CITY OF VAUGHAN

EXTRACT FROM COUNCIL MEETING MINUTES OF MAY 17. 2016

Item 7, Report No. 6, of the Finance, Administration and Audit Committee, which was adopted without amendment by the Council of the City of Vaughan on May 17, 2016.

7 BUDGET AMENDMENT: MACKENZIE VAUGHAN HOSPITAL RESOURCING

The Finance, Administration and Audit Committee recommends approval of the recommendation contained in the following report of the Deputy City Manager Planning and Growth Management, and the Director of Building Standards, dated May 2, 2016:

Recommendation

The Deputy City Manager Planning and Growth Management, and the Director of Building Standards in consultation with the Director, Financial Planning and Development Finance / Deputy City Treasurer recommend:

- 1. That three full time Senior Building Officials, with specialized expertise in Ontario Building Code plans review and field inspections, be added for a three year period as temporary complement for the Building Standards Department to address resourcing requirements associated with the new Mackenzie Vaughan Hospital; and
- 2. That the three positions be fully funded for the three year period by Building Permit revenues and the Building Standards Continuity Reserve.

Contribution to Sustainability

The review and issuance of building permits associated with this construction project will be in conformance with the 2012 Ontario Building Code (OBC), including the updated environmental sustainability standards outlined and/or referenced in its regulations, as well as the unique provisions of the Ministry of Health and Long Term Care and other applicable laws related to this type of project. In addition, mandated energy efficiency requirements for building designs will be taken into account.

Economic Impact

The three full-time contract positions are 100% related to the administration and enforcement of the Building Code Act and the OBC activities, and will be funded through building permit application fees and the Building Standards Continuity Reserve, as needed; with no negative impact on the tax base. Based on preliminary assessments, all related costs will be fully funded through building permit fees directly associated with the Mackenzie Vaughan Hospital (MVH) construction. One or more of these positions may be converted to a permanent position(s) at the end of the contract depending on operational requirements and staff turnover. Further Council approval would be sought if a conversion is required at this point in time in the future.

The estimated total cost for these three positions is \$1.1M, based on an average annual estimated cost of approximately \$120,000 per position for a three-year contract each. In addition, a total initial setup cost of approximately \$72,000 is required. Details are outlined in the attached Additional Resource Request (ARR). As per the preliminary estimates, it is anticipated that the building permit fees for the main hospital building and the associated parking structure will cover the full costs of hiring the additional resources. Should additional resources be required for the completion of the project, funding from the Building Standards Continuity Reserve will ensure a successful delivery without any negative impact on the general tax base, as per the provisions of the Building Code Act.

CITY OF VAUGHAN

EXTRACT FROM COUNCIL MEETING MINUTES OF MAY 17. 2016

Item 7, Finance Report No. 6 - Page 2

Communications Plan

The three positions are to be advertised both internally and externally, allowing the department to attract a wider pool of qualified candidates to be considered for this major and uniquely specialized health care facility. Infrastructure Ontario and Mackenzie Health have been informed of our intent to seek this approval from Council.

Purpose

The purpose of this report is to seek Council's approval for three full time Senior Building Officials positions on a three-year contract basis, in order to meet the City's legislated requirements, ensuring timely and diligent service delivery for the plans review and field inspections related to the construction activities of the new MVH, expected to get underway in the Fall of 2016.

Background - Analysis and Options

The Additional Resourcing Request (ARR) is a result of an expertise gap and staffing needs to undertake mandated legislative plans review and field inspections associated with the construction of the new hospital in Vaughan. Based on the complexity and specialized nature of this project, in combination with an anticipated aggressive construction schedule, the municipality may be at risk of not being able to meet mandated OBC timelines and industry expectations with service delivery if these resources are not added to the current department staffing levels.

It is important to note that over the past few years, as a result of record growth and increase in construction activity, combined with a limited pool of available qualified building officials, the Building Standards Department has been under increasing pressures to address backlogs, particularly in the area of mechanical services (HVAC, Plumbing and Fire Protection); trying to balance due diligence with customer service. Over the past year, initiatives related to increasing efficiencies and streamlining business processes, including optimization of use of technology and establishing performance levels, were undertaken. Last year, was a record year in construction activity, and we witnessed a combination of successes and challenges facing building permit and inspection services delivery, in a high growth environment.

