

**CITY OF VAUGHAN**

**EXTRACT FROM SPECIAL COUNCIL MEETING MINUTES OF FEBRUARY 18, 2014**

Item 1, Report No. 3, of the Finance, Administration and Audit Committee, which was adopted, as amended, by the Special Council of the City of Vaughan on February 18, 2014, as follows:

***By approving the following:***

- 1) *That the following recommendation be approved in accordance with Communication C1, from the Interim City Manager and Acting Commissioner of Finance & City Treasurer, dated February 18, 2014:***
  - 1. *That the presentation entitled “Proposed 2014 Budget and 2015-2017 Plan” be received;***
  - 2. *That the Consolidated Proposed 2014 Budget as set out in this report be approved; and***
  - 3. *That the Consolidated 2015-2017 Plan as set out in this report be recognized;***
- 2) *That the following deputations and Communication be received:***
  - 1. *Mr. Guido Masutti, Riverview Avenue, Woodbridge;***
  - 2. *Mr. Kevin Hanit, Queensbridge Drive, Concord;***
  - 3. *Mr. Maurice Gabay, Serene Way, Thornhill, and Communication C4;***
  - 4. *Ms. Sigal Farkas, Serene Way, Thornhill; and***
  - 5. *Mr. Jeffrey Stone, Bathurst Street, Vaughan; and***
- 3) *That the following Communications be received:***  
**C2 *Director of Corporate Communications, dated February 13, 2014; and***  
**C3 *Presentation material entitled “Proposed 2014 Budget and 2015-2017 Plan, Special Council, February 18, 2014”.***

**1 DRAFT 2014 BUDGET AND 2015-2017 PLAN UPDATE**  
(Referred)

**The Finance, Administration and Audit Committee recommends:**

- 1) That the following motions be referred to the Interim City Manager and the Acting Commissioner of Finance & City Treasurer for consolidation into the draft budget and/or such response as required, for consideration at the Special Council meeting of February 18, 2014:**
  - a) That the recommendation contained in Communication C3, Memorandum from the Interim City Manager and the Acting Commissioner of Finance & City Treasurer, dated January 24, 2014, be approved as follows:**
    - 1. That the budget adjustments illustrated within Communication C3 to achieve a 2.5% tax rate increase be incorporated in the Proposed 2014 Budget and 2015-2017 Plan; and**
    - 2. That the revised Additional Resource Request (ARR) list be approved;**
  - b) That in view of the cost prohibitive nature, the construction of a sidewalk on the north side of Teston Road, from Quail Run Boulevard to Bathurst Street, be deferred until such time that this work can be coordinated with future road widening/reconstruction work by the Regional Municipality of York;**

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- c) That the recommendation contained in Communication C1, Memorandum from the Commissioner of Legal & Administrative Services/City Solicitor and the Director of By-law & Compliance, dated January 24, 2014, be approved as follows:
  - 1. That the request for the 2 ARR Clerical/Client Service positions for By-Law and Compliance be amended to provide for full-time 18-month contracts of employment as opposed to full-time permanent positions, given the on-going operational review of By-Law and Compliance and linkages with Access Vaughan and Engineering & Public Works to be further explored in that time period;
- d) That the recommendation contained in Communication C5, Memorandum from the City Clerk, dated January 29, 2014, be approved as follows:
  - 1. That the 2014 OMEX insurance premium increase of \$375,442 be funded initially through reallocating funds within the business unit; and
  - 2. That future requirements to sustain the premium increase be incorporated in the 2015-2017 plan as illustrated in the communication;
- 2) That the recommendation contained in Communication C2, Memorandum from the Interim City Manager, dated January 24, 2014, be approved as follows:
  - 1. That as the Vaughan Metropolitan Centre (VMC) is identified by Council as one of the City's priorities, Council endorse Staff, with the assistance of a consultant if needed, to prepare and report back to Council with a Terms of Reference for a Vaughan Metropolitan Centre Development Facilitator no later than May 2014;
  - 2. That the resources identified within the economic impact section amounting to \$1,483,000 be funded by a special one-time dividend from Vaughan Holdings Inc.;
  - 3. That these amounts be incorporated in the City's proposed 2014 budget and 2015-2016 plan;
  - 4. That Vaughan Holdings be requested to declare a special dividend in the amount specified in recommendation #2; and
  - 5. That consolidated project leadership for VMC implementation and facilitation be assigned to the Executive Director, Office of the City Manager;
- 3) That Communication C4 from Mr. Martin Segal, Quail Run Boulevard, Vaughan, dated January 28, 2014, be received; and
- 4) That the deputation by Mr. Guido Masutti, Riverview Avenue, Woodbridge, be received.

Report of the Acting Commissioner of Finance/City Treasurer, dated January 29, 2014

Recommendation

The Finance, Administration and Audit Committee, at its meeting of January 20, 2014, recommended (Item 6.1, Finance, Administration and Audit Committee Report No. 2):

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- 1) That the report of the Acting Commissioner of Finance & City Treasurer dated January 20, 2014, be deferred to the January 29, 2014, Finance, Administration and Audit Committee meeting to continue deliberations;
- 2) That Communication C2, Memorandum from the Commissioner of Engineering and Public Works and the Director of Engineering Services, dated January 17, 2014 (attached), with respect to Pedestrian Linkages at Teston Road and Bathurst Street – Ward 1, be deferred to the January 29, 2014, Finance, Administration and Audit Committee meeting;
- 3) That the following motions be referred to the Acting Commissioner of Finance & City Treasurer for consolidation into the draft budget and/or such response as requested:
  - a)
    - (i) That the funds allocated for Project No. EN-1990-14 (Railway Crossing Safety Assessment – City Wide) be retained in the 2014 Budget; and
    - (ii) That Communication C4, Memorandum from the Commissioner of Engineering and Public Works and the Director of Engineering Services, dated January 17, 2014, be received;
  - b) That the recommendation contained in Communication C5, Memorandum from the Commissioner of Engineering and Public Works and the Director of Engineering Services, dated January 16, 2014, be approved as follows:
    - (i) That Capital Project No. EN-1998-14, “Millwood Estates Servicing”, be considered as part of the 2014 Budget deliberation, to be funded on a temporary basis from the Water and Wastewater Reserves; and
    - (ii) That should Capital Project No. EN-1998-14 “Millwood Estates Servicing” be approved as a part of the 2014 Capital Budget, staff be directed to only initiate design works once a by-law is passed enacting a special local municipality levy in accordance with the Municipal Act 2001, to reimburse the Water and Wastewater reserves for the full capital cost and any accrued interest of the project; and
  - c) That Option 2, as outlined in Communication C6, Memorandum from the Commissioner of Engineering and Public Works dated January 17, 2014, regarding Recycling at Designated Canada Post Super Mailboxes be approved as follows:
    - (i) That the pilot project be eliminated and the requested \$26,000 Operating funds be directed to an extensive promotion and education program, along with a feasibility assessment of a potential dedicated anti-litter enforcement program.

#### **Report of the Acting Commissioner of Finance/City Treasurer, dated January 20, 2014**

##### **Recommendation**

The Finance, Administration and Audit Committee, at its meeting of January 15, 2014, recommended (Item 1, Finance, Administration and Audit Committee Report No. 1):

- 1) That the report of the Interim City Manager and the Acting Commissioner of Finance & City Treasurer dated January 15, 2014, be deferred to the January 20, 2014, Finance, Administration and Audit Committee meeting to continue deliberations;

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- 2) That the following motions be referred to the Interim City Manager and the Acting Commissioner of Finance & City Treasurer for consolidation into the draft budget and/or such response as requested:
  - a) That for 2014, a 2.50% tax increase be approved;
  - b) That staff be directed to initiate the design for watermain and sanitary sewer servicing for the Millwood Estates Community as a local improvement; and
  - c) That staff report further on the proposed pilot project PW-2067-14 (Recycling at Designated Canada Post Super Mailboxes) by referencing additional options to control littering;
- 3) That the presentation by the Acting Commissioner of Finance & City Treasurer and Communication C2, presentation material entitled, "*Draft 2014 Budget and 2015-2017 Plan UPDATE*", dated January 15, 2014, be received;
- 4) That the following deputations be received:
  1. Mr. Guido Masutti, Riverview Avenue, Woodbridge;
  2. Mr. Sam Maltese, Royal Ridge, Maple, representing Vaughan World Series Slo-pitch League; and
  3. Mr. Richard Lorello, Treelawn Boulevard, Kleinburg; and
- 5) That Communication C1, memorandum from the Commissioner of Community Services, dated January 14, 2014, be received.

#### **Contribution to Sustainability**

Sustainability by definition focuses on the ability to maintain an activity over an extended time horizon. Financial planning is the process of allocating limited resources to achieve the City's objectives and established priorities. Responsible planning allocates resources in a way that balances needs and aspirations of the present without compromising the ability to meet those of the future. The City's budget and plan contributes to sustainability by developing a longer term view of the City's requirements and attempts to balance the timing and funding of programs, infrastructure renewal, development projects and corporate initiatives, which are essential to build and maintain the City. Moving forward, future planning will become increasingly important to assist stakeholders in developing sustainable and responsible funding strategies.

#### *The Budget Objective*

"To balance the pressures of maintaining existing services and growth requirements against available future City funding/resources necessary to undertake and manage operations and corporate initiatives"

This is a key component of the Council approved Budget Guidelines, along with two core principles: Managing our future & Managing tax increases. Collectively, these principles have aided in developing realistic and responsible financial plans.

#### **Economic Impact**

The Draft 2014 Budget and 2015-2017 Plan was presented and received at the Finance and Administration Committee meeting of November 12, 2013. Since that time, new information has come forward and decisions have occurred, which resulted in adjustments to the Draft Budget. Overall the combined adjustments have a positive impact on the City's Draft Budget. Below is a

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high level summary illustrating the revised budget requirements and the associated tax rate increase for the average home. More specific details related to specific adjustments are provided within the report.

<b>Draft Budget Adjustments</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>
Draft Tax Rate (Base + ARRs)	4.80%	5.49%	3.97%	4.76%
Draft Budget Requirement	\$ 7,542,377	\$ 9,286,358	\$ 7,243,217	\$ 9,383,968
Draft Budget Adjustments	\$ (2,112,889)	\$ 180,199	\$ 1,347,615	\$ (606,761)
Revised Budget Requirement	\$ 5,429,488	\$ 9,466,557	\$ 8,590,832	\$ 8,777,207
Revised Tax Rate Increase	3.47%	5.69%	4.64%	4.39%
Increase on Avg. Tax Bill	\$43	\$73	\$63	\$62

#### **Communication Plan**

In addition to today's Finance Administration and Audit Committee meeting, four meetings were held in November and December, two evening and two day meetings. Two additional meetings are scheduled on January 20 and January 29 to provide further opportunity for public input and Finance and Administration Committee discussion. All meetings are advertised on the City's website, at community centres and libraries, on TV monitors within City Hall and on social media.

A Special Council Meeting will be held before budget approval to provide the public with a final opportunity to comment on the Proposed 2014 Budget and 2015-2017 Plan. This meeting is anticipated in late January or early February and will be advertised in advance and consistent with the City's public notification by-law once a date has been set.

Following approval of the budget, the City will communicate budget highlights by employing a variety of tactics, including a media release, website content, social media messages, a blog, an eNewsletter post, and an internal message to staff. The media releases will articulate the strong management practices and oversight the City has in place to provide residents with value for their property tax dollar.

#### **Purpose**

The purpose of this report is to provide an update on recent budget adjustments, receive direction regarding the Draft 2014 Budget and 2014-2017 plan, and schedule a Special Council evening meeting for Budget Approval. A consolidated report will be submitted to the Special Council meeting incorporating any further adjustments or direction resulting from continuing budget deliberations.

#### **Background – Analysis and Options**

Preparation of the Budget begins early in the year. As a result of this early timeline, budget estimates and assumptions are required. The Draft 2014 Budget and 2015-2017 Plan was presented on November 12<sup>th</sup>, 2013. However adjustments are necessary to update the Draft Budget and Plan to reflect evolving events, more current information, and Committee direction. Detailed below is a summary of budget adjustments to date and each adjustment is separately and briefly discussed.

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<b>Summary of Adjustments</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>
Favourable/(Unfavourable)				
<b><u>Budget Adjustments</u></b>				
PowerStream Dividend	1,000,000	(175,000)	(600,000)	1,050,000
VHI Staff Support Recovery	100,000	-	-	-
Debenture Payment Reserve	580,000	-	-	355,000
Long Term Debt	-	155,993	(140,213)	(344,997)
Employee Benefits	547,423	(17,166)	(138,849)	(31,864)
Contingency	378,204	(71,880)	17,519	91,364
ARR Adjustments	(135,228)	(42,043)	(201,023)	(245,719)
Anticipated Labour Savings	300,000	-	-	-
Fleet Department Adjustment	55,723	196	196	197
Council Budget Adjustments	(293)	(15,527)	4,707	25,303
Additional Regional Councillor	24,003	268,539	4,611	4,684
Election Reserve Contribution	(50,000)	-	-	-
Electricity Rate Increase	(85,465)	(204,947)	(222,121)	(247,200)
Assessment Growth	(601,478)	(78,364)	(72,442)	(50,007)
<b>Total Budget Adjustments</b>	<b>\$ 2,112,889</b>	<b>\$ (180,199)</b>	<b>\$(1,347,615)</b>	<b>\$ 606,761</b>

**PowerStream Dividends**

Year-Over-Year Change			
2014	2015	2016	2017
\$ 1,000,000	\$ (175,000)	\$ (600,000)	\$ 1,050,000

PowerStream dividends were initially based on a forecasted dividend distribution provided in June 2013. Recently, PowerStream has revised its core dividend distribution forecast as part of the annual budget process, which was officially approved by their Board of Directors on December 18, 2013. Due to improved performance, efficient tax management practices, and regulatory changes, the dividends in 2014-2017 are expected to be higher in each year than originally forecasted. The revised forecast is showing a decrease for the dividends paid in 2016 until a full rebasing occurs. PowerStream expects to take advantage of a new regulatory framework issued by the Ontario Energy Board and rebase in 2016 resulting in a forecasted increase of 2017 dividends.

**Vaughan Holdings Inc. (VHI) Staff Support Recovery**

Year-Over-Year Change			
2014	2015	2016	2017
\$ 100,000	\$ -	\$ -	\$ -

In the fall of 2013, VHI Board Members approved a cost recovery for the use of City of Vaughan staff to support Vaughan Holdings Inc. activities. The estimated amount is \$100,000 and will help to offset administrative, secretarial, financial and management requirements. This figure is currently applied corporately, but will be allocated evenly to departments in the following update.

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#### **Debenture Reserve Transfer**

Year-Over-Year Change			
2014	2015	2016	2017
\$ 580,000	\$ -	\$ -	\$ 355,000

To minimize the impact on the tax base, the reserve transfer was revisited and as a result it was determined that an increased reserve transfer to further smooth and offset debenture payments is sustainable.

#### **Long Term Debt**

Year-Over-Year Change			
2014	2015	2016	2017
\$ -	\$ 155,993	\$ (140,213)	\$ (344,997)

A re-evaluation of debt requirements has resulted in a change in the anticipated timing of debt. This resulted in slight adjustments to the payments planned in the forecasted years. Debentures are issued post project completion and dependant on project progress, estimated issue timing, and regional interest rates.

#### **Employee Benefits**

Year-Over-Year Change			
2014	2015	2016	2017
\$ 547,423	\$ (17,166)	\$ (138,849)	\$ (31,864)

Employee benefit rates incorporate a number of factors including Canada Pension Plan (CPP), Employment Insurance (EI), Great West Life (GWL) and OMERS. More current information regarding thresholds for CPP, EI and OMERS were lower than the estimates used in the November 12<sup>th</sup> Draft Budget and Plan. In addition, the Draft Budget & Plan incorporated an estimate for OMERS rate increases based on historical trends which did not materialize. These adjustments resulted in an overall favorable change of \$547K.

#### **Contingency**

Year-Over-Year Change			
2014	2015	2016	2017
\$ 378,204	\$ (71,880)	\$ 17,519	\$ 91,364

In 2013 a number of labour agreements had expired such as Fire & Rescue Services, CUPE Clerical Technical and Non-union. In the fall of 2013 new agreements were finalized and as a result of negotiations contingency funds can be reduced. In addition, Contingency includes funds for other unplanned events which were adjusted.

#### **ARR Adjustments**

Year-Over-Year Change			
2014	2015	2016	2017
\$ (135,228)	\$ (42,043)	\$ (201,023)	\$ (245,719)

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As a result of the above labour agreement negotiations, approved cost of living adjustments have been included within the ARR requests. These costs were estimated corporately and offset by the above contingency adjustment.

#### **Anticipated Labour Savings**

Year-Over-Year Change			
2014	2015	2016	2017
\$ 300,000	\$ -	\$ -	\$ -

Current practice is to budget for anticipated employee turnover or “churn”. This figure is planned for corporately and is used to offset department gapping and vacancy savings that occur throughout the year. Third quarter results illustrated slightly better performance and as a result to more align with actuals the City’s anticipated labour savings is being adjusted by \$300k. The total anticipated labour savings represents a 3% churn and is reflective of market trends. It should be noted there are various unpredictable factors driving anticipated labour savings and future results may vary from plan.

#### **Fleet Department Adjustment**

Year-Over-Year Change			
2014	2015	2016	2017
\$ 55,723	\$ 196	\$ 196	\$ 197

An administrative correction was required to properly restate mechanical staff budget in relation to the breakdown between productive and non-productive time, which was initially recorded in both areas.

#### **Council Budget Adjustments**

Year-Over-Year Change			
2014	2015	2016	2017
\$ (293)	\$ (15,527)	\$ 4,707	\$ 25,303

On November 25th, 2013 a report on the Council Office Expenditure Budget was presented. The majority of this increase was included within the November 12th, 2013 Draft Budget and Plan. However, due to updates in population and business figures minor adjustments were required.

#### **Additional Regional Councillor**

Year-Over-Year Change			
2014	2015	2016	2017
\$ 24,003	\$ 268,539	\$ 4,611	\$ 4,684

The draft budget included provisional funding in anticipation of York Region changing the size of its Council by increasing the number of members from Vaughan from four to five. However, the change was contingent on receiving a triple majority support by January 1<sup>st</sup>, 2014, which did not occur. As a result, the draft budget have been adjusted accordingly. The impact on the budget was for 1 month in 2014 and a full year impact in 2015. The net effect on the Draft Budget is shown in the table above.



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##### **Election Reserve Contribution**

Year-Over-Year Change			
2014	2015	2016	2017
\$ (50,000)	\$ -	\$ -	\$ -

A report regarding the Election Reserve was tabled on December 2<sup>nd</sup> with Council endorsement occurring on December 10<sup>th</sup> to include the recommend changes in the Draft Budget & Plan. Based on the report an additional annual contribution in the amount of \$50,000 is required to meet election requirements. In addition, the report recommended that the Election Coordinator be converted to a full time complement within the City Clerk's Office. This request was submitted as an ARR and has a zero net operating impact and does not affect the reserve position as this increase will be accommodated by adjusting the election reserve contribution and associated expenses. The adjustment to the reserve contribution is included in the updated Draft Budget and Plan. No adjustment is required for the staffing change as it was initially submitted as an ARR.

##### **Electricity Rate Increase**

Year-Over-Year Change			
2014	2015	2016	2017
\$ (85,465)	\$ (204,947)	\$ (222,121)	\$ (247,200)

In early December the Ontario Provincial Government announced substantial increases to the electricity rates over the next three years. The Draft Budget & Plan guidelines allowed for a estimated 4.9% price increase based on historical trends, which will not cover the announced increase and therefore an additional adjustment is required.

##### **Assessment Growth**

Year-Over-Year Change			
2014	2015	2016	2017
\$ (601,478)	\$ (78,364)	\$ (72,442)	\$ (50,007)

Assessment growth represents the year over year increase as a result of new residential and business construction activity in the City. The Municipal Property Assessment Corporation (MPAC) is responsible for all property assessment related valuation in the Province of Ontario and is mandated to provide the City with a final assessment report in December.

To prepare the Draft Budget and Plan, staff conservatively estimated the assessment growth figure based on preliminary reports, historical trends, and recognizing general MPAC processing concerns. The 2014 assessment growth was budgeted at 2.25% or \$3,455,005. This figure is much lower than traditional growth figures, typically over \$4m for years 2009- 2012 and as high as \$4.8M. 2013 was slightly below historical trends, but thought to be a result of a general focus on GTA reassessment activities, as most GTA municipalities experienced a similar trend. However, this trend continued into 2014 for most GTA municipalities. In response, the City provided a letter to MPAC illustrating its concerns.

The final MPAC report was received on December 10<sup>th</sup>, which illustrates a 1.85% assessment growth figure or \$2.8M, which is far below the City's conservative estimate and the lowest assessment growth percentage experienced since before 2002. Although a moderate tempering of growth is possible the most recent figure is extremely low and was not expected. A number of other GTA municipalities have experienced a similar situation indicating this is not a Vaughan specific challenge.

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#### **Budget Communications to date**

Since November 12<sup>th</sup>, 2013, staff provided a number of budget related communications to the Finance and Administration Committee on a variety of topics. Many of these communications were intended to satisfy additional information requests. For reference purposes a list of these communications are provided as Attachment #6.

#### **Relationship to Vaughan Vision 2020 / Strategic Plan**

Developing the 2014 Budget and 2015-2017 Plan is the process of allocating and approving the resources necessary to continue operations and implement Council's approved plans. Embedded within the City's Budget and Plan are resources to move Vaughan's Vision forward. Furthermore, there are specific additional resource requests and capital funds earmarked to support the City's preferred initiatives and strategic themes.

#### **Regional Implications**

There are no Regional implications associated with this report.

#### **Conclusion**

As a result of the early budget timeline, estimates and assumptions are required. As more current information becomes available and additional review is undertaken, adjustments are needed. Within the report are adjustments based on current information applied to the Draft 2014 Budget and 2015-2017 Plan. Below is a summary of the revised budget requirement and associated tax rate increase for the average home.

<b>Revised Draft Budget</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>
Revised Tax Rate Increase	3.47%	5.69%	4.64%	4.39%
Increase on Avg. Tax Bill	\$43	\$73	\$63	\$62

Illustrated below is the estimated 2014 total property tax bill for the average home in Vaughan, valued at \$551,000. It is important to note, that although York Region's preliminary property tax rate increase is only 1.54% its contribution to the overall increase represents 44% or \$34. This is largely because half of the Property Tax bill is allocated to the Region of York. Overall, the average total property tax bill in Vaughan will increase by \$77 or 1.68%. Vaughan's local portion amounts to a \$43 increase or 0.94% of the total property tax bill.

<b>Property Tax Bill</b>	<b>2013 Property Tax</b>	<b>Est. Increase</b>		<b>Est. 2014 Property Tax</b>	
		<b>%</b>	<b>\$</b>		
<b>City of Vaughan</b>	<b>1,228</b>	<b>3.47%</b>	<b>43</b>	<b>1,271</b>	<b>27%</b>
Hospital Levy	60	0.00%	-	60	1%
Region of York	2,238	1.54%	34	2,272	49%
Provincial (Education)	1,071	0.00%	-	1,071	23%
<b>Total Tax Bill</b>	<b>4,597</b>	<b>1.68%</b>	<b>77</b>	<b>4,674</b>	<b>100%</b>
<i>* 2014 Estimated Property Taxes are based on the avg. home value of \$551K</i>					

#### **Attachments**

- Attachment 1: Draft Operating Budget Revenue and Expenditure Summary
- Attachment 2: 2014-2017 Additional Resource Request Summary
- Attachment 3: Capital Project Listing by Department

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Attachment 4: Capital Project Summarised by Funding Source  
Attachment 5: Capital Reserve Continuity Schedule  
Attachment 6: List of Staff Communications

**Report prepared by:**

Howard Balter, CGA  
Acting Manager, Operating Budget & Activity Costing Ext. 8338

Jackie Macchiusi, CGA  
Manager, Capital and Reserves Planning, Ext. 8267

(A copy of the attachments referred to in the foregoing have been forwarded to each Member of Council and a copy thereof is also on file in the office of the City Clerk.)



**VAUGHAN**

C 1.1

C	1
COMMUNICATION	
FAA -	JAN 29/14
ITEM -	1

**DATE:** January 24, 2014

**TO:** Honourable Mayor and Members of Council

**FROM:** MaryLee Farrugia, Commissioner of Legal & Administrative Services/City Solicitor  
Gus Michaels, Director of By-law & Compliance

**RE:** **COMMUNICATION**  
**Finance, Administration & Audit Committee Meeting January 15, 2014**  
**Draft 2014 Budget and 2015 – 2017 Plan**  
**ARR for 2 full-time Clerical/Client Service Positions**

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At the Finance, Administration & Audit Committee meeting on January 15, 2014, clarification was requested regarding the 2 full-time ARR Clerical/Client Services positions for the By-law & Compliance Department (B&C), for further consideration of the Finance, Administration & Audit Committee on January 29, 2014.

**Recommendation:**

That the request for the 2 ARR Clerical/Client Service positions for B&C be amended to provide for full-time 18 month contracts of employment as opposed to full-time permanent positions, given the on-going operational review of B&C and linkages with Access Vaughan and Engineering & Public Works to be further explored in that time period.

**Existing Service Levels:**

There are presently 2 functions within B&C that operate on a 24 hour, 7 day a week basis:

1. Parking & Signs;
2. Animal Services.

There are 2 additional functions operating on extended hours, 7 days a week:

1. Special Enforcement Unit (seasonal until 2:00 am);
2. Licensing Enforcement (as required).

Field officers are engaged in these **after hours** enforcement activities relating to parking, signs, noise, other nuisances, licensing, park and community centre patrols and responding to any unsafe calls that are received. As an aside, the Special Enforcement Unit responds to complaints regarding unlawful activity and conduct in City parks and community centres in concert with the York Regional Police, where required. The role of the City's third party security services provider, contracted through Parks & Forestry Operations is to patrol City parks and secure the City's physical assets, address park property issues (such as broken glass, lights left on, hazards and permit disputes), and contact B&C and York Regional Police to report any unlawful activity and conduct. Further, the security services contract does not give the service provider authority to enforce City by-laws.

In addition, the Administrative Monetary Penalty ("AMP") Program presently operates until 8:30 pm, 2 nights per week, which includes: screenings (penalty notice disputes), scheduling of hearings, payment of parking tags and issuance of parking permits.

As reflected in the B&C Business Plan for 2014-2017, logical projections based on past growth has identified a significant expected **64%** increase in service demands for B&C that have and will continue to outpace the Department's resource and service capabilities. This upward swinging trend when viewed over a 6 year period reflects a significant increase in demands for service, **from 8,920 service requests in 2011 to 13,765 by the end of 2016**. To address these demands, the B&C Department is currently undergoing a comprehensive operational review in order to seek efficiencies, identify gaps and explore opportunities to more effectively meet service demands.

#### **Existing Administrative Support for After Hour B&C Operations:**

Although these 5 B&C functions operate after normal business hours, there is virtually no administrative support provided to field officers after hours. There is an intake function being performed by other areas of the Corporation **after hours** as set out below. The following sets out the support services provided for B&C operations both during normal business hours and after hours:

- During normal business hours up until 4:30 pm from Monday to Friday only, Access Vaughan provides a first single point of contact with the public for general inquiries. Inquiries that are not complex are answered by Access Vaughan without a referral to B&C. Access Vaughan integration with B&C includes Access Vaughan providing education and information for 24 call types, 10 of which Access Vaughan has the ability to open files for B&C. More specific or complex inquiries regarding by-laws and complaints that require any follow-up are referred by Access Vaughan to B&C for assessment, triage and assignment to an officer for response/action. In the case of B&C, only 30% of the calls are dealt with by Access Vaughan without a referral to B&C due to the nature of the types of calls received. Further, callers often request to be transferred as they wish to speak directly with B&C from whom they have received correspondence or notices. Presently Access Vaughan does **not** provide any services in support of B&C on weekends or after hours. However, there is an ARR request by Access Vaughan to extend its operation until 8:30 pm on weekdays and could support B&C until 8:30 pm by providing first point of contact with the public for general inquiries only. After 8:30 pm there would still be no intake for calls from the public or Councillors for nuisance, noise, parking etc. by Access Vaughan. Access Vaughan has advised that with the addition of its ARR requests, it could offer services up until 10:30 pm if there is call demand for B&C matters;
- Presently Access Vaughan calls are routed to an "automated" Case Tracking System (CTS) and phone queuing system, reviewed by B&C staff for assessment, prioritization and dispatch by B&C support staff to officers in the field until 4:30 pm. Even if Access Vaughan were extended beyond 4:30 pm, there would be no B&C staff to liaise with for this triage function. Hence, the processing and response would not be made by B&C until the next business day at the earliest. In December 2013, 1,025 calls were transferred from Access Vaughan to the B&C phone queue for response;
- Engineering & Public Works ("EPW") provides dispatch of calls directly to field officers after hours *until midnight*. This function is an add-on to EPW's core function of dispatching for road works etc. Therefore, there is no automation, tracking or reporting of B&C calls taken through this service. Dispatched calls from the previous evening are forwarded via fax the following business day to B&C for creation and assignment of case files by B&C clerical support staff. After midnight, all incoming calls to the City's general phone line are routed to the "after hours

# C 1.3

answering service", an external company who conduct a similar support function to that provided by EPW for B&C. In addition, the scope for the functional review being completed for EPW includes an assessment of consolidating dispatch (or part thereof) with Access Vaughan;

- There is presently no after hours in-field support for in field officers to verify license plates, overnight parking etc.;
- There is limited counter services in B&C up until 8:30 pm, twice weekly, in support of the Administrative Monetary Penalty Program ("AMP"), including but not limited to, supporting the screening process, scheduling of dispute hearings and payment of tags;
- There is limited creation of case files until 4:30 pm by Access Vaughan for B&C and no creation of case files by P&PW dispatch for B&C after hours.

## **Duties of Proposed B&C ARR Positions:**

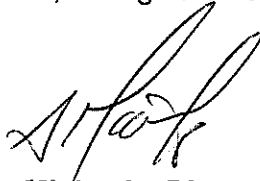
The proposed positions are intended to provide a level of B&C departmental service more in line with current operating hours and service demand expectations. It is proposed that these 2 additional positions will provide administrative support coverage to field officers up until midnight. The following specific duties will be provided by these 2 ARR positions **after hours**:

- Respond to incoming calls from the public and Councillors for health & safety, nuisance (e.g. noise), priority parking complaints, etc.;
- Provide detailed subject matter information regarding by-laws and related enforcement activities to public inquiries and complaints;
- Monitor CTS and phone queues;
- Triage calls in order of importance for creation of case file, assignment and dispatch;
- Dispatch calls to officers in the field for follow-up;
- Provide direct support by searching databases and relaying information in a timely manner to officers in the field, such as license plate data;
- Support the AMP program as required in the evenings (2x week);
- Update various databases, including creation of Notices and Orders for mailing or service;
- Assist in gathering information and preparation of court documents and files;
- Monitor, assess and respond to departmental email inquiries from the public;
- Prioritize other calls for assignment the following day to B&C officers;
- Input field officers' reports into multiple databases and IT systems;
- Any additional clerical support functions as required.

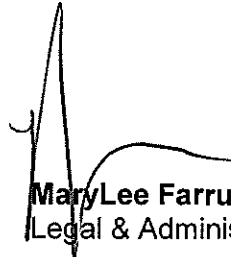
C 1.4

**Conclusion:**

Approval of these 2 proposed B&C full-time contract positions for 18 months, in lieu of permanent positions as reflected within the ARRs, will allow for the conclusion of the Departmental operational review, assessment of service calls and demands over this period, followed by a staff report to the Finance, Administration & Audit Committee, reflecting findings and possible options of continuing the service, through the 2015/2016 Budget process.



**Gus Michaels, Director**  
By-law & Compliance Department



**MaryLee Farrugia, Commissioner/City Solicitor**  
Legal & Administrative Services



C2.1

C 2
COMMUNICATION
FAA - JAN 29/14
ITEM - 1

**DATE:** January 24, 2014

**TO:** Hon. Maurizio Bevilacqua, Mayor and Members of Council

**RE:** **COMMUNICATION**  
**FINANCE, ADMINISTRATION AND AUDIT COMMITTEE – JANUARY 29, 2014**  
**Funding Request: Vaughan Metropolitan Centre Development**  
**Implementation and Facilitation**

---

**Recommendation:**

The Interim City Manager, in consultation with the Senior Management Team recommends:

1. That as the Vaughan Metropolitan Centre (VMC) is identified by Council as one of the City's highest priorities, Council endorse Staff, with the assistance of a consultant if needed, to prepare and report back to Council with a Terms of Reference for a Vaughan Metropolitan Centre Development Facilitator no later than May 2014, and;
2. That the resources identified within the economic impact section amounting to \$1,483,000 be funded by a special one-time dividend from Vaughan Holdings Inc.; and
3. That these amounts be incorporated in the City's proposed 2014 budget and 2015 -2016 plan; and
4. That Vaughan Holdings Inc. be requested to declare a special dividend in the amount specified in recommendation #2; and,
5. That consolidated project leadership for VMC implementation and facilitation be assigned to the Executive Director, Office of the City Manager.

**Economic Impact:**

The development of the VMC is a very complex and integrated project and to implement the building of the VMC in the manner intended, resources are required. Recognizing the pressures associated with this endeavor and balancing the need to minimize property tax increases, staff are looking to secure one-time funding totaling \$1,483,000 to move forward. In recent committee meetings, Members of Council have suggested the potential to leverage funds within Vaughan Holdings through a one-time dividend issue. Detailed below are the initial implementation and facilitation costs recommended by staff. If endorsed, the City's proposed 2014 budget and plan will be adjusted to incorporate the funding and costs illustrated, with no impact on taxation.

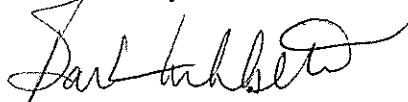


**Conclusion:**

It is important that Council and Staff have a full understanding of the intricacies of planning, infrastructure and development while building the continuity and longer-term plans with multiple stakeholders. A Development Facilitator will help to create an integrated, stronger, proactive implementation plan to maximize return on investment, including the overall value and quality of the retail, residential and office offering in the VMC, all of which deliver on Council's vision for the City's new downtown, the Vaughan Metropolitan Centre.

Recognizing the need to balance resources and tax increases the resourcing plan illustrated within this report will be fully funded by a special one-time dividend from Vaughan Holdings Inc.

Respectfully Submitted,



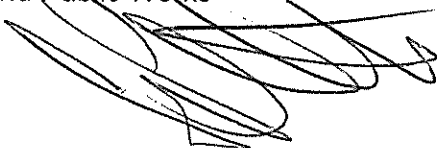
BARBARA CRIBBETT  
Interim City Manager



JOHN MACKENZIE  
Commissioner of Planning



PAUL JANKOWSKI  
Commissioner of Engineering  
and Public Works



JOSEPH PITTARI  
Commissioner of Strategic Services




MARY LEE FARRUGIA  
Commissioner of Legal and Administrative  
Services



MARLON KALLIDEEN  
Commissioner of Community Services



JOHN HENRY  
Acting Commissioner of Finance



TIM SIMMONDS  
Executive Director, City Manager's Office

Attachment: Active VMC Projects – Public Initiatives

C2.3

## Resource Requirements

### 1. Facilitation Costs: \$475,000.00

A one-time funding request of \$475,000 is being requested which will be used over a three to four year period for the purpose of retaining and utilizing a Development Facilitator for the VMC.

A small amount of the funding not to exceed \$35,000 will initially be used for a limited assignment to retain an outside consultant with City-building expertise to work with stakeholders to assist staff in preparing a draft Terms of Reference, business cases and strategies of a Development Facilitator and report to Council with the final Terms of Reference no later than May 2014. The remainder of the funds will be used to execute a multi-year contract with a Development Facilitator through a public competitive procurement process in accordance with the consolidated purchasing policy.

### 2. Legal and Administrative Services: \$887,968.00

There are many complex development related issues in the VMC that do not exist elsewhere in the City which require expert advice, lengthy agreements and numerous transactions. Legal expertise in urban development is needed to advise on all the matters, projects, and strategies set out on Attachment #1, and particularly the Priority 1 matters. To illustrate some of the complex agreements and transactions which will be required, are;

- tunnel agreements and conveyances related to the subway,
- agreements and transactions for the YRT Bus Rapid Transitway on Highway 7,
- complex subdivision/site plan conditions and development and servicing agreements for the future developments,
- section 37 agreements,
- strata title conveyancing and maintenance agreements,
- potential affordable housing agreements,
- park development/urban square agreements and continuing legal issues surrounding the Black Creek Renewal Project.

Many of these will be ongoing projects for a number of years and will require a full-time lawyer. A lawyer on staff is more cost effective than external counsel and will provide faster and more efficient service when easily accessible by City staff. This lawyer would also require law clerk support for documentation preparation and Land Registry conveyancing. Both positions are recommended to be four year contract positions, with the annual cost for the lawyer at \$152,682 (2014 to 2017 total-\$610,728) and the law clerk at \$69,285 (2014 to 2017 total-\$277,140). The four year cost would be \$887,968.

### 3. Community Services: \$120,000.00

Community Services requires consultants to perform technical services studies and assist in the design elements for urban parks and strata park development. The consultants would also assist in the development and maintenance guidelines for parks in the VMC. The estimated cost for these services is \$120,000. As noted with the Development Facilitator, the consultants would be retained through a public competitive procurement process in accordance with the consolidated purchasing policy.

C2.4

### **Background:**

The vision of the new downtown is a vibrant, modern urban centre for residents and businesses that encompass all amenities of urban lifestyle from inspiring multi-use office towers, residences, open green space and urban squares, pedestrian shopping areas and restaurants, to walking and cycling paths. All coexisting with some of the most technologically advanced sustainable buildings in the world. With approximately 179 hectares (442 acres) of development opportunities, it includes:

- Projected office development: 1.5 million sq.ft.
- Projected retail development: 750,000 sq.ft.
- Minimum of 12,000 residential units
- Population potential: 25,000 new residents
- Employment potential: 11,000 jobs of which 5,000 will be office jobs

### **Policy and Project Development**

This request is separate from work to finalize the Council endorsed policy framework that is currently subject to OMB appeals and an OMB mediation process being led by Legal with input from staff from the Planning, Public Works and Engineering, Community Services and Finance Commissions. The expected funding related to OMB appeals including VMC Secondary Plan appeals is outlined in a separate report being prepared jointly by the above noted Commissions.

### **Why a Development Facilitator**

Senior Management has identified that given that the planning of the new downtown is well underway and that a considerable amount of time and resources have been spent on plans and studies that have yielded valuable information, the intention of a Development Facilitator will be to take on an implementation leadership role in helping to attract and leverage investment to create the vibrant downtown City Council wants to achieve by working in concert with landowners, relevant agencies and Ministries of the Province, the Region, City Manager and Senior Management Team. Given the timelines associated with the planning requirements of many of the VMC projects as identified in Attachment 1, and the need to focus on maximizing the value of the VMC to the City, it is advantageous to locate the Facilitator within the City Manager's Office to ensure a distinct separation from one particular Commission of the City in terms of internal administrative and operational responsibility. As such, Senior Management proposes that the Development Facilitator report directly to the Executive Director, Office of the City Manager.

Over the course of the past three years, much success has been achieved on a development-by-development basis, such as; VMC Subway Station, EXPO City, and SmartCentres KPMG Office Development. This work aligned with Council's objectives will ensure that when the subway begins operation in the next 24-36 months the initial form of development is in place.

Today, Staff across all commissions continue to be focused on more than 20 city initiated projects in the VMC that are dependent on each other to varying degrees – all having multiple sub-projects. These include; the VMC Secondary Plan, Black Creek Renewal Project, Public Parking Strategy, and VMC Streetscape and Open Space Masterplan to name but a few [ATTACHMENT 1: ACTIVE VMC PROJECTS].

Since 2010 staff in the various City departments have been leading work in the VMC by initiating and completing policy and infrastructure projects to set the stage for development.

C2.5

Since 2011 the Commissioner of Planning has, with support of other Commissions, and external agencies and stakeholders, prepared and implemented a VMC Implementation Plan that has helped create the platform for major redevelopment and construction that is now underway and visible. The outcome of this effort has been regularly communicated to stakeholders and Council through presentations at the VMC Subcommittee of Council and other external presentations.

From 2014 onward, it is expected that the development effort will continue and will require a primary point of contact for day-to-day activity and to act as a principle point of contact for the landowners to advance the City's interests including optimizing value of planned investments. A Development Facilitator will play a vital role in the City's ability to move to the next development phase of the VMC and to align city projects with landowner and agencies (transit agencies, school boards) development plans.

Upon resolution of the VMC Secondary Plan OMB appeals and processing of additional development applications there is a substantial body of work involving cooperation of stakeholders driving toward the development of the VMC. This includes working with stakeholders to plan and design City and public infrastructure such as the proposed community center, Library, and schools, taking into account market realities and development phasing.

In addition, it would be advantageous to have an expert with City building experience to help advise and monitor the work of consultants engaged by the City and Staff across all commissions. This expert could help staff refine and develop business cases and more detailed plans. Such expertise would also help address the current Staff burden associated with coordination of consultations with the public and stakeholders, as well as internal departments and the various external public agencies.

### **Deliverables and Outcomes**

The Development Facilitator will be tasked with clear deliverables including development of an updated VMC Implementation Plan that benefits from input from Council and stakeholders. The updated VMC Implementation Plan will be informed by extensive consultation with stakeholders and by detailed cost benefit analysis. The Development Facilitator will oversee and report to Council regularly on VMC project management from the City's perspective. As well, given the complexity of issues in creating a comprehensive plan for the VMC, the role requires the Development Facilitator (group/individual) to have a proven track-record of development experience in implementing transit oriented development in a downtown context. The Facilitator will need to have the knowledge, skill set and approach to move City projects forward expeditiously and in a way that leverages City and public sector investments while recognizing the City's fiduciary duty, existing City processes and obligations under legislation and the dynamics of multiple landowners with competing interests and varying timelines for development.

One specific project that the Development Facilitator will be tasked with advancing will be to prepare options and financial implications for implementing future planned City projects such as the Library and community center that may include co-development of City of Vaughan facilities with landowners or public agencies so as to achieve the Council endorsed objective of Community uses and schools within the Transit Station Precinct of the VMC.

Another specific project may involve continued collaboration with partners toward funding and construction of phases of the Black Creek Renewal project pending the outcome of facilitation/OMB mediation processes and the completion of the environmental assessment.

