals for underutilized vehicles/equipment, translating into cost avoidance for the aforementioned accounts. The 2015 budget has been adjusted accordingly. The remainder were small variances in various other accounts.

Commissioner of Planning

Commissioner of Planning

	2014 Budget (\$)	2014 Actuals (\$)	Variance (\$)	Variance (%)
Revenues	-	-	-	0.0%
Expenditure	393,162	395,085	(1,923)	-0.5%
Net	393,162	395,085	(1,923)	-0.5%

The small unfavourable variance was mainly due to the timing of step increases in labour costs and associated benefits as well as greater than budgeted fuel expenses. These were offset by lower than planned spending in Seminars & Workshops.

Development Planning

	2014 Budget (\$)	2014 Actuals (\$)	Variance (\$)	Variance (%)
Revenues	4,477,465	3,584,749	(892,716)	-19.9%
Expenditure	3,908,957	3,486,411	422,546	10.8%
Net	(568,508)	(98,337)	(470,171)	82.7%

The unfavourable revenue variance was a result of lower than expected volumes of Zoning By-law (\$349K), Site Plan (\$303K), Official Plan (\$185K), Subdivision (\$123K) and Part Lot Control (\$32K) applications. Lack of high rise development applications were the major contributor to the lower volume in Zoning By-law and Site Plan

City Operating – Q4 Specific Variance Explanations

applications, which are expected to recover in 2015. The unfavourable variance was offset by the expense recovery for the contract position funded by the Development Charges.

The majority of the favourable expenditure variance was due to temporary vacancies of \$361K. These positions are expected to be filled in Q1 of 2015. The remainder of the variance was found throughout several other accounts such as office equipment and furniture, computer hardware etc.

Policy Planning

	2014 Budget (\$)	2014 Actuals (\$)	Variance (\$)	Variance (%)
Revenues	157,077	196,365	39,288	25.0%
Expenditure	1,604,819	1,400,936	203,883	12.7%
Net	1,447,742	1,204,572	243,170	16.8%

The favourable variance was mainly related to four vacancies (\$352K) offset by the transfer of Block Plan Review revenue to deferred revenue. One of the vacancies has been filled and the remaining vacancies are currently being reviewed for possible restructuring or repurposing within the department.

Building Standards

	2014 Budget (\$)	2014 Actuals (\$)	Variance (\$)	Variance (%)
Revenues	7,666,661	7,304,550	(362,111)	-4.7%
Expenditure	7,182,067	5,778,368	1,403,699	19.5%
Net	(484,594)	(1,526,182)	1,041,588	-214.9%

The unfavourable revenue was related to lower than expected volumes of building (\$365K) and plumbing (\$94K) permits partially offset by the building permit fees for the Civic Library and higher than expected title restrictions and zoning response fees.

The favourable expenditure variance was found predominantly in the labour accounts (\$1.2M) and is related to vacancies within the department. Vacancies filled slower than is typical due to a departmental restructuring that is taking place alongside the rest of the Planning Commission. The remainder of the variance can be found in several other accounts such as computer software, training and development, office equipment and furniture, etc. This was due to the staff vacancies which reduced expenditures in other areas as well.

Commissioner of Strategic and Corporate Services

Access Vaughan

	2014 Budget (\$)	2014 Actuals (\$)	Variance (\$)	Variance (%)
Revenues	-	-	-	0.0%
Expenditure	1,119,347	998,718	120,629	10.8%
Net	1,119,347	998,718	120,629	10.8%

The positive expenditure variance was primarily due to labour accounts (\$93K), largely attributable to 3 temporary vacancies and 2 new 2014 approved positions, which have now been filled. There was also a positive variance of \$12K in office equipment and furniture related to the new positions – these funds will not be required as the expenditure was funded by an associated capital project. The remainder were small variances in

City Operating – Q4 Specific Variance Explanations

various other accounts.

Human Resources

	2014 Budget (\$)	2014 Actuals (\$)	Variance (\$)	Variance (%)
Revenues	-	-	-	0.0%
Expenditure	3,786,434	4,036,621	(250,187)	-6.6%
Net	3,786,434	4,036,621	(250,187)	-6.6%

The overall negative expenditure variance was mainly due to professional fees (\$160K) related to increased executive recruiting, arbitration and legal fees, advertising/branding (\$37K) due to higher than budgeted costs for executive searches for various client groups, and corporate training costs (\$31K) related to advance purchases of corporate training sessions in 2014 (with costs to be recouped from the respective departments in 2015). In addition, office equipment and furniture had a negative variance of \$38K due to a required office reconfiguration. A negative expenditure variance of \$24K more than budget in labour costs were offset by a transfer from year-end expenditure reserve for JDE benefits integration project.

Information and Technology Management

	2014 Budget (\$)	2014 Actuals (\$)	Variance (\$)	Variance (%)
Revenues	-	-	-	0.0%
Expenditure	8,866,096	8,629,534	236,562	2.7%
Net	8,866,096	8,629,534	236,562	2.7%

The overall positive expenditure variance was primarily due to labour (\$181K) related to 5 vacancies from Q1-Q2, which have all since been filled. There was also a positive variance in professional fees of \$95K as a result of project delays for GIS and DTA upgrades (both projects are on track to complete in Q1, 2015). These positive variances were partially offset by negative variances in computer software and service contracts due to the sooner than planned purchase of licenses for the MS Exchange and Windows 7 Office compliance projects and unexpected demand and rollout of Eclipse and ArcGIS User solutions.

Commissioner of Engineering and Public Works

Development and Transportation Engineering

	2014 Budget (\$)	2014 Actuals (\$)	Variance (\$)	Variance (%)
Revenues	473,588	310,214	(163,374)	-34.5%
Expenditure	5,309,308	4,119,007	1,190,301	22.4%
Net	4,835,720	3,808,793	1,026,927	21.2%

The negative revenue variance was primarily due to \$144K less than budgeted amount for revenue from recoverable expenses, largely attributable to the vacant TTC/YRT Construction Liaison Inspector contract position (\$89K) and lower recovery of contract works completed by the City (\$55K). This variance was offset by less than budgeted expenditures in the associated accounts. The remainder of the variance was mainly due to lower than anticipated revenue from lot grading permit submissions.

The expenditure variance was primarily due to \$1.1M less than budgeted expenditures in labour accounts, largely attributable to vacancies during the year, most of which were

City Operating – Q4 Specific Variance Explanations

filled in Q3/Q4. It is anticipated that by the end of Q1-15, the remaining 6 FTE positions will be filled as they are being actively recruited. There was also a positive variance of \$27K in contractor and contractor materials due to less work carried out by the City on behalf of the developer due to non-compliance of the terms of the sub-division agreement. The remainder were small variances in various other accounts.

Engineering Services

	2014 Budget (\$)	2014 Actuals (\$)	Variance (\$)	Variance (%)
Revenues	256,734	258,790	2,056	0.8%
Expenditure	4,545,890	3,518,341	1,027,549	22.6%
Net	4,289,156	3,259,551	1,029,605	24.0%

The expenditure variance was primarily due to less than budgeted expenditures in labour, service contracts, professional fees and training and development accounts. The variance of \$671K in labour accounts is largely attributable to vacancies throughout the year. The service contract budget for the maintenance of Applewood Bridge has a variance of \$179K as there were no expenses in 2014 since the bridge has not yet been commissioned by the Ministry of Transportation. The majority of the variance of \$85K in professional fees was related to the Traffic division. Due to vacancies there were limited consulting projects actively pursued. The underutilization of the training and development budget (\$27K) directly correlates to the staff vacancies within the department. The remainder were small variances in various other accounts.

Public Works

	2014 Budget (\$)	2014 Actuals (\$)	Variance (\$)	Variance (%)
Revenues	1,356,584	1,435,316	78,732	5.8%
Expenditure	30,612,345	35,884,152	(5,271,807)	-17.2%
Net	29,255,761	34,448,836	(5,193,075)	-17.8%

Majority of the positive revenue variance was in the Waste Division due to grant revenues, offset by other negative variances in Roads & Winter Divisions. A detailed explanation for each division is provided below.

Majority of the expenditure variance was in the Winter Division due to severe weather conditions, followed by positive variances in Roads, Administration and Waste Divisions. A detailed explanation for each division is provided below.

Winter

	2014 Budget (\$)	2014 Actuals (\$)	Variance (\$)	Variance (%)
Revenues	42,000	10,000	(32,000)	-76.2%
Expenditure	9,025,954	15,187,015	(6,161,061)	-68.3%
Net	8,983,954	15,177,015	(6,193,061)	-68.9%

The recoverable revenue variance was less than budget due to reduced requirement from York Region for truck plowing and salting by City staff on regional roads.

In the Winter Division expenditures were \$6.2M more than budget resulting from severe weather conditions experienced during Q1.

City Operating – Q4 Specific Variance Explanations

The winter of 2013-2014 was documented by Environmental Canada as one of the coldest winter seasons in 20 years. The cold weather, combined with frequent snowfall events, resulted in significantly higher costs for winter maintenance activities. It should be noted that the above noted variances exclude the clean-up costs directly associated with the 2013 Ice Storm. These costs have been accounted for separately in the Corporate accounts.

The greater than budget variance of \$3.1M in contractor & contractor materials was primarily a result of higher than normal costs for snow removal operations (\$2.4M), as well as additional expenses incurred for ploughing (\$294K) and windrow activities (\$266K).

Extended periods of extremely cold temperatures reduce effectiveness of de-icing materials, resulting in significantly higher salt usage to achieve desired road and sidewalk conditions. The greater than budget variance of \$3.0M in materials & supplies was due to higher salt purchases required to keep up with demand and restocking of material for 2014/2015 winter season. Labour costs were also \$260K more than budgeted primarily as a result of overtime (\$150K) and additional Roads staff hours (\$110K) due to severity and number of winter events. The remainder were small variances in other accounts.

Roads

	2014 Budget (\$)	2014 Actuals (\$)	Variance (\$)	Variance (%)
Revenues	74,153	32,207	(41,946)	-56.6%
Expenditure	10,079,542	9,671,724	407,818	4.0%
Net	10,005,389	9,639,517	365,872	3.7%

In the Roads Division revenue was \$42K lower than anticipated due to recoverable expenses. This can be attributed to less recovery of expenses for Streetlight Maintenance and Guiderail Maintenance resulting from damaged streetlight and guiderail infrastructure. Revenue for new culvert installations was also down in 2014 due to reduced number of requests for Culvert Replacement.

Expenditures were \$408K less than budget primarily due to positive Labour variance of \$308K resulting from staff re-assignment to winter activities, four temporary vacancies, and timing differences in Works Labour Distribution. Contractor and Contract Materials was \$246 less than budget due to less maintenance required in areas such as Streetlight, Rural Road, Traffic Signal, Curb and Sidewalk Maintenance and Catch basin Cleaning.

Spending was \$142K less than anticipated in materials and supplies primarily related to reduced spending on asphalt and granular materials in Rural Road Maintenance and Road Platform Maintenance.

The less than budget variances were offset by greater than budget expenses in Hydro (\$254K) and fuel (\$55K) costs due to an increase in hydro rates and increased fuel consumption by contracted and City forces to address severe winter conditions experienced in 2014. The remainder were variances in various other accounts.

City Operating – Q4 Specific Variance Explanations

Administration

	2014 Budget (\$)	2014 Actuals (\$)	Variance (\$)	Variance (%)
Revenues	2,600	-	(2,600)	-100.0%
Expenditure	1,580,944	1,377,710	203,234	12.9%
Net	1,578,344	1,377,710	200,634	12.7%

The expenditure variance was primarily due to lower labour costs as a result of two vacant positions. Recruitment is currently ongoing for one permanent full time position. The other position is vacant, pending the creation of the revised job description, and the associated recruitment process. The remainder were small variances in various other accounts.

Waste

	2014 Budget (\$)	2014 Actuals (\$)	Variance (\$)	Variance (%)
Revenues	1,237,831	1,393,108	155,277	12.5%
Expenditure	9,925,905	9,647,702	278,203	2.8%
Net	8,688,074	8,254,294	433,480	5.0%

Majority of the revenue variance is due to the higher than anticipated Waste Diversion Ontario (WDO) grant funding received for Q4-14.

The expenditure variance was primarily due lower than budgeted spending in contractor and contract materials (\$198K), directly attributable to lower than anticipated growth. The 2015 Budget has been adjusted to reflect the costs associated with actual growth figures. There was also a positive variance in labour accounts mostly due to lower than anticipated part-time expenditures. The remainder were small variances in various other accounts.

Vaughan Public Libraries

	2014 Budget (\$)	2014 Actuals (\$)	Variance (\$)	Variance (%)
Revenues	311,900	285,933	(25,967)	-8.3%
Expenditure	14,284,355	13,445,796	838,559	5.9%
Net	13,972,455	13,159,863	812,592	5.8%

The negative revenue variance was partly due to continued improvements in notification processes for fines and outstanding amounts due and partly related to the late Q4 opening of Pleasant Ridge Library.

The positive expenditure variance related primarily to wage and benefit savings which were the result of parental leaves, staff vacancies, and the late Q4 opening of the Pleasant Ridge library. Other positive expenditure variances included building maintenance/repair activities and utility costs. These were partially offset by increased furniture purchases, higher periodical costs for databases and e-books, as well as new service contract and computer hardware/software costs.

City Operating – Q4 Specific Variance Explanations

Reserves and Other Transfers

	2014 Budget (\$)	2014 Actuals (\$)	Variance (\$)	Variance (%)
Revenues	21,891,749	21,835,417	(56,332)	-0.3%
Expenditure	-	-	-	0.0%
Net	21,891,749	21,835,417	(56,332)	-0.3%

The negative revenue variance was primarily due to an Insurance fiduciary claim settlement of \$2.6M and Winterization reserve of \$4.4M offset by unfavourable variances in various reserve revenues. These unfavourable variances in reserve revenues were offset by favourable expense variances in the various departments as discussed above. The reserve withdrawals that were lower than planned included:

- Tax Rate Stabilization (\$3.1M) – A planned transfer was not required.
- Engineering Reserve (\$1.3M) – Reserve revenue lower than budgeted as this is directly related to lower than budgeted departmental expenses due to staff vacancies.
- Building Standards Reserve (\$1.6M) – Favourable expenditure variance of \$1.4M mainly due to vacant positions, indirect cost allocations resulted in a lower draw from the reserve than forecasted.
- Administrative Recovery from Capital (\$399K) – This variance is from a reversal of the 2013 year-end accruals, and lower than anticipated related capital spending.
- Election Reserve (\$413K) – Reserve revenue lower than budget due to lower than anticipated Election costs
- DC Growth Projects (\$350K) – Variance related to expenditure variances due to delays in filling contract positions related to the Vaughan Metropolitan Centre (VMC).

Corporate Revenues

General Corporate Revenues

	2014 Budget (\$)	2014 Actuals (\$)	Variance (\$)	Variance (%)
Revenues	23,672,678	36,129,815	12,457,137	52.6%
Expenditure	-	-	-	0.0%
Net	23,672,678	36,129,815	12,457,137	52.6%

The revenues were higher than budget due to better than planned Powerstream Dividends by \$1.5M and Investment Income of \$318K. These revenues were partially offset by unfavourable variance in Miscellaneous revenue due to unrequired reserve transfers relating to the OMB Hearings, Professional fees and Resources (\$318K). The Mayor's Gala/Golf Classic (\$514K) and the Ice Storm relief (\$10.2M) revenues are fully offset by matching expenditures at the end of the year.

City Operating – Q4 Specific Variance Explanations

Corporate Expenditures

Corporate and Reserve Contributions Expenditures

	2014 Budget (\$)	2014 Actuals (\$)	Variance (\$)	Variance (%)
Revenues	-	-	-	0.0%
Expenditure	11,591,537	27,360,700	-15,769,163	-136.0%
Net	11,591,537	27,360,700	-15,769,163	-136.0%

The largest component of the negative expenditure variance was due to costs associated with the December 2013 Ice Storm (\$10.2M). These amounts are all unbudgeted costs and are being tracked in a separate business unit as part of the provincial government requirements for reimbursement. As reported at the January 12th Finance, Administration & Audit Committee, the application for reimbursement was submitted on December 21, 2014. The City has been approved for an interim payment of 35% of the full claim, however the remaining claim would be thoroughly reviewed and payment processed upon approval of the claim. This process could take up to two years to complete. Excluding the ice storm cost, the negative Corporate expenditure variance would be reduced to \$5.5M from the current \$15.8M.

The next largest component of the variance (\$4.4M) was in anticipated labour savings. This corporate budget amount is estimated annually to account for normal anticipated turnover throughout the City. This variance will offset the actual salary savings realized within the departments as discussed in the various departmental variance explanations above. Actual favourable labour variance in the departmental expenditures was \$7.5M at the end of Q4.

In addition, the expenditures were higher than budget as there were costs associated with a Corporate Reorganization of \$914K, increased Tax Adjustments of \$427K and higher than planned expenditures relating to the Mayor's Gala/Golf Classic of \$514K. The Mayor's Gala/Golf Classic expenditure are fully offset by matching revenues at the end of the year, as explained in the Corporate Revenue section above.

Offsetting this large unfavourable variance are favourable variances in OMB Hearings, Professional Fees and Resources (\$369K). These projects have not yet hired all the planned staffing and external expertise and therefore there is the favourable expense variance. This variance is offset by lower than expected revenue, as resources were not fully hired there was no requirement to transfer funds from reserves.

The remainder of the variance included favorable variances in Election (\$297K), Transfer from Year End Expenditure Reserve (\$150K).

Attachment 3 - Open Capital Project Spend Report

Department	Commission	Project #	System Title	Ward	Budget Year	Total Budget	Total Actual	Total Variance	% Spent	% Complete	Forecast Complete	Q4 Info	Q4-14 Comments
Building Standards	Planning	BS-1003-11	Building Depart Computer Syste	City-Wide	2011	1,236,000	395,488	840,512	32%	32%	TBD		Phase 1 has yet to be completed as staff are continuing to resolve operational issues. There have been some recent operational changes in ITM however ITM is proposing a rollout of an updated version to address some of the Phase 1 issues. This is anticipated for Q2-15. It is therefore anticipated that Phase 2 (\$540,750) will commence Q4-15 due to the delay in the Phase 1 completion.
Building Standards Total						1,236,000	395,488	840,512	32%				
Buildings & Facilities	Community Services	37-2-04	New Civic Centre	Ward1	2004	140,685,378	140,501,431	183,947	100%	99%	TBD	Warranty	Deficiencies are being addressed currently.
Buildings & Facilities	Community Services	7914-0-01	Baker Sugar Bush Cottage 2001	Ward 4	2001	349,303	325,650	23,653	93%	100%	Q4-14	Complete	Complete.
Buildings & Facilities	Community Services	BF-8097-12	AlPaCC-Pool/FitnessLocker Rep	Ward 2	2012	25,800	-	25,800	0%	0%	Q3-15		Quick Bid to be releases Q2-2015 (Tentatively April 2015)
Buildings & Facilities	Community Services	BF-8101-08	Energy Conservations Improve	City-Wide	2008	750,000	-	750,000	0%	0%	TBD	Annual Program	Initiatives in 2015.
Buildings & Facilities	Community Services	BF-8114-07	North Thornhill-Construction	Ward 4	2007	26,933,899	26,513,899	420,000	98%	99%	TBD		Building is completed. Additional works for the walkway construction are pending on further discussions with the City of Toronto to finalize the use agreement.
Buildings & Facilities	Community Services	BF-8137-08	Thornhill Outdoor Pool Shell	Ward 5	2008	683,780	683,737	43	100%	100%	Q4-14	Warranty	Completed.
Buildings & Facilities	Community Services	BF-8220-09	Vellore School Window Replacem	Ward 3	2009	61,800	-	61,800	0%	0%	Q3-15		Discussions held with Heritage Vaughan. With current shortage of resources, project will be deferred to Q3-15.
Buildings & Facilities	Community Services	BF-8237-14	GWCC-Pool Area Wall Cover Remo	Ward 5	2014	52,600	-	52,600	0%	0%	Q4-15		Defer to Q4-15 after completion of a master plan for GWCC.
Buildings & Facilities	Community Services	BF-8238-12	Garnet W CC Replace 2 Compress	Ward 5	2012	131,400	131,616	(216)	100%	100%	Q4-14	Complete	Completed.
Buildings & Facilities	Community Services	BF-8255-09	Fire Station 73- Additional Qu	Ward 2	2009	128,750	117,479	11,271	91%	91%	Q2-15		Ongoing; rental of site trailer.
Buildings & Facilities	Community Services	BF-8270-14	Sunset Ridge PK Walkway Lighti	Ward 2	2014	51,500	1,198	50,302	2%	2%	Q3-15		In the tendering process.
Buildings & Facilities	Community Services	BF-8279-12	WPNA- Repl Diving Boards/Stands	Ward 2	2012	43,000	-	43,000	0%	0%	Q3-15		RFP to be released in Q2 2015. (Tentatively April 2015)
Buildings & Facilities	Community Services	BF-8285-11	F Ermanno CC-Fitness CTR expan	Ward 2	2011	3,835,895	2,050,062	1,785,833	53%	53%	Q2-15		Under construction. Superstructure is near completion & interior work will begin in Q1-2015.
Buildings & Facilities	Community Services	BF-8295-11	Dufferin CLCC Rpl Sprinkler P	Ward 5	2011	154,500	10,120	144,380	7%	7%	Q3-15		Consultant reding specs for tender.
Buildings & Facilities	Community Services	BF-8313-12	Beaverbrook Hse StructuralReno	Ward 1	2012	154,500	1,442	153,058	1%	10%	Q3-15		Consultant working on tender drawings.
Buildings & Facilities	Community Services	BF-8318-14	Woodbridge College PK-Elec. Ca	Ward 2	2014	20,600	393	20,207	2%	2%	Q3-15		In the tendering process.
Buildings & Facilities	Community Services	BF-8319-13	JOC-HVAC Rooftop Replacements	Ward 1	2013	103,000	80,601	22,399	78%	78%	Q2-15		In the tendering process.
Buildings & Facilities	Community Services	BF-8321-12	AlPaCC Pool Dehumidifire Repl	Ward 2	2012	283,300	8,704	274,596	3%	3%	Q3-15		In the tendering process.
Buildings & Facilities	Community Services	BF-8327-12	Rosemount CC DomesPiping&Plumb	Ward 5	2012	77,300	-	77,300	0%	0%	Q4-15		Due to resource constraints in B&F, this project has been reassigned, and the completion date deferred to Q4-15.
Buildings & Facilities	Community Services	BF-8332-11	G Williams CC Exterior Siding	Ward 5	2011	154,500	-	154,500	0%	0%	Q4-15		Defer to Q4-15 after completion of a master plan for GWCC.
Buildings & Facilities	Community Services	BF-8334-11	Woodbridge P&A CC Lobby floor	Ward 2	2011	30,900	8,858	22,042	29%	29%	Q4-15		Single tender to be awarded to complete works for BF-8334-11, BF-8374-12 & BF-8384-12. Due to staffing changes in B&F, this project has been reassigned, and the completion date deferred to Q4-15.
Buildings & Facilities	Community Services	BF-8336-11	Woodbridge P&A CC Wall & Floor	Ward 2	2011	28,850	-	28,850	0%	0%	Q4-15		Due to resource constraints in B&F, this project has been reassigned, and the completion date deferred to Q4-15.
Buildings & Facilities	Community Services	BF-8339-12	Maple CC Arena Walls Siding	Ward 1	2012	92,700	-	92,700	0%	0%	Q4-15		Due to resource constraints in B&F, this project has been reassigned, and the completion date deferred to Q4-15.
Buildings & Facilities	Community Services	BF-8344-12	AlPaCC Brine Pump Replacement	Ward 2	2012	35,100	33,166	1,934	94%	100%	Q4-14	Complete	Completed.
Buildings & Facilities	Community Services	BF-8345-12	Garnet W CC Repl Chiller&Pump	Ward 5	2012	80,400	27,623	52,777	34%	100%	Q4-14	Complete	Completed.
Buildings & Facilities	Community Services	BF-8346-13	JOC-Works Yards Dumping Ramps	Ward 1	2013	38,200	-	38,200	0%	0%	Q4-15		Due to resource constraints in B&F, this project has been reassigned, and the completion date deferred to Q4-15.
Buildings & Facilities	Community Services	BF-8350-12	Security Camera Install Variou	City-Wide	2012	80,000	-	80,000	0%	0%	TBD		Defer until the security camera policy is developed.
Buildings & Facilities	Community Services	BF-8353-14	Splash Pad Automation	2014	2014	46,400	-	46,400	0%	0%	TBD		This project will be managed by Parks Development.
Buildings & Facilities	Community Services	BF-8356-14	Woodbridge College PK-Elec. Ca	Ward 2	2014	20,600	393	20,207	2%	2%	Q3-15		In the tendering process.
Buildings & Facilities	Community Services	BF-8359-14	Chancellor District PK-Walkway	Ward 3	2014	52,000	1,163	50,837	2%	2%	Q3-15		In the tendering process.
Buildings & Facilities	Community Services	BF-8360-14	Alexandria Elisa PK-Walkway Lt	Ward 2	2014	32,000	1,163	30,837	4%	4%	Q3-15		In the tendering process.

Department	Commission	Project #	System Title	Ward	Budget Year	Total Budget	Total Actual	Total Variance	% Spent	% Complete	Forecast Complete	Q4 Info	Q4-14 Comments
Buildings & Facilities	Community Services	BF-8361-14	Beverley Glen Pk-Walkway Lt	Ward 5	2014	30,000	1,163	28,837	4%	4%	Q3-15		In the tendering process.
	Community Services	BF-8363-14	East District Park-Dumping Ram	Ward 4	2014	36,100	-	36,100	0%	0%	Q4-15		Due to resource constraints in B&F, this project has been reassigned, and the completion date deferred to Q4-15.
Buildings & Facilities	Community Services	BF-8364-14	East District Park-Dumping Ram	Ward 2	2014	36,100	-	36,100	0%	0%	Q4-15		Due to resource constraints in B&F, this project has been reassigned, and the completion date deferred to Q4-15.
Buildings & Facilities	Community Services	BF-8366-12	GarnetW-Pool/FitnessLocker Rep	Ward 5	2012	25,800	-	25,800	0%	0%	Q4-15		Quick Bid to be releases Q2-2015 (Tentatively April 2015)
Buildings & Facilities	Community Services	BF-8367-13	Uplands Buildings GenCap	Ward 5	2013	165,934	18,858	147,076	11%	11%	Q2-16		As per Consultant's recommendations, the existing deck and stairs located the rear entrance of the Clubhouse have been rectified to the satisfaction of the engineer on file. Remainder of the scope of work will be generated in Q3/2015.
Buildings & Facilities	Community Services	BF-8371-13	GarnetAWilliams Community Cent	Ward 5	2013	61,800	55,466	6,334	90%	90%	Q4-14	Complete	Complete
Buildings & Facilities	Community Services	BF-8374-12	Maple CC-Slate Flooring Replac	Ward 1	2012	46,400	-	46,400	0%	0%	Q4-15		Single tender to be awarded to complete works for BF-8334-11, BF-8374-12 & BF-8384-12. Due to staffing changes in B&F, this project has been reassigned, and the completion date deferred to Q4-15.
Buildings & Facilities	Community Services	BF-8376-14	Giovanni Caboto Pk-Walkway Lt	Ward 3	2014	30,000	1,163	28,837	4%	4%	Q3-15		In the tendering process.
Buildings & Facilities	Community Services	BF-8377-14	Robert Watson Pk-Walkway Lt	Ward 3	2014	32,000	1,163	30,837	4%	4%	Q3-15		In the tendering process.
Buildings & Facilities	Community Services	BF-8383-12	Maple CC Lobby/Hallway Replace	Ward 1	2012	82,400	-	82,400	0%	0%	Q3-15		With current shortage of resources, project will be deferred to Q3-15.
Buildings & Facilities	Community Services	BF-8384-12	Al Pal CC-Arena Skate Flooring	Ward 2	2012	41,200	-	41,200	0%	0%	Q4-15		Single tender to be awarded to complete works for BF-8334-11, BF-8374-12 & BF-8384-12. Due to staffing changes in B&F, this project has been reassigned, and the completion date deferred to Q4-15.
Buildings & Facilities	Community Services	BF-8386-14	Reeves Pk-Walkway Lt	Ward 1	2014	32,000	1,163	30,837	4%	4%	Q3-15		In the tendering process.
Buildings & Facilities	Community Services	BF-8388-12	CivcCentre-Demo/Parking/Drain	Ward 1	2012	2,069,300	648,196	1,421,104	31%	31%	Q4-15		Demolition completed. Funding is being used by Engineering for the City Hall entrance improvement work.
Buildings & Facilities	Community Services	BF-8392-13	Woodbridge Pool & Arena-Replac	Ward 2	2013	42,000	23,510	18,490	56%	56%	Q3-15		Phase 1 completed. Phase 2 in the tendering process.
Buildings & Facilities	Community Services	BF-8394-13	Al Palladimi Community Centre-	Ward 2	2013	52,500	28,728	23,772	55%	55%	Q3-15		Phase 1 completed. Phase 2 in the tendering process.
Buildings & Facilities	Community Services	BF-8395-13	DCC Heating Boilers	Ward 5	2013	68,200	40,629	27,571	60%	60%	Q3-15		Phase 1 completed. Phase 2 in the tendering process.
Buildings & Facilities	Community Services	BF-8396-13	Garnet Williams-Replace Arena	Ward 5	2013	42,000	-	42,000	0%	0%	Q3-15		In the tendering process.
Buildings & Facilities	Community Services	BF-8397-14	DCC - Water Slide Refurbishmen	Ward 5	2014	31,450	-	31,450	0%	0%	Q3-15		RFP to be released in Q2-2015.
Buildings & Facilities	Community Services	BF-8398-14	GWCC - Whirlpool Replacement	Ward 5	2014	108,050	-	108,050	0%	0%	Q4-15		(Tentatively April 2015)
Buildings & Facilities	Community Services	BF-8401-14	MCC - Replace Roller Shades	Ward 1	2014	26,210	-	26,210	0%	50%	Q1-15		Defer to Q4-15 after completion of a master plan for GWCC.
Buildings & Facilities	Community Services	BF-8402-13	Maple Community Centre-Watersl	Ward 1	2013	31,448	-	31,448	0%	0%	Q4-15		In progress, to be completed in Q1-15
Buildings & Facilities	Community Services	BF-8406-14	APCC-west curb/interlock remov	Ward 2	2014	51,500	-	51,500	0%	0%	Q4-15		RFP to be released in Q2-2015.
Buildings & Facilities	Community Services	BF-8409-13	APCC East Entrance Walkway	Ward 2	2013	60,792	-	60,792	0%	0%	Q4-15		(Tentatively April 2015)
Buildings & Facilities	Community Services	BF-8411-13	Chancellor Community Centre-Co	Ward 3	2013	23,059	-	23,059	0%	0%	Q4-15		Tender deferred to Q2-15, Construction Q3-15
Buildings & Facilities	Community Services	BF-8412-13	FEB Interlock Brick	Ward 2	2013	27,252	-	27,252	0%	0%	Q4-15		Tender deferred to Q2-15, Construction Q3-15
Buildings & Facilities	Community Services	BF-8413-13	GAW Concrete Curb/Sidewalk	Ward 5	2013	22,011	-	22,011	0%	0%	Q4-15		To be completed after the Father Ermanno Bulfon CC Fitness Expansion (BF-8285-11).
Buildings & Facilities	Community Services	BF-8414-14	MCC Arena Rubber Replacement	Ward 1	2014	75,465	-	75,465	0%	0%	Q4-15		Tender deferred to Q2-15, Construction Q3-15
Buildings & Facilities	Community Services	BF-8415-13	Maple Community Centre-Exterio	Ward 1	2013	36,684	-	36,684	0%	0%	Q4-15		RFP to be released in Q2-2015.
Buildings & Facilities	Community Services	BF-8416-13	Pool Ramp Entrance Tile Repl.	City-Wide	2013	41,925	-	41,925	0%	0%	Q4-15		(Tentatively April 2015)
Buildings & Facilities	Community Services	BF-8417-13	Thornhill Outdoor Pool Walkway	Ward 5	2013	27,252	-	27,252	0%	0%	Q4-15		Tender deferred to Q2-15, Construction Q3-15
Buildings & Facilities	Community Services	BF-8418-13	VVCC Concrete Walkway Repl.	Ward 3	2013	94,332	-	94,332	0%	0%	Q4-15		Due to resource constraints in B&F, this project has been reassigned, and the completion date deferred Q4-15.
Buildings & Facilities	Community Services	BF-8420-14	APCC-Arena DRShowers East/West	Ward 2	2014	46,350	-	46,350	0%	0%	Q3-15		B&F will conduct a re-assessment of whether this work is still necessary in Q2/3-2015.
Buildings & Facilities	Community Services	BF-8421-14	APCC Building Sound System	Ward 2	2014	26,780	-	26,780	0%	0%	Q4-15		Tender deferred to Q2-15, Construction Q3-15
Buildings & Facilities	Community Services	BF-8422-14	DCCC Pool Blinds	Ward 5	2014	36,050	-	36,050	0%	50%	Q1-15	Warranty	Construction drawing complete and tender package is being finalized