The MVH project is currently being tendered by Infrastructure Ontario (IO) as a "design-build and finance" project requiring staged and expedited partial approvals; necessitating additional efforts and dedicated resources, administering, coordinating and reviewing the permit applications particularly given the complexity and specialization of the technical requirements and knowledge of related standards associated with such a major health care facility. While the tendering process is yet to be finalized, we have been advised by IO that once the successful bidder is selected, an expedited approval process will be expected to take place in order to meet tight project timelines and budgetary constraints.

The three Senior Building Officials positions will be performing in the capacity of Building Engineers/Architects undertaking and sharing the duties and responsibilities of project coordination, managing external consultants, scheduling, budgeting, communicating and working closely with an internal core team of staff that will be involved throughout this major initiative. Two Building Engineers will be primarily handling plans review and field inspections for building systems and services, including HVAC, plumbing, fire protection/life safety and specialized areas. A project Architect/Engineer will be primarily responsible for the building envelope, architectural/structural disciplines, and for the overall coordination and administration of the project. This position will be acting as the prime contact representing the Building Standards Department and the City for issues related to permitting and applicable law. All three positions will require candidates to have had prior direct expertise working on hospital or major institutional projects and have all the mandated OBC qualifications and designations.

CITY OF VAUGHAN

EXTRACT FROM COUNCIL MEETING MINUTES OF MAY 17. 2016

<u>Item 7, Finance Report No. 6 – Page 3</u>

The MVH is a new and unique class of project for Vaughan that requires proper dedication of resources and expertise to ensure the successful completion of such a high profile public project anticipated to face increased levels of scrutiny and attention. The responsibilities and expectations are high and we have no local precedent for this type of health care facility. By approving this request, Council will also ensure that industry expectations for building permits and inspections service delivery for existing and future development and construction projects are not compromised and that our overall mandated obligations for all our customers are met.

Relationship to Term of Council Service Excellence Strategy Map (2014-2018)

Dedicated staff positions, as requested, are solely dedicated to the design and construction activities associated with the MVH. This specific request ensures that our municipal obligations for OBC plans review, prescribed field inspections and project coordination as they relate to the hospital project will support operational and service excellence by providing sufficient and qualified resources to ensure we meet service levels and Council priorities.

Regional Implications

The Mackenzie Vaughan Hospital will be a major regional healthcare provider serving the Southwest York Region and the GTA in order to meet the growing needs of our community and the public at large.

Conclusion

The Additional Resource Request will be solely dedicated to the administration of the Building Code Act and enforcement of the OBC through conducting plans review and prescribed field inspections associated with the design and construction of the new Mackenzie Vaughan Hospital. All three positions will be funded entirely from Building Permit fees and the Building Standards Continuity Reserve, as required.

The additional resources will have no negative impact on taxation for the City and is therefore being brought forward for consideration to be added to the approved 2016 Budget.

Attachments

1. Attachment - Additional Resource Request

Report prepared by:

Dean Brown, Manager of Technical Services, Ext. 8422 Ben Pucci, Manager of Inspection Services, Ext. 8872

(A copy of the attachments referred to in the foregoing have been forwarded to each Member of Council and a copy thereof is also on file in the office of the City Clerk.)

FINANCE, ADMINISTRATION AND AUDIT COMMITTEE MAY 2, 2016

BUDGET AMENDMENT: MACKENZIE VAUGHAN HOSPITAL RESOURCING

Recommendation

The Deputy City Manager Planning and Growth Management, and the Director of Building Standards in consultation with the Director, Financial Planning and Development Finance / Deputy City Treasurer recommend:

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Respectfully submitted,

JOHN MACKENZIE
Deputy City Manager
Planning and Growth Management

JASON SCHMIDT-SHOUKRI Director of Building Standards and Chief Building Official

/lm

Recognized for year:

CITY OF VAUGHAN 2016-2019 OPERATING BUDGET

ADDITIONAL RESOURCE REQUEST									
							1		
Request Title	3 Sr. Building Officials (3 year contract)								
Business Unit # 110001	Building Standards								
	110 - Building Standards								
Related Program	O.B.C Building Pe	ermit Review & I							
Program Classification	Mandatory - Servi	ce							
Financial Components	2016	2017	et Change Sum 2018	2019	2016-2019	2020	2016-2020		
	2010	2011	2010	2013	Sub-total	(One Time. Adj.)	Sub-total		
Staffing	3.00		_	_	3.00		3.00		
Complements Net FTE's	3.00	_	_	_	3.00	-	3.00		
Operating Revenue	-	_	_	_	-	_	-		
1									
Operating Costs Staffing & Benefits	250 676				250 676		250 676		
Other continuous costs	358,676	-	_		358,676	_	358,676		
One-time expenses	72,600	(72,600)	_	_	_	_	_		
Offsets/reductions	(431,276)	72,600	-	-	(358,676)	_	(358,676)		
Net Operating Budget	\$ (0)	\$ -	\$ -	\$ -	\$ (0)	\$ -	\$ (0)		
Associated Capital Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
	·	-			*		,		
1A) Request Description: Please	provide a <u>brief</u> d	escription of th	e request.						
Please check one:	□ Corporate								
The three full time Senior Building Offic delivery for the plans review and field in Fall of 2016. Based on the complexity be at risk of not being able to meet mar to the current department staffing levels the OBC related activities and expense	nspections related and specialized na ndated Ontario Bui s. These positions	to the constructi ature of this projections Code (OBC) are fully funded	ion activities of the ect, in combination C) timelines and If from the Buildir	he new Macker on with an antic industry expec	nzie Vaughan l cipated aggres tations with se	Hospital (MVH), esive construction ervice delivery if the	expected to get user schedule, the manager is schedule, the manager is seen as a second control of the second	inderway in the iunicipality may are not added	
470 Maria									
1B) If this request is part of a pro Milestones or Deliverables	ject with multip	ple milestone	s then please Timelines	fill in the foll	lowing table	Comments			
Milestories of Deliverables			rimelines			Comments			
1C) Impact on other departments Department Impacted Describe Im	s (cost/time/ber ct (Cost/time/ben						Were they (Nama ulta dO	
Describe Impacted	ct (Cost/time/bene	etit)					were they c	onsuited?	
							Yes	☐ No	
							☐ Yes	□ No	
							☐ Yes	□ No	
Other comments:									
COMMISSIONER APPRO	VAL:					Date:			
				Budget Staff Use Only	1st Submission		Submitted for year:		

Re	Request Title 3 Sr. Building Officials (3 year contract)									
2) Relationship to Vaughan Vision 2020 - Goals / Objectives / Initiatives										
A) Identify the <u>specific initiative</u> on the Vaughan Vision 2020 initiative list this resource request supports (new or implementation of): Choose an Initiative from the drop down list and then choose the relationship with the initiative in the Green cell using the drop down provided.										
	Theme	Goal	Ţ	Initiative (Use drop	down list)	Ref #	Date	Priority	Request/Initiative	
Se	rvice Goals	Promote Community Safety, Health & Wellness		Enable delivery for a hospital	in Vaughan	10	Q2/15	Medium	Mand	atory
R) Des	cribe and clea	rly demonstrate	how t	he request links to the Va	ughan Vision 2020:					
Dedica Hospita	ted qualified sta al will support o	aff positions for C perational and s	OBC pla ervice e	ins review, field inspections excellence by providing suffi	and project coordina					aughan
				formance measures:						
									7	
1) Nar	me/description	of service leve	I target	:	Target Level	Curre	ent Level	Level w/ ARR	-	
2)										
3)										
	ue Propositio									
		•		ntitative benefits of the rec which best describe this re	•					
Quante	Primary			Sustainability	Secondary		Improve	User Satisfaction	า	
(i.e. su	rveys, measure	s request helps a s, etc.)?	achieve	the actions selected above			a difference in	these areas? C	an improvement	
high pr for exis	ofile public proj sting and future	ect facing increa development an	sed scr d const	for Vaughan that requires utiny and attention. The recruction projects is not comp	quest is to ensure incorromised and that out	dustry expe r overall ma	ectations for bu andated obliga	uilding permits ar ations for all our o	nd inspections se customers all me	rvice delivery t.
is for e	efficiency impr	ovements.	1	· ·						Incl. in offsets
Year	Туре	Change/Saving	Units	Detail of Cost Reduction	s/Budget Savings					(Section #9)?
_	ernatives	tivos er entiens	2 Diag	oo ovaloin what they are a	and why they are no	4 4h a mrima				
If the C	BC plans revie	w and field inspe	ections	se explain what they are a assoctiated with the MVH w to deliver the MVH project o	ere to be undertaker	by the exi	sting resouces	s, it may not mee		