C2.6

## ATTACHMENT 1

### ACTIVE VMC PROJECTS - PUBLIC INITIATIVES

UPDATED : JAN 20, 2014

[illegible]

C2.7

COMPLETED VMC PROJECTS - PUBLIC INITIATIVES

PROJECT NAME	Status	Date Initiated	Target Completion	Lead	Contact	Q4	2010				2011				2012				2013				2014				2015				2016			
							Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
VMC Gantt Chart		04/01/10	ongoing	PLA	AS/AR																													
Transportation Master Plan		04/01/10	01/04/12	ENG	MF																													
Black Creek Optimization Master Plan Study		04/01/10	01/04/12	ENG	MF																													
District Energy -Phase 1 – Feasibility		05/03/10	07/05/11	ED	TS																													
Site Plan for VMC subway station		08/02/10	05/10/11	TTC	JK																													
Establish Urban Design Review Panel and formal Review Process		01/04/11	07/06/11	PLA	RB																													
VMC Servicing/SWM Strategy Master Plan		04/01/11	04/03/12	ENG	MF																													
Hwy 7 Culvert Crossing Decision Discussion		05/31/11	03/30/12	ENG	AP, MF, YR, VIM																													
Hwy 7/Maplecrete Intersection configuration		09/29/11	03/30/12	ENG	AP, YRT, YR																													
Joint York/City VMC & Area Transportation Study		10/31/11	07/31/12	ENG	SH																													
Urban School Site Plan Design Workshop		01/02/12	04/02/12	PLA	AH																													
Report on Strategy for requiring Land Owners Group/Cost Sharing Agreements		01/03/12	10/03/12	PLA	JM																													
Parking Standards Zoning By-law Draft Report		01/03/12	01/03/13	PLA	AH																													
Public Hearing Report on Parking Zoning By-Law		01/01/12	01/09/13	PLA	AH																													
Additional Study on 400/7 Ramp Terminal Design		07/31/12	02/14/13	ENG	SH																													
1st of Strata Parking Reports for VMC Subcommittee		07/03/12	11/01/12	PLA	AH																													
Strata Parking Policy Report outlining Guiding Principles for Strata Title Arrangements		02/04/13	04/11/13	PLA	AH, RM																													
Dev't of Sustainability Guidelines/Integrated Sustainability System for VMC		01/02/12	10/03/13	PLA	TI																													

- on schedule
- underway
- on hold
- completed

VAUGHAN STAFF	
AH	Armine Hassakourians
AP	Andrew Pearce
AR	Amy Roots
AS	Anna Sicilia
CN	Christina Napoli
CS	Claudia Storto
GW	Gary Williams
JL	Jennifer Ladouceur
JM	John Mackenzie
JR	Jennifer Rose
LH	Liana Haughton
LN	Lloyd Noronha
MF	Mike Priori
MR	Mary Reali
MT	Martin Tavaras
MW	Maira Wilson
PJ	Paul Jankowski
RB	Rob Bayley
RM	Roy McQuillan
SH	Selma Hubjer
TI	Tony Iacobelli

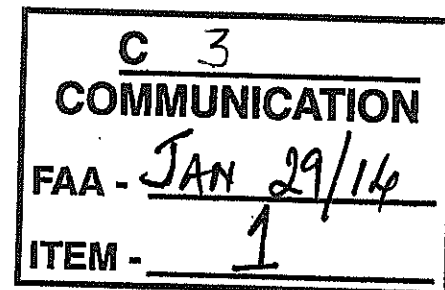
TTC STAFF	
JK	Joanna Kervin

YORK REGION STAFF	
LC	Loy Cheah
KW	Karen Whiteney
MF	Mary Francis Turner

**Date:** January 24, 2014

**TO:** Mayor and Members of Council  
Senior Management Team

**FROM:** Barbara Cribbett, Interim City Manager  
John Henry, Acting Commissioner of Finance & City Treasurer



**SUBJECT:** January 29, 2014 Finance, Administration and Audit Committee Meeting  
**RE:** ITEM #1 DRAFT 2014 BUDGET AND 2015-2017 PLAN (Referred)

### Recommendation

1. THAT the budget adjustments illustrated within this Communication to achieve a 2.5% tax rate increase be incorporated in the Proposed 2014 Budget and 2015-2017 Plan; and
2. THAT the revised Additional Resource Request (ARR) list be approved

### Purpose

The purpose of this report is to provide an update on recent budget adjustments and direction received during the January 15th and 20th Finance, Administration and Audit Committee Meetings. A report on the consolidated proposed budget will be prepared for the February 18th, 2014 Special Council meeting and will incorporate any subsequent adjustments or direction resulting from continuing budget deliberations.

### Economic Impact

Illustrated below are the economic impacts associated with the City's Revised Draft 2014 Budget and 2015-2017 Plan. Additional details are provided in the attachments.

Components	2014			2015			2016			2017		
	Rate Incr.	\$(m)	Bill Incr.	Rate Incr.	\$(m)	Bill Incr.	Rate Incr.	\$(m)	Bill Incr.	Rate Incr.	\$(m)	Bill Incr.
<b>Operating Budget</b>												
Base Budget	0.35%	0.59	\$4.33	3.25%	5.35	\$41.17	2.18%	3.95	\$29.53	1.70%	3.34	\$24.14
ARR	2.15%	3.37	\$26.58	3.67%	6.02	\$46.46	2.37%	4.29	\$32.11	2.71%	5.31	\$38.45
<b>Total</b>	<b>2.50%</b>	<b>3.95</b>	<b>\$ 30.91</b>	<b>6.91%</b>	<b>11.37</b>	<b>\$ 87.63</b>	<b>4.55%</b>	<b>8.25</b>	<b>\$ 61.64</b>	<b>4.42%</b>	<b>8.65</b>	<b>\$ 62.59</b>
<b>Total Capital Budget</b>		<b>\$51.74</b>			<b>\$75.11</b>			<b>\$129.71</b>			<b>\$153.87</b>	

### Communication Plan

Since the beginning of the public budget process in November, the Finance Administration and Audit Committee hosted seven meetings, three evening and four day meetings. These meetings were open to the public and extensively advertised with the goal of community input, engagement, and education.

In addition to the above, a Special Council Meeting will be held on February 18<sup>th</sup>, 2014 before budget approval to provide the public with a final opportunity to comment on the Proposed 2014 Budget and 2015-2017 Plan. This meeting will be advertised in advance and consistent with the City's public notification by-law.

C3.2

## **Background**

On January 15th, 2014, staff provided the Finance Administration and Audit Committee with an updated Draft 2014 Budget and 2015-2017 Plan. As a result of those deliberations, Committee provided staff with the direction to achieve an overall 2014 budget tax rate increase of 2.50% for the average home in Vaughan, through adjustments to the recommended Additional Resource Request (ARR) list. Subsequently, the Committee resumed discussion on January 20th, 2014, which provided additional direction on selected capital projects. Detailed below are specifics regarding these changes.

### **Recycling at Designated Canada Post Supermail Boxes**

At the January 20th committee meeting, direction was provided to eliminate the capital project and redirect the associated operating additional resource request towards a promotion and education program, along with a feasibility assessment of a potential dedicated anti-litter enforcement program. As a result of removing capital project PW-2067-14, there is an overall positive impact of \$146,775, equivalent to a 0.1% tax rate adjustment.

### **Millwood Estates - Water main and Sanitary Installation**

At the January 20<sup>th</sup> committee meeting, direction was provided to add a capital project to accommodate the Millwood Estates Servicing design requirements, totaling \$430,000. Funding for this project is initially provided through the Water and Waste Water Reserve and subsequently recovered through a local improvement agreement and special local municipal levies on Millwood Estate residents. As a result, there is no tax rate impact on the City's Draft Budget and Plan.

### **Minor Administrative Correction - Pavement Management Program**

Earlier in the process a decision was made to adjust the funding source of the 2014 Pavement Management Program in order to increase gas tax grant capacity to fund the Asset Management Initiative. Gas tax application requirements do not permit administration recovery and the original capital submission excluded this component. As a result of the change in funding source to debenture financing, and consistent with policy, a balance of \$87,000 is now incorporated. It should be noted, that debentures are only issued after project completion and costs are smoothed over the term of the debenture. Therefore the 2014 budget is not impacted, but a slight increase is required in 2016 to accommodate an annual debenture adjustment amounting to slightly less than \$10,000. In addition, Capital project # EN-1941-13 Pavement Management Program has been adjusted accordingly.

## **Additional Resource Requests**

At the January 15<sup>th</sup> committee meeting direction was provided for staff to work towards achieving a 2014 tax rate increase of 2.50%, primarily through adjustments to the Additional Resource Request (ARR) list. As a result, the Interim City Manager and the Senior Management Team met to review the Additional Resource Requests to achieve the Committee's tax rate increase mandate. Developing the recommended list was very difficult for decision makers who were frequently faced with the dilemma of choosing between "Maintaining Services", "City Building Initiatives" and "Keeping Tax Rates Low". The Senior Management Team's funding recommendation is a blend of all three ideals with a weighted focus on maintaining service levels. In many situations the result is not optimal, but necessary to minimize perceived tax pressures on the community and demonstrate respect for the tax payer's dollar.

Overall the above process resulted in deferring 17 additional resource requests to 2015 without guarantee. It should be noted, reducing the recommended additional resource requests will have a slight impact on the ability to deliver service levels and selected City building initiatives for those departments affected; such as Legal Services, Parks and Forestry Operations, Emergency Planning, By-Law and Compliance, City Clerk's Office, etc. Furthermore, 2015 will be a very challenging budget year as deferred requests will compete directly with resources initially planned for limited 2015 funds. The above situation further supports the need to continue multi-year planning to help stimulate discussions on how to address future challenges.



C3.3

In general, the Additional Resource Request list remained substantially in the order originally submitted. However, a base budget reduction resulting from adjustments in the capital from taxation operating line created additional funding capacity allowing six requests to move up and be accommodated within the Committee's mandate. These items are as follows:

1	Parks & Forestry Operations	Administrative Clerk (Partial FTE Conversion)
2	Parks & Forestry Operations	Irrigation System Maintenance
3	Clerks - Admin	Part-Time Information Processor - Level F
4	Environmental Sustainability	Climate change adaptation research
5	By-Law and compliance	Animal Services - Shelter Clerk, p/t
6	By-Law and compliance	Animal Services - Shelter Attendant

With the exception for climate change adaptation research, the above requests relate directly to maintaining service levels. Animal service requests illustrated above were initially allocated to future years, but information regarding the inability to meet legislative and safety requirements necessitated moving these items forward. A memo on this topic is included as Attachment #4. The following table lists the requests that have been deferred to 2015.

Requests Deferred to 2015

	Department	Positions	Budget	Rate Inc.
1	ITM	Client Support Analyst - Audio/Video	95,320	0.06%
2	Emergency Planning	Emergency Planner (Partial FTE Conversion)	82,592	0.05%
3	Parks & Forestry Operations	Fertilizing Parks	20,000	0.01%
4	Parks & Forestry Operations	Bocce Court Maintenance	65,000	0.04%
5	By-Law and compliance	Property Standards Officer	153,332	0.10%
6	By-Law and Compliance	By-Law and Compliance Supervisor	118,433	0.08%
7	Clerks - Admin	Strategic Risk Consultant	50,000	0.03%
8	Economic & Business Development	Business Development and Attraction Programs	125,000	0.08%
9	Legal Service - Admin	Legal Counsel - Procurement	162,228	0.10%
10	Legal Services	Real Estate - Acquisitions	103,444	0.07%
11	Legal Service - Admin	Law Clerk I	74,333	0.05%
12	Parks & Forestry Operations	Aerating Parks	20,000	0.01%
13	Legal Service - Admin	Legal Counsel - Development	152,682	0.10%
14	Clerks - Admin	Part-Time Clerk Typist - Level 3	37,009	0.02%
15	Corporate Communications	Communications Specialist, Website Content Management	92,320	0.06%
16	Recreation	Customer Service Administration Clerk	19,562	0.01%
17	Recreation	Overtime for Stat Holidays	50,469	0.03%
			\$ 1,421,724	0.91%

Note: Vehicles attached to the above ARRs have been deferred accordingly and capital budgets adjusted. As a result, the capital from taxation budget has been reduced by an additional \$6,200.

**Conclusion**

The management and operation of the City of Vaughan is becoming increasingly more complex as the City grows and the regulatory environment increases. The City has followed a very thorough process to minimize any tax increase, while balancing the requirements of maintaining service levels, growth, and City Building Initiatives. Very tight budget guidelines approved by Council were issued to all departments limiting increases to established commitments and pre-defined external pressures. In addition to the strict base budget guidelines, a number of additional resource requests were put forward and Senior Management spent a considerable amount of time reviewing budgets and prioritizing requests in order to develop a realistic and responsible financial plan. The Draft 2014 budget has been reduced to achieve the Committee's mandate of a 2.5% tax rate increase for the average home.

C3.4


**Attachments**

Attachment 1: Draft Operating Revenue and Expenditure Summary  
Attachment 2: Draft Additional Resource Request Summary  
Attachment 3: Draft Capital Project Listing by Department  
Attachment 4: Animal Services Memo

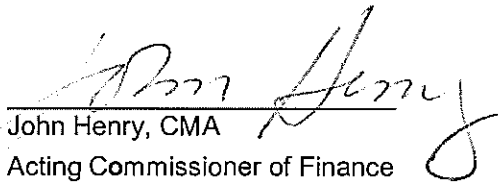
**Report prepared by:**

John Henry, CMA  
Acting Commissioner of Finance/City Treasurer Ext. 8348

Respectfully submitted,



Barbara Cribbett, CMA  
Interim City Manager



John Henry, CMA  
Acting Commissioner of Finance

cc: Jeffrey Abrams, City Clerk  
Senior Management Team



# **CITY OF VAUGHAN**

## **2014-17**

### **OPERATING BUDGET**

#### ***Revenue & Expenditure Summary***

January 24, 2014

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**CITY OF VAUGHAN  
2014-17 OPERATING BUDGET  
TAX LEVY SUMMARY**

	2013 BUDGET	DRAFT 2014 BUDGET	INC. / (DEC.)		2015		INC. / (DEC.)		2016		INC. / (DEC.)		2017		INC. / (DEC.)	
			\$	%	FORECAST	%	\$	%	FORECAST	%	\$	%	FORECAST	%	\$	%
REVENUES	\$84,815,389	\$88,212,240	\$3,396,851	4.0%	\$87,850,800	-0.4%	(\$361,440)	-0.4%	\$86,902,456	-1.1%	(\$948,344)	-1.1%	\$85,526,232	-1.6%	(\$1,376,224)	-1.6%
EXPENDITURES	\$238,371,178	\$245,207,452	\$6,836,274	2.9%	\$254,516,110	3.8%	\$9,308,658	3.8%	\$262,521,848	3.1%	\$8,005,738	3.1%	\$270,101,354	2.9%	\$7,579,506	2.9%
LEVY	\$153,555,789	\$156,995,212	\$3,439,423	2.2%	\$166,665,310	6.2%	\$9,670,098	6.2%	\$175,619,392	5.4%	\$8,954,082	5.4%	\$184,575,122	5.1%	\$8,955,730	5.1%

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## Attachment 1 - Draft Operating Revenue and Expenditure Summary

CITY OF VAUGHAN  
2014-17 OPERATING BUDGET

## TAX LEVY SUMMARY

	2013 BUDGET	DRAFT 2014 BUDGET	INC. / (DEC.) \$	%	2015 FORECAST	INC. / (DEC.) \$	%	2016 FORECAST	INC. / (DEC.) \$	%	2017 FORECAST	INC. / (DEC.) \$	%
REVENUES	82,315,389	85,712,240	3,396,851	4.1%	85,550,800	-161,440	-0.2%	84,802,456	-748,344	-0.9%	83,626,232	-1,176,224	-1.4%
EXPENDITURES	238,371,178	245,207,452	6,836,274	2.9%	254,516,110	9,308,658	3.8%	262,521,848	8,005,738	3.1%	270,101,354	7,579,506	2.9%
NET EXPENDITURES	156,055,789	159,495,212	3,439,423	2.2%	168,965,310	9,470,098	5.9%	177,719,392	8,754,082	5.2%	186,475,122	8,755,730	4.9%
PRIOR YEAR SURPLUS CARRY FORWARD TO REDUCE TAX LEVY	2,500,000	2,500,000	0	0.0%	2,300,000	-200,000	-8.0%	2,100,000	-200,000	-8.7%	1,900,000	-200,000	-9.5%
LEVY	153,555,789	156,995,212	3,439,423	2.2%	166,665,310	9,670,098	6.2%	175,619,392	8,954,082	5.4%	184,575,122	8,955,730	5.1%
LESS: ASSESSMENT GROWTH (2014 @ 1.86%, 2015 @ 2.25%, 2016 @ 2.25% and 2017 @ 2.25%)	1.86%	2,853,527	2,853,527		7,170,896	4,317,368		12,170,855	4,999,959		17,790,675	5,619,821	
		<u>2,853,527</u>	<u>2,853,527</u>		<u>7,170,896</u>	<u>4,317,368</u>		<u>12,170,855</u>	<u>4,999,959</u>		<u>17,790,675</u>	<u>5,619,821</u>	
2014-17 OPERATING BUDGET TAXATION INCREASE FUNDING REQUIRED			585,896			5,352,729			3,954,123			3,335,909	
AVERAGE TAX RATE INCREASE IN PERCENTAGE TERMS (rounded to 2 decimal places)			2.50%			6.91%			4.55%			4.42%	
INCREASE FOR AN AVERAGE HOUSEHOLD ASSESSED AT 2014 @ \$551,000, 2015 @ \$587,000, 2016 @ \$626,000 and 2017 @ \$667,000			\$31			\$88			\$62			\$63	

**CITY OF VAUGHAN  
2014-17 OPERATING BUDGET  
REVENUE AND EXPENDITURE SUMMARY**

	2013 BUDGET	DRAFT 2014 BUDGET	INC./ (DEC.) \$ %	2015 Forecast	INC./ (DEC.) \$ %	2016 Forecast	INC./ (DEC.) \$ %	2017 Forecast	INC./ (DEC.) \$ %
<b>REVENUES:</b>									
2013 TAXATION	153,555,789	153,555,789	2,853,527 1.86%	153,555,789	4,317,368 2.8%	153,555,789	-	153,555,789	-
ASSESSMENT GROWTH		2,853,527	2,853,527 1.86%	7,170,896	4,317,368 2.8%	12,170,855	4,999,959 3.0%	17,780,675	5,619,821 3.2%
BASE TAXATION	153,555,789	156,409,316	2,853,527 1.9%	160,726,685	4,317,368 2.8%	165,726,644	4,999,959 3.1%	171,346,464	5,619,821 3.4%
SUPPLEMENTAL TAXATION	5,282,683	3,500,000	(1,782,683) -33.7%	3,200,000	(300,000) -8.6%	3,200,000	0 0.0%	3,200,000	0 0.0%
GRANT / PAYMENT IN LIEU / OTHER	2,645,200	2,645,200	0 0.0%	2,645,200	0 0.0%	2,645,200	0 0.0%	2,645,200	0 0.0%
RESERVES	19,377,162	21,062,791	1,685,629 8.7%	20,485,395	(577,396) -2.7%	19,711,873	(773,522) -3.8%	17,146,351	(2,565,522) -13.0%
CORPORATE	17,660,378	19,619,708	1,959,330 11.1%	19,521,094	(96,614) -0.5%	18,448,940	(1,072,154) -5.5%	18,493,321	44,381 0.2%
FEE'S AND SERVICE CHARGES	37,349,968	38,984,541	1,534,575 4.1%	39,898,111	814,570 2.1%	40,798,443	1,087,332 2.8%	42,141,360	1,344,917 3.3%
PRIOR YEAR'S SURPLUS CARRY FORWARD	2,500,000	2,500,000	0 0.0%	2,300,000	(200,000) -8.0%	2,100,000	(200,000) -8.7%	1,900,000	(200,000) -9.5%
TOTAL REVENUES	238,371,178	244,621,556	6,250,378 2.6%	248,577,485	3,955,928 1.6%	252,629,100	4,051,615 1.6%	258,872,686	4,243,597 1.7%
<b>EXPENDITURES:</b>									
DEPARTMENTAL	210,758,740	216,321,512	5,562,872 2.6%	223,511,272	7,189,660 3.3%	227,455,833	3,944,561 1.8%	230,890,720	3,434,897 1.5%
RESERVE CONTRIBUTION & CORPORATE EXP.	6,259,535	7,842,526	1,582,991 25.3%	8,477,358	634,832 8.1%	9,756,520	1,279,162 15.1%	12,886,234	3,133,714 32.2%
LONG TERM DEBT	14,150,587	14,029,554	(121,033) -0.9%	15,128,195	1,098,641 7.8%	15,090,829	(37,366) -0.2%	12,945,826	(2,145,003) -14.2%
CONTINGENCY	813,042	649,676	(163,366) -20.1%	745,664	(68,382) -9.2%	3,438,317	2,692,653 361.1%	6,452,608	3,014,291 87.7%
CAPITAL FROM TAXATION	6,389,274	6,364,084	(25,190) -0.4%	6,653,601	289,517 4.5%	6,780,349	126,748 1.9%	6,915,956	135,607 2.0%
TOTAL EXPENDITURES	238,371,178	245,207,452	6,836,274 2.9%	254,516,110	9,308,658 3.8%	252,521,848	(2,000,000) -0.8%	270,101,354	17,579,506 6.9%
<b>FUNDING REQUIREMENT</b>									
2014 TAXATION INCREASE	0	585,896	585,896	585,896	5,352,730	5,352,730	585,896	585,896	585,896
2015 TAXATION INCREASE				5,352,730		5,352,730		5,352,730	
2016 TAXATION INCREASE						3,954,123	3,954,123	3,954,123	
2017 TAXATION INCREASE								3,335,909	3,335,909
AVERAGE TAX RATE INCREASE IN PERCENTAGE TERMS			2.50%		6.91%		4.55%		4.42%
INCREASE FOR AN AVERAGE HOUSEHOLD ASSESSED AT \$551,000, 2015 @ \$587,000, 2016 @ \$625,000 and 2017 @ \$667,000			\$31		\$88		\$62		\$63

**NOTE 1: Adjustments from Council Items are shown separately for 2014 adjustments. Council Items changing the Forecast 2015 to 2017 budget are included in this financial summary.**

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## Attachment 1 - Draft Operating Revenue and Expenditure Summary

**CITY OF VAUGHAN**  
**2014-17 OPERATING BUDGET**  
**REVENUE BY MAJOR SOURCE**

	2013 BUDGET	DRAFT 2014 BUDGET	Dept Adj \$	Total Adj \$	2015 FORECAST	TOTAL INC. / (DEC.) \$	2016 FORECAST	INC. / (DEC.) \$	2017 FORECAST	INC. / (DEC.) \$	%
Fines And Penalties	4,900,000	5,100,000	200,000	200,000	5,100,000	0	5,100,000	0	5,100,000	0	0.0%
Tax Certificates And Documents	501,228	506,263	5,035	5,035	531,104	24,841	532,360	1,256	536,741	4,381	0.8%
Investment Income	2,750,000	2,525,000	(225,000)	(225,000)	2,275,000	(250,000)	2,025,000	(250,000)	2,065,000	40,000	2.0%
Powerstream Investment Income	4,853,450	4,700,000	(153,450)	(153,450)	4,700,000	0	4,700,000	0	4,700,000	0	0.0%
Powerstream Dividends	4,425,000	6,200,000	1,775,000	1,775,000	6,325,000	125,000	5,500,000	(825,000)	5,500,000	0	0.0%
Miscellaneous Revenue	70,000	170,000	100,000	100,000	170,000	0	170,000	0	170,000	0	0.0%
Purchasing	60,700	60,700	0	0	60,700	0	60,700	0	60,700	0	0.0%
Cashiering Services	50,000	51,500	1,500	1,500	53,045	1,545	54,635	1,590	54,635	0	0.0%
Capital Admin. Revenue	50,000	12,000	(38,000)	(38,000)	12,000	0	12,000	0	12,000	0	0.0%
Mayor's Gala/Golf Classic	0	294,245	294,245	294,245	294,245	0	294,245	0	294,245	0	0.0%
<b>TOTAL CORPORATE REVENUE</b>	<b>17,660,378</b>	<b>19,619,708</b>	<b>1,959,330</b>	<b>1,959,330</b>	<b>19,621,094</b>	<b>(98,614)</b>	<b>18,448,940</b>	<b>(11,072,154)</b>	<b>18,493,321</b>	<b>44,381</b>	<b>0.2%</b>



## Attachment 1 - Draft Operating Revenue and Expenditure Summary

CITY OF VAUGHAN  
2014-17 OPERATING BUDGET

## Expenditure By Major Category (1)

	2013 BUDGET	DRAFT 2014 BUDGET	DEPT ADJ \$	%	TOTAL ADJ \$	%	2015 FORECAST	INC. / (DEC.) \$	%	2016 FORECAST	INC. / (DEC.) \$	%	2017 FORECAST	INC. / (DEC.) \$	%
<b>COUNCIL</b>	1,455,415	1,324,230	28,755	1.9%	28,755	1.9%	1,574,095	49,868	3.3%	1,606,086	31,188	2.0%	1,631,644	32,558	2.0%
<b>OFFICE OF THE INTEGRITY COMMISSIONER</b>	199,440	200,000	60	0.0%	60	0.0%	200,000	0	0.0%	200,000	0	0.0%	200,000	0	0.0%
<b>Internal Audit</b>	293,852	354,367	69,715	20.7%	69,715	20.7%	418,936	65,559	18.5%	427,879	7,943	1.9%	433,336	6,657	1.4%
City Manager	709,216	724,912	15,696	2.2%	15,696	2.2%	740,005	15,714	2.1%	743,554	3,418	0.5%	748,554	3,050	0.4%
Executive Director	210,448	201,580	(8,868)	-4.2%	(8,868)	-4.2%	200,279	(3,269)	-1.6%	201,442	1,163	0.6%	202,485	1,043	0.4%
Finance and Business Development	1,345,162	1,434,595	89,433	6.6%	89,433	6.6%	1,433,172	8,622	0.6%	1,462,432	29,260	1.6%	1,475,063	12,631	0.9%
Corporate Communications	1,008,449	1,169,781	161,332	15.9%	161,332	15.9%	1,230,755	66,000	5.3%	1,257,759	27,004	2.2%	1,280,516	22,757	1.8%
Fire and Rescue Services	37,465,349	40,120,850	2,654,511	7.1%	2,654,511	7.1%	43,068,445	1,947,595	4.5%	43,757,972	689,527	1.6%	44,349,468	591,496	1.3%
Emergency Planning	181,668	186,896	5,228	2.9%	5,228	2.9%	200,227	23,331	11.5%	200,867	640	0.3%	201,568	701	0.3%
<b>TOTAL CITY MANAGER</b>	41,641,470	43,844,987	2,803,517	6.8%	2,803,517	6.8%	45,931,783	2,086,818	4.7%	46,758,822	827,039	1.8%	47,342,245	583,423	1.2%
<b>Commissioner of Finance and City Treasurer</b>	412,023	423,205	11,178	2.7%	11,178	2.7%	431,604	8,598	2.0%	433,553	1,749	0.4%	435,202	1,749	0.4%
City Financial Services	3,076,812	3,066,550	9,778	0.3%	9,778	0.3%	3,153,725	73,145	2.4%	3,183,760	24,025	0.8%	3,197,313	13,579	0.4%
Budgeting and Financial Planning	2,323,846	2,346,112	24,266	1.0%	24,266	1.0%	2,438,023	89,911	3.8%	2,477,840	39,817	1.6%	2,501,313	24,073	1.0%
Development Finance & Investments	566,859	602,913	36,054	6.4%	36,054	6.4%	628,508	25,595	4.1%	637,488	8,980	1.4%	643,784	6,300	1.0%
Purchasing Services	1,504,545	1,537,945	33,000	2.2%	33,000	2.2%	1,585,202	45,256	3.1%	1,609,791	24,589	1.5%	1,618,612	8,821	0.5%
<b>TOTAL COMM. OF FINANCE AND CITY TREASURER</b>	7,904,126	7,999,787	94,241	0.9%	94,241	0.9%	8,244,672	245,895	3.1%	8,342,432	97,760	1.2%	8,396,860	54,428	0.7%
<b>Commissioner of Legal and Administrative Services</b>	380,831	424,106	43,275	11.3%	43,275	11.3%	432,782	8,696	2.0%	434,618	1,836	0.4%	436,444	1,826	0.4%
City Clerk	4,489,262	4,594,274	105,012	2.4%	105,012	2.4%	4,709,910	115,536	2.5%	4,751,576	41,666	0.9%	4,790,984	39,408	0.8%
Clerks - Learning	647,149	675,456	28,307	4.4%	28,307	4.4%	620,683	(26,766)	-4.2%	659,200	5,127	0.7%	669,658	3,288	0.5%
Committee of Adjustment	564,462	566,892	12,430	2.1%	12,430	2.1%	612,132	15,240	2.6%	617,184	5,052	0.8%	618,988	1,804	0.3%
City Clerk - Insurance	4,738,058	4,729,136	(9,922)	-0.2%	(9,922)	-0.2%	5,006,350	277,257	5.9%	5,593,039	547,143	10.9%	5,759,849	205,313	3.7%
Legal Services	2,086,377	2,150,373	64,000	3.2%	64,000	3.2%	2,216,418	63,045	2.9%	2,237,609	21,491	1.0%	2,253,142	15,233	0.7%
By-Law & Compliance	5,319,624	5,488,453	168,829	3.2%	168,829	3.2%	5,520,435	131,972	2.4%	5,650,501	60,066	1.1%	5,709,003	25,502	0.4%
<b>TOTAL COMM. OF LEGAL AND ADMINISTRATIVE SERVICES</b>	16,233,021	16,651,700	418,679	2.6%	418,679	2.6%	17,248,673	616,973	3.4%	17,971,144	682,471	3.6%	18,244,168	283,024	1.4%
<b>Commissioner of Community Services</b>	510,022	516,004	5,982	1.2%	5,982	1.2%	537,046	21,042	4.1%	547,293	10,892	2.0%	556,250	8,312	1.5%
Club Appreciation Program	80,140	80,140	0	0.0%	0	0.0%	80,140	0	0.0%	80,140	0	0.0%	80,140	0	0.0%
Community Grants and Advisory Committees	19,601,717	19,722,722	121,005	0.6%	121,005	0.6%	19,958,461	236,744	1.2%	20,435,147	476,686	2.4%	20,860,242	425,095	2.1%
Central Services	2,144,728	2,189,685	45,000	2.1%	45,000	2.1%	2,222,231	37,546	1.7%	2,259,437	37,206	1.6%	2,294,776	35,339	1.5%
Buildings and Facilities	2,005,369	2,131,752	126,383	6.3%	126,383	6.3%	2,183,739	51,987	2.6%	2,224,157	40,418	1.9%	2,259,437	35,280	1.5%
Park Management	2,578,172	2,587,510	9,338	0.4%	9,338	0.4%	2,666,228	20,709	0.8%	2,700,239	34,011	1.3%	2,708,949	8,710	0.3%
Parks & Forestry Operations	13,047,640	13,499,070	451,230	3.5%	451,230	3.5%	13,753,165	250,115	2.1%	13,944,656	191,471	1.1%	14,068,893	114,237	0.8%
Parks Development	1,263,313	1,317,834	54,521	4.3%	54,521	4.3%	1,389,213	51,379	3.9%	1,389,213	20,711	1.5%	1,394,550	4,337	0.3%
<b>TOTAL COMM. OF COMMUNITY SERVICES</b>	66,465,390	67,752,486	1,286,416	1.9%	1,286,416	1.9%	69,067,623	1,312,217	2.1%	69,735,615	667,392	1.1%	70,297,629	562,014	0.8%
<b>Commissioner of Planning</b>	364,022	384,702	20,670	5.7%	20,670	5.7%	397,000	12,298	3.2%	400,659	3,659	0.9%	402,424	1,725	0.4%
Development Planning	3,384,257	3,279,969	(104,288)	-3.1%	(104,288)	-3.1%	3,356,077	62,288	1.9%	3,384,341	28,364	0.8%	3,374,504	(109,437)	-3.2%
Policy Planning	1,525,064	1,327,970	(197,075)	-12.9%	(197,075)	-12.9%	1,370,384	(42,405)	-3.2%	1,385,308	14,924	1.1%	1,391,324	6,016	0.4%
Building Standards	7,631,112	8,947,150	1,316,038	17.2%	1,316,038	17.2%	9,129,853	182,703	2.0%	9,223,975	94,122	1.0%	9,255,743	31,768	0.3%
<b>TOTAL COMM. OF PLANNING</b>	12,440,438	11,333,829	(1,106,609)	-8.9%	(1,106,609)	-8.9%	12,633,444	322,464	2.6%	12,934,422	300,978	2.3%	13,044,355	(9,067)	-0.7%
<b>Commissioner of Strategic &amp; Corporate Services</b>	302,987	306,454	46,467	13.2%	46,467	13.2%	412,587	13,440	3.4%	417,968	5,381	1.2%	419,694	1,726	0.4%
Strategic Planning	392,548	376,700	(15,848)	-4.0%	(15,848)	-4.0%	391,222	(1,326)	-0.3%	399,438	8,216	2.1%	405,577	6,139	1.5%
Environment Sustainability	330,712	297,044	(33,668)	-10.2%	(33,668)	-10.2%	303,211	(27,501)	-9.1%	304,451	1,240	0.4%	305,690	1,239	0.4%
Innovation & Continuous Improvement	702,732	609,253	(93,479)	-13.3%	(93,479)	-13.3%	1,003,092	393,839	39.3%	1,021,324	18,232	1.8%	1,029,690	8,366	0.8%
Access Vaughan	853,213	898,793	45,580	5.3%	45,580	5.3%	1,009,655	21,062	2.1%	1,015,348	5,693	0.6%	1,019,910	3,464	0.3%
Information and Technology Management	8,293,991	8,524,497	230,506	2.7%	230,506	2.7%	8,737,258	212,659	2.5%	8,873,857	136,599	1.6%	8,904,171	30,314	0.3%
Human Resources	3,525,009	3,485,747	(39,262)	-1.1%	(39,262)	-1.1%	3,579,241	92,494	2.7%	3,625,604	46,363	1.3%	3,665,121	39,517	1.1%
<b>TOTAL COMM. OF STRATEGIC &amp; CORPORATE SERVICES</b>	14,651,182	14,937,487	286,305	2.0%	286,305	2.0%	15,436,974	489,477	3.3%	15,635,188	221,214	1.4%	15,749,253	91,065	0.6%
<b>Commissioner of Engineering and Public Works</b>	459,223	507,258	9,035	1.9%	9,035	1.9%	530,908	22,640	4.7%	543,461	12,553	2.4%	552,564	9,500	1.7%
Development and Transport Engineering	4,654,532	4,785,790	114,261	2.5%	114,261	2.5%	4,831,541	63,149	1.3%	4,913,161	81,520	1.7%	4,981,391	(100,050)	-2.0%
Engineering Services	4,315,737	4,333,994	38,257	0.9%	38,257	0.9%	4,474,087	140,093	3.2%	4,531,065	57,518	1.3%	4,565,342	33,737	0.7%
Public Works	30,670,604	31,199,678	529,124	1.7%	529,124	1.7%	32,245,698	1,046,859	3.4%	33,211,944	965,459	3.0%	34,014,875	802,931	2.4%
<b>TOTAL COMM. OF ENGINEERING SERVICES AND PUBLIC WORKS</b>	40,138,006	40,828,643	690,677	1.7%	690,677	1.7%	42,083,122	1,352,739	3.1%	42,390,471	1,117,049	2.7%	43,946,862	746,891	1.7%
<b>VAUGHAN PUBLIC LIBRARIES</b>	14,047,973	14,344,355	236,382	1.7%	236,382	1.7%	15,030,885	746,330	5.2%	15,169,744	128,799	0.9%	15,336,938	176,464	1.2%
<b>TOTAL DEPARTMENTAL EXPENDITURES</b>	210,738,740	216,321,612	5,582,872	2.6%	5,582,872	2.6%	223,511,272	7,183,640	3.3%	227,455,833	3,944,561	1.8%	230,899,730	3,434,897	1.5%
<b>RESERVE CONTRIBUTION &amp; CORP. EXPENDITURES</b>	6,259,535	7,842,536	1,582,991	25.3%	1,582,991	25.3%	8,477,358	634,822	8.1%	9,795,320	1,220,799	14.4%	12,696,234	3,000,761	31.6%
<b>LONG TERM DEBT</b>	14,150,587	14,028,554	(121,033)	-0.9%	(121,033)	-0.9%	15,129,165	1,019,641	7.8%	15,990,329	(37,145)	-0.2%	13,945,326	(2,145,003)	-14.2%
<b>CONTINGENCY</b>	813,042	849,876	(163,166)	-20.1%	(163,166)	-20.1%	745,844	(68,000)	-9.1%	745,844	96,999	14.8%	6,452,008	3,614,291	87.7%
<b>CAPITAL FROM TAXATION</b>	6,383,274	6,384,984	(25,150)	-0.4%	(25,150)	-0.4%	6,653,555	269,571	4.5%	6,708,349	126,748	1.9%	6,915,556	135,607	2.0%
<b>TOTAL EXPENDITURES</b>	238,371,176	245,207,452	6,836,276	2.9%	6,836,276	2.9%	254,516,110	9,308,638	3.8%	262,521,144	7,946,715	3.1%	270,101,354	7,580,553	2.8%

NOTE 1: EXPENSES ARE NET OF POWERSTREAM JOINT SERVICES REVENUE AND LIBRARY JOINT SERVICE CHARGES.

NOTE 2: Adjustments from Council Items are shown separately for 2014 expenditures. Council Items changing the Forecast 2015 to 2017 budget are included in this financial summary.