Department	Commission	Project #	System Title	Ward	Budget Year	Total Budget	Total Actual	Total Variance	% Spent	% Complete	Forecast Complete	Q4 Info	Q4-14 Comments
Buildings & Facilities	Community Services	BF-8436-13	Security Camera&Equipment Repl	City-Wide	2013	87,550	-	87,550	0%	0%	TBD		Defer until the security camera policy is developed.
Buildings & Facilities	Community Services	BF-8439-14	MichaelCranny Hse Water-Proofi	Ward1	2014	55,620	-	55,620	0%	0%	TBD		Project deferred. Building is being repaired due to a fire incident.
Buildings & Facilities	Community Services	BF-8440-14	DCCC-Additional Heat Pump	Ward5	2014	61,800	-	61,800	0%	0%	Q4-15		Preparing specs.
Buildings & Facilities	Community Services	BF-8441-14	FRCC-Outdoor Lighting	Ward2	2014	137,200	1,909	135,291	1%	1%	Q4-15		Preparing specs.
Buildings & Facilities	Community Services	BF-8444-14	Vellore Hall/School-FIResurfa	Ward3	2014	97,850	-	97,850	0%	0%	Q3-15		Due to resource constraints in B&F, this project has been reassigned, and the completion date deferred Q3-15.
Buildings & Facilities	Community Services	BF-8445-14	Consulting Services-Roofting	City-Wide	2014	30,000	-	30,000	0%	0%	Q4-15		Due to resource constraints in B&F, this project has been reassigned, and the completion date deferred to Q4-15.
Buildings & Facilities	Community Services	BF-8451-14	Al Palladini CC-Roof Replaceme	Ward2	2014	1,196,448	-	1,196,448	0%	10%	Q3-15		A roof Consultant was hired to review of the cost of the proposed roof system and the other comparable roof systems for the proposed roof at the Al Palladini CC.
Buildings & Facilities	Community Services	BF-8452-14	Thornhill Pool-Pool Boiler	Ward5	2014	30,900	-	30,900	0%	0%	Q3-15		Preparing specs.
Buildings & Facilities	Community Services	BF-8453-14	Maple CC-Heat Pump Replacement	Ward1	2014	103,000	-	103,000	0%	0%	Q3-15		Preparing specs.
Buildings & Facilities	Community Services	BF-8454-14	MCC-Arena Boiler Replacement	Ward1	2014	51,500	-	51,500	0%	0%	Q3-15		Preparing specs.
Buildings & Facilities	Community Services	BF-8455-14	JOC-Garage Bay Exhaust Upgrade	Ward1	2014	51,500	-	51,500	0%	0%	Q3-15		Preparing specs.
Buildings & Facilities	Community Services	BF-8456-14	Vaughan Mills Pk-Security Came	Ward2	2014	41,200	-	41,200	0%	0%	Q4-15		Defer until the security camera policy is developed.
Buildings & Facilities	Community Services	BF-8457-14	Binderwine Pk-Security Camera	Ward1	2014	41,200	-	41,200	0%	0%	Q4-15		Defer until the security camera policy is developed.
Buildings & Facilities	Community Services	BF-8458-14	Parks Building-UnManned (8)	City-Wide	2014	77,250	-	77,250	0%	0%	Q3-15		Due to resource constraints in B&F, this project has been reassigned, and the completion date deferred to Q4-15.
Buildings & Facilities	Community Services	BF-8459-14	Woodbridge Soccer-Asphalt Pavi	Ward2	2014	118,450	89,985	28,465	76%	100%	Q4-14	External Invoice	As per the original schedule, the project is Substantially completed on Oct. 20, 2014. Invoice issued to building owners to recoup the 25% of project costs per agreement.
Buildings & Facilities	Community Services	BF-8460-14	RefrigerationPlantSafetyUpgrad	City-Wide	2014	46,350	16,754	29,596	36%	100%	Q4-14	Complete	Completed.
Buildings & Facilities	Community Services	BF-8461-14	WPMA-Refrigeration Equip Repla	Ward2	2014	77,250	49,786	27,464	64%	100%	Q4-14	External Invoice	Completed.
Buildings & Facilities	Community Services	BF-8464-14	Gymnasium Safety Padding	City-Wide	2014	50,985	-	50,985	0%	0%	Q4-15		RFO to be released in Q2-2015. (Tentatively April 2015)
Buildings & Facilities	Community Services	BF-8465-14	Routley Pk-Walkway Lt	Ward1	2014	30,900	1,198	29,702	4%	4%	Q3-15		In the tendering process.
Buildings & Facilities	Community Services	BF-8466-14	APCC-Outdoor Light Replacement	Ward2	2014	128,750	47,895	80,855	37%	37%	Q3-15		Project in progress.
Buildings & Facilities	Community Services	BF-8468-14	CCC - Women's Pool Change Room	Ward3	2014	73,600	-	73,600	0%	0%	Q2/3-15		Awarded consultant is generating construction documents.
Buildings & Facilities	Community Services	BF-8469-14	City Hall Dept Reno	Ward1	2014	334,755	99,486	235,269	30%	30%	Q2-15		Installation for Parks Development, Purchasing, and B&F completed. Installation for Engineering to begin in Q1-15.
Buildings & Facilities	Community Services	BF-8497-14	Stn 7-7-Emergency Driveway Rpr		2014	26,650	26,623	27	100%	100%	Q4-14	Complete	Completed.
Buildings & Facilities	Community Services	FR-3563-12	Stn #73 Design	Ward2	2012	242,800	3,054	239,746	1%	1%	Q2-15		Design phase taking place and that should take 6 months to complete. Project manager and architect are assigned
Buildings & Facilities	Community Services	FR-3599-13	Expand/Update Crew Quarters-St	Ward3	2013	524,100	39,946	484,154	8%	8%	Q3-15		Construction commence Q2-15 and expected to be completed by August
Buildings & Facilities	Community Services	LI-4519-09	Civic Centre Resource Library-	Ward1	2009	15,177,972	2,766,852	12,411,120	18%	18%	Q2-16		Construction phase started in Q3; work ongoing through Q2/16
Buildings & Facilities	Community Services	LI-4532-11	North Thornhill Branch Library	Ward4	2011	4,220,550	3,583,445	637,105	85%	85%	Q2-15		Construction completed. Waiting for spring thaw to complete exterior work
Buildings & Facilities	Community Services	LI-4538-13		Ward1	2013	1,131,412	946,832	184,580	84%	84%	Q2-15		Renovations substantially completed with deficiencies outstanding. Waiting for spring thaw to complete exterior work
Buildings & Facilities	Community Services	PO-6748-13	Horticulture Ops Relocate	Ward1	2013	96,305	87,822	8,483	91%	100%	Q4-14	External Invoice	Project substantially completed.
Buildings & Facilities	Community Services	PW-2054-14	EnvironmentalAssessment-NewYar	Ward2	2014	180,250	-	180,250	0%	0%	2,016.00		Due to resource constraints in B&F, this project has not been assigned, and the completion date deferred to 2016.
Buildings & Facilities Total						209,412,396	179,080,324	24,332,072	88%				
By-law & Compliance	Legal & Administrative Services	BY-2508-10	Animal Shelter Lease Hold Impr	City-Wide	2010	862,300	1,013,830	(151,530)	118%	118%	Q4-16	Annual Program	Ongoing payments toward promissory note.

Department	Commission	Project #	System Title	Ward	Budget Year	Total Budget	Total Actual	Total Variance	% Spent	% Complete	Forecast Complete	Q4 Info	Q4-14 Comments
By-law & Compliance	Legal & Administrative Services	BY-2522-13	Animal Shelter New Leasehold	City-Wide	2013	53,600	42,751	10,849	80%	80%	Q1-15	External Invoice	Installation Apr/15; PROJECTED CLOSE Q2-15
By-law & Compliance	Legal & Administrative Services	BY-9534-14	ANIMAL SHELTER CAGING RETROFIT	City-Wide	2014	51,500	-	51,500	0%	0%	Q1-15	External Invoice	Installation Apr/15; PROJECTED CLOSE Q2-15
By-law & Compliance Total													
City Clerk	Legal & Administrative Services	CL-2517-12	Claims Management System	City-Wide	2012	51,500	-	51,500	0%	0%	Q3-15		0
City Clerk Total													
City Manager	City Manager	CO-0054-09	Vaughan Hospital Precinct Dev.	Ward 1	2009	80,000,000	65,920,657	14,079,343	82%	82%	TBD		0
City Manager	City Manager	CO-0074-14	VHPD Cuivert Work Major Macken	Ward 1	2014	4,085,461	610,047	3,475,414	15%	15%	-		0
City Manager Total													
Development & Transportation	Engineering & Public Works	1231-0-04	Major Mackenzie Watermain	Ward 3	2004	3,204,500	2,446,645	757,855	76%	100%	Q4-15	DC Repayment	DC funded payments timed to DC collection in area. DT-7075-11 and DT-7041-10 consolidated into 1231-0-04 in Q3-2012
Development & Transportation	Engineering & Public Works	1332-0-00	Bass Pro Mills Interch	Ward 4	2000	17,076,500	15,873,837	1,202,663	93%	93%	Q4-16	DC Repayment	Land acquisition issues currently under review by City legal staff and Developer/Owner.
Development & Transportation	Engineering & Public Works	1414-2-03	McNaughton Rd Extension	Ward 4	2003	9,264,284	9,473,363	(209,079)	102%	100%	Q3-15	DC Repayment	Project complete. Final DC funded payment expected to be paid in Q2-15. Negative variance due to year-end accrual to be paid from project DT-7136-14. Project related to DT-7088-12 and DT-7136-14
Development & Transportation	Engineering & Public Works	1420-0-02	OPA 601 Klein/Nashville 2002	Ward 1	2002	178,000	135,460	42,540	76%	100%	Q2-15	External Invoice	Outstanding invoices to be approved and paid
Development & Transportation	Engineering & Public Works	1489-0-03	Teston Rd PD #7 2003	Ward 1, Ward 3	2003	4,600,000	4,023,911	576,089	87%	100%	Q3-15	DC Repayment	Project complete. Final DC funded payment expected to be paid in Q2-15
Development & Transportation	Engineering & Public Works	1547-0-05	Sidewalks Streetlights	City-Wide	2005	354,625	132,593	222,032	37%	40%	Q4-18	DC Repayment	Project ongoing. Repayment of site plan developments along regional roads
Development & Transportation	Engineering & Public Works	1548-0-05	Swik Stlights Major Mackenzie	Ward 4	2005	240,000	-	240,000	0%	0%	Q4-18	DC Repayment	Project ongoing. Repayment of site plan developments along regional roads
Development & Transportation	Engineering & Public Works	1582-0-06	Engineering Design Criteria St	City-Wide	2006	100,800	88,434	12,366	88%	88%	Q4-15		Final draft currently being reviewed
Development & Transportation	Engineering & Public Works	1583-0-06	Hwy 400/America Overpass EA	Ward 1, Ward 3	2006	329,910	334,668	(4,758)	101%	100%	Q2-15	Complete	Project complete. To be closed upon presentation of Q1-15 Consolidated Quarterly Report to Council
Development & Transportation	Engineering & Public Works	1584-0-06	Hwy 427/Fogal Rd. Mid-Block	Ward 4	2006	4,305,000	3,238,825	1,066,175	75%	100%	Q4-15	DC Repayment	DC funded payments timed to various developments.
Development & Transportation	Engineering & Public Works	1589-0-06	Rutherford Rd PD 6 E Watermain	Ward 4	2006	3,932,000	4,059,293	(127,293)	103%	100%	Q4-15	DC Repayment	DC funded payments timed to various developments. Negative variance due to year-end accrual. Council report for capital projects 1589-0-06 and DT-7045-11 will be submitted in Q2/Q3-15
Development & Transportation	Engineering & Public Works	1596-0-06	Vaughan Corp Centre Servicing	Ward 4	2006	335,760	340,286	(4,526)	101%	100%	Q2-15	Complete	Project complete. To be closed upon presentation of Q1-15 Consolidated Quarterly Report to Council
Development & Transportation	Engineering & Public Works	DT-7012-07	PD 5 West Woodbridge Watermain	Ward 2	2007	2,846,834	-	2,846,834	0%	0%	Q4-18	DC Repayment	DC funded payments timed to DC collection in area.
Development & Transportation	Engineering & Public Works	DT-7013-08	PD 9 Watermain Interconnection	Ward 1	2008	72,000	-	72,000	0%	100%	Q4-15	Regional Invoice	Awaiting invoice from York Region for repayment
Development & Transportation	Engineering & Public Works	DT-7018-09	Zenway / Fogal Sanitary Sub-Tr	Ward 2	2009	1,681,000	1,670,275	10,725	99%	100%	Q4-15	DC Repayment	Awaiting final invoice.
Development & Transportation	Engineering & Public Works	DT-7019-09	Fogal Road Reconstruction	Ward 2	2009	469,000	188,139	280,861	40%	95%	Q4-16	DC Repayment	Project substantially complete. Awaiting final DC funded payments
Development & Transportation	Engineering & Public Works	DT-7023-09	Signalized Intersection Ductin	Ward 4	2009	103,000	36,870	66,130	36%	36%	Q4-18	DC Repayment	DC funded payments timed to various developments.
Development & Transportation	Engineering & Public Works	DT-7024-11	Bass Pro Mills Dr / Locke St W	Ward 4	2011	355,350	-	355,350	0%	0%	Q4-18	DC Repayment	To be completed with construction of Bass Pro Mills Dr extension to Jane St
Development & Transportation	Engineering & Public Works	DT-7025-09	Huntington Road Class EA	Ward 2	2009	628,500	86,639	541,861	14%	33%	Q4-15		Study underway, PIC #2 planned for Q2-15
Development & Transportation	Engineering & Public Works	DT-7026-09	Phase 2 Drainage Study - Flood	City-Wide	2009	403,500	404,880	(1,380)	100%	100%	Q2-15	Complete	Project complete. To be closed upon presentation of Q1-15 Consolidated Quarterly Report to Council
Development & Transportation	Engineering & Public Works	DT-7027-09	Millway Ave. / Apple Mill Rd.	Ward 4	2009	367,910	-	367,910	0%	0%	Q4-18		Project ongoing. To be completed in conjunction with the subway and YRT bus terminal projects.
Development & Transportation	Engineering & Public Works	DT-7028-09	OPA 620 Infrastructure Design	Ward 4	2009	772,500	434,525	337,975	56%	50%	Q4-18	DC Repayment	On-going / subject to development of Steeles West Secondary Plan area.
Development & Transportation	Engineering & Public Works	DT-7032-09	Water & Wastewater Master Plan	City-Wide	2009	636,160	635,067	1,093	100%	99%	Q1-15	Complete	Project complete. To be closed in Q1-15

Department	Commission	Project #	System Title	Ward	Budget Year	Total Budget	Total Actual	Total Variance	% Spent	% Complete	Forecast Complete	Q4 Info	Q4-14 Comments
Development & Transportation	Engineering & Public Works	DT-7033-09	Storm Drainage & Storm Water M	City-Wide	2009	384,600	366,434	18,166	95%	90%	Q1-15	Complete	Project complete. To be closed in Q1-15
Development & Transportation	Engineering & Public Works	DT-7034-09	Sidewalk & Streetlights	Ward 4	2009	2,200,000	462,543	1,737,457	21%	21%	Q4-18	DC Repayment	DC funded payments timed to various developments.
Development & Transportation	Engineering & Public Works	DT-7039-10	Napa Valley/Avdell SWM Pond Im	Ward 2	2010	75,000	-	75,000	0%	15%	Q4-15		Study currently underway.
Development & Transportation	Engineering & Public Works	DT-7040-10	Ped. & Bike Master Plan Impleme	City-Wide	2010	85,490	15,304	70,186	18%	20%	Q4-15	Annual Program	On-going implementation
Development & Transportation	Engineering & Public Works	DT-7044-10	Huntington Rd-Hwy 7 to Langsta	Ward 2	2010	2,575,000	1,273,482	1,301,518	49%	50%	Q4-16	DC Repayment	DC funded payments timed to various developments.
Development & Transportation	Engineering & Public Works	DT-7045-11	Block 11 Valley Road Crossings	Ward 4	2011	8,466,826	13,396,593	(4,929,767)	158%	90%	Q4-16	DC Repayment	DC funded payments timed to various developments. Negative variance due to year-end accrual. Council report for capital projects 1589-0-06 and DT-7045-11 will be submitted in Q2/Q3-15
Development & Transportation	Engineering & Public Works	DT-7046-10	Highway 400 Widening Works	Ward 1	2010	1,519,250	-	1,519,250	0%	0%	Q4-16		Project scope and timing linked to MTO works.
Development & Transportation	Engineering & Public Works	DT-7047-10	Huntington Road - Hwy 7 to Lan	Ward 2	2010	1,648,000	349,458	1,298,542	21%	21%	Q4-16	DC Repayment	DC funded payments timed to various developments.
Development & Transportation	Engineering & Public Works	DT-7049-10	SW Mgmt Pond Monitoring Pro.	City-Wide	2010	154,500	-	154,500	0%	0%	Q4-16		Project put on hold due to limited staff resources
Development & Transportation	Engineering & Public Works	DT-7050-10	Road Pavement Accept. Protocol	City-Wide	2010	61,800	-	61,800	0%	0%	Q4-16	On Hold	Project put on hold due to limited staff resources
Development & Transportation	Engineering & Public Works	DT-7052-11	Engineering DC Background Upda	City-Wide	2011	103,000	60,194	42,806	58%	60%	Q4-16		On-going project to update Engineering DC project cost estimates.
Development & Transportation	Engineering & Public Works	DT-7054-11	Water Loss Control System Feas	City-Wide	2011	257,500	-	257,500	0%	0%	Q4-16		Project put on hold due to limited staff resources
Development & Transportation	Engineering & Public Works	DT-7056-11	Pedestrian & Bicycle Network I	City-Wide	2011	223,410	-	223,410	0%	0%	TBD	Annual Program	Project put on hold due to limited staff resources
Development & Transportation	Engineering & Public Works	DT-7058-11	Black Creek Regional Storm Imp	Ward 4	2011	451,500	309,353	142,147	69%	70%	Q4-15		On-going study.
Development & Transportation	Engineering & Public Works	DT-7065-11	Millway Avenue Widening & Real	Ward 4	2011	6,769,800	290,297	6,479,503	4%	4%	Q4-18		Subject to development / subway construction.
Development & Transportation	Engineering & Public Works	DT-7066-11	Steeles West Station Infrastru	Ward 4	2011	3,090,000	-	3,090,000	0%	0%	Q4-18		Subject to Development of Steeles West Secondary Plan area.
Development & Transportation	Engineering & Public Works	DT-7068-11	Highway 7 Bus Rapid Transit Re	Ward 3, Ward 4	2011	309,000	-	309,000	0%	0%	Q4-16		Project scope and timing linked to Region's construction schedule for Hwy 7 BRT.
Development & Transportation	Engineering & Public Works	DT-7070-11	VMC & Regional Centre Transpor	Ward 1, Ward 3, Ward 4	2011	309,000	148,609	160,391	48%	95%	Q2-15	External Invoice	Project close to completion. Awaiting final invoices.
Development & Transportation	Engineering & Public Works	DT-7071-11	Portage Parkway Extension Clas	Ward 4	2011	257,500	-	257,500	0%	0%	Q4-16		Project ongoing. RFP to be awarded in Q1-15
Development & Transportation	Engineering & Public Works	DT-7072-13	Colossus Dr Hwy 400 Flyover-In	Ward 3, Ward 4	2013	435,690	2,611	433,079	1%	0%	Q4-18		Project timing to be determined upon completion of corridor protection for Colossus
Development & Transportation	Engineering & Public Works	DT-7073-11	Portage Parkway Widening Class	Ward 4	2011	257,500	-	257,500	0%	0%	Q4-16		Project ongoing. RFP to be awarded in Q1-15
Development & Transportation	Engineering & Public Works	DT-7076-11	Block 12 Valley Crossings	Ward 4	2011	515,000	463,773	51,227	90%	90%	Q4-16	DC Repayment	DC funded payments timed to DC collection in area.
Development & Transportation	Engineering & Public Works	DT-7079-11	Inflow & Infiltration Reductio	City-Wide	2011	257,500	-	257,500	0%	0%	Q4-16		Project put on hold due to limited staff resources
Development & Transportation	Engineering & Public Works	DT-7082-12	Pedestrian & Bicycle Ntwk Impl	City-Wide	2012	59,250	51,976	7,274	88%	88%	Q4-15	Annual Program	On-going implementation
Development & Transportation	Engineering & Public Works	DT-7083-12	Pedestrian&Bicycle Network Imp	City-Wide	2013	244,110	57,416	186,694	24%	25%	Q4-15	Annual Program	On-going implementation
Development & Transportation	Engineering & Public Works	DT-7085-13	Parking Management Strategy	City-Wide	2013	103,000	-	103,000	0%	0%	Q4-15		Terms of reference in progress. Consultant retention expected for Q2/Q3-15
Development & Transportation	Engineering & Public Works	DT-7086-12	Blk61 Pedestrian Crossing Stud	Ward 1	2012	77,300	-	77,300	0%	0%	Q4-16		Project timing linked to development of Block 61. West
Development & Transportation	Engineering & Public Works	DT-7088-12	McNaughton Road Repairs	Ward 4	2012	51,500	47,617	3,883	92%	92%	Q4-16	DC Repayment	Project complete. Final DC funded payment expected to be paid in Q2-15. Project related to 1414-2-03 and DT-7136-14
Development & Transportation	Engineering & Public Works	DT-7089-13	Stevenson Avenue Construction	Ward 1	2013	412,000	399,299	12,701	97%	100%	Q4-16	DC Repayment	Project complete. Awaiting final DC funded payments. Related to Capital Project DT-7135-14

Department	Commission	Project #	System Title	Ward	Budget Year	Total Budget	Total Actual	Total Variance	% Spent	% Complete	Forecast Complete	Q4 Info	Q4-14 Comments
Development & Transportation	Engineering & Public Works	DT-7090-13	Huntington Rd.-Langstaff to Ru	Ward 2	2013	370,800	-	370,800	0%	0%	Q4-16	DC Repayment	DC funded payments timed to various developments.
Development & Transportation	Engineering & Public Works	DT-7091-12	Non-Revenue Water Volume Anal	City-Wide	2012	87,600	12,675	74,925	14%	14%	Q4-16		Project put on hold due to limited staff resources
Development & Transportation	Engineering & Public Works	DT-7094-12	Water Loss Control Sys Study	City-Wide	2012	132,700	-	132,700	0%	0%	Q4-16		Project put on hold due to limited staff resources
Development & Transportation	Engineering & Public Works	DT-7095-12	VMC Underground Phwy Sys Stud	Ward 3, Ward 4	2012	103,000	-	103,000	0%	0%	Q4-15		Study to be initiated in Q4-15
Development & Transportation	Engineering & Public Works	DT-7097-14	Pedestrian and Cycle Strategy	City-Wide	2014	414,575	-	414,575	0%	0%	TBD		Project put on hold due to limited staff resources
Development & Transportation	Engineering & Public Works	DT-7098-14	Pedestrian&Bicycle Network Imp	City-Wide	2014	245,140	-	245,140	0%	0%	TBD		Project put on hold due to limited staff resources
Development & Transportation	Engineering & Public Works	DT-7101-13	Vaughan TDM Policy	City-Wide	2013	149,350	-	149,350	0%	0%	TBD		Project put on hold due to limited staff resources
Development & Transportation	Engineering & Public Works	DT-7102-13	TMP Communications	City-Wide	2013	25,750	-	25,750	0%	0%	Q4-15		Project in planning stage
Development & Transportation	Engineering & Public Works	DT-7104-13	TMP Education,Promotion,Outrea	City-Wide	2013	128,750	29,715	99,035	23%	23%	Q4-15	Annual Program	On-going implementation
Development & Transportation	Engineering & Public Works	DT-7108-13	School Travel PlanningMeasures	City-Wide	2013	77,250	12,499	64,751	16%	16%	Q4-15	Annual Program	On-going implementation
Development & Transportation	Engineering & Public Works	DT-7112-14	Kirby Road Municipal Class EA	Ward 1	2014	891,980	-	891,980	0%	0%	Q4-17		Project in planning stage
Development & Transportation	Engineering & Public Works	DT-7120-13	Black Creek Renewal	Ward 4	2013	1,891,080	31,444	1,859,636	2%	0%	Q4-18		Pending completion of Black Creek EA Study.
Development & Transportation	Engineering & Public Works	DT-7121-13	VMC NESWM Pond	Ward 4	2013	630,360	2,264	628,096	0%	0%	Q4-18		Pending completion of Black Creek EA Study.
Development & Transportation	Engineering & Public Works	DT-7122-13	Engineering Fee Review Study	City-Wide	2013	113,300	-	113,300	0%	5%	Q4-16		Terms of reference subject to detailed development process mapping exercise currently underway.
Development & Transportation	Engineering & Public Works	DT-7126-13	Coldspring Road Construction	Ward 1	2013	314,150	314,151	(1)	100%	100%	Q4-16	DC Repayment	Project complete. Awaiting final DC funded payments. Related to Capital Project DT-7135-14
Development & Transportation	Engineering & Public Works	DT-7128-12	Block 12 Valley Crossings	Ward 4	2012	380,000	341,237	38,763	90%	90%	Q4-16	DC Repayment	DC funded payments timed to DC collection in area.
Development & Transportation	Engineering & Public Works	DT-7131-14	Clark Ave West Cycle Facility	Ward 5	2014	327,000	-	327,000	0%	0%	Q3-15		Project in planning stage
Development & Transportation	Engineering & Public Works	DT-7135-14	Coldspring Rd & Stevenson Ave	Ward 1	2014	206,000	5,287	200,713	3%	100%	Q4-16	DC Repayment	Project complete. Awaiting final DC funded payments. Related to Capital Project DT-7089-13 and DT-7126-14
Development & Transportation	Engineering & Public Works	DT-7136-14	McNaughton Road Construction	Ward 4	2014	236,900	-	236,900	0%	0%	Q4-16	DC Repayment	Project complete. Final DC funded payment expected to be paid in Q2-15. Project related to 1414-2-03 and DT-7088-12
Development & Transportation	Engineering & Public Works	EN-1721-08	Sidewalk Construction - Bathur	Ward 4	2008	51,500	-	51,500	0%	0%	Q4-16	DC Repayment	Project ongoing. Repayment of site plan developments along regional roads
Development & Transportation Total						90,388,344	62,047,941	28,340,403	69%				
Development Finance and Investment	Finance	DI-0072-13	Woodlot Acquisition Block 12	City-Wide	2013	548,000	548,000	-	100%	40%	Q4-15	DC Repayment	This capital project is for the repayment of woodlot conveyances for Block 12 (authorized by agreement). Payments are timed with the collection of woodlot DCs. Interim payments of \$500K and \$48K were made based on the collections to date per the provisions of the woodlot agreement. Total expected payment = \$1.36M.
Development Finance and Investment Total						548,000	548,000	-	100%				
Development Planning	Planning	DP-9004-07	Vellore -Master Plan Study	Ward 1	2007	111,000	-	111,000	0%	0%	On Hold	On Hold	On Hold Pending OPA Review
Development Planning	Planning	DP-9028-12	VMC Physical MastPlan Base Mod	Ward 1, Ward 4	2012	67,000	-	67,000	0%	0%	On Hold	On Hold	On hold pending final secondary plan approval
Development Planning	Planning	DP-9029-12	Woodb Herrig Dst. Urban Design	City-Wide	2012	206,000	-	206,000	0%	0%	Q1-16		Project underway and ongoing
Development Planning	Planning	DP-9030-12	VMC Computer 3D Modeling Syste	Ward 4	2012	133,900	-	133,900	0%	0%	Q4-15		Project underway and ongoing
Development Planning	Planning	DP-9031-12	CW Streetscape Implemen Manual	City-Wide	2012	115,300	108,621	6,679	94%	94%	Q4-14		Project 95% complete; holdback to be paid
Development Planning	Planning	DP-9524-13	Highway 7 VMC Streetscape	Ward 4	2013	1,963,134	-	1,963,134	0%	0%	Q4-15	Regional Invoice	Waiting for Regional Invoice
Development Planning	Planning	DP-9527-13	VMC Black Creek Detailed Dsgn	Ward 4	2013	150,000	-	150,000	0%	0%	On Hold	On Hold	Project on Hold - Pending completion of the EA

Department	Commission	Project #	System Title	Ward	Budget Year	Total Budget	Total Actual	Total Variance	% Spent	% Complete	Forecast Complete	Q4 Info	Q4-14 Comments
Development Planning	Planning	DP-9528-14	City-Wide Urban Design Study	City-Wide	2014	200,000	-	200,000	0%	0%	Q1-16		Project to commence Q2-15
Development Planning	Planning	DP-9529-13	Design Review Panel Admin.	City-Wide	2013	20,600	10,898	9,702	53%	53%	Q4-14		Ongoing
Development Planning	Planning	DP-9537-14	IslingtonAveStsScape(KARA&KBI	Ward 1	2014	30,000	-	30,000	0%	0%	Q2-15		Project to commence Q1-15
Development Planning	Planning	DP-9538-14	VMC Urban Design Guidelines	Ward 4	2014	150,000	30,194	119,806	20%	20%	Q4-15		Project currently underway and ongoing
Development Planning	Planning	PL-9530-13	Public Art Program-City Wide	City-Wide	2013	199,820	7,647	192,173	4%	4%	Q1-16		Project currently underway and ongoing
Development Planning Total						3,346,754	157,360	3,189,394	5%				
Economic and Business Development	City Manager	EB-9535-14	Community Improvement Plan Stu	City-Wide	2014	103,000	-	103,000	0%	0%	Q3-15		Study has commenced, and targeted completion date stands at Q3 2015
Economic and Business Development Total						103,000	-	103,000	0%				
Engineering Services	Engineering & Public Works	1421-3-04	Portage Parkway Extension	Ward 3, Ward 4	2004	14,364,000	14,253,824	110,176	99%	99%	Q4-15	External Invoice	Project to be closed upon Contractor/ Consultant completion of deficiencies to allow for the official MTO commissioning of the bridge. Construction 100% complete and the maintenance period ended in Oct, 2012.
Engineering Services	Engineering & Public Works	DP-9017-10	Major Mack Streetscape Cons.	Ward 1	2010	2,738,554	2,397,260	341,294	88%	92%	Q4-17		EN-1876-12 Streetlighting Improvement on Major Mackenzie Drive and EN-1905-12 Major Mackenzie Drive Streetscape Additional Funding consolidated into this account in Q3-2012. Includes new sidewalk link (south side) to Peter Rupert Avenue. Construction 92% complete.
Engineering Services	Engineering & Public Works	DT-7048-10	Ashbridge Cr SW Mgmt Pond Imp	Ward 2	2010	370,000	-	370,000	0%	1%	Q4-18		Project transferred from Development/ Transportation Engineering Department on June 18, 2013. RFP anticipated in Q2-2015 with EN-1995-14 Storm Water Management Improvements for Franklin Avenue.
Engineering Services	Engineering & Public Works	EN-1662-07	City-Wide Sidewalk Infill	City-Wide	2007	155,000	65,088	89,912	42%	42%	Q4-15	Annual Program	"Ad-hoc" project in response to complaints Pt. 1 - Construction 100% complete and the maintenance period ended in August, 2012. Pt. 2 - Construction 100% complete and the maintenance period ended in May, 2013. Pt. 3 - Cancelled. Pt. 4 - Construction 100% complete by Public Works. Pt. 5 - Construction 100% complete by Public Works.
Engineering Services	Engineering & Public Works	EN-1671-07	Cross Asset Optimization	City-Wide	2007	155,000	49,974	105,026	32%	32%	Q4-17		RFP to be advertised in Q2-2015.
Engineering Services	Engineering & Public Works	EN-1696-08	Applewood Flyover-407/ETR	Ward 3, Ward 4	2008	515,000	-	515,000	0%	100%	Q4-15	External Invoice	Related to EN-1958-13 Corporate Management Asset Strategy, EN-1778-10 Water Sewer Management System and EN-1997-13 Implementation of Corporate Asset Management. Project to be closed upon Contractor/ Consultant completion of deficiencies to allow for the official MTO commissioning of the bridge. Construction 100% complete and the maintenance period ended in Oct, 2012. To be paid to MTO as per Council extract dated April 11, 2005 upon commissioning of the bridge which is now open.
Engineering Services	Engineering & Public Works	EN-1711-08	CON-Turn lane Bathur &Atkinson	Ward 5	2008	407,250	219,439	187,811	54%	100%	Q1-15	Maintenance	Project to be closed at the end of the maintenance period. EN-1711-11 consolidated into this account. Construction 100% complete and the maintenance period ended in June, 2014. Regional cheque anticipated in Q1-2015 and account can be closed.

Department	Commission	Project #	System Title	Ward	Budget Year	Total Budget	Total Actual	Total Variance	% Spent	% Complete	Forecast Complete	Q4 Info	Q4-14 Comments
Engineering Services	Engineering & Public Works	EN-1719-08	Class EA-Bowstring Arch	Ward 1	2008	110,000	103,468	6,532	94%	97%	Q4-17		EA projects related to other capital accounts and will remain open until the completion of the projects. Amounts to be included as part of PSAB reporting. Pt. 1 - EA Report 100% complete. Design under EN-1886-12 with Construction anticipated in 2016. Pt. 2 - EA Report finalization being reviewed in 2014/ 2015.
Engineering Services	Engineering & Public Works	EN-1723-08	Road Upgrade - Lester B. Pears	Ward 1	2008	695,300	411,516	283,784	59%	100%	Q4-15	Maintenance	Project to be closed at the end of the maintenance period. EN-1804-10 Watermain Replacement for Lester B. Pearson St & Main St consolidated into this account. Pt. 1 - Watermain 100% complete and the maintenance period ended in September, 2013. Pt. 2 - Roadwork 100% complete and the maintenance period ended in November, 2014. Pt. 3 - Retaining Wall 100% complete and on maintenance until Dec. 2, 2015.
Engineering Services	Engineering & Public Works	EN-1725-08	Aplewood Crescent Extension	Ward 3, Ward 4	2008	6,128,500	5,343,974	784,526	87%	100%	Q4-15	External Invoice	Project to be closed upon Contractor/ Consultant completion of deficiencies to allow for the official MTO commissioning of the bridge. Funds from EN-1734-09 consolidated into EN-1726-08 in Q04-2009. For Construction comments see 1421-3-04.
Engineering Services	Engineering & Public Works	EN-1728-08	Mill-Peelar Rd Culvert Replace	Ward 4	2008	975,410	872,534	102,876	89%	100%	Q1-15	Maintenance	Project complete, to be closed in Q1-2015.
Engineering Services	Engineering & Public Works	EN-1731-09	Pre-Engineering Pavmt. Mgmt. P	City-Wide	2009	824,000	446,613	377,387	54%	54%	Q4-16	Annual Program	Source of Pre- Engineering Design funds. On going. Pt. 1 - Design 100% complete. Pt. 2 - Design 100% complete. Pt. 3 - Design 100% complete. Pt. 4 - Design 100% complete. Pt. 5 - Design 100% complete. Pt. 6 - Design 100% complete. Pt. 7 - Design 90% complete, Construction in 2015 under EN-1837-14 & EN-1864-14. Pt. 8 - Design 100% complete. Pt. 9 - Design 100% complete. Pt. 10 - Design 100% complete. Pt. 11 - RFP 100% complete. Pt. 12 - RFP 100% complete Pt. 13 - Design -100% complete.
Engineering Services	Engineering & Public Works	EN-1733-09	Watermain Replacement - Major	Ward 1	2009	1,802,500	861,273	941,227	48%	100%	Q1-15	Maintenance	Project to be closed at the end of the maintenance period. EN-1733-11 consolidated into this account. Design 100% complete. Construction 100% complete and the maintenance period ended in Oct., 2014.
Engineering Services	Engineering & Public Works	EN-1736-09	Accessibility for Ontarians w	City-Wide	2009	103,000	61,770	41,230	60%	100%	Q2-15	External Invoice	Valdor Engineering reviewing legislation for guidelines. Phase 1 completed in Q4-2010. Phase 2 completed in Q2-2013. Phase 3 completed in Q4-2013. Final Report Received, waiting for final invoice anticipated in Q2-2015.