Request Title		3 Sr. Building Officials (3	s year contract)	
6) Implications/Consequences (
A) Please check off how the reques	t relates to the following:			
Legislative/Regulatory Requiren		on, or Act. (NOTE: A By-La	aw is not a legal requirement)	
	tatute or regulation which m	akes implementation of this	request mandatory? If yes, specify which s	statute/regulation
The Building Code Act	·			
If no to question #1, is there a fe and relevant section(s) and indicat		r regulation which is related	I to this request? If yes, specify which statu	te/regulation
What are the consequences of a second consequence of a second consequence.	non-compliance? Specify if	there is a fine or other neas	alty and the amount	
None Little consequence of non company to the consequence of the c			k of not being able to meet mandated OBC	
Significant external repercussi	ion/penalty			
4) Current status of compliance:				
Risk Management (To move within	the range, click on indicator and slide it	with your mouse or click on arrows at t	the end of the scale)	
Probability of Litigation		Cor	mments	
, and a surgenion	,		ase describe the type and nature of risk	
None Low M Financial Impact	Medium High			
\$0 \$10,000 \$100,000 \$1,00	00,000 > \$10,000,000			
Health and Safety Risk (click on the wor				
● None ○ Internal ○ External Probability of Health & Safety Issue Output Description: Probability of Health & Safety Issue Output Description:				
·	,			
None Low M	ledium High			
Health and Safety Magnitude	·			
	,			
None Minor	Major Severe			
Internal Operational Requiremen	nts			
None				
O Service provided with minor in	nternal issues -slight inconve	enience		
 Inability to support the departr 	ment's directive			
 Direct affect on multiple depar 	rtments			
Citywide implications				
Comments				
B) Briefly illustrate any other impac	ts/consequences not deta	iled above and those who	will be affected if the request is not appr	oved. (e.g. staff, residents,
community, etc.)				

Request Title		3 Sr. Building Offi	icials (3 year contract)		
7) Complement Detail	s - Skip to Section	8 if no Staff is requested			
	_	Do not gap positions - If required, please c	.		
Complement Information		uture year progressions & eco. adj. will be o	Position #2	Position #3	Sub-total
Budget Year	<u>-</u>	2016	2016		
Position title		Building Engineers	Project Architect		
Estimated start date		June 1, 2016	June 1, 2016		
# of positions requested		2.00	1.00		3.0
Full-time equivalents (FTE	Es)	2.00	1.00		3.0
Position type		Full-time	Full-time		
Position agreement classi	fication	Contract	Contract		
If contract, specify length ((months or yrs.)	3 years	3 years		
If Casual/Seasonal PT ent	ter Hourly wage				
Business unit # (override if diff	ferent than # shown)	110001	110001		
Grade level		7	8		
Est. starting step		3	3		
Desktop (HR) Review Performed?		No	No		
B&F Accommodations Available?		No	No		
ITM Hardware required?		Yes	Yes		
Capital Equipment Require	ed?	Yes	Yes		
Complement Annual Cos	st Detail	·			•
Annual full-time \$		95,164	104,683		199,84
Annual part-time \$		-	-		-
Annual shift premiums, etc	c.				
Annual overtime \$			-		
* PT vacation pay (calculat	ted field)	3,807	-		- 3,80
* Annual benefits (calculate	ed field)		-		_
* FT contract benefits in lie	eu (calculated field)	18,081	19,890		- 37,97
Subtotal (Per Employee)		\$ 117,052	,	\$	- \$ 241,62
Subtotal (Per l	Position)	\$ 234,103	\$ 124,572	\$	- \$ 358,67
Continuous costs	(BU & Acct #.)	Please fill in per Complement. The total v	will account for multiple positions if ir	ndicated above.	
1)	#N/A				
2)	#N/A				
3)	#N/A				
4)	#N/A				
Subtotal (Per E	imployee)	\$ - :	-	\$	- \$
Subtotal (Per l	Position)	\$ - !	-	\$	- \$
One-time costs	(BU & Acct #.)	Please fill in per Complement. The total v		dicated above.	
1) Office Equip & Eurnitu	110001.7210	15 000	15 000		30.00