C3.12

## Attachment 1 - Draft Operating Revenue and Expenditure Summary

CITY OF VAUGHAN  
2014-17 OPERATING BUDGET

## Expenditure By Major Category (1)

	2013 BUDGET	DRAFT 2014 BUDGET	Deft Adj \$	%	Total Adj \$	%	2015 FORECAST	INC./ (DEC.) \$	%	2016 FORECAST	INC./ (DEC.) \$	%	2017 FORECAST	INC./ (DEC.) \$	%
<b>RESERVE CONTRIBUTION &amp; CORP. EXP. DETAIL:</b>															
<b>RESERVE CONTRIBUTIONS:</b>															
Bag & Trash Trans. Res.	2,227,002	2,622,247	335,105	14.8%	335,105	14.8%	2,784,844	162,597	5.8%	3,496,690	711,852	25.6%	5,203,153	1,706,457	48.8%
Police Professional Res.	172,000	420,245	(15,241)	-2.0%	6,241	2.0%	425,715	8,406	2.0%	437,250	8,575	2.0%	446,036	8,746	2.0%
Police Incentive Res.	61,816	147,715	(15,241)	-2.0%	16,241	2.0%	1,452,049	1,002,300	222.5%	1,756,735	344,706	23.7%	2,375,834	1,179,093	65.6%
Election Reserve Contribution	400,000	450,000	50,000	12.5%	50,000	12.5%	470,000	20,000	0.0%	490,000	20,000	0.0%	490,000	0	0.0%
Additional Vehicle Contribution	182,283	397,428	205,195	112.8%	205,195	112.8%	391,195	3,718	4.4%	391,195	3,718	4.4%	391,195	0	0.0%
Fire & Rescue Contribution	1,323,221	1,297,437	(35,364)	-2.7%	(35,364)	-2.7%	1,344,293	59,458	4.4%	1,501,512	157,217	11.7%	1,538,571	37,059	2.4%
Heritage Contribution	253,000	212,242	4,102	2.0%	4,102	2.0%	216,486	4,244	2.0%	220,816	4,330	2.0%	225,232	4,416	2.0%
Streetscaping Contribution	329,795	475,051	145,856	44.2%	145,856	44.2%	475,051	0	0.0%	475,051	0	0.0%	665,810	190,759	40.0%
City Employees Contribution	15,000	15,000	0	0.0%	0	0.0%	15,000	0	0.0%	15,000	0	0.0%	15,000	0	0.0%
ITM Reserve Contribution	1,002,200	1,000,744	58,544	5.8%	58,544	5.8%	1,118,689	59,945	5.6%	1,178,842	58,952	5.3%	1,237,555	58,953	5.0%
Artistic Turf Contribution	140,000	140,000	0	0.0%	0	0.0%	140,000	0	0.0%	140,000	0	0.0%	140,000	0	0.0%
<b>TOTAL RESERVE CONTRIBUTIONS</b>	<b>6,911,548</b>	<b>7,531,257</b>	<b>619,708</b>	<b>9.0%</b>	<b>619,708</b>	<b>9.0%</b>	<b>8,817,875</b>	<b>1,286,668</b>	<b>17.1%</b>	<b>10,107,131</b>	<b>1,289,413</b>	<b>14.6%</b>	<b>13,386,079</b>	<b>3,129,715</b>	<b>31.0%</b>
<b>CORPORATE EXPENDITURES:</b>															
Major Corp. Grants/Chc	0	254,245	254,245	0.0%	254,245	0.0%	254,245	0	0.0%	254,245	0	0.0%	254,245	0	0.0%
Bank Charges	95,000	104,500	9,500	10.0%	9,500	10.0%	114,500	9,000	8.0%	124,000	7,100	6.2%	127,000	7,200	6.0%
Professional Fees	184,000	184,000	0	0.0%	0	0.0%	184,000	0	0.0%	184,000	0	0.0%	184,000	0	0.0%
Major Omb Hearings - Professional Fees	407,000	407,000	53,000	13.0%	53,000	13.0%	460,000	0	0.0%	460,000	0	0.0%	460,000	0	0.0%
Joint Services (Payroll/Cashiering)	450,325	473,416	23,090	5.1%	23,090	5.1%	487,616	14,200	3.0%	502,245	14,629	3.0%	517,373	15,078	3.0%
Sundry	0	0	0	0.0%	0	0.0%	0	0	0.0%	0	0	0.0%	0	0	0.0%
Tax Adjustments	2,025,000	2,150,000	125,000	6.2%	125,000	6.2%	2,275,000	125,000	5.8%	2,275,000	0	0.0%	2,300,000	25,000	1.1%
Arms Membership	16,300	17,100	800	4.9%	800	4.9%	18,000	900	5.3%	18,000	900	5.0%	19,900	1,000	5.3%
Conferences	28,300	28,300	0	0.0%	0	0.0%	28,300	0	0.0%	28,300	0	0.0%	28,300	0	0.0%
Election	272,001	1,029,708	757,647	278.5%	757,647	278.5%	277,872	(751,835)	-73.0%	278,379	507	0.2%	278,886	507	0.2%
Adopted Labour Savings	(4,130,000)	(4,450,000)	(320,000)	-7.3%	(320,000)	-7.3%	(4,479,100)	(29,100)	-1.1%	(4,512,500)	(33,400)	-0.7%	(4,550,250)	(37,750)	-0.8%
<b>TOTAL CORPORATE EXPENDITURES</b>	<b>(652,013)</b>	<b>311,369</b>	<b>963,282</b>	<b>-147.7%</b>	<b>963,282</b>	<b>-147.7%</b>	<b>(249,567)</b>	<b>(651,835)</b>	<b>-269.4%</b>	<b>(356,831)</b>	<b>(10,264)</b>	<b>3.0%</b>	<b>(319,245)</b>	<b>(48,014)</b>	<b>14.0%</b>
<b>TOTAL RESERVE CONTRIBUTIONS &amp; CORP. EXP.</b>	<b>6,259,535</b>	<b>7,842,626</b>	<b>1,482,991</b>	<b>25.28%</b>	<b>1,532,991</b>	<b>25.3%</b>	<b>8,477,358</b>	<b>634,833</b>	<b>8.1%</b>	<b>9,750,300</b>	<b>1,239,338</b>	<b>14.4%</b>	<b>12,866,834</b>	<b>3,080,761</b>	<b>31.4%</b>

C3.13

2014-2017 Additional Resource Request Summary

2014 Additional Resource Requests

#	Department	Description	Position Type	# of Positions	Union Net FTE	Non-Union Net FTE	One-Time Request	Continuous Requests	Maintain Service Level	Increase Service Level	New Service Level (Incl. Strategic)	Annual Cost	Offsets	2014 Budget Change	Tax Rate % Incr.	Cum Tax Rate % Incr.
<b>2014 Base Budget Increase</b>																
<b>Zero Budget Impact ARRs</b>																
A1	Engineering Service	Roads Asset Management Coordinator	FT	1		1.00		✓			✓	111,896	(111,896)	-	0.00%	0.35%
A2	Dev/Trans. Eng	Transportation Engineer	FT	1		1.00		✓			✓	127,490	(127,490)	-	0.00%	0.35%
A3	PW - Roads	Equipment Operator I	FT	2	2.00			✓	✓			139,236	(139,236)	-	0.00%	0.35%
A4	Dev/Trans. Eng	Engineering Assistant	FT	1	1.00			✓	✓			103,238	(103,238)	-	0.00%	0.35%
A5	Dev/Trans. Eng	Development Coordinator	FT	1		1.00		✓				116,896	(116,896)	-	0.00%	0.35%
A6	PW - Roads	Road Patrol Person	FT	1	1.00			✓	✓			85,691	(85,691)	-	0.00%	0.35%
A7	Engineering Service	Pavement Markings - Rural Roads	FT	-				✓		✓		80,000	(80,000)	-	0.00%	0.35%
A8	Fleet	Driver and Compliance Trainer	PT	1		0.69		✓	✓			48,809	(48,809)	-	0.00%	0.35%
A9	Dev/Trans. Eng	Municipal Service Inspector	FT	1	1.00			✓	✓			106,386	(106,386)	-	0.00%	0.35%
A10	Eng. Services	Outsource some traffic data collection		-				✓	✓			80,000	(80,000)	-	0.00%	0.35%
A11	ITM	Reception / Clerk conversion from PT to FT	FT	1		0.31		✓	✓			65,755	(65,755)	-	0.00%	0.35%
A12	PW - Waste	Recyclable paper collection at designated supermail box locations		-				✓		✓		26,000	(26,000)	-	0.00%	0.35%
A13	Dev/Trans. Eng	Administrative Assistant	FT	1	1.00			✓		✓		86,505	(86,505)	-	0.00%	0.35%
A14	City Financial Services	Treasury Clerk E (Cashier/Water)	FT	1	0.40			✓	✓			63,154	(63,154)	-	0.00%	0.35%
A15	Clerks - Admin	Election Coordinator	FT	1		1.00		✓	✓			126,067	(126,067)	-	0.00%	0.35%
A16	Clerks - Admin	Council Office Administrator	FT	1		1.00		✓	✓			94,717	(94,717)	-	0.00%	0.35%
A17	PW - Waste	Transfer FTE from PW-Solid Waste to PW-Water/Waste/Water	FT	1	(1.00)			✓	✓			(92,720)	-	(92,720)	-0.06%	0.29%
<b>Budget Impact ARRs</b>																
1	Policy Planning	Senior Policy Planner (Extension of 2 YR Contract - 2014-15)	FT-Cont 2 Yr	1		1.00	✓				✓	119,779	-	119,779	0.08%	0.37%
2	City Manager	Manager of Corporate Asset Management	FT	1		1.00		✓			✓	146,952	(83,763)	63,189	0.04%	0.41%
3	Fire & Rescue Operations	STN 75 - 6 Firefighters & 4 Captains GAPPED (Oct Start)	FT	10	2.50			✓	✓			358,502	-	358,502	0.23%	0.64%
4	By-Law and Compliance	Business Analyst Policy and Research Coordinator	FT	1		1.00		✓		✓		110,385	-	110,385	0.07%	0.71%
5	Corporate Communications	Communications Coordinator conversion	FT	2		1.00		✓		✓		144,666	(97,833)	46,833	0.03%	0.74%
6	B&F	B&F Asset Management Coordinator	FT	1		1.00		✓			✓	99,734	-	99,734	0.06%	0.80%
7	Parks & Forestry Operations	New Park Operating Expenses		-				✓	✓			153,529	-	153,529	0.10%	0.90%
8	Development Finance & Investment	Development Finance & Investment Analyst	FT	1		1.00		✓		✓		100,224	-	100,224	0.06%	0.96%
9	Economic & Business Development	Business Development Officer-Advanced Goods Production & Movement	FT	1		1.00		✓	✓			93,189	-	93,189	0.06%	1.02%
10	B&F	Facility Operator I - Fr. Ermano CC Expansion	FT	1	1.00			✓	✓			58,625	-	58,625	0.04%	1.06%
11	Access Vaughan	Citizen Service Representative	PT	2	1.62			✓		✓		115,244	(60,000)	55,244	0.04%	1.10%
12	HR	Learning & Development Specialist	FT	1		1.00		✓	✓			104,274	-	104,274	0.07%	1.16%
13	Parks & Forestry Operations	Forestry Arborist II	FT	1	1.00			✓	✓			72,191	-	72,191	0.05%	1.21%
14	Parks & Forestry Operations	Temporary Seasonal Employees	PT	2	1.38			✓	✓			59,689	-	59,689	0.04%	1.25%
15	Parks & Forestry Operations	Playground Safety Surface Testing		-				✓	✓			40,000	-	40,000	0.03%	1.27%
16	Purchasing Services	Senior Technical Clerk (PT Conversion)	FT	1	1.00			✓	✓			76,385	(39,092)	37,293	0.02%	1.30%

C3.14

2014 Additional Resource Requests

#	Department	Description	Position Type	# of Positions	Union Net FTE	Non-Union Net FTE	One-Time Request	Continuous Requests	Maintain Service Level	Increase Service Level	New Service Level (Incl. Strategic)	Annual Cost	Offsets	2014 Budget Change	Tax Rate % Incr.	Cum Tax Rate % Incr.
17	By-Law and Compliance	Client Services Representatives x 2 (CONTRACT)	FT	2	2.00			✓	✓			115,603	-	115,603	0.07%	1.37%
18	B&F	Maintenance and Repairs Building and Facilities City-wide		-				✓	✓			250,000	-	250,000	0.16%	1.53%
19	Building Standards	Plans Examiner (Zoning)	FT	1	1.00			✓	✓			89,398	(43,805)	45,593	0.03%	1.56%
20	Internal Audit	Internal Audit Coordinator	FT	1		1.00		✓	✓	✓		108,974	(31,698)	75,276	0.05%	1.61%
21	Parks & Forestry Operations	Hard Surface Repairs		-				✓	✓			80,000	-	80,000	0.05%	1.66%
22	HR	Professional Fees		-				✓	✓			100,000	-	100,000	0.06%	1.72%
23	ITM	Client Support Analyst	FT	1		1.00		✓	✓			100,439	-	100,439	0.06%	1.79%
24	ITM	Technology Specialists	FT	2		2.00		✓	✓			239,382	-	239,382	0.15%	1.94%
25	Parks & Forestry Operations	Courts-Tennis and Basketball		-				✓	✓			15,000	-	15,000	0.01%	1.95%
26	Parks & Forestry Operations	Community Services Asset Management Coordinator	FT	1		1.00		✓	✓	✓		109,996	-	109,996	0.07%	2.02%
27	Business Development	Economic Development Coordinator	FT	1		1.00		✓	✓	✓		82,813	-	82,813	0.05%	2.07%
28	By-Law and Compliance	Animal Services - Registered Veterinary Technician	FT	1		1.00		✓	✓			86,281	(13,360)	72,921	0.05%	2.12%
29	Parks & Forestry Operations	Sod and Seed for Sports Fields		-				✓	✓			25,000	-	25,000	0.02%	2.14%
30	B&F	Clerk Typist A (PT Conversion)	FT	1	0.31			✓	✓			47,255	(30,666)	16,589	0.01%	2.15%
31	B&F	Preventative Maintenance Mechanic (PT Conversion)	FT	1	0.57			✓	✓			77,714	(28,500)	49,214	0.03%	2.18%
32	Fire & Rescue Operations	4 District Chiefs GAPPED (6 Months)	FT	4	2.00			✓	✓	✓		328,515	-	328,515	0.21%	2.39%
33	Parks & Forestry Operations	Irrigation System Maintenance		-				✓	✓			21,000	-	21,000	0.01%	2.40%
34	Clerks - Admin	Part-Time Information Processor - Level F	PT	1	0.69			✓	✓			45,512	(1,200)	44,312	0.03%	2.43%
35	Parks & Forestry Operations	Administrative Clerk (Partial FTE Conversion)	FT	1	0.31			✓	✓			65,679	(34,373)	31,306	0.02%	2.45%
36	Environmental Sustainability	Climate change adaptation research		-			✓			✓		25,000	(10,676)	14,124	0.01%	2.46%
37	By-Law and compliance	Animal Services - Shelter Clerk, pt	PT	1	0.69			✓	✓			31,936	(7,668)	24,268	0.02%	2.47%
38	By-Law and compliance	Animal Services - Shelter Attendant	FT	1	1.00			✓	✓			60,563	(14,439)	46,124	0.03%	2.50%
Total of 2014 ARRs Recommended by Senior Management Team													(1,959,113)	\$ 3,387,435	2.15%	

C3.15

2014-2017 Additional Resource Request Summary

2015 Additional Resource Requests

#	Department	Description	Position Type	# of Positions	Union Net FTE	Non-Union Net FTE	One-Time Request	Continuous Requests	Maintain Service Level	Increase Service Level	New Service Level (Incl. Strategic)	Annual Cost	Offsets	2015 Budget Change	Tax Rate % Incr.	Cum Tax Rate % Incr.
2015 Base Budget Increase Impact of 2014 ARRs 2015																
Budget Impact																
1	Strategic Planning	New Vaughan Vision Strategic Plan		-			✓		✓			120,000	-	120,000	0.07%	3.91%
2	Strategic Planning	Strategic Planning Business Analysts	FT	1		1.00		✓			✓	103,087	-	103,087	0.06%	3.98%
3	Library	Civic Centre Resource Library - Operations & Staffing	FT+PT	20 FT 31 PT	35.31	3.69		✓	✓			2,805,972	(86,000)	2,719,972	1.65%	5.63%
4	Fleet	Electric Vehicle Municipal Feasibility Program Pilot		-				✓			✓	15,000	(9,750)	5,250	0.00%	5.63%
5	Fire Training	Training Officer	FT	1	1.00			✓	✓			158,180	-	158,180	0.10%	5.73%
6	Parks & Forestry Operations	New Park Operating Expenses		-				✓	✓			53,675	-	53,675	0.03%	5.76%
7	ITM	New Property Tax System	FT	1		1.00		✓	✓			108,439	(30,300)	78,139	0.05%	5.81%
8	ITM	EDMS Business Analyst	FT	2		2.00		✓		✓		252,337	-	252,337	0.15%	5.96%
9	ITM	EDMS Technical SME	FT	1		1.00		✓		✓		126,168	-	126,168	0.08%	6.04%
10	ITM	Client Support Analyst - Audio/Video	FT	1		1.00		✓		✓		97,422	-	97,422	0.06%	6.10%
11	By-Law and Compliance	By-Law and Compliance Supervisor	FT	1		1.00		✓		✓		121,218	-	121,218	0.07%	6.17%
12	Emergency Planning	Emergency Planner (Partial FTE Conversion)	FT	1		0.69		✓		✓		91,622	(6,928)	84,694	0.05%	6.22%
13	Parks & Forestry Operations	Fertilizing Parks		-				✓	✓			20,000	-	20,000	0.01%	6.23%
14	Parks & Forestry Operations	Bocce Court Maintenance		-				✓	✓			65,000	-	65,000	0.04%	6.27%
15	By-Law and Compliance	Property Standards Officer	FT	2	2.00			✓	✓			187,470	(30,000)	157,470	0.10%	6.37%
16	Clerks - Admin	Strategic Risk Consultant		-			✓				✓	50,000	-	50,000	0.03%	6.40%
17	Economic & Business	Business Development and Attraction Programs		-				✓			✓	125,000	-	125,000	0.08%	6.47%
18	Legal Service - Admin	Legal Counsel - Procurement	FT	1		1.00		✓		✓		166,044	-	166,044	0.10%	6.58%
19	Legal Services	Real Estate - Acquisitions	FT	1		1.00		✓	✓			105,867	-	105,867	0.06%	6.64%
20	Legal Service - Admin	Law Clerk I	FT	1		1.00		✓	✓			76,071	-	76,071	0.05%	6.69%
21	Parks & Forestry Operations	Aerating Parks		-				✓	✓			20,000	-	20,000	0.01%	6.70%
22	Legal Service - Admin	Legal Counsel - Development (CONTRACT)	FT	1		1.00		✓	✓			155,701	-	155,701	0.09%	6.79%
23	Clerks - Admin	Part-Time Clerk Typist - Level 3	PT	1	0.69			✓	✓			38,223	(1,200)	37,023	0.02%	6.81%
24	Corporate Communications	Communications Specialist, Website Content Management	FT	1		1.00		✓	✓			94,422	-	94,422	0.06%	6.87%
25	Recreation	Customer Service Administration Clerk	PT	1	0.69			✓	✓			19,571	-	19,571	0.01%	6.88%
26	Recreation	Overtime for Stat Holidays	FT	1		0.75		✓		✓		50,668	-	50,668	0.03%	6.91%
Total of 2015 ARRs Recognized by Senior Management Team				19	39.69	17.13	2	24	15	5	6	5,227,157	(164,178)	5,062,979	3.07%	

Shading Indicates: 2014 ARRs deferred to 2015 Budget deliberations

C 3.16

## 2014-2017 Additional Resource Request Summary

## 2016 Additional Resource Requests

#	Department	Description	Position Type	# of Positions	Union Net FTE	Non-Union Net FTE	One-Time Request	Continuous Requests	Maintain Service Level	Increase Service Level	New Service Level (Incl. Strategic)	Annual Cost	Offsets	2016 Budget Change	Tax Rate % Incr.	Cum Tax Rate % Incr.
2016 Base Budget Increase																
Impact of 2014-15 ARR on 2016																
Budget Impact																
1	Fire & Rescue Operations	STN 76 - 10 Firefighters (1st Contingent) (GAPPED)	FT	10	10.00			✓	✓			527,709	-	527,709	0.29%	2.46%
2	B&F	Facility Operator I - Block 11	FT	9	9.00			✓	✓			553,691	-	553,691	0.31%	2.76%
3	Strategic Planning	On-Line Citizen Public Engagement Survey		-				✓		✓		75,000	-	75,000	0.04%	2.80%
4	B&F	PT Facility Operator - Carville	PT	2	1.80			✓	✓			35,448	-	35,448	0.02%	2.82%
5	Library	Vellore Village South Library	FT/PT	12	7.30	1.00		✓	✓			573,650	(13,800)	559,850	0.31%	3.13%
6	PW - Roads	Equipment Operator 1	FT	2	2.00			✓	✓			156,912	-	156,912	0.09%	3.22%
7	B&F	Assistant Foreperson	FT	1	1.00			✓	✓			67,787	-	67,787	0.04%	3.26%
8	Accounting	Accounting Service - Senior Analyst	FT	1		1.00		✓		✓		113,430	(53,265)	60,165	0.03%	3.29%
9	ITM	Property Tax System - system maintenance		-				✓	✓			160,000	-	160,000	0.09%	3.38%
10	Parks & Forestry Operations	New Park Operating Expenses		-				✓	✓			77,631	-	77,631	0.04%	3.42%
11	Parks & Forestry Operations	Avondale Park (North Maple) - Development & Park Attendants	FT	8	8.00			✓	✓			651,018	-	651,018	0.36%	3.78%
12	Fire & Rescue Operations	4 District Chiefs GAPPED (6 Months)	FT	4	2.00			✓		✓		346,873	-	346,873	0.19%	3.97%
13	Parks & Forestry Operations	Boulevard Shrub Bed Summer Student Positions	PT	3	0.69			✓	✓			17,911	-	17,911	0.01%	3.98%
14	Parks & Forestry Operations	10 Month Horticulture Temp (Shrub Maintenance Crew)	PT	1	0.69			✓	✓			25,956	-	25,956	0.01%	3.99%
15	Parks & Forestry Operations	Oakbank Pond Maintenance Program		-				✓	✓			75,000	-	75,000	0.04%	4.04%
16	Emergency Planning	Primary and Alternate EOC Telephone Systems		-				✓		✓		63,390	-	63,390	0.03%	4.07%
17	Parks & Forestry Operations	Non-selective Weed Spraying Program		-				✓	✓			25,000	-	25,000	0.01%	4.08%
18	Fire Prevention	Fire Prevention Inspector	FT	1	1.00			✓	✓			103,944	-	103,944	0.06%	4.14%
19	HR	HR Specialist, Workplace Health and Safety	FT	1		1.00		✓	✓			130,747	-	130,747	0.07%	4.21%
20	Parks & Forestry Operations	Contract Services Temp	PT	1	0.69			✓	✓			25,956	-	25,956	0.01%	4.23%
21	HR	HR Specialist, Absence and Disability Management	FT	1		1.00		✓	✓			99,745	-	99,745	0.05%	4.28%
22	HR	Human Resources Partner	FT	1		1.00		✓	✓			118,630	-	118,630	0.07%	4.35%
23	Fire Mechanical	Stores Clerk	FT	1	1.00			✓		✓		71,661	-	71,661	0.04%	4.39%
24	Corporate Communications	Communications Specialist, Client Services	FT	1		1.00		✓	✓			96,645	-	96,645	0.05%	4.44%
25	Cultural Services	Events Coordinator	FT	1		1.00		✓		✓		99,045	-	99,045	0.05%	4.50%
26	Cultural Services	Arts & Culture Marketing Material		-				✓		✓		60,000	-	60,000	0.03%	4.53%
27	Parks & Forestry Operations	Additional GPS Units		-				✓	✓			30,000	-	30,000	0.02%	4.55%
Total of 2016 ARRs Recognized by Senior Management Team													(67,065)	4,315,714	2.38%	

C 3.17

## 2014-2017 Additional Resource Request Summary

## 2017 Additional Resource Requests

#	Department	Description	Position Type	# of Positions	Union Net FTE	Non-Union Net FTE	One-Time Request	Continuous Requests	Maintain Service Level	Increase Service Level	New Service Level (Incl. Strategic)	Annual Cost	Offsets	2017 Budget Change	Tax Rate % Incr.	Cum Tax Rate % Incr.
<b>2017 Base Budget Increase</b>																
<b>Impact of 2014-16 ARRs on 2017</b>																
<b>Budget Impact</b>																
1	Fire & Rescue Operations	STN 76 - 10 Firefighters + 4 Captains (2nd Contingent) (GAPPED)	FT	10	10.00			✓	✓			681,335	-	681,335	0.35%	2.63%
2	B&F	B&F staff for future Community Centre Block 40/41/42	FT	13	12.69			✓	✓			896,499	-	896,499	0.46%	3.09%
3	Innovation & Continuous Improvement	Business Change Consultant	FT	1		1.00		✓	✓			108,937	-	108,937	0.06%	3.15%
4	Recreation	Block 11 Community Centre - 5 ARRs	FT+PT	9	8.69			✓	✓			788,943	-	788,943	0.40%	3.55%
5	Budgeting & Financial Planning	Senior Capital and Reserve Analyst	FT	1		1.00		✓	✓			119,809	-	119,809	0.06%	3.61%
6	Parks & Forestry Operations	New Park Operating Expenses		-				✓	✓			226,000	-	226,000	0.12%	3.73%
7	Budgeting & Financial Planning	Senior Budget Analyst	FT	1		1.00		✓	✓			119,284	-	119,284	0.06%	3.79%
8	HR	Administrative Coordinator	FT	1		1.00		✓	✓			92,166	-	92,166	0.05%	3.84%
9	B&F	Technical Clerk	FT	1	1.00			✓	✓			79,647	-	79,647	0.04%	3.88%
10	Cultural Services	Diversity & Inclusivity Signage and Communication Program		-				✓	✓			75,000	-	75,000	0.04%	3.91%
11	Cultural Services	Additional funding for Special Events		-				✓	✓			30,000	-	30,000	0.02%	3.93%
12	Reserves & Investments	PT -Development Administration Assistant	PT	1	0.69			✓	✓			43,078	-	43,078	0.02%	3.95%
13	Recreation	City Hall Corporate Liaison Coordinator (TEMPORARY)	FT-Cont 3 Yr	1		1.00	✓		✓			98,608	-	98,608	0.05%	4.00%
14	City Clerk	Licensing Officer	PT	1	0.69			✓	✓			57,944	-	57,944	0.03%	4.03%
15	By-Law and compliance	Enforcement - Clerk D	FT	1	1.00			✓	✓			66,108	-	66,108	0.03%	4.07%
16	Cultural Services	Aboriginal Facilitation & Coordination Support		-			✓			✓		30,000	-	30,000	0.02%	4.08%
17	HR	Awards Budget Increase		-				✓		✓		15,000	-	15,000	0.01%	4.09%
18	PW - Admin	Operations Review Analyst	FT-Cont 1 Yr	1		1.00	✓		✓			104,756	-	104,756	0.05%	4.14%
19	Parks & Forestry Operations	City Assisted Tournament Funding		-				✓		✓		12,000	-	12,000	0.01%	4.15%
20	Emergency Planning	Public Awareness-PrepE Initiative Budget Increase		-				✓		✓		45,200	-	45,200	0.02%	4.17%
21	Cultural Services	Concert Series Launch at City Hall		-				✓		✓		10,000	-	10,000	0.01%	4.18%
22	Cultural Services	Additional Funding for Recognition Events		-				✓		✓		10,000	-	10,000	0.01%	4.18%
23	Parks & Forestry Operations	Increased Frequency in grass cutting		-				✓		✓		388,500	-	388,500	0.20%	4.38%
24	Recreation	Open to Youth Pilot Project	FT+PT	4	1.55			✓		✓		74,281	-	74,281	0.04%	4.42%
<b>Total of 2017 ARRs Recognized by Senior Management Team</b>				<b>46</b>	<b>36.31</b>	<b>6.00</b>	<b>3</b>	<b>21</b>	<b>14</b>	<b>10</b>	<b>-</b>	<b>4,173,095</b>	<b>-</b>	<b>4,173,095</b>	<b>2.13%</b>	

C 3.18

## Attachment 3 - Draft Capital Project Listing by Department

## 2014 Draft Capital Budget 2015-2017 Draft Capital Plan

Commission	Department	Project #	Project Description	Project Type	Region	City-Wide DC	Infrastructure Reserve	Gas Tax	Taxation	LTD	Other	Grand Total
<b>Budget Year 2014</b>												
<b>City Manager's Office</b>	Economic & Business Development	EB-9535-14	Community Improvement Plan Study	Studies	City-Wide	103,000						103,000
	<b>Economic &amp; Business Development Total</b>											
	Fire & Rescue Services	FR-3508-13	Breathing Apparatus Replacements	Equipment Replacement	City-Wide	103,000						103,000
		FR-3567-14	Station #75 Equipment for Engine 75	Growth/Equipment	Ward 3	119,700	45,100					164,800
		FR-3571-14	Command Vehicle	Growth/Development	City-Wide	60,000						60,000
		FR-3591-14	Replace 7979 Fire Prevention Vehicle	Equipment Replacement	City-Wide		40,500					40,500
		FR-3594-14	Replace Platoon Chief Vehicle	Equipment Replacement	City-Wide		73,800					73,800
<b>City Manager's Office Total</b>	<b>Fire &amp; Rescue Services Total</b>											
	<b>Fire &amp; Rescue Services Total</b>											
	<b>Fire &amp; Rescue Services Total</b>											
<b>Community Services</b>	Building & Facilities	BF-8237-14	Garnet A Williams Community Centre Remove Wall Covering in Pool area	Infrastructure Replacement	Ward 5		52,600					52,600
		BF-8270-14	Sunset Ridge Park Walkway Lighting	New Infrastructure	Ward 2			51,500				51,500
		BF-8318-14	Woodbridge College Park - Electrical Cabinet Replacement	Equipment Replacement	Ward 2		20,600					20,600
		BF-8358-14	Woodbridge College Park - Electrical Cabinet Replacement (Baseball)	Equipment Replacement	Ward 2		20,600					20,600
		BF-8359-14	Chancellor District Park - Walkway Lighting Replacement	Infrastructure Replacement	Ward 3			52,000				52,000
		BF-8360-14	Alexandra Eliza Park Walkway Lighting Replacement	Infrastructure Replacement	Ward 2			32,000				32,000
		BF-8361-14	Beverley Glen Park Walkway Lighting Replacement	Infrastructure Replacement	Ward 5			30,000				30,000
		BF-8363-14	East District Park - Works Yard	Health & Safety	Ward 4			36,100				36,100
		BF-8364-14	Dumping Ramp	Health & Safety	Ward 2			36,100				36,100
		BF-8367-13	Uplands Golf & Ski Centre, Buildings General Capital	Infrastructure Replacement	Ward 5		67,000					67,000
		BF-8376-14	Giovanni Caboto Park - Walkway Lighting Replacement	Infrastructure Replacement	Ward 3			30,000				30,000
		BF-8377-14	Robert Watson Park - Walkway Lighting Replacement	Infrastructure Replacement	Ward 1			32,000				32,000
		BF-8386-14	Reeves Park - Walkway Lighting Replacement	Infrastructure Replacement	Ward 1			32,000				32,000
		BF-8397-14	Dufferin Clark Community Centre - Water Slide Refurbishment	Infrastructure Replacement	Ward 5		31,450					31,450
		BF-8398-14	Garnet A Williams CC - Whirlpool Replacement	Infrastructure Replacement	Ward 4		108,050					108,050
		BF-8401-14	Maple Community Centre - Replace Roller Shades	Infrastructure Replacement	Ward 1		26,210					26,210
		BF-8406-14	Al Palladini Community Centre - West side concrete curbs and interlock removal	Infrastructure Replacement	Ward 2		51,500					51,500
		BF-8414-14	Maple Community Centre Arena Rubber Office and Dressing Room Replacement	Infrastructure Replacement	Ward 1		75,465					75,465
		BF-8420-14	Al Palladini Community Centre - Arena Dressing Room Showers East end West	Infrastructure Replacement	Ward 2		46,350					46,350
		BF-8421-14	Al Palladini Community Centre Building Sound System	Infrastructure Replacement	Ward 2		26,780					26,780



C3.19

## Attachment 3 - Draft Capital Project Listing by Department

## 2014 Draft Capital Budget 2015-2017 Draft Capital Plan

Commission	Department	Project #	Project Description	Project Type	Revenue Category					Infrastructure Reserve	Gas Tax	Taxation	LTD	Other	Grand Total
					Region	City-Wide	DC								
		BF-8422-14	Dufferin Clark Pool Blinds	Infrastructure Replacement	Ward 4					36,050					36,050
		BF-8439-14	Michael Cranny House Basement Water-Proofing	Infrastructure Replacement	Ward 3					55,620					55,620
		BF-8440-14	Dufferin Clark C.C.-Additional Heat Pump Replacements	Equipment Replacement	Ward 5					61,800					61,800
		BF-8441-14	Father Bulfin CC-Outdoor Lighting	Equipment Replacement	Ward 2					137,200					137,200
		BF-8444-14	Vellore Hall/School-Interior Floor Resurfacing	Infrastructure Replacement	Ward 3					97,850					97,850
		BF-8445-14	Consulting Services-Roofing	Studies	City-Wide						30,000				30,000
		BF-8451-14	Al Palladini CC-Roof Replacement	Infrastructure Replacement	Ward 2					1,196,448					1,196,448
		BF-8452-14	Thorntill Outdoor Pool-Main Pool Boiler Replacement	Equipment Replacement	Ward 5					30,900					30,900
		BF-8453-14	Maple CC-Heat Pump Replacement	Equipment Replacement	Ward 1					103,000					103,000
		BF-8454-14	Maple CC-Arena Boiler Replacement	Equipment Replacement	Ward 1					51,500					51,500
		BF-8455-14	JOC-Garage Bay Exhaust Upgrades	Equipment Replacement	Ward 1					51,500					51,500
		BF-8458-14	Vaughan Mills Park-Security Camera Installation	New Equipment	Ward 3						41,200				41,200
		BF-8457-14	Bindertwine Park-Security Camera Installation	New Equipment	Ward 1						41,200				41,200
		BF-8458-14	Parks Building-Uh-Manned-Eight Facilities in Total	Infrastructure Replacement	City-Wide					77,250					77,250
		BF-8459-14	Woodbridge Soccer/Milla Giardino-Asphalt Paving	Infrastructure Replacement	Ward 2					88,837				29,613	118,450
		BF-8460-14	Refrigeration Plant Safety Upgrades-Various Locations	Equipment Replacement	City-Wide					46,350					46,350
		BF-8461-14	Woodbridge Pool Memorial Arena-Refrigeration Plant Equipment Replacement	Equipment Replacement	Ward 2					77,250					77,250
		BF-8464-14	Gymnasium Safety Padding-Various Locations	New Equipment	City-Wide						50,985				50,985
		BF-8465-14	Routley Park-Walkway Lighting Replacement	Infrastructure Replacement	Ward 1					30,900					30,900
		BF-8466-14	Al Palladini CC-Outdoor Light Replacement	Equipment Replacement	Ward 2					128,750					128,750
		BF-8468-14	Chancellor CC - Reconfiguration of Women's Pool Change Rooms	Infrastructure Replacement	Ward 3					73,600					73,600
<b>Building &amp; Facilities Total</b>										<b>2,871,410</b>	<b>239,000</b>	<b>267,085</b>		<b>29,613</b>	<b>3,396,108</b>
Fleet		FL-5132-14	ENG SERVICES-Replace 1085 with 3/4 ton Cargo Van	Equipment Replacement	City-Wide					36,100					36,100
		FL-5135-14	B & F - Replace 1155 with 3/4 ton Cargo Van	Equipment Replacement	City-Wide					36,100					36,100
		FL-5150-14	PW-RDS-Replace 1151 with 2 ton dump truck	Equipment Replacement	City-Wide					67,000					67,000
		FL-5152-14	PKS-Replace 1141 with 3/4 ton pickup	Equipment Replacement	City-Wide					36,100					36,100
		FL-5153-14	PKS-FORESTRY/HORT-Replace 387, 953, 1054, 1173, 1174, 1175, 1194, 1195, 1468 with water tank sprayers	Equipment Replacement	City-Wide					29,700					29,700
		FL-5156-14	B&F-Replace 1241 with 3/4 ton cargo van	Equipment Replacement	City-Wide					36,100					36,100
		FL-5160-14	ENG SERVICES-Replace 1088 with 1/2 ton crew cab 4x2 pickup	Equipment Replacement	City-Wide					30,900					30,900
		FL-5170-14	Bylaw Enforcement - Replace 1161 with 1/2 ton ext cab 4x4 pickup	Equipment Replacement	City-Wide					30,900					30,900
		FL-5171-14	ENG SERVICES-Replace 1268 with 1/2 ton ext cab 4x2 pickup	Equipment Replacement	City-Wide					27,800					27,800
		FL-5212-14	PW-RDS-Replace 1523 with 1/2 ton ext cab 4x4 pickup	Equipment Replacement	City-Wide					30,900					30,900
		FL-5225-14	PKS-4 new sand and salt conveyor loaders	New Equipment	City-Wide						25,800				25,800

C 3.20

## Attachment 3 - Draft Capital Project Listing by Department

## 2014 Draft Capital Budget 2015-2017 Draft Capital Plan

Commission	Department	Project #	Project Description	Project Type	Revenue Category					Infrastructure Reserve	Gas Tax	Taxation	LTD	Other	Grand Total
					Region	City-Wide DC									
		FL-5226-14	PKS-Replace 1278 with narrow sidewalk tractor with plow/saler	Equipment Replacement	City-Wide					63,900					63,900
		FL-5227-14	PKS-Replace 1281 with narrow sidewalk tractor with plow/saler	Equipment Replacement	City-Wide					63,900					63,900
		FL-5228-14	PKS-Replace 1145 with 3/4 crew cab pickup	Equipment Replacement	City-Wide					36,100					36,100
		FL-5229-14	PKS-Replace 1140 with 3/4 crew cab pickup	Equipment Replacement	City-Wide					36,100					36,100
		FL-5230-14	PKS-Replace 1335 with 10ft outfront rotary mower	Equipment Replacement	City-Wide					46,350					46,350
		FL-5245-14	PKS-FORESTRY-1 new 12 ton ext cab 4x2 pickup	Growth/Equipment	City-Wide	27,810					3,090				30,900
		FL-5246-14	PKS-FORESTRY-1 new 3/4 ton heavy duty 4x4 pickup	New Equipment	City-Wide						49,500				49,500
		FL-5312-14	PKS-Replace 1059 with a 1/2 ton ext cab 4x2 pickup	Equipment Replacement	City-Wide					27,800					27,800
		FL-5332-14	PKS-Replace 1439 with a 3/4 ton ext cab 4x4 pickup w/pow	Equipment Replacement	City-Wide					43,300					43,300
		FL-5334-14	PKS - Replace 1144 with 3/4 ton crew cab pickup	Equipment Replacement	City-Wide					36,100					36,100
		FL-5337-14	PKS-Replace 1279 with narrow sidewalk tractor with plow/saler	Equipment Replacement	City-Wide					63,900					63,900
		FL-5338-14	PKS-Replace 1338 with narrow sidewalk tractor with plow/saler	Equipment Replacement	City-Wide					63,900					63,900
		FL-5339-14	PKS-Replace 1438 with 3/4 ton ext cab 4x4 pickup w/pow	Equipment Replacement	City-Wide					43,300					43,300
		FL-5340-14	PKS-Replace 1471 with narrow sidewalk tractor with plow/saler	Equipment Replacement	City-Wide					63,900					63,900
		FL-5341-14	PKS-Replace 1472 with narrow sidewalk tractor with plow/saler	Equipment Replacement	City-Wide					63,900					63,900
		FL-5342-14	PKS-Replace 1478 with 10' winged rotary mower	Equipment Replacement	City-Wide					46,400					46,400
		FL-5343-14	PKS-Replace 1479 with 10' winged rotary mower	Equipment Replacement	City-Wide					46,400					46,400
		FL-5344-14	PKS-Replace 1550 with 10' winged rotary mower	Equipment Replacement	City-Wide					46,400					46,400
		FL-5346-14	PKS-Replace 1343, 1590, 1591, 1592 with zero turn mowers	Equipment Replacement	City-Wide					53,600					53,600
		FL-5412-14	PKS-Replace 1291, 1469, 1470 with sweeper attachments	Equipment Replacement	City-Wide					27,800					27,800
		FL-5418-14	PKS-FORESTRY-Additional Small Equipment	New Equipment	City-Wide	18,500					2,100				20,600
		FL-5438-14	PKS- 1 new 3/4 ton crew cab pickup	Growth/Equipment	City-Wide	32,500					3,600				36,100
		FL-5439-14	PKS-new 3/4 ton crew cab pickup	Growth/Equipment	City-Wide	32,500					3,600				36,100
		FL-5441-14	PKS-8 new snow blower attachments	Growth/Equipment	City-Wide	74,200					8,200				82,400
		FL-5442-14	PKS-1 new 16' outfront mower	Growth/Equipment	City-Wide	78,800					8,800				87,600
		FL-5443-14	PKS-1 new 16' outfront mower	Growth/Equipment	City-Wide	78,800					8,800				87,600
		FL-5444-14	PKS- 1 new landscape trailer	Growth/Equipment	City-Wide	18,500					2,100				20,600
		FL-5445-14	PKS- 1 new landscape trailer	Growth/Equipment	City-Wide	18,500					2,100				20,600
		FL-5446-14	PKS- 1 new landscape trailer	Growth/Equipment	City-Wide	18,500					2,100				20,600
		FL-5447-14	PKS- 1 new dump trailer	Growth/Equipment	City-Wide	23,200					2,600				25,800
		FL-5448-14	PKS- 1 new dump trailer	Growth/Equipment	City-Wide	23,200					2,600				25,800
		FL-5449-14	PKS- 1 new dump trailer	Growth/Equipment	City-Wide	23,200					2,600				25,800
		FL-5450-14	PKS- 1 new dump trailer	Growth/Equipment	City-Wide	23,200					2,600				25,800
		FL-5451-14	PKS- 1 new narrow sidewalk tractor with plow/saler/ blower/sweeper attachments	Growth/Equipment	City-Wide	76,000					8,500				84,500
		FL-5460-14	PKS-Additional Small Equipment	Growth/Equipment	City-Wide	18,500					2,100				20,600

Commission	Department	Project #	Project Description	Project Type	Revenue Category							
					Region	City-Wide DC	Infrastructure Reserve	Gas Tax	Taxation	LTD	Other	Grand Total
		FL-5461-14	PW-RDS-1 new crash truck assembly	Growth/Equipment	City-Wide	27,800			3,100			30,900
		FL-5462-14	PW-RDS-1 new crash truck assembly	Growth/Equipment	City-Wide	27,800			3,100			30,900
		FL-5463-14	PW-RDS-1 new 2 ton 4x4 dump truck	Growth/Equipment	City-Wide	60,300			6,700			67,000
		FL-5464-14	PW-RDS-1 new 3/4 ton 4x4 ext cab pickup with plow/arrow boards/salt spreader	Growth/Equipment	City-Wide	51,000			5,700			56,700
		FL-5465-14	PW-WASTE-WATER-1 new utility vehicle special equipment	Growth/Equipment	City-Wide	27,800			3,100			30,900
		FL-5467-14	PW-WATER-Replace 1639 with 3/4 ton cargo van	Equipment Replacement	City-Wide		36,100					36,100
		FL-5469-14	PW-WASTE-WATER-Replace 1580 with 1 ton uniceil van	Equipment Replacement	City-Wide		44,300					44,300
		FL-5486-14	RECREATION-Replace 882 with showmobile trailer	Equipment Replacement	City-Wide		180,250					180,250
			PKS- 1 new narrow sidewalk tractor									
		FL-5489-14	with plow/salter/ blower/sweeper attachments	Growth/Equipment	City-Wide	76,000			8,500			84,500
	Fleet Total											
	Park & Forestry Operations	PO-6700-13	Tree Planting Program-Regular Soccer Field Redevelopment at York	Infrastructure Replacement	City-Wide	855,610	1,495,300		170,990			2,522,900
		PO-6717-14	Catholic District School Board Locations	Infrastructure Replacement	City-Wide		48,882		562,148			611,030
		PO-6739-13	Tree Replacement Program-EAB	Infrastructure Replacement	City-Wide		203,940					203,940
		PO-6740-14	Irrigation Central Control System Additions-Various Locations	New Equipment	City-Wide				417,941			417,941
		PO-6746-15	Fence Repair & Replacement Program	Infrastructure Replacement	City-Wide		373,983					373,983
		PO-6749-14	No Smoking By-Law Signs	Health & Safety	City-Wide				54,075			54,075
		PO-6750-14	Park and Walkway Fencing	New Infrastructure	Ward 2				39,655			39,655
		PO-6753-14	CTS Mobile Handheld Program	Technology	City-Wide				30,900			30,900
		PO-6754-13	Parks Concrete Walkway Repairs/Replacements	Infrastructure Replacement	City-Wide		237,930					237,930
	Park & Forestry Operations Total						864,735		1,233,719			2,098,454
	Park Development	PK-6295-14	Maple Reservoir Park - Senior Soccer Field Lighting	New Infrastructure	Ward 1				374,894			374,894
		PK-6322-14	Rose Mandarino Park - Basketball Court Reconstruction	Infrastructure Replacement	Ward 3		72,965					72,965
		PK-6334-14	Heatherton Parkette - Playground Replacement & Safety Surfacing	Infrastructure Replacement	Ward 5		133,849					133,849
		PK-6335-14	HR Breta Park - Playground Replacement & Safety Surfacing	Infrastructure Replacement	Ward 1		151,498					151,498
		PK-6356-14	Sonoma Heights Community Park - Ball Diamond Lighting	New Infrastructure	Ward 2				229,184			229,184
		PK-6359-14	Maxey Park - Parking Lot Expansion	New Infrastructure	Ward 2				90,867			90,867
		PK-6361-14	Blindwvine Park - Soccer Backstop and Sideline Fence	Infrastructure Replacement	Ward 1		136,368					136,368
		PK-6365-14	UV1-DA - Block 40 District Park Development	Growth/Development	Ward 3		352,900		39,212			392,112
		PK-6377-14	Mapes Park- Playground Replacement & Safety Surfacing	Infrastructure Replacement	Ward 2		155,513					155,513
		PK-6381-14	Al Palladini Community Centre - Landscape and Pedestrian Improvements	New Infrastructure	Ward 2			61,002				61,002
		PK-6382-14	Totli Park - Tennis Court Reconstruction	Infrastructure Replacement	Ward 3		269,474					269,474
		PK-6384-13	Uplands Golf and Ski Centre - Hiking Trail/Pathways Improvements	Infrastructure Replacement	Ward 5			91,650				91,650