Department	Commission	Project #	System Title	Ward	Budget Year	Total Budget	Total Actual	Total Variance	% Spent	% Complete	Forecast Complete	Q4 Info	Q4-14 Comments
Engineering Services	Engineering & Public Works	EN-1739-09	Keele Street Watermain Relocat	Ward 4	2009	2,111,500	-	2,111,500	0%	6%	Q4-20	Regional Invoice	EN-1897-12 Keele St Watermain Replacement and EN-1898-12 Keele Street Missing Links Sidewalk Installation consolidated into this account in Q3-2012. Regional project to be split into two parts. Design 60% complete. Pt. 1 - Steeles Ave W to Hwy 407 - Construction anticipated in 2017/ 2018. Pt. 2 - Hwy 407 to Hwy # 7 - TBD after the completion of Hwy # 7 VIVA works.
Engineering Services	Engineering & Public Works	EN-1750-09	Geodetic Control Survey Monume	City-Wide	2009	50,000	-	50,000	0%	1%	Q4-16		RFP anticipated in Q2-2015.
Engineering Services	Engineering & Public Works	EN-1753-09	CON-Kirby Rd Sidewlk keele-Duf	Ward 1	2009	1,030,000	970,868	59,132	94%	100%	Q2-15	Maintenance	Project to be closed at the end of the maintenance period. EN-1753-11 consolidated into this account and is related to EN-1753-13. Pt. 1 - Construction 100% complete and is on maintenance until Oct., 2014. Pt. 2 - Construction 100% complete and is on maintenance until May, 2015.
Engineering Services	Engineering & Public Works	EN-1754-09	Multi-use Path - Teston Rd	Ward 4	2009	1,339,000	44,771	1,294,229	3%	6%	Q4-18		EN-1754-11 consolidated into this account. Sidewalk revised to an Active Transportation Facility (ATF) (Multi-use Pathway) as per master plan. Design 90% complete, scope change due to new regional requirement, waiting for regional approval. Project to be tendered in conjunction with EN-1972-13 Multi-use Pathway and Streetlighting on Dufferin Street. Construction anticipated in 2016/2017.
Engineering Services	Engineering & Public Works	EN-1756-09	Sidewalk Const. Program to Sup	City-Wide	2009	4,290,720	2,132,907	2,157,813	50%	95%	Q4-16	Annual Program	EN-1706-08 Sidewalk Infill Program & EN-1794-10 Additional Funding for Sidewalk Construction to Support New Development consolidated into this project. Pt. 1 - DELETED - now proposed under EN-1859-11 Pt. 2 & 3 - Design 100% complete and holdback release pending. Construction 99% complete. Pt. 4 - DELETED & to be rebudgeted in 2018 or later when Regional Works confirmed. Pt. 5 - DELETED & to be rebudgeted in 2018 or later when Regional Works confirmed. Pt. 6 - DELETED - now proposed under EN-1859-11 Pt. 7 - Design 100% complete. Construction 100% complete and the maintenance period ended in Jan., 2013. Pt. 8 - Design 100% complete. Construction 100% complete and the maintenance period ended in Jan., 2013. Pt. 9 - Construction 100% complete. Final Regional invoice payment paid. Pt. 10 - Construction 100% complete. Regional invoice paid.
Engineering Services	Engineering & Public Works	EN-1778-10	Water Sewer Mgmt System	City-Wide	2010	77,250	-	77,250	0%	1%	Q4-17		RFP to be advertised in Q2-2015. Related to EN-1958-13 Corporate Management Asset Strategy, EN-1671-07 Cross Asset Optimization and EN-1997-13 Implementation of Corporate Asset Management.

Department	Commission	Project #	System Title	Ward	Budget Year	Total Budget	Total Actual	Total Variance	% Spent	% Complete	Forecast Complete	Q4 Info	Q4-14 Comments
Engineering Services	Engineering & Public Works	EN-1780-09	Sidewalk and Streetlight Infil	City-Wide	2009	227,000	191,994	35,006	85%	85%	Q4-15	Annual Program/ Maintenance	"Ad-hoc" project in response to residential complaints. Pt. 1 - Deleted. Asphalt walkway installed by City of Toronto. Pt. 2 - Construction 100% complete and the maintenance period ended in Oct., 2013. Pt. 3 - Construction 100% complete and the maintenance period ended in May, 2013. Pt. 4 - Construction 100% complete and the maintenance period ended in May, 2013. Pt. 5 - Completed by Public Works in Q2-2012. Pt. 6 - Construction 100% complete and is on maintenance until Aug., 2015. Pt. 7 - Construction 100% complete by Public Works Dept. Pt. 8 - Construction 100% complete by Public Works Dept. Pt. 9 - Construction by Public Works
Engineering Services	Engineering & Public Works	EN-1786-10	Applewood Crescent Extension	Ward 3, Ward 4	2010	618,000	242,725	375,275	39%	100%	Q4-15	External Invoice	Project to be closed upon Contractor/ Consultant completion of deficiencies to allow for the official MTO commissioning of the bridge. Additional funds for Construction and Design of Bridge over Hwy 400. For Construction comments see 1421-3-04.
Engineering Services	Engineering & Public Works	EN-1796-10	Traffic Calming 2010	Ward 2, Ward 3, Ward 4	2010	187,770	101,130	86,640	54%	54%	Q4-16	Annual Program	"Ad-hoc" project in response to residential complaints. Pt. 1 - Landscaping completed by Parks and Forestry Operations Department. Pt. 2 - Construction 100% complete and the maintenance period ended in Aug, 2012. Pt. 3 - Crosswalk markings 100% complete. Pt. 4 - Approved by Council, project on hold. Pt. 5 - RFP 14-159 award pending for Q1-2015. Pt. 6 - Construction 100% complete.
Engineering Services	Engineering & Public Works	EN-1823-10	Traffic/Ped Signals-Various	City-Wide	2010	162,901	8,753	154,148	5%	5%	Q4-17	Annual Program	"Ad-hoc" project(s) in response to Council's approval. Some funds transferred to EN-1827-09 to cover concrete traffic medians, EN-1757-09 to cover controller box and EN-1824-10 to cover accessibility features.
Engineering Services	Engineering & Public Works	EN-1824-10	Traffic Signals - Cityview Blv	Ward 1	2010	129,000	20,237	108,763	16%	16%	Q4-17	Developer transferred work to City. Warrant met, awarded in Q4-2014, for Q1-2015 construction start.	
Engineering Services	Engineering & Public Works	EN-1837-14	Walkway Lt - Mountbatten Road	Ward 5	2014	60,000	2,752	57,248	5%	9%	Q4-17		EN-1864-14 consolidated into this account in Q2-2014 as both projects will be tendered together. Design 100% complete. Award anticipated in Q1-2015 with Construction start in Q2-2015.
Engineering Services	Engineering & Public Works	EN-1842-11	Traffic Data Collecting Equipm	City-Wide	2011	87,550	82,285	5,265	94%	94%	Q2-15		Project 94% complete. Additional equipment purchase pending for 2015.

Department	Commission	Project #	System Title	Ward	Budget Year	Total Budget	Total Actual	Total Variance	% Spent	% Complete	Forecast Complete	Q4 Info	Q4-14 Comments
Engineering Services	Engineering & Public Works	EN-1843-11	Traffic Signal Improvements	City-Wide	2011	462,000	144,898	317,102	31%	31%	Q4-16	External Invoice	Project EN-1761-10 & EN-1843-13 consolidated into this account in Q3-2012 & Q1-2013. Pt. 1a & b - Countdown Project 100% complete. Pt. 2 - Replace Controller Box at Clark/ 5 Promenade, Q12-123, 100% complete. Pt. 3 - Controller Boxes update replacement, 100% complete. Pt. 4 - Clark Avenue West Corridor Study, 100% complete. Pt. 5 - Improvement to Melville & Avro Signal 100% complete. Pt. 6 - Traffic Signal Modification at Steels & Hilda by City of Toronto - \$29,480. Construction 100% complete, invoice pending. Pt. 7 - Traffic Signal Modification at Islington & Steeles by City of Toronto - \$22,557. Construction start pending.
Engineering Services	Engineering & Public Works	EN-1848-11	Traffic Sign Assessment	City-Wide	2011	51,500	11,741	39,759	23%	23%	Q4-15	Annual Program	Project to remain open to deplete balance and close out account. Related to 1568-0-05 and EN-1896-12. Pt. 1 - 2011 Project 100% complete. Pt. 2 - For details see EN-1896-12. RFP anticipated in Q3-2015.
Engineering Services	Engineering & Public Works	EN-1851-14	Traffic Data Collection/Invento	City-Wide	2014	329,600	-	329,600	0%	1%	Q4-17		EN-1854-12 consolidated into this account in Q1-2012 and related to EN-1854-13. RFP issued in December 2011, assignment commenced in Q2-2012. Environmental Assessment & Detail Design 95% complete, new TRCA issues to be resolved. Anticipated to be tendered in Q2-2015 with construction commencing in Q3-2015.
Engineering Services	Engineering & Public Works	EN-1854-11		Ward 2, Ward 3	2011	275,000	105,461	169,539	38%	95%	Q4-17		Related to capital project EN-1854-11. This project update reflects a change in scope following the preliminary engineering phase of EN-1854-11. Environmental Assessment & Detail Design 95% complete, new TRCA issues to be resolved. Anticipated to be tendered in Q2-2015 with construction commencing in Q3-2015.
Engineering Services	Engineering & Public Works	EN-1854-13	StormWaterManagement Facility	Ward 2, Ward 3	2013	1,545,000	-	1,545,000	0%	0%	Q4-17		Project to be closed at the end of the maintenance period. Construction 100% complete and the maintenance period ended in Sept., 2014.
Engineering Services	Engineering & Public Works	EN-1856-11	Const Sidewalk - Dufferin Lang	Ward 4	2011	204,069	175,011	29,058	86%	100%	Q1-15	Maintenance	Project to be closed at the end of the maintenance period. Construction 100% complete, holdback release pending.
Engineering Services	Engineering & Public Works	EN-1857-11	Const Sidewalk - Dufferin Ruth	Ward 4	2011	695,250	220,948	474,302	32%	98%	Q4-16	Maintenance	Project to be closed at the end of the maintenance period. EN-1857-12 consolidated into this account in Q1-2012. Sidewalk revised to an Active Transportation Facility (ATF) (Multi-use Pathway) as per master plan. Construction 99% complete, holdback release pending.
Engineering Services	Engineering & Public Works	EN-1859-11	Sidewalk & Streetlight Rutherf	Ward 4	2011	2,163,000	233,398	1,929,602	11%	11%	Q4-21	Regional Invoice	Project to be undertaken by York Region on behalf of the City in 2019 as part of the road widening. Pt. 1 - Construction 100% complete. Invoice paid. Pt. 2 - Preliminary missing links investigation delayed due to Region restart of EA. Reviewing with Region to determine locations that do not require the regional road widening.
Engineering Services	Engineering & Public Works	EN-1862-11	Municipal Structure Inspec & R	City-Wide	2011	184,600	120,576	64,024	65%	100%	Q1-15	Annual Program	Project to be closed in Q1-2015 EN-1752-09 consolidated into this account in Q2-2012. Regulatory inspection of all City owned bridges. Final 2012 report finalized.

Department	Commission	Project #	System Title	Ward	Budget Year	Total Budget	Total Actual	Total Variance	% Spent	% Complete	Forecast Complete	Q4 Info	Q4-14 Comments
Engineering Services	Engineering & Public Works	EN-1862-13	Municipal Structure Inspection	City-Wide	2013	123,600	18,636	104,964	15%	95%	Q4-17	External Invoice	2014 RFP awarded, inspections 100% complete. Additional inspections may be required in case of emergency events.
Engineering Services	Engineering & Public Works	EN-1865-11	Hwy 407 Station Jane Swalk & I	Ward 4	2011	1,390,500	102,869	1,287,631	7%	9%	Q4-17		EN-1865-12 consolidated into this account in Q1-2012. Project divided into two parts due to property issues. Pt. 1 Tendering anticipated in Q2-2015 with construction commencing in Q3-2015. Pt. 2 Tendering anticipated in 2016.
Engineering Services	Engineering & Public Works	EN-1868-12	2012 Pavement Mgmt Program-PH1	Ward 1, Ward 2	2012	2,686,000	2,083,513	602,487	78%	100%	Q1-15	Maintenance	Project to be closed at the end of the maintenance period. Construction 100% complete and the maintenance period ended in Aug, 2014.
Engineering Services	Engineering & Public Works	EN-1869-12	GT 2012 Pavement Mgmt Pgrm-PH2	Ward 3	2012	2,784,890	2,396,081	388,809	86%	100%	Q1-15	Maintenance	Project to be closed at the end of the maintenance period. Phase 2 - Construction 100% complete and the maintenance period ended in Oct., 2014. Phase 2a - Construction 100% complete and the maintenance period ended in Aug., 2014.
Engineering Services	Engineering & Public Works	EN-1870-12	2012 Pavement Mgmt Program-PH3	Ward 3, Ward 4	2012	3,349,600	2,277,078	1,072,522	68%	100%	Q1-15	Maintenance	Project to be closed at the end of the maintenance period. Construction 100% complete and the maintenance period ended in July, 2014.
Engineering Services	Engineering & Public Works	EN-1871-13	2013 Pavement Management Prog.	Ward 2, Ward 4	2013	4,781,521	3,038,172	1,743,349	64%	64%	Q4-18	Maintenance	Pt. 1 - Construction 100% complete and is on maintenance until Sept., 2015. Pt. 2 - Linked to EN-1902-12 & EN-1903-12. Construction 100% complete and holdback release pending. Pt. 3 - Linked to EN-1908-12. Roads anticipated to be tendered in Q2-2015. Pt. 4 - Linked to & for comments see EN-1908-12.
Engineering Services	Engineering & Public Works	EN-1872-13	2013 Pavement Management Prog.	Ward 3	2013	3,218,750	2,876,438	342,312	89%	99%	Q4-15	Maintenance	Project to be closed at the end of the maintenance period. Pt. 1 - Construction 100% complete and is on maintenance until Sept., 2015. Pt. 2 - Construction 99% complete, holdback release pending. Pt. 3 - 2014 Road Crack Treatment by Public Works, \$348,000, 100% complete.
Engineering Services	Engineering & Public Works	EN-1873-13	2013 Pavement Management Prog.	Ward 5	2013	3,321,750	3,297,914	23,836	99%	100%	Q4-15	Maintenance	Project to be closed at the end of the maintenance period. Pt. 1 - Construction 100% complete and is on maintenance until Aug., 2015. Pt. 2 - 2013 Crack Route & Sealing by Public Works \$600,000 limit, 100% complete. Pt. 3 - Sidewalk 100% complete by Public Works Pt. 4 - 2014 Road Crack Treatment by Public Works \$300,000 limit, 100% complete.
Engineering Services	Engineering & Public Works	EN-1874-12	Watermain Replace-Firglen R	Ward 2	2012	866,142	818,295	47,847	94%	100%	Q1-15	Maintenance	Project to be closed at the end of the maintenance period. Construction 100% complete is on maintenance until Jan., 2015. - Road works included in PMP 2013 Ph 1, Pt B. EN-1871-13, T13-022
Engineering Services	Engineering & Public Works	EN-1875-12	StmWtrMgmt Facility-Gallanough	Ward 5	2012	1,604,616	71,573	1,533,043	4%	9%	Q4-17		EA capital project EN-1769-09 Thornhill Drainage Storm Water Management Facility consolidated into this account in Q1-2013. EN-1879-14 consolidated into this account in Q3-2014. Design 95% complete. Tendering anticipated in Q2-2015 with construction commencing in Q3-2015 pending additional Council report.
Engineering Services	Engineering & Public Works	EN-1880-12	Sidewalk-Major Mackenzie	Ward 4	2012	1,097,000	-	1,097,000	0%	5%	Q4-17		EN-1880-13 construction consolidated into this account in Q1-2013. RFP 14-237 awarded in Q3-2014, Design 50% complete.

Department	Commission	Project #	System Title	Ward	Budget Year	Total Budget	Total Actual	Total Variance	% Spent	% Complete	Forecast Complete	Q4 Info	Q4-14 Comments
Engineering Services	Engineering & Public Works	EN-1881-12	Traff Sig Install-Wdbrog/MktLn	Ward 2	2012	142,200	-	142,200	0%	1%	Q4-18		Warrant not met in Q3-2014. Follow-up traffic study pending for Q2-2015.
Engineering Services	Engineering & Public Works	EN-1882-12	Pedestrian Signal-New Westmins	Ward 4	2012	95,100	-	95,100	0%	1%	Q4-17		Traffic study results completed. RFP anticipated in Q2-2015
Engineering Services	Engineering & Public Works	EN-1885-12	Sidewalks-Missing Links	Ward 1, Ward 3, Ward 4	2012	206,000	42,125	163,875	20%	100%	Q3-15	Maintenance	Project to be closed at the end of the maintenance period Pt. 1 & 3 - Construction 100% complete and is on maintenance until Sept, 2015. Pt. 2 - Christlea Rd section to be completed by site plan development.
Engineering Services	Engineering & Public Works	EN-1886-12	Bridge Rehab-Humber Bridge Tra	Ward 1	2012	154,500	60,633	93,867	39%	70%	Q4-18		EA completed under EN-1719-08 RFP13-380 awarded in Q3-2013. Design 70% complete. Construction anticipated in 2016.
Engineering Services	Engineering & Public Works	EN-1887-12	Bridge Rehab-Dick Bridge Humbe	Ward 2	2012	669,500	590,956	78,544	88%	100%	Q3-15	Maintenance	Project to be closed at the end of the maintenance period. EN-1887-13 construction, consolidated into this account in Q1-2013. Construction 100% complete and is on maintenance until Sept, 2015.
Engineering Services	Engineering & Public Works	EN-1888-13	Bridge Rehabilitation-Glen Shi	Ward 5	2013	154,500	28,035	126,465	18%	50%	Q4-17		Condition survey report completed. RFP14-076 awarded and design 50% complete. Construction anticipated in Q2- 2015.
Engineering Services	Engineering & Public Works	EN-1889-13	Bridge Replacement/Rehab.	Ward 1	2013	304,500	-	304,500	0%	2%	Q4-18		RFP anticipated in Q1-2015. Construction anticipated in 2016.
Engineering Services	Engineering & Public Works	EN-1894-12	Drainage Improve-Ranch Trail	Ward 1	2012	515,000	18,305	496,695	4%	100%	Q3-15	Maintenance	Project to be closed at the end of the maintenance period. Construction 100% complete and is on maintenance until August, 2015.
Engineering Services	Engineering & Public Works	EN-1896-12	Traff Sgn Reflectivity Testing	City-Wide	2012	154,500	70,558	83,942	46%	46%	Q4-16	Annual Program	Related to capital projects 1568-0-05 and EN-1848-11 New Legislative requirements for Jan., 2013. Reviewing new requirements. Pt. 1 - Q2-2012 Project 100% complete. Pt. 2 - Q3-2012 Project 100% complete. Pt. 3 - Q2-2013 Project 100% complete. Pt. 4 - Q4-2013 Project 100% complete. Pt. 5 - 100% complete. Pt. 6 - Anticipated to be tendered in Q2-2015 for Q3-2015 start.
Engineering Services	Engineering & Public Works	EN-1902-12	Watermain Replace-MeetingHsekd	Ward 2	2012	711,213	634,091	77,122	89%	100%	Q4-16	Maintenance	Project to be closed at the end of the maintenance period. EN-1903-12 Watermain Replacement on Chavender Place consolidated into this account in Q3-2013. Construction 100% complete, holdback release pending.
Engineering Services	Engineering & Public Works	EN-1904-12	Culvert Replace-Merino Road	Ward 1	2012	793,100	386,434	406,666	49%	49%	Q4-17		Detail design is 100% complete. EN-1904-14 consolidated into this account in Q2-2014. TRCA permit issued. Awarded in Q3-2014 and Construction 49% complete.
Engineering Services	Engineering & Public Works	EN-1906-12	Islington Ave Strtscape-Gateway	Ward 1	2012	97,500	-	97,500	0%	1%	Q4-18		Streetscape Master Plan to be approved by Council and Kleinburg BIA contribution not entirely received in order to issue RFP for detailed design. Under review with Development Planning Department and Pt. 1B maybe included within Regional Project.
Engineering Services	Engineering & Public Works	EN-1908-12	Watermain Replace-McKenzie/Walla	Ward 2	2012	453,200	259,258	193,942	57%	57%	Q4-18	Maintenance	Projects to be tendered separately. Pt. 1 - Detail design 100% complete. Awarded in Q3-2014. Construction 100% complete and holdback release pending. Pt. 2 - Detail design on hold pending Regional project which may impact McKenzie Street.

Department	Commission	Project #	System Title	Ward	Budget Year	Total Budget	Total Actual	Total Variance	% Spent	% Complete	Forecast Complete	Q4 Info	Q4-14 Comments
Engineering Services	Engineering & Public Works	EN-1909-12	PD8 Pump Stn Decommission-Dsgn	Ward 1	2012	329,700	153,355	176,345	47%	90%	Q4-16	Maintenance	EN-1909-13 construction, consolidated into this account in Q1-2013 Pt. 1 Construction 100% complete and holdback release pending. Pt. 2 Final Disconnection to be completed by Public Works by Q4-16.
Engineering Services	Engineering & Public Works	EN-1911-12	Traffic Caling-Summeridge/Autum	Ward 4	2012	113,000	26,465	86,535	23%	100%	Q1-15	Maintenance	Project to be closed at the end of the maintenance period. Construction 100% complete and the maintenance period ended in Nov., 2014.
Engineering Services	Engineering & Public Works	EN-1912-14	2015 PMP - Phase 1	Ward 2, Ward 3, Ward 4	2014	51,500	28,006	23,494	54%	75%	Q4-17		Design 75% complete. Tender/ Award anticipated in Q2-2015 with Construction start in Q2/3-2015 pending 2015 Capital Budget approval.
Engineering Services	Engineering & Public Works	EN-1913-14	2015 PMP - Phase 2	Ward 1, Ward 5	2014	51,500	29,402	22,098	57%	75%	Q4-17		Design 75% complete. Tender/ Award anticipated in Q2-2015 with Construction start in Q2/3-2015 pending 2015 Capital Budget approval.
Engineering Services	Engineering & Public Works	EN-1914-14	2015 RRWR - Phase 1	Ward 1	2014	105,250	39,313	65,937	37%	60%	Q4-17		RFP14-066 awarded in Q2-2014. Design 60% complete. Tender/ Award anticipated in Q2-2015 with Construction start in Q2/3-2015 pending 2015 Capital Budget approval.
Engineering Services	Engineering & Public Works	EN-1915-14	2015 RRWR - Phase 2	Ward 3	2014	178,000	20,334	157,666	11%	60%	Q4-17		RFP14-066 awarded in Q2-2014. Design 60% complete. Tender/ Award anticipated in Q2-2015 with Construction start in Q2/3-2015 pending 2015 Capital Budget approval.
Engineering Services	Engineering & Public Works	EN-1940-13	2014 Pavement Management Prog.	Ward 1, Ward 2, Ward 3, Ward 4	2013	3,754,750	3,279,245	475,505	87%	100%	Q4-16	Maintenance	Project to be closed at the end of the maintenance period. Pt. 1 - Construction 100% complete and is on maintenance until Nov, 2016. Pt. 1A - Construction 100% complete and is on maintenance until Nov. 2016. Pt. 2 - Sewer Inspection 100% complete by Public Works, updated on Dec. 12/ 14 to \$53,000.
Engineering Services	Engineering & Public Works	EN-1941-13	2014 Pavement Management Prog.	Ward 5	2013	3,012,750	2,337,640	675,110	78%	100%	Q4-16	Maintenance	Project to be closed at the end of the maintenance period. Pt. 1 - Construction 100% complete and is on maintenance until July, 2016. Pt. 2 - Sewer Inspection 100% complete by Public Works, updated on Dec. 12/ 14 to \$30,000.
Engineering Services	Engineering & Public Works	EN-1942-13	2014 Rd Rehab & Watermain Rep.	Ward 2	2013	4,048,930	149,393	3,899,537	4%	10%	Q4-17		Design 100% complete. Watermain and road works to be tendered together in Q4-2014. Award and Construction start pending for Q1-2015.
Engineering Services	Engineering & Public Works	EN-1943-13	2014 Rd Rehab & Watermain Rep.	Ward 5	2013	3,292,910	58,003	3,234,907	2%	10%	Q4-17		Design 100% complete. Pt. 1 - Award and construction start pending for Q1-2015. Pt. 2 - Award pending for Q1-2015 with construction start in Q2-2015.
Engineering Services	Engineering & Public Works	EN-1944-13	2014 Rd Rehab & Watermain Rep.	Ward 2	2013	103,000	71,755	31,245	70%	70%	Q4-17		Design 95% complete. Tender anticipated in Q2-2015. Design deferred due to scope change to include Riverside Drive Construction anticipated in Q3-2015 pending approval of 2015 Capital Budget.
Engineering Services	Engineering & Public Works	EN-1945-13	Sidewalk and Street Lighting.	Ward 2	2013	329,138	282,811	46,327	86%	100%	Q2-15	Regional Invoice	EN-1899-12 Street Lighting on Hwy 50 consolidated into this account in Q2-2013. Construction 100% complete. Region of Peel in conjunction with the Region of York completed works on CTV's behalf. Regional Invoice paid in Q2-2014.

Department	Commission	Project #	System Title	Ward	Budget Year	Total Budget	Total Actual	Total Variance	% Spent	% Complete	Forecast Complete	Q4 Info	Q4-14 Comments
Engineering Services	Engineering & Public Works	EN-1946-13	Sidewalk and Street Lighting Clarence Street Slope Stab.	Ward 2	2013	432,600	389,440	43,160	90%	100%	Q2-15	Regional Invoice	Construction 100% complete. Region of Peel in conjunction with the Region of York completed works on City's behalf. Regional invoice pending for Q1-2015.
Engineering Services	Engineering & Public Works	EN-1950-13		Ward 2	2013	100,000	-	100,000	0%	5%	Q4-19		RFP14-104 anticipated to be reissued in Q2-2015. Bell relocating overhead line. Construction anticipated in 2016/ 2017. RFP to be advertised in Q2-2015.
Engineering Services	Engineering & Public Works	EN-1958-13		City-Wide	2013	3,044,000	431,046	2,612,954	14%	14%	Q4-17		Phase 1 assignment 100% complete. RFP to be advertised in Q2-2015. Related to EN-1671-07 Cross Asset Optimization, EN-1778-10 Water Sewer Management System, and EN-1997-13 Implementation of Corporate Asset Management.
Engineering Services	Engineering & Public Works	EN-1960-13	Sidewalk on Weston Road-Steele	Ward 3	2013	103,000	57,695	45,305	56%	80%	Q4-18		RFP13-317 awarded, design 80% complete. Construction anticipated in 2016 pending approval of 2016 Capital Budget.
Engineering Services	Engineering & Public Works	EN-1961-13	Sidewalk on Islington Avenue-M	Ward 1	2013	180,250	14,169	166,081	8%	8%	Q4-17		Both parts of the Project to be tendered together. Pt. 1 - Design 100% complete. Tender/ Award anticipated in Q2-2015 with Construction start in Q2/3-2015. Pt. 2 - RFP14-103 awarded. Design 10% complete with Construction anticipated in 2015.
Engineering Services	Engineering & Public Works	EN-1963-13	North Maple Bridge-north of Ma	Ward 1	2013	1,339,000	-	1,339,000	0%	1%	Q4-20		Environmental Assessment finalized as per Council Extract dated November 19, 2013. Construction of the bridge will be programed when there is a local demand. Reviewing status of project to determine when design should start.
Engineering Services	Engineering & Public Works	EN-1965-14	YorkRegion MajorMac SSL-Phase1	Ward 1, Ward 2, Ward 3	2014	927,000	-	927,000	0%	9%	Q4-20	Regional Invoice	Regional project split into two parts. Design 95% complete. Pt. 1 - Weston Rd to Pine Valley Dr - redesigned from 4 lanes to 6 lanes. Construction start anticipated in Q2-2015. Hwy 400 to Weston Rd section to be widened to 6 lanes included in Pt. 1 for 2016. Pt. 2 - Pine Valley Dr to Islington Ave - redesigned from 4 lanes to 6 lanes anticipated in 2017.
Engineering Services	Engineering & Public Works	EN-1969-13	Sidewalk on Steeles Avenue W.	Ward 4	2013	61,800	-	61,800	0%	7%	Q4-17		Design start anticipated in Q1-2015. Project anticipated to be tendered in conjunction with EN-1865-11 Sidewalk and Streetlighting on Jane Street, missing links. Construction anticipated in Q3-2015.
Engineering Services	Engineering & Public Works	EN-1970-13	Sidewalk&Street/ Walkway Lig	City-Wide	2013	250,000	-	250,000	0%	0%	Q4-17	Annual Program	"Ad-hoc" project in response to residential complaints. Related to EN-1780-09 Sidewalk and Street Lighting Infil Program in older areas
Engineering Services	Engineering & Public Works	EN-1971-13	Sanitary Sewer Rehabilitation	Ward 4	2013	51,500	10,473	41,027	20%	100%	Q4-17	External Invoice	Geotechnical investigation 100% complete. Subsurface investigation 100% complete. Reviewing reports. This project will determine the exact limits of work to be undertaken and the type of rehabilitation method that is required for the sanitary sewer. Once the method is determined, Construction funding will be proposed in the 2016 Capital Budget.
Engineering Services	Engineering & Public Works	EN-1972-13	Multi-use Path & Streetlight	Ward 1	2013	144,200	-	144,200	0%	1%	Q4-18		RFP anticipated in Q3-2015. Sidewalk revised to an Active Transportation Facility (ATF) (Multi-use Pathway) as per master plan. Project to be tendered in conjunction with EN-1754-09 Multi-use Pathway and Streetlighting on Teston Road. Construction anticipated in 2016/ 2017 pending 2016 Capital Budget approval.