One-time costs	(BU & Acct #.)	Please fill in per Complement. The tot	ease fill in per Complement. The total will account for multiple positions if indicated above.							
1) Office Equip. & Furniti	110001.7210	15,000	15,000		30	0,000				
2) Computer Hardware	110001.7211.01	6,200	6,200		12	2,400				
3) Other (Please detail in	#N/A	3,000	3,000		6	5,000				
4)	#N/A					-				
Subtotal (Per L	Employee)	24,200	24,200	-	48	3,400				
Subtotal (Per Position)		\$ 48,400	\$ 24,200	\$ -	\$ 72	2,600				
2016 Total Annual Cost	s	\$ 282,503	\$ 148,772	\$ -	\$ 431	,276				
2017 Total Annual Cost	S	-	\$ -	\$ -	\$	-				
2018 Total Annual Cost	S	-	\$ -	\$ -	\$	-				
2019 Total Annual Costs		\$ -	\$ -	\$ -	\$	-				
Other- Computer Software	e (7211.02)									

Request Title	3 5	Sr. Building Officials	s (3 year conti	ract)			
8) Capital Funding							
Are there any Capital requests already submitted			elated to this A	ARR? (e.g. ne	w car)		
ASSOCIATED CAPITAL FUNDING Statu	Year asset Av		2016	2017	2018	2019	Total
2							\$ -
3							\$ -
TOTAL ASSOCIATED CAPITAL FUNDING			\$ -	\$ -	\$ -	\$ -	\$ - \$ -
9) Financial/Resource Detail			<u> </u>	<u> </u>	<u> </u>	Ψ -	ΙΨ -
Component		BU Acct. #	2016	2017	2018	2019	2020
REVENUE - continuous operating detail					Budget		Full-Yr. Adj.
1]
2							-
3							-
4							-
		Subtotal	-	-	_	_	•
REVENUE - one-time operating detail				L	I	I.	1
1							-
2							-
	•	Subtotal	-	-	-	-	-
EXPENSES - continuous operating detail (For staffii	ng costs please	fill out section 7)					
1 * Staffing costs (calculated field)		(From sect. 7)	302,624	-	-	-	
2 * Benefits		(From sect. 7)	56,052	-	-	-	
* Complement sch. Expenses (calculated field)		(From sect. 7)	-	-	-	-	
4							
5							
6							
7							
		Subtotal	358,676	-	-	-	
EXPENSES - one-time operating detail (For staffing	costs please fill	out section 7)	Ī	T	1		1
* Complement sch. Expenses (calculated field)		(From sect. 7)	72,600	-	-	-	-
2							-
3							-
		Subtotal	72,600	-	-	-	-
OFFSETS - cost savings, reductions, etc.	T			ı	T		1
Building Standard Reserves			(431,276)	72,600			-
							<u> </u>
3							-
		Subtotal	(431,276)	72,600	-	-	
TOTAL OPERATING BUDGET CHANGE			(0)	72,600	-	-	-
COMPLEMENTS & FT	ГЕ's		2016	2017	2018	2019	Total
# of positions requested		(From sect. 7)	3.00	_	_	_	3.00
FTE's		(From sect. 7)	3.00	-	-	-	3.00
FTE reductions/offsets		(Manual Field)					-
Net FTE's			3.00	-	-	-	3.00