## 2014 Draft Capital Budget 2015-2017 Draft Capital Plan

Commission	Department	Project #	Project Description	Project Type	Revenue Category						Grand Total	
					Region	City-Wide DC	Infrastructure Reserve	Gas Tax	Taxation	LTD		Other
Engineering & Public Works	Development Transportation Engineering	PK-6385-14	Agostino Park - Multi-Use Field Development	New Infrastructure	Ward 4				100,693		100,693	
		PK-6386-14	Calvary Church Sports Fields - Soccer Field Redevelopment	New Infrastructure	Ward 1				241,046		241,046	
		PK-6388-14	Pedestrian Bridge Repairs and Replacement	Health & Safety	City-Wide				247,250		247,250	
		PK-6391-14	Toni Park - Bocce Court Development	New Infrastructure	Ward 3				90,519		90,519	
		PK-6396-14	Yorkhill District Park - Playground Redevelopment	Infrastructure Replacement	Ward 5				470,839		470,839	
		PK-6407-14	Chief Parkette - Playground Replacement & Safety Surfacing	Infrastructure Replacement	Ward 1				86,232		86,232	
		PK-6410-14	Joey Panella Park - Tennis Court Reconstruction	Infrastructure Replacement	Ward 3				224,463		224,463	
		PK-6411-14	Melville Park - Playground Replacement & Safety Surfacing	Infrastructure Replacement	Ward 1				194,732		194,732	
		PK-6415-14	61W-N1 - Block 61 Neighbourhood Park Design and Construction	Growth/Development	Ward 1	1,046,502			116,277		1,162,779	
		PK-6431-14	61E-N1 - Block 61 Neighbourhood Park Design and Construction	Growth/Development	Ward 1	803,402			89,267		892,669	
		PK-6434-14	Mario Plasina Park - Expansion of Existing Play Equipment	New Infrastructure	Ward 1				49,749		49,749	
		PK-6436-14	Velmar Downs Park - Tennis Court Reconstruction	Infrastructure Replacement	Ward 3				184,190		184,190	
		PK-6452-14	UV1-LP1 - Block 40 Greenway Design and Construction	Growth/Development	Ward 3	480,004			53,334		533,338	
		PK-6463-14	Maple Community District Park - Accessible Swings	Infrastructure Replacement	Ward 1				34,219		34,219	
		PK-6473-14	Vaughan Sports Village - Bocce Court Resurfacing	Infrastructure Replacement	Ward 1				66,026		66,026	
		PK-6475-14	Maple Airport Open Space - Bridge Replacement	Health & Safety	Ward 1				97,852		97,852	
		PK-6479-14	Parks Redevelopment Strategy	Studies	City-Wide				108,150		108,150	
		PK-6480-14	Pinegrove Pedestrian Bridge Replacement	Health & Safety	Ward 2				183,242		183,242	
		PK-6481-14	Soccer Field Fence	New Infrastructure	Ward 1				71,379		71,379	
		PK-6482-14	Vaughan Grove Park - Bocce Court Development	New Infrastructure	Ward 2				116,897		116,897	
		PK-6483-14	Vaughan Grove Park - Parking Expansion	New Infrastructure	Ward 2				204,267		204,267	
		PK-6487-14	Bob O Link Parkette - Walkway Lighting	New Infrastructure	Ward 5				96,305		96,305	
		PK-6488-14	King High Park - Pathway Lighting	New Infrastructure	Ward 5				114,433		114,433	
		PK-6489-14	Oak Bank Pond - Boardwalk Reconstruction	Infrastructure Replacement	Ward 5				30,591		30,591	
		PK-6490-14	Maple Reservoir Field Conversion to gvg	New Infrastructure	Ward 1				29,995		29,995	
		PK-6492-14	Blindwine Park - Ball Diamond Backstop and Fence Improvements	New Infrastructure	Ward 1				162,277		162,277	
		Park Development Total					2,682,808	2,212,959	680,996	2,378,735		7,555,498
		Community Services	Recreation	RE-9503-13	Fitness Centre Equipment Replacement	Equipment Replacement	City-Wide			125,100		125,100
				RE-9524-14	City Playhouse Technical Equipment Upgrade	New Equipment	Ward 4			22,151		22,151
				RE-9525-14	REC User Fee & Pricing Model Update	Studies	City-Wide			56,650		56,650
		Recreation Total						147,251	56,650		203,901	
		Total	Development Transportation Engineering	DT-7097-14	Pedestrian and Cycle Strategy	Growth/Studies	City-Wide	3,539,418	7,591,655	918,996	4,097,179	29,613
				City-Wide	414,575				414,575			

Attachment 3 - Draft Capital Project Listing by Department

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2014 Draft Capital Budget 2015-2017 Draft Capital Plan

Commission	Department	Project#	Project Description	Project Type	Revenue Category					Other	Grand Total
					Region	CityWide DC	Infrastructure Reserve	Gas Tax	Taxation	LTD	
Development/Transportation Engineering Total	Engineering Services	DT-7098-14	Pedestrian and Bicycle Network Implementation Program	New Infrastructure	City-Wide	245,140					245,140
		DT-7104-13	TMP Education, Promotion, Outreach and Monitoring	Growth/Studies	City-Wide	77,250					77,250
		DT-7108-13	School Travel Planning Measures	Growth/Development	City-Wide	51,500					51,500
		DT-7112-14	Kirby Road Municipal Class EA	Growth/Studies	Ward 1	891,980					891,980
		DT-7131-14	Clark Avenue West Cycle Facility Design and Construction	Growth/Development	Ward 5			327,000			327,000
		DT-7135-14	Coldspring Road and Stevenson Avenue Construction	Additional Funding	Ward 1	206,000					206,000
		DT-7136-14	McNaughton Road Construction	Additional Funding	Ward 4	236,900					236,900
						2,123,345		327,000			2,450,345
		EN-1837-14	Walkway Lighting - Mountbatten Road	New Infrastructure	Ward 5				30,000		30,000
		EN-1851-14	Traffic Data Collection Inventory	Asset Management Technology	City-Wide			329,600			329,600
		EN-1864-14	Walkway Lighting - Aberdeen Avenue and Andrea Lane	New Infrastructure	Ward 3				30,000		30,000
		EN-1879-14	Storm Water Management Facility for Gallanough Park	New Infrastructure	Ward 5			1,000,000			1,000,000
		EN-1889-13	Bridge Replacement/ Rehabilitation	Infrastructure Replacement	Ward 1			150,000			150,000
		EN-1904-14	Environmental Assessment - King Vaughan Road	Infrastructure Replacement	Ward 1			669,500			669,500
Development/Transportation Engineering Total	Engineering Services	EN-1904-14	Culvert Replacement - Merino Road	Infrastructure Replacement	Ward 2, Ward 3, Ward 4				51,500		51,500
		EN-1912-14	2015 Pavement Management Program - Phase 1	Infrastructure Replacement	Ward 1, Ward 5				51,500		51,500
		EN-1913-14	2015 Pavement Management Program - Phase 2	Infrastructure Replacement	Ward 1				40,170		40,170
		EN-1914-14	2015 Road Rehabilitation and Watermain Replacement - Phase 1	Infrastructure Replacement	Ward 3			166,860	39,140		206,000
		EN-1915-14	2015 Road Rehabilitation and Watermain Replacement - Phase 2	Infrastructure Replacement	Ward 1			3,729,000			3,729,000
		EN-1940-13	2014 Pavement Management Program - Phase 1	Infrastructure Replacement	Ward 5				2,987,000		2,987,000
		EN-1941-13	2014 Pavement Management Program - Phase 2	Infrastructure Replacement	Ward 2			1,370,230	2,337,770		3,708,000
		EN-1942-13	2014 Road Rehabilitation and Watermain Replacement - Phase 1	Infrastructure Replacement	Ward 5			2,227,880	824,010		3,051,890
		EN-1943-13	2014 Road Rehabilitation and Watermain Replacement - Phase 2	Infrastructure Replacement	City-Wide			2,620,320			2,620,320
		EN-1958-13	Corporate Asset Management	Priority Initiative	Ward 1, Ward 2, Ward 3			927,000			927,000
		EN-1965-14	Sidewalk and Street Lighting on Major Mackenzie Drive by York Region - Phase 1	New Infrastructure	Ward 1				129,800		129,800
		EN-1981-14	Sidewalk & Street Lighting on Bathurst Street - Teston Rd to Woodland Acres Cres	New Infrastructure	Ward 1				175,162		175,162
		EN-1983-14	Street Lighting on Teston Road - Hwy 400 to Jane Street	New Infrastructure	Ward 1				128,750		128,750
		EN-1987-14	Retaining Wall Conditional Assessment on Royalpark Way	Infrastructure Replacement	Ward 2				56,650		56,650
Development/Transportation Engineering Total	Engineering Services	EN-1988-14	Culvert Rehabilitation on Balwin Avenue - Additional Creek Rehabilitation	Infrastructure Replacement	Ward 4				192,610		192,610
		EN-1990-14	Railway Crossing Safety Assessment - City Wide	Studies	City-Wide				165,000		165,000
		EN-1993-14	Bridge Rehabilitation - Willis Road	Infrastructure Replacement	Ward 2				72,600		72,600
		EN-1994-14	Bridge Rehabilitation - North Johnson District Park	Infrastructure Replacement	Ward 2						

Commission	Department	Project #	Project Description	Project Type	Revenue Category					Grand Total		
					Region	City-Wide DC	Infrastructure Reserve	Gas Tax	Taxation		LTD	Other
Engineering & Public Works Total		EN-1995-14	Storm Water Management Improvements for Franklin Avenue	Infrastructure Replacement	Ward 5						599,500	599,500
		EN-1998-14	Watermain and Sanitary Installation in the Millwood Estates Community	New Infrastructure	Ward 3							430,000
	Engineering Services Total					1,102,162	4,901,550	7,499,320	522,210	6,516,490	1,026,900	21,568,631
	Public Works	PW-2013-07	Street Light Pole Replacement Program	Infrastructure Replacement	City-Wide					309,000		309,000
		PW-2035-11	Curb and Sidewalk Repair & Replacement	Infrastructure Replacement	City-Wide			1,600,000				1,600,000
		PW-2052-14	Road Patrol Hardware & Software	Technology	City-Wide				25,800			25,800
		PW-2054-14	Environmental Assessment for a new works yard - west portion of the City	Growth/Development	Ward 2		162,225		19,025			180,250
		PW-2057-14	Dome Doors	Legal/Regulatory	City-Wide				38,625			38,625
		PW-2061-14	Woodbridge Yard Humber River Rehabilitation	Legal/Regulatory	Ward 2				195,700			195,700
		PW-2062-14	Works Yard Improvements(JOC-Dufferin-Woodbridge Yards)	Infrastructure Replacement	City-Wide				25,750			25,750
Legal & Administrative Services Total		PW-2063-13	ICI Water Meter Replacement Program	Infrastructure Replacement	City-Wide			206,000				206,000
		PW-2066-14	Yard Weigh Scale	New Equipment	City-Wide					128,750		128,750
		PW-2068-14	Western/400 & Industrial Park (Dry) Pond	Established Program	Ward 4				225,000			225,000
		PW-2069-14	Four Valley Pond, Storm Water Management Pond #68	Established Program	Ward 4				300,000			300,000
		PW-2070-14	English Daisy Court (Dry) Pond, Storm Water Management Pond #114		0 Ward 4				75,000			75,000
	Public Works Total					162,225	206,000	2,200,000	741,650			3,309,875
	By Law & Compliance	BY-2518-13	Animal Shelter Lease Hold Improvements	Legal/Regulatory	City-Wide		39,300			75,100		114,400
		BY-2523-14	Vehicles Lease Buyout	New Equipment	City-Wide					47,250	30,000	77,250
		BY-9534-14	ANIMAL SHELTER CAGING RETROFIT	Legal/Regulatory	Ward 3				51,500			51,500
	By Law & Compliance Total						39,300		173,850		30,000	243,150
Legal & Administrative Services Total	Real Estate	RL-0005-13	Land Acquisition Fees	Misc. Land Appraisals	City-Wide			267,800				267,800
	Real Estate Total							267,800				267,800
	Building Standards	BS-1003-11	Building Department Computer System Upgrades	Technology	City-Wide						540,750	540,750
	Building Standards Total											540,750
	Development Planning	DP-9528-14	City of Vaughan City-Wide Urban Design Study	Growth/Studies	City-Wide		180,000		20,000			200,000
		DP-9537-14	Islington Avenue Streetscape Tree Planting Partnership with KARA and KGIA	Ratepayer(s) Request	City-Wide				30,000			30,000
		DP-9538-14	VMC Urban Design Guidelines (Playbook) Based on Policies of Secondary Plan	Growth/Studies	City-Wide		135,000		15,000			150,000
	Development Planning Total						315,000		65,000			380,000
	Access Vaughan	AV-3020-14	Access Vaughan Phase II - Step D	Technology	City-Wide						540,750	540,750
	Planning Total Strategic & Corporate Services						315,000		65,000		50,500	50,500



## 2014 Draft Capital Budget 2015-2017 Draft Capital Plan

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Commission	Department	Project #	Project Description	Project Type	Revenue Category					Grand Total	
					Region	City-Wide	DC	Infrastructure Reserve	Gas Tax		Taxation
Budget Year: 2015											
City Manager's Office	Fire & Rescue Services	FR-3508-13	Breathing Apparatus Replacements	Equipment Replacement	City-Wide			45,100			45,100
		FR-3579-15	Smeal Pumper(7973) Refurbishment	Infrastructure Replacement	City-Wide			180,250			180,250
		FR-3593-15	Reposition Sin 74 Kleinburg Land	New Infrastructure	Ward 1	648,550				463,250	1,111,800
		FR-3588-15	Replace 7966 Rescue Truck	Equipment Replacement	City-Wide			528,800			528,800
		FR-3595-15	Tech Rescue (7976) Refurbishment	Equipment Replacement	City-Wide			109,000			109,000
		FR-3606-15	Station 76 Aerial Purchase	Growth/Equipment	Ward 4	1,300,000					1,300,000
		FR-3607-15	Station 76 Equipment Purchase	Growth/Equipment	Ward 4	120,000					120,000
		FR-3609-15	Expand/Update Crew Quarters Station 76	Growth/Development	Ward 4	360,000					360,000
		FR-3612-14	Fitness Equipment and Furniture	Equipment Replacement	City-Wide			30,000			30,000
		FR-3614-15	Replacement - All Stations/Divisions	Growth/Equipment	City-Wide			45,000			45,000
Fire & Rescue Services Total											
2,428,550 1,038,150 463,250 3,925,950											
City Manager's Office	Building & Facilities	BF-8353-15	Splash Pad Controls Automation	New Infrastructure	City-Wide						
		BF-8367-13	Uplands Golf & Ski Centre, Buildings General Capital	Infrastructure Replacement	Ward 5			67,000			67,000
		BF-8378-15	Carville Community Centre	Growth/Development	Ward 4	3,287,700				436,232	3,723,932
		BF-8405-15	Garnet Williams - Renovate Pool Changerooms	Infrastructure Replacement	Ward 5			157,220			157,220
		BF-8407-15	AI Palladini Community Centre - East Side - Island - Concrete Curb Replacements	Infrastructure Replacement	Ward 2			52,406			52,406
		BF-8408-15	AI Palladini Community Centre - Palio Deck Concrete Replacement	Infrastructure Replacement	Ward 2			39,829			39,829
		BF-8410-15	Installation of Fencing to the Indoor Bocce Courts at MCC, FEBCC, DCCC, CCC	New Infrastructure	City-Wide				66,950		66,950
		BF-8425-15	AI Palladini Community Centre Painting East and West Avenas	Infrastructure Replacement	Ward 2			84,460			84,460
		BF-8428-15	JOC - Rooftop Replacements	Infrastructure Replacement	Ward 1			61,800			61,800
		BF-8429-15	Duffern Clark Community Centre - Boiler Replacements	Infrastructure Replacement	Ward 5			61,800			61,800
Community Services	BF-8430-15	Garnet A Williams Community Centre - Boiler Replacements	Infrastructure Replacement	Ward 5			82,400			82,400	
	BF-8431-15	Michael Cramy House - HVAC Upgrades	Infrastructure Replacement	Ward 1			25,750			25,750	
	BF-8432-15	Rosemount Community Centre - Boiler System Upgrades	Infrastructure Replacement	Ward 5			82,400			82,400	
	BF-8436-13	Security Camera & Equipment Replacements	Equipment Replacement	City-Wide			87,550			87,550	
	BF-8462-15	Father Ermano Bulion CC Outdoor Rink-Refrigeration Plant Equipment Replacement	Equipment Replacement	Ward 2			149,350			149,350	
	BF-8463-15	AI Palladini CC Refrigeration Plant Equipment Replacement	Equipment Replacement	Ward 2			334,750			334,750	
	Building & Facilities Total										
	3,287,700 1,286,715 549,582 5,123,997										
	Fleet	FL-5157-15	BYLAW- Replace 1160 with 1/2 ton ext cab 4x4 pickup	Equipment Replacement	City-Wide			30,900			30,900
		FL-5158-15	BLDG STANDARDS-Replace 1332 with 1/2 ton ext cab 4x2 pickup	Equipment Replacement	City-Wide			27,800			27,800
FL-5169-15		BYLAW-Replace 1207 with 1/2 ext cab 4x4 pickup	Equipment Replacement	City-Wide			30,900			30,900	
FL-5201-15		ENG DEV TRANSP- Replace 1365 with 1/2 ton ext cab 4x2 pickup	Equipment Replacement	City-Wide			30,900			30,900	
FL-5204-15			Equipment Replacement	City-Wide			27,800			27,800	



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Commission	Department	Project #	Project Description	Project Type	Revenue Category					LTD	Other	Grand Total
					Region	CityWide DC	Infrastructure Reserve	Gas Tax	Taxation			
		FL-5205-15	ENG DEV TRANSP-Replace 1270 with 1/2 ton ext cab 4x2 pickup	Equipment Replacement	City-Wide		27,800					27,800
		FL-5215-15	PKS-1 new 2 ton 4x4 crew cab dump truck	New Equipment	City-Wide				67,000			67,000
		FL-5221-15	PKS- 4 new sand sifters	New Equipment	City-Wide				72,100			72,100
		FL-5232-15	ENG SERVICES-Replace 1366 with 1/2 ton ext cab 4x2 pickup	Equipment Replacement	City-Wide		27,800					27,800
		FL-5249-15	PKS-FORESTRY-Replace 1346 with 1/2 ton ext cab 4x4 pickup	Equipment Replacement	City-Wide		30,100					30,100
		FL-5298-14	BYLAW-1 new 1/2 ton ext cab 4x4 pickup	Growth/Equipment	City-Wide	27,800			3,100			30,900
		FL-5299-14	BYLAW-1 new 1/2 ton ext cab 4x4 pickup	Growth/Equipment	City-Wide	27,800			3,100			30,900
		FL-5301-15	B&F-Replace 1246 with 3/4 ton ext cab 4x4 pickup w/pow	Equipment Replacement	City-Wide		43,300					43,300
		FL-5303-15	B&F-Replace 1320 with 3/4 ton cargo van	Equipment Replacement	City-Wide		36,100					36,100
		FL-5315-15	PKS-Replace 1374,1375 with a 16' rotary mower	Equipment Replacement	City-Wide		82,400					82,400
		FL-5320-15	PKS- Replace 1146 with a 3/4 ton crew cab pickup	Equipment Replacement	City-Wide		36,100					36,100
		FL-5323-15	PKS-Replace 1371 with 3/4 ton crew cab pickup	Equipment Replacement	City-Wide		36,100					36,100
		FL-5335-15	PKS - Replace 1287 with 3/4 ton crew cab pickup	Equipment Replacement	City-Wide		36,100					36,100
		FL-5352-15	PKS-Replace 1607 with 16' outfront mower	Equipment Replacement	City-Wide		82,400					82,400
		FL-5354-15	PKS-Replace 1707,1708,1714 with zero turn mowers	Equipment Replacement	City-Wide		40,200					40,200
		FL-5365-15	FLT-Replace 1138 with Hybrid sedan	Equipment Replacement	City-Wide		30,900					30,900
		FL-5422-15	PWL-RDS-Replace 1209 with tandem dump truck	Equipment Replacement	City-Wide		309,000					309,000
		FL-5452-15	PKS-Buy-out sidewalk plow lease	New Equipment	City-Wide		43,300					43,300
		FL-5453-15	PKS-1 new narrow sidewalk tractor with plow/salter/blower/sweeper attachments	Growth/Equipment	City-Wide	76,000			8,500			84,500
		FL-5454-15	PKS-1 new narrow sidewalk tractor with plow/salter/blower/sweeper attachments	Growth/Equipment	City-Wide	76,000			8,500			84,500
		FL-5487-15	BYLAW-Replace 1509 with sedan	Equipment Replacement	City-Wide		30,900					30,900
<b>Fleet Total</b>						<b>207,600</b>	<b>997,500</b>		<b>205,600</b>			<b>1,410,700</b>
Park & Forestry Operations		PO-6700-13	Tree Planting Program-Regular	Infrastructure Replacement	City-Wide		48,882		562,148			611,030
		PO-6739-13	Tree Replacement Program-EAB	Infrastructure Replacement	City-Wide				417,941			417,941
		PO-6741-15	Maple Community Centre-Landscape & Traffic Safety Improvements	New Infrastructure	Ward 1				180,250			180,250
		PO-6742-15	Park Benches-Various Locations	Equipment Replacement	City-Wide		74,200					74,200
		PO-6743-15	Park Picnic Table-Various Locations	Equipment Replacement	City-Wide		74,200					74,200
		PO-6746-15	Fence Repair & Replacement Program	Infrastructure Replacement	City-Wide		418,000					418,000
		PO-6747-15	Relocation of Gazebo (Dr McLeans to Rainbow Creek)	Infrastructure Replacement	Ward 2		56,650					56,650
		PO-6753-14	CTS Mobile Handheld Program	Technology	City-Wide				157,220			157,220
		PO-6754-13	Parks Concrete Walkway Repairs/Replacements	Infrastructure Replacement	City-Wide		237,930					237,930
							<b>909,862</b>		<b>1,317,559</b>			<b>2,227,421</b>
<b>Park &amp; Forestry Operations Total</b>												
Park Development		PK-6305-15	Maple Valley Plan - North Maple Regional Park Phase I (A) Construction	Growth/Development	Ward 1	6,488,994			720,999			7,209,993

Commission	Department	Project #	Project Description	Project Type	Revenue Category				Grand Total	
					Region	City-Wide	DC	Infrastructure Reserve		
Development Engineering & Public Works	Department Transportation Engineering	PK-6344-13	York Hill Park - Tennis Court Replacement	Infrastructure Replacement	Ward 5			362,848		362,848
		PK-6365-14	UV1-D4 - Block 40 District Park Development	Growth/Development	Ward 3	3,208,185			356,466	3,564,651
		PK-6370-15	Uplands Golf & Ski Centre - Irrigation/Snow Making Water Systems	Infrastructure Replacement	Ward 5			663,732		663,732
		PK-6373-15	Pedestrian & Bicycle Master Plan (Off Road System) - Construction	New Infrastructure	Ward 2			460,000		460,000
		PK-6384-13	Uplands Golf and Ski Centre - Hiking Trail/Pathways Improvements	Infrastructure Replacement	Ward 5			91,650		91,650
		PK-6389-15	Glen Shields Park - Tennis Court Reconstruction	Infrastructure Replacement	Ward 5			284,872		284,872
		PK-6390-15	Duffield Reservoir - Sports Fields	New Infrastructure	Ward 4			482,684		482,684
		PK-6393-15	West Maple Creek Park - Playground Replacement & Safety Surfacing	Infrastructure Replacement	Ward 1			204,102		204,102
		PK-6394-15	UV2-D2 - Block 11 District Park w/MCC - Park Design & Construction	Growth/Development	Ward 4		133,593		14,843	148,426
		PK-6399-15	UV1-S2 - Block 33 Urban Square Design and Construction	Growth/Development	Ward 3		267,792		29,764	297,546
		PK-6400-15	UV1-S3 - Block 33 Urban Square Design and Construction	Growth/Development	Ward 3		267,792		29,764	297,546
		PK-6403-15	MacMillan Farm - Design and Construction	Growth/Development	Ward 4		439,164		48,796	487,960
		PK-6405-15	Don and Humber River System Trail Signage (2015)	New Infrastructure	Ward 1, Ward 2, Ward 4, Ward 5				108,905	108,905
		PK-6421-15	Princeton Gate Park - Playground Replacement & Safety Surfacing	Infrastructure Replacement	Ward 1			158,404		158,404
		PK-6438-15	Marco Park - Tennis Court Reconstruction	Infrastructure Replacement	Ward 3			224,463		224,463
		PK-6455-15	UV2-N19 - Block 12 Neighbourhood Park Design and Construction	Growth/Development	Ward 4		1,387,993		154,221	1,542,214
		PK-6461-15	Marco Park - Playground Replacement & Safety Surfacing	Infrastructure Replacement	Ward 3			138,872		138,872
		PK-6464-15	Rosedale North Park - Basketball Court Reconstruction	Infrastructure Replacement	Ward 5			73,321		73,321
PK-6465-15	Duffield District Park - Basketball Court Reconstruction	Infrastructure Replacement	Ward 5			72,965		72,965		
PK-6468-15	Woodbridge Highlands Park - Basketball Court Reconstruction	Infrastructure Replacement	Ward 2			74,244		74,244		
PK-6474-15	Keller Marsh - Bridge Replacement	Infrastructure Replacement	Ward 4			89,726		89,726		
PK-6478-15	Maple Airport - Playground Surfacing and Accessible Swings	Infrastructure Replacement	Ward 1			70,422		70,422		
PK-6489-14	Oak Bank Pond - Boardwalk Reconstruction	Infrastructure Replacement	Ward 5			237,930		237,930		
Park Development Total						12,193,603	2,566,175	750,281	1,837,517	17,347,476
Community Services	Total	RE-9503-13	Fitness Centre Equipment Replacement	Equipment Replacement	City-Wide			125,100		125,100
		RE-9519-15	Vaughan Art Gallery Site Study	Studies	City-Wide			51,500		51,500
		RE-9521-15	Reprofil to Energy-Efficient Lighting at Gallery space at MCC	New Infrastructure	Ward 1			25,800		25,800
		RE-9522-15	Public Display Units for City Hall and MCC	New Infrastructure	Ward 1			67,000		67,000
Recreation Total							125,100	144,300		269,400
Development Transportation Engineering					City-Wide	15,688,803	5,885,352	750,281	4,054,558	26,378,994
					City-Wide	305,910				305,910

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2014 Draft Capital Budget 2015-2017 Draft Capital Plan

Commission	Department	Project #	Project Description	Project Type	Region	City-Wide DC	Infrastructure Reserve	Gas Tax	Taxation	LTD	Other	Grand Total
		DT-7104-13	TMP Education, Promotion, Outreach and Monitoring	Growth/Studies	City-Wide	77,250						77,250
		DT-7108-13	School Travel Planning Measures	Growth/Development	City-Wide	51,500						51,500
		DT-7113-15	Municipal Class EA OPA 637 - Highway 400 Interchange Connections	Growth/Studies	Ward 1	247,200						247,200
		DT-7114-15	Portage Parkway - Applewood to Jane/ Detailed Design	Growth/Development	Ward 4	428,480						428,480
		DT-7120-13	Black Creek Renewal	Growth/Development	Ward 4	5,123,979				2,040,000		7,163,979
		DT-7121-13	Vaughan Metropolitan Centre NE Storm Water Management Pond	Growth/Development	Ward 4	856,903				2,284,250		3,141,153
		DT-7123-15	Kleinburg - Nashville PD6 Major Mackenzie Watermain	Growth/Development	Ward 1	1,887,797						1,887,797
		DT-7124-15	Block 61 CP Railway Pedestrian Crossing	Growth/Development	Ward 1	384,270						384,270
		DT-7125-15	OPA 620 (Steeles West) East - West Collector Road	Growth/Development	Ward 4	600,000						600,000
		DT-7134-15	Huntington Road Construction - Longstaff Road to Rutherford Road	Growth/Development	Ward 2	2,429,000						2,429,000
						12,392,289				4,324,250		16,716,539
									103,000			103,000
		EN-1852-15	Drawing Index Enhancements	Asset Management Technology	City-Wide							
		EN-1886-15	Bridge Rehabilitation - Humber Bridge Trail	Infrastructure Replacement	Ward 1			800,000				800,000
		EN-1888-13	Bridge Rehabilitation - Glen Shields Avenue	Infrastructure Replacement	Ward 5			500,000				500,000
		EN-1907-15	Creation of CAD Standards	Studies	City-Wide				51,500			51,500
		EN-1912-14	2015 Pavement Management Program - Phase 1	Infrastructure Replacement	Ward 2, Ward 3, Ward 4, Ward 5			2,544,659		863,211		3,407,870
		EN-1913-14	2015 Pavement Management Program - Phase 2	Infrastructure Replacement	Ward 1							
		EN-1914-14	2015 Road Rehabilitation and Watermain Replacement - Phase 1	Infrastructure Replacement	Ward 1			743,897				743,897
		EN-1915-14	2015 Road Rehabilitation and Watermain Replacement - Phase 2	Infrastructure Replacement	Ward 1							
		EN-1916-15	2015 Road Rehabilitation and Watermain Replacement - Phase 3	Infrastructure Replacement	Ward 3			2,174,570		510,084		2,684,654
		EN-1917-15	2016 Pavement Management Program - Phase 1	Infrastructure Replacement	Ward 3			216,300		92,700		309,000
		EN-1918-15	2016 Pavement Management Program - Phase 2	Infrastructure Replacement	Ward 1, Ward 2, Ward 3					51,500		51,500
		EN-1919-15	2016 Pavement Management Program - Phase 3	Infrastructure Replacement	Ward 1, Ward 2, Ward 3					51,500		51,500
		EN-1920-15	2016 Road Rehabilitation and Watermain Replacement - Phase 1	Infrastructure Replacement	Ward 2			140,492		86,108		226,600
		EN-1921-15	2016 Road Rehabilitation and Watermain Replacement - Phase 2	Infrastructure Replacement	Ward 2							
		EN-1923-15	Municipal Structure Inspection and Reporting in 2015	Legal/Regulatory	Ward 4			208,575		69,525		278,100
		EN-1930-15	Sidewalk on Keele Street - McNaughton Road to Teston Road	New Infrastructure	City-Wide			123,600				123,600
		EN-1931-15	Sidewalk on Keele Street - Kirby Road to Peak Point Blvd	New Infrastructure	Ward 4							
		EN-1944-13	2014 Road Rehabilitation and Watermain Replacement - Phase 3	Infrastructure Replacement	Ward 1							
		EN-1950-13	Clarence Street Slope Stabilization - Phase 2	Infrastructure Replacement	Ward 2			609,760		214,240		824,000
					Ward 2			500,000				500,000

Commission	Department	Project #	Project Description	Project Type	Revenue Category							
					Region	City-Wide-DC	Infrastructure Reserve	Gas Tax	Taxation	LTD	Other	Grand Total
Engineering & Public Works Total		EN-1957-15	Cycle Path Improvement on Islington Avenue - Rutherford Rd to Wycliffe Ave.	Growth/Development	Ward 2	123,600						123,600
		EN-1959-15	Traffic Signal Installation - Chrislea Road and Northview Boulevard	New Infrastructure	Ward 3	180,250						180,250
		EN-1960-13	Sidewalk on Weston Road - Steeles Avenue West to Rutherford Road	New Infrastructure	Ward 3	515,000						515,000
		EN-1972-13	Active Transportation Facility and Streetlighting on Dufferin Street - Kirby Road to Teston Road	New Infrastructure	Ward 1	576,800						576,800
		EN-1973-15	Streetscape for Concord West by York Region - Highway 7 and Keele Street	Growth/Development	Ward 4	221,253						221,253
		EN-1979-15	Sidewalk on Bathurst Street - North Park Rd to New Westminster Dr	New Infrastructure	Ward 5	56,650						56,650
		EN-1982-15	Sidewalk on Old Weston Road - Steeles Avenue West to Weston Road	New Infrastructure	Ward 3						55,000	55,000
		EN-1992-15	Railway Crossing Improvements - CPR crossing at Huntington Road	New Infrastructure	Ward 1			402,215				402,215
		EN-1993-14	Bridge Rehabilitation - Willis Road	Infrastructure Replacement	Ward 2			1,356,323	338,682			1,695,005
		EN-1993-14	Bridge Rehabilitation - Willis Road	Infrastructure Replacement	Ward 2			1,356,323	338,682			1,695,005
Engineering Services Total												
Public Works	PW-2013-07	Street Light Pole Replacement Program	Infrastructure Replacement	City-Wide		1,731,233	4,217,194	4,344,659	154,500	8,005,294	393,682	18,846,562
	PW-2035-11	Curb and Sidewalk Repair & Replacement	Infrastructure Replacement	City-Wide				1,700,000				1,700,000
	PW-2057-14	Dome Doors	Legal/Regulatory	City-Wide					38,625			38,625
	PW-2058-13	LED Streetlight Conversion	Infrastructure Replacement	City-Wide				1,500,000				1,500,000
	PW-2063-13	IC1 Water Meter Replacement Program	Infrastructure Replacement	City-Wide			206,000					206,000
	Public Works Total											
Engineering & Public Works Total												
Legal & Administrative Services	By Law & Compliance	BY-2518-13	Animal Shelter Lease Hold Improvements	Legal/Regulatory	City-Wide	39,300			75,100			114,400
	By Law & Compliance Total											
	Real Estate	RL-0005-13	Land Acquisition Fees	Misc. Land Appraisals	City-Wide	39,300			75,100			114,400
	Real Estate Total											
Legal & Administrative Services Total												
	Development Planning	DP-9526-15	Yonge Street / Steeles Corridor Urban Design Streetscape & Open Space Masterplan	Growth/Studies	Ward 5	162,000			18,000			180,000
		DP-9529-13	Design Review Panel Administration Building Pedestrian Level Wind Study Impact-Software	Growth/Development	City-Wide	20,394			208			20,600
	Development Planning Total	DP-9536-15		Growth/Studies	City-Wide	45,000			5,000			50,000
Planning Strategic & Corporate Services	Access Vaughan	AV-9532-15	Access Vaughan Phase II - Step E	Technology	City-Wide	227,394			23,206			250,600
	Access Vaughan Total											
	Environmental Sustainability	ES-2521-15	Community Sustainability and Environmental Master Plan Renewal	Established Program	City-Wide	44,035			4,890			48,925
	Environmental Sustainability Total	IT-2502-14	Electronic Document Management System	Technology	City-Wide	44,035			4,890			48,925
Information Technology Management												
Information Technology Management												
Information Technology Management												
Information Technology Management												
Information Technology Management												
Information Technology Management												

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## Attachment 3 - Draft Capital Project Listing by Department

## 2014 Draft Capital Budget 2015-2017 Draft Capital Plan

Commission	Department	Project #	Project Description	Project Type	Revenue Category						Grand Total	
					Region	City-Wide DC	Infrastructure Reserve	Gas Tax	Taxation	LTD		Other
Strategic & Corporate Services Total Vaughan Public Libraries		IT-3016-13	Personal Computer (PC) Assets Renewal	Technology	City-Wide		350,000					350,000
		IT-3017-13	Enterprise Telephone System Assets Renewal	Technology	City-Wide		390,900					390,900
		IT-3019-13	Central Computing Infrastructure Renewal	Technology	City-Wide		388,800					388,800
		IT-3020-14	Continuous Improvement - City Website (Vaughan Online)	Technology	City-Wide			154,500				154,500
	Information Technology Management Total						1,129,700		809,500		1,939,200	
						44,035	1,129,700		864,890		2,038,625	
	Libraries	LI-4504-13	Library Technology Upgrade	Technology	City-Wide							
		LI-4521-15	Camville Bl 11 Land	Growth/Development	Ward 1	350,100						140,000
		LI-4537-13	Capital Resource Purchases	Infrastructure Replacement	City-Wide		1,777,500					389,000
		LI-4540-15	Vellore Village South BL39 - Resource Materials	Growth/Development	Ward 3	347,625			38,625			1,777,500
			AODA Compliant Circulation Desk & Sorting Machine- Pierre Berton Resource Library	Legal/Regulatory	Ward 2			120,000			386,250	
Libraries Total						697,725	1,777,500		337,525		2,812,750	
Vaughan Public Libraries Total						697,725	1,777,500		337,525		2,812,750	
						33,249,329	14,521,886	8,294,940	6,420,644	12,328,644	393,682	76,709,845

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## Attachment 3 - Draft Capital Project Listing by Department

## 2014 Draft Capital Budget 2015-2017 Draft Capital Plan

Commission	Department	Project #	Project Description	Project Type	Revenue Category								
					Region	City-Wide-DG	Infrastructure Reserve	Gas Tax	Taxation	LTD	Other	Grand Total	
Budget Year 2016													
City Manager's Office	Fire & Rescue Services	FR-3508-13	Breathing Apparatus Replacements	Equipment Replacement	City-Wide		45,100					45,100	
		FR-3573-16	Command Vehicle	Growth/Development	City-Wide	60,000						60,000	
		FR-3578-16	Fire Prevention Vehicle	Growth/Development	City-Wide	40,000						40,000	
		FR-3582-16	Reposition Sin 74 Kleinburg Build and Design	Growth/Development	Ward 1	4,062,794			850,206			4,913,000	
		FR-3586-16	Replace 7972 Pumper	Equipment Replacement	City-Wide		699,400					699,400	
		FR-3590-16	Replace 7988 Training Vehicle	Equipment Replacement	City-Wide		43,600					43,600	
		FR-3592-16	Smeal Aerial 17M(7983) Refurbishment	Equipment Replacement	City-Wide		189,000					189,000	
		FR-3593-16	Replace HAZ MAT 7942	Equipment Replacement	City-Wide		545,000					545,000	
		FR-3608-16	Station 76 Equipment for Firefighter Purchase	Growth/Equipment	Ward 4	125,000						125,000	
		FR-3610-16	Replace Aerial 7988 - Smeal 32m	Equipment Replacement	Ward 5		800,000					800,000	
		FR-3611-16	Replace 7971 Pumper	Equipment Replacement	City-Wide		625,000					625,000	
		FR-3612-14	Fitness Equipment and Furniture Replacement - All Stations/Divisions	Equipment Replacement	City-Wide		30,000					30,000	
		Fire & Rescue Services Total					4,287,794	2,977,100		850,206			8,115,100
		City Manager's Office Total											
Community Services	Building & Facilities	BF-8278-16	Chancellor Community Centre - Gym Locker Replacements	Infrastructure Replacement	Ward 3		37,900					37,900	
		BF-8297-16	JOC - Retrofit Fire Department Training Area Washrooms	Infrastructure Replacement	Ward 1		73,600					73,600	
		BF-8329-16	Al Palladini Community Centre Arena Benches Capping	Infrastructure Replacement	Ward 2		46,400					46,400	
		BF-8357-16	Rainbow Creek Park - Electrical Cabinet Replacement	Equipment Replacement	Ward 2		20,600					20,600	
		BF-8358-16	Promenade Park - Electrical Cabinet Replacement	Equipment Replacement	Ward 5		20,600					20,600	
		BF-8367-13	Uplands Golf & Skt Centre, Buildings General Capital	Infrastructure Replacement	Ward 5		67,000					67,000	
		BF-8378-15	Carville Community Centre	Growth/Development	Ward 4	29,589,300			3,926,088			33,515,388	
		BF-8399-16	Maple Community Centre - Outdoor Courtyard Refurbishment	Infrastructure Replacement	Ward 1		90,846					90,846	
		BF-8404-16	Woodbridge Arena - Replace Arena Boards	Infrastructure Replacement	Ward 2		118,750					118,750	
		BF-8423-16	Al Palladini Community Centre New Score Clock for East Arena Centre Ice	Infrastructure Replacement	Ward 2		77,250					77,250	
		BF-8433-16	Al Palladini Community Centre - Boiler Replacements	Infrastructure Replacement	Ward 2		82,400					82,400	
		BF-8434-16	Maple Community Centre - Boiler Replacements	Infrastructure Replacement	Ward 1		82,400					82,400	
		BF-8435-16	Woodbridge Pool & Arena - Rooftop Replacements	Infrastructure Replacement	Ward 2		51,500					51,500	
		Building & Facilities Total					29,589,300	769,246		3,926,088			34,284,634
Fleet	FL-5202-16	BYLAW-Replace 1179 with tandem axle trailer & crane	Equipment Replacement	City-Wide		20,600					20,600		
	FL-5211-16	PW-RDS-Replace 1370 with 1/2 ton ext cab 4x4 pickup	Equipment Replacement	City-Wide		30,900					30,900		
	FL-5242-16	PW-WATER-Replace 1554 with 3/4 ton cargo van	Equipment Replacement	City-Wide		36,100					36,100		
	FL-5243-16	PW-WATER-Replace 1562 with 3/4 ton van	Equipment Replacement	City-Wide		36,100					36,100		
	FL-5300-16	ENG DEV TRANSP-Replace 1364 with 12 ton ext cab 4x2 pickup	Equipment Replacement	City-Wide		27,800					27,800		
	FL-5331-16	PKS-DEV-Replace 1368 with 12 ton crew cab 4x4 w/short box pickup	Equipment Replacement	City-Wide		27,800					27,800		



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## Attachment 3 - Draft Capital Project Listing by Department