Department	Commission	Project #	System Title	Ward	Budget Year	Total Budget	Total Actual	Total Variance	% Spent	% Complete	Forecast Complete	Q4 Info	Q4-14 Comments
Engineering Services	Engineering & Public Works	EN-1981-14	Teston Rd to Woodland Acres Cr	Ward 1	2014	129,800	-	129,800	0%	25%	Q4-17		RFP14-103 awarded. Design 25% complete. Tender/ Award anticipated in Q3-2015 with Construction start in Q3/4-2015
Engineering Services	Engineering & Public Works	EN-1983-14	Hwy 400 to Jane Street	Ward 1	2014	175,162	-	175,162	0%	25%	Q4-17		RFP14-103 awarded. Design 25% complete. Tender/ Award anticipated in Q3-2015 with Construction start in Q3/4-2016
Engineering Services	Engineering & Public Works	EN-1987-14	Royalpark Way-Retaining Wall	Ward 2	2014	128,750	13,302	115,448	10%	100%	Q1-15		Q14-105 Geotechnical Assessment Report: 100% complete. Remedial works 100% complete by Public Works.
Engineering Services	Engineering & Public Works	EN-1988-14	Balwin Ave-Culvert Rehab	Ward 4	2014	56,650	25,772	30,878	45%	100%	Q4-16	Maintenance	Project to be closed at the end of the maintenance period. Construction 100% complete and is on maintenance until September, 2016.
Engineering Services	Engineering & Public Works	EN-1990-14	RailwayCrossingSafety Assessme	City-Wide	2014	192,610	-	192,610	0%	1%	Q4-17		Work on this project will commence after a report to Council is presented regarding the TSB findings from the investigation of the Ottawa train and bus collision. (Timing - 6 months after the TSB report.)
Engineering Services	Engineering & Public Works	EN-1993-14	Willis Rd Bridge	Ward 2	2014	165,000	-	165,000	0%	0%	Q4-18		RFP in Q4-2014, award pending for Q1-2015. Construction anticipated in 2016.
Engineering Services	Engineering & Public Works	EN-1994-14	North Johnson District Pk Brd	Ward 2	2014	72,600	763	71,837	1%	1%	Q4-18		RFP in Q4-2014, award pending for Q1-2015. Construction anticipated in 2016.
Engineering Services	Engineering & Public Works	EN-1995-14	SWM Improvement for Franklin A	Ward 5	2014	599,500	-	599,500	0%	1%	Q4-18		RFP anticipated in Q2-2015 with DT-7048-10 Ashbridge Circle Storm Water Management Pond Improvements. Construction anticipated in 2016.
Engineering Services	Engineering & Public Works	EN-1997-13		City-Wide	2013	154,500	7,861	146,639	5%	5%	Q4-17		RFP to be advertised in Q2-2015.
Engineering Services	Engineering & Public Works		Impl of Corporate Asset Mangmt										Related to EN-1671-07 Cross Asset Optimization, EN-1778-10 Water Sewer Management System, and EN-1958-13 Corporate Management Asset Strategy.
Engineering Services	Engineering & Public Works	EN-1998-14	Millwood Estates Community (WS	Ward 3	2014	430,000	-	430,000	0%	1%	Q4-19		Project transferred from the Reserves & Investment Department RI-0056-10 on September, 2013.
Engineering Services	Engineering & Public Works	EN-1999-14	Watermain Replac. on Centre St		2014	3,600,000	-	3,600,000	0%	1%	Q4-19	Regional Invoice	Petition from the community received in Q1-2014. Contacted Local Ratepayer Group to advise on available dates to hold Public Meeting/ Open House. To date no response received from Local Ratepayer Group. Pt. 1 - Design 95% complete. Pt. 2 - Design 0% complete.
Engineering Services Total						103,007,756	56,394,395	46,613,361	55%				Project to be undertaken by York Region (Viva) on behalf of the City in 2016 as part of the project. Regional Invoice anticipated in 2018/ 2019.
Financial Planning & Analytics	Finance	BU-0002-11	Questica Budget Software licen	City-Wide	2011	91,273	78,924	12,349	86%	86%	Q2-14		Questica module substantially complete. Balance to be used for security or reporting
Financial Planning & Analytics	Finance	BU-0006-13	Citywide CPA Module	City-Wide	2013	78,471	52,171	26,300	66%	66%	Q3-14		City-Wide CPA module - delayed due to staffing vacancies
Financial Planning & Analytics	Finance	RI-0056-10	Impl. of Corp. Asset Mgt Sys.	City-Wide	2010	72,500	14,522	57,978	20%	20%	Q4-15		Corporate Asset System partial funding transfer to Eng. For asset management. Residual on hold for AMS financial integration
Financial Planning & Analytics Total						242,244	145,617	96,627	60%				
Fire & Rescue Services	City Manager	FR-3501-08	Dispatch System	City-Wide	2008	1,257,039	961,970	295,069	77%	77%	Ongoing		Ongoing - Upgrades to CAD and paging to synch with new radio system
Fire & Rescue Services	City Manager	FR-3508-07	Breathing Apparatus Replace	City-Wide	2007	399,170	361,575	37,595	91%	91%	Ongoing	Annual Program	Annual replacement program
Fire & Rescue Services	City Manager	FR-3509-07	Furniture and Equip. Replace	City-Wide	2007	129,250	128,683	567	100%	100%	Ongoing	Annual Program	Annual replacement program

Department	Commission	Project #	System Title	Ward	Budget Year	Total Budget	Total Actual	Total Variance	% Spent	% Complete	Forecast Complete	Q4 Info	Q4-14 Comments
Fire & Rescue Services	City Manager	FR-3541-09	Water Supply Strategy	City-Wide	2009	103,000	-	103,000	0%	0%	TBD		Initiated working with Public Works and Engineering.
Fire & Rescue Services	City Manager	FR-3556-13	New Engine for Station 75-Pump	Ward 3	2013	667,300	644,750	22,550	97%	97%	Q1-15		In service March 15, 2015
Fire & Rescue Services	City Manager	FR-3560-12	Stn # 71 Cascade - Air Tank	Ward 5	2012	77,300	-	77,300	0%	0%	Q4-15		Waiting to hear from procurement
Fire & Rescue Services	City Manager	FR-3564-13	Station #73 Construction	Ward 2	2013	4,650,000	22,011	4,627,989	0%	0%	Q4-16		Construction starts in Aug 2015.
Fire & Rescue Services	City Manager	FR-3565-13	Station #73 Equipment	Ward 2	2013	170,000	23,988	146,012	14%	14%	Q4-16		Schedule with construction
Fire & Rescue Services	City Manager	FR-3567-14	Stn #75 Equipment for Engine 7	Ward 3	2014	119,700	110,249	9,451	92%	92%	Q3-15		Ongoing
Fire & Rescue Services	City Manager	FR-3568-13	Station #75 Equipment Purchase	Ward 3	2013	123,100	11,553	111,547	9%	9%	Q3-15		Coincide with completion of expanding stn 7-5
Fire & Rescue Services	City Manager	FR-3571-14	Command Vehicle	City-Wide	2014	60,000	50,406	9,594	84%	84%	Q1-15		Vehicle arrived in Jan 15.
Fire & Rescue Services	City Manager	FR-3580-13	Acquire an Air Supply Unit	City-Wide	2013	154,500	-	154,500	0%	0%	Q4-15		Specs given to procurement. Waiting to hear back from them
Fire & Rescue Services	City Manager	FR-3591-14	Replace vehicle 7979	City-Wide	2014	40,500	-	40,500	0%	0%	Q1-15		Vendor bid on purchase. Waiting to hear back from procurement
Fire & Rescue Services	City Manager	FR-3594-14	Replace Platoon Chief Vehicle	City-Wide	2014	73,800	50,539	23,261	68%	68%	Q1-15		Q1 15 Arrived
Fire & Rescue Services	City Manager	FR-3598-13	Replace Freightliner 7956	Ward 3	2013	699,400	640,351	59,049	92%	92%	Q1-15		Auction to sell off of previous truck. Need to replace previous truck as after 15 years, not class A truck, therefore impacts insurance. Truck for Stn 75 should arrive and ready to be used in Q1/Q2.
Fire & Rescue Services	City Manager	FR-3600-13	Replacement-Cascade Air Tank R	Ward 2	2013	81,000	-	81,000	0%	0%	Q4-15		Waiting to hear from procurement
Fire & Rescue Services	City Manager	FR-3601-13	Smeal Pumper(7984) Refurb.	Ward 2	2013	104,800	101,504	3,296	97%	97%	Q1-15	Complete	Completed.
Fire & Rescue Services	City Manager	FR-3602-13	Smeal Pumper (7986) Refurb.	Ward 4	2013	104,800	83,411	21,389	80%	80%	Q2-15	Maintenance	Ongoing. To maintain class A rating.
Fire & Rescue Services	City Manager	FR-3603-13	Smeal Pumper (7985) Refurb.	Ward 3	2013	104,800	51,151	53,649	49%	49%	Q2-15	Maintenance	Ongoing. To maintain class A rating.
Fire & Rescue Services	City Manager	FR-3612-14	Fitness Equipment&furniture	City-Wide	2014	30,000	26,027	3,973	87%	87%	Q4-15	Annual Program	Ongoing.
Fire & Rescue Services Total						9,149,459	3,268,168	5,881,291	36%				
Fleet Management	Community Services	FL-5124-12	Fleet -Replacement Small Equip	City-Wide	2012	20,600	17,333	3,267	84%	84%	Q4-14		Complete
Fleet Management	Community Services	FL-5132-14	ENG SERVICES-3/4 ton Cargo Van	City-Wide	2014	36,100	-	36,100	0%	0%	Q2-15		In Purchasing awaiting tendering process.
Fleet Management	Community Services	FL-5136-14	B&F - 3/4 ton Cargo Van	City-Wide	2014	36,100	-	36,100	0%	0%	Q2-15		In Purchasing awaiting tendering process.
Fleet Management	Community Services	FL-5141-10	Fleet - Equipment Replacement	City-Wide	2010	154,500	310	154,190	0%	0%	Q4-14	External Invoice	Install was completed for Diesel and dyed Diesel tanks. Awaiting invoice for payment.
Fleet Management	Community Services	FL-5150-14	PW-RDS-2 ton dump truck	City-Wide	2014	67,000	-	67,000	0%	0%	Q2-15		In Purchasing awaiting tendering process.
Fleet Management	Community Services	FL-5152-14	PKS- 3/4 ton pickup	City-Wide	2014	36,100	-	36,100	0%	0%	Q2-15		In Purchasing awaiting tendering process.
Fleet Management	Community Services	FL-5153-14	PKS-FORESTRY-Repl water spraye	City-Wide	2014	29,700	-	29,700	0%	0%	Q2-15		2014 budget. Department in planning stage.
Fleet Management	Community Services	FL-5156-14	B&F-3/4 ton cargo van	City-Wide	2014	36,100	-	36,100	0%	0%	Q2-15		In Purchasing awaiting tendering process.
Fleet Management	Community Services	FL-5160-14	ENG SERVICES-1/2 ton crew cab4	City-Wide	2014	30,900	-	30,900	0%	0%	Q2-15		In Purchasing awaiting tendering process.
Fleet Management	Community Services	FL-5170-14	Bylaw - 1/2 ton ext cab4x4Pick	City-Wide	2014	30,900	-	30,900	0%	0%	Q2-15		In Purchasing awaiting tendering process.
Fleet Management	Community Services	FL-5171-14	ENG SERVICES-1/2 ton crew cab4	City-Wide	2014	27,800	-	27,800	0%	0%	Q2-15		In Purchasing awaiting tendering process.
Fleet Management	Community Services	FL-5212-14	PW-RDS-1/2 ton ext cab 4x4pick	City-Wide	2014	30,900	-	30,900	0%	0%	Q2-15		In Purchasing awaiting tendering process.
Fleet Management	Community Services	FL-5224-12	Parks - New Equipment	City-Wide	2012	26,800	24,107	2,693	90%	90%	Q4-14		Complete
Fleet Management	Community Services	FL-5225-14	PKS-4 sand&salt conveyor loade	City-Wide	2014	25,800	-	25,800	0%	0%	Q2-15		2014 budget. Department in planning stage.
Fleet Management	Community Services	FL-5226-14	PKS-narrow sidewalk tractor	City-Wide	2014	63,900	-	63,900	0%	0%	Q2-15		2014 budget. Department in planning stage.
Fleet Management	Community Services	FL-5227-14	PKS-narrow sidewalk tractor	City-Wide	2014	63,900	-	63,900	0%	0%	Q2-15		2014 budget. Department in planning stage.
Fleet Management	Community Services	FL-5228-14	PKS-3/4 crew cab pickup	City-Wide	2014	36,100	-	36,100	0%	0%	Q2-15		In Purchasing awaiting tendering process.

Department	Commission	Project #	System Title	Ward	Budget Year	Total Budget	Total Actual	Total Variance	% Spent	% Complete	Forecast Complete	Q4 Info	Q4-14 Comments
Fleet Management	Community Services	FL-5229-14	PKS-3/4 crew cab pickup	City-Wide	2014	36,100	-	36,100	0%	0%	Q2-15		In Purchasing awaiting tendering process.
Fleet Management	Community Services	FL-5230-14	PKS-10R outfront rotary mower	City-Wide	2014	46,350	-	46,350	0%	0%	Q2-15		In Purchasing awaiting tendering process.
Fleet Management	Community Services	FL-5245-14	PKS-FORESTRY-1/2 ton ext cab4x	City-Wide	2014	30,900	-	30,900	0%	0%	Q2-15		In Purchasing awaiting tendering process.
Fleet Management	Community Services	FL-5246-14	PKS-FORESTRY- 3/4 ton 4x4 pick	City-Wide	2014	49,500	-	49,500	0%	0%	Q2-15		In Purchasing awaiting tendering process.
Fleet Management	Community Services	FL-5254-13	Building & Facilities-1 new 1/	City-Wide	2013	30,900	24,434	6,466	79%	79%	Q4-14	Complete	Complete
Fleet Management	Community Services	FL-5280-13	Parks-1 new 3 point hitch fert	City-Wide	2013	20,600	5,062	15,538	25%	25%	Q4-14	Complete	Complete
Fleet Management	Community Services	FL-5287-13		City-Wide	2013	206,000	-	206,000	0%	0%	Q4-14		Department has rented a New Chipper truck for the past 6 months, with 85% of the rental proceeds being applied to a Single Source Purchase as recommended by Parks Forestry.
Fleet Management	Community Services	FL-5312-14	Parks-Forestry/Horticulture-	City-Wide	2014	27,800	-	27,800	0%	0%	Q2-15		In Purchasing awaiting tendering process.
Fleet Management	Community Services	FL-5332-14	PKS-3/4 ton ext cab 4x4 pickup	City-Wide	2014	43,300	-	43,300	0%	0%	Q2-15		In Purchasing awaiting tendering process.
Fleet Management	Community Services	FL-5334-14	PKS-3/4 ton ext cab 4x4 pickup	City-Wide	2014	36,100	-	36,100	0%	0%	Q2-15		In Purchasing awaiting tendering process.
Fleet Management	Community Services	FL-5337-14	PKS-narrow sidewalk tractor	City-Wide	2014	63,900	-	63,900	0%	0%	Q2-15		2014 budget. Department in planning stage.
Fleet Management	Community Services	FL-5338-14	PKS-narrow sidewalk tractor	City-Wide	2014	63,900	-	63,900	0%	0%	Q2-15		2014 budget. Department in planning stage.
Fleet Management	Community Services	FL-5339-14	PKS-3/4 ton ext cab 4x4 pickup	City-Wide	2014	43,300	-	43,300	0%	0%	Q2-15		In Purchasing awaiting tendering process.
Fleet Management	Community Services	FL-5340-14	PKS-narrow sidewalk tractor	City-Wide	2014	63,900	-	63,900	0%	0%	Q2-15		2014 budget. Department in planning stage.
Fleet Management	Community Services	FL-5341-14	PKS-narrow sidewalk tractor	City-Wide	2014	63,900	-	63,900	0%	0%	Q2-15		2014 budget. Department in planning stage.
Fleet Management	Community Services	FL-5342-14	PKS-10' winged rotary mower	City-Wide	2014	46,400	-	46,400	0%	0%	Q2-15		In Purchasing awaiting tendering process.
Fleet Management	Community Services	FL-5343-14	PKS-10' winged rotary mower	City-Wide	2014	46,400	-	46,400	0%	0%	Q2-15		In Purchasing awaiting tendering process.
Fleet Management	Community Services	FL-5344-14	PKS-10' winged rotary mower	City-Wide	2014	46,400	-	46,400	0%	0%	Q2-15		In Purchasing awaiting tendering process.
Fleet Management	Community Services	FL-5346-14	PKS-zero turn mowers	City-Wide	2014	53,600	-	53,600	0%	0%	Q2-15		In Purchasing awaiting tendering process.
Fleet Management	Community Services	FL-5412-14	PKS-sweeper attachments	City-Wide	2014	27,800	-	27,800	0%	0%	Q2-15		2014 budget. Department in planning stage.
Fleet Management	Community Services	FL-5418-14	PKS-FORESTRY-Small Equipment	City-Wide	2014	20,600	-	20,600	0%	0%	Q2-15		In Purchasing awaiting tendering process.
Fleet Management	Community Services	FL-5438-14	PKS- 3/4 ton crew cab pickup	City-Wide	2014	36,100	-	36,100	0%	0%	Q2-15		In Purchasing awaiting tendering process.
Fleet Management	Community Services	FL-5439-14	PKS- 3/4 ton crew cab pickup	City-Wide	2014	36,100	-	36,100	0%	0%	Q2-15		In Purchasing awaiting tendering process.
Fleet Management	Community Services	FL-5441-14	PKS-8 snow blower attachments	City-Wide	2014	82,400	-	82,400	0%	0%	Q2-15		2014 budget. Department in planning stage.
Fleet Management	Community Services	FL-5442-14	PKS-16' outfront mower	City-Wide	2014	87,600	-	87,600	0%	0%	Q2-15		In Purchasing awaiting tendering process.
Fleet Management	Community Services	FL-5443-14	PKS- 16' outfront mower	City-Wide	2014	87,600	-	87,600	0%	0%	Q2-15		In Purchasing awaiting tendering process.
Fleet Management	Community Services	FL-5444-14	PKS- landscape trailer	City-Wide	2014	20,600	-	20,600	0%	0%	Q2-15		In Purchasing awaiting tendering process.
Fleet Management	Community Services	FL-5445-14	PKS- landscape trailer	City-Wide	2014	20,600	-	20,600	0%	0%	Q2-15		In Purchasing awaiting tendering process.
Fleet Management	Community Services	FL-5446-14	PKS- landscape trailer	City-Wide	2014	20,600	-	20,600	0%	0%	Q2-15		In Purchasing awaiting tendering process.
Fleet Management	Community Services	FL-5447-14	PKS- dump trailer	City-Wide	2014	25,800	-	25,800	0%	0%	Q2-15		In Purchasing awaiting tendering process.

Department	Commission	Project #	System Title	Ward	Budget Year	Total Budget	Total Actual	Total Variance	% Spent	% Complete	Forecast Complete	Q4 Info	Q4-14 Comments
Fleet Management	Community Services	FL-5448-14	PKS- dump trailer	City-Wide	2014	25,800	-	25,800	0%	0%	Q2-15		In Purchasing awaiting tendering process.
Fleet Management	Community Services	FL-5449-14	PKS- dump trailer	City-Wide	2014	25,800	-	25,800	0%	0%	Q2-15		In Purchasing awaiting tendering process.
Fleet Management	Community Services	FL-5450-14	PKS- dump trailer	City-Wide	2014	25,800	-	25,800	0%	0%	Q2-15		In Purchasing awaiting tendering process.
Fleet Management	Community Services	FL-5451-14	PKS- narrow sidewalk tractor	City-Wide	2014	84,500	-	84,500	0%	0%	Q2-15		2014 budget. Department in planning stage.
Fleet Management	Community Services	FL-5460-14	PKS-Additional Small Equipment	City-Wide	2014	20,600	-	20,600	0%	0%	Q1-15		2014 budget. Department in planning stage.
Fleet Management	Community Services	FL-5461-14	PW-RDS- crash truck assembly	City-Wide	2014	30,900	-	30,900	0%	0%	Q2-15		In Purchasing awaiting tendering process.
Fleet Management	Community Services	FL-5462-14	PW-RDS- crash truck assembly	City-Wide	2014	30,900	-	30,900	0%	0%	Q2-15		In Purchasing awaiting tendering process.
Fleet Management	Community Services	FL-5463-14	PW-RDS- 2 ton 4x4 dump truck	City-Wide	2014	67,000	-	67,000	0%	0%	Q2-15		In Purchasing awaiting tendering process.
Fleet Management	Community Services	FL-5464-14	PW-RDS- 3/4ton 4x4 extrab pick	City-Wide	2014	56,700	-	56,700	0%	0%	Q2-15		In Purchasing awaiting tendering process.
Fleet Management	Community Services	FL-5465-14	PW-WWV- utility vehicle equipme	City-Wide	2014	30,900	-	30,900	0%	0%	Q2-15		In Purchasing awaiting tendering process.
Fleet Management	Community Services	FL-5467-14	PW-WATER-3/4 ton cargo van	City-Wide	2014	36,100	-	36,100	0%	0%	Q2-15		In Purchasing awaiting tendering process.
Fleet Management	Community Services	FL-5469-14	PW-WWV-1 ton uniceil van	City-Wide	2014	44,300	-	44,300	0%	0%	Q2-15		In Purchasing awaiting tendering process.
Fleet Management	Community Services	FL-5486-14	REC-showmobile trailer	City-Wide	2014	180,250	-	180,250	0%	80%	Q2-15		RFP issued and closing November 27, 2014, interview with vender schedule Q1-15.
Fleet Management	Community Services	FL-5499-14	PKS- narrow sidewalk tractor	City-Wide	2014	84,500	-	84,500	0%	0%	Q2-15		In Purchasing awaiting tendering process.
Fleet Management Total						2,982,300	71,246	2,911,054	2%				
Human Resources	Strategic & Corporate Services	HR-9533-14	Attendance Management Automati	City-Wide	2014	61,800	-	61,800	0%	0%	Q4-16		0
Human Resources	Strategic & Corporate Services	HR-9536-14	Learning Management System	City-Wide	2014	51,500	-	51,500	0%	0%	Q2-15		0
Human Resources	Strategic & Corporate Services	HR-9537-13	HR Integration Project	City-Wide	2013	72,100	26,898	45,202	37%	37%	Q4-14	External Invoice	Moving well. Expected to wrap up by Q1 2015 Some delays due to data integrity issues that need to be deaired up.
Human Resources Total						185,400	26,898	158,502	15%				
Information Technology	Strategic & Corporate Services	IT-3009-09	eMail Journaling and Archiving	City-Wide	2009	154,500	18,866	135,634	12%	10%	Q2-15		Project on hold
Information Technology	Strategic & Corporate Services	IT-3010-08	City Web Site	City-Wide	2008	824,000	678,527	145,473	82%	90%	Q2-15		Funds being used for system optimization
Information Technology	Strategic & Corporate Services	IT-3011-10	Central Computing Infrastructu	City-Wide	2010	2,266,300	1,844,933	421,367	81%	2014 Program	On-going	Annual Program	2014 Program in progress
Information Technology	Strategic & Corporate Services	IT-3012-10	Enterprise Tele Sys Asset Rene	City-Wide	2010	2,491,836	953,551	1,538,285	38%	2014 Program	On-going	Annual Program	2014 Program in progress
Information Technology	Strategic & Corporate Services	IT-3013-09	Personal Computer (PC) Assets	City-Wide	2009	1,591,500	1,239,865	351,635	78%	2014 Program	On-going	Annual Program	2014 Program in progress
Information Technology	Strategic & Corporate Services	IT-3020-14	Vaughan On-line Improvements	City-Wide	2014	154,500	-	154,500	0%	0%	On-going	Annual Program	Waiting for VOL intranet upgrade to be completed
Information Technology Total						7,482,636	4,735,742	2,746,894	63%				
Library Services	Library	LI-4503-14	BCRL Renovations-Phase 2	Ward 5	2014	250,000	-	250,000	0%	0%	Q1-16		Expect to tender project in Q3/15
Library Services	Library	LI-4504-09	Library Technology Program	City-Wide	2009	700,000	631,525	68,475	90%	90%	Q4-15	Annual Program	Ongoing and new technology equipment purchased in 2014
Library Services	Library	LI-4508-09	Civic Centre Resource Library-	Ward 1	2009	3,257,120	1,210,788	2,046,332	37%	37%	Q4-16		Purchases to continue as project proceeds
Library Services	Library	LI-4511-14	CCRL-Communications & Hardware	Ward 1	2014	606,000	-	606,000	0%	0%	Q2-16		Expect to tender project in Q2/15
Library Services	Library	LI-4530-14	Civic Centre Resource Library	Ward 1	2014	1,260,000	4,481	1,255,519	0%	0%	Q2-16		Expect to tender project in Q2/15
Library Services	Library	LI-4537-13	Capital Resource Purchases	City-Wide	2013	2,963,600	2,787,356	176,244	94%	94%	Q4-14	Annual Program	Resource spending continued in Q4/14 and into 2015 as well
Library Services	Library	LI-4539-14	V539-Consult/Design/Construct	Ward 3	2014	327,300	-	327,300	0%	0%	Q1-17		Expect to start design phase of new library in Q2/15
Library Services	Library	LI-4543-13	V639- Land	Ward 3	2014	389,000	-	389,000	0%	0%	Q3-15		Expect resolution of purchase of land from COV by Q3/15
Library Services	Library	LI-4547-13	BCRL - Main Bathroom Renovatio	Ward 5	2014	100,000	-	100,000	0%	0%	Q1-16		Expect to tender project in Q3/15

Department	Commission	Project #	System Title	Ward	Budget Year	Total Budget	Total Actual	Total Variance	% Spent	% Complete	Forecast Complete	Q4 Info	Q4-14 Comments
Library Services Total													
Parks Development	Community Services	5961-2-03	Maple Valley Plan 2003	Ward 1	2003	9,853,020	4,634,150	5,218,870	47%	8%	TBD		Financial advisory review completed. Recommendations to be review by staff, report to Council Q2 2015.
						2,028,000	172,231	1,855,769	8%				
Parks Development	Community Services	5987-0-04	Maple Artificial Turf	Ward 1	2004	730,000	3,076	726,924	0%	0%	TBD		To be completed during Construction of North Maple Regional Park.
Parks Development	Community Services	PK-6084-08	19T-01V04 (Humberplex) Kleinbu	Ward 1	2008	438,000	16,770	421,230	4%	4%	Q2-15		Construction to be coordinated with the developer works, planned for 2015.
Parks Development	Community Services	PK-6094-08	Don River/Bartley Smith Open S	Ward 4	2008	638,600	558,362	80,238	87%	87%	TBD	Warranty	Delay in completion due to contract issues.
Parks Development	Community Services	PK-6094-13	Don River/Bartley Smith Open	Ward 1	2013	172,500	7,286	165,214	4%	4%	TBD		Consultation with TRCA undertaken, early planning stage.
Parks Development	Community Services	PK-6098-08	Humber River/Wm Granger Open S	City-Wide	2008	797,200	751,857	45,343	94%	94%	Q2-15	Warranty	Warranty deficiencies complete.
Parks Development	Community Services	PK-6130-07	Maple Streetscape Phase 6 & 7	Ward 1	2007	1,544,996	892,217	652,779	58%	58%	Q2-15	Regional Invoice	Project complete, awaiting invoices for close out for Keele Street works.
Parks Development	Community Services	PK-6131-12	Lakehurst Pk-Playgrd Repl	Ward 5	2012	121,600	114,958	6,642	95%	95%	Q2-15	Warranty	Project complete. Under warranty until Decem 2014.
Parks Development	Community Services	PK-6204-09	Sport Field Irrigation Systems	City-Wide	2009	185,400	122,044	63,356	66%	66%	Q4-15	External Invoice	Delay in completion due to contract issues.
Parks Development	Community Services	PK-6226-11	911 Emergency Signage Program	City-Wide	2011	133,900	67,279	66,621	50%	50%	TBD		Parks Operations to move forward with additional locations.
Parks Development	Community Services	PK-6231-09	UV2-N16 Carville Mill Pk Bk11	Ward 4	2009	1,020,100	1,009,429	10,671	99%	99%	Q4-14	Complete	Project complete.
Parks Development	Community Services	PK-6257-11	Bindertwine Park- Redevelopment	Ward 1	2011	318,270	267,092	51,178	84%	84%	Q3-15	Warranty	Project complete.
Parks Development	Community Services	PK-6264-10	Kipling Ave South Feasibility	Ward 2	2010	63,000	47,310	15,690	75%	75%	Q3-15		Report under review by staff.
Parks Development	Community Services	PK-6265-14	Maple Reservoir Pk - S Soccer	Ward 1	2014	374,894	-	374,894	0%	0%	Q3-16		To Tender Q1-15.
Parks Development	Community Services	PK-6267-11	GT Maple Nature Rsvrv-Valley Rd	Ward 4	2011	340,000	333,413	206,587	62%	62%	Q4-15	Warranty	Project Complete. Under Warranty until June 2015.
Parks Development	Community Services	PK-6269-11	UV1-N2 Valley Green Park Cons	Ward 3	2010	1,390,000	1,193,376	196,624	86%	86%	Q3-15	Warranty	Project complete. Invoices to be processed. Under Warranty until July 2015
Parks Development	Community Services	PK-6270-10	UV2-N5 Forest View Park Design	Ward 4	2010	779,950	620,074	159,876	80%	80%	Q3-15	Warranty	Delay in completion due to contract issues.
Parks Development	Community Services	PK-6271-10	UV2-N7 Pheasant Hollow Park	Ward 4	2010	872,650	868,431	4,219	100%	100%	Q3-15	Warranty	Project complete. Invoices to be processed.
Parks Development	Community Services	PK-6272-10	UV1-N5 West Wind Park	Ward 3	2010	1,189,000	1,180,874	8,126	99%	99%	Q4-15	Warranty	Project complete. Warranty work remaining.
Parks Development	Community Services	PK-6273-10	UV2-N13 Woodrose Park	Ward 4	2010	935,240	811,296	123,944	87%	87%	Q1-16		Project complete. Additional walkway lighting in progress.
Parks Development	Community Services	PK-6281-10	Sonoma Heights Community Park	Ward 2	2010	1,073,000	1,061,453	11,547	99%	99%	Q2-15	Warranty	Fencing work complete. Under Warranty until December 2015.
Parks Development	Community Services	PK-6284-11	GT Keffler Marsh- Bridge Replace	Ward 4	2011	145,000	12,904	132,096	9%	9%	Q2-15		Project was tendered in Q4-15.
Parks Development	Community Services	PK-6285-10	Sports Field Fencing	City-Wide	2010	340,000	41,035	298,965	12%	12%	Q1-16		Delay in completion due to contractor issues. Works are to be completed in 2015.
Parks Development	Community Services	PK-6286-10	Sports Field Irrigation System	Ward 1	2010	154,500	128,080	26,420	83%	83%	Q3-15		Working on final closeout of project.
Parks Development	Community Services	PK-6297-11	GT Mackenzie Glen OpenSpace Brid	Ward 1	2011	189,000	14,510	174,490	8%	8%	Q2-15		Project was tendered in Q4-15.
Parks Development	Community Services	PK-6298-11	UV2-N4 (LeBovic Campus Dr & Th	Ward 4	2011	906,500	859,699	66,801	93%	93%	Q2-15	Warranty	Project complete. Under warranty until August 2015.
Parks Development	Community Services	PK-6299-12	Concord Thorn Park Artifi Turf	Ward 5	2012	1,256,600	1,036,009	220,591	82%	82%	Q3-15	Complete	Project complete.
Parks Development	Community Services	PK-6301-11	KP3 (Wishing Well Pk)	Ward 1	2011	313,120	280,519	32,601	90%	90%	Q3-15	Warranty	Project complete. Under warranty until December 2014.
Parks Development	Community Services	PK-6304-11	Lady Fenytrose Greenway (LP-N10	Ward 4	2011	81,200	-	81,200	0%	0%	TBD		Developer is to complete works to the park block as required within the subdivision agreement. Parks Development to look at adding park specific work once developer works are completed.
Parks Development	Community Services	PK-6306-11	Pedestrian & Bicycle Masterpla	Ward 2	2011	616,200	4,930	611,270	1%	1%	TBD	Anticipated 2015 Design.	
Parks Development	Community Services	PK-6311-11	UV2-N12 (Dufferin St)/Apple Bio	Ward 4	2011	673,000	635,538	37,462	94%	94%	Q3-15	Warranty	Project complete. Under warranty until July 2015.
Parks Development	Community Services	PK-6312-11	UV2-N15 (Valley Vista Drive &	Ward 4	2011	908,000	801,665	106,335	88%	88%	Q4-15	Warranty	Project complete. Under warranty until April 2015.
Parks Development	Community Services	PK-6313-11	UV2-N18 (Arbort Court and Upper	Ward 4	2011	628,300	566,902	61,398	90%	90%	Q4-15	Warranty	Project complete. Under warranty until June 2015.
Parks Development	Community Services	PK-6315-13	CF Mackenzie Glen District Pk	Ward 1	2013	201,500	111,817	89,683	55%	55%	Q2-15	Warranty	Project complete. Under warranty until May 2015.
Parks Development	Community Services	PK-6317-12	Riviera Pk Retaining Wall Cons	Ward 5	2012	66,000	32,913	33,087	50%	50%	Q4-15		Phase 1 complete. Phase 2 for 2015 implementation.
Parks Development	Community Services	PK-6319-12	VNC-Millway/Applewood Park Des	Ward 4	2012	206,000	-	206,000	0%	0%	TBD		Discussion with Planning, Engineering and TTC staff regarding current status of development and site works for this area. Discussions are ongoing.
Parks Development	Community Services	PK-6322-14	Rose Mandarin Pk-Basketball C	Ward 3	2014	72,965	-	72,965	0%	0%	Q3-16		Upcoming project for 2015 construction.
Parks Development	Community Services	PK-6330-11	GT Martha Payne Pk Bridge Repl	Ward 5	2011	470,000	74,544	395,456	16%	16%	Q2-16		Bridge 1 complete. Bridge 2 received TRCA permit. Project to be tendered Q1-15.
Parks Development	Community Services	PK-6333-13	CF Glen Shield Pk-Playgrnd Rep	Ward 5	2013	248,000	199,000	49,000	80%	80%	Q2-15	Warranty	Project complete. Under warranty until May 2015.
Parks Development	Community Services	PK-6334-14	Heatherton Parkette - Playgrou	Ward 5	2013	133,849	-	133,849	0%	0%	Q2-16		To Tender Q1-15.
Parks Development	Community Services	PK-6335-12	Woodbridge Coil-Playground Rep	Ward 2	2012	75,200	-	75,200	0%	0%	TBD		Pending agreement with School Board.