## 2014 Draft Capital Budget 2015-2017 Draft Capital Plan

Commission	Department	Project #	Project Description	Project Type	Region	City-Wide DC	Infrastructure Reserve	Gas Tax	Taxation	LTD	Other	Grand Total
		FL-5353-16	PKS-Replace 1608 with 16' outfront mower	Equipment Replacement	City-Wide		82,400					82,400
		FL-5361-16	PKS-Replace 1565, 1566 with 16' outfront mower	Equipment Replacement	City-Wide		82,400					82,400
		FL-5392-16	PKS-Replace 1444 with 3/4 ton crew cab pickup	Equipment Replacement	City-Wide		36,100					36,100
		FL-5421-16	PW-RDS-Replace 1344 with Regenerative street sweeper	Equipment Replacement	City-Wide		288,400					288,400
		FL-5468-16	PW-WATER-Replace 1563 with 3/4 ton cargo van	Equipment Replacement	City-Wide		36,100					36,100
		FL-5478-16	PW-WASTE-WATER-Replace 1731 with 3/4 ton 4x4 ext cab pickup with plow	Equipment Replacement	City-Wide		43,300					43,300
		FL-5488-16	BYLAW-Replace 1684 with smart car	Equipment Replacement	City-Wide		25,800					25,800
		FL-5489-16	BYLAW-Replace 1685 with smart car	Equipment Replacement	City-Wide		25,800					25,800
							799,600					799,600
		PO-6700-13	Tree Planting Program-Regular	Infrastructure Replacement	City-Wide		48,882		562,148			611,030
		PO-6739-13	Tree Replacement Program-EAB	Infrastructure Replacement	City-Wide				417,941			417,941
		PO-6746-15	Fence Repair & Replacement Program	Infrastructure Replacement	City-Wide		140,400					140,400
		PO-6753-14	CTS Mobile Handheld Program	Technology	City-Wide				157,220			157,220
		PO-6754-13	Parks Concrete Walkway Repairs/Replacements	Infrastructure Replacement	City-Wide		216,300					216,300
							405,582		1,137,309			1,542,891
	Park & Forestry Operations											
		PK-6323-16	Marla Payne Park - Basketball Court Reconstruction	Infrastructure Replacement	Ward 5		72,965					72,965
		PK-6345-16	Conley South Park - Tennis Court Reconstruction	Infrastructure Replacement	Ward 5		280,531					280,531
		PK-6346-16	Maple Valley Park - North Maple Regional Park Phase (B)	Growth/Development	Ward 1	5,561,995			617,999			6,179,994
		PK-6380-16	9th and 11th Soccer Field Upgrades	Infrastructure Replacement	City-Wide		136,514					136,514
		PK-6384-13	Uplands Golf and Ski Centre - Hiking Trail/Pathways Improvements	Infrastructure Replacement	Ward 5			91,650				91,650
		PK-6406-16	Pedestrian and Bicycle Master Plan (off road system) Design and Construction	Growth/Development	City-Wide			593,400				593,400
		PK-6409-16	Glen Shields Park - Activity Centre Improvements	Infrastructure Replacement	Ward 5		243,415					243,415
		PK-6418-16	Vaughan Mills Park - Playground Replacement & Safety Surfacing	Infrastructure Replacement	Ward 2		201,602					201,602
		PK-6419-16	Almont Park - Playground Replacement & Safety Surfacing	Infrastructure Replacement	Ward 2		118,984					118,984
		PK-6420-16	Fossil Hill Park - Playground Replacement & Safety Surfacing	Infrastructure Replacement	Ward 3		122,643					122,643
		PK-6437-16	Giovanni Caboto Park - Tennis Court Reconstruction	Infrastructure Replacement	Ward 3		224,463					224,463
		PK-6441-16	York Hill District Park - Hardscape and Walkway Replacement	Infrastructure Replacement	City-Wide			406,002				406,002
		PK-6467-16	Comdel Park - Basketball Court Reconstruction	Infrastructure Replacement	Ward 3		85,770					85,770
		PK-6468-16	Joseph Aaron Park - Basketball Court Reconstruction	Infrastructure Replacement	Ward 5		95,601					95,601
	Park Development Total						5,561,995		617,999			8,853,534
	Recreation	RE-9503-13	Fitness Centre Equipment Replacement	Equipment Replacement	City-Wide		1,582,488	1,091,052				2,673,540
							125,100					125,100
	Recreation Total						125,100					125,100

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## Attachment 3 - Draft Capital Project Listing by Department

## 2014 Draft Capital Budget 2015-2017 Draft Capital Plan

Commission	Department	Project #	Project Description	Project Type	Region	Revenue Category	City-Wide DC	Infrastructure Reserve	Gas Tax	Taxation	LTD	Other	Grand Total
Community Services Total Engineering & Public Works	Development Transportation Engineering	DT-7098-14	Pedestrian and Bicycle Network Implementation Program	New Infrastructure	City-Wide		35,151,295	3,682,016	1,091,052	5,681,396			45,605,759
		DT-7104-13	TMP Education, Promotion, Outreach and Monitoring	Growth/Studies	City-Wide		246,170						246,170
		DT-7108-13	School Travel Planning Measures	Growth/Development	City-Wide		77,250						77,250
		DT-7120-13	Black Creek Renewal	Growth/Development	Ward 4		51,500				13,796,739		51,500
		DT-7121-13	Vaughan Metropolitan Centre NE	Growth/Development	Ward 4		5,320,398				2,284,250		19,117,127
		DT-7123-15	Storm Water Management Pond Kleinburg - Nashville PD's Major	Growth/Development	Ward 4		856,903						3,441,153
		DT-7124-15	Mackenzie Watermain Block 61 CP Railway Pedestrian Crossing	Growth/Development	Ward 1		1,887,797						1,887,797
	Development Transportation Engineering Total				Ward 1		1,105,103						1,105,103
							9,545,111			16,050,989			25,625,100
	Engineering Services	EN-1889-13	Bridge Replacement/ Rehabilitation Environmental Assessment - King Vaughan Road	Infrastructure Replacement	Ward 1				500,000				500,000
		EN-1916-15	2015 Road Rehabilitation and Watermain Replacement - Phase 3	Infrastructure Replacement	Ward 3			3,024,613			1,296,263		4,320,876
		EN-1917-15	2016 Pavement Management Program Phase 1	Infrastructure Replacement	Ward 1, Ward 2, Ward 3				2,782,000				2,782,000
		EN-1918-15	2016 Pavement Management Program Phase 2	Infrastructure Replacement	Ward 1, Ward 3								2,826,320
		EN-1919-15	2016 Pavement Management Program Phase 3	Infrastructure Replacement	Ward 1, Ward 2						2,243,340		2,243,340
		EN-1920-15	2016 Road Rehabilitation and Watermain Replacement - Phase 1	Infrastructure Replacement	Ward 2			2,123,052			1,301,226		3,424,278
		EN-1921-15	2016 Road Rehabilitation and Watermain Replacement - Phase 2	Infrastructure Replacement	Ward 4			2,625,992			875,331		3,501,323
		EN-1930-15	Watermain Replacement - Phase 1	Infrastructure Replacement	Ward 4		148,320						148,320
		EN-1931-15	Watermain Replacement - Phase 2	Infrastructure Replacement	Ward 4		82,400						82,400
		EN-1931-15	McNaughton Road to Teston Road	New Infrastructure	Ward 1								
		EN-1951-16	Sidewalk on Keele Street - to Peak Point Blvd	New Infrastructure	Ward 1								
		EN-1951-16	Sidewalk Upgrade on Jane Street - north of Teston Road	Infrastructure Replacement	Ward 1						100,000		100,000
		EN-1952-16	Sidewalk Upgrade on Nashville Road - west of Klein's Circle	Infrastructure Replacement	Ward 1						135,000		135,000
		EN-1973-15	Streetscape for Concord West by York Region - Highway 7 and Keele Street	Growth/Development	Ward 4		289,899						289,899
		EN-1974-16	2017 Pavement Management Program - Phase 1	Infrastructure Replacement	Ward 2, Ward 3, Ward 4, Ward 5						56,650		56,650
		EN-1975-16	2017 Pavement Management Program - Phase 2	Infrastructure Replacement	Ward 1, Ward 2, Ward 3, Ward 4, Ward 5						56,650		56,650
		EN-1976-16	2017 Road Rehabilitation and Watermain Replacement - Phase 1	Infrastructure Replacement	Ward 1			258,200			195,000		453,200
		EN-1977-16	2017 Road Rehabilitation and Watermain Replacement - Phase 2	Infrastructure Replacement	Ward 1			119,305			27,985		147,290
		EN-1978-16	Active Transportation Facility on Pine Valley Drive - Steeles Ave W to Langstaff Rd	New Infrastructure	Ward 2, Ward 3								
		EN-1980-16	Sidewalk on Weston Road - Major Mackenzie Drive to Greenbrooke Drive	New Infrastructure	Ward 3						45,320		45,320
		EN-1984-16	Street Lighting on Keels Street - Langstaff Road to Ruherford Road	New Infrastructure	Ward 1, Ward 4						84,975		84,975



## 2014 Draft Capital Budget 2015-2017 Draft Capital Plan

Commission	Department	Project #	Project Description	Project Type	Revenue Category								
					Region	City-Wide DC	Infrastructure Reserve	Gas Tax	Taxation	LTD	Other	Grand Total	
Engineering & Public Works Total	Engineering Services	EN-1986-16	Sidewalk on Baseline Road and Planchet Road - Langstaff Rd to Cul-de-sac/ 220 Baseline Road	Infrastructure Replacement	Ward 4			228,800				228,800	
		EN-1994-14	Bridge Rehabilitation - North Johnson District Park		Ward 2					336,600	336,600		
		Engineering Services Total						707,564	8,151,162	3,510,800	8,878,765	571,600	21,819,891
		Public Works	PW-1972-16	Public Works and Parks Operations Yard Expansion and Upgrade Strategy	Growth/Development	Ward 2		10,118,606			6,090,951		16,209,557
	PW-2013-07		Street Light Pole Replacement Program	City-Wide				303,000			303,000		
	PW-2035-11		Curb and Sidewalk Repair & Replacement	City-Wide				1,800,000			1,800,000		
	Public Works Total	PW-2058-13	LED Streetlight Conversion	Infrastructure Replacement	City-Wide			1,500,000				1,500,000	
		PW-2063-13	ICI Water Meter Replacement Program		City-Wide			206,000			206,000		
		Public Works Total						10,118,606	206,000	3,300,900	6,090,951	20,024,557	
	Legal & Administrative Services	Real Estate	RL-0005-13	Land Acquisition Fees	Misc. Land Appraisals	City-Wide				267,800			267,800
Real Estate Total								267,800		267,800			
Legal & Administrative Services Total								267,800		267,800			
Strategic & Corporate Services	Information Technology Management	IT-2502-14	Electronic Document Management System	Technology	City-Wide				360,000			360,000	
		IT-3016-13	Personal Computer (PC) Assets Renewal		City-Wide			360,000			360,000		
		IT-3017-13	Enterprise Telephone System Assets Renewal		City-Wide			391,400			391,400		
		IT-3019-13	Central Computing Infrastructure Renewal		City-Wide			389,300			389,300		
		IT-3020-14	Continuous Improvement - City Website (Vaughan Online)		City-Wide			154,500			154,500		
	Information Technology Management Total							1,140,700	514,500		1,655,200		
Strategic & Corporate Services Total	Libraries	LI-4504-13	Library Technology Upgrade	Technology	City-Wide				140,000			140,000	
		LI-4516-16	Carville Block 11- Resource Material		Ward 4		347,650			386,250			
		LI-4522-16	Carville BL11 - Consulting Design/Construction		Ward 4		318,300			353,600			
		LI-4537-13	Capital Resource Purchases		City-Wide			1,910,960			1,910,960		
		LI-4539-14	Vellore Village South BL 39 - Consulting/Design/Construction		Ward 3		2,649,717			3,001,300			
		LI-4540-15	Vellore Village South BL39 - Resource Materials		Ward 3		347,625			386,250			
		LI-4541-16	Vellore Village South BL 36 - Furniture and Equipment		Ward 3		236,300			262,500			
		LI-4542-16	Vellore Village South BL39 - Communications and Hardware		Ward 3		141,800			157,500			
Libraries Total						4,041,392	1,910,960	645,008		6,598,360			
Vaughan Public Libraries Total						4,041,392	1,910,960	645,008		6,598,360			
Grand Total						61,357,792	1,333,753	7,401,822	6,000,705	571,600	128,742,757		

C 3.36

2014 Draft Capital Budget 2015-2017 Draft Capital Plan

Commission	Department	Project #	Project Description	Project Type	Revenue Category				Gas Tax	Taxation	LTD	Other	Grand Total
					Region	City-Wide DC	Infrastructure Reserve						
Budget Year: 2017													
City Manager's Office	Emergency Planning	EP-0071-17	Primary and Alternate Emergency Operations Centres	Equipment Replacement	City-Wide		68,200			128,910			197,110
	Emergency Planning Total												
	Fire & Rescue Services	FR-3508-13	Breathing Apparatus Replacements	Equipment Replacement	City-Wide		68,200			128,910			197,110
		FR-3587-17	Replace 7955 Aerial 55 FT	Equipment Replacement	City-Wide		45,100						45,100
		FR-3589-17	Replace 7981 Training Van	Equipment Replacement	City-Wide		703,000						703,000
		FR-3612-14	Fitness Equipment and Furniture	Equipment Replacement	City-Wide		33,600						33,600
		FR-3612-14	Replacement - All Stations/Divisions	Equipment Replacement	City-Wide		30,000						30,000
		FR-3615-17	Fire Prevention Vehicle Replacement	Growth/Equipment	City-Wide		45,000						45,000
	FR-3616-17	Fire Prevention Vehicle Replacement	Growth/Equipment	City-Wide		45,000						45,000	
	Fire & Rescue Services Total												
City Manager's Office Total													
Community Services	Building & Facilities	BF-8387-17	City Hall Public Square/Underground Parking Structure/Outdoor Risk	New Infrastructure	Ward 1		969,900		128,910	20,970,800			1,098,810
	Building & Facilities Total												
	Fleet	FL-5278-17	PKS-1 new dual stream compactor truck	New Equipment	City-Wide					133,900			133,900
		FL-5318-17	RECREATION-Replace 1148 with 7 seater mini van with slow-n-go seats	Equipment Replacement	City-Wide		25,800						25,800
		FL-5319-17	PKS-Replace 1286 with a 2 ton crew cab 4x4 dump truck	Equipment Replacement	City-Wide		66,950						66,950
		FL-5330-17	FLEET MGMT-Replace 1157 with 1/2 ton ext cab 4x4 pickup	Equipment Replacement	City-Wide		30,900						30,900
		FL-5333-17	PKS-HORT- Replace 1352 with 1 ton reg. cab 4x4 dump truck	Equipment Replacement	City-Wide		27,800			28,900			56,700
		FL-5348-17	PKS-Replace 1511 with narrow sidewalk tractor with plow/salt spreader	Equipment Replacement	City-Wide		63,900						63,900
		FL-5349-17	PKS-Replace 1512 with narrow sidewalk tractor with plow/salt spreader	Equipment Replacement	City-Wide		63,900						63,900
		FL-5350-17	PKS-Replace 1513 with narrow sidewalk tractor with plow/salt spreader	Equipment Replacement	City-Wide		63,900						63,900
FL-5428-17	PW-RDS-Replace 1373 with Regenerative street sweeper	Equipment Replacement	City-Wide		288,400						288,400		
FL-5431-17	PW-RDS-Replace 1702 with service body sign truck with sliding platform	Equipment Replacement	City-Wide		92,700						92,700		
FL-5436-17	B&F-Replace 1670 with 3/4 ton cargo van	Equipment Replacement	City-Wide		36,100						36,100		
FL-5440-17	PKS-4 new salt supply systems	Growth/Equipment	City-Wide		24,100			2,700			26,800		
FL-5455-17	PKS-1 new narrow sidewalk tractor with plow/salter/blower/sweeper attachments	Growth/Equipment	City-Wide		76,000			8,500			84,500		
FL-5456-17	PKS-1 new narrow sidewalk tractor with plow/salter/blower/sweeper attachments	Growth/Equipment	City-Wide		76,000			8,500			84,500		
FL-5457-17	PKS-1 new narrow sidewalk tractor with plow/salter/blower/sweeper attachments	Growth/Equipment	City-Wide		76,000			8,500			84,500		
FL-5458-17	PKS-1 new narrow sidewalk tractor with plow/salter/blower/sweeper attachments	Growth/Equipment	City-Wide		76,000			8,500			84,500		
FL-5466-17	PW-WATER-Replace 1665 with 3/4 ton cargo van	Equipment Replacement	City-Wide		36,100			8,500			84,500		
Fleet Total													
Park & Forestry Operations	PO-6700-13	Tree Planting Program-Regular	Infrastructure Replacement	City-Wide		328,100	796,450		199,500			1,324,050	
							48,882		562,148			611,030	

C 3.37

## Attachment 3 - Draft Capital Project Listing by Department

## 2014 Draft Capital Budget 2015-2017 Draft Capital Plan

Commission	Department	Project#	Project Description	Project Type	Region	Revenue Category	City-Wide DC	Infrastructure Reserve	Gas Tax	Taxation	LTD	Other	Grand Total
		PO-6739-13	Tree Replacement Program-EAB	Infrastructure Replacement	City-Wide					417,941			417,941
		PO-6745-17	Nashville Cemetery-Road Extension	New Infrastructure	Ward 1					57,700			57,700
		PO-6746-15	Fence Repair & Replacement Program	Infrastructure Replacement	City-Wide			114,963					114,963
		PO-6751-17	Sports Field Safety Fencing for Spectators at Vaughan Grove Sports Complex	New Infrastructure	Ward 2					91,927			91,927
		PO-6754-13	Parks Concrete Walkway Repairs/Replacements	Infrastructure Replacement	City-Wide			216,300					216,300
	<b>Park &amp; Forestry Operations</b>							<b>380,145</b>		<b>1,129,716</b>			<b>1,509,861</b>
	<b>Total</b>												
	Park Development	PK-6112-17	LeParc Park - Tennis Court Reconstruction	Infrastructure Replacement	Ward 4			321,000					321,000
		PK-6279-17	Reeves Park - Basketball Court Reconstruction	Infrastructure Replacement	Ward 1			76,258					76,258
		PK-6287-17	UV2-D1 - Block 18 District Park Development	Growth/Development	Ward 4		619,852			68,873			688,725
		PK-6308-17	UV1-N25 - Block 40 Neighbourhood Park Design & Construction	Growth/Development	Ward 3		1,080,925			120,103			1,201,028
		PK-6309-17	UV1-N28 - Block 40 Neighbourhood Park Design and Construction	Growth/Development	Ward 3		563,318			62,591			625,909
		PK-6310-17	UV1-N29 - Block 47 Neighbourhood Park Design & Construction	Growth/Development	Ward 1		1,166,378			129,597			1,295,975
		PK-6321-17	Alexandra Elisa Park - Basketball Court Reconstruction	Infrastructure Replacement	Ward 2			84,194					84,194
		PK-6327-17	Belair Way Park - Bocce Court Redevelopment	Infrastructure Replacement	Ward 3			133,128					133,128
		PK-6340-17	Frank Robson Park - Ball Diamond Irrigation System	New Infrastructure	Ward 1					86,469			86,469
		PK-6347-17	LP-N6 Block 12 Linear Park	Growth/Development	Ward 1		138,967			15,440			154,407
		PK-6348-17	LP-N9 Block 12 Linear Park	Growth/Development	Ward 1		160,450			17,828			178,278
		PK-6351-17	Jersey Creek Park - Playground Equipment (Swing)	Infrastructure Replacement	Ward 3			36,460					36,460
		PK-6360-17	Vellore Village Community Centre - Soccer Field Redevelopment	Infrastructure Replacement	Ward 3			356,900					356,900
		PK-6368-17	Bindertwine Park - Ball Diamond Fencing	New Infrastructure	Ward 1					32,000			32,000
		PK-6384-13	Uplands Golf and Ski Centre - Hiking Trail/Pathways Improvements	Infrastructure Replacement	Ward 5				91,650				91,650
		PK-6394-15	UV2-D2 - Block 11 District Park w/CC - Park Design & Construction	Growth/Development	Ward 4		1,214,396			134,934			1,349,330
		PK-6397-13	VMC23-2 - Vaughan Metropolitan Centre Black Creek Park Design and Construction	Growth/Development	Ward 4		558,016			62,002			620,018
		PK-6398-17	VMC30-6 - Block 30 Urban Square Design and Construction	Growth/Development	Ward 4		500,942			55,660			556,602
		PK-6401-17	61W-N2 - Block 61 Neighbourhood Park Design and Construction	Growth/Development	Ward 1		468,847			52,094			520,941
		PK-6402-17	61W-S7 - Block 61 Urban Square Design and Construction	Growth/Development	Ward 1		267,800			29,756			297,556
		PK-6404-17	Glen Shields Park - Pathway Lighting	Infrastructure Replacement	Ward 5				269,675				269,675
		PK-6408-17	Concord Thornhill Regional Park - Playground Rubber Surfacing Replacement	Infrastructure Replacement	Ward 5			151,438					151,438
		PK-6412-17	911 Park Signage Program	Legal/Regulatory	City-Wide			98,717					98,717
		PK-6414-17	UV1-S1 - Block 40 Urban Square Design and Construction	Growth/Development	Ward 3		513,868			57,096			570,964
		PK-6422-17	Pedestrian and Bicycle Master Plan (off road system) Design and Construction	New Infrastructure	City-Wide				368,000				368,000



C3-39

## Attachment 3 - Draft Capital Project Listing by Department

## 2014 Draft Capital Budget 2015-2017 Draft Capital Plan

Commission	Department	Project #	Project Description	Project Type	Region	Revenue Category	City-Wide DC	Infrastructure Reserve	Gas Tax	Taxation	LTD	Other	Grand Total
Community Services Engineering & Public Works	Development Transportation Engineering	DT-7098-14	Pedestrian and Bicycle Network Implementation Program	New Infrastructure	City-Wide		21,581,158	3,598,293	729,325	3,987,808	20,970,800		50,867,384
		DT-7104-13	TMP Education, Promotion, Outreach and Monitoring	Growth/Studies	City-Wide		250,000						250,000
		DT-7108-13	School Travel Planning Measures	Growth/Development	City-Wide		77,250						77,250
		DT-7120-13	Black Creek Renewal	Growth/Development	Ward 4		51,500						51,500
		DT-7123-15	Kleinburg - Nashville PDS Major Mackenzie Watermain	Growth/Development	Ward 4		5,320,388				13,796,739		19,117,127
		DT-7124-15	Block 61 CP Railway Pedestrian Crossing	Growth/Development	Ward 1		1,887,797						1,887,797
	Development Transportation Engineering Total				Ward 1		1,105,103						1,105,103
					City-Wide		8,692,038				13,796,739		22,488,777
	Engineering Services	EN-1867-17	Pedestrian Crossing Enhancement Program - Pavement Marking	Health & Safety	City-Wide					206,000			206,000
		EN-1847-17	Pedestrian Connectivity Study	New Infrastructure	Ward 5					117,420			117,420
		EN-1973-15	Streetscape for Concord West by York Region - Highway 7 and Keels Street	Growth/Development	Ward 4		2,559,429						2,559,429
		EN-1974-16	2017 Pavement Management Program - Phase 1	Infrastructure Replacement	Ward 2, Ward 3, Ward 1, Ward 4, Ward 5				2,818,200				2,818,200
		EN-1975-16	2017 Pavement Management Program - Phase 2	Infrastructure Replacement	Ward 1					4,305,400			4,305,400
		EN-1976-16	2017 Road Rehabilitation and Watermain Replacement - Phase 1	Infrastructure Replacement	Ward 1			3,338,815			4,425,872		7,764,687
		EN-1977-16	2017 Road Rehabilitation and Watermain Replacement - Phase 2	Infrastructure Replacement	Ward 1			1,344,566			315,392		1,659,958
		EN-1978-16	Active Transportation Facility on Pine Valley Drive - Steeles Ave W to Langstaff Rd	New Infrastructure	Ward 2, Ward 3		770,440						770,440
		EN-1980-16	Sidewalk on Weston Road - Major Mackenzie Drive to Greenbrooke Drive	New Infrastructure	Ward 3		362,560						362,560
		EN-1984-16	Street Lighting on Keele Street - Langstaff Road to Rutherford Road	New Infrastructure	Ward 1, Ward 4		481,525						481,525
Engineering & Public Works Total	Public Works	EN-1985-17	Street to Cul-de-sac	New Infrastructure	Ward 4						44,000		44,000
		EN-1991-17	Traffic Signal Installation - Interchange Way and Interchange Way	New Infrastructure	Ward 4		198,275						198,275
		EN-1996-17	Municipal Structure Inspection and Reporting in 2017	Legal/Regulatory	City-Wide			124,630					124,630
					City-Wide		4,372,229	4,808,011	2,818,200	323,420	9,046,664	44,000	21,412,524
		PW-1972-16	Public Works and Parks Operations Yard Expansion and Upgrade Strategy	Growth/Development	Ward 2		12,785,911				31,069,948		43,855,859
		PW-2013-07	Street Light Pole Replacement Program	Infrastructure Replacement	City-Wide				309,000				309,000
		PW-2035-11	Curb and Sidewalk Repair & Replacement	Infrastructure Replacement	City-Wide			1,900,000					1,900,000
		PW-2058-13	LED Streetlight Conversion	Infrastructure Replacement	City-Wide			1,500,000					1,500,000
		PW-2063-13	ICI Water Meter Replacement Program	Infrastructure Replacement	City-Wide			206,000					206,000
					City-Wide		12,785,911	206,000	3,400,000	309,000	31,069,948		47,770,859
Engineering & Public Works Total Finance	Finance	FI-0073-17	New Property Tax System	Infrastructure Replacement	City-Wide		25,850,178	5,014,011	6,218,200	632,420	53,913,351	44,000	91,672,160
					City-Wide					154,500			154,500
										154,500			154,500

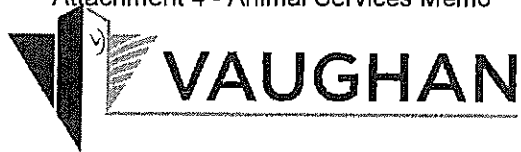


C3-40

## Attachment 3 - Draft Capital Project Listing by Department

## 2014 Draft Capital Budget 2015-2017 Draft Capital Plan

Commission	Department	Project#	Project Description	Project Type	Region	Revenue Category	Infrastructure Reserve	Gas Tax	Taxation	LTD	Other	Grand Total
Finance Total Legal & Administrative Services	Real Estate	RL-0005-13	Land Acquisition Fees	Misc. Land Appraisals	City-Wide		267,800		154,500			154,500
	Real Estate Total						267,800					267,800
	Legal & Administrative Services Total						267,800					267,800
Planning Strategic & Corporate Services	Development Planning	DP-9525-17	Vaughan Mills Urban Design Streetscape & Open Space Master Plan	Growth/Studies	Ward 4	117,000			13,000			130,000
	Development Planning Total					117,000			13,000			130,000
	Human Resources	HR-9533-14	Attendance Management Automation	New Infrastructure	City-Wide				103,000			103,000
Human Resources Information Technology Management	Information Technology Management	IT-2502-14	Electronic Document Management System	Technology	City-Wide				300,000			300,000
		IT-3016-13	Personal Computer (PC) Assets Renewal	Technology	City-Wide		360,000					360,000
		IT-3017-13	Enterprise Telephone System Assets Renewal	Technology	City-Wide		391,400					391,400
		IT-3019-13	Central Computing Infrastructure Renewal	Technology	City-Wide		389,300					389,300
		IT-3020-14	Continuous Improvement - City Website (Vaughan Online)	Technology	City-Wide				154,500			154,500
	Information Technology Management Total					1,140,700			454,500			1,595,200
Strategic & Corporate Services Total Vaughan Public Libraries	Libraries	LI-4504-13	Library Technology Upgrade	Technology	City-Wide				140,000			140,000
		LI-4512-17	Maple Library Renovations	Infrastructure Replacement	Ward 1				770,000			770,000
		LI-4516-16	Carville Block 11 - Resource Material	Growth/Development	Ward 4	347,650			38,600			386,250
		LI-4518-17	Carville BL11 - Furniture and Equipment	Growth/Equipment	Ward 4	236,250			26,250			262,500
		LI-4522-16	Carville BL11 - Consulting Design/Construction	Growth/Development	Ward 4	2,809,958			372,842			3,182,800
		LI-4524-17	Carville Community Library - Communications and Hardware	Growth/Development	Ward 1	141,750			15,750			157,500
		LI-4525-17	Vellore Village Community Library	Growth/Development	Ward 3	318,300			35,300			353,600
		LI-4526-17	Vellore Village Community Library - Land	Growth/Development	Ward 3	350,100			38,900			389,000
		LI-4537-13	Capital Resource Purchases	Infrastructure Replacement	City-Wide		1,949,170					1,949,170
		LI-4546-13	Vellore Village Community Library - Resource Materials	Growth/Development	Ward 3	347,625			38,625			386,250
	Libraries Total					4,551,633	1,949,170		1,476,267			7,977,070
	Vaughan Public Libraries Total					4,551,633	1,949,170		1,476,267			7,977,070
	Total 2014/2015					52,039,939	12,359,374	6,947,525	6,550,405	74,844,161	44,000	153,885,924



C 3.41

## memorandum

**DATE:** January 24, 2014

**TO:** Honourable Mayor and Members of Council

**FROM:** MaryLee Farrugia, Commissioner of Legal & Administrative Services/City Solicitor  
Gus Michaels, Director of By-law & Compliance

**RE:** **COMMUNICATION**  
**Finance, Administration & Audit Committee Meeting January 20, 2014**  
**Draft 2014 Budget and 2015 – 2017 Plan**  
**ARRs - 1 Full-time Shelter Attendant and 1 Part-time Animal Shelter Clerk**

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In preparation for the upcoming Finance, Administration & Audit Committee meeting on January 29, 2014, the following amendment is being proposed regarding 2 existing ARRs:

- 1 full-time permanent Animal Shelter Attendant
- 1 part-time permanent Animal Shelter Clerk

### **Recommendation:**

That the request for the 2 ARR positions for 1 full time permanent Animal Shelter Attendant position and 1 part time permanent Animal Shelter Clerical position for the Animal Services Unit of the By-law & Compliance Department ("B&C") be brought forward from 2016 to be included within the 2014 Budget.

### **Background:**

Through the 2013 Budget process, it was determined that the ARRs for a full-time permanent Animal Services Shelter Attendant and part-time permanent Animal Services Clerk would proceed for further consideration and recognition during the 2016 Budget cycle. Although the fiscal data contained within the original ARR's were accurate, further detailed review conducted in 2013 resulted in identification of a potential liability and non-compliance with Provincial regulations that may not have been given the adequate level of consideration in 2012.

During the 2013/2014 Budget process and through the on-going operational review of B&C, it was discovered that these 2 ARR positions inadvertently remained attributed to the 2016 Budget year, although intended to proceed in 2014.

### **Existing Service & Staffing Levels:**

Currently B&C provides a 24/7 Animal Services operation, including operation of the Vaughan Animal Shelter, providing services to Vaughan, King and East Gwillimbury residents. The shelter is provincially mandated to remain open to the public 6 days a week. Animal Services operates with an under-resourced staffing complement of 2 full-time, 4 part-time shelter attendants, and 1 full-time clerk. Although the animal shelter remains open to the public 6 days a week, the insufficient staffing levels are contrary to the regulatory requirements as prescribed by the *Animals for Research Act*.

C 3.42

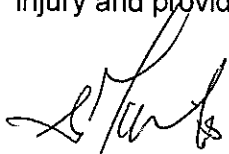
In comparison, the City of Brampton, having a population somewhat comparative to the City of Vaughan, maintains a staff complement for Animal Services comprised of 1 Manager, 2 Supervisors, 1 Office Administrator/Coordinator, 2 full time Clerks, 1 part time Clerk, 3 Veterinary Technicians (also responsible for public education and outreach), 11 Shelter Attendants (4 full time, 7 part time), 11 Animal Control Officers (7 full time, 2 part time, 2 seasonal contract).

The care of cats and dogs is a physically demanding job. Continued operation of the Animal Shelter with insufficient resources could lead to deteriorating service and potential health and safety risks to staff, members of the public and animals themselves.

**Conclusion/Rationale:**

In consultation with the Acting Commissioner of Finance/City Treasurer, these proposed positions can be accommodated within the current approved taxation increase for 2014, and are therefore recommended for approval

Further, these additional positions will allow the B&C Animal Service Unit to move towards mitigating risk of non-compliance with Provincial legislation, operating with a reduced risk of injury and providing the minimum public service levels expected for a 6 day a week operation.



**Gus Michaels, Director**  
By-law & Compliance Department



**MaryLee Farrugia, Commissioner/City Solicitor**  
Legal & Administrative Services



C 4.1

C 4
COMMUNICATION
FAA - JAN 29/14
ITEM - 1

**From:** lafrate, Marilyn  
**Sent:** Tuesday, January 28, 2014 11:55 PM  
**To:** [marty@luv2tutor.com](mailto:marty@luv2tutor.com)  
**Cc:** Tarantini, Maria  
**Subject:** Re: Finance, Administration and Audit Committee, January 29th, 2014

Thank you for your comments. I have forwarded them to the City Clerk to be included as part of the public record.

Regards,  
Marilyn lafrate  
Councillor

Sent from my BlackBerry 10 smartphone.

**From:** Marty  
**Sent:** Tuesday, January 28, 2014 11:30 PM  
**To:** Ward 1 Support Staff; [Clerks@vaughan.ca](mailto:Clerks@vaughan.ca)  
**Reply To:** Marty  
**Cc:** lafrate, Marilyn; Tarantini, Maria  
**Subject:** Re: Finance, Administration and Audit Committee, January 29th, 2014

Thank you for getting back to me. Unfortunately, I will not be able to attend tomorrow's meeting. However, I would like to again stress the importance of a sidewalk along the north side of Teston Rd towards Bathurst St. There are a lot of families living in the Quail Run Blvd area. Many have children that will be walking along Teston Rd at sometime in the next few years. Teston road is a dangerous/unsafe road to be walking on, especially for children. Please consider the safety of our children and of every child when planning your budget for this year. Investing in our children can never be a mistake or too costly. I would hate to see a child or adult injured, just because there wasn't enough money in a budget. Again, thank you for the consideration.  
Best Regards,  
Marty 😊

PS My wife had difficulties getting signatures on her petition. It is an estate community and most homes have 7 to 9 ft gates enclosing their residence. The few homes without gated entrances, either refused to open their doors or were not home the few times my wife stopped by. It may be easier closer to Spring, when the weather gets a little nicer. If it will help, we will try again in a few months. Again, thank you for the consideration.

On Monday, January 20, 2014 11:02:36 AM, Ward 1 Support Staff <[ssward1@vaughan.ca](mailto:ssward1@vaughan.ca)> wrote:  
Good Morning Mr. Segal,

Our office would like to advise you that the item that you had brought to our attention, the pedestrian linkages at Teston Road and Bathurst Street, is being discussed at next week's Finance, Administration and Audit Committee. You will be able to come and to speak to the item. The meeting is taking place on January 29<sup>th</sup>, 2014 at 9:30am in Committee Room 243.

C4.2

If you cannot attend please email any concerns and/or comments to [clerks@vaughan.ca](mailto:clerks@vaughan.ca) and copy our office. In the subject line of your email please state the title:

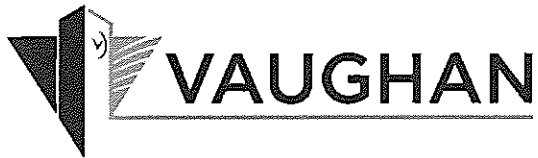
Finance, Administration and Audit Committee, January 29<sup>th</sup>, 2014  
Report 17, Item 11.1, Pedestrian Linkages at Teston Road and Bathurst Street.

I have attached a copy of the report prepared by staff for you to review.

If you have any further questions feel free to contact our office.

Kind Regards,

Cristina  
Ward 1 Support Staff



C5.1

memorandum

C	5
COMMUNICATION	
FAA -	JAN 29/14
ITEM -	1

**DATE:** JANUARY 29, 2014

**TO:** MAYOR AND MEMBERS OF COUNCIL

**FROM:** JEFFREY A. ABRAMS, CITY CLERK

**RE:** FINANCE, ADMINISTRATION AND AUDIT COMMITTEE JANUARY 29, 2014  
Item 1  
DRAFT 2014 BUDGET AND 2015-17 PLAN UPDATE  
2014 INSURANCE PREMIUM FUNDING STRATEGY

**Recommendation:**

1. That the 2014 OMEX insurance premium increase of \$375,442 be funded initially through reallocating funds within the business unit; and
2. THAT future requirements to sustain the premium increase be incorporated in the 2015 -2017 plan as illustrated in the communication.

**Background:**

The City obtains its insurance coverage pursuant to a Subscriber Agreement with the Ontario Municipal Insurance Exchange (OMEX). Coverage commenced under OMEX on May 1, 2012, following the evaluation of a competitive bidding process involving OMEX and traditional insurance providers. In authorizing the arrangement [Committee of the Whole (Working Session) 15(1), April 17, 2012] Council directed staff to report annually through the budget process on upcoming annual premiums and projected insurance reserve levels.

The results of the competitive bidding process indicated that as a member of the reciprocal the City would avoid costs compared to more traditional contracts of insurance. For example, for the balance of 2012 (May through December) premium costs were \$1,575,554 plus applicable taxes. Savings versus competitive bid prices was calculated to be \$733,000 (pro-rated), of which a portion was allocated to fund the cost of an Insurance Claims Analyst. The balance of approximately \$633,000 was transferred to the City's insurance reserve to offset any potential future retroactive assessments issued by OMEX. The contribution serves as a buffer to facilitate the insurance process transition and help mitigate future premium adjustments without tax increases. The planned contribution to the reserve in the original Draft 2014 Budget was \$290,586 and was phased out by 2016 to cover premium increases.

The 2012 competitive bid analysis determined that membership in OMEX would generate over one million dollars in annualized savings in addition to the benefits derived from better City control over claims handling. Though the exact amount of future savings cannot be determined without a competitive bid process (staff are contemplating issuing an RFP in 2015 to test the market) OMEX continues to provide cost effective coverage and excellent service.

We are now in possession of OMEX's premium assessment for the 2014 term. The 2014 premium of \$3,150,760 represents an approximately 29% increase over the City's 2013 premium and is

C5.2

approximately \$375,000 higher than the \$2,775,318 which is being carried in the draft 2014 operating budget. A sampling of other municipal insurance increases shows that increases of between 17% and 25% are the norm, and in fact some insurers are unilaterally increasing deductible payments which further increases municipal insurance costs. Nevertheless the premium increase is larger than the plan and therefore a funding strategy for the current year and the 2015-2017 plan is required.

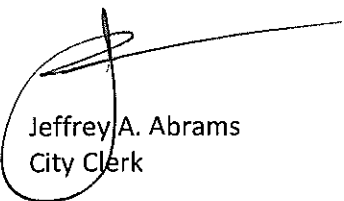
After consulting with the Finance Department, and a review of the business unit financial performance, an opportunity to redistribute funds from other accounts was identified. The initial Draft 2014 Budget and Plan included transfers to the insurance reserve, however, in order to fund the gap in the insurance premium cost in 2014, the planned reserve contribution of \$290,586 plus a reallocation of \$84,856 from the insurance legal fees budget will instead be used to cover the \$375,442 premium increase for 2014. Given that there were initially planned reductions to the reserve contribution for 2015 and 2016, a base budget increase will be required in these years. The change in 2014 and the increases in 2015-2017 as shown below are included in the Budget Update Communication on today's agenda. In addition, there is a premium increase assumption in these years that places further pressure on the budget. The table below illustrates the budget change.

	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>
Original Draft Budget Insurance Premium	2,775,318	3,191,616	3,670,358	4,303,495
Premium gap funded by:				
Planned reserve contribution	290,586	71,592		
Legal Fees	84,856	84,856	84,856	84,856
Impact on Draft 2014 Budget and 2015-17 Plan (included in current Draft Budget/Plan)	0	275,310	411,666	486,144
Revised Insurance Premium	3,150,760	3,623,374	4,166,880	4,874,495

The insurance reserve serves as a buffer against unreported claims and any future retro-assessment that OMEX might issue should it suffer shortfalls amongst its members. The reserve currently sits at \$3,365,000 and is expected to further increase after year-end adjustments are made moving it closer to the reserve target. Potential cost avoidance is expected due to fewer claims processed and lower adjuster fee expenditures. As the City gains experience in the new process the reserve will be monitored and budgets refined.

At this time, utilizing the planned reserve and reallocation of insurance legal fees to fund the unanticipated premium adjustment in 2014 is recommended with the associated base adjustment applied to the 2015-17 plan.

Respectfully Submitted,



Jeffrey A. Abrams  
City Clerk

c. MaryLee Farrugia, Commissioner of Legal & Administrative Services/City Solicitor

**DRAFT 2014 BUDGET AND 2015-2017 PLAN UPDATE**

(Referred)

The Finance, Administration and Audit Committee, at its meeting of January 20, 2014, recommended (Item 6.1, Finance, Administration and Audit Committee Report No. 2):

- 1) That the report of the Acting Commissioner of Finance & City Treasurer dated January 20, 2014, be deferred to the January 29, 2014, Finance, Administration and Audit Committee meeting to continue deliberations;
- 2) That Communication C2, Memorandum from the Commissioner of Engineering and Public Works and the Director of Engineering Services, dated January 17, 2014 (attached), with respect to Pedestrian Linkages at Teston Road and Bathurst Street – Ward 1, be deferred to the January 29, 2014, Finance, Administration and Audit Committee meeting;
- 3) That the following motions be referred to the Acting Commissioner of Finance & City Treasurer for consolidation into the draft budget and/or such response as requested:
  - a)
    - (i) That the funds allocated for Project No. EN-1990-14 (Railway Crossing Safety Assessment – City Wide) be retained in the 2014 Budget; and
    - (ii) That Communication C4, Memorandum from the Commissioner of Engineering and Public Works and the Director of Engineering Services, dated January 17, 2014, be received;
  - b) That the recommendation contained in Communication C5, Memorandum from the Commissioner of Engineering and Public Works and the Director of Engineering Services, dated January 16, 2014, be approved as follows:
    - (i) That Capital Project No. EN-1998-14, “Millwood Estates Servicing”, be considered as part of the 2014 Budget deliberation, to be funded on a temporary basis from the Water and Wastewater Reserves; and
    - (ii) That should Capital Project No. EN-1998-14 “Millwood Estates Servicing” be approved as a part of the 2014 Capital Budget, staff be directed to only initiate design works once a by-law is passed enacting a special local municipality levy in accordance with the Municipal Act 2001, to reimburse the Water and Wastewater reserves for the full capital cost and any accrued interest of the project; and
  - c) That Option 2, as outlined in Communication C6, Memorandum from the Commissioner of Engineering and Public Works dated January 17, 2014, regarding Recycling at Designated Canada Post Super Mailboxes be approved as follows:
    - (i) That the pilot project be eliminated and the requested \$26,000 Operating funds be directed to an extensive promotion and education program, along with a feasibility assessment of a potential dedicated anti-litter enforcement program.