Department	Commission	Project #	System Title	Ward	Budget Year	Total Budget	Total Actual	Total Variance	% Spent	% Complete	Forecast Complete	Q4 Info	Q4-14 Comments
Parks Development	Community Services	PK-6336-14	HR Breta Pk - Playground	Ward 1	2014	151,498	-	151,498	0%	0%	Q3-16	Warranty	Project being tendered for 2015 construction.
Parks Development	Community Services	PK-6342-13	CF Dufferin District Pk-Tennis	Ward 5	2013	139,300	139,000	300	100%	100%	Q4-15	Warranty	Project complete. Under warranty until September 2015.
Parks Development	Community Services	PK-6344-13	CF York Hill Pk-Tennis Crt Re	Ward 5	2013	56,700	51,135	5,565	90%	90%	Q4-15	Warranty	Project complete. Under warranty until September 2015.
Parks Development	Community Services	PK-6350-13	Sonoma Heights Community Park-	Ward 2	2013	153,000	142,245	10,755	93%	93%	Q4-15	Warranty	Project complete. Under warranty until September 2015.
Parks Development	Community Services	PK-6353-12	Mapes Park-Pathway Conn Rainbo	Ward 2	2012	60,000	53,048	6,952	88%	88%	Q4-14	Complete	Project complete.
Parks Development	Community Services	PK-6356-14	SonomaHghtsCommPk-Daimondlt	Ward 2	2014	229,184	8,858	220,326	4%	4%	Q3-16	Complete	Tendered Q4-14 for early 2015 construction.
Parks Development	Community Services	PK-6358-12	UV1-N26-Lawford/Wardlaw Bk40	Ward 3	2012	945,600	41,117	904,483	4%	4%	Q4-16	Complete	In progress of being tendered for 2015 construction.
Parks Development	Community Services	PK-6359-14	Maxey Pk - Parking Lot Expansi	Ward 2	2014	90,867	-	90,867	0%	0%	Q4-16	Complete	Upcoming project for 2015 construction.
Parks Development	Community Services	PK-6361-14	Bindertwine Pk-Soccer Fence	Ward 1	2013	138,368	2,781	135,587	2%	2%	TBD	Complete	Project delayed due to TRCA permit.
Parks Development	Community Services	PK-6363-13	Vellore Heritage Square-Parkin	Ward 3	2013	87,900	-	87,900	0%	0%	Q2-16	Complete	For 2015 construction.
Parks Development	Community Services	PK-6364-13	CF Sonoma Heights Community Pk	Ward 2	2013	30,900	19,040	11,860	62%	62%	Q2-15	Complete	Complete
Parks Development	Community Services	PK-6365-14	UV1-D4 - Block 40 District Par	Ward 3	2014	392,112	-	392,112	0%	0%	TBD	Complete	Upcoming project for 2015 design.
Parks Development	Community Services	PK-6366-13	CF Maple Community Ctr-Basebal	Ward 1	2013	32,000	13,780	18,220	43%	43%	Q2-15	Complete	Complete
Parks Development	Community Services	PK-6372-12	Pedestrian&Bicycle WastPlanDes	Ward 2	2012	92,000	-	92,000	0%	0%	TBD	Complete	Anticipated 2015 Design.
Parks Development	Community Services	PK-6376-13	Bridge DHM529-Pedestrian Brid	Ward 5	2013	57,500	2,239	55,261	4%	4%	TBD	Complete	TRCA permit package under development.
Parks Development	Community Services	PK-6377-14	Mapes Pk- Playground	Ward 2	2014	155,513	-	155,513	0%	0%	Q3-16	Complete	To Tender Q1-15.
Parks Development	Community Services	PK-6381-14	APCC-Landscape&Ped Improvement	Ward 2	2014	59,275	960	58,265	2%	2%	Q3-16	Complete	Tender to be issued Q2-15
Parks Development	Community Services	PK-6382-14	Toril Pk - Tennis Court	Ward 3	2014	269,474	-	269,474	0%	0%	Q4-16	Complete	Upcoming project for 2015 construction.
Parks Development	Community Services	PK-6383-13	Uplands Bridge	Ward 5	2013	117,415	9,239	108,176	8%	8%	Q2-16	Complete	TRCA permit package under development.
Parks Development	Community Services	PK-6384-13	Uplands Hiking Trails	Ward 5	2013	183,300	-	183,300	0%	0%	TBD	Complete	TRCA permit package under development.
Parks Development	Community Services	PK-6385-14	Agostino Pk - Multi-Use Field	Ward 4	2014	100,683	126	100,557	0%	0%	Q2-16	Complete	In progress for 2015 construction.
Parks Development	Community Services	PK-6386-14	Calvary Church - Soccer Field	Ward 1	2014	241,046	-	241,046	0%	0%	TBD	Complete	TBD Pending finalization of an agreement for field use.
Parks Development	Community Services	PK-6388-14	Pedestrian Bridge	City-Wide	2014	247,250	-	247,250	0%	0%	TBD	Complete	Upcoming project for 2015 construction.
Parks Development	Community Services	PK-6391-14	Toril Pk - Bocce Court	Ward 3	2014	90,519	-	90,519	0%	0%	TBD	Complete	Upcoming project for 2015 construction.
Parks Development	Community Services	PK-6392-13	Don River System Trail Signage	Ward 1, Ward 4, Ward 5	2013	82,221	-	82,221	0%	0%	Q2-16	Complete	Trail signage under development.
Parks Development	Community Services	PK-6395-13	UV1-N27 Neighborhood Park Dsgn	Ward 3	2013	1,471,408	-	1,471,408	0%	0%	TBD	Complete	Timing TBD-related to development of adjacent pumping station and trail
Parks Development	Community Services	PK-6396-14	Yorkhill District Pk-Playground	Ward 5	2014	470,839	18,792	452,047	4%	4%	Q4-16	Complete	Community Open House Q1-15. Construction in 2015.
Parks Development	Community Services	PK-6397-13	VMC23-2-Vaughan Corporate Cent	Ward 4	2013	108,650	-	108,650	0%	0%	TBD	Complete	Project under review by VMC team.
Parks Development	Community Services	PK-6407-14	Crieff Parkette - Playground	Ward 1	2014	86,232	-	86,232	0%	0%	Q3-16	Complete	Upcoming project for 2015 construction.
Parks Development	Community Services	PK-6410-14	Joey Panetta Pk - Tennis Court	Ward 3	2014	224,463	-	224,463	0%	0%	Q4-16	Complete	Upcoming project for 2015 construction.
Parks Development	Community Services	PK-6411-14	Melville Pk - Playground	Ward 1	2014	194,732	-	194,732	0%	0%	Q4-16	Complete	Upcoming project for 2015 construction.
Parks Development	Community Services	PK-6415-14	61W-N1-Park Design&Constructio	Ward 1	2014	1,162,779	-	1,162,779	0%	0%	TBD	Complete	Potential developer-build agreement. Timing TBD.
Parks Development	Community Services	PK-6431-14	61E-N1-Park Design&Constructio	Ward 1	2014	892,669	-	892,669	0%	0%	TBD	Complete	Upcoming project for 2015 design.
Parks Development	Community Services	PK-6434-14	Mario Plastina Pk-Exp Play Equ	Ward 1	2014	49,749	-	49,749	0%	0%	Q4-15	Complete	In construction.
Parks Development	Community Services	PK-6436-14	Velmar Downs Pk - Tennis Court	Ward 3	2014	184,190	-	184,190	0%	0%	TBD	Complete	Upcoming project for 2015 construction.
Parks Development	Community Services	PK-6439-13	Glen Shields Park-Walkway and	Ward 5	2013	193,200	118,178	75,022	61%	61%	Q4-15	Complete	Substantially Complete. Under warranty until December 2015.
Parks Development	Community Services	PK-6452-14	UV1-LP1-GreenwayDes&Constructi	Ward 3	2014	533,338	-	533,338	0%	0%	TBD	Complete	Potential developer-build agreement. Timing TBD.
Parks Development	Community Services	PK-6463-14	MapleCommDipK-Accessible Swin	Ward 1	2014	34,219	-	34,219	0%	0%	Q4-15	Complete	In construction.
Parks Development	Community Services	PK-6473-14	Sports Village - Bocce Court	Ward 1	2014	66,026	-	66,026	0%	0%	TBD	Complete	Upcoming project for 2015 construction.
Parks Development	Community Services	PK-6475-14	Maple AirportOpenSpace-Bridge	Ward 1	2014	95,002	10,167	84,835	11%	11%	Q4-16	Complete	To Tender Q1-15.
Parks Development	Community Services	PK-6479-14	Parks Redevelopment Strategy	City-Wide	2014	108,150	-	108,150	0%	0%	Q2-16	Complete	Upcoming project for 2015.
Parks Development	Community Services	PK-6480-14	Pinegrove Pedestrian Bridge	Ward 2	2014	177,905	9,913	167,992	6%	6%	Q4-16	Complete	To Tender Q1-15.
Parks Development	Community Services	PK-6481-14	Soccer Field Fence	Ward 1	2014	71,379	3,864	67,515	5%	5%	Q2-16	Complete	To Tender Q4-14 and Q1-15.
Parks Development	Community Services	PK-6483-14	Vaughan Grove Pk-Parking Exp	Ward 2	2014	321,164	129,599	191,565	40%	40%	Q2-16	Complete	Phase 1-Bocce court complete. Phase 2-Parking lot construction in progress.
Parks Development	Community Services	PK-6487-14	Bob O Link Parkette - Walkway	Ward 5	2014	96,305	-	96,305	0%	0%	TBD	Complete	Upcoming project timing TBD.
Parks Development	Community Services	PK-6488-14	King High Pk - Pathway Lt	Ward 5	2014	114,433	-	114,433	0%	0%	TBD	Complete	Upcoming project timing TBD.
Parks Development	Community Services	PK-6489-14	Oak Bank Pond - Boardwalk	Ward 5	2014	30,591	-	30,591	0%	0%	TBD	Complete	Upcoming project timing TBD.
Parks Development	Community Services	PK-6490-14	Maple Reservoir Field Conversi	Ward 1	2014	29,995	-	29,995	0%	0%	Q3-16	Complete	To Tender Q1-15.
Parks Development	Community Services	PK-6492-14	Bindertwine Pk-Diamond Improve	Ward 1	2014	162,277	3,595	158,682	2%	2%	Q2-16	Complete	Tendered Q4-14 for early 2015 construction.
Parks Development Total						34,114,504	15,656,569	18,457,935	46%			Annual Program	
Parks Operation	Community Services	PK-6127-07	Walkway/Hard Surface Replace	City-Wide	2007	610,674	572,948	37,726	94%	94%	Q3-14	Complete	Hold for reassessment in Q2, 2015

Department	Commission	Project #	System Title	Ward	Budget Year	Total Budget	Total Actual	Total Variance	% Spent	% Complete	Forecast Complete	Q4 Info	Q4-14 Comments
Parks Operation	Community Services	PO-6700-10	Tree Planting Program	City-Wide	2010	2,642,070	2,453,126	188,944	93%	93%	Q4-14	Annual Program	Use for 2015 tender propose in Q1 - under Project #RP6700-15
Parks Operation	Community Services	PO-6702-10	GT Park Hard Surface/Wlkwy Rep	City-Wide	2010	405,000	331,716	73,284	82%	82%	Q3-14	Annual Program	Deferred to Q3-2015
Parks Operation	Community Services	PO-6706-10	Baseball Diamond Redevelop/Ren	City-Wide	2010	145,300	138,926	6,374	96%	96%	Q2-14		Close Q4-2015
Parks Operation	Community Services	PO-6709-10	SWM Pond Life Saving Stat Ph2	City-Wide	2010	318,000	163,628	154,372	51%	51%	Q4-15	Annual Program	Remaining funds to remain for future assumed Ponds. Hold for reassessment in Q4-2015
Parks Operation	Community Services	PO-6712-10	Sugar Bush Woodlot Repairs & M	Ward 4	2010	145,300	42,972	102,328	30%	30%	Q4-14	Annual Program	Additional contracts (fencing and signage) deferred to Q3-15
Parks Operation	Community Services	PO-6717-14	YCDSB Soccer Field Redevelopme	City-Wide	2014	203,940	-	203,940	0%	0%	TBD		2014 Approval. Department is in planning stage.
Parks Operation	Community Services	PO-6739-13	Tree Replacement Program-EAB	City-Wide	2013	828,654	229,014	599,640	28%	28%	Q2-14	Annual Program	Used for 2015 tender propose in Q1 - under Project #RP6739-15
Parks Operation	Community Services	PO-6740-14	Irrigation Control System Add	City-Wide	2014	129,000	-	129,000	0%	0%	TBD		2014 Approval. Department is in planning stage.
Parks Operation	Community Services	PO-6746-14	Fence Repair&Replacement Progr	City-Wide	2014	373,983	-	373,983	0%	0%	TBD	Annual Program	2014 Approval. Department is in planning stage.
Parks Operation	Community Services	PO-6749-14	No Smoking By-Law Signs	City-Wide	2014	54,075	-	54,075	0%	0%	TBD		2014 Approval. Department is in planning stage.
Parks Operation	Community Services	PO-6750-14	Park and Walkway Fencing	Ward 2	2014	39,655	-	39,655	0%	0%	TBD		2014 Approval. Department is in planning stage.
Parks Operation	Community Services	PO-6753-14	CTS Mobile Handfield Program	City-Wide	2014	30,900	-	30,900	0%	0%	TBD		Q4-2015
Parks Operation	Community Services	PO-6754-13	Concrete Walkway Repairs/Repla	City-Wide	2014	237,930	-	237,930	0%	0%	TBD	Annual Program	Used for 2015 tender purposes in Q1- under Project #RP6754-13
Parks Operation Total						6,164,481	3,932,330	2,232,151	64%				
Policy Planning	Planning	PL-9003-07	Vaughan Official Plan Review	Ward 1, Ward 5	2007	3,384,340	3,280,421	103,919	97%	97%	Q1-16		Volume 1 substantially approved. Continuing to work on OMB matters, 113 appeals outstanding and to be resolved. Process expected to continue throughout 2015.
Policy Planning	Planning	PL-9023-11	Weston Road and Highway 7 Seco	Ward 3	2011	253,000	-	253,000	0%	0%	Q4-16		Not commenced. Earliest projected completion Q4 -2016.
Policy Planning	Planning	PL-9024-11	Concord Centre Secondary Plan	Ward 4	2011	210,048	169,761	40,287	81%	81%	Q1-15		OPA adopted Q2 - 2014. Currently awaiting York Region approval Q2-2015.
Policy Planning	Planning	PL-9025-11	Natural Heritage Network (NHN)	City-Wide	2011	270,172	240,144	30,028	89%	89%	Q3-14		Technical Report Q2 - 2015. OP Adoption Q3 - 2015
Policy Planning	Planning	PL-9026-11	Vaughan Mills Centre Secondary	Ward 1, Ward 4	2011	373,000	265,110	107,890	71%	71%	Q3-14		OMB Mediation Underway.
Policy Planning	Planning	PL-9027-12	Ctr St W Gateway Secondary Pln	Ward 4, Ward 5	2012	67,400	13,439	53,961	20%	20%	Q2-16		Follow-up work ongoing, invoices pending - Q2 - 2015.
Policy Planning	Planning	PL-9533-13	NCASecondary Plan Block 41	Ward 1	2013	515,000	7,523	507,477	1%	1%	Q4-16		Study commenced and on-going
Policy Planning	Planning	PL-9535-13	NCASecondary Plan Block 27	Ward 1	2013	515,000	237,430	277,570	46%	46%	Q4-16		Study commenced and on-going
Policy Planning	Planning	PL-9539-13	CW Secondary Suites Study	City-Wide	2013	75,000	61,502	13,498	82%	82%	Q2-15		Consultant work completed, awaiting final invoices. Public Hearing tentatively scheduled for Q1 - 2015. OP adoption tentatively Q4 - 2015.
Policy Planning	Planning	PL-9547-14	Land Use Study-Kipling/HWY7	Ward 2	2014	57,657	-	57,657	0%	0%	Q1-16		Study has commenced. Projected timeline to completion Q1-Q2 2016.
Policy Planning Total						5,720,617	4,275,330	1,445,287	75%				
Public Works	Engineering & Public Works	1361-2-04	Water Filling System	City-Wide	2004	164,860	106,409	58,451	65%	65%	Q3-15		Working with Development Engineering to find a permanent location
Public Works	Engineering & Public Works	1363-0-05	Servicing-Dufferin Winter Work	Ward 4	2005	160,000	332	159,668	0%	0%	Q1-15		On hold pending prioritization of new yard construction. In Discussion with Building & Facilities
Public Works	Engineering & Public Works	1610-0-06	Dufferin Street Works Yard	Ward 4	2006	488,000	4,134	483,866	1%	1%	Q4-15	On Hold	On hold pending prioritization of new yard construction. In Discussion with Building & Facilities
Public Works	Engineering & Public Works	PW-2013-07	Street Light Pole Replacements	City-Wide	2007	2,628,060	2,333,355	294,705	89%	89%	Q4-15	Annual Program	Work on-going
Public Works	Engineering & Public Works	PW-2021-08	GT Tall Grass Trail Rehabilit	Ward 2	2008	280,000	111,335	168,665	40%	40%	Q2-15	External Invoice	Project completed. Awaiting final invoices.
Public Works	Engineering & Public Works	PW-2034-10	Hope Radio Tower Study & Impr.	Ward 1	2010	51,500	-	51,500	0%	0%	Q4-15		Related to Project PW-2017-07. See comments under that project.
Public Works	Engineering & Public Works	PW-2035-12	GT Curb & Sidewalk Repair & Replac	City-Wide	2012	4,355,623	3,615,463	740,160	83%	83%	Q4-15	Annual Program	Work on-going

Department	Commission	Project #	System Title	Ward	Budget Year	Total Budget	Total Actual	Total Variance	% Spent	% Complete	Forecast Complete	Q4 Info	Q4-14 Comments
Public Works	Engineering & Public Works	PW-2049-12	Thomson Creek Blvd Strm Dmge	Ward 2	2012	110,000	57,500	52,500	52%	52%	Q1-15		Tender awarded. Work on-going
Public Works	Engineering & Public Works	PW-2050-12	Audel Ave Strm Drng ChamRehb	Ward 2	2012	100,000	38,516	61,484	39%	40%	Q1-15		Tender awarded. Work on-going
Public Works	Engineering & Public Works	PW-2052-14	Road Patrol Hardware & Software	City-Wide	2014	25,800	19,348	6,452	75%	75%	Q1-15	Warranty	Road Patrol hardware & software purchase completed and program implemented in Q4-14. The project will be closed once the report is presented to Council.
Public Works	Engineering & Public Works	PW-2055-13	Double Walled Brine Tanks	City-Wide	2013	139,050	146,127	(7,077)	105%	100%	Q1-15	Warranty	Tank installation completed in Q4-14. The project will be closed once the report is presented to Council.
Public Works	Engineering & Public Works	PW-2058-13	LED Streetlight Conversion	City-Wide	2013	150,000	-	150,000	0%	0%	Q4-18		Project in planning and development stage. Public Works is working with Manager of Special Projects on this undertaking.
Public Works	Engineering & Public Works	PW-2060-13	Tigi Pond. (SWM)	Ward 4	2013	494,400	244,793	249,607	50%	50%	Q1-15	External Invoice	Project completed. Awaiting final invoices.
Public Works	Engineering & Public Works	PW-2061-14	Woodbridge Yard Rehabilitation	Ward 2	2014	195,700	195,639	61	100%	100%	Q2-15	External Invoice	Work completed in Q3-14, payment of invoice in Q2-15.
Public Works	Engineering & Public Works	PW-2062-14	Works Yard Improvements	City-Wide	2014	25,750	-	25,750	0%	0%	Q4-15		Contracts awarded to 2 different Vendors in Q4-14 for purchase of concrete jersey barriers and concrete blocks
Public Works	Engineering & Public Works	PW-2063-13	ICI Water Meter Replacement	City-Wide	2013	412,000	-	412,000	0%	0%	Q4-18	Annual Program	Data/information collection underway to complete specifications/scope of work
Public Works	Engineering & Public Works	PW-2066-14	Yard Weigh Scale	City-Wide	2014	128,750	-	128,750	0%	0%	Q4-15		Reverted back to planning stage. Recommend transfer of project to B & F for possible implementation during future, overall JOC yard improvements.
Public Works	Engineering & Public Works	PW-2068-14	Weston/400&Industrial Park Pon	Ward 3	2014	225,000	-	225,000	0%	0%	Q3-15		Preparing drawings and tender documents.
Public Works	Engineering & Public Works	PW-2069-14	Four Valley Pond. SWMP#68	Ward 4	2014	300,000	-	300,000	0%	0%	Q4-15		Awaiting TRCA permit.
Public Works	Engineering & Public Works	PW-2070-14	English Daisy Court SWMP#114	Ward 4	2014	75,000	-	75,000	0%	0%	Q3-15		Preparing drawings and tender documents.
Public Works Total						10,509,493	6,872,951	3,636,542	65%				
Real Estate	Legal & Administrative Services	CO-0065-11	Block 40 Parkland Acquisition	Ward 1	2011	7,862,897	7,849,623	13,274	100%	100%	Q1-15		Expecting to close Q1 2015
Real Estate	Legal & Administrative Services	RL-0005-12	Land Acquisition Fees	City-Wide	2012	664,973	332,369	332,604	50%	50%	TBD	Annual Program	Ongoing
Real Estate	Legal & Administrative Services	RL-0008-13	MNR Tablelands	City-Wide	2013	13,835	7,353	6,482	53%	53%	TBD		Ongoing
Real Estate	Legal & Administrative Services	RL-0009-13	Real Estate Acquisition Strate	City-Wide	2013	103,000	-	103,000	0%	0%	Q4-15		RFP for consultant in Q2 2015
Real Estate Total						8,644,705	8,189,345	455,360	95%				
Recreation	Community Services	RE-9503-10	Fitness Centre Equip. Replace	City-Wide	2010	575,300	454,817	120,483	79%	99%	Q2-15	External Invoice	Purchases have been made - awaiting delivery and invoicing.
Recreation	Community Services	RE-9504-08	Pierre Berton Discovery Centre	Ward 1	2008	1,500,000	845,295	654,705	56%	56%	TBD		In review of Task Force report in June 2014, Council moved to continue Fundraising Task Force in next term. Awaiting further direction from Council.
Recreation	Community Services	RE-9512-12	Father Ern Ftns Ctr Equip Rep	Ward 2	2012	206,000	-	206,000	0%	95%	Q2-15	External Invoice	Purchases have been made - awaiting delivery and invoicing.
Recreation	Community Services	RE-9514-11	MacMillan Farm Business Plan	Ward 4	2011	103,000	74,440	28,560	72%	75%	Q1-15		Presentation and final report received by Council at CW(WS) on March 10, 2015. Final component to be conducted by Q3 2015.
Recreation	Community Services	RE-9521-14	Rft to Enrg-Effic light-MCC		2014	25,800	-	25,800	0%	0%	Q3-15		Terms of reference and bid specifications are in review process.
Recreation	Community Services	RE-9522-14	Public Dspl Un-City Hall & MCC		2014	67,000	-	67,000	0%	0%	Q3-15		Terms of reference and bid specifications are in review process.
Recreation	Community Services	RE-9525-14	REC User Fee & Pricing Model Upda	City-Wide	2014	56,650	-	56,650	0%	0%	Q2-15		RFP awarded and project has commenced. Consultants in data gathering stage.
Recreation Total						2,533,750	1,374,552	1,159,198	54%				
Strategic Planning	Strategic & Corporate Services	SP-0003-13	Performance Measurement System	City-Wide	2013	103,000	47,637	55,363	46%	46%	Q4-16		Vendor conducted training in Q4 (approx. \$7,200). In Feb 2015 \$27,000 (2015 annual subscription) was paid from the capital account.

Department	Commission	Project #	System Title	Ward	Budget Year	Total Budget	Total Actual	Total Variance	% Spent	% Complete	Forecast Complete	Q4 Info	Q4-14 Comments
Strategic Planning Total													
Grand Total													
						103,000	47,637	55,363	46%				
						584,832,220	419,441,328	165,390,892	72%				

High Profile Capital Project - Status Report

Capital Project Name	Black Creek Renewal	Ref #	DT-7120-13
Department	Development Transportation Engineering	Project Manager	Jennifer Cappola-Logullo
Reporting Period Ending	Q4-14		

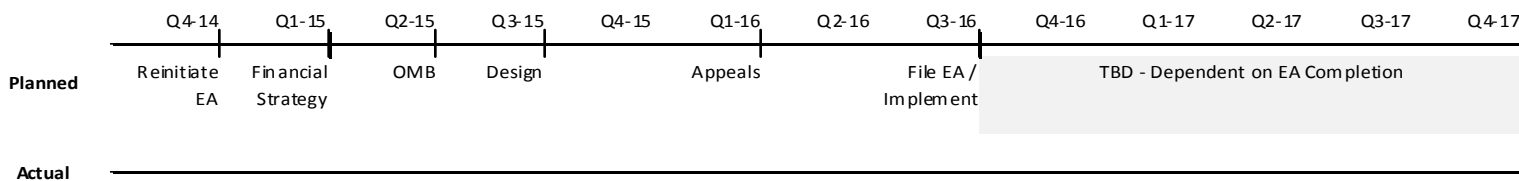
	Budget	Amendment	Total Budget	*Award	Amendment	Total Award	YTD Actuals + Commitments	Award Variance	Budget Variance
Original Amount #	1,718,800	188,350	1,907,150	499,804		499,804	499,805	(1)	1,407,345
Original Incidentals			-	6,445		6,445	6,445	(0)	(6,445)
Original Contingency	367,200		367,200	31,468		31,468	-	31,468	367,200
Total	2,086,000	188,350	2,274,350	537,718	-	537,718	506,250	31,468	1,768,100

* Council authorized award spending issued as the planned value for status reporting e.g. (Award + Cont+ Incidentals+ etc), which may be less than approved budget

Includes DT-7058-11; current work underway

Performance Highlights	
Progress to Date	Approved Changes to Design made during Period
The facilitated consultation process yielded a preferred alignment concept for the renewal of the Black Creek Channel, general consensus among all stakeholders impacted. The proposed concept plans that unfolded through the facilitated process are now being referred through the VMC OMB Mediation and appeals process for further discussion that will be used to support the final recommendations of the Class EA study. City, TRCA, York Region, landowners and consultants are working on refining a proposed concept design for the channel improvements through the mediation process.	The overall scope for the study and the facilitated program differed significantly from the original work plan for the Class EA study (i.e. additional one-on-one meetings and working sessions with stakeholders). Accordingly, the original work plan for the Class EA study initiated by TMIG will need to be updated to suit the new proposed recommendations considered through the facilitated process and OMB mediation.

Major Issues Encountered	Risk-Management Status
The physical relationship between the Black Creek channel and the NE SWM Pond and the establishment of the related financial strategy must be established prior to initiating this project.	Given the complexity of this project, defining the scope of this project will be challenging. This is being managed through on-going dialogue with stakeholders and the establishment of an internal multi-discipline team to manage the various elements of this project.



Project Timeline	Plans for Next Period
It is anticipated the timing and outcome of the OMB mediation process will allow us to take the next steps in finalizing the Black Creek Renewal Class EA Study. Schedule of the Study is subject to the OMB mediation process and timing, and the financial strategy.	Refinements to the preliminary costing of the Black Creek improvements including integrated urban design and amenity features will inform the financial strategy and transition into the appeals process.

Related Capital Projects					
Project #	Project Name	Status	Brief Description	Budget / Award \$	Actual \$
DT-7004-07	Black Creek Optimization Study	Approved	Detailed Sub-watershed optimization analysis of the Black Creek Drainage	215,300	201,704
DT-7120-13	Black Creek Renewal	Recognized	2016 Implementation Phase	3,883,500	
DT-7120-13	Black Creek Renewal	Recognized	2017 Implementation Phase	4,854,400	
DT-7120-13	Black Creek Renewal	Recognized	2018 Implementation Phase	16,504,900	
DT-7120-13	Black Creek Renewal	Recognized	2019+ Implementation Phase	18,833,230	

Anticipated Capital (Design + Related)

46,565,680

High Profile Capital Project - Status Report

Capital Project Name	Civic Centre - Demolition, Parking & Storm Drainage	Ref #	BF-8388-12
Department	Buildings & Facilities	Project Manager	Eng Services/ Parks Dev/ Buildings & Facilities
Reporting Period Ending	Q4-14		

	Budget	Amendment	Total Budget	*Award	Amendment	Total Award	YTD Actuals + Commitments	Variance
Original Amount	2,009,000		2,009,000	617,857	82,675	700,531	700,516	1,308,484
Original Incidentals			-			-		-
Original Contingency			-			-		-
Total	2,009,000	-	2,009,000	617,857	82,675	700,531	700,516	1,308,484

* Council authorized award spending issued as the planned value for status reporting e.g. (Award + Cont+ Incidentals+ etc), which may be less than approved budget

Performance Highlights	
Progress to Date	Approved Changes to Design made during Period
Driveway realignment works have been completed. Minor deficiency works completed in Q4-14 associated with sod restoration	

Major Issues Encountered		Risk-Management Status
		Under warranty until July 2015. Upon completion of these works an additional review will be required to determine any additional site woks associated with circulation and general site remedial works.

	Q1-14	Q2-14	Q3-14	Q4-14	Q1-15	Q2-15	Q3-15	Q4-15	Q1-16	Q2-16	Q3-16	Q4-16
Planned	Award Quote for Driveway Re-alignment	Begin Construction	Construction Complete									
Actual		Award Quote for Driveway Re-alignment	Begin Construction	Construction Complete								

Project Timeline	Plans for Next Period
1. Drive works completed July-14; deficiency works completed in Q4-14.	1. Commenced detailed design for the improvements at the signalized entrance to City Hall at Major Mackenzie Drive. Design to be to be included within the scheduled 2016 Major Mackenzie Drive Road Resurfacing project (to be carried out by the Region)

Related Capital Projects					
Project #	Project Name	Status	Brief Description	Budget / Award \$	Actual \$
BF-8387-17	City Hall Public Square/Underground Parking Structure/Outdoor Rink	Recognized for 2017	Design and construction of a Public Square, Underground Parking Structure and Outdoor Rink.	20,360,000	0

Anticipated Capital (Design + Related) 22,369,000

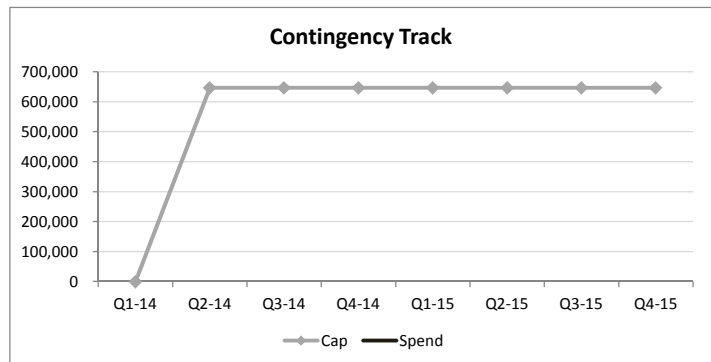
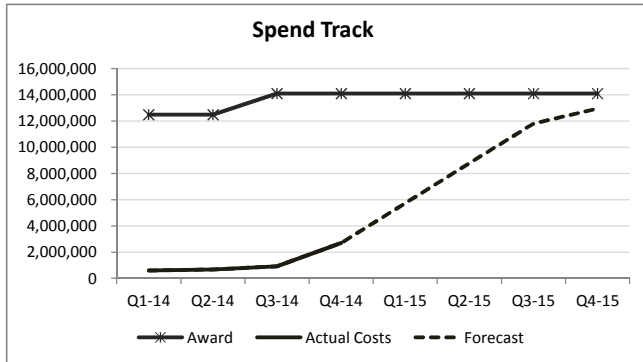
High Profile Capital Project - Status Report

Capital Project Name	Civic Centre Resource Library - Construction		Ref #	LI-4519-09
Department	Buildings & Facilities	Project Manager	MHPM Project Managers Inc.	
Reporting Period Ending	Q4-14			

	Budget	Amendment	Total Budget	*Award	Amendment	Total Award	YTD Actuals + Commitments	Budget Variance
Design	971,000	(256,136)	714,864	714,864	-	714,864	714,864	-
Original Amount	11,325,000	1,862,943	13,187,943	13,038,946	-	13,038,946	13,042,177	145,765
Original Incidentals	-	-	-	49,983	-	49,983	49,983	(49,983)
Original Contingency	-	646,176	646,176	646,176	-	646,176	11,168	635,008
Total ²	12,296,000	2,252,983	14,548,983	14,449,969	-	14,449,969	13,818,193	730,790

¹ all amounts exclude 3% administrative recovery fee

² - Total excludes transfer to reserves of \$226,500



Performance Highlights	
Progress to Date	Approved Changes to Plan made during Period
- Foundation work was completed in Q4-2014 and ready for structural steel erection commencing in Q1-2015.	- Relocation of incoming site services was approved during this period.

Major Issues Encountered	Risk-Management Status
- Deeper excavation was required to reach site founding level. - Existing building debris from the old Maple Manor Building was found. - Ground water was encountered in localized area. - Issues addressed and contained within project contingency	- 3rd party geotechnical inspection was carried out to quantify & verify the extra work.

	Q1-14	Q2-14	Q3-14	Q4-14	Q1-15	Q2-15	Q3-15	Q4-15
Planned		Design Approval	Construction Phase - TBD					
Actual		Design Approval	Construction Phase					

Project Timeline	Plans for Next Period
Construction Phase: - Q3-2014 to Q1-2016	- Commence structural steel erection.

High Profile Capital Project - Status Report

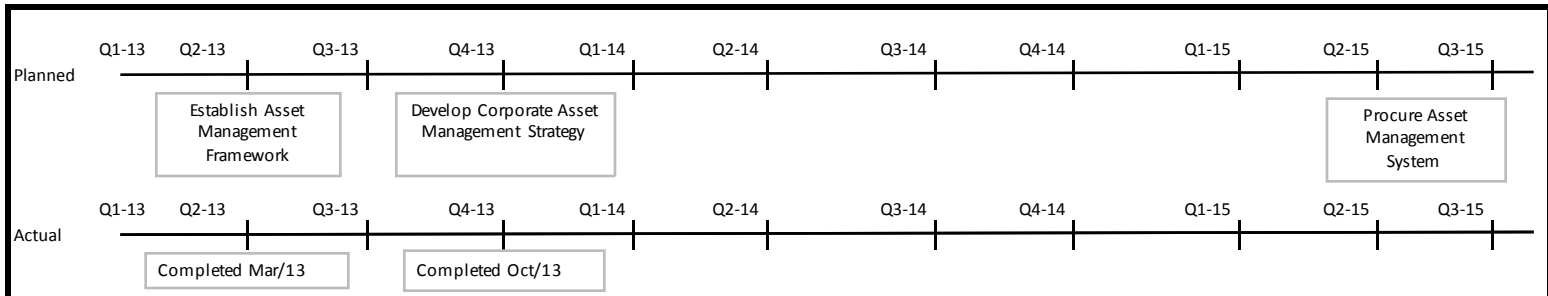
Capital Project Name	Corporate Asset Management			Ref #	EN-1958-13
Department	Engineering Services		Project Manager	Jack Graziosi	
Reporting Period Ending	Q4-14				

	Budget	Amendment	Total Budget	*Award	Amendment	Total Award	YTD Actuals + Commitments	Variance
Original Amount	3,029,440		3,029,440	464,285		464,285	418,491	2,565,155
Original Incidentals			-			-	-	-
Original Contingency			-			-	-	-
Total	3,029,440	-	3,029,440	464,285	-	464,285	418,491	2,565,155

* Council authorized award spending issued as the planned value for status reporting e.g. (Award + Cont+ Incidentals+ etc), which may be less than approved budget

Performance Highlights	
Progress to Date	Approved Changes to Design made during Period
The Corporate Asset Management Plan has been finalized in accordance to Ministry of Infrastructure Guidelines. Phase 1 of the Corporate Asset Management Strategy has been completed. Recruitment for the Manager of Corporate Asset Management and one Asset Management Specialist was completed in the quarter. The ARR for these Asset Management positions were approved as part of 2014 Operating Budget.	There was only one approved change order for Phase 1 of the project, that had no net financial impact to the budget.

Major Issues Encountered	Risk-Management Status
Delays in hiring of the Asset Management positions may lead to delay in procurement of the Asset Management System. No other major issues encountered to date.	Upon hiring of the Asset Management positions in Q4-14, project is being continually monitored to identify and mitigate any risks associated with the project implementation.



Project Timeline	Plans for Next Period
With the completion of Phase 1, the project continues to proceed on schedule.	It is anticipated that the remaining 3 Asset Manager Specialists positions will be filled by Q1-2015. Development of the Terms of Reference for the procurement of the asset management system software will commence in Q1-2015

Related Capital Projects					
Project #	Project Name	Status	Brief Description	Budget / Award \$	Actual \$

Anticipated Capital (Design + Related) 3,029,440

High Profile Capital Project - Status Report

Capital Project Name	Fire Station 7-3 Relocation - Design & Construction			Ref #	FR-3563-12/FR-3564-13
Department	Buildings & Facilities / Fire		Project Manager	Mettko (External PM Consultant)	
Reporting Period Ending	Q4-14				

	Budget	Amendment	Total Budget	*Award	Amendment	Total Award	YTD Actuals + Commitments	Variance
Original Amount	4,746,200	(36,756)	4,709,444	367,557		367,557	92,718	4,616,727
Original Incidentals			-	-		-	-	-
Original Contingency	-	36,756	36,756	36,756		36,756	-	36,756
Total	4,746,200	-	4,746,200	404,313	-	404,313	92,718	4,653,482

* Council authorized award spending issued as the planned value for status reporting e.g. (Award + Cont+ Incidentals+ etc), which may be less than approved budget

Performance Highlights	
Progress to Date	Approved Changes to Design made during Period
- Design Consultant RFP was awarded to Thomas Brown Architects Inc. in December 2014.	- Not Applicable.

Major Issues Encountered	Risk-Management Status
- Formal lease agreement and construction cost distribution between the City and York Region were not finalized. CoV Real Estate department has been working with YR to get a signed construction cost sharing agreement in place as early as possible to minimize project risk. The impact/risk to the project of this delay in signing an agreement with YR is not considered significant given progress made after preparation of this report.	- PM Consultant (Mettko) will maintain a risk tracking log and monitor/remediate all project risks. - Real Estate Department is working with York Region on the lease agreement. Real Estate will meet with York Region Realty Services on April 20th to discuss the agreement and confirm the Region's partnership at the Martin Grove site. There will be one more follow-up meeting at the end of April to review the land lease agreement and finalize details.

	Q1-14	Q2-14	Q3-14	Q4-14	Q1-15	Q2-15	Q3-15	Q4-15	Q1-16	Q2-16	Q3-16	Q4-16
Planned**						TBD						
Actual**						TBD						

**Project timeline chart will be completed in detail once RFP has been awarded and project manager provides the required timelines.

Project Timeline	Plans for Next Period
Tentative Schedule: - Design Phase: Q1-15 to Q3-15 - Construction Phase: Q3-15 to Q4-16	- Design consultant (Thomas Brown Architects) will meet with all project stakeholders in Q1-2015 and commence the design phase.

Related Capital Projects					
Project #	Project Name	Status	Brief Description	Budget / Award \$	Actual \$
FR-3514-12	Relocate Fire Station 7-3 Land Acquisition	Approved	Land Acquisition for Fire Station 7-3	4,347,375	4,449,844
FR-3565-13	Station #73 Equipment	Approved	Equipment for Fire Station 7-3	165,000	23,289

Anticipated Capital (Design + Related) 9,361,044

High Profile Capital Project - Status Report

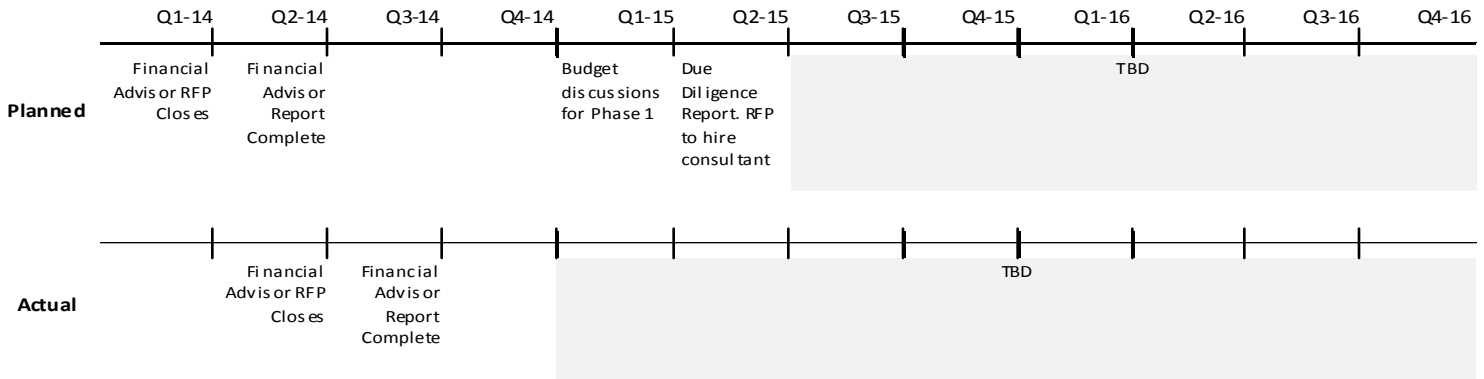
Capital Project Name	Maple Valley Plan	Ref #	5961-2-03
Department	Parks Development	Project Manager	Melanie Morris/Martin Tavares
Reporting Period Ending	Q4-14		

	Budget	Amendment	Total Budget	*Award	Amendment	Total Award	YTD Actuals + Commitments	Variance
Original Amount	1,968,932		1,968,932	126,460		126,460	126,460	1,842,472
Original Incidentals			-	53,588		53,588	53,588	(53,588)
Original Contingency			-			-		-
Total	1,968,932	-	1,968,932	180,048	-	180,048	180,048	1,788,884

* Council authorized award spending issued as the planned value for status reporting e.g. (Award + Cont+ Incidentals+ etc), which may be less than approved budget

Performance Highlights	
Progress to Date	Approved Changes to Design made during Period
Financial advisory review completed Q3-14. Staff due diligence follow-up report in progress for Q2-15. Capital project PK-6305-15 for Phase 1 construction submitted for 2015 budget approval.	

Major Issues Encountered	Risk-Management Status



Project Timeline	Plans for Next Period
The Financial Advisor's report to Council was completed Q3-14. Council requested report back by Q2-2015.	Budget discussions for Phase 1 Q1-15. Report back to Council Q2-15 on Financial Advisory due diligence. RFP to retain Consultant for Phase 1 Design Q2-15.

Related Capital Projects						
Project #	Project Name	Status	Brief Description	Budget / Award \$	Actual \$	
5987-0-04	Maple Artificial Turf	Approved	Construction of Artificial Turf	708,800	2,987	B
PK-6305-15	Maple Valley Plan - Phase 1 (A)	Recognized	Construction Phase. Project approved in 2015	5,269,431		B

Anticipated Capital (Design + Related) 7,947,163

High Profile Capital Project - Status Report

Capital Project Name	Millway Avenue Widening & Realignment	Ref #	DT-7065-11
Department	Development Transportation Engineering	Project Manager	Andrew Pearce
Reporting Period Ending	Q4-14		

	Budget	Amendment	Total Budget	*Award	Amendment	Total Award	YTD Actuals + Commitments	Award Variance	Budget Variance
Original Amount	6,572,600		6,572,600	2,337,743		2,337,743	2,337,743	-	4,234,857
Original Incidentals			-			-		-	-
Original Contingency			-			-		-	-
Total	6,572,600	-	6,572,600	2,337,743	-	2,337,743	2,337,743	-	4,234,857

* Council authorized award spending issued as the planned value for status reporting e.g. (Award + Cont+ Incidentals+ etc), which may be less than approved budget

Performance Highlights	
Progress to Date	Approved Changes to Design made during Period
The design and reconstruction of Millway from Highway 7 to Portage Pkwy will be completed in conjunction with the TYSSE and YRT Bus Terminal projects. The widening and reconstruction of Millway between Highway 7 and Applemill has been incorporated into the TYSSE project. In June 2011, Council authorized the expenditure of approximately \$486,500 for this work included in the amounts above. In addition, Council at its meeting on December 10, 2013 authorized the acquisition of the necessary land to facilitate the widening of the right-of-way to its ultimate width of 31 metres. Staff is working with YRRTC to incorporate the construction of the balance of Millway to Portage Pkwy into the YRT Bus Terminal project.	No changes to date.

Major Issues Encountered	Risk-Management Status
Ongoing coordination required between the City, TYSSE, and YRRTC projects and active developments in the area is required to ensure the design and construction of Millway & Applemill is seamless and Millway is fully reconstructed before the subway is operational in Fall 2016.	The major risk with respect to this project is with schedule creep due to construction related delays. On-going coordination between the parties will manage this risk.

	Q1-15	Q2-15	Q3-15	Q4-15	Q1-16	Q2-16	Q3-16	Q4-16	Q1-17	Q2-17	Q3-17	Q4-17	Q1-18
Planned	Design Build RFP						Road Construction			Substantial Completion		Completion	
Actual													

Project Timeline	Plans for Next Period
The reconstruction of Millway Avenue between Hwy 7 and Portage Pkwy is to be completed before the subway is operational.	Design and construction coordination between parties is on-going. The design and construction of Millway north of Applemill to be incorporated with the YRT Bus Station design/build contract.

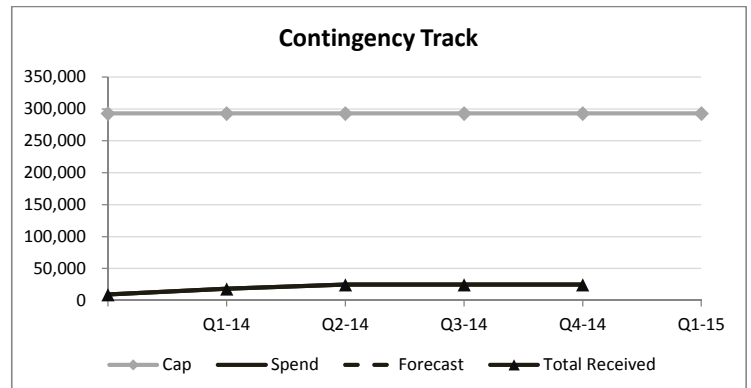
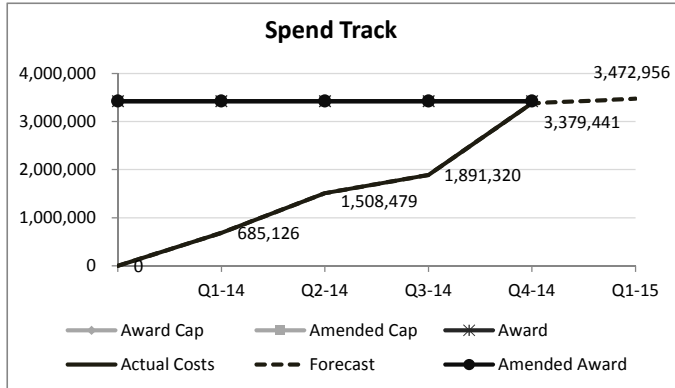
Related Capital Projects						
Project #	Project Name	Status	Brief Description	Budget / Award \$	Actual \$	
Anticipated Capital (Design + Related)				6,572,600		

High Profile Capital Project - Status Report

Capital Project Name	North Thornhill Branch Library (Block 10) - Design & Construction			Ref #	LI-4532-11
Department	Buildings & Facilities		Project Manager	CBRE Limited	
Reporting Period Ending	Q4-14				

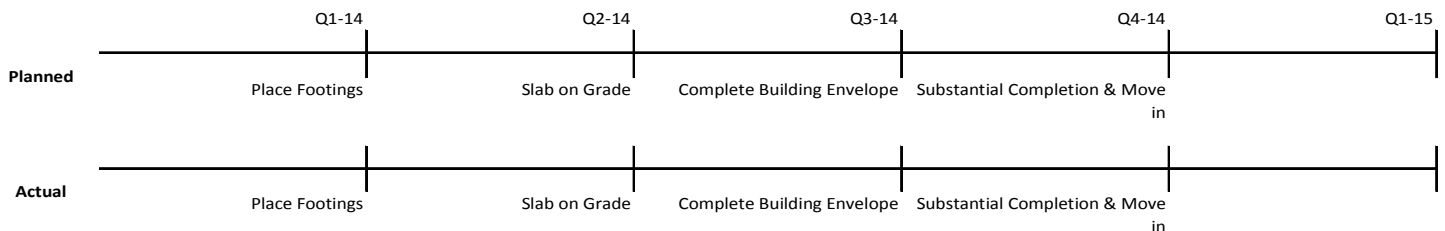
	Budget	Amendment	Total Budget	*Award	Amendment	Total Award	YTD Actuals + Commitments	Budget Variance
Original Amount	2,913,300	831,451	3,744,751	2,974,435		2,974,435	3,129,545	615,206
Original Incidentals			-	499,904		499,904	499,904	(499,904)
Original Contingency		292,865	292,865	292,865		292,865	90,896	201,969
Total	2,913,300	1,124,316	4,037,616	3,767,204	-	3,767,204	3,720,345	317,271

* Council authorized award spending issued as the planned value for status reporting e.g. (Award + Cont+ Incidentals+ etc), which may be less than approved budget



Performance Highlights	
Progress to Date	Approved Changes to Plan made during Period
- Occupancy was achieved in Q4-2014. Library was opened to public in December 2014.	- No Change Order other than minor revisions as shown in the contingency tracking.

Major Issues Encountered	Risk-Management Status
- Occupancy achieved. No major issue encountered in Q4-2014.	- No outstanding risks for which new measures were required.



Project Timeline	Plans for Next Period
- Occupancy took place in Q4-2014. Exterior landscape and cleaning work will commence in Q2-2015, weather permitting. - The Q4 2014 report is final HPCP report for this project	- Exterior landscape and cleaning work will commence in Q2-2015, weather permitting.

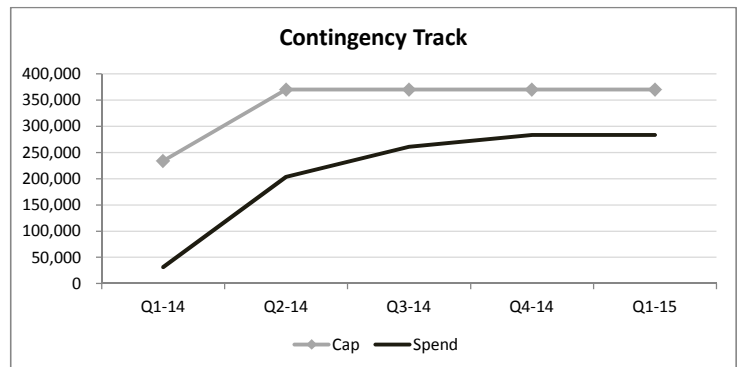
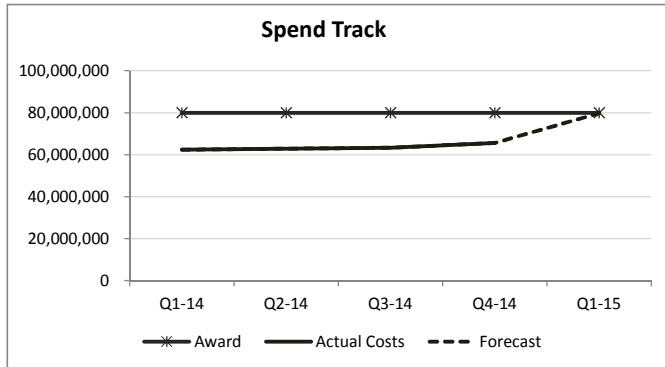
High Profile Capital Project - Status Report

Capital Project Name	Vaughan Hospital Precinct Development	Ref #	CO-0054-09
Department	City Manager	Project Manager	
Reporting Period Ending	Q4-14		

	Budget	Amendment	Total Budget	*Award	Amendment	Total Award	YTD Actuals + Commitments	# Future Commitments	Budget Variance
Original Amount	80,000,000		80,000,000	69,138,007	608,509	69,746,515	69,746,515	7,786,324	2,467,161
Original Incidentals			-			-			-
Original Contingency			-	1,234,814		1,234,814	1,234,814	1,200,000	(2,434,814)
Total	80,000,000	-	80,000,000	70,372,820	608,509	70,981,329	70,981,329	8,986,324	32,347

* Council authorized award spending issued as the planned value for status reporting e.g. (Award + Cont+ Incidentals+ etc), which may be less than approved budget

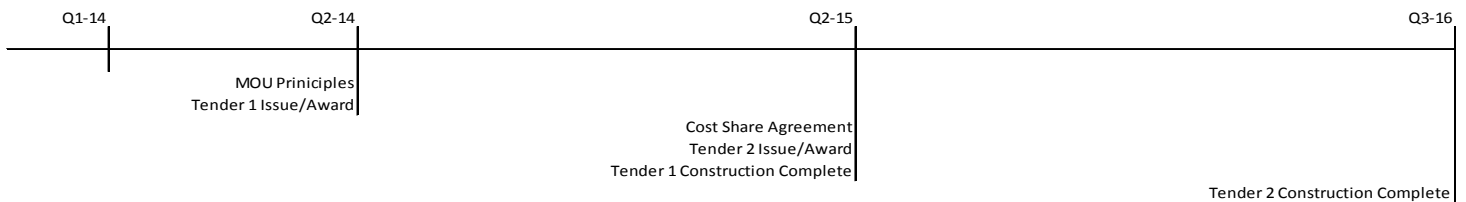
Assumes a Cost-sharing agreement for construction of Tenders 1 & 2



Assumes 50% Cost-sharing of construction costs for Tenders 1 & 2

Performance Highlights	
Progress to Date	Approved Changes to Plan made during Period
Phase 1 is underway. Work is continuing the first stage of construction of the Precinct Lands. The tunnelling portion of culvert work is complete. The earthworks and the Major Mackenzie road works are 90% complete. Phase 2 is dependent on the execution of a Cost-sharing agreement.	Additional costs are anticipated associated with site conditions impacting the tunneling operation which is funded from the wastewater reserve.

Major Issues Encountered	Risk-Management Status
Changes in scope were encountered during the construction of T14-072 Vaughan Healthcare Centre – Contract 1. A compressed schedule to carry out the detailed design has resulted in the management of several issues during construction. Additional scope was added as a result of regulatory agencies (in order to obtain their approvals), as well as utility and infrastructure conflicts that impacted tunneling activities. Full impact of these delays and site conditions not known at this time.	



Project Timeline	Plans for Next Period
Completion of construction for Tender 1 is expected in Q2-15. Project completion is anticipated for Q3-16.	Award of Tender 2 is contingent upon a cost sharing agreement being executed.

High Profile Capital Project - Status Report

Capital Project Name	Vaughan Hospital Precinct Development	Ref #	CO-0054-09
Department	City Manager	Project Manager	
Reporting Period Ending	Q4-14		

Related Tenders/Memos						
Tender/Memo	Project Name	Status	Brief Description	Award \$	Actual \$	
Precinct Plan						
PO6511	Prism Partners Inc.	Approved	Development Facilitator	765,179	765,179	
PO6526,6792,6809,6824	Cole Engineering Group Ltd.	Approved	Engineering Consulting	428,827	404,259	
PO6536	Malone Givens Parsons Ltd.	Approved	Subdivison Planning	337,309	321,589	
Memo	Borden Ladner Gervais LLP	Approved	Legal services	557,862	557,862	
Various Misc.	Various Misc.	Approved	Survey work; advertising	33,567	33,567	
Servicing						
PO6836	Cole Engineering Group Ltd.	Approved	Engineering Consultant: site	1,163,117	944,719	
PO6924	HOK Inc.	Approved	Landscape Architect	123,636	56,298	
PO6851	Prism Partners Inc.	Approved	Development Facilitator	35,601	35,575	
Construction						
PO6902	p2i Strategies Ltd.	Approved	Project Control & Risk Mitigation	160,140	28,811	
PO6961	Cole Engineering Group Ltd.	Approved	Project Contract Administration	621,871	146,424	
Various Misc.	Various Misc.	Approved	Utilities, permits	459,883	353,326	
PO6973	Con-Drain Co Ltd.	Approved	Cedar Fair/Ground Works	5,551,338	1,497,670	
CO-0074-14	VHPD Culvert Work on Major Mackenzie	Approved		3,966,467	592,278	
	Tender 2	Future	Site Servicing	9,670,433		

High Profile Capital Project - Status Report

Design Only Template

Capital Project Name	Vaughan Metropolitan Centre NE Storm Water Management Pond	Ref #	DT-7121-13
Department	Development Transportation Engineering	Project Manager	Jennifer Cappola-Logullo
Reporting Period Ending	Q4-14		

	Budget	Amendment	Total Budget	*Award	Amendment	Total Award	YTD Actuals + Commitments	Variance
Original Amount	489,600		489,600			-	36,225	453,375
Original Incidentals			-			-		-
Original Contingency	122,400		122,400			-	-	122,400
Total	612,000	-	612,000	-	-	-	36,225	575,775

* Council authorized award spending issued as the planned value for status reporting e.g. (Award + Cont+ Incidentals+ etc), which may be less than approved budget

Performance Highlights	
Progress to Date	Approved Changes to Design made during Period
The VMC Municipal Servicing Master Plan Class EA identifies the technical design parameters for the SWMP improvements. The proposed pond improvements will be an integral part of the overall urban design vision and Black Creek Channel configuration. City VMC Team is considering a design process alternative for this pond to integrate all VMC Secondary Plan components including park, urban design and engineering requirements. The design process will be initiated when the interface between the channel and SWMP is better defined through the alignment of the Black Creek Class EA.	The anticipated cost of constructing this SWM facility is needed as input into the broader Black Creek financial strategy. Developing a reasonable cost estimate for construction would be premised on a preliminary design which would establish a realistic and implementable basis for the eventual detailed design and construction of the SWM pond. Accordingly, TMIG was retained to prepare an updated cost estimate that will inform the advancement of the preliminary concept plan and will feed into financial strategy for the pond and Black Creek channel renewal works.

Major Issues Encountered	Risk-Management Status
The physical relationship between the Black Creek channel and the NE SWM Pond and the establishment of the related financial strategy must be established prior to initiating this project.	Given the complexity of this project, defining the scope of this project will be challenging. This is being managed through on-going dialogue with stakeholders and the establishment of an internal multi-dicipline team to manage the various elements of this project.

	Q4-14	Q1-15	Q2-15	Q3-15	Q4-15	Q1-16	Q2-16	Q3-16	Q4-16	Q1-17	Q2-17	Q3-17	Q4-17	Q1-18
Planned	Archeology Assess.	Prelim. Cost	Pre-Design			Design				Implemen tation				
Actual														

Project Timeline	Plans for Next Period
The preparation of a preliminary cost estimate for the pond is in progress and will be completed by Q1-2015. This will feed into the Black Creek financial strategy.	The physical relationship between the Black Creek Channel and SWMP will be defined through on-going dialogue with stakeholders, a preliminary cost estimate and financial strategy.

Related Capital Projects						
Project #	Project Name	Status	Brief Description	Budget / Award \$	Actual \$	
DT-7004-07	Black Creek Optimization Study	Approved	Detailed Sub-watershed optimization analysis of the	215,300	201,704	A
DT-7058-11	Black Creek Class EA Study	Approved	Black Creek EA Study- Between hwy 7 and Hwy 407	438,350	300,343	A
1596-0-06	VMC Servicing Strategy Master Plan	Approved	VMC Master Plan Class EA	326,200	330,375	A
DT-7121-13	VMC-NE Storm Water Management Pond	Recognized	2016 Construction Phase	485,400		B
DT-7121-13	VMC-NE Storm Water Management Pond	Recognized	2017 Construction Phase	5,613,905		

Anticipated Capital (Design + Related) 7,691,155

Attachment 5 - Inactive Project Listing

Department	Commission	Project #	System Title	Ward	Budget Year	Q4 Info	Total Budget	Total Actual	Total Variance	% Spent	% Complete	Q4-14 Comments
Buildings & Facilities	Community Services	7914-0-01	Baker Sugar Bush Cottage 2001	Ward 4	2001	Complete	349,303	325,650	23,653	93%	100%	Complete.
Buildings & Facilities	Community Services	BF-8238-12	Garnet W CC Replace 2 Compress	Ward 5	2012	Complete	131,400	131,616	(216)	100%	100%	Completed.
Buildings & Facilities	Community Services	BF-8344-12	AlpaCC Brine Pump Replacement	Ward 2	2012	Complete	35,100	33,166	1,934	94%	100%	Completed.
Buildings & Facilities	Community Services	BF-8345-12	Garnet W CC Repl Chiller&Pump	Ward 5	2012	Complete	80,400	27,623	52,777	34%	100%	Completed.
Buildings & Facilities	Community Services	BF-8371-13	GarnetAWilliams Community Cent	Ward 5	2013	Complete	61,800	55,466	6,334	90%	90%	Complete
Buildings & Facilities	Community Services	BF-8460-14	RefrigerationPlantSafetyUpgrad	City-Wide	2014	Complete	46,350	16,754	29,596	36%	100%	Completed.
Buildings & Facilities	Community Services	BF-8497-14	Stn 7-7-Emergency Driveway Rpr		2014	Complete	26,650	26,623	27	100%	100%	Completed.
Development & Transportation	Engineering & Public Works	1583-0-06	Hwy 400/America Overpass EA	Ward 1, Ward 3	2006	Complete	329,910	334,668	(4,758)	101%	100%	Project complete. To be closed upon presentation of Q1-15 Consolidated Quarterly Report to Council
Development & Transportation	Engineering & Public Works	1596-0-06	Vaughan Corp Centre Servicing	Ward 4	2006	Complete	335,760	340,286	(4,526)	101%	100%	Project complete. To be closed upon presentation of Q1-15 Consolidated Quarterly Report to Council
Development & Transportation	Engineering & Public Works	DT-7026-09	Phase 2 Drainage Study - Flood	City-Wide	2009	Complete	403,500	404,880	(1,380)	100%	100%	Project complete. To be closed upon presentation of Q1-15 Consolidated Quarterly Report to Council
Development & Transportation	Engineering & Public Works	DT-7032-09	Water & Wastewater Master Plan	City-Wide	2009	Complete	636,160	635,067	1,093	100%	99%	Project complete. To be closed in Q1-15
Development & Transportation	Engineering & Public Works	DT-7033-09	Storm Drainage & Storm Water M	City-Wide	2009	Complete	384,600	366,434	18,166	95%	90%	Project complete. To be closed in Q1-15
Fire & Rescue Services	City Manager	FR-3601-13	Sneal Pumper(7984) Refurb.	Ward 2	2013	Complete	104,800	101,504	3,296	97%	97%	Completed.
Fleet Management	Community Services	FL-5254-13	Building & Facilities-1 new 1/	City-Wide	2013	Complete	30,900	24,434	6,466	79%	79%	Complete
Fleet Management	Community Services	FL-5280-13	Parks-1 new 3 point hitch fert	City-Wide	2013	Complete	20,600	5,062	15,538	25%	25%	Complete
Parks Development	Community Services	PK-6231-09	UV2-N16 Carville Mill PK BIK11	Ward 4	2009	Complete	1,020,100	1,009,429	10,671	99%	99%	Project complete.
Parks Development	Community Services	PK-6299-12	Concord Thom Park-Artifi Turf	Ward 5	2012	Complete	1,256,600	1,036,009	220,591	82%	82%	Project complete.
Parks Development	Community Services	PK-6353-12	Mapes Park-Pathway Conn Rainbo	Ward 2	2012	Complete	60,000	53,048	6,952	88%	88%	Project complete.
Parks Development	Community Services	PK-6364-13	CF Sonoma Heights Community Pk	Ward 2	2013	Complete	30,900	19,040	11,860	62%	62%	Complete
Parks Development	Community Services	PK-6366-13	CF Maple Community Ctr-Basebal	Ward 1	2013	Complete	32,000	13,780	18,220	43%	43%	Complete
Development & Transportation	Engineering & Public Works	1231-0-04	Major Mackenzie Watermain	Ward 3	2004	DC Repayment	5,376,833	4,960,539	416,294	92%		DC funded payments timed to DC collection in area. DT-7075-11 and DT-7041-10 consolidated into 1231-0-04 in Q3-2012
Development & Transportation	Engineering & Public Works	1332-0-00	Bass Pro Mills Interch	Ward 4	2000	DC Repayment	17,076,500	15,873,837	1,202,663	93%	93%	Land acquisition issues currently under review by City legal staff and Developer/Owner.
Development & Transportation	Engineering & Public Works	1414-2-03	McNaughton Rd Extension	Ward 4	2003	DC Repayment	9,264,284	9,473,363	(209,079)	102%	100%	Project complete. Final DC funded payment expected to be paid in Q2-15. Negative variance due to year-end accrual to be paid from project DT-7136-14. Project related to DT-7088-12 and DT-7136-14
Development & Transportation	Engineering & Public Works	1489-0-03	Teston Rd PD #7 2003	Ward 1, Ward 3	2003	DC Repayment	4,600,000	4,023,911	576,089	87%	100%	Project complete. Final DC funded payment expected to be paid in Q2-15
Development & Transportation	Engineering & Public Works	1547-0-05	Sidewalks Streetlights	City-Wide	2005	DC Repayment	354,625	132,593	222,032	37%	40%	Project ongoing. Repayment of site plan developments along regional roads
Development & Transportation	Engineering & Public Works	1548-0-05	Swlk Stlights Major Mackenzie	Ward 4	2005	DC Repayment	240,000	-	240,000	0%	0%	Project ongoing. Repayment of site plan developments along regional roads
Development & Transportation	Engineering & Public Works	1584-0-06	Hwy 427/Fogal Rd. Mid-Block	Ward 4	2006	DC Repayment	4,305,000	3,238,825	1,066,175	75%	100%	DC funded payments timed to various developments.

Department	Commission	Project #	System Title	Ward	Budget Year	Q4 Info	Total Budget	Total Actual	Total Variance	% Spent	% Complete	Q4-14 Comments
Development & Transportation	Engineering & Public Works	1589-0-06	Rutherford Rd PD 6 E.Watermain	Ward 4	2006	DC Repayment	3,932,000	4,059,293	(127,293)	103%	100%	DC funded payments timed to various developments. Negative variance due to year-end accrual. Council report for capital projects 1589-0-06 and DT-7045-11 will be submitted in Q2/Q3-15
Development & Transportation	Engineering & Public Works	DT-7012-07	PD 5 West Woodbridge Watermain	Ward 2	2007	DC Repayment	2,846,834	-	2,846,834	0%	0%	DC funded payments timed to DC collection in area.
Development & Transportation	Engineering & Public Works	DT-7018-09	Zenway / Fogal Sanitary Sub-Tr	Ward 2	2009	DC Repayment	1,681,000	1,670,275	10,725	99%	100%	Awaiting final invoice.
Development & Transportation	Engineering & Public Works	DT-7019-09	Fogal Road Reconstruction	Ward 2	2009	DC Repayment	469,000	188,139	280,861	40%	95%	Project substantially complete. Awaiting final DC funded payments
Development & Transportation	Engineering & Public Works	DT-7023-09	Signalized Intersection Ductin	Ward 4	2009	DC Repayment	103,000	36,870	66,130	36%	36%	DC funded payments timed to various developments.
Development & Transportation	Engineering & Public Works	DT-7024-11	Bass Pro Mills Dr / Locke St W	Ward 4	2011	DC Repayment	355,350	-	355,350	0%	0%	To be completed with construction of Bass Pro Mills Dr extension to Jane St
Development & Transportation	Engineering & Public Works	DT-7028-09	OPA 620 Infrastructure Design	Ward 4	2009	DC Repayment	772,500	434,525	337,975	56%	50%	On-going / subject to development of Steeles West Secondary Plan area.
Development & Transportation	Engineering & Public Works	DT-7034-09	Sidewalk & Streetlights	Ward 4	2009	DC Repayment	2,200,000	462,543	1,737,457	21%	21%	DC funded payments timed to various developments.
Development & Transportation	Engineering & Public Works	DT-7044-10	Huntington Rd-Hwy 7 to Langsta	Ward 2	2010	DC Repayment	2,575,000	1,273,482	1,301,518	49%	50%	DC funded payments timed to various developments.
Development & Transportation	Engineering & Public Works	DT-7045-11	Block 11 Valley Road Crossings	Ward 4	2011	DC Repayment	8,466,826	13,396,593	(4,929,767)	158%	90%	DC funded payments timed to various developments. Negative variance due to year-end accrual. Council report for capital projects 1589-0-06 and DT-7045-11 will be submitted in Q2/Q3-15
Development & Transportation	Engineering & Public Works	DT-7047-10	Huntington Road - Hwy 7 to Lan	Ward 2	2010	DC Repayment	1,648,000	349,458	1,298,542	21%	21%	DC funded payments timed to various developments.
Development & Transportation	Engineering & Public Works	DT-7076-11	Block 12 Valley Crossings	Ward 4	2011	DC Repayment	515,000	463,773	51,227	90%	90%	DC funded payments timed to DC collection in area.
Development & Transportation	Engineering & Public Works	DT-7088-12	McNaughton Road Repairs	Ward 4	2012	DC Repayment	51,500	47,617	3,883	92%	92%	Project complete. Final DC funded payment expected to be paid in Q2-15. Project related to 1414-2-03 and DT-7136-14
Development & Transportation	Engineering & Public Works	DT-7089-13	Stevenson Avenue Construction	Ward 1	2013	DC Repayment	412,000	399,299	12,701	97%	100%	Project complete. Awaiting final DC funded payments. Related to Capital Project DT-7135-14
Development & Transportation	Engineering & Public Works	DT-7090-13	Huntington Rd -Langstaff to Ru	Ward 2	2013	DC Repayment	370,800	-	370,800	0%	0%	DC funded payments timed to various developments.
Development & Transportation	Engineering & Public Works	DT-7126-13	Coldspring Road Construction	Ward 1	2013	DC Repayment	314,150	314,151	(1)	100%	100%	Project complete. Awaiting final DC funded payments. Related to Capital Project DT-7135-14
Development & Transportation	Engineering & Public Works	DT-7128-12	Block 12 Valley Crossings	Ward 4	2012	DC Repayment	380,000	341,237	38,763	90%	90%	DC funded payments timed to DC collection in area.
Development & Transportation	Engineering & Public Works	DT-7135-14	Coldspring Rd & Stevenson Ave	Ward 1	2014	DC Repayment	206,000	5,287	200,713	3%	100%	Project complete. Awaiting final DC funded payments. Related to Capital Project DT-7089-13 and DT-7126-14
Development & Transportation	Engineering & Public Works	DT-7136-14	McNaughton Road Construction	Ward 4	2014	DC Repayment	236,900	-	236,900	0%	0%	Project complete. Final DC funded payment expected to be paid in Q2-15. Project related to 1414-2-03 and DT-7088-12
Development & Transportation	Engineering & Public Works	EN-1721-08	Sidewalk Construction - Bathur	Ward 4	2008	DC Repayment	51,500	-	51,500	0%	0%	Project ongoing. Repayment of site plan developments along regional roads
Development & Transportation	Finance	DI-0072-13	Woodlot Acquisition Block 12	City-Wide	2013	DC Repayment	548,000	548,000	-	100%	40%	This capital project is for the repayment of woodlot conveyances for Block 12 (authorized by agreement). Payments are timed with the collection of woodlot DCs. Interim payments of \$500K and \$48K were made based on the collections to date per the provisions of the woodlot agreement. Total expected payment = \$1.36M.
Buildings & Facilities	Community Services	BF-8459-14	Woodbridge Soccer-Asphalt Pavi	Ward 2	2014	External Invoice	67,180,269	59,179,716	8,000,553	88%	100%	As per the original schedule, the project is Substantially completed on Oct. 20, 2014. Invoice issued to building owners to recoup the 25% of project costs per agreement.

Department	Commission	Project #	System Title	Ward	Budget Year	Q4 Info	Total Budget	Total Actual	Total Variance	% Spent	% Complete	Q4-14 Comments
Buildings & Facilities	Community Services	BF-8461-14	WPMA-Refrigeration Equip Repla	Ward 2	2014	External Invoice	77,250	49,786	27,464	64%	100%	Completed.
	Community Services	PO-6748-13	Horticulture Ops Relocate	Ward 1	2013	External Invoice	96,305	87,822	8,483	91%	100%	Project substantially completed.
By-law & Compliance	Legal & Administrative Services	BY-2522-13	Animal Shelter New Leasehold	City-Wide	2013	External Invoice	53,600	42,751	10,849	80%	80%	Installation Apr/15; PROJECTED CLOSE Q2-15
By-law & Compliance	Legal & Administrative Services	BY-9534-14	ANIMAL SHELTER CAGING RETROFIT	City-Wide	2014	External Invoice	51,500	-	51,500	0%	0%	0% Installation Apr/15; PROJECTED CLOSE Q2-15
Development & Transportation	Engineering & Public Works	1420-0-02	OPA 601 Klein/Nashville 2002	Ward 1	2002	External Invoice	178,000	135,460	42,540	76%	100%	Outstanding invoices to be approved and paid
Development & Transportation	Engineering & Public Works	DT-7070-11	VMC & Regional Centre Transpor	Ward 1, Ward 3, Ward 4	2011	External Invoice	309,000	148,609	160,391	48%	95%	Project close to completion. Awaiting final invoices.
Engineering Services	Engineering & Public Works	1421-3-04	Portage Parkway Extension	Ward 3, Ward 4	2004	External Invoice	14,364,000	14,253,824	110,176	99%	99%	Project to be closed upon Contractor/ Consultant completion of deficiencies to allow for the official MTO commissioning of the bridge.
Engineering Services	Engineering & Public Works	EN-1696-08	Applewood Flyover-407/ETR	Ward 3, Ward 4	2008	External Invoice	515,000	-	515,000	0%	100%	Construction 100% complete and the maintenance period ended in Oct, 2012. Project to be closed upon Contractor/ Consultant completion of deficiencies to allow for the official MTO commissioning of the bridge.Construction 100% complete and the maintenance period ended in Oct, 2012.To be paid to MTO as per Council extract dated April 11, 2005 upon commissioning of the bridge which is now open.
Engineering Services	Engineering & Public Works	EN-1726-08	Applewood Crescent Extension	Ward 3, Ward 4	2008	External Invoice	6,128,500	5,343,974	784,526	87%	100%	Project to be closed upon Contractor/ Consultant completion of deficiencies to allow for the official MTO commissioning of the bridge. Funds from EN-1734-09 consolidated into EN-1726-08 in Q04-2009. For Construction comments see 1421-3-04.
Engineering Services	Engineering & Public Works	EN-1736-09	Accessibility for Ontarians wi	City-Wide	2009	External Invoice	103,000	61,770	41,230	60%	100%	Valdor Engineering reviewing legislation for guidelines. Phase 1 completed in Q4-2010. Phase 2 completed in Q2-2013. Phase 3 completed in Q4-2013. Final Report Received, waiting for final invoice anticipated in Q2-2015.
Engineering Services	Engineering & Public Works	EN-1786-10	Applewood Crescent Extension	Ward 3, Ward 4	2010	External Invoice	618,000	242,725	375,275	39%	100%	Project to be closed upon Contractor/ Consultant completion of deficiencies to allow for the official MTO commissioning of the bridge. Additional funds for Construction and Design of Bridge over Hwy 400. For Construction comments see 1421-3-04.