Report of the Acting Commissioner of Finance/City Treasurer, dated January 20, 2014

**Recommendation**

The Finance, Administration and Audit Committee, at its meeting of January 15, 2014, recommended (Item 1, Finance, Administration and Audit Committee Report No. 1):

- 1) That the report of the Interim City Manager and the Acting Commissioner of Finance & City Treasurer dated January 15, 2014, be deferred to the January 20, 2014, Finance, Administration and Audit Committee meeting to continue deliberations;
- 2) That the following motions be referred to the Interim City Manager and the Acting Commissioner of Finance & City Treasurer for consolidation into the draft budget and/or such response as requested:
  - a) That for 2014, a 2.50% tax increase be approved;
  - b) That staff be directed to initiate the design for watermain and sanitary sewer servicing for the Millwood Estates Community as a local improvement; and
  - c) That staff report further on the proposed pilot project PW-2067-14 (Recycling at Designated Canada Post Super Mailboxes) by referencing additional options to control littering;
- 3) That the presentation by the Acting Commissioner of Finance & City Treasurer and Communication C2, presentation material entitled, "*Draft 2014 Budget and 2015-2017 Plan UPDATE*", dated January 15, 2014, be received;
- 4) That the following deputations be received:
  1. Mr. Guido Masutti, Riverview Avenue, Woodbridge;
  2. Mr. Sam Maltese, Royal Ridge, Maple, representing Vaughan World Series Slo-pitch League; and
  3. Mr. Richard Lorello, Treelawn Boulevard, Kleinburg; and
- 5) That Communication C1, memorandum from the Commissioner of Community Services, dated January 14, 2014, be received.

**Contribution to Sustainability**

Sustainability by definition focuses on the ability to maintain an activity over an extended time horizon. Financial planning is the process of allocating limited resources to achieve the City's objectives and established priorities. Responsible planning allocates resources in a way that balances needs and aspirations of the present without compromising the ability to meet those of the future. The City's budget and plan contributes to sustainability by developing a longer term view of the City's requirements and attempts to balance the timing and funding of programs, infrastructure renewal, development projects and corporate initiatives, which are essential to build and maintain the City. Moving forward, future planning will become increasingly important to assist stakeholders in developing sustainable and responsible funding strategies.

*The Budget Objective*

"To balance the pressures of maintaining existing services and growth requirements against available future City funding/resources necessary to undertake and manage operations and corporate initiatives"

This is a key component of the Council approved Budget Guidelines, along with two core principles: Managing our future & Managing tax increases. Collectively, these principles have aided in developing realistic and responsible financial plans.

### **Economic Impact**

The Draft 2014 Budget and 2015-2017 Plan was presented and received at the Finance and Administration Committee meeting of November 12, 2013. Since that time, new information has come forward and decisions have occurred, which resulted in adjustments to the Draft Budget. Overall the combined adjustments have a positive impact on the City's Draft Budget. Below is a high level summary illustrating the revised budget requirements and the associated tax rate increase for the average home. More specific details related to specific adjustments are provided within the report.

<b>Draft Budget Adjustments</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>
Draft Tax Rate (Base + ARRs)	4.80%	5.49%	3.97%	4.76%
Draft Budget Requirement	\$ 7,542,377	\$ 9,286,358	\$ 7,243,217	\$ 9,383,968
Draft Budget Adjustments	\$ (2,112,889)	\$ 180,199	\$ 1,347,615	\$ (606,761)
Revised Budget Requirement	\$ 5,429,488	\$ 9,466,557	\$ 8,590,832	\$ 8,777,207
Revised Tax Rate Increase	3.47%	5.69%	4.64%	4.39%
Increase on Avg. Tax Bill	\$43	\$73	\$63	\$62

### **Communication Plan**

In addition to today's Finance Administration and Audit Committee meeting, four meetings were held in November and December, two evening and two day meetings. Two additional meetings are scheduled on January 20 and January 29 to provide further opportunity for public input and Finance and Administration Committee discussion. All meetings are advertised on the City's website, at community centres and libraries, on TV monitors within City Hall and on social media.

A Special Council Meeting will be held before budget approval to provide the public with a final opportunity to comment on the Proposed 2014 Budget and 2015-2017 Plan. This meeting is anticipated in late January or early February and will be advertised in advance and consistent with the City's public notification by-law once a date has been set.

Following approval of the budget, the City will communicate budget highlights by employing a variety of tactics, including a media release, website content, social media messages, a blog, an eNewsletter post, and an internal message to staff. The media releases will articulate the strong management practices and oversight the City has in place to provide residents with value for their property tax dollar.

### **Purpose**

The purpose of this report is to provide an update on recent budget adjustments, receive direction regarding the Draft 2014 Budget and 2014-2017 plan, and schedule a Special Council evening meeting for Budget Approval. A consolidated report will be submitted to the Special Council meeting incorporating any further adjustments or direction resulting from continuing budget deliberations.

### **Background – Analysis and Options**

Preparation of the Budget begins early in the year. As a result of this early timeline, budget estimates and assumptions are required. The Draft 2014 Budget and 2015-2017 Plan was presented on November 12<sup>th</sup>, 2013. However adjustments are necessary to update the Draft

Budget and Plan to reflect evolving events, more current information, and Committee direction. Detailed below is a summary of budget adjustments to date and each adjustment is separately and briefly discussed.

<b>Summary of Adjustments</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>
Favourable/(Unfavourable)				
<b><u>Budget Adjustments</u></b>				
PowerStream Dividend	1,000,000	(175,000)	(600,000)	1,050,000
VHI Staff Support Recovery	100,000	-	-	-
Debenture Payment Reserve	580,000	-	-	355,000
Long Term Debt	-	155,993	(140,213)	(344,997)
Employee Benefits	547,423	(17,166)	(138,849)	(31,864)
Contingency	378,204	(71,880)	17,519	91,364
ARR Adjustments	(135,228)	(42,043)	(201,023)	(245,719)
Anticipated Labour Savings	300,000	-	-	-
Fleet Department Adjustment	55,723	196	196	197
Council Budget Adjustments	(293)	(15,527)	4,707	25,303
Additional Regional Councillor	24,003	268,539	4,611	4,684
Election Reserve Contribution	(50,000)	-	-	-
Electricity Rate Increase	(85,465)	(204,947)	(222,121)	(247,200)
Assessment Growth	(601,478)	(78,364)	(72,442)	(50,007)
<b>Total Budget Adjustments</b>	<b>\$ 2,112,889</b>	<b>\$ (180,199)</b>	<b>\$ (1,347,615)</b>	<b>\$ 606,761</b>

#### **PowerStream Dividends**

Year-Over-Year Change			
2014	2015	2016	2017
\$ 1,000,000	\$ (175,000)	\$ (600,000)	\$ 1,050,000

PowerStream dividends were initially based on a forecasted dividend distribution provided in June 2013. Recently, PowerStream has revised its core dividend distribution forecast as part of the annual budget process, which was officially approved by their Board of Directors on December 18, 2013. Due to improved performance, efficient tax management practices, and regulatory changes, the dividends in 2014-2017 are expected to be higher in each year than originally forecasted. The revised forecast is showing a decrease for the dividends paid in 2016 until a full rebasing occurs. PowerStream expects to take advantage of a new regulatory framework issued by the Ontario Energy Board and rebase in 2016 resulting in a forecasted increase of 2017 dividends.

#### **Vaughan Holdings Inc. (VHI) Staff Support Recovery**

Year-Over-Year Change			
2014	2015	2016	2017
\$ 100,000	\$ -	\$ -	\$ -

In the fall of 2013, VHI Board Members approved a cost recovery for the use of City of Vaughan staff to support Vaughan Holdings Inc. activities. The estimated amount is \$100,000 and will help



to offset administrative, secretarial, financial and management requirements. This figure is currently applied corporately, but will be allocated evenly to departments in the following update.

#### **Debenture Reserve Transfer**

Year-Over-Year Change			
2014	2015	2016	2017
\$ 580,000	\$ -	\$ -	\$ 355,000

To minimize the impact on the tax base, the reserve transfer was revisited and as a result it was determined that an increased reserve transfer to further smooth and offset debenture payments is sustainable.

#### **Long Term Debt**

Year-Over-Year Change			
2014	2015	2016	2017
\$ -	\$ 155,993	\$ (140,213)	\$ (344,997)

A re-evaluation of debt requirements has resulted in a change in the anticipated timing of debt. This resulted in slight adjustments to the payments planned in the forecasted years. Debentures are issued post project completion and dependant on project progress, estimated issue timing, and regional interest rates.

#### **Employee Benefits**

Year-Over-Year Change			
2014	2015	2016	2017
\$ 547,423	\$ (17,166)	\$ (138,849)	\$ (31,864)

Employee benefit rates incorporate a number of factors including Canada Pension Plan (CPP), Employment Insurance (EI), Great West Life (GWL) and OMERS. More current information regarding thresholds for CPP, EI and OMERS were lower than the estimates used in the November 12<sup>th</sup> Draft Budget and Plan. In addition, the Draft Budget & Plan incorporated an estimate for OMERS rate increases based on historical trends which did not materialize. These adjustments resulted in an overall favorable change of \$547K.

#### **Contingency**

Year-Over-Year Change			
2014	2015	2016	2017
\$ 378,204	\$ (71,880)	\$ 17,519	\$ 91,364

In 2013 a number of labour agreements had expired such as Fire & Rescue Services, CUPE Clerical Technical and Non-union. In the fall of 2013 new agreements were finalized and as a result of negotiations contingency funds can be reduced. In addition, Contingency includes funds for other unplanned events which were adjusted.

#### **ARR Adjustments**

Year-Over-Year Change			
2014	2015	2016	2017
\$ (135,228)	\$ (42,043)	\$ (201,023)	\$ (245,719)

As a result of the above labour agreement negotiations, approved cost of living adjustments have been included within the ARR requests. These costs were estimated corporately and offset by the above contingency adjustment.

#### **Anticipated Labour Savings**

Year-Over-Year Change			
2014	2015	2016	2017
\$ 300,000	\$ -	\$ -	\$ -

Current practice is to budget for anticipated employee turnover or “churn”. This figure is planned for corporately and is used to offset department gapping and vacancy savings that occur throughout the year. Third quarter results illustrated slightly better performance and as a result to more align with actuals the City’s anticipated labour savings is being adjusted by \$300k. The total anticipated labour savings represents a 3% churn and is reflective of market trends. It should be noted there are various unpredictable factors driving anticipated labour savings and future results may vary from plan.

#### **Fleet Department Adjustment**

Year-Over-Year Change			
2014	2015	2016	2017
\$ 55,723	\$ 196	\$ 196	\$ 197

An administrative correction was required to properly restate mechanical staff budget in relation to the breakdown between productive and non-productive time, which was initially recorded in both areas.

#### **Council Budget Adjustments**

Year-Over-Year Change			
2014	2015	2016	2017
\$ (293)	\$ (15,527)	\$ 4,707	\$ 25,303

On November 25th, 2013 a report on the Council Office Expenditure Budget was presented. The majority of this increase was included within the November 12th, 2013 Draft Budget and Plan. However, due to updates in population and business figures minor adjustments were required.

#### **Additional Regional Councillor**

Year-Over-Year Change			
2014	2015	2016	2017
\$ 24,003	\$ 268,539	\$ 4,611	\$ 4,684

The draft budget included provisional funding in anticipation of York Region changing the size of its Council by increasing the number of members from Vaughan from four to five. However, the change was contingent on receiving a triple majority support by January 1<sup>st</sup>, 2014, which did not

occur. As a result, the draft budget have been adjusted accordingly. The impact on the budget was for 1 month in 2014 and a full year impact in 2015. The net effect on the Draft Budget is shown in the table above.

#### **Election Reserve Contribution**

Year-Over-Year Change			
2014	2015	2016	2017
\$ (50,000)	\$ -	\$ -	\$ -

A report regarding the Election Reserve was tabled on December 2<sup>nd</sup> with Council endorsement occurring on December 10<sup>th</sup> to include the recommend changes in the Draft Budget & Plan. Based on the report an additional annual contribution in the amount of \$50,000 is required to meet election requirements. In addition, the report recommended that the Election Coordinator be converted to a full time complement within the City Clerk's Office. This request was submitted as an ARR and has a zero net operating impact and does not affect the reserve position as this increase will be accommodated by adjusting the election reserve contribution and associated expenses. The adjustment to the reserve contribution is included in the updated Draft Budget and Plan. No adjustment is required for the staffing change as it was initially submitted as an ARR.

#### **Electricity Rate Increase**

Year-Over-Year Change			
2014	2015	2016	2017
\$ (85,465)	\$ (204,947)	\$ (222,121)	\$ (247,200)

In early December the Ontario Provincial Government announced substantial increases to the electricity rates over the next three years. The Draft Budget & Plan guidelines allowed for a estimated 4.9% price increase based on historical trends, which will not cover the announced increase and therefore an additional adjustment is required.

#### **Assessment Growth**

Year-Over-Year Change			
2014	2015	2016	2017
\$ (601,478)	\$ (78,364)	\$ (72,442)	\$ (50,007)

Assessment growth represents the year over year increase as a result of new residential and business construction activity in the City. The Municipal Property Assessment Corporation (MPAC) is responsible for all property assessment related valuation in the Province of Ontario and is mandated to provide the City with a final assessment report in December.

To prepare the Draft Budget and Plan, staff conservatively estimated the assessment growth figure based on preliminary reports, historical trends, an recognizing general MPAC processing concerns. The 2014 assessment growth was budgeted at 2.25% or \$3,455,005. This figure is much lower than traditional growth figures, typically over \$4m for years 2009- 2012 and as high as \$4.8M. 2013 was slightly below historical trends, but thought to be a result of a general focus on GTA reassessment activities, as most GTA municipalities experienced a similar trend. However, this trend continued into 2014 for most GTA municipalities. In response, the City provided a letter to MPAC illustrating its concerns.

The final MPAC report was received on December 10<sup>th</sup>, which illustrates a 1.85% assessment growth figure or \$2.8M, which is far below the City's conservative estimate and the lowest

assessment growth percentage experienced since before 2002. Although a moderate tempering of growth is possible the most recent figure is extremely low and was not expected. A number of other GTA municipalities have experienced a similar situation indicating this is not a Vaughan specific challenge.

### **Budget Communications to date**

Since November 12<sup>th</sup>, 2013, staff provided a number of budget related communications to the Finance and Administration Committee on a variety of topics. Many of these communications were intended to satisfy additional information requests. For reference purposes a list of these communications are provided as Attachment #6.

### **Relationship to Vaughan Vision 2020 / Strategic Plan**

Developing the 2014 Budget and 2015-2017 Plan is the process of allocating and approving the resources necessary to continue operations and implement Council's approved plans. Embedded within the City's Budget and Plan are resources to move Vaughan's Vision forward. Furthermore, there are specific additional resource requests and capital funds earmarked to support the City's preferred initiatives and strategic themes.

### **Regional Implications**

There are no Regional implications associated with this report.

### **Conclusion**

As a result of the early budget timeline, estimates and assumptions are required. As more current information becomes available and additional review is undertaken, adjustments are needed. Within the report are adjustments based on current information applied to the Draft 2014 Budget and 2015-2017 Plan. Below is a summary of the revised budget requirement and associated tax rate increase for the average home.

<b>Revised Draft Budget</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>
Revised Tax Rate Increase	3.47%	5.69%	4.64%	4.39%
Increase on Avg. Tax Bill	\$43	\$73	\$63	\$62

Illustrated below is the estimated 2014 total property tax bill for the average home in Vaughan, valued at \$551,000. It is important to note, that although York Region's preliminary property tax rate increase is only 1.54% its contribution to the overall increase represents 44% or \$34. This is largely because half of the Property Tax bill is allocated to the Region of York. Overall, the average total property tax bill in Vaughan will increase by \$77 or 1.68%. Vaughan's local portion amounts to a \$43 increase or 0.94% of the total property tax bill.

<b>Property Tax Bill</b>	<b>2013 Property Tax</b>	<b>Est. Increase</b>		<b>Est. 2014 Property Tax</b>	
		<b>%</b>	<b>\$</b>		
<b>City of Vaughan</b>	<b>1,228</b>	<b>3.47%</b>	<b>43</b>	<b>1,271</b>	<b>27%</b>
Hospital Levy	60	0.00%	-	60	1%
Region of York	2,238	1.54%	34	2,272	49%
Provincial (Education)	1,071	0.00%	-	1,071	23%
<b>Total Tax Bill</b>	<b>4,597</b>	<b>1.68%</b>	<b>77</b>	<b>4,674</b>	<b>100%</b>

\* 2014 Estimated Property Taxes are based on the avg. home value of \$551K

**Attachments**

Attachment 1: Draft Operating Budget Revenue and Expenditure Summary  
Attachment 2: 2014-2017 Additional Resource Request Summary  
Attachment 3: Capital Project Listing by Department  
Attachment 4: Capital Project Summarised by Funding Source  
Attachment 5: Capital Reserve Continuity Schedule  
Attachment 6: List of Staff Communications

**Report prepared by:**

Howard Balter, CGA  
Acting Manager, Operating Budget & Activity Costing Ext. 8338

Jackie Macchiusi, CGA  
Manager, Capital and Reserves Planning, Ext. 8267



# CITY OF VAUGHAN

## 2014-17

### OPERATING BUDGET

#### *Revenue & Expenditure Summary*

January 15, 2014

**CITY OF VAUGHAN  
2014-17 OPERATING BUDGET  
TAX LEVY SUMMARY**

	2013 BUDGET	DRAFT 2014 BUDGET	INC. / (DEC.)		2015 FORECAST	INC. / (DEC.)		2016 FORECAST	INC. / (DEC.)		2017 FORECAST	INC. / (DEC.)	
			\$	%		\$	%		\$	%		\$	%
REVENUES	\$84,815,389	\$88,212,240	\$3,396,851	4.0%	\$87,850,800	(\$361,440)	-0.4%	\$86,902,456	(\$948,344)	-1.1%	\$85,526,232	(\$1,376,224)	-1.6%
EXPENDITURES	\$238,371,178	\$245,324,628	\$6,953,450	2.9%	\$254,180,119	\$8,855,491	3.6%	\$262,055,495	\$7,875,376	3.1%	\$269,560,356	\$7,504,861	2.9%
LEVY	\$153,555,789	\$157,112,388	\$3,556,599	2.3%	\$166,329,319	\$9,216,931	5.9%	\$175,153,039	\$8,823,720	5.3%	\$184,034,124	\$8,881,085	5.1%

**CITY OF VAUGHAN  
2014-17 OPERATING BUDGET  
TAX LEVY SUMMARY**

	2013 BUDGET	DRAFT 2014 BUDGET	INC. / (DEC.) \$ %		2015 FORECAST	INC. / (DEC.) \$ %		2016 FORECAST	INC. / (DEC.) \$ %		2017 FORECAST	INC. / (DEC.) \$ %	
REVENUES	82,315,389	85,712,240	3,396,851	4.1%	85,550,800	-161,440	-0.2%	84,802,456	-748,344	-0.9%	83,626,232	-1,176,224	-1.4%
EXPENDITURES	238,371,178	245,324,628	6,953,450	2.9%	254,180,119	8,855,491	3.6%	262,055,495	7,875,376	3.1%	269,560,356	7,504,861	2.9%
NET EXPENDITURES	156,055,789	159,612,388	3,556,599	2.3%	168,629,319	9,016,931	5.6%	177,253,039	8,623,720	5.1%	185,934,124	8,681,085	4.9%
PRIOR YEAR SURPLUS CARRY FORWARD TO REDUCE TAX LEVY	2,500,000	2,500,000	0	0.0%	2,300,000	-200,000	-8.0%	2,100,000	-200,000	-8.7%	1,900,000	-200,000	-9.5%
LEVY	153,555,789	157,112,388	3,556,599	2.3%	166,329,319	9,216,931	5.9%	175,153,039	8,823,720	5.3%	184,034,124	8,881,085	5.1%
LESS: ASSESSMENT GROWTH (2014 @ 1.86%, 2015 @ 2.25%, 2016 @ 2.25% and 2017 @ 2.25%)	1.86%	2,853,527	2,853,527		7,174,118	4,320,591		12,163,997	4,989,880		17,768,895	5,604,897	
		<u>2,853,527</u>	<u>2,853,527</u>		<u>7,174,118</u>	<u>4,320,591</u>		<u>12,163,997</u>	<u>4,989,880</u>		<u>17,768,895</u>	<u>5,604,897</u>	
2014-17 OPERATING BUDGET TAXATION INCREASE FUNDING REQUIRED			703,072			4,896,340			3,833,841			3,276,188	
AVERAGE TAX RATE INCREASE IN PERCENTAGE TERMS (rounded to 2 decimal places)			3.47%			5.69%			4.64%			4.39%	
INCREASE FOR AN AVERAGE HOUSEHOLD ASSESSED AT 2014 @ \$551,000, 2015 @ \$587,000, 2016 @ \$626,000 and 2017 @ \$667,000			\$43			\$73			\$63			\$62	



**CITY OF VAUGHAN  
2014-17 OPERATING BUDGET  
REVENUE AND EXPENDITURE SUMMARY**

	2013 BUDGET	DRAFT 2014 BUDGET	INC. / (DEC.) \$ %		2015 Forecast	INC. / (DEC.) \$ %		2016 Forecast	INC. / (DEC.) \$ %		2017 Forecast	INC. / (DEC.) \$ %	
REVENUES:													
2013 TAXATION	153,555,789	153,555,789			153,555,789	-		153,555,789	-		153,555,789	-	
ASSESSMENT GROWTH		2,853,527	2,853,527	1.86%	7,174,118	4,320,591	2.8%	12,163,997	4,989,880	3.0%	17,768,895	5,604,897	3.2%
BASE TAXATION	153,555,789	156,409,316	2,853,527	1.9%	160,729,907	4,320,591	2.8%	165,719,786	4,989,880	3.1%	171,324,684	5,604,897	3.4%
SUPPLEMENTAL TAXATION	5,282,683	3,500,000	(1,782,683)	-33.7%	3,200,000	(300,000)	-8.6%	3,200,000	0	0.0%	3,200,000	0	0.0%
GRANT / PAYMENT IN LIEU / OTHER	2,645,200	2,645,200	0	0.0%	2,645,200	0	0.0%	2,645,200	0	0.0%	2,645,200	0	0.0%
RESERVES	19,377,162	21,062,791	1,685,629	8.7%	20,485,395	(577,396)	-2.7%	19,711,873	(773,522)	-3.8%	17,146,351	(2,565,522)	-13.0%
CORPORATE	17,660,378	19,619,708	1,959,330	11.1%	19,521,094	(98,614)	-0.5%	18,448,940	(1,072,154)	-5.5%	18,493,321	44,381	0.2%
FEES AND SERVICE CHARGES	37,349,966	38,884,541	1,534,575	4.1%	39,699,111	814,570	2.1%	40,796,443	1,097,332	2.8%	42,141,360	1,344,917	3.3%
PRIOR YEAR'S SURPLUS CARRY FORWARD	2,500,000	2,500,000	0	0.0%	2,300,000	(200,000)	-8.0%	2,100,000	(200,000)	-8.7%	1,900,000	(200,000)	-9.5%
TOTAL REVENUES	238,371,178	244,621,556	6,250,378	2.6%	248,580,707	3,959,151	1.6%	252,622,242	4,041,536	1.6%	256,850,916	4,228,673	1.7%
EXPENDITURES:													
DEPARTMENTAL	210,736,026	216,280,813	5,544,787	2.6%	223,176,481	6,895,668	3.2%	226,984,480	3,807,999	1.7%	230,344,732	3,360,252	1.5%
RESERVE CONTRIBUTION & CORPORATE EXP.	6,264,535	7,847,526	1,582,991	25.3%	8,482,358	634,832	8.1%	9,761,520	1,279,162	15.1%	12,901,234	3,139,714	32.2%
LONG TERM DEBT	14,150,587	14,029,554	(121,033)	-0.9%	15,128,195	1,098,641	7.8%	15,090,829	(37,366)	-0.2%	12,945,826	(2,145,003)	-14.2%
CONTINGENCY	830,756	649,676	(181,080)	-21.8%	745,684	96,008	14.8%	3,438,317	2,692,633	361.1%	6,452,608	3,014,291	87.7%
CAPITAL FROM TAXATION	6,389,274	6,517,059	127,785	2.0%	6,647,401	130,342	2.0%	6,780,349	132,948	2.0%	6,915,956	135,607	2.0%
TOTAL EXPENDITURES	238,371,178	245,324,628	6,953,450	2.9%	254,180,119	8,855,491	3.6%	262,055,495	7,875,376	3.1%	269,560,356	7,504,861	2.9%

FUNDING REQUIREMENT									
2014 TAXATION INCREASE	0	703,072	703,072	703,072		703,072		703,072	
2015 TAXATION INCREASE				4,896,341	4,896,341	4,896,341		4,896,341	
2016 TAXATION INCREASE						3,833,841	3,833,841	3,833,841	
2017 TAXATION INCREASE								3,276,188	3,276,188
AVERAGE TAX RATE INCREASE IN PERCENTAGE TERMS			3.47%		5.69%		4.64%		4.39%
INCREASE FOR AN AVERAGE HOUSEHOLD ASSESSED AT			\$43		\$73		\$63		\$62
2014 @ \$551,000, 2015 @ \$587,000, 2016 @ \$626,000 and 2017 @ \$667,000									

**CITY OF VAUGHAN**  
**2014-17 OPERATING BUDGET**  
**REVENUE BY MAJOR SOURCE**

	2013 BUDGET	DRAFT 2014 BUDGET	Dept Adj \$	%	Total Adj \$	%	2015 FORECAST	TOTAL INC. / (DEC.) \$	%	2016 FORECAST	INC. / (DEC.) \$	%	2017 FORECAST	INC. / (DEC.) \$	%
<b>TAXATION</b>															
Supplemental	5,282,683	3,500,000	(1,782,683)	-33.7%	(1,782,683)	-33.7%	3,200,000	(300,000)	-8.6%	3,200,000	0	0.0%	3,200,000	0	0.0%
<b>GRANT</b>															
Library Grant	145,200	145,200	0	0.0%	0	0.0%	145,200	0	0.0%	145,200	0	0.0%	145,200	0	0.0%
<b>PAYMENT IN LIEU / OTHER</b>															
Payment In Lieu / Other	2,500,000	2,500,000	0	0.0%	0	0.0%	2,500,000	0	0.0%	2,500,000	0	0.0%	2,500,000	0	0.0%
<b>RESERVES</b>															
Engineering Reserve	4,737,394	5,285,000	547,606	11.6%	547,606	11.6%	5,337,000	52,000	1.0%	5,534,000	197,000	3.7%	5,503,000	(31,000)	-0.6%
Election	269,634	1,024,794	755,160		755,160	280.1%	270,398	(754,396)	-73.6%	270,876	478	0.2%	271,354	478	0.2%
CIL Recreation Land Reserve	665,000	776,000	111,000	16.7%	111,000	16.7%	800,000	24,000	3.1%	821,000	21,000	2.6%	840,000	19,000	2.3%
Administrative Recovery from Capital	1,500,000	1,500,000	0	0.0%	0	0.0%	1,500,000	0	0.0%	1,500,000	0	0.0%	1,500,000	0	0.0%
Fleet Management Reserve	121,374	0	(121,374)	-100.0%	(121,374)	-100.0%	0	0	0.0%	0	0	0.0%	0	0	0.0%
Building Standards Service Continuity Reserve	1,978,913	2,645,000	666,087	33.7%	666,087	33.7%	2,522,000	(123,000)	-4.7%	2,453,000	(69,000)	-2.7%	2,441,000	(12,000)	-0.5%
DC Growth Projects	545,437	349,587	(195,850)	-35.9%	(195,850)	-35.9%	349,587	0	0.0%	349,587	0	0.0%	349,587	0	0.0%
Insurance Reserve	0	0	0	0.0%	0	0.0%	0	0	0.0%	0	0	0.0%	0	0	0.0%
Tax Rate Stabilization Reserve	2,957,410	3,107,410	150,000	5.1%	150,000	5.1%	2,707,410	(400,000)	-12.9%	2,307,410	(400,000)	-14.8%	1,907,410	(400,000)	-17.3%
Debtenture Payment Reserve	3,200,000	3,080,000	(120,000)		(120,000)	-3.8%	3,680,000	600,000	19.5%	3,080,000	(600,000)	-16.3%	935,000	(2,145,000)	-69.6%
Water & Wastewater Recovery	3,402,000	3,295,000	(107,000)		(107,000)	-3.1%	3,319,000	24,000	0.7%	3,396,000	77,000	2.3%	3,399,000	3,000	0.1%
<b>TOTAL RESERVES</b>	<b>19,377,162</b>	<b>21,062,791</b>	<b>1,685,629</b>	<b>8.7%</b>	<b>1,685,629</b>	<b>8.7%</b>	<b>20,485,395</b>	<b>(577,396)</b>	<b>-2.7%</b>	<b>19,711,873</b>	<b>(773,522)</b>	<b>134.0%</b>	<b>17,146,351</b>	<b>(2,565,522)</b>	<b>-13.0%</b>
<b>FEES/SERVICE CHARGES/RECOVERIES</b>															
<b>CITY MANAGER</b>															
Fire And Rescue Services	580,628	626,787	46,159	7.9%	46,159	7.9%	603,207	(23,580)	-3.8%	649,627	46,420	7.7%	626,308	(23,319)	-3.6%
<b>COMMISSIONER OF LEGAL &amp; ADMIN. SERV.</b>															
Clerks	37,261	39,305	2,044		2,044	5.5%	41,896	2,591	6.6%	45,483	3,587	8.6%	46,634	1,151	2.5%
Clerks - Licensing	1,121,360	1,196,290	74,930	6.7%	74,930	6.7%	1,257,957	61,667	5.2%	1,334,260	76,303	6.1%	1,352,680	18,420	1.4%
Committee Of Adjustment	474,007	507,336	33,329		33,329	7.0%	542,750	35,414	7.0%	578,732	35,982	6.6%	578,745	13	0.0%
Legal Services	60,000	67,478	7,478	12.5%	7,478	12.5%	70,316	2,838	4.2%	73,558	3,242	4.6%	74,788	1,230	1.7%
By-Law & Compliance	2,318,478	2,394,250	75,772	3.3%	75,772	3.3%	2,412,400	18,150	0.8%	2,413,845	1,445	0.1%	2,427,930	14,085	0.6%
<b>COMMISSIONER OF COMMUNITY SERVICES</b>															
Communities In Bloom Sponsorship	10,000	5,000	(5,000)		(5,000)	-50.0%	5,000	0	0.0%	5,000	0	0.0%	5,000	0	0.0%
Community Grants & Advisory Comm.	0	6,000	6,000	0.0%	6,000	0.0%	6,000	0	0.0%	6,000	0	0.0%	6,000	0	0.0%
Recreation	18,148,833	18,870,100	721,267	4.0%	721,267	4.0%	19,217,308	347,208	1.8%	19,574,624	357,316	1.9%	20,569,664	995,040	5.1%
Culture Services	552,980	562,980	10,000	1.8%	10,000	1.8%	562,980	0	0.0%	562,980	0	0.0%	562,980	0	0.0%
Buildings And Facilities	192,840	284,356	91,516	47.5%	91,516	47.5%	285,381	1,025	0.4%	286,474	1,093	0.4%	287,590	1,116	0.4%
Parks & Forestry Operations	111,211	133,567	22,356	20.1%	22,356	20.1%	136,711	3,144	2.4%	139,955	3,244	2.4%	140,905	950	0.7%
Cemeteries	101,780	73,455	(28,325)	-27.8%	(28,325)	-27.8%	74,925	1,470	2.0%	76,465	1,540	2.1%	77,459	994	1.3%
<b>COMMISSIONER OF PLANNING</b>															
Development Planning	3,413,026	4,052,170	639,144	18.7%	639,144	18.7%	4,181,351	129,181	3.2%	4,354,389	173,038	4.1%	4,495,014	140,625	3.2%
Building Standards - Licenses/Permits	6,878,872	6,650,000	(228,872)	-3.3%	(228,872)	-3.3%	6,875,000	225,000	3.4%	7,156,780	281,780	4.1%	7,300,000	143,220	2.0%
- Plumbing Permits	500,000	485,000	(15,000)	-3.0%	(15,000)	-3.0%	500,000	15,000	3.1%	520,200	20,200	4.0%	530,604	10,404	2.0%
- Service Charges	552,861	531,661	(21,200)	-3.8%	(21,200)	-3.8%	573,161	41,500	7.8%	621,711	48,550	8.5%	621,711	0	0.0%
<b>COMMISSIONER OF CORPORATE &amp; STRATEGIC SERVICES</b>															
Environmental Sustainability	22,500	0	(22,500)	-100.0%	(22,500)	-100.0%	0	0	0.0%	0	0	0.0%	0	0	0.0%
<b>COMMISSIONER OF ENGINEERING &amp; PUBLIC WORKS</b>															
Development And Transport. Engineering	404,028	473,588	69,560	17.2%	69,560	17.2%	390,512	(83,076)	-17.5%	396,448	5,936	1.5%	401,087	4,639	1.2%
Engineering Services	250,893	256,734	5,841	2.3%	5,841	2.3%	264,513	7,779	3.0%	272,462	7,949	3.0%	277,163	4,701	1.7%
Public Works - Operations	1,311,008	1,356,584	45,576	3.5%	45,576	3.5%	1,381,243	24,659	1.8%	1,406,350	25,107	1.8%	1,433,298	26,948	1.9%
<b>VAUGHAN PUBLIC LIBRARIES</b>	<b>307,400</b>	<b>311,900</b>	<b>4,500</b>	<b>1.5%</b>	<b>4,500</b>	<b>1.5%</b>	<b>316,500</b>	<b>4,600</b>	<b>1.5%</b>	<b>321,100</b>	<b>4,600</b>	<b>1.5%</b>	<b>325,800</b>	<b>4,700</b>	<b>1.5%</b>
<b>TOTAL FEES / SERVICE CHARGES</b>	<b>37,349,966</b>	<b>38,884,541</b>	<b>1,534,575</b>	<b>4.1%</b>	<b>1,534,575</b>	<b>4.1%</b>	<b>39,699,111</b>	<b>814,570</b>	<b>2.1%</b>	<b>40,796,443</b>	<b>1,097,332</b>	<b>2.8%</b>	<b>42,141,360</b>	<b>1,344,917</b>	<b>3.3%</b>
<b>TOTAL CORPORATE REVENUES</b>	<b>17,660,378</b>	<b>19,619,708</b>	<b>1,959,330</b>	<b>11.1%</b>	<b>1,959,330</b>	<b>11.1%</b>	<b>19,521,094</b>	<b>(98,614)</b>	<b>-0.5%</b>	<b>18,448,940</b>	<b>(1,072,154)</b>	<b>-5.5%</b>	<b>18,493,321</b>	<b>44,381</b>	<b>0.2%</b>
<b>TOTAL REVENUE</b>	<b>82,315,389</b>	<b>85,712,240</b>	<b>3,396,851</b>	<b>4.1%</b>	<b>3,396,851</b>	<b>4.1%</b>	<b>85,550,800</b>	<b>-161,440</b>	<b>-0.2%</b>	<b>84,802,456</b>	<b>-748,344</b>	<b>-0.9%</b>	<b>83,626,232</b>	<b>-1,176,224</b>	<b>-1.4%</b>

NOTE 1: Adjustments from Council Items are shown separately for 2014 adjustments. Council Items changing the Forecast 2015 to 2017 budget are included in this financial summary.

**CITY OF VAUGHAN  
2014-17 OPERATING BUDGET  
REVENUE BY MAJOR SOURCE**

**CORPORATE REVENUE DETAIL :**

	2013 BUDGET	DRAFT 2014 BUDGET	Dept Adj \$ %	Total Adj \$ %	2015 FORECAST	TOTAL INC. / (DEC.) \$ %	2016 FORECAST	INC. / (DEC.) \$ %	2017 FORECAST	INC. / (DEC.) \$ %		
CORPORATE REVENUE DETAIL :												
Fines And Penalties	4,900,000	5,100,000	200,000	200,000 4.1%	5,100,000	0 0.0%	5,100,000	0 0.0%	5,100,000	0 0.0%		
Tax Certificates And Documents	501,228	506,263	5,035	5,035 1.0%	531,104	24,841 4.9%	532,360	1,256 0.2%	536,741	4,381 0.8%		
Investment Income	2,750,000	2,525,000	(225,000)	(225,000) -8.2%	2,275,000	(250,000) -9.9%	2,025,000	(250,000) -11.0%	2,065,000	40,000 2.0%		
Powerstream Investment Income	4,853,450	4,700,000	(153,450)	(153,450) -3.2%	4,700,000	0 0.0%	4,700,000	0 0.0%	4,700,000	0 0.0%		
Powerstream Dividends	4,425,000	6,200,000	1,775,000	1,775,000 40.1%	6,325,000	125,000 2.0%	5,500,000	(825,000) -13.0%	5,500,000	0 0.0%		
Miscellaneous Revenue	70,000	170,000	100,000	100,000 142.9%	170,000	0 0.0%	170,000	0 0.0%	170,000	0 0.0%		
Purchasing	60,700	60,700	0	0 0.0%	60,700	0 0.0%	60,700	0 0.0%	60,700	0 0.0%		
Cashiering Services	50,000	51,500	1,500	1,500 3.0%	53,045	1,545 3.0%	54,635	1,590 3.0%	54,635	0 0.0%		
Capital Admin. Revenue	50,000	12,000	(38,000)	(38,000) -76.0%	12,000	0 0.0%	12,000	0 0.0%	12,000	0 0.0%		
Mayor's Gala/Golf Classic	0	294,245	294,245	294,245 0.0%	294,245	0 0.0%	294,245	0 0.0%	294,245	0 0.0%		
TOTAL CORPORATE REVENUE	17,660,378	19,619,708	1,959,330	11.1%	1,959,330	11.1%	19,521,094	(98,614) -0.5%	18,448,940	(1,072,154) -5.5%	18,493,321	44,381 0.2%