Department	Commission	Project #	System Title	Ward	Budget Year	Q4 Info	Total Budget	Total Actual	Total Variance	% Spent	% Complete	Q4-14 Comments
Engineering Services	Engineering & Public Works	EN-1843-11	Traffic Signal Improvements	City-Wide	2011	External Invoice	462,000	144,898	317,102	31%	31%	Project EN-1761-10 & EN-1843-13 consolidated into this account in Q3-2012 & Q1-2013. Pt. 1a & b - Countdown Project 100% complete. Pt. 2 - Replace Controller Box at Clark/ S Promenade, Q12-123, 100% complete. Pt. 3 - Controller Boxes update replacement, 100% complete. Pt. 4 - Clark Avenue West Corridor Study, 100% complete. Pt. 5 - Improvement to Melville & Avro Signal 100% complete. Pt. 6 - Traffic Signal Modification at Steels & Hilda by City of Toronto - \$29,480, Construction 100% complete, invoice pending. Pt. 7 - Traffic Signal Modification at Islington & Steeles by City of Toronto - \$22,557, Construction start pending.
Engineering Services	Engineering & Public Works	EN-1862-13	Municipal Structure Inspection	City-Wide	2013	External Invoice	123,600	18,636	104,964	15%	95%	2014 RFP awarded, inspections 100% complete. Additional inspections may be required in case of emergency events.
Engineering Services	Engineering & Public Works	EN-1971-13	Sanitary Sewer Rehabilitation	Ward 4	2013	External Invoice	51,500	10,473	41,027	20%	100%	Geotechnical investigation 100% complete. Subsurface investigation 100% complete. Reviewing reports. This project will determine the exact limits of work to be undertaken and the type of rehabilitation method that is required for the sanitary sewer. Once the method is determined, Construction funding will be proposed in the 2016 Capital Budget.
Fleet Management	Community Services	FL-5141-10	Fleet - Equipment Replacement	City-Wide	2010	External Invoice	154,500	310	154,190	0%	0%	Install was completed for Diesel and dyed Diesel tanks. Awaiting invoice for payment.
Human Resources	Strategic & Corporate Services	HR-9537-13		City-Wide	2013	External Invoice	72,100	26,898	45,202	37%	37%	Moving well. Expected to wrap up by Q1 2015 Some delays due to data integrity issues that need to be cleared up.
Parks Development	Community Services	PK-6204-09	Sport Field Irrigation Systems	City-Wide	2009	External Invoice	185,400	122,044	63,356	66%	66%	Delay in completion due to contract issues.
Public Works	Engineering & Public Works	PW-2021-08	GT Tall Grass Trail Rehabilitt	Ward 2	2008	External Invoice	280,000	111,335	168,665	40%	40%	Project completed. Awaiting final invoices.
Public Works	Engineering & Public Works	PW-2060-13	Tigi Pond. (SWM)	Ward 4	2013	External Invoice	494,400	244,793	249,607	50%	50%	Project completed. Awaiting final invoices.
Public Works	Engineering & Public Works	PW-2061-14	Woodbridge Yard Rehabilitation	Ward 2	2014	External Invoice	195,700	195,639	61	100%	100%	Work completed in Q3-14, payment of invoice in Q2-15.
Recreation	Community Services	RE-9503-10	Fitness Centre Equip. Replace	City-Wide	2010	External Invoice	575,300	454,817	120,483	79%	99%	Purchases have been made - awaiting delivery and invoicing.
Recreation	Community Services	RE-9512-12	Father Erm Fitns Ctr Equip Rep	Ward 2	2012	External Invoice	206,000	-	206,000	0%	95%	Purchases have been made - awaiting delivery and invoicing.
							25,413,105	21,786,549	3,626,556	86%		
Engineering Services	Engineering & Public Works	EN-1711-08	CON-Turn lane Bathur &Atkinson	Ward 5	2008	Maintenance	407,250	219,439	187,811	54%	100%	Project to be closed at the end of the maintenance period. EN-1711-11 consolidated into this account. Construction 100% complete and the maintenance period ended in June, 2014. Regional cheque anticipated in Q1-2015 and account can be closed.

Department	Commission	Project #	System Title	Ward	Budget Year	Q4 Info	Total Budget	Total Actual	Total Variance	% Spent	% Complete	Q4-14 Comments
Engineering Services	Engineering & Public Works	EN-1723-08	Road Upgrade - Lester B. Pears	Ward 1	2008	Maintenance	695,300	411,516	283,784	59%	100%	Project to be closed at the end of the maintenance period. EN-1804-10 Watermain Replacement for Lester B. Pearson St & Main St consolidated into this account. Pt. 1 - Watermain 100% complete and the maintenance period ended in September, 2013. Pt. 2 - Roadwork 100% complete and the maintenance period ended in November, 2014. Pt. 3 - Retaining Wall 100% complete and on maintenance until Dec. 2, 2015.
Engineering Services	Engineering & Public Works	EN-1728-08	Mill-Peelar Rd Culvert Replace	Ward 4	2008	Maintenance	975,410	872,534	102,876	89%	100%	Project complete, to be closed in Q1-2015.
Engineering Services	Engineering & Public Works	EN-1733-09	Watermain Replacement - Major	Ward 1	2009	Maintenance	1,802,500	861,273	941,227	48%	100%	Project to be closed at the end of the maintenance period. EN-1733-11 consolidated into this account. Design 100% complete. Construction 100% complete and the maintenance period ended in Oct., 2014.
Engineering Services	Engineering & Public Works	EN-1753-09	CON-Kirby Rd Sidewlk Keele-Duf	Ward 1	2009	Maintenance	1,030,000	970,868	59,132	94%	100%	Project to be closed at the end of the maintenance period. EN-1753-11 consolidated into this account and is related to EN-1753-13. Pt. 1 - Construction 100% complete and is on maintenance until Oct., 2014. Pt. 2 - Construction 100% complete and is on maintenance until May, 2015.
Engineering Services	Engineering & Public Works	EN-1856-11	Const Sidewalk - Dufferin Lang	Ward 4	2011	Maintenance	204,069	175,011	29,058	86%	100%	Project to be closed at the end of the maintenance period. Construction 100% complete and the maintenance period ended in Sept., 2014.
Engineering Services	Engineering & Public Works	EN-1857-11	Const Sidewalk - Dufferin Ruth	Ward 4	2011	Maintenance	695,250	220,948	474,302	32%	98%	Project to be closed at the end of the maintenance period. EN-1857-12 consolidated into this account in Q1-2012. Sidewalk revised to an Active Transportation Facility (ATF) (Multi-use Pathway) as per master plan. Construction 99% complete, holdback release pending.
Engineering Services	Engineering & Public Works	EN-1868-12	2012 Pavement Mgmt Program-PH1	Ward 1, Ward 2	2012	Maintenance	2,686,000	2,083,513	602,487	78%	100%	Project to be closed at the end of the maintenance period. Construction 100% complete and the maintenance period ended in Aug, 2014.
Engineering Services	Engineering & Public Works	EN-1869-12	GT 2012 Pavement Mgmt Prgm-PH2	Ward 3	2012	Maintenance	2,784,890	2,396,081	388,809	86%	100%	Project to be closed at the end of the maintenance period. Phase 2 - Construction 100% complete and the maintenance period ended in Oct., 2014. Phase 2a - Construction 100% complete and the maintenance period ended in Aug, 2014.
Engineering Services	Engineering & Public Works	EN-1870-12	2012 Pavement Mgmt Program-PH3	Ward 3, Ward 4	2012	Maintenance	3,345,600	2,277,078	1,072,522	68%	100%	Project to be closed at the end of the maintenance period. Construction 100% complete and the maintenance period ended in July, 2014.
Engineering Services	Engineering & Public Works	EN-1871-13	2013 Pavement Management Prog.	Ward 2, Ward 4	2013	Maintenance	4,781,521	3,038,172	1,743,349	64%	64%	Pt. 1 - Construction 100% complete and is on maintenance until Sept., 2015. Pt. 2 - Linked to EN-1902-12 & EN-1903-12. Construction 100% complete and holdback release pending. Pt. 3 - Linked to EN-1908-12. Roads anticipated to be tendered in Q2-2015. Pt. 4 - Linked to & for comments see EN-1908-12.

Department	Commission	Project #	System Title	Ward	Budget Year	Q4 Info	Total Budget	Total Actual	Total Variance	% Spent	% Complete	Q4-14 Comments
Engineering Services	Engineering & Public Works	EN-1872-13	2013 Pavement Management Prog.	Ward 3	2013	Maintenance	3,218,750	2,876,438	342,312	89%	99%	Project to be closed at the end of the maintenance period. Pt. 1 - Construction 100% complete and is on maintenance until Sept., 2015. Pt. 2 - Construction 99% complete, holdback release pending. Pt. 3 - 2014 Road Crack Treatment by Public Works, \$348,000, 100% complete.
Engineering Services	Engineering & Public Works	EN-1873-13	2013 Pavement Management Prog.	Ward 5	2013	Maintenance	3,321,750	3,297,914	23,836	99%	100%	Project to be closed at the end of the maintenance period. Pt. 1 - Construction 100% complete and is on maintenance until Aug., 2015. Pt. 2 - 2013 Crack Route & Sealing by Public Works \$600,000 limit, 100% complete. Pt. 3 - Sidewalk 100% complete by Public Works Pt. 4 - 2014 Road Crack Treatment by Public Works \$300,000 limit, 100% complete.
Engineering Services	Engineering & Public Works	EN-1874-12	Watermain Replace-Firglen R	Ward 2	2012	Maintenance	866,142	818,295	47,847	94%	100%	Project to be closed at the end of the maintenance period. Construction 100% complete is on maintenance until Jan., 2015. - Road works included in PMP 2013 Ph 1, Pt B. EN-1871-13, T13-022
Engineering Services	Engineering & Public Works	EN-1885-12	Sidewalks-Missing Links	Ward 1, Ward 3, Ward 4	2012	Maintenance	206,000	42,125	163,875	20%	100%	Project to be closed at the end of the maintenance period Pt. 1 & 3 - Construction 100% complete and is on maintenance until Sept, 2015. Pt. 2 - Christlea Rd section to be completed by site plan development.
Engineering Services	Engineering & Public Works	EN-1887-12	Bridge Rehab-Dick Bridge Humbe	Ward 2	2012	Maintenance	669,500	590,956	78,544	88%	100%	Project to be closed at the end of the maintenance period. EN-1887-13 construction, consolidated into this account in Q1-2013. Construction 100% complete and is on maintenance until Sept, 2015.
Engineering Services	Engineering & Public Works	EN-1894-12	Drainage Improve-Ranch Trail	Ward 1	2012	Maintenance	515,000	18,305	496,695	4%	100%	Project to be closed at the end of the maintenance period. Construction 100% complete and is on maintenance until August, 2015.
Engineering Services	Engineering & Public Works	EN-1902-12	Watermain Replace-MeetingHseRd	Ward 2	2012	Maintenance	711,213	634,091	77,122	89%	100%	Project to be closed at the end of the maintenance period. EN-1903-12 Watermain Replacement on Chavender Place consolidated into this account in Q3-2013. Construction 100% complete, holdback release pending.
Engineering Services	Engineering & Public Works	EN-1908-12	Wtrmain Replace-McKenzie/Walla	Ward 2	2012	Maintenance	453,200	259,258	193,942	57%	57%	Projects to be tendered separately. Pt. 1 - Detail design 100% complete. Awarded in Q3-2014. Construction 100% complete and holdback release pending. Pt. 2 - Detail design on hold pending Regional project which may impact McKenzie Street.
Engineering Services	Engineering & Public Works	EN-1909-12	PD8 Pump Stn Decommission-Dsgn	Ward 1	2012	Maintenance	329,700	153,355	176,345	47%	90%	EN-1909-13 construction, consolidated into this account in Q1-2013 Pt. 1 Construction 100% complete and holdback release pending. Pt. 2 Final Disconnection to be completed by Public Works by Q4-16.

Department	Commission	Project #	System Title	Ward	Budget Year	Q4 Info	Total Budget	Total Actual	Total Variance	% Spent	% Complete	Q4-14 Comments
Engineering Services	Engineering & Public Works	EN-191-12	Traffic Calming-Summeridge/Autum	Ward 4	2012	Maintenance	113,000	26,465	86,535	23%	100%	Project to be closed at the end of the maintenance period. Construction 100% complete and the maintenance period ended in Nov., 2014.
Engineering Services	Engineering & Public Works	EN-1940-13	2014 Pavement Management Prog.	Ward 1, Ward 2, Ward 3, Ward 4	2013	Maintenance	3,754,750	3,279,245	475,505	87%	100%	Project to be closed at the end of the maintenance period. Pt. 1 - Construction 100% complete and is on maintenance until Nov. 2016. Pt. 1A - Construction 100% complete and is on maintenance until Nov. 2016. Pt. 2 - Sewer Inspection 100% complete by Public Works, updated on Dec. 12/ 14 to \$53,000.
Engineering Services	Engineering & Public Works	EN-1941-13	2014 Pavement Management Prog.	Ward 5	2013	Maintenance	3,012,750	2,337,640	675,110	78%	100%	Project to be closed at the end of the maintenance period. Pt. 1 - Construction 100% complete and is on maintenance until July, 2016. Pt. 2 - Sewer Inspection 100% complete by Public Works, updated on Dec. 12/ 14 to \$30,000.
Engineering Services	Engineering & Public Works	EN-1988-14	Balwin Ave-Culvert Rehab	Ward 4	2014	Maintenance	56,650	25,772	30,878	45%	100%	Project to be closed at the end of the maintenance period. Construction 100% complete and is on maintenance until September, 2016.
Fire & Rescue Services	City Manager	FR-3602-13	Smeal Pumper (7986) Refurb.	Ward 4	2013	Maintenance	104,800	83,411	21,389	80%	80%	Ongoing. To maintain class A rating.
Fire & Rescue Services	City Manager	FR-3603-13	Smeal Pumper (7985) Refurb.	Ward 3	2013	Maintenance	104,800	51,151	53,649	49%	49%	Ongoing. To maintain class A rating.
Development & Transportation	Engineering & Public Works	DT-7050-10	Road Pavement Accept. Protocol	City-Wide	2010	On Hold	36,849,795	28,020,854	8,828,941	76%	0%	Project put on hold due to limited staff resources
Development Planning	Planning	DP-9004-07	Vellore -Master Plan Study	Ward 1	2007	On Hold	111,000	-	111,000	0%	0%	On Hold Pending OPA Review
Development Planning	Planning	DP-9028-12	VMC Physical MastPlan Base Mod	Ward 1, Ward 4	2012	On Hold	67,000	-	67,000	0%	0%	On hold pending final secondary plan approval
Public Works	Engineering & Public Works	1610-0-06	Dufferin Street Works Yard	Ward 4	2006	On Hold	488,000	4,134	483,866	1%	1%	On hold pending prioritization of new yard construction. In Discussion with Building & Facilities
Development & Transportation	Engineering & Public Works	DT-7013-08	PD 9 Watermain Interconnection	Ward 1	2008	Regional Invoice	727,800	4,134	723,666	1%	100%	Project to be undertaken by York Region on behalf of the City in 2019 as part of the road widening.
Development & Transportation	Planning	DP-9524-13	Highway 7 VMC Streetscape	Ward 4	2013	Regional Invoice	1,963,134	-	1,963,134	0%	0%	Waiting for Regional Invoice
Engineering Services	Engineering & Public Works	EN-1739-09	Keele Street Watermain Relocat	Ward 4	2009	Regional Invoice	2,111,500	-	2,111,500	0%	6%	EN-1897-12 Keele St Watermain Replacement and EN-1898-12 Keele Street Missing Links Sidewalk Installation consolidated into this account in Q3-2012. Regional project to be split into two parts. Design 60% complete. Pt. 1 - Steeles Ave W to Hwy 407 - Construction anticipated in 2017/ 2018. Pt. 2 - Hwy 407 to Hwy # 7 - TBD after the completion of Hwy # 7 VIVA works.
Engineering Services	Engineering & Public Works	EN-1859-11	Sidewalk & Streetlight Rutherford	Ward 4	2011	Regional Invoice	2,163,000	233,398	1,929,602	11%	11%	Project to be undertaken by York Region on behalf of the City in 2019 as part of the road widening. Pt. 1 - Construction 100% complete. Invoice paid. Pt. 2 - Preliminary missing links investigation delayed due to Region restart of EA. Reviewing with Region to determine locations that do not require the regional road widening.

Department	Commission	Project #	System Title	Ward	Budget Year	Q4 Info	Total Budget	Total Actual	Total Variance	% Spent	% Complete	Q4-14 Comments
Engineering Services	Engineering & Public Works	EN-1945-13		Ward 2	2013	Regional Invoice	329,138	282,811	46,327	86%	100%	EN-1899-12 Street Lighting on Hwy 50 consolidated into this account in Q2-2013. Construction 100% complete. Region of Peel in conjunction with the Region of York completed works on City's behalf. Regional invoice paid in Q2-2014.
Engineering Services	Engineering & Public Works	EN-1946-13	Sidewalk and Street lighting	Ward 2	2013	Regional Invoice	432,600	389,440	43,160	90%	100%	Construction 100% complete. Region of Peel in conjunction with the Region of York completed works on City's behalf. Regional invoice pending for Q1-2015.
Engineering Services	Engineering & Public Works	EN-1965-14	Sidewalk and Street lighting	Ward 1, Ward 2, Ward 3	2014	Regional Invoice	927,000	-	927,000	0%	9%	Regional project split into two parts. Design 95% complete. Pt. 1 - Weston Rd to Pine Valley Dr - redesigned from 4 lanes to 6 lanes. Construction start anticipated in Q2-2015. Hwy 400 to Weston Rd section to be widened to 6 lanes included in Pt. 1 for 2016. Pt. 2 - Pine Valley Dr to Islington Ave - redesigned from 4 lanes to 6 lanes anticipated in 2017.
Engineering Services	Engineering & Public Works	EN-1999-14	Watermain Replac. on Centre St		2014	Regional Invoice	3,600,000	-	3,600,000	0%	1%	Project to be undertaken by York Region (Viva) on behalf of the City in 2016 as part of the project.
Parks Development	Community Services	PK-6130-07	Maple Streetscape Phase 6 & 7	Ward 1	2007	Regional Invoice	1,544,996	892,217	652,779	58%	58%	Regional Invoice anticipated in 2018/ 2019. Project complete, awaiting invoices for close out for Keele Street works.
Buildings & Facilities	Community Services	37-2-04	New Civic Centre	Ward 1	2004	Regional Invoice Total	13,143,368	1,797,866	11,345,502	14%	99%	Deficiencies are being addressed currently.
Buildings & Facilities	Community Services	BF-8137-08	Thorncroft Outdoor Pool Shell	Ward 5	2008	Warranty	683,780	683,737	43	100%	100%	Completed.
Buildings & Facilities	Community Services	BF-8422-14	DCCC Pool Blinds	Ward 5	2014	Warranty	36,050	-	36,050	0%	50%	In progress, to be completed in Q1-15
Parks Development	Community Services	PK-6094-08	Don River/Bartley Smith Open S	Ward 4	2008	Warranty	638,600	558,362	80,238	87%	87%	Delay in completion due to contract issues.
Parks Development	Community Services	PK-6098-08	Humber River/Wm Granger Open S	City-Wide	2008	Warranty	797,200	751,857	45,343	94%	94%	Warranty deficiencies complete.
Parks Development	Community Services	PK-6131-12	Lakehurst Pk-Playgrd Repl	Ward 5	2012	Warranty	121,600	114,958	6,642	95%	95%	Project complete. Under warranty until December 2014.
Parks Development	Community Services	PK-6257-11	Blindertwine Park-Redevelopment	Ward 1	2011	Warranty	318,270	267,092	51,178	84%	84%	Project complete.
Parks Development	Community Services	PK-6267-11	GT Maple Nature Rsrch-Valley Rd	Ward 4	2011	Warranty	540,000	333,413	206,587	62%	62%	Project Complete. Under Warranty until June 2015.
Parks Development	Community Services	PK-6269-10	UV1-N2 Village Green Park Cons	Ward 3	2010	Warranty	1,390,000	1,193,376	196,624	86%	86%	Project complete. Invoices to be processed. Under Warranty until July 2015
Parks Development	Community Services	PK-6270-10	UV2-N5 Forest View Park Design	Ward 4	2010	Warranty	779,950	620,074	159,876	80%	80%	Delay in completion due to contract issues.
Parks Development	Community Services	PK-6271-10	UV2-N7 Pheasant Hollow Park	Ward 4	2010	Warranty	872,650	868,431	4,219	100%	100%	Project complete. Invoices to be processed.
Parks Development	Community Services	PK-6272-10	UV1-N5 West Wind Park	Ward 3	2010	Warranty	1,185,000	1,180,874	8,126	99%	99%	Project complete. Warranty work remaining.
Parks Development	Community Services	PK-6281-10	Sonoma Heights Community Park	Ward 2	2010	Warranty	1,073,000	1,061,453	11,547	99%	99%	Fencing work complete. Under Warranty until December 2015.
Parks Development	Community Services	PK-6298-11	UV2-N4 (LeBovic Campus Dr & Th	Ward 4	2011	Warranty	906,500	839,699	66,801	93%	93%	Project complete. Under warranty until August 2015.
Parks Development	Community Services	PK-6301-11	KP3 (Wishing Well Pk)	Ward 1	2011	Warranty	313,120	280,519	32,601	90%	90%	Project complete. Under warranty until December 2014.
Parks Development	Community Services	PK-6311-11	UV2-N12 (Dufferin St/Apple Blo	Ward 4	2011	Warranty	673,000	635,538	37,462	94%	94%	Project complete. Under warranty until July 2015.
Parks Development	Community Services	PK-6312-11	UV2-N15 (Valley Vista Drive &	Ward 4	2011	Warranty	908,000	801,665	106,335	88%	88%	Project complete. Under warranty until April 2015.

Department	Commission	Project #	System Title	Ward	Budget Year	Q4 Info	Total Budget	Total Actual	Total Variance	% Spent	% Complete	Q4-14 Comments
Parks Development	Community Services	PK-6313-11	UV2-N18 (Alrob Court and Upper	Ward 4	2011	Warranty	628,300	566,902	61,398	90%	90%	Project complete. Under warranty until June 2015.
Parks Development	Community Services	PK-6315-13	CF Mackenzie Glen District PK	Ward 1	2013	Warranty	201,500	111,817	89,683	55%	55%	Project complete. Under warranty until May 2015.
Parks Development	Community Services	PK-6333-13	CF Glen Shield PK-Playgrnd Rep	Ward 5	2013	Warranty	248,000	199,000	49,000	80%	80%	Project complete. Under warranty until May 2015.
Parks Development	Community Services	PK-6342-13	CF Dufferin District PK-Tennis	Ward 5	2013	Warranty	139,300	139,000	300	100%	100%	Project complete. Under warranty until September 2015.
Parks Development	Community Services	PK-6344-13	CF York Hill PK-Tennis Crt Re	Ward 5	2013	Warranty	56,700	51,135	5,565	90%	90%	Project complete. Under warranty until September 2015.
Parks Development	Community Services	PK-6350-13	Sonoma Heights Community Park-	Ward 2	2013	Warranty	153,000	142,245	10,755	93%	93%	Project complete. Under warranty until September 2015.
Parks Development	Community Services	PK-6439-13	Glen Shields Park-Walkway and	Ward 5	2013	Warranty	193,200	118,178	75,022	61%	61%	Substantially Complete. Under warranty until December 2015.
Parks Development	Community Services	PK-6483-14	Vaughan Grove PK-Parking Exp	Ward 2	2014	Warranty	321,164	129,599	191,565	40%	40%	Phase 1-Bocce court complete. Phase 2-Parking Lot construction in progress.
Public Works	Engineering & Public Works	PW-2052-14	Road Patrol Hardware & Software	City-Wide	2014	Warranty	25,800	19,348	6,452	75%	75%	Road Patrol hardware & software purchase completed and program implemented in Q4-14. The project will be closed once the report is presented to Council.
Public Works	Engineering & Public Works	PW-2055-13	Double Walled Brine Tanks	City-Wide	2013	Warranty	139,050	146,127	(7,077)	105%	100%	Tank installation completed in Q4-14. The project will be closed once the report is presented to Council.
Warranty Total							154,042,112	152,315,830	1,726,282	99%		
Grand Total							302,733,282	268,065,488	34,667,794	89%		

YTD Closed Capital Projects: Summary by Department

Quarter Close	Department	Values			
		Budget	Actual	Remaining	% Spend
Q1 Closed	Building & Facilities	3,422,748	3,119,879	302,869	91%
	Development Planning	185,400	174,542	10,858	94%
	Engineering Services	51,500	0	51,500	0%
	Fire & Rescue Services	4,741,545	4,571,134	170,411	96%
	Fleet	1,056,400	902,472	153,928	85%
	Parks Development	2,929,650	2,918,323	11,327	100%
	Public Works	710,000	265,941	444,059	37%
	Real Estate	5,818,100	5,792,100	26,000	100%
Q1 Closed Total		18,915,343	17,744,391	1,170,952	94%
Q2 Closed	Building & Facilities	6,109,131	5,514,203	594,927	90%
	Development Transportation Engineering	217,841	166,591	51,250	76%
	Engineering Services	4,858,905	2,861,826	1,997,079	59%
	Real Estate	12,917,412	12,725,781	191,632	99%
Q2 Closed Total		24,103,289	21,268,401	2,834,888	88%
Q3 Closed	Building & Facilities	973,820	770,164	203,656	79%
	Corporate Communications	74,600	75,361	(761)	101%
	Development Finance	30,900	0	30,900	0%
	Development Planning	272,700	132,146	140,555	48%
	Development Transportation Engineering	740,100	405,305	334,795	55%
	Engineering Services	0	0	0	
	Fire & Rescue Services	4,717,475	4,643,753	73,722	98%
	Fleet	30,900	27,426	3,474	89%
	Library	202,500	165,721	36,779	82%
	Parks Development	204,000	159,322	44,678	78%
	Parks Operations	159,900	148,887	11,013	93%
	Public Works	141,625	49,408	92,217	35%
Q3 Closed Total		7,548,520	6,577,493	971,028	87%
Q4 closed	Building & Facilities	1,425,300	1,034,601	390,699	73%
	By-law & Compliance	77,250	62,729	14,521	81%
	Development Planning	103,000	87,168	15,832	85%
	Engineering Services	11,692,206	11,399,531	292,675	97%
	Fire & Rescue Services	369,300	346,120	23,180	94%
	Parks Development	168,350	119,943	48,407	71%
	Public Works	314,749	103,260	211,489	33%
	Policy Planning	227,783	198,041	29,742	87%
	Innovation & Continuous Improvement	205,700	0	205,700	0%
	City Clerk	30,000	31,025	(1,025)	103%
	Information Technology	195,700	142,504	53,196	73%
	Development & Transportation	1,252,350	814,502	437,848	65%
	Acess Vaughan	100,970	59,371	41,599	59%
	Fleet Management	1,508,088	1,399,045	109,042	93%
	Library Services	571,900	566,505	5,395	99%
	Parks Operation	26,800	25,441	1,359	95%
	Recreation	22,151	19,304	2,847	87%
	Financial Planning & Analytics	309,000	183,387	125,613	59%
	Development Finance and Investment	150,000	150,000	0	100%
Q4 closed Total		18,750,597	16,742,477	2,008,119	89%
Grand Total		69,317,749	62,332,762	6,984,987	90%

YTD Closed Capital Projects: Detail by Department

Department	Quarter Close	Project	Budget	Actual	Remaining	% Spend
Building & Facilities	Q1 Closed	8019-0-03 *CL*North Thornhill CC- Design	1,547,798	1,496,298	51,500	97%
		8081-0-06 *CL* Hope Tower-Renovations	206,000	145,366	60,634	71%
		BF-8141-07 *CL* Surveillance Cameras/Vari	604,500	580,764	23,736	96%
		BF-8161-09 *CL* Charlton House Reroof	30,900	16,758	14,142	54%
		BF-8172-09 *CL*Woodbridge Pool&Arena West	370,800	350,470	20,330	95%
		BF-8190-09 *CL*Garnet Williams CC Lobby F	154,500	154,500	0	100%
		BF-8215-09 *CL*Charlton Hse Lightg Improv	20,600	6,695	13,905	33%
		BF-8272-11 *CL*City Plyhse-Instal New Roof	159,350	128,660	30,690	81%
		BF-8306-11 *CL*Fire Stn 71 Interior Renov	45,300	28,653	16,647	63%
		BF-8307-11 *CL*Fire Stn 72 Interior Renov	48,400	38,090	10,310	79%
		BF-8308-11 *CL* MacDonald Hse Ext Upgrade	61,800	55,484	6,316	90%
		BF-8337-11 *CL*RsemntCC Repl Arena Hall F	41,200	31,930	9,270	78%
		BF-8372-12 *CL* DuffClarkCC-LowerLevelFlr	100,000	86,211	13,789	86%
		BF-8393-13 *CL*FireStn 7-2Replace Heating	31,600	0	31,600	0%
	Q1 Closed Total		3,422,748	3,119,879	302,869	91%
	Q2 Closed	7912-2-02 *CL* Blue Willow Terrace	1,000,000	796,404	203,596	80%
		BF-8167-11 *CL*MapleCC Nrthwst ParkingLot	312,950	289,259	23,691	92%
		BF-8286-10 *CL*VelloreCC-New FitnessCntre	3,972,181	3,894,930	77,250	98%
		BF-8382-12 *CL*FEBCC Locker Repla	0	0	0	
	BF-8403-13 *CL* Rosemount Comm Centre-Asp	824,000	533,610	290,390	65%	
	Q2 Closed Total		6,109,131	5,514,203	594,927	90%
	Q3 Closed	BF-8128-12 *CL*DCCC Heat Pump RI	67,000	67,032	(32)	100%
		BF-8174-08 *CL*AL PAL CC	370,800	282,916	87,884	76%
		BF-8198-08 *CL*AlPal CC Replacement	88,720	88,220	500	99%
		BF-8209-09 *CL*Thornhl Outdr Pool Lghtng	25,750	10,563	15,187	41%
		BF-8233-09 *CL*MplCC Expand the Family C	103,000	57,731	45,269	56%
		BF-8283-13 *CL*CF Dufferin Clark Comm Cr	50,600	45,475	5,125	90%
		BF-8311-13 *CL*CF Maple Lion Prk-Spl Pad	25,800	18,191	7,609	71%
		BF-8343-13 *CL*CF Dufferin Clark Comm. Cr	51,500	51,500	0	100%
		BF-8355-13 *CL*CF Macknz GlenPk Splash Pd	61,800	49,013	12,787	79%
		BF-8365-13 *CL*CF McClureMeadwsPk-Spl Pad	25,800	4,336	21,464	17%
		BF-8381-13 *CL*CF Garnet A Williams Comm	36,100	32,635	3,465	90%
		BF-8426-13 *CL*DCCC Cool Tower Upgrade	25,750	25,772	(22)	100%
		BF-8427-13 *CL*Rosemount CC-HVA	41,200	36,780	4,420	89%
	Q3 Closed Total		973,820	770,164	203,656	79%
	Q4 closed	BF-8100-07 *CL*Energy Conservation Imp	104,800	103,765	1,035	99%
		BF-8170-09 *CL*DCCC-parking lot asphalt	754,000	546,650	207,350	73%
		BF-8230-09 *CL*Maple C.C. Renov Offc an	103,000	66,328	36,672	64%
		BF-8240-09 *CL*GWCC Change Rm &	123,600	92,561	31,039	75%
		BF-8256-09 *CL*Commun Cntrs counter modf	185,400	109,010	76,390	59%
		BF-8316-11 *CL*Al Pal CC Outdoor Lighti	41,200	2,987	38,213	7%
	BF-8379-13 *CL*FEBC Outdoor Rink	113,300	113,300	0	100%	
	Q4 closed Total		1,425,300	1,034,601	390,699	73%
Building & Facilities Total			11,930,999	10,438,847	1,492,151	87%
By-law & Compliance	Q4 closed	BY-2523-14 *CL*Vehicles Lease Buyout	77,250	62,729	14,521	81%
	Q4 closed Total		77,250	62,729	14,521	81%
By-law & Compliance Total			77,250	62,729	14,521	81%
Corporate Communications	Q3 Closed	CC-9523-13 *CL*City eNewsletters	74,600	75,361	(761)	101%
	Q3 Closed Total		74,600	75,361	(761)	101%
Corporate Communications Total			74,600	75,361	(761)	101%
Development Finance	Q3 Closed	RI-0069-12 *CL*Investment Software	30,900	0	30,900	0%
	Q3 Closed Total		30,900	0	30,900	0%
Development Finance Total			30,900	0	30,900	0%
Development Planning	Q1 Closed	DP-9013-09 *CL*SteelesAve Corridor OPA 62	185,400	174,542	10,858	94%
	Q1 Closed Total		185,400	174,542	10,858	94%
	Q3 Closed	DP-9018-10 *CL*Concord W Strtscape Maste	92,700	86,594	6,107	93%
		PL-9015-09 *CL*Measuring Envir'I Sustai	80,000	0	80,000	0%
		PL-9032-12 *CL*Maple Go Stn Secon Peer Re	100,000	45,552	54,448	46%
	Q3 Closed Total		272,700	132,146	140,555	48%
	Q4 closed	DP-9012-09 *CL*Centre St Corridor Urban D	103,000	87,168	15,832	85%
Q4 closed Total		103,000	87,168	15,832	85%	
Development Planning Total			561,100	393,856	167,245	70%
Development Transportation Engineering	Q2 Closed	1624-0-06 *CL* Langstaff Wtrmn Crossing	192,341	166,591	25,750	87%
		DT-7021-09 *CL* Ped. & Bike Signage Imple	25,500	0	25,500	0%
	Q2 Closed Total		217,841	166,591	51,250	76%
	Q3 Closed	DT-7011-07 *CL*OPA 620 E/W Collector EA	256,000	405,305	(149,305)	158%
		DT-7057-11 *CL*Bass Pro Mills Dr Repairs	484,100	0	484,100	0%
Q3 Closed Total		740,100	405,305	334,795	55%	
Development Transportation Engineering Total			957,941	571,896	386,045	60%
Engineering Services	Q1 Closed	EN-1892-12 *CL* Culvert Removal-Peelar Rd	51,500	0	51,500	0%
	Q1 Closed Total		51,500	0	51,500	0%
	Q2 Closed	1476-2-03 *CL*Weston Rd Swk/Stlting 2003	946,736	30,756	915,980	3%
		1510-0-04 *CL*(Regi) WestRd Swk/Stlghts	730,000	299,458	430,542	41%
	1511-0-04 *CL*(Regi)TestnRd Swk/Stlghts	730,000	716,093	13,907	98%	

Department	Quarter Close	Project	Budget	Actual	Remaining	% Spend
Engineering Services	Q2 Closed	EN-1664-07 *CL*Jane Sdwks & Streetlights	350,000	0	350,000	0%
		EN-1751-09 *CL*Dufferin St Sidewalk and S	283,250	196,363	86,887	69%
		EN-1811-10 *CL*Wtrmain Repl- East Concord	1,633,206	1,499,306	133,900	92%
		EN-1819-09 *CL*King High Dr Centre Median	97,850	57,738	40,112	59%
		EN-1860-11 *CL*Trf.Sgnl Install Applewood	87,863	62,112	25,751	71%
		EN-1864-14 *CL*WlkwayLt-Aberdeen&AndreaLa	0	0	0	
		EN-1904-14 *CL*Culvert Replcmt - Merino R	0	0	0	
	Q2 Closed Total		4,858,905	2,861,826	1,997,079	59%
	Q3 Closed	EN-1879-14 *CL*SWM Fac'ty-Gallanough Pa	0	0	0	
	Q3 Closed Total		0	0	0	
	Q4 closed	1568-0-05 *CL*Street Sign Inventory	150,000	126,777	23,223	85%
		EN-1650-07 *CL*COMRIF-Baldwin Ave Culvert	600,000	537,927	62,073	90%
		EN-1729-09 *CL*2009 Pavmt Managmnt Progr	4,206,057	4,180,307	25,750	99%
		EN-1757-09 *CL*Trfc Signl - Edgeley Boule	143,099	134,928	8,171	94%
		EN-1777-09 *CL*COMRIF- Baldwin Ave Culver	62,000	40,108	21,892	65%
		EN-1785-10 *CL*2010 Pvmnt Mgmt Prm	4,641,000	4,639,023	1,977	100%
		EN-1831-11 *CL*Watermain Rplcmnt - Variou	1,838,550	1,701,360	137,190	93%
		EN-1875-12 *CL*Culvert Rplcm-Islington Av	51,500	39,101	12,399	76%
	Q4 closed Total		11,692,206	11,399,531	292,675	97%
	Engineering Services Total			16,602,611	14,261,357	2,341,254
Fire & Rescue Services	Q1 Closed	FR-3533-10 *CL*Build New Fire Statin 7-10	4,326,845	4,326,288	557	100%
		FR-3569-12 *CL* Stn #7-10 Equipment	170,000	83,006	86,994	49%
		FR-3570-12 *CL* Stn#7-10 Equipmt Purchase	123,100	51,980	71,120	42%
		FR-3604-13 *CL*REPL 7976(Ford Expedition)	60,800	54,586	6,214	90%
		FR-3605-13 *CL*REPL 7975(Ford Expedition)	60,800	55,274	5,526	91%
	Q1 Closed Total		4,741,545	4,571,134	170,411	96%
	Q3 Closed	FR-3514-12 *CL*Relct Fire Stn 7-3 LND ACQ	4,640,175	4,583,339	56,836	99%
		FR-3561-12 *CL*Stn # 77 Cascade-Air Tank	77,300	60,414	16,886	78%
	Q3 Closed Total		4,717,475	4,643,753	73,722	98%
	Q4 closed	FR-3574-13 *CL*Aerial 7965 Refurbishment	180,300	173,097	7,203	96%
FR-3597-13 *CL*Smeal Pumper(7967) Refurb.		189,000	173,023	15,977	92%	
Q4 closed Total		369,300	346,120	23,180	94%	
Fire & Rescue Services Total			9,828,320	9,561,007	267,313	97%
Fleet	Q1 Closed	FL-5179-13 *CL*Prks-Replace1429 with zero	20,600	10,209	10,391	50%
		FL-5180-13 *CL*Prks-Replace1216 with zero	20,600	10,209	10,391	50%
		FL-5235-13 *CL*Prks-Repl 1430 with a 10 f	56,700	41,767	14,933	74%
		FL-5256-13 *CL* Clerks-Records Mgmt-Re	20,600	12,121	8,479	59%
		FL-5258-13 *CL*Prks-1 new narrow cab trac	67,000	63,883	3,117	95%
		FL-5259-13 *CL*Prks-1 new narrow cab trac	67,000	63,883	3,117	95%
		FL-5260-13 *CL*Prks-1 new narrow cab trac	67,000	63,883	3,117	95%
		FL-5261-13 *CL*Prks-Replac 1561 with zero	20,600	10,209	10,391	50%
		FL-5262-13 *CL*Prks-Repl 1282 with narrow	67,000	63,884	3,116	95%
		FL-5265-13 *CL* Pks-Repla 1361 with Benco	200,900	195,937	4,963	98%
		FL-5266-13 *CL*Pks-Repla 1342 with zero t	20,600	10,209	10,391	50%
		FL-5267-13 *CL* Pks-Repla 1341 with 10 ft	56,700	41,767	14,933	74%
		FL-5268-13 *CL*Pks-repla 1284 with narrow	67,000	63,884	3,116	95%
		FL-5269-13 *CL*Pks-Repla 1428 with zero t	20,600	10,209	10,391	50%
		FL-5271-13 *CL* Pks-1 new zero turn mwr	20,600	10,209	10,391	50%
		FL-5273-13 *CL*Pks-1 new narrow cab tract	67,000	63,883	3,117	95%
		FL-5282-13 *CL* Pks-1 new 10ft winged mwr	56,700	41,767	14,933	74%
		FL-5284-13 *CL* Pks-1 new 10ft winged mwr	56,700	41,767	14,933	74%
		FL-5288-13 *CL*Pks-Forestry/Horticulture-	46,400	46,118	282	99%
		FL-5296-13 *CL* Pub Wrks-Roads-Replace 1	36,100	36,674	(574)	102%
	Q1 Closed Total		1,056,400	902,472	153,928	85%
	Q3 Closed	FL-5148-13 *C*Flt-2 new fuel pumps at JO	30,900	27,426	3,474	89%
	Q3 Closed Total		30,900	27,426	3,474	89%
Fleet Total			1,087,300	929,898	157,402	86%
Library	Q3 Closed	LI-4533-13 *CL*CF AODA Ansley Grove	100,000	65,560	34,440	66%
		LI-4536-12 *CL*AODA Circulatn Desk-Duff	102,500	100,161	2,339	98%
	Q3 Closed Total		202,500	165,721	36,779	82%
Library Total			202,500	165,721	36,779	82%
Parks Development	Q1 Closed	PK-6232-09 *CL*UV2-N17 TwelveOaksPk Blk12	1,411,300	1,410,519	781	100%
		PK-6303-11 *CL* Jenessa Crt Grnwy (LP-N7)	183,400	182,630	770	100%
		PK-6332-11 *CL*Old FirehallParkette-Plygd	87,550	78,105	9,445	89%
		PK-6352-11 *CL*Uplands Chair Lift Replace	1,182,400	1,182,415	(15)	100%
		PK-6375-12 *CL* GT Uplands Bridge Replace	65,000	64,654	346	99%
	Q1 Closed Total		2,929,650	2,918,323	11,327	100%
	Q3 Closed	PK-6325-13 *CL*F Vghan Crest Prk-Bocce Cr	137,000	89,492	47,508	65%
		PK-6341-12 *CL*Rimwood Prk-Tennis Crt Rpl	67,000	69,830	(2,830)	104%
		PK-6482-14 *CL*Vghn Grove Pk-Bocce Court	0	0	0	
	Q3 Closed Total		204,000	159,322	44,678	78%
Q4 closed	PK-6289-10 *CL*Uplands Capital Improvmnts	77,250	75,116	2,134	97%	
	PK-6362-12 *CL*GT Thhill Wd Pk-Wlkwy Ext	91,100	44,827	46,273	49%	
Q4 closed Total		168,350	119,943	48,407	71%	
Parks Development Total			3,302,000	3,197,588	104,412	97%
Parks Operations	Q3 Closed	PO-6737-12 *CL*Fence Repair	159,900	148,887	11,013	93%
	Q3 Closed Total		159,900	148,887	11,013	93%
Parks Operations Total			159,900	148,887	11,013	93%

Department	Quarter Close	Project	Budget	Actual	Remaining	% Spend
Public Works	Q1 Closed	1617-0-06 *CL*Storm Pond Sediment Re119	37,000	22,576	14,424	61%
		PW-2007-07 *CL*Storm Pond Sedi- Pond 94	36,000	23,657	12,343	66%
		PW-2009-07 *CL* Storm Pond Sed - Pond 119	37,000	34,259	2,741	93%
		PW-2028-09 *CL*GTSediment Rmvl frm StrmPo	300,000	185,449	114,551	62%
		PW-2028-10 *CL* Sediment Rem-Storm Pond	300,000	0	300,000	0%
	Q1 Closed Total		710,000	265,941	444,059	37%
	Q3 Closed	PW-2057-14 *CL*Dome Doors	38,625	0	38,625	0%
		PW-2059-13 *CL*RWIS Station	103,000	49,408	53,592	48%
	Q3 Closed Total		141,625	49,408	92,217	35%
	Q4 closed	PW-2017-07 *CL*Antennas For SCADA Wirelss	263,249	103,260	159,989	39%
		PW-2030-10 *CL*Water System Flow Analysis	51,500	0	51,500	0%
Q4 closed Total		314,749	103,260	211,489	33%	
Public Works Total			1,166,374	418,609	747,765	36%
Real Estate	Q1 Closed	CO-0064-11 *CL* MacMillian Farm Property	5,818,100	5,792,100	26,000	100%
	Q1 Closed Total		5,818,100	5,792,100	26,000	100%
	Q2 Closed	18-0-01 *CL* Maple Valley Pl/Avondale	12,917,412	12,725,781	191,632	99%
	Q2 Closed Total		12,917,412	12,725,781	191,632	99%
Real Estate Total			18,735,512	18,517,881	217,632	99%
Policy Planning	Q4 closed	9825-0-05 *CL*Hwy 400 Employment Study	182,783	153,041	29,742	84%
		RI-0065-11 *CL*Measuring Env Sustai	45,000	45,000	0	100%
	Q4 closed Total		227,783	198,041	29,742	87%
Policy Planning Total			227,783	198,041	29,742	87%
Innovation & Continuous Impr	Q4 closed	CF-0053-09 *CL*Point of Sale Initiative	205,700	0	205,700	0%
	Q4 closed Total		205,700	0	205,700	0%
Innovation & Continuous Improvement Total			205,700	0	205,700	0%
City Clerk	Q4 closed	CL-2511-13 *CL*Access & Storage Equipment	30,000	31,025	(1,025)	103%
	Q4 closed Total		30,000	31,025	(1,025)	103%
City Clerk Total			30,000	31,025	(1,025)	103%
Information Technology	Q4 closed	CL-2502-12 *CL*Electronic Doc Mgmt Syste	103,000	61,892	41,108	60%
		IT-3011-09 *CL*Central Computing Infr.	0	0	0	
		IT-3021-13 *CL*JDEdwards 9.1 Upgrade	92,700	80,612	12,088	87%
	Q4 closed Total		195,700	142,504	53,196	73%
Information Technology Total			195,700	142,504	53,196	73%
Development & Transportation	Q4 closed	1546-0-05 *CL*Rainb Creek Draing/Erosion	62,000	20,438	41,562	33%
		1590-0-06 *CL*Sedimnt/Erosion Contl Stdy	52,000	47,733	4,267	92%
		1634-0-06 *CL*Stormwater Mngmt Strategy	70,000	64,696	5,304	92%
		DT-7004-07 *CL*Black Creek Optimiz'n Stdy	221,500	207,755	13,745	94%
		DT-7016-08 *CL*Engineering Master Plan	517,250	473,880	43,370	92%
		DT-7036-09 *CL*Rainb Creek Santry Pumping	247,200	0	247,200	0%
		DT-7080-11 *CL*Transportn Master Plan Mod	82,400	0	82,400	0%
	Q4 closed Total		1,252,350	814,502	437,848	65%
Development & Transportation Total			1,252,350	814,502	437,848	65%
Access Vaughan	Q4 closed	AV-3015-11 *CL*Access Vgn Phase II-Step C	50,470	32,916	17,554	65%
		AV-3020-14 *CL*Access Vgn Phase II - Step	50,500	26,455	24,045	52%
	Q4 closed Total		100,970	59,371	41,599	59%
Access Vaughan Total			100,970	59,371	41,599	59%
Fleet Management	Q4 closed	FL-5191-13 *CL*Parks-Replace 1367 with m	30,900	23,519	7,381	76%
		FL-5193-13 *CL*Public Works-Roads-Repl 1	77,300	59,718	17,582	77%
		FL-5194-13 *CL*Public Works-Roads-Repl 1	36,100	29,363	6,737	81%
		FL-5196-12 *CL*Fleet - New Small Equip	30,900	30,783	117	100%
		FL-5199-13 *CL*Bylaw Enforcement-1 new	30,900	28,000	2,900	91%
		FL-5206-13 *CL*Public Works-Roads-1 new	25,800	25,628	172	99%
		FL-5208-12 *CL*PW - Roads - New Vehicle	237,900	238,527	(628)	100%
		FL-5240-13 *CL*Public Works-Wastewater	37,100	30,695	6,405	83%
		FL-5244-13 *CL*Parks-Forestry-1 new comp	30,900	23,429	7,471	76%
		FL-5255-13 *CL*Building & Facilities-1new	28,800	27,004	1,796	94%
		FL-5257-13 *CL*Engineering Services-Repl	25,800	23,429	2,371	91%
		FL-5270-13 *CL*Parks-Repl. 1442 with 3/4	38,100	37,584	516	99%
		FL-5272-13 *CL*Parks-1 new artifl turf gr	25,800	5,167	20,633	20%
		FL-5277-13 *CL*Parks-1 new 3/4 ton pickup	36,100	32,607	3,493	90%
		FL-5289-13 *CL*Public Works-Rds-1 new reg	309,000	301,982	7,018	98%
		FL-5294-13 *CL*Public Works-Roads-1 new	436,688	415,654	21,034	95%
		FL-5297-13 *CL*Public Works-Roads-Repl.	39,100	37,956	1,144	97%
		FL-5328-13 *CL*Bylaw Enforcement-1 new	30,900	28,000	2,900	91%
Q4 closed Total		1,508,088	1,399,045	109,042	93%	
Fleet Management Total			1,508,088	1,399,045	109,042	93%
Library Services	Q4 closed	LI-4529-10 *CL*Assistive Tech-Prsns Dsbl	24,000	20,330	3,670	85%
		LI-4531-11 *CL*Replac of RFID Sec Equip	500,400	500,314	86	100%
		LI-4534-12 *CL*AODA Circulatn Desk-Wdbrg	47,500	45,861	1,639	97%
	Q4 closed Total		571,900	566,505	5,395	99%
Library Services Total			571,900	566,505	5,395	99%
Parks Operation	Q4 closed	PO-6744-13 *CL* MeetingHouseCemetery-Mem.	26,800	25,441	1,359	95%
	Q4 closed Total		26,800	25,441	1,359	95%
Parks Operation Total			26,800	25,441	1,359	95%
Recreation	Q4 closed	RE-9524-14 *CL*CP Tech Equipm Upgrade	22,151	19,304	2,847	87%
	Q4 closed Total		22,151	19,304	2,847	87%
Recreation Total			22,151	19,304	2,847	87%
Financial Planning & Analytics	Q4 closed	RI-0047-07 *CL*PSAB Fixed Assets Review	309,000	183,387	125,613	59%

Department	Quarter Close	Project	Budget	Actual	Remaining	% Spend
Financial Planning & Analytics	Q4 closed Total		309,000	183,387	125,613	59%
Financial Planning & Analytics	Total		309,000	183,387	125,613	59%
Development Finance and Inv	Q4 closed	RI-0060-11 *CL*Dev't Charge Background	150,000	150,000	0	100%
	Q4 closed Total		150,000	150,000	0	100%
Development Finance and Investment	Total		150,000	150,000	0	100%
Grand Total			69,317,749	62,332,762	6,984,987	90%

Attachment 7 - Continuity Schedule of Reserves & Reserve Funds as at December 31, 2014

Continuity Schedule for Reserve and Reserve Funds
City of Vaughan
As At Dec 31, 2014

Business Unit	Description	Cat 018	Cat 020	Opening Balance Jan 1, 2014	Total Revenue to Date	Total Expenses to Date	Closing Balance Dec 31st, 2014	Due From Revenue Fund	Due To Revenue Fund	Available Before Commitments	Commitments	Balance After Commitments (Note 1)
Obligatory Reserve												
60172	Bldg Standards Continuity	661	C01	16,377,099.97	197,698.25	1,295,551.28	15,279,246.94			15,279,246.94	840,512.00	14,438,734.94
61009	Subdiv. Contrib. Royal Palm	640	C01	117,740.25	1,483.72	-	119,223.97			119,223.97	-	119,223.97
61010	Subdivider Contributions	640	C01	4,537,270.99	192,088.31	-	4,729,359.30			4,729,359.30	-	4,729,359.30
61011	Geodetic Bench	640	C01	1,002,849.49	25,835.00	-	1,028,684.49			1,028,684.49	50,000.00	978,684.49
61012	Tree Replacement Fee	640	C01	573,755.03	3,275.00	39,655.56	537,374.47			537,374.47	10,507.00	526,867.47
61013	Greenways - WEA	640	C01	526,060.00	-	-	526,060.00			526,060.00	-	526,060.00
61014	Open Space - WEA	640	C01	15,286.34	-	-	15,286.34			15,286.34	-	15,286.34
61015	Sewer Camera Inspection	640	C01	1,599,569.63	57,060.24	153,384.29	1,503,245.58			1,503,245.58	-	1,503,245.58
61016	Catch Basin Repairs	640	C01	78,000.00	-	-	78,000.00			78,000.00	-	78,000.00
61020	Recreation Land	650	C01	43,595,843.92	16,007,487.40	3,411,558.65	56,191,772.67			56,191,772.67	455,360.00	55,736,412.67
61025	Gas Tax Reserve	691	C01	18,023,459.79	8,795,537.52	6,136,596.34	20,682,400.97			20,682,400.97	13,516,859.00	7,165,541.97
61050	Entry Feature 427 / Hwy 7	640	C01	140,895.70	1,775.52	-	142,671.22			142,671.22	-	142,671.22
61051	Municipal Rds & Infra Grant	697	C01	752,256.25	-	63,461.86	688,794.39			688,794.39	204,565.00	484,229.39
61052	Investing in Ontario Grant	698	C01	2,012,916.55	-	3,514.96	2,009,401.59			2,009,401.59	858,385.00	1,151,016.59
62010	CWDC - Engineering	610	C01	83,763,693.69	8,718,849.75	10,655,243.88	81,827,299.56			81,827,299.56	37,318,910.00	44,508,389.56
62020	CWDC - Fire	610	C01	(79,285.90)	999,954.66	1,533,705.51	(613,036.75)			(613,036.75)	2,460,475.00	(3,073,511.75)
62040	CWDC - Library Buildings	620	C01	21,233,855.34	1,959,664.45	4,397,166.06	18,796,353.73			18,796,353.73	15,072,444.00	3,723,909.73
62060	CWDC - Management Studies	620	C01	(1,812,048.80)	487,926.66	485,276.48	(1,809,398.62)			(1,809,398.62)	2,084,293.00	(3,893,691.62)
62080	CWDC - Parks Development	620	C01	24,628,100.80	4,889,884.08	1,669,890.88	27,848,094.00			27,848,094.00	8,489,004.00	19,359,090.00
62090	CWDC - Public Works	620	C01	8,043,226.96	923,647.24	417,308.45	8,549,565.75			8,549,565.75	1,805,410.00	6,744,155.75
62100	CWDC - Recreation	620	C01	38,857,043.24	6,512,453.90	1,632,171.61	43,737,325.53			43,737,325.53	2,101,578.00	41,635,747.53
63070	D8-Rainbow Creek Drainage	610	C01	3,085,724.04	113,659.82	-	3,199,383.86			3,199,383.86	-	3,199,383.86
63120	D13-Woodlot Acquisition	610	C01	115,752.39	589,506.00	47,156.55	658,101.84			658,101.84	-	658,101.84
63150	D15-PD#5 W. Wdbridge Waterma	610	C01	262,669.82	60,590.07	-	323,259.89			323,259.89	2,846,834.00	(2,523,574.11)
63153	D18-PD#6 W. Major Mac. Water	610	C01	184,210.07	5,727.93	-	(348,190.11)			(348,190.11)	403,937.00	(752,127.11)
63154	D19-PD#6 E. Rutherford Water	610	C01	445.84	15,588.44	1,660,030.50	(1,643,996.22)			(1,643,996.22)	(127,293.00)	(1,516,703.22)
63155	D20-PD#7 Watermain West	610	C01	2,242,941.84	29,503.60	-	2,272,445.44			2,272,445.44	576,089.00	1,696,356.44
63158	D23-Dufferin/Teston Sanitary	610	C01	72,171.79	909.48	-	73,081.27			73,081.27	-	73,081.27
63159	D24-Ansley Grove Sanitary	610	C01	209,785.21	2,643.63	-	212,428.84			212,428.84	-	212,428.84
63160	D25 Zenway/Fogal Sub-Trunk	610	C01	4,119.11	216,258.62	-	220,377.73			220,377.73	10,725.00	209,652.73
63162	D27 Huntingdon Road Sewer	610	C01	376,901.02	5,725.86	-	382,626.88			382,626.88	-	382,626.88
Obligatory reserve				270,542,310.37	50,814,735.15	34,139,800.97	287,217,244.55	-	-	287,217,244.55	88,978,594.00	198,238,650.55

Continuity Schedule for Reserve and Reserve Funds
City of Vaughan
As At Dec 31, 2014

Business Unit	Description	Cat 018	Cat 020	Opening Balance Jan 1, 2014	Total Revenue to Date	Total Expenses to Date	Closing Balance Dec 31st, 2014	Due From Revenue Fund	Due To Revenue Fund	Available Before Commitments	Commitments	Balance After Commitments (Note 1)
Discretionary Reserve												
60000	General Working Capital	10 C03		23,391,227.82	294,767.27	-	23,685,995.09	-	-	23,685,995.09	-	23,685,995.09
60010	Tax Rate Stabilization Fund	205 C03		2,831,400.68	19,966.07	1,418,208.61	1,433,158.14	-	-	1,433,158.14	-	1,433,158.14
60020	Vehicle Replacement	50 C03		4,630,138.31	500,955.63	121,245.04	5,009,848.90	-	-	5,009,848.90	1,659,162.00	3,350,686.90
60030	Fire Equipment Replacement	50 C03		4,391,929.43	1,356,524.81	1,152,270.01	4,596,184.23	-	-	4,596,184.23	1,066,275.00	3,529,909.23
60040	Insurance	70 C03		4,510,312.93	-	86,152.68	4,424,160.25	-	-	4,424,160.25	-	4,424,160.25
60050	Water	435 C03		38,570,839.02	7,836,827.54	933,985.23	45,473,681.33	-	-	45,473,681.33	12,669,940.00	32,803,741.33
60060	Waste Water (Sewer)	425 C03		37,947,646.07	7,541,616.83	2,309,010.53	43,180,252.37	-	-	43,180,252.37	6,066,043.00	37,114,209.37
60070	Cemetery	450 C03		13,342.38	-	-	13,342.38	-	-	13,342.38	-	13,342.38
60080	Suggestion Program	290 C03		33,302.00	-	-	33,302.00	-	-	33,302.00	-	33,302.00
60090	Industrial Development	480 C03		27,605.39	347.88	-	27,953.27	-	-	27,953.27	-	27,953.27
60100	City Playhouse	474 C03		40,481.12	15,644.92	19,303.67	36,822.37	-	-	36,822.37	-	36,822.37
60110	Engineering Reserve	415 C03		10,213,141.83	1,754,672.64	4,572,370.20	7,395,444.27	-	-	7,395,444.27	113,300.00	7,282,144.27
60120	Sale of Public Lands	405 C03		5,710,401.79	(89,374.94)	-	5,621,026.85	-	-	5,621,026.85	13,537,885.00	(7,916,858.15)
60121	Management By Law Reserve	205 C03		95,817.85	1,207.47	-	97,025.32	-	-	97,025.32	-	97,025.32
60122	Winterization Reserve	215 C03		4,360,088.24	683,126.60	4,371,183.10	672,031.74	-	-	672,031.74	-	672,031.74
60125	Kleinburg Parking Reserve	490 C03		44,354.11	16,549.27	-	60,903.38	-	-	60,903.38	-	60,903.38
60130	Election Reserve	290 C03		774,311.57	461,346.45	601,998.00	633,660.02	-	-	633,660.02	-	633,660.02
60140	Employer Benefit Contributio	90 C03		22,658,851.73	285,538.14	-	22,944,389.87	-	-	22,944,389.87	-	22,944,389.87
60145	WSIB Claims	80 C03		810,229.73	85,328.99	-	895,558.72	-	-	895,558.72	-	895,558.72
60150	Heritage Fund	490 C03		2,538,998.36	245,326.57	159,175.02	2,625,149.91	-	-	2,625,149.91	391,982.00	2,233,167.91
60170	Pre 99 -Bldgs. & Facil.	474 C03		17,118,583.76	2,918,587.33	2,653,308.81	17,383,862.28	-	-	17,383,862.28	5,101,022.00	12,282,840.28
60175	Planning Reserve	280 C03		973,101.83	12,262.66	-	985,364.49	-	-	985,364.49	-	985,364.49
60180	Roads Infrastructure	415 C03		7,401,572.40	516,871.56	464,292.91	7,454,151.05	-	-	7,454,151.05	1,212,796.00	6,241,355.05
60186	Streetscapes	415 C03		664,400.43	489,267.26	-	1,153,667.69	-	-	1,153,667.69	-	1,153,667.69
60188	Parks Infrastructure	465 C03		7,682,000.17	552,689.87	338,138.43	7,896,551.61	-	-	7,896,551.61	3,319,901.00	4,576,650.61
60189	Artificial Soccer Turf Reser	465 C03		398,544.80	153,250.66	-	551,795.46	-	-	551,795.46	-	551,795.46
60190	Keele Valley Landfill	490 C03		1,768,369.07	99,946.86	325,277.47	1,543,038.46	-	-	1,543,038.46	994,081.00	548,957.46
60192	City Hall Reserve	405 C03		23,414.20	2,269.25	-	25,683.45	-	-	25,683.45	11,355.00	14,328.45
60195	Uplands Capital Improv. Res.	471 C03		(220,400.57)	146,288.46	40,409.66	(114,521.77)	-	-	(114,521.77)	-	(114,521.77)
60200	Year End Expend. Reserve	290 C03		2,142,098.66	2,935,482.00	588,362.26	4,489,218.40	-	-	4,489,218.40	27,915.00	4,461,303.40
60210	Innovation Reserve	10 C03		2,535,364.35	31,291.39	415,653.79	2,151,001.95	-	-	2,151,001.95	-	2,151,001.95
60211	Informat Tech Asset Replacem	10 C03		398,299.44	1,095,900.20	700,263.64	793,936.00	-	-	793,936.00	730,922.00	63,014.00
60212	Library Materials Reserve	460 C03		134,465.56	1,483,281.94	1,447,825.59	169,921.91	-	-	169,921.91	176,244.00	(6,322.09)
61000	Senior Citizen Requests	460 C03		201,289.45	2,536.58	-	203,826.03	-	-	203,826.03	-	203,826.03
61030	Debtenture Payments	670 C03		12,468,596.19	155,248.26	3,089,223.39	9,534,621.06	-	-	9,534,621.06	-	9,534,621.06
Total Discretionary Reserve				217,284,120.10	31,605,546.42	25,807,658.04	223,082,008.48	-	-	223,082,008.48	46,851,150.00	176,003,185.48
Total Reserves				487,826,430.47	82,420,281.57	59,947,459.01	510,299,253.03	-	-	510,299,253.03	135,829,744.00	374,241,836.03

Capital Project Financial Administration and Reporting Policy – Section 8 Memos

- BF-8137-08 Thornhill Outdoor Pool Shell

The increase in architectural costs was due to the requirement of additional consultation, design and project management driven by unforeseen conditions encountered on site. A second concrete pad was found under the existing pool deck when excavation started. This had to be removed. There were also problems with the piping of the circulation system not being to code and several other minor problems.

- 1583-0-06 Highway 400 America Avenue Overpass Class EA

The three year delay in proceeding with the project resulted in increased costs, including the project facilitator costs. A portion of this overage is associated with a final invoice for these services.

- 1596-0-06 VMC Servicing Strategy Master Plan Class EA

Consultant costs increased slightly as a result of an appeal to the MOE by multiple landowners within the Vaughan Metropolitan Centre and Part II Order requests were made by the same landowners.

- DT-7026-09 Citywide Drainage Study Phase II

The original Request for Proposal (FRP) contained an optional item for the inventory of culverts and bridges to include into the City's database for operation and maintenance planning. This option was deemed useful for Citywide Drainage Study Phase II and concurrent Citywide Stormwater Management Master Plan Class EA Study. The consultant was advised to proceed with the work in January of 2012.

- PW-2055-13 Double Walled Brine Tanks

Due to the unfavourable US exchange rate fluctuation, the tender price received was slightly higher compared to the original budget estimate.

Capital Project	Budget	Expenses	Overage	%	Funding Request	Funding Source
BF-8137-08	683,780	685,544	1,764	0.26%	1,764	160268.7310.01
1583-0-06	329,910	334,668	4,758	1.44%	4,758	Citywide Engineering Development Charges
1596-0-06	335,760	340,286	4,526	1.35%	4,526	Citywide Engineering Development Charges
DT-7026-09	403,500	404,880	1,380	0.34%	1,380	Wastewater Reserve
PW-2055-13	139,050	146,127	7,077	5.09%	5,357	Q3 Closed Capital Project - funding source Transfer from Taxation
					1,720	Transfer from PW-2052-14 - funding source Transfer from Taxation
Total	1,892,000	1,911,505	19,505	1.03%		

2014 Summary of Grant Activity

Program	Total Cost	Award	Use of funds
Municipal Infrastructure Investment Fund	144,680	144,680	Utilization of remaining funds
Swim to Survive 2014	15,588	15,588	Swim Lesson Program for grade three children
Ministry of Energy	33,747	24,815	Community Energy Plan Consultant
2014 Canada Summer Jobs (Library)	5,000	2,500	2 Summer Students
VBEC Relocation	82,577	25,535	Move from Beaverbrook House to Ec. Dev. In Civic Centre
Starter Company	222,676	95,000	Over two years
Municipal Partnership Program	400,000	87,000	William Granger Greenway
York Region Pedestrian & Bike Partnership Program	90,000	90,000	Bike Lanes portion of project of DT-7056-11
York Region Pedestrian & Bike Partnership Program	244,110	52,203	Pedestrian & Bike Network Implementation Program
FCM Green Municipal Fund	45,000	22,500	Hire Consultant to develop the GHG Plan (notification in 2014)
Save on Energy Funding	32,000	32,000	Energy Audit
Celebrate Canada 2014	15,000	6,500	Canada Day Event
Gas Tax	195,759	195,759	City's portion of unspent AMO Service Fee allotment
Eco Connexions	15,000	5,000	Tree planting/landscaping rehabilitation project
CIIF (15 applications)	1,310,300	194,017	1/3rd cost reimbursement program
2014 Federal Gas Tax	4,173,837	4,173,837	1st Installment per execution of new agreement
Swim to Survive (YRDSB)	5,217	5,217	City's portion to cover instructor fees
Swim to Survive (YCDSB)	3,608	3,608	City's portion to cover instructor fees
Ontario Sports and Recreation Fund	29,580	11,068	Recreation Leadership Training Program
FCM	22,500	16,088	CAP re GHG reduction – hire consultant (1 st payment)
CAP TO MEP – Energy Plan (GHG reduction)	109,880	2,742	Ministry of Energy (2,742 received Sept 2014)
Embedded Energy Manager Program	85,000	85,000	Ministry of Energy to hire an Energy Manager
National Trail Commission	172,500	57,000	Bartley Smith Trail
Measuring Sustainability	22,500	22,500	Reimbursement from matrix of measures
Tree Planting	5,000	1,274	York Region Planting Program
VBEC	90,000	90,000	Ministry Program Support
Investing in Ontario Act (IOA)	2,007,892	858,385	Lump Sum grant: Funds remaining as of Dec. 31/14 \$330,000
ICCI	20,000	10,000	Foreign Office Marketing
TOTAL	9,598,950	6,329,815	

Program	Total Cost	Award	Use of funds
PENDING AWARD NOTIFICATION			
New Horizons for Seniors	22,376	22,376	Senior's programming
Gas Tax Second Installment	4,173,937	4,173,937	Payment contingent on annual submission in March
Ministry of Culture	43,075	10,000	Pan Am Para Pan Event support
ODRAP	10,700,000	10,227,000	Ice Storm Damage less cost of tree replacement
TOTAL	34,137,288	27,092,943	
REQUESTS DECLINED			
NEW Horizons for Seniors 2013	24,809	Limited funding and highly competitive program	
Places to Grow	25,000	Program revenue depleted before end date	
100 Resilient Cities Challenge	90,000	Very limited number cities chosen from across the world	
TOTAL	139,809		