**CITY OF VAUGHAN  
2014-17 OPERATING BUDGET**

**Expenditure By Major Category (1)**

	2013 BUDGET	DRAFT 2014 BUDGET	Dept Adj \$ %	Total Adj \$ %	2015 FORECAST	INC. / (DEC.) \$ %	2016 FORECAST	INC. / (DEC.) \$ %	2017 FORECAST	INC. / (DEC.) \$ %
<b>COUNCIL</b>	<b>1,477,761</b>	<b>1,488,447</b>	<b>10,686 0.7%</b>	<b>10,686 0.7%</b>	<b>1,519,672</b>	<b>31,225 2.1%</b>	<b>1,551,454</b>	<b>31,782 2.1%</b>	<b>1,583,806</b>	<b>32,352 2.1%</b>
<b>OFFICE OF THE INTEGRITY COMMISSIONER</b>	<b>199,940</b>	<b>200,000</b>	<b>60 0.0%</b>	<b>60 0.0%</b>	<b>200,000</b>	<b>0 0.0%</b>	<b>200,000</b>	<b>0 0.0%</b>	<b>200,000</b>	<b>0 0.0%</b>
<b>Internal Audit</b>	<b>293,652</b>	<b>354,367</b>	<b>60,715 20.7%</b>	<b>60,715 20.7%</b>	<b>419,936</b>	<b>65,569 18.5%</b>	<b>427,879</b>	<b>7,943 1.9%</b>	<b>433,936</b>	<b>6,057 1.4%</b>
City Manager	709,216	724,912	15,696 2.2%	15,696 2.2%	740,086	15,174 2.1%	743,504	3,418 0.5%	746,554	3,050 0.4%
Executive Director	210,448	201,988	(8,460) -4.0%	(8,460) -4.0%	240,279	38,291 19.0%	241,342	1,063 0.4%	242,406	1,064 0.4%
Economic and Business Development	1,385,162	1,430,550	45,388 3.3%	45,388 3.3%	1,439,172	8,622 0.6%	1,462,452	23,280 1.6%	1,475,863	13,411 0.9%
Corporate Communications	1,088,649	1,169,781	81,132 7.5%	81,132 7.5%	1,213,496	43,715 3.7%	1,236,555	23,059 1.9%	1,246,518	9,963 0.8%
Fire and Rescue Services	37,466,349	40,120,860	2,654,511 7.1%	2,654,511 7.1%	42,068,445	1,947,585 4.9%	42,875,072	806,627 1.9%	43,429,338	554,266 1.3%
Emergency Planning	181,646	196,896	15,250 8.4%	15,250 8.4%	200,227	3,331 1.7%	200,897	670 0.3%	201,566	669 0.3%
<b>TOTAL CITY MANAGER</b>	<b>41,041,470</b>	<b>43,844,987</b>	<b>2,803,517 0.0%</b>	<b>2,803,517 6.8%</b>	<b>45,901,705</b>	<b>2,056,718 4.7%</b>	<b>46,759,822</b>	<b>858,117 1.9%</b>	<b>47,342,245</b>	<b>582,423 1.2%</b>
Commissioner of Finance and City Treasurer	412,033	423,206	11,173 2.7%	11,173 2.7%	431,804	8,598 2.0%	433,553	1,749 0.4%	435,302	1,749 0.4%
City Financial Services	3,076,812	3,086,590	9,778 0.3%	9,778 0.3%	3,159,735	73,145 2.4%	3,183,760	24,025 0.8%	3,197,339	13,579 0.4%
Budgeting and Financial Planning	2,323,846	2,348,112	24,266 1.0%	24,266 1.0%	2,438,023	89,911 3.8%	2,477,840	39,817 1.6%	2,501,913	24,073 1.0%
Development Finance & Investments	586,889	602,913	16,024 2.7%	16,024 2.7%	628,908	25,995 4.3%	637,488	8,580 1.4%	643,794	6,306 1.0%
Purchasing Services	1,504,946	1,537,946	33,000 2.2%	33,000 2.2%	1,586,202	48,256 3.1%	1,609,791	23,589 1.5%	1,618,612	8,821 0.5%
<b>TOTAL COMM. OF FINANCE AND CITY TREASURER</b>	<b>7,904,526</b>	<b>7,998,767</b>	<b>94,241 0.0%</b>	<b>94,241 1.2%</b>	<b>8,244,672</b>	<b>245,905 3.1%</b>	<b>8,342,432</b>	<b>97,760 1.2%</b>	<b>8,396,960</b>	<b>54,528 0.7%</b>
Commissioner of Legal and Administrative Services	380,891	424,106	43,215 11.3%	43,215 11.3%	432,792	8,686 2.0%	434,618	1,826 0.4%	436,444	1,826 0.4%
City Clerk	4,486,262	4,594,274	108,012 2.4%	108,012 2.4%	4,709,810	115,536 2.5%	4,751,576	41,766 0.9%	4,780,684	29,108 0.6%
Clerks - Licensing	647,149	675,456	28,307 4.4%	28,307 4.4%	690,693	15,237 2.3%	695,820	5,127 0.7%	699,058	3,238 0.5%
Committee of Adjustment	584,462	596,892	12,430 2.1%	12,430 2.1%	612,132	15,240 2.6%	617,184	5,052 0.8%	619,988	2,804 0.5%
City Clerk - Insurance	4,728,056	4,729,136	1,080 0.0%	1,080 0.0%	4,731,083	1,947 0.0%	5,141,870	410,787 8.7%	5,272,705	130,835 2.5%
Legal Services	2,086,377	2,153,373	66,996 3.2%	66,996 3.2%	2,216,418	63,045 2.9%	2,237,909	21,491 1.0%	2,253,142	15,233 0.7%
By-Law & Compliance	5,319,824	5,488,463	168,639 3.2%	168,639 3.2%	5,620,435	131,972 2.4%	5,680,501	60,066 1.1%	5,706,003	25,502 0.4%
<b>TOTAL COMM. OF LEGAL AND ADMINISTRATIVE SERVICES</b>	<b>18,233,021</b>	<b>18,661,700</b>	<b>428,679 0.0%</b>	<b>428,679 2.4%</b>	<b>19,013,363</b>	<b>351,663 1.9%</b>	<b>19,559,478</b>	<b>546,115 2.9%</b>	<b>19,768,024</b>	<b>208,546 1.1%</b>
Commissioner of Community Services	510,022	516,004	5,982 1.2%	5,982 1.2%	537,046	21,042 4.1%	547,938	10,892 2.0%	556,250	8,312 1.5%
Curb Appeal/Winterlights Program	80,140	80,140	0 0.0%	0 0.0%	80,140	0 0.0%	80,140	0 0.0%	80,140	0 0.0%
Community Grants and Advisory Committees	99,017	105,732	6,715 6.8%	6,715 6.8%	106,461	729 0.7%	107,204	743 0.7%	107,204	0 0.0%
Recreation	19,654,639	19,958,470	303,831 1.5%	303,831 1.5%	20,287,380	328,910 1.6%	20,430,147	142,767 0.7%	20,815,242	385,095 1.9%
Cultural Services	2,144,478	2,180,885	36,407 1.7%	36,407 1.7%	2,223,231	42,346 1.9%	2,235,610	12,379 0.6%	2,243,465	7,855 0.4%
Buildings and Facilities	21,005,369	21,431,752	426,383 2.0%	426,383 2.0%	21,983,739	551,987 2.6%	22,294,157	310,418 1.4%	23,298,176	1,004,019 4.5%
Fleet Management	2,576,172	2,657,519	81,347 3.2%	81,347 3.2%	2,686,228	28,709 1.1%	2,700,239	14,011 0.5%	2,708,849	8,610 0.3%
Parks & Forestry Operations	13,047,840	13,499,070	451,230 3.5%	451,230 3.5%	13,789,185	290,115 2.1%	13,944,656	155,471 1.1%	14,058,953	114,297 0.8%
Parks Development	1,283,313	1,317,834	34,521 2.7%	34,521 2.7%	1,369,211	51,379 3.9%	1,389,924	20,711 1.5%	1,394,350	4,426 0.3%
<b>TOTAL COMMISSIONER OF COMMUNITY SERVICES</b>	<b>60,400,990</b>	<b>61,747,406</b>	<b>1,346,416 0.0%</b>	<b>1,346,416 2.2%</b>	<b>63,062,623</b>	<b>1,315,217 2.1%</b>	<b>63,730,015</b>	<b>667,392 1.1%</b>	<b>65,262,629</b>	<b>1,532,614 2.4%</b>
Commissioner of Planning	364,032	384,702	20,670 5.7%	20,670 5.7%	397,030	12,328 3.2%	400,698	3,668 0.9%	402,424	1,726 0.4%
Development Planning	3,394,297	3,273,809	(120,488) -3.5%	(120,488) -3.5%	3,356,077	82,268 2.5%	3,384,341	28,264 0.8%	3,274,904	(109,437) -3.2%
Policy Planning	1,525,054	1,327,963	(197,091) -12.9%	(197,091) -12.9%	1,370,329	42,366 3.2%	1,385,253	14,924 1.1%	1,391,308	6,055 0.4%
Building Standards	7,163,112	6,947,130	(215,982) -3.0%	(215,982) -3.0%	7,139,993	192,863 2.8%	7,223,975	83,982 1.2%	7,255,743	31,768 0.4%
<b>TOTAL COMMISSIONER OF PLANNING</b>	<b>12,446,495</b>	<b>11,933,604</b>	<b>(512,891) 0.0%</b>	<b>(512,891) -4.1%</b>	<b>12,263,429</b>	<b>329,825 2.8%</b>	<b>12,394,267</b>	<b>130,838 1.1%</b>	<b>12,324,379</b>	<b>(69,888) -0.6%</b>
Commissioner of Strategic & Corporate Services	352,987	399,454	46,467 13.2%	46,467 13.2%	412,957	13,503 3.4%	417,968	5,011 1.2%	419,694	1,726 0.4%
Strategic Planning	392,548	376,709	(15,839) -4.0%	(15,839) -4.0%	391,222	14,513 3.9%	399,438	8,216 2.1%	405,577	6,139 1.5%
Environment/Sustainability	330,712	297,044	(33,668) -10.2%	(33,668) -10.2%	303,211	6,167 2.1%	304,451	1,240 0.4%	305,690	1,239 0.4%
Innovation & Continuous Improvement	702,732	869,253	166,521 23.7%	166,521 23.7%	1,003,092	133,839 15.4%	1,021,324	18,232 1.8%	1,029,999	8,666 0.8%
Access Vaughan	953,213	988,793	35,580 3.7%	35,580 3.7%	1,009,855	21,062 2.1%	1,015,546	5,691 0.6%	1,019,010	3,464 0.3%
Information and Technology Management	8,293,991	8,520,497	226,506 2.7%	226,506 2.7%	8,737,396	216,899 2.5%	8,873,857	136,461 1.6%	8,904,171	30,314 0.3%
Human Resources	3,525,009	3,485,747	(39,262) -1.1%	(39,262) -1.1%	3,579,241	93,494 2.7%	3,625,604	46,363 1.3%	3,665,121	39,517 1.1%
<b>TOTAL COMMISSIONER OF STRATEGIC &amp; CORPORATE SERVICES</b>	<b>14,551,192</b>	<b>14,937,497</b>	<b>386,305 0.0%</b>	<b>386,305 2.7%</b>	<b>15,436,974</b>	<b>499,477 3.3%</b>	<b>15,658,188</b>	<b>221,214 1.4%</b>	<b>15,749,253</b>	<b>91,065 0.6%</b>
Commissioner of Engineering and Public Works	498,233	507,268	9,035 1.8%	9,035 1.8%	530,908	23,640 4.7%	543,461	12,553 2.4%	552,964	9,503 1.7%
Development and Transport. Engineering	4,654,532	4,768,793	114,261 2.5%	114,261 2.5%	4,831,941	63,148 1.3%	4,913,461	81,520 1.7%	4,813,381	(100,080) -2.0%
Engineering Services	4,315,737	4,353,994	38,257 0.9%	38,257 0.9%	4,474,087	120,093 2.8%	4,531,605	57,518 1.3%	4,565,342	33,737 0.7%
Public Works	30,670,504	31,199,628	529,124 1.7%	529,124 1.7%	32,246,486	1,046,858 3.4%	33,211,944	965,458 3.0%	34,014,875	802,931 2.4%
<b>TOTAL COMMISSIONER OF ENGINEERING SERVICES AND PUBLIC WORKS</b>	<b>40,139,006</b>	<b>40,829,683</b>	<b>690,677 0.0%</b>	<b>690,677 1.7%</b>	<b>42,083,422</b>	<b>1,253,739 3.1%</b>	<b>43,200,471</b>	<b>1,117,049 2.7%</b>	<b>43,946,562</b>	<b>746,091 1.7%</b>
<b>VAUGHAN PUBLIC LIBRARIES</b>	<b>14,047,973</b>	<b>14,284,355</b>	<b>236,382 1.7%</b>	<b>236,382 1.7%</b>	<b>15,030,685</b>	<b>746,330 5.2%</b>	<b>15,160,474</b>	<b>129,789 0.9%</b>	<b>15,336,938</b>	<b>176,464 1.2%</b>
<b>TOTAL DEPARTMENTAL EXPENDITURES</b>	<b>210,736,026</b>	<b>216,280,813</b>	<b>5,544,787 2.6%</b>	<b>5,544,787 2.6%</b>	<b>223,176,481</b>	<b>6,895,668 3.2%</b>	<b>226,984,480</b>	<b>3,807,999 1.7%</b>	<b>230,344,732</b>	<b>3,360,252 1.5%</b>
<b>RESERVE CONTRIBUTION &amp; CORP. EXPENDITURES</b>	<b>6,264,535</b>	<b>7,847,526</b>	<b>1,582,991 25.3%</b>	<b>1,582,991 25.3%</b>	<b>8,482,358</b>	<b>634,832 8.1%</b>	<b>9,761,520</b>	<b>1,220,209 14.4%</b>	<b>12,901,234</b>	<b>3,080,761 31.6%</b>
<b>LONG TERM DEBT</b>	<b>14,150,587</b>	<b>14,029,554</b>	<b>(121,033) -0.9%</b>	<b>(121,033) -0.9%</b>	<b>15,128,195</b>	<b>1,098,641 7.8%</b>	<b>15,090,829</b>	<b>(37,366) -0.2%</b>	<b>12,945,826</b>	<b>(2,145,003) -14.2%</b>
<b>CONTINGENCY</b>	<b>830,756</b>	<b>649,676</b>	<b>(181,080) -21.8%</b>	<b>(181,080) -21.8%</b>	<b>745,684</b>	<b>96,008 14.8%</b>	<b>3,438,317</b>	<b>2,692,633 361.1%</b>	<b>6,452,608</b>	<b>3,014,291 87.7%</b>
<b>CAPITAL FROM TAXATION</b>	<b>6,389,274</b>	<b>6,517,059</b>	<b>127,785 2.0%</b>	<b>127,785 2.0%</b>	<b>6,647,401</b>	<b>130,342 2.0%</b>	<b>6,780,349</b>	<b>132,948 2.0%</b>	<b>6,915,956</b>	<b>135,607 2.0%</b>
<b>TOTAL EXPENDITURES</b>	<b>238,371,178</b>	<b>245,324,628</b>	<b>6,953,450 2.9%</b>	<b>6,953,450 2.9%</b>	<b>254,180,119</b>	<b>8,855,491 3.6%</b>	<b>262,055,495</b>	<b>7,816,423 3.1%</b>	<b>269,560,356</b>	<b>7,445,908 2.8%</b>

NOTE 1: EXPENSES ARE NET OF POWERSTREAM JOINT SERVICES REVENUE AND LIBRARY JOINT SERVICE CHARGES.

NOTE 2: Adjustments from Council Items are shown separately for 2014 adjustments. Council Items changing the Forecast 2015 to 2017 budget are included in this financial summary.

**CITY OF VAUGHAN  
2014-17 OPERATING BUDGET**

**Expenditure By Major Category (1)**

	2013 BUDGET	DRAFT 2014 BUDGET	Dept Adj \$ %	Total Adj \$ %	2015 FORECAST	INC. / (DEC.) \$ %	2016 FORECAST	INC. / (DEC.) \$ %	2017 FORECAST	INC. / (DEC.) \$ %
<b>RESERVE CONTRIBUTION &amp; CORP. EXP. DETAIL:</b>										
<b>RESERVE CONTRIBUTIONS:</b>										
Bldg & Facil. Infrast. Res.	2,297,082	2,632,247	335,165 14.6%	335,165 14.6%	2,784,844	152,597 5.8%	3,496,696	711,852 25.6%	5,203,153	1,706,457 48.8%
Roads Infrastructure Res.	412,068	420,309	8,241 2.0%	8,241 2.0%	428,715	8,406 2.0%	437,290	8,575 2.0%	446,036	8,746 2.0%
Parks Infrastructure Res.	601,819	449,749	(152,070) -25.3%	(152,070) -25.3%	1,452,049	1,002,300 222.9%	1,796,755	344,706 23.7%	2,975,824	1,179,069 65.6%
Election Reserve Contribution	400,000	450,000	50,000 12.5%	50,000 12.5%	450,000	0 0.0%	450,000	0 0.0%	450,000	0 0.0%
Additional Vehicle Contribution	182,283	387,478	205,195 112.6%	205,195 112.6%	391,196	3,718 1.0%	394,989	3,793 1.0%	398,858	3,869 1.0%
Fire & Rescue Contribution	1,323,221	1,287,837	(35,384) -2.7%	(35,384) -2.7%	1,344,295	56,458 4.4%	1,501,512	157,217 11.7%	1,538,571	37,059 2.5%
Heritage Contribution	208,080	212,242	4,162 2.0%	4,162 2.0%	216,486	4,244 2.0%	220,816	4,330 2.0%	225,232	4,416 2.0%
Streetscapes Contribution	329,795	475,651	145,856 44.2%	145,856 44.2%	475,651	0 0.0%	475,651	0 0.0%	665,810	190,159 40.0%
City Playhouse Contribution	15,000	15,000	0 0.0%	0 0.0%	15,000	0 0.0%	15,000	0 0.0%	15,000	0 0.0%
ITM Reserve Contribution	1,002,200	1,060,744	58,544 5.8%	58,544 5.8%	1,119,689	58,945 5.6%	1,178,642	58,953 5.3%	1,237,595	58,953 5.0%
Artificial Turf Contribution	145,000	145,000	0 0.0%	0 0.0%	145,000	0 0.0%	145,000	0 0.0%	145,000	0 0.0%
<b>TOTAL RESERVE CONTRIBUTIONS</b>	<b>6,916,548</b>	<b>7,536,257</b>	<b>619,709 9.0%</b>	<b>619,709 9.0%</b>	<b>8,822,925</b>	<b>1,286,668 17.1%</b>	<b>10,112,351</b>	<b>1,230,473 13.9%</b>	<b>13,301,079</b>	<b>3,129,775 31.0%</b>
<b>CORPORATE EXPENDITURES:</b>										
Mayor's Gala/Golf Classic	0	294,245	294,245 0.0%	294,245 0.0%	294,245	0 0.0%	294,245	0 0.0%	294,245	0 0.0%
Bank Charges	95,000	104,500	9,500 10.0%	9,500 10.0%	113,500	9,000 8.6%	120,600	7,100 6.3%	127,800	7,200 6.0%
Professional Fees	184,000	184,000	0 0.0%	0 0.0%	184,000	0 0.0%	184,000	0 0.0%	184,000	0 0.0%
Major Omb Hearings - Professional Fees	407,000	460,000	53,000 13.0%	53,000 13.0%	460,000	0 0.0%	460,000	0 0.0%	400,000	(60,000) -13.0%
Joint Services ( Payroll/Cashiering)	450,326	473,416	23,090 5.1%	23,090 5.1%	487,616	14,200 3.0%	502,245	14,629 3.0%	517,323	15,078 3.0%
Sundry	0	0	0 0.0%	0 0.0%	0	0 0.0%	0	0 0.0%	0	0 0.0%
Tax Adjustments	2,025,000	2,150,000	125,000 6.2%	125,000 6.2%	2,275,000	125,000 5.8%	2,275,000	0 0.0%	2,300,000	25,000 1.1%
Armo Membership	16,300	17,100	800 4.9%	800 4.9%	18,000	900 5.3%	18,900	900 5.0%	19,900	1,000 5.3%
Conferences	28,300	28,300	0 0.0%	0 0.0%	28,300	0 0.0%	28,300	0 0.0%	28,300	0 0.0%
Election	272,061	1,029,708	757,647 278.5%	757,647 278.5%	277,872	(751,836) -73.0%	278,379	507 0.2%	278,886	507 0.2%
Anticipated Labour Savings	(4,130,000)	(4,430,000)	(300,000) 7.3%	(300,000) 7.3%	(4,479,100)	(48,100) 1.1%	(4,512,500)	(33,400) 0.7%	(4,550,299)	(37,799) 0.8%
<b>TOTAL CORPORATE EXPENDITURES</b>	<b>(652,013)</b>	<b>311,269</b>	<b>963,282 -147.74%</b>	<b>963,282 -147.7%</b>	<b>(340,567)</b>	<b>(651,836) -209.4%</b>	<b>(350,831)</b>	<b>(10,264) 3.0%</b>	<b>(399,845)</b>	<b>(49,014) 14.0%</b>
<b>TOTAL RESERVE CONTRIBUTIONS &amp; CORP. EXP.</b>	<b>6,264,535</b>	<b>7,847,526</b>	<b>1,582,991 25.27%</b>	<b>1,582,991 25.3%</b>	<b>8,482,358</b>	<b>634,832 8.1%</b>	<b>9,761,520</b>	<b>1,220,209 14.4%</b>	<b>12,901,234</b>	<b>3,080,761 31.6%</b>



# **DRAFT 2014 BUDGET AND 2015-2017 PLAN**

ATTACHMENT #1  
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***FINANCE , ADMINISTRATION & AUDIT COMMITTEE***

***January 15, 2014***

**2014-2017 Additional Resource Request Summary**

**2014 Additional Resource Requests**

#	Department	Description	Position Type	# of Positions	Union Net FTE	Non-Union Net FTE	One-Time Request	Continuous Requests	Maintain Service Level	Increase Service Level	New Service Level (Incl. Strategic)	Annual Cost	Offsets	2014 Budget Change	Tax Rate % Incr.	Cum Tax Rate % Incr.
<b>2014 Base Budget Increase</b>															0.45%	0.45%
<b>Zero Budget Impact ARRs</b>																
A1	Engineering Service	Roads Asset Management Coordinator	FT	1		1.00		✓			✓	111,896	(111,896)	-	0.00%	0.45%
A2	Dev/Trans. Eng	Transportation Engineer	FT	1		1.00		✓			✓	127,490	(127,490)	-	0.00%	0.45%
A3	PW - Roads	Equipment Operator I	FT	2	2.00			✓	✓			139,236	(139,236)	-	0.00%	0.45%
A4	Dev/Trans. Eng	Engineering Assistant	FT	1	1.00			✓	✓			103,238	(103,238)	-	0.00%	0.45%
A5	Dev/Trans. Eng	Development Coordinator	FT	1		1.00		✓	✓			116,896	(116,896)	-	0.00%	0.45%
A6	PW - Roads	Road Patrol Person	FT	1	1.00			✓	✓			85,691	(85,691)	-	0.00%	0.45%
A7	Engineering Service	Pavement Markings - Rural Roads		-				✓		✓		80,000	(80,000)	-	0.00%	0.45%
A8	Fleet	Driver and Compliance Trainer	PT	1		0.69		✓	✓			48,809	(48,809)	-	0.00%	0.45%
A9	Dev/Trans. Eng	Municipal Service Inspector	FT	1	1.00			✓	✓			106,386	(106,386)	-	0.00%	0.45%
A10	Eng. Services	Outsource some traffic data collection		-				✓	✓			80,000	(80,000)	-	0.00%	0.45%
A11	ITM	Reception / Clerk (conversion from PT to FT)	FT	1		0.31		✓	✓			65,755	(65,755)	-	0.00%	0.45%
A12	PW - Waste	Recyclable paper collection at designated supermail box locations		-				✓		✓		26,000	(26,000)	-	0.00%	0.45%
A13	Dev/Trans. Eng	Administrative Assistant	FT	1	1.00			✓		✓		86,505	(86,505)	-	0.00%	0.45%
A14	City Financial Services	Treasury Clerk E (Cashier/Water)	FT	1	0.40			✓	✓			63,154	(63,154)	-	0.00%	0.45%
A15	Clerks - Admin	Election Coordinator	FT	1		1.00		✓	✓			126,067	(126,067)	-	0.00%	0.45%
A16	Clerks - Admin	Council Office Administrator	FT	1		1.00		✓	✓			94,717	(94,717)	-	0.00%	0.45%
A17	PW - Waste	Transfer FTE from PW-Solid Waste to PW-Water/WasteWater	FT	1	(1.00)			✓	✓			(92,720)	-	(92,720)	-0.06%	0.39%
<b>Budget Impact ARRs</b>																
1	Policy Planning	Senior Policy Planner (Extension of 2 YR Contract - 2014-15)	FT-Cont 2 Yr	1		1.00	✓				✓	119,779	-	119,779	0.08%	0.47%
2	City Manager	Manager of Corporate Asset Management	FT	1		1.00		✓			✓	146,952	(83,763)	63,189	0.04%	0.51%
3	Fire & Rescue Operations	STN 75 - 6 Firefighters & 4 Captains GAPPED (Oct Start)	FT	10	2.50			✓	✓			358,502	-	358,502	0.23%	0.74%
4	By-Law and Compliance	Business Analyst Policy and Research Coordinator	FT	1		1.00		✓		✓		110,385	-	110,385	0.07%	0.81%
5	Corporate Communications	Communications Coordinator conversion	FT	2		1.00		✓		✓		144,666	(97,833)	46,833	0.03%	0.84%
6	B&F	B&F Asset Management Coordinator	FT	1		1.00		✓			✓	99,734	-	99,734	0.06%	0.90%
7	Parks & Forestry Operations	New Park Operating Expenses		-				✓	✓			153,529	-	153,529	0.10%	1.00%
8	Development Finance & Investment	Development Finance & Investment Analyst	FT	1		1.00		✓		✓		100,224	-	100,224	0.06%	1.06%
9	Economic & Business Development	Business Development Officer-Advanced Goods Production & Movement	FT	1		1.00		✓	✓			93,189	-	93,189	0.06%	1.12%
10	B&F	Facility Operator I - Fr. Ermano CC Expansion	FT	1	1.00			✓	✓			58,625	-	58,625	0.04%	1.16%
11	Access Vaughan	Citizen Service Representative	PT	2	1.62			✓		✓		115,244	(60,000)	55,244	0.04%	1.20%
12	HR	Learning & Development Specialist	FT	1		1.00		✓	✓			104,274	-	104,274	0.07%	1.26%
13	Parks & Forestry Operations	Forestry Arborist II	FT	1	1.00			✓	✓			72,191	-	72,191	0.05%	1.31%
14	Parks & Forestry Operations	Temporary Seasonal Employees	PT	2	1.38			✓	✓			59,689	-	59,689	0.04%	1.35%
15	Parks & Forestry Operations	Playground Safety Surface Testing		-				✓	✓			40,000	-	40,000	0.03%	1.37%
16	Purchasing Services	Senior Technical Clerk (PT Conversion)	FT	1	1.00			✓	✓			76,385	(39,092)	37,293	0.02%	1.40%

**2014 Additional Resource Requests**

#	Department	Description	Position Type	# of Positions	Union Net FTE	Non-Union Net FTE	One-Time Request	Continuous Requests	Maintain Service Level	Increase Service Level	New Service Level (Incl. Strategic)	Annual Cost	Offsets	2014 Budget Change	Tax Rate % Incr.	Cum Tax Rate % Incr.
17	By-Law and Compliance	By-Law and Compliance - Client Services Representatives x 2	FT	2	2.00			✓	✓			123,252	-	123,252	0.08%	1.48%
18	B&F	Building and Facilities City-wide Maintenance and Repairs		-				✓	✓			250,000	-	250,000	0.16%	1.63%
19	Building Standards	Plans Examiner (Zoning)	FT	1	1.00			✓	✓			89,398	(43,805)	45,593	0.03%	1.66%
20	Internal Audit	Internal Audit Coordinator	FT	1		1.00		✓		✓		106,974	(31,698)	75,276	0.05%	1.71%
21	Parks & Forestry Operations	Hard Surface Repairs		-				✓	✓			80,000	-	80,000	0.05%	1.76%
22	HR	Professional Fees		-				✓	✓			100,000	-	100,000	0.06%	1.83%
23	ITM	Client Support Analyst	FT	1		1.00		✓	✓			100,439	-	100,439	0.06%	1.89%
24	ITM	Technology Specialists	FT	2		2.00		✓	✓			239,382	-	239,382	0.15%	2.04%
25	Parks & Forestry Operations	Courts-Tennis and Basketball		-				✓	✓			15,000	-	15,000	0.01%	2.05%
26	Parks & Forestry Operations	Community Services Asset Management Coordinator	FT	1		1.00		✓			✓	109,996	-	109,996	0.07%	2.12%
27	Economic & Business Development	Economic Development Coordinator	FT	1		1.00		✓		✓		82,813	-	82,813	0.05%	2.18%
28	By-Law and Compliance	Animal Services - Registered Veterinary Technician	FT	1		1.00		✓	✓			86,281	(13,360)	72,921	0.05%	2.22%
29	Parks & Forestry Operations	Sod and Seed for Sports Fields		-				✓	✓			25,000	-	25,000	0.02%	2.24%
30	B&F	Clerk Typist A (PT Conversion)	FT	1	0.31			✓	✓			47,255	(30,666)	16,589	0.01%	2.25%
31	B&F	Preventative Maintenance Mechanic (PT Conversion)	FT	1	0.57			✓	✓			77,714	(28,500)	49,214	0.03%	2.28%
32	Fire & Rescue Operations	4 District Chiefs GAPPED (6 Months)	FT	4	2.00			✓		✓		328,515	-	328,515	0.21%	2.49%
33	Parks & Forestry Operations	Administrative Clerk (Partial FTE Conversion)	FT	1	0.31			✓	✓			65,679	(34,373)	31,306	0.02%	2.51%
34	Parks & Forestry Operations	Irrigation System Maintenance		-				✓	✓			21,000	-	21,000	0.01%	2.53%
35	Clerks - Admin	Part-Time Information Processor - Level F	PT	1	0.69			✓	✓			45,512	(1,200)	44,312	0.03%	2.55%
36	ITM	Client Support Analyst - Audio/Video	FT	1		1.00		✓		✓		95,320	-	95,320	0.06%	2.61%
37	Environmental Sustainability	Climate change adaptation research		-			✓			✓		25,000	(10,876)	14,124	0.01%	2.62%
38	Emergency Planning	Emergency Planner (Partial FTE Conversion)	FT	1		0.69		✓		✓		89,520	(6,928)	82,592	0.05%	2.68%
39	Parks & Forestry Operations	Fertilizing Parks		-				✓	✓			20,000	-	20,000	0.01%	2.69%
40	Parks & Forestry Operations	Bocce Court Maintenance		-				✓	✓			65,000	-	65,000	0.04%	2.73%
41	By-Law and compliance	Property Standards Officer	FT	2	2.00			✓	✓			183,332	(30,000)	153,332	0.10%	2.83%
42	By-Law and Compliance	By-Law and Compliance Supervisor	FT	1		1.00		✓	✓			118,433	-	118,433	0.08%	2.90%
43	Clerks - Admin	Strategic Risk Consultant		-			✓				✓	50,000	-	50,000	0.03%	2.94%
44	Economic & Business Development	Business Development and Attraction Programs		-				✓			✓	125,000	-	125,000	0.08%	3.02%
45	Legal Service - Admin	Legal Counsel - Procurement	FT	1		1.00		✓		✓		162,228	-	162,228	0.10%	3.12%
46	Legal Services	Real Estate - Acquisitions	FT	1		1.00		✓	✓			103,444	-	103,444	0.07%	3.19%
47	Legal Service - Admin	Law Clerk I	FT	1		1.00		✓	✓			74,333	-	74,333	0.05%	3.23%
48	Parks & Forestry Operations	Aerating Parks		-				✓	✓			20,000	-	20,000	0.01%	3.25%
49	Legal Service - Admin	Legal Counsel - Development	FT	1		1.00		✓	✓			152,682	-	152,682	0.10%	3.34%
50	Clerks - Admin	Part-Time Clerk Typist - Level 3	PT	1	0.69			✓	✓			38,209	(1,200)	37,009	0.02%	3.37%
51	Corporate Comm.	Communications Specialist, Website Content Management	FT	1		1.00		✓	✓			92,320	-	92,320	0.06%	3.43%
52	Recreation	Customer Service Administration Clerk	PT	1	0.69			✓	✓			19,562	-	19,562	0.01%	3.44%
53	Recreation	Overtime for Stat Holidays	FT	1		0.75		✓		✓		50,469	-	50,469	0.03%	3.47%
<b>Total of 2014 ARRs Recommended by Senior Management Team</b>				<b>72</b>	<b>24.16</b>	<b>29.44</b>	<b>3</b>	<b>67</b>	<b>47</b>	<b>15</b>	<b>8</b>	<b>6,701,550</b>	<b>(1,975,134)</b>	<b>\$ 4,726,416</b>	<b>3.02%</b>	



## 2014-2017 Additional Resource Request Summary

### 2015 Additional Resource Requests

#	Department	Description	Position Type	# of Positions	Union Net FTE	Non-Union Net FTE	One-Time Request	Continuous Requests	Maintain Service Level	Increase Service Level	New Service Level (Incl. Strategic)	Annual Cost	Offsets	2015 Budget Change	Tax Rate % Incr.	Cum Tax Rate % Incr.
<b>2015 Base Budget Increase</b>															2.94%	2.94%
<b>Impact of 2014 ARRs 2015</b>															0.57%	3.51%
<b>Budget Impact</b>																
1	Strategic Planning	New Vaughan Vision Strategic Plan		-			✓		✓			120,000	-	120,000	0.07%	3.59%
2	Strategic Planning	Strategic Planning Business Analysts	FT	1		1.00		✓			✓	103,087	-	103,087	0.06%	3.65%
3	Library	Civic Centre Resource Library - Operations & Staffing	FT+PT	20 FT 31 PT	35.31	3.69		✓	✓			2,805,972	(86,000)	2,719,972	1.64%	5.28%
4	Fleet	Electric Vehicle Municipal Feasibility Program Pilot		-				✓			✓	15,000	(9,750)	5,250	0.00%	5.29%
5	Fire Training	Training Officer	FT	1	1.00			✓	✓			158,180	-	158,180	0.10%	5.38%
6	Parks & Forestry Operations	New Park Operating Expenses		-				✓	✓			53,675	-	53,675	0.03%	5.41%
7	ITM	New Property Tax System	FT	1		1.00		✓	✓			108,439	(30,300)	78,139	0.05%	5.46%
8	ITM	EDMS Business Analyst	FT	2		2.00		✓			✓	252,337	-	252,337	0.15%	5.61%
9	ITM	EDMS Technical SME	FT	1		1.00		✓			✓	126,168	-	126,168	0.08%	5.69%
<b>Total of 2015 ARRs Recognized by Senior Management Team</b>				6	36.31	8.69	1	8	5	-	4	3,742,858	(126,050)	3,616,808	2.18%	

# 2014-2017 Additional Resource Request Summary

## 2016 Additional Resource Requests

#	Department	Description	Position Type	# of Positions	Union Net FTE	Non-Union Net FTE	One-Time Request	Continuous Requests	Maintain Service Level	Increase Service Level	New Service Level (Incl. Strategic)	Annual Cost	Offsets	2016 Budget Change	Tax Rate % Incr.	Cum Tax Rate % Incr.
<b>2016 Base Budget Increase</b>															2.12%	2.12%
<b>Impact of 2014-15 ARRs on 2016</b>															0.10%	2.22%
<b>Budget Impact</b>																
1	Fire & Rescue Operations	STN 76 - 10 Firefighters (1st Contingent) (GAPPED)	FT	10	10.00			✓	✓			527,709	-	527,709	0.29%	2.51%
2	B&F	Facility Operator I - Block 11	FT	9	9.00			✓	✓			553,691	-	553,691	0.31%	2.81%
3	Strategic Planning	On-Line Citizen Public Engagement Survey		-				✓		✓		75,000	-	75,000	0.04%	2.85%
4	B&F	PT Facility Operator - Carrville	PT	2	1.80			✓	✓			35,448	-	35,448	0.02%	2.87%
5	Library	Vellore Village South Library	FT/PT	12	7.30	1.00		✓	✓			573,650	(13,800)	559,850	0.31%	3.18%
6	PW - Roads	Equipment Operator 1	FT	2	2.00			✓	✓			156,912	-	156,912	0.09%	3.27%
7	B&F	Assistant Foreperson	FT	1	1.00			✓	✓			67,787	-	67,787	0.04%	3.31%
8	Accounting	Accounting Service - Senior Analyst	FT	1		1.00		✓		✓		113,430	(53,265)	60,165	0.03%	3.34%
9	ITM	Property Tax System - system maintenance		-				✓	✓			160,000	-	160,000	0.09%	3.43%
10	Parks & Forestry Operations	New Park Operating Expenses		-				✓	✓			77,631	-	77,631	0.04%	3.47%
11	Parks & Forestry Operations	Avondale Park (North Maple) - Development & Park Attendants	FT	8	8.00			✓	✓			651,018	-	651,018	0.36%	3.83%
12	Fire & Rescue Operations	4 District Chiefs GAPPED (6 Months)	FT	4	2.00			✓		✓		346,873	-	346,873	0.19%	4.02%
13	Parks & Forestry Operations	Boulevard Shrub Bed Summer Student Positions	PT	3	0.69			✓	✓			17,911	-	17,911	0.01%	4.03%
14	Parks & Forestry Operations	10 Month Horticulture Temp (Shrub Maintenance Crew)	PT	1	0.69			✓	✓			25,956	-	25,956	0.01%	4.05%
15	By-Law and compliance	Animal Services - Shelter Attendant	FT	1	1.00			✓	✓			62,279	(13,829)	48,450	0.03%	4.07%
16	Parks & Forestry Operations	Oakbank Pond Maintenance Program		-				✓	✓			75,000	-	75,000	0.04%	4.12%
17	Emergency Planning	Primary and Alternate EOC Telephone Systems		-				✓		✓		63,390	-	63,390	0.04%	4.15%
18	Parks & Forestry Operations	Non-selective Weed Spraying Program		-				✓	✓			25,000	-	25,000	0.01%	4.16%
19	Fire Prevention	Fire Prevention Inspector	FT	1	1.00			✓	✓			103,944	-	103,944	0.06%	4.22%
20	By-Law and compliance	Animal Services - Shelter Clerk, p/t	PT	1	0.69			✓	✓			32,924	(7,902)	25,022	0.01%	4.24%
21	HR	HR Specialist, Workplace Health and Safety	FT	1		1.00		✓	✓			130,747	-	130,747	0.07%	4.31%
22	Parks & Forestry Operations	Contract Services Temp	PT	1	0.69			✓	✓			25,956	-	25,956	0.01%	4.32%
23	HR	HR Specialist, Absence and Disability Management	FT	1		1.00		✓	✓			99,745	-	99,745	0.06%	4.38%
24	HR	Human Resources Partner	FT	1		1.00		✓	✓			118,630	-	118,630	0.07%	4.44%
25	Fire Mechanical	Stores Clerk	FT	1	1.00			✓		✓		71,661	-	71,661	0.04%	4.48%
26	Corporate Comm.	Communications Specialist, Client Services	FT	1		1.00		✓	✓			96,645	-	96,645	0.05%	4.54%
27	Cultural Services	Events Coordinator	FT	1		1.00		✓		✓		99,045	-	99,045	0.05%	4.59%
28	Cultural Services	Arts & Culture Marketing Material		-				✓		✓		60,000	-	60,000	0.03%	4.62%
29	Parks & Forestry Operations	Additional GPS Units		-				✓	✓			30,000	-	30,000	0.02%	4.64%
<b>Total of 2016 ARRs Recognized by Senior Management Team</b>				63	46.86	7.00	-	29	22	7	-	4,477,982	(88,796)	4,389,186	2.42%	

## 2014-2017 Additional Resource Request Summary

### 2017 Additional Resource Requests

#	Department	Description	Position Type	# of Positions	Union Net FTE	Non-Union Net FTE	One-Time Request	Continuous Requests	Maintain Service Level	Increase Service Level	New Service Level (Incl. Strategic)	Annual Cost	Offsets	2017 Budget Change	Tax Rate % Incr.	Cum Tax Rate % Incr.
<b>2017 Base Budget Increase</b>															1.68%	1.68%
<b>Impact of 2014-16 ARRs on 2017</b>															0.57%	2.25%
<b>Budget Impact</b>																
1	Fire & Rescue Operations	STN 76 - 10 Firefighters + 4 Captains (2nd Contingent) (GAPPED)	FT	10	10.00			✓	✓			681,335	-	681,335	0.35%	2.60%
2	B&F	B&F staff for future Community Centre Block 40/41/42	FT	13	12.69			✓	✓			896,499	-	896,499	0.46%	3.06%
3	Innovation & Continuous Improvement	Business Change Consultant	FT	1		1.00		✓	✓			108,937	-	108,937	0.06%	3.11%
4	Recreation	Block 11 Community Centre - 5 ARRs	FT+PT	9	8.69			✓	✓			788,943	-	788,943	0.40%	3.52%
5	Budgeting & Financial Planning	Senior Capital and Reserve Analyst	FT	1		1.00		✓	✓			119,809	-	119,809	0.06%	3.58%
6	Parks & Forestry Operations	New Park Operating Expenses		-				✓	✓			226,000	-	226,000	0.12%	3.69%
7	Budgeting & Financial Planning	Senior Budget Analyst	FT	1		1.00		✓	✓			119,284	-	119,284	0.06%	3.76%
8	HR	Administrative Coordinator	FT	1		1.00		✓	✓			92,166	-	92,166	0.05%	3.80%
9	B&F	Technical Clerk	FT	1	1.00			✓	✓			79,647	-	79,647	0.04%	3.84%
10	Cultural Services	Diversity & Inclusivity Signage and Communication Program		-				✓		✓		75,000	-	75,000	0.04%	3.88%
11	Cultural Services	Additional funding for Special Events		-				✓		✓		30,000	-	30,000	0.02%	3.90%
12	Reserves & Investments	PT -Development Administration Assistant	PT	1	0.69			✓	✓			43,078	-	43,078	0.02%	3.92%
13	Recreation	City Hall Corporate Liaison Coordinator (TEMPORARY)	FT-Cont 3 Yr	1		1.00	✓			✓		98,608	-	98,608	0.05%	3.97%
14	City Clerk	Licensing Officer	PT	1	0.69			✓	✓			57,944	-	57,944	0.03%	4.00%
15	By-Law and compliance	Enforcement - Clerk D	FT	1	1.00			✓	✓			66,108	-	66,108	0.03%	4.03%
16	Cultural Services	Aboriginal Facilitation & Coordination Support		-			✓			✓		30,000	-	30,000	0.02%	4.05%
17	HR	Awards Budget Increase		-				✓		✓		15,000	-	15,000	0.01%	4.06%
18	PW - Admin	Operations Review Analyst	FT-Cont 1 Yr	1		1.00	✓		✓			104,756	-	104,756	0.05%	4.11%
19	Parks & Forestry Operations	City Assisted Tournament Funding		-				✓		✓		12,000	-	12,000	0.01%	4.12%
20	Emergency Planning	Public Awareness-PrepE Initiative Budget Increase		-				✓		✓		45,200	-	45,200	0.02%	4.14%
21	Cultural Services	Concert Series Launch at City Hall		-				✓		✓		10,000	-	10,000	0.01%	4.14%
22	Cultural Services	Additional Funding for Recognition Events		-				✓	✓			10,000	-	10,000	0.01%	4.15%
23	Parks & Forestry Operations	Increased Frequency in grass cutting		-				✓		✓		388,500	-	388,500	0.20%	4.35%
24	Recreation	Open to Youth Pilot Project	FT+PT	4	1.55			✓		✓		74,281	-	74,281	0.04%	4.39%
<b>Total of 2017 ARRs Recognized by Senior Management Team</b>				46	36.31	6.00	3	21	14	10	-	4,173,095	-	4,173,095	2.13%	



# **DRAFT 2014 BUDGET AND 2015-2017 PLAN**

**ATTACHMENT #3  
Capital Project Listing by  
Department**

***FINANCE , ADMINISTRATION & AUDIT COMMITTEE***

***January 15, 2014***

# 2014 Draft Capital Budget & 2015-2017 Capital Plan

Year	Commission	Department	Project #	Project Description	Project Type	Region	City-Wide DC	Infrastructure Reserve	Gas Tax	Taxation	LTD	Other	Total Budget	
2014	City Manager's Office	Economic & Business Development	EB-9535-14	Community Improvement Plan Study	Studies	City-Wide	103,000						103,000	
		Economic & Business Development Total						103,000					103,000	
		Fire & Rescue Services	FR-3508-13	Breathing Apparatus Replacements	Equipment Replacement	City-Wide		45,100					45,100	
			FR-3567-14	Station #75 Equipment for Engine 75	Growth/Equipment	Ward 3	119,700						119,700	
			FR-3571-14	Command Vehicle	Growth/Development	City-Wide	60,000						60,000	
			FR-3591-14	Replace 7979 Fire Prevention Vehicle	Equipment Replacement	City-Wide		40,500					40,500	
			FR-3594-14	Replace Platoon Chief Vehicle	Equipment Replacement	City-Wide		73,800					73,800	
			FR-3612-14	Fitness Equipment and Furniture Replacement - All Stations/Divisions	Equipment Replacement	City-Wide		30,000					30,000	
		Fire & Rescue Services Total						179,700	189,400					369,100
	City Manager's Office Total							282,700	189,400					472,100
	Community Services	Building & Facilities	BF-8237-14	Garnet A Williams Community Centre Remove Wall Covering in Pool area	Infrastructure Replacement	Ward 5		52,600						52,600
			BF-8270-14	Sunset Ridge Park Walkway Lighting	New Infrastructure	Ward 2					51,500			51,500
			BF-8318-14	Woodbridge College Park - Electrical Cabinet Replacement	Equipment Replacement	Ward 2			20,600					20,600
			BF-8356-14	Woodbridge College Park - Electrical Cabinet Replacement (Baseball)	Equipment Replacement	Ward 2			20,600					20,600
			BF-8359-14	Chancellor District Park - Walkway Lighting Replacement	Infrastructure Replacement	Ward 3				52,000				52,000
			BF-8360-14	Alexandria Elisa Park Walkway Lighting Replacement	Infrastructure Replacement	Ward 2				32,000				32,000
			BF-8361-14	Beverley Glen Park Walkway Lighting Replacement	Infrastructure Replacement	Ward 5				30,000				30,000
			BF-8363-14	East District Park - Works Yard Dumping Ramp	Health & Safety	Ward 4					36,100			36,100
			BF-8364-14	Woodbridge Yard - Works Yard Dumping Ramp	Health & Safety	Ward 2					36,100			36,100
			BF-8367-13	Uplands Golf & Ski Centre, Buildings General Capital	Infrastructure Replacement	Ward 5			67,000					67,000
			BF-8376-14	Giovanni Caboto Park - Walkway Lighting Replacement	Infrastructure Replacement	Ward 3				30,000				30,000
			BF-8377-14	Robert Watson Park - Walkway Lighting Replacement	Infrastructure Replacement	Ward 1				32,000				32,000
			BF-8386-14	Reeves Park - Walkway Lighting Replacement	Infrastructure Replacement	Ward 1				32,000				32,000
			BF-8397-14	Dufferin Clark Community Centre - Water Slide Refurbishment	Infrastructure Replacement	Ward 5			31,450					31,450
			BF-8398-14	Garnet A Williams CC - Whirlpool Replacement	Infrastructure Replacement	Ward 4			108,050					108,050
			BF-8401-14	Maple Community Centre - Replace Roller Shades	Infrastructure Replacement	Ward 1			26,210					26,210
			BF-8406-14	Al Palladini Community Centre - West side concrete curbs and interlockremoval	Infrastructure Replacement	Ward 2			51,500					51,500
			BF-8414-14	Maple Community Centre Arena Rubber Office and Dressing Room	Infrastructure Replacement	Ward 1			75,465					75,465
			BF-8420-14	Al Palladini Community Centre - Arena Dressing Room Showers Eastand West	Infrastructure Replacement	Ward 2			46,350					46,350
			BF-8421-14	Al Palladini Community Centre Building Sound System	Infrastructure Replacement	Ward 2			26,780					26,780
			BF-8422-14	Dufferin Clark Pool Blinds	Infrastructure Replacement	Ward 4			36,050					36,050
			BF-8439-14	Michael Cranny House Basement Water-Proofing	Infrastructure Replacement	Ward 3			55,620					55,620
			BF-8440-14	Dufferin Clark C.C.-Additional Heat Pump Replacements	Equipment Replacement	Ward 5			61,800					61,800
			BF-8441-14	Father Bulfon CC-Outdoor Lighting	Equipment Replacement	Ward 2			137,200					137,200
			BF-8444-14	Vellore Hall/School-Interior Floor Resurfacing	Infrastructure Replacement	Ward 3			97,850					97,850
			BF-8445-14	Consulting Services-Roofing	Studies	City-Wide					30,000			30,000
			BF-8451-14	Al Palladini CC-Roof Replacement	Infrastructure Replacement	Ward 2			1,196,448					1,196,448
			BF-8452-14	Thornhill Outdoor Pool-Main Pool Boiler Replacement	Equipment Replacement	Ward 5			30,900					30,900
			BF-8453-14	Maple CC-Heat Pump Replacement	Equipment Replacement	Ward 1			103,000					103,000

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Year	Commission	Department	Project #	Project Description	Project Type	Region	City-Wide DC	Infrastructure Reserve	Gas Tax	Taxation	LTD	Other	Total Budget
			BF-8454-14	Maple CC-Arena Boiler Replacement	Equipment Replacement	Ward 1		51,500					51,500
			BF-8455-14	JOC-Garage Bay Exhaust Upgrades	Equipment Replacement	Ward 1		51,500					51,500
			BF-8456-14	Vaughan Mills Park-Security Camera Installation	New Equipment	Ward 3				41,200			41,200
			BF-8457-14	Bindertwine Park-Security Camera Installation	New Equipment	Ward 1				41,200			41,200
			BF-8458-14	Parks Building-Un-Manned-Eight Facilities in Total	Infrastructure Replacement	City-Wide		77,250					77,250
			BF-8459-14	Woodbridge Soccer/Villa Giardino-Asphalt Paving	Infrastructure Replacement	Ward 2		88,837				29,613	118,450
			BF-8460-14	Refrigeration Plant Safety Upgrades-Various Locations	Equipment Replacement	City-Wide		46,350					46,350
			BF-8461-14	Woodbridge Pool Memorial Arena-Refrigeration Plant Equipment Replacement	Equipment Replacement	Ward 2		77,250					77,250
			BF-8464-14	Gymnasium Safety Padding-Various Locations	New Equipment	City-Wide				50,985			50,985
			BF-8465-14	Routley Park-Walkway Lighting Replacement	Infrastructure Replacement	Ward 1		30,900					30,900
			BF-8466-14	Al Palladini CC-Outdoor Light Replacement	Equipment Replacement	Ward 2		128,750					128,750
			BF-8468-14	Chancellor CC - Reconfiguration of Women's Pool Change Rooms	Infrastructure Replacement	Ward 3		73,600					73,600
		<b>Building &amp; Facilities Total</b>						<b>2,871,410</b>	<b>238,000</b>	<b>257,085</b>		<b>29,613</b>	<b>3,396,108</b>
		<b>Fleet</b>	FL-5132-14	ENG SERVICES-Replace 1086 with 3/4 ton Cargo Van	Equipment Replacement	City-Wide		36,100					36,100
			FL-5136-14	B & F - Replace 1155 with 3/4 ton Cargo Van	Equipment Replacement	City-Wide		36,100					36,100
			FL-5150-14	PW-RDS-Replace 1151 with 2 ton dump truck	Equipment Replacement	City-Wide		67,000					67,000
			FL-5152-14	PKS-Replace 1141 with 3/4 ton pickup	Equipment Replacement	City-Wide		36,100					36,100
			FL-5153-14	FORESTRY/HORT-Replace 387,965,1054,1173,1174,1175,1194,1195,1466 with water tank sprayers	Equipment Replacement	City-Wide		29,700					29,700
			FL-5156-14	B&F-Replace 1241 with 3/4 ton cargo van	Equipment Replacement	City-Wide		36,100					36,100
			FL-5160-14	ENG SERVICES-Replace 1088 with 1/2 ton crew cab 4x2 pickup	Equipment Replacement	City-Wide		30,900					30,900
			FL-5170-14	Bylaw Enforcement - Replace 1161 with 1/2 ton ext cab 4x4 Pickup	Equipment Replacement	City-Wide		30,900					30,900
			FL-5171-14	ENG SERVICES-Replace 1268 with 1/2 ton ext cab 4x2 pickup	Equipment Replacement	City-Wide		27,800					27,800
			FL-5212-14	PW-RDS-Replace 1523 with 1/2 ton ext cab 4x4 pickup	Equipment Replacement	City-Wide		30,900					30,900
			FL-5225-14	PKS-4 new sand and salt conveyor loaders	New Equipment	City-Wide				25,800			25,800
			FL-5226-14	PKS-Replace 1278 with narrow sidewalk tractor with plow/salter	Equipment Replacement	City-Wide		63,900					63,900
			FL-5227-14	PKS-Replace 1281 with narrow sidewalk tractor with plow/salter	Equipment Replacement	City-Wide		63,900					63,900
			FL-5228-14	PKS-Replace 1145 with 3/4 crew cab pickup	Equipment Replacement	City-Wide		36,100					36,100
			FL-5229-14	PKS-Replace 1140 with 3/4 crew cab pickup	Equipment Replacement	City-Wide		36,100					36,100
			FL-5230-14	PKS-Replace 1335 with 10ft outfront rotary mower	Equipment Replacement	City-Wide		46,350					46,350
			FL-5245-14	PKS-FORESTRY-1 new 1/2 ton ext cab 4x2 pickup	Growth/Equipment	City-Wide	27,810			3,090			30,900
			FL-5246-14	PKS-FORESTRY- 1 new 3/4 ton heavy duty 4x4 pickup	New Equipment	City-Wide				49,500			49,500
			FL-5298-14	BYLAW-1 new 1/2 ton ext cab 4x4 pickup	Growth/Equipment	City-Wide	27,800			3,100			30,900
			FL-5299-14	BYLAW-1 new 1/2 ton ext cab 4x4 pickup	Growth/Equipment	City-Wide	27,800			3,100			30,900
			FL-5312-14	PKS-Replace 1059 with a 1/2 ton ext cab 4x2 pickup	Equipment Replacement	City-Wide		27,800					27,800

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			FL-5332-14	PKS- Replace 1439 with a 3/4 ton ext cab 4x4 pickup w/plow	Equipment Replacement	City-Wide		43,300					43,300
			FL-5334-14	PKS - Replace 1144 with 3/4 ton crew cab pickup	Equipment Replacement	City-Wide		36,100					36,100
			FL-5337-14	PKS-Replace 1279 with narrow sidewalk tractor with plow/salter	Equipment Replacement	City-Wide		63,900					63,900
			FL-5338-14	PKS-Replace 1338 with narrow sidewalk tractor with plow/salter	Equipment Replacement	City-Wide		63,900					63,900
			FL-5339-14	PKS-Replace 1438 with 3/4 ton ext cab 4x4 pickup w/plow	Equipment Replacement	City-Wide		43,300					43,300
			FL-5340-14	PKS-Replace 1471 with narrow sidewalk tractor with plow/salter	Equipment Replacement	City-Wide		63,900					63,900
			FL-5341-14	PKS-Replace 1472 with narrow sidewalk tractor with plow/salter	Equipment Replacement	City-Wide		63,900					63,900
			FL-5342-14	PKS-Replace 1478 with 10' winged rotary mower	Equipment Replacement	City-Wide		46,400					46,400
			FL-5343-14	PKS-Replace 1479 with 10' winged rotary mower	Equipment Replacement	City-Wide		46,400					46,400
			FL-5344-14	PKS-Replace 1560 with 10' winged rotary mower	Equipment Replacement	City-Wide		46,400					46,400
			FL-5346-14	PKS-Replace 1343,1590,1591,1592 with zero turn mowers	Equipment Replacement	City-Wide		53,600					53,600
			FL-5412-14	PKS-Replace 1291,1469,1470 with sweeper attachments	Equipment Replacement	City-Wide		27,800					27,800
			FL-5418-14	PKS-FORESTRY-Additional Small Equipment	New Equipment	City-Wide	18,500			2,100			20,600
			FL-5438-14	PKS- 1 new 3/4 ton crew cab pickup	Growth/Equipment	City-Wide	32,500			3,600			36,100
			FL-5439-14	PKS-new 3/4 ton crew cab pickup	Growth/Equipment	City-Wide	32,500			3,600			36,100
			FL-5441-14	PKS-8 new snow blower attachments	Growth/Equipment	City-Wide	74,200			8,200			82,400
			FL-5442-14	PKS-1 new 16' outfront mower	Growth/Equipment	City-Wide	78,800			8,800			87,600
			FL-5443-14	PKS-1 new 16' outfront mower	Growth/Equipment	City-Wide	78,800			8,800			87,600
			FL-5444-14	PKS- 1 new landscape trailer	Growth/Equipment	City-Wide	18,500			2,100			20,600
			FL-5445-14	PKS- 1 new landscape trailer	Growth/Equipment	City-Wide	18,500			2,100			20,600
			FL-5446-14	PKS- 1 new landscape trailer	Growth/Equipment	City-Wide	18,500			2,100			20,600
			FL-5447-14	PKS- 1 new dump trailer	Growth/Equipment	City-Wide	23,200			2,600			25,800
			FL-5448-14	PKS- 1 new dump trailer	Growth/Equipment	City-Wide	23,200			2,600			25,800
			FL-5449-14	PKS- 1 new dump trailer	Growth/Equipment	City-Wide	23,200			2,600			25,800
			FL-5450-14	PKS- 1 new dump trailer	Growth/Equipment	City-Wide	23,200			2,600			25,800
			FL-5451-14	PKS- 1 new narrow sidewalk tractor with plow/salter/ blower/sweeperattachments	Growth/Equipment	City-Wide	76,000			8,500			84,500
			FL-5460-14	PKS-Additional Small Equipment	Growth/Equipment	City-Wide	18,500			2,100			20,600
			FL-5461-14	PW-RDS-1 new crash truck assembly	Growth/Equipment	City-Wide	27,800			3,100			30,900
			FL-5462-14	PW-RDS-1 new crash truck assembly	Growth/Equipment	City-Wide	27,800			3,100			30,900
			FL-5463-14	PW-RDS-1 new 2 ton 4x4 dump truck	Growth/Equipment	City-Wide	60,300			6,700			67,000
			FL-5464-14	PW-RDS-1 new 3/4 ton 4x4 ext cab pickup with plow/arrow board/saltspreader	Growth/Equipment	City-Wide	51,000			5,700			56,700
			FL-5465-14	PW-WASTEWATER-1 new utility vehicle special equipment	Growth/Equipment	City-Wide	27,800			3,100			30,900
			FL-5467-14	PW-WATER--Replace 1639 with 3/4 ton cargo van	Equipment Replacement	City-Wide		36,100					36,100

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			FL-5469-14	PW-WASTEWATER--Replace 1580 with 1 ton unicell van	Equipment Replacement	City-Wide		44,300					44,300
			FL-5486-14	RECREATION-Replace 882 with showmobile trailer	Equipment Replacement	City-Wide		180,250					180,250
			FL-5499-14	PKS- 1 new narrow sidewalk tractor with plow/salter/ blower/sweeperattachments	Growth/Equipment	City-Wide	76,000			8,500			84,500
		<b>Fleet Total</b>					<b>912,210</b>	<b>1,495,300</b>		<b>177,190</b>			<b>2,584,700</b>
		Park & Forestry Operations	PO-6700-13	Tree Planting Program-Regular	Infrastructure Replacement	City-Wide		48,882		562,148			611,030
			PO-6717-14	Soccer Field Redevelopment at York Catholic District School BoardLocations	Infrastructure Replacement	City-Wide		203,940					203,940
			PO-6739-13	Tree Replacement Program-EAB	Infrastructure Replacement	City-Wide				417,941			417,941
			PO-6740-14	Irrigation Central Control System Additions-Various Locations	New Equipment	City-Wide				129,000			129,000
			PO-6746-15	Fence Repair & Replacement Program	Infrastructure Replacement	City-Wide		373,983					373,983
			PO-6749-14	No Smoking By-Law Signs	Health & Safety	City-Wide				54,075			54,075
			PO-6750-14	Park and Walkway Fencing	New Infrastructure	Ward 2				39,655			39,655
			PO-6753-14	CTS Mobile Handheld Program	Technology	City-Wide				30,900			30,900
			PO-6754-13	Parks Concrete Walkway Repairs/Replacements	Infrastructure Replacement	City-Wide		237,930					237,930
		<b>Park &amp; Forestry Operations Total</b>						<b>864,735</b>		<b>1,233,719</b>			<b>2,098,454</b>
		Park Development	PK-6265-14	Maple Reservoir Park - Senior Soccer Field Lighting	New Infrastructure	Ward 1				374,894			374,894
			PK-6322-14	Rose Mandarin Park - Basketball Court Reconstruction	Infrastructure Replacement	Ward 3		72,965					72,965
			PK-6334-14	Heatherton Parkette - Playground Replacement & Safety Surfacing	Infrastructure Replacement	Ward 5		133,849					133,849
			PK-6336-14	HR Breta Park - Playground Replacement & Safety Surfacing	Infrastructure Replacement	Ward 1		151,498					151,498
			PK-6356-14	Sonoma Heights Community Park - Ball Diamond Lighting	New Infrastructure	Ward 2				229,184			229,184
			PK-6359-14	Maxey Park - Parking Lot Expansion	New Infrastructure	Ward 2				90,867			90,867
			PK-6361-14	Bindertwine Park - Soccer Backstop and Sideline Fence	Infrastructure Replacement	Ward 1		138,368					138,368
			PK-6365-14	UV1-D4 - Block 40 District Park Development	Growth/Development	Ward 3	352,900			39,212			392,112
			PK-6377-14	Mapes Park- Playground Replacement & Safety Surfacing	Infrastructure Replacement	Ward 2		155,513					155,513
			PK-6381-14	AI Palladini Community Centre - Landscape and Pedestrian Improvements	New Infrastructure	Ward 2			61,002				61,002
			PK-6382-14	Torii Park - Tennis Court Reconstruction	Infrastructure Replacement	Ward 3		269,474					269,474
			PK-6384-13	Uplands Golf and Ski Centre - Hiking Trail/Pathways Improvements	Infrastructure Replacement	Ward 5			91,650				91,650
			PK-6385-14	Agostino Park - Multi-Use Field Development	New Infrastructure	Ward 4				100,683			100,683
			PK-6386-14	Calvary Church Sports Fields - Soccer Field Redevelopment	New Infrastructure	Ward 1				241,046			241,046
			PK-6388-14	Pedestrian Bridge Repairs and Replacement	Health & Safety	City-Wide			247,250				247,250
			PK-6391-14	Torii Park - Bocce Court Development	New Infrastructure	Ward 3				90,519			90,519
			PK-6396-14	Yorkhill District Park - Playground Redevelopment	Infrastructure Replacement	Ward 5		470,839					470,839
			PK-6407-14	Crieff Parkette - Playground Replacement & Safety Surfacing	Infrastructure Replacement	Ward 1		86,232					86,232
			PK-6410-14	Joey Panetta Park - Tennis Court Reconstruction	Infrastructure Replacement	Ward 3		224,463					224,463
			PK-6411-14	Melville Park - Playground Replacement & Safety Surfacing	Infrastructure Replacement	Ward 1		194,732					194,732



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			PK-6415-14	61W-N1 - Block 61 Neighbourhood Park Design and Construction	Growth/Development	Ward 1	1,046,502			116,277			1,162,779
			PK-6431-14	61E-N1 - Block 61 Neighbourhood Park Design and Construction	Growth/Development	Ward 1	803,402			89,267			892,669
			PK-6434-14	Mario Plastina Park - Expansion of Existing Play Equipment	New Infrastructure	Ward 1				49,749			49,749
			PK-6436-14	Velmar Downs Park - Tennis Court Reconstruction	Infrastructure Replacement	Ward 3		184,190					184,190
			PK-6452-14	UV1-LP1 - Block 40 Greenway Design and Construction	Growth/Development	Ward 3	480,004			53,334			533,338
			PK-6463-14	Maple Community District Park - Accessible Swings	Infrastructure Replacement	Ward 1		34,219					34,219
			PK-6473-14	Vaughan Sports Village - Bocce Court Resurfacing	Infrastructure Replacement	Ward 1		66,026					66,026
			PK-6475-14	Maple Airport Open Space - Bridge Replacement	Health & Safety	Ward 1			97,852				97,852
			PK-6479-14	Parks Redevelopment Strategy	Studies	City-Wide				108,150			108,150
			PK-6480-14	Pinegrove Pedestrian Bridge Replacement	Health & Safety	Ward 2			183,242				183,242
			PK-6481-14	Soccer Field Fence	New Infrastructure	Ward 1				71,379			71,379
			PK-6482-14	Vaughan Grove Park - Bocce Court Development	New Infrastructure	Ward 2				116,897			116,897
			PK-6483-14	Vaughan Grove Park - Parking Expansion	New Infrastructure	Ward 2				204,267			204,267
			PK-6487-14	Bob O Link Parkette - Walkway Lighting	New Infrastructure	Ward 5				96,305			96,305
			PK-6488-14	King High Park - Pathway Lighting	New Infrastructure	Ward 5				114,433			114,433
			PK-6489-14	Oak Bank Pond - Boardwalk Reconstruction	Infrastructure Replacement	Ward 5		30,591					30,591
			PK-6490-14	Maple Reservoir Field Conversion to 9V9	New Infrastructure	Ward 1				29,995			29,995
			PK-6492-14	Bindertwine Park - Ball Diamond Backstop and Fence Improvements	New Infrastructure	Ward 1				162,277			162,277
			<b>Park Development Total</b>				<b>2,682,808</b>	<b>2,212,959</b>	<b>680,996</b>	<b>2,378,735</b>			<b>7,955,498</b>
		Recreation	RE-9503-13	Fitness Centre Equipment Replacement	Equipment Replacement	City-Wide		125,100					125,100
			RE-9524-14	City Playhouse Technical Equipment Upgrade	New Equipment	Ward 4		22,151					22,151
			RE-9525-14	REC User Fee & Pricing Model Update	Studies	City-Wide				56,650			56,650
			<b>Recreation Total</b>					<b>147,251</b>		<b>56,650</b>			<b>203,901</b>
		<b>Community Services Total</b>					<b>3,595,018</b>	<b>7,591,655</b>	<b>918,996</b>	<b>4,103,379</b>		<b>29,613</b>	<b>16,238,661</b>
		Development Transportation Engineering	DT-7097-14	Pedestrian and Cycle Strategy	Growth/Studies	City-Wide	414,575						414,575
			DT-7098-14	Pedestrian and Bicycle Network Implementation Program	New Infrastructure	City-Wide	245,140						245,140
			DT-7104-13	TMP Education, Promotion, Outreach and Monitoring	Growth/Studies	City-Wide	77,250						77,250
			DT-7108-13	School Travel Planning Measures	Growth/Development	City-Wide	51,500						51,500
			DT-7112-14	Kirby Road Municipal Class EA	Growth/Studies	Ward 1	891,980						891,980
			DT-7131-14	Clark Avenue West Cycle Facility Design and Construction	Growth/Development	Ward 5			327,000				327,000
			DT-7135-14	Coldspring Road and Stevenson Avenue Construction	Additional Funding	Ward 1	206,000						206,000
			DT-7136-14	McNaughton Road Construction	Additional Funding	Ward 4	236,900						236,900
			<b>Development Transportation Engineering Total</b>				<b>2,123,345</b>		<b>327,000</b>				<b>2,450,345</b>
		Engineering Services	EN-1837-14	Walkway Lighting - Mountbatten Road	New Infrastructure	Ward 5						30,000	30,000
			EN-1851-14	Traffic Data Collection Inventory	Asset Management Technology	City-Wide				329,600			329,600
			EN-1864-14	Walkway Lighting - Aberdeen Avenue and Andrea Lane	New Infrastructure	Ward 3						30,000	30,000
			EN-1879-14	Storm Water Management Facility for Gallanough Park	New Infrastructure	Ward 5			1,000,000				1,000,000
			EN-1889-13	Bridge Replacement/ Rehabilitation Environmental Assessment - KingVaughan Road	Infrastructure Replacement	Ward 1			150,000				150,000

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			EN-1904-14	Culvert Replacement - Merino Road	Infrastructure Replacement	Ward 1		669,500					669,500
			EN-1912-14	2015 Pavement Management Program - Phase 1	Infrastructure Replacement	Ward 2, Ward 3, Ward 4					51,500		51,500
			EN-1913-14	2015 Pavement Management Program - Phase 2	Infrastructure Replacement	Ward 1, Ward 5					51,500		51,500
			EN-1914-14	2015 Road Rehabilitation and Watermain Replacement - Phase 1	Infrastructure Replacement	Ward 1		37,080			40,170		77,250
			EN-1915-14	2015 Road Rehabilitation and Watermain Replacement - Phase 2	Infrastructure Replacement	Ward 3		166,860			39,140		206,000
			EN-1940-13	2014 Pavement Management Program - Phase 1	Infrastructure Replacement	Ward 1		3,729,000					3,729,000
			EN-1941-13	2014 Pavement Management Program - Phase 2	Infrastructure Replacement	Ward 5					2,900,000		2,900,000
			EN-1942-13	2014 Road Rehabilitation and Watermain Replacement - Phase 1	Infrastructure Replacement	Ward 2		1,370,230			2,337,770		3,708,000
			EN-1943-13	2014 Road Rehabilitation and Watermain Replacement - Phase 2	Infrastructure Replacement	Ward 5		2,227,880			824,010		3,051,890
			EN-1958-13	Corporate Asset Management	Priority Initiative	City-Wide			2,620,320				2,620,320
			EN-1965-14	Sidewalk and Street Lighting on Major Mackenzie Drive by York Region - Phase 1	New Infrastructure	Ward 1, Ward 2, Ward 3	927,000						927,000
			EN-1981-14	Sidewalk & Street Lighting on Bathurst Street - Teston Rd to WoodlandAcres Cres	New Infrastructure	Ward 1						129,800	129,800
			EN-1983-14	Street Lighting on Teston Road - Hwy 400 to Jane Street	New Infrastructure	Ward 1	175,162						175,162
			EN-1987-14	Retaining Wall Conditional Assessment on Royalpark Way	Infrastructure Replacement	Ward 2					128,750		128,750
			EN-1988-14	Culvert Rehabilitation on Balwin Avenue - Additional Creek Rehabilitation	Infrastructure Replacement	Ward 4					56,650		56,650
			EN-1990-14	Railway Crossing Safety Assessment - City Wide	Studies	City-Wide				192,610			192,610
			EN-1993-14	Bridge Rehabilitation - Willis Road	Infrastructure Replacement	Ward 2					165,000		165,000
			EN-1994-14	Bridge Rehabilitation - North Johnson District Park	Infrastructure Replacement	Ward 2					72,600		72,600
			EN-1995-14	Storm Water Management Improvements for Franklin Avenue	Infrastructure Replacement	Ward 5					599,500		599,500
			<b>Engineering Services Total</b>				<b>1,102,162</b>	<b>4,471,550</b>	<b>7,499,320</b>	<b>522,210</b>	<b>6,429,490</b>	<b>1,026,900</b>	<b>21,051,632</b>
		Public Works	PW-2013-07	Street Light Pole Replacement Program	Infrastructure Replacement	City-Wide				309,000			309,000
			PW-2035-11	Curb and Sidewalk Repair & Replacement	Infrastructure Replacement	City-Wide			1,600,000				1,600,000
			PW-2052-14	Road Patrol Hardware & Software	Technology	City-Wide				25,800			25,800
			PW-2054-14	Environmental Assessment for a new works yard - west portion of theCity	Growth/Development	Ward 2	162,225			18,025			180,250
			PW-2057-14	Dome Doors	Legal/Regulatory	City-Wide				38,625			38,625
			PW-2061-14	Woodbridge Yard Humber River Rehabilitation	Legal/Regulatory	Ward 2				195,700			195,700
			PW-2062-14	Works Yard Improvements(JOC-Dufferin-Woodbridge Yards)	Infrastructure Replacement	City-Wide				25,750			25,750
			PW-2063-13	ICI Water Meter Replacement Program	Infrastructure Replacement	City-Wide		206,000					206,000
			PW-2066-14	Yard Weigh Scale	New Equipment	City-Wide				128,750			128,750
			PW-2067-14	Recycling at Designated Canada Post Supermail Boxes	New Infrastructure	City-Wide				146,775			146,775
			PW-2068-14	Weston/400 & Industrial Park (Dry) Pond	Established Program	Ward 4			225,000				225,000
			PW-2069-14	Four Valley Pond. Storm Water Management Pond #68	Established Program	Ward 4			300,000				300,000
			PW-2070-14	English Daisy Court (Dry) Pond. Storm Water Management Pond #114		0 Ward 4			75,000				75,000
			<b>Public Works Total</b>				<b>162,225</b>	<b>206,000</b>	<b>2,200,000</b>	<b>888,425</b>			<b>3,456,650</b>
		<b>Engineering &amp; Public Works Total</b>					<b>3,387,732</b>	<b>4,677,550</b>	<b>10,026,320</b>	<b>1,410,635</b>	<b>6,429,490</b>	<b>1,026,900</b>	<b>26,958,627</b>
	<b>Legal &amp; Administrative Services</b>	ByLaw & Compliance	BY-2518-13	Animal Shelter Lease Hold Improvements	Legal/Regulatory	City-Wide	39,300			75,100			114,400
			BY-2523-14	Vehicles Lease Buyout	New Equipment	City-Wide				47,250		30,000	77,250

**2014 Draft Capital Budget & 2015-2017 Capital Plan**

Year	Commission	Department	Project #	Project Description	Project Type	Region	City-Wide DC	Infrastructure Reserve	Gas Tax	Taxation	LTD	Other	Total Budget
			BY-9534-14	ANIMAL SHELTER CAGING RETROFIT	Legal/Regulatory	Ward 3				51,500			51,500
		<b>ByLaw &amp; Compliance Total</b>					<b>39,300</b>			<b>173,850</b>		<b>30,000</b>	<b>243,150</b>
		Real Estate	RL-0005-13	Land Acquisition Fees	Misc. Land Appraisals	City-Wide		267,800					267,800
		<b>Real Estate Total</b>						<b>267,800</b>					<b>267,800</b>
	<b>Legal &amp; Administrative Services Total</b>						<b>39,300</b>	<b>267,800</b>		<b>173,850</b>		<b>30,000</b>	<b>510,950</b>
	<b>Planning</b>	Building Standards	BS-1003-11	Building Department Computer System Upgrades	Technology	City-Wide					540,750		540,750
		<b>Building Standards Total</b>									<b>540,750</b>		<b>540,750</b>
		Development Planning	DP-9528-14	City of Vaughan City-Wide Urban Design Study	Growth/Studies	City-Wide	180,000			20,000			200,000
			DP-9537-14	Islington Avenue Streetscape Tree Planting Partnership with KARA and KBIA	Ratepayer(s) Request	City-Wide				30,000			30,000
			DP-9538-14	VMC Urban Design Guidelines (Playbook) Based on Policies of Secondary Plan	Growth/Studies	City-Wide	135,000			15,000			150,000
		<b>Development Planning Total</b>					<b>315,000</b>			<b>65,000</b>			<b>380,000</b>
	<b>Planning Total</b>						<b>315,000</b>			<b>65,000</b>		<b>540,750</b>	<b>920,750</b>
	<b>Strategic &amp; Corporate Services</b>	Access Vaughan	AV-3020-14	Access Vaughan Phase II - Step D	Technology	City-Wide				50,500			50,500
		<b>Access Vaughan Total</b>								<b>50,500</b>			<b>50,500</b>
		Human Resources	HR-9533-14	Attendance Management Automation	New Infrastructure	City-Wide				61,800			61,800
			HR-9536-14	Procure Learning Management System (LMS)	New Infrastructure	City-Wide				51,500			51,500
		<b>Human Resources Total</b>								<b>113,300</b>			<b>113,300</b>
		Information Technology Management	IT-3016-13	Personal Computer (PC) Assets Renewal	Technology	City-Wide		350,000					350,000
			IT-3017-13	Enterprise Telephone System Assets Renewal	Technology	City-Wide		351,400					351,400
			IT-3019-13	Central Computing Infrastructure Renewal	Technology	City-Wide		349,300					349,300
			IT-3020-14	Continuous Improvement - City Website (Vaughan Online)	Technology	City-Wide				154,500			154,500
		<b>Information Technology Management Total</b>						<b>1,050,700</b>		<b>154,500</b>			<b>1,205,200</b>
	<b>Strategic &amp; Corporate Services Total</b>							<b>1,050,700</b>		<b>318,300</b>			<b>1,369,000</b>
	<b>Vaughan Public Libraries</b>	Libraries	LI-4503-14	Bathurst Clark Resource Library Renovations-Phase 2	Infrastructure Replacement	Ward 5		250,000					250,000
			LI-4504-13	Library Technology Upgrade	Technology	City-Wide				140,000			140,000
			LI-4508-13	Civic Centre Resource Library-Resource Material	Growth/Development	City-Wide	219,890			24,430			244,320
			LI-4511-14	Civic Centre Library-Communications & Hardware	Growth/Development	City-Wide	680,400			75,600			756,000
			LI-4530-14	Civic Centre Resource Library	Growth/Equipment	Ward 1	1,134,000			126,000			1,260,000
			LI-4537-13	Capital Resource Purchases	Infrastructure Replacement	City-Wide		1,495,900					1,495,900
			LI-4539-14	Vellore Village South BL 39 - Consulting/Design/Construction	Growth/Development	Ward 3	294,600			32,700			327,300
			LI-4543-13	Vellore Village South BL 39 - Land	Growth/Development	Ward 3	350,100			38,900			389,000
			LI-4547-13	Bathurst Clark Resource Library - Main Bathroom Renovations	Infrastructure Replacement	Ward 5		100,000					100,000
		<b>Libraries Total</b>					<b>2,678,990</b>	<b>1,845,900</b>		<b>437,630</b>			<b>4,962,520</b>
	<b>Vaughan Public Libraries Total</b>						<b>2,678,990</b>	<b>1,845,900</b>		<b>437,630</b>			<b>4,962,520</b>
<b>2014 Total</b>							<b>10,298,740</b>	<b>15,623,005</b>	<b>10,945,316</b>	<b>6,508,794</b>	<b>6,429,490</b>	<b>1,627,263</b>	<b>51,432,608</b>

# 2014 Draft Capital Budget & 2015-2017 Capital Plan

Year	Commission	Department	Project #	Project Description	Project Type	Region	City-Wide DC	Infrastructure Reserve	Gas Tax	Taxation	LTD	Other	Total Budget	
2015	City Manager's Office	Fire & Rescue Services	FR-3508-13	Breathing Apparatus Replacements	Equipment Replacement	City-Wide		45,100					45,100	
			FR-3579-15	Smeal Pumper(7973) Refurbishment	Infrastructure Replacement	City-Wide		180,250				180,250		
			FR-3583-15	Reposition Stn 74 Kleinburg Land	New Infrastructure	Ward 1	648,550		463,250		1,111,800			
			FR-3588-15	Replace 7966 Rescue Truck	Equipment Replacement	City-Wide		628,800			628,800			
			FR-3595-15	Tech Rescue (7978) Refurbishment	Equipment Replacement	City-Wide		109,000			109,000			
			FR-3606-15	Station 76 Aerial Purchase	Growth/Equipment	Ward 4	1,300,000				1,300,000			
			FR-3607-15	Station 76 Equipment Purchase	Growth/Equipment	Ward 4	120,000				120,000			
			FR-3609-15	Expand/Update Crew Quarters Station 76	Growth/Development	Ward 4	360,000				360,000			
			FR-3612-14	Fitness Equipment and Furniture Replacement - All Stations/Divisions	Equipment Replacement	City-Wide		30,000			30,000			
			FR-3614-15	Replace Chief 73 Vehicle 7987	Growth/Equipment	City-Wide		45,000			45,000			
		Fire & Rescue Services Total							2,428,550	1,038,150		463,250		3,929,950
	City Manager's Office Total						2,428,550	1,038,150		463,250		3,929,950		
	Community Services	Building & Facilities	BF-8353-15	Splash Pad Controls Automation	New Infrastructure	City-Wide					46,400		46,400	
			BF-8367-13	Uplands Golf & Ski Centre, Buildings General Capital	Infrastructure Replacement	Ward 5		67,000				67,000		
			BF-8378-15	Carville Community Centre	Growth/Development	Ward 4	3,287,700			436,232		3,723,932		
			BF-8405-15	Garnet Williams - Renovate Pool Changerooms	Infrastructure Replacement	Ward 5		157,220				157,220		
			BF-8407-15	Al Palladini Community Centre - East Side - Island - Concrete CurbReplacements	Infrastructure Replacement	Ward 2		52,406				52,406		
			BF-8408-15	Al Palladini Community Centre - Patio Deck Concrete Replacement	Infrastructure Replacement	Ward 2		39,829				39,829		
			BF-8410-15	Installation of Fencing to the Indoor Bocce Courts at MCC, FEBCC,DCCC, CCC	New Infrastructure	City-Wide				66,950		66,950		
			BF-8425-15	Al Palladini Community Centre Painting East and West Arenas	Infrastructure Replacement	Ward 2		84,460				84,460		
			BF-8428-15	JOC - Rooftop Replacements	Infrastructure Replacement	Ward 1		61,800				61,800		
			BF-8429-15	Dufferin Clark Community Centre - Boiler Replacements	Infrastructure Replacement	Ward 5		61,800				61,800		
			BF-8430-15	Garnet A Williams Community Centre - Boiler Replacements	Infrastructure Replacement	Ward 5		82,400				82,400		
			BF-8431-15	Michael Cranny House - HVAC Upgrades	Infrastructure Replacement	Ward 1		25,750				25,750		
			BF-8432-15	Rosemount Community Centre - Boiler System Upgrades	Infrastructure Replacement	Ward 5		82,400				82,400		
			BF-8436-13	Security Camera & Equipment Replacements	Equipment Replacement	City-Wide		87,550				87,550		
			BF-8462-15	Father Ermanno Bulfon CC Outdoor Rink- Refrigeration Plant EquipmentReplacement	Equipment Replacement	Ward 2		149,350				149,350		
			BF-8463-15	Al Palladini CC Refrigeration Plant Equipment Replacement	Equipment Replacement	Ward 2		334,750				334,750		
			Building & Facilities Total							3,287,700	1,286,715		549,582	
		Fleet	FL-5157-15	BYLAW- Replace 1160 with 1/2 ton ext cab 4x4 pickup	Equipment Replacement	City-Wide		30,900					30,900	
			FL-5158-15	BLDG STANDARDS-Replace 1332 with 1/2 ton ext cab 4x2 pickup	Equipment Replacement	City-Wide		27,800					27,800	
			FL-5169-15	BYLAW-Replace 1207 with 1/2 ext cab 4x4 pickup	Equipment Replacement	City-Wide		30,900					30,900	
			FL-5201-15	BYLAW-Replace 1276 with transit van	Equipment Replacement	City-Wide		30,900					30,900	
			FL-5204-15	ENG DEV TRANSP- Replace 1365 with 1/2 ton ext cab 4x2 pickup	Equipment Replacement	City-Wide		27,800					27,800	
			FL-5205-15	ENG DEV TRANSP-Replace 1270 with 1/2 ton ext cab 4x2 pickup	Equipment Replacement	City-Wide		27,800					27,800	
			FL-5215-15	PKS-1 new 2 ton 4x4 crew cab dump truck	New Equipment	City-Wide				67,000			67,000	
			FL-5221-15	PKS- 4 new sand sifters	New Equipment	City-Wide				72,100			72,100	
			FL-5232-15	ENG SERVICES-Replace 1366 with 1/2 ton ext cab 4x2 pickup	Equipment Replacement	City-Wide		27,800					27,800	
			FL-5249-15	PKS-FORESTRY-Replace 1346 with 1/2 ton ext cab 4x4 pickup	Equipment Replacement	City-Wide		30,100					30,100	

**2014 Draft Capital Budget & 2015-2017 Capital Plan**

Year	Commission	Department	Project #	Project Description	Project Type	Region	City-Wide DC	Infrastructure Reserve	Gas Tax	Taxation	LTD	Other	Total Budget
			FL-5301-15	B&F-Replace 1246 with 3/4 ton ext cab 4x4 pickup w/plow	Equipment Replacement	City-Wide		43,300					43,300
			FL-5303-15	B&F-Replace 1320 with 3/4 ton cargo van	Equipment Replacement	City-Wide		36,100					36,100
			FL-5315-15	PKS-Replace 1374,1375 with a 16' rotary mower	Equipment Replacement	City-Wide		82,400					82,400
			FL-5320-15	PKS- Replace 1146 with a 3/4 ton crew cab pickup	Equipment Replacement	City-Wide		36,100					36,100
			FL-5323-15	PKS-Replace 1371 with 3/4 ton crew cab pickup	Equipment Replacement	City-Wide		36,100					36,100
			FL-5335-15	PKS - Replace 1287 with 3/4 ton crew cab pickup	Equipment Replacement	City-Wide		36,100					36,100
			FL-5352-15	PKS-Replace 1607 with 16' outfront mower	Equipment Replacement	City-Wide		82,400					82,400
			FL-5354-15	PKS-Replace 1707,1708,1714 with zero turn mowers	Equipment Replacement	City-Wide		40,200					40,200
			FL-5365-15	FLT-Replace 1138 with Hybrid sedan	Equipment Replacement	City-Wide		30,900					30,900
			FL-5422-15	PW-RDS-Replace 1209 with tandem dump truck	Equipment Replacement	City-Wide		309,000					309,000
			FL-5452-15	PKS-Buy-out sidewalk plow lease	New Equipment	City-Wide				43,300			43,300
			FL-5453-15	PKS-1 new narrow sidewalk tractor with plow/salter/blower/sweeper attachments	Growth/Equipment	City-Wide	76,000			8,500			84,500
			FL-5454-15	PKS-1 new narrow sidewalk tractor with plow/salter/blower/sweeper attachments	Growth/Equipment	City-Wide	76,000			8,500			84,500
			FL-5487-15	BYLAW-Replace 1509 with sedan	Equipment Replacement	City-Wide		30,900					30,900
		<b>Fleet Total</b>					<b>152,000</b>	<b>997,500</b>		<b>199,400</b>			<b>1,348,900</b>
		Park & Forestry Operations	PO-6700-13	Tree Planting Program-Regular	Infrastructure Replacement	City-Wide		48,882		562,148			611,030
			PO-6739-13	Tree Replacement Program-EAB	Infrastructure Replacement	City-Wide				417,941			417,941
			PO-6741-15	Maple Community Centre-Landscape & Traffic Safety Improvements	New Infrastructure	Ward 1				180,250			180,250
			PO-6742-15	Park Benches-Various Locations	Equipment Replacement	City-Wide		74,200					74,200
			PO-6743-15	Park Picnic Table-Various Locations	Equipment Replacement	City-Wide		74,200					74,200
			PO-6746-15	Fence Repair & Replacement Program	Infrastructure Replacement	City-Wide		418,000					418,000
			PO-6747-15	Relocation of Gazebo (Dr.Mcleans to Rainbow Creek)	Infrastructure Replacement	Ward 2		56,650					56,650
			PO-6753-14	CTS Mobile Handheld Program	Technology	City-Wide				157,220			157,220
			PO-6754-13	Parks Concrete Walkway Repairs/Replacements	Infrastructure Replacement	City-Wide		237,930					237,930
		<b>Park &amp; Forestry Operations Total</b>						<b>909,862</b>		<b>1,317,559</b>			<b>2,227,421</b>
		Park Development	PK-6305-15	Maple Valley Plan - North Maple Regional Park Phase I (A) Construction	Growth/Development	Ward 1	6,488,994			720,999			7,209,993
			PK-6344-13	York Hill Park - Tennis Court Replacement	Infrastructure Replacement	Ward 5		362,848					362,848
			PK-6365-14	UV1-D4 - Block 40 District Park Development	Growth/Development	Ward 3	3,208,185			356,466			3,564,651
			PK-6370-15	Uplands Golf & Ski Centre - Irrigation/Snow Making Water Systems	Infrastructure Replacement	Ward 5		663,732					663,732
			PK-6373-15	Pedestrian & Bicycle Master Plan (Off Road System) - Construction	New Infrastructure	Ward 2			460,000				460,000
			PK-6384-13	Uplands Golf and Ski Centre - Hiking Trail/Pathways Improvements	Infrastructure Replacement	Ward 5			91,650				91,650
			PK-6389-15	Glen Shields Park - Tennis Court Reconstruction	Infrastructure Replacement	Ward 5		284,872					284,872
			PK-6390-15	Dufferin Reservoir - Sports Fields	New Infrastructure	Ward 4				482,684			482,684
			PK-6393-15	West Maple Creek Park - Playground Replacement & Safety Surfacing	Infrastructure Replacement	Ward 1		204,102					204,102
			PK-6394-15	UV2-D2 - Block 11 District Park w/CC - Park Design & Construction	Growth/Development	Ward 4	133,583			14,843			148,426
			PK-6399-15	UV1-S2 - Block 33 Urban Square Design and Construction	Growth/Development	Ward 3	267,792			29,754			297,546
			PK-6400-15	UV1-S3 - Block 33 Urban Square Design and Construction	Growth/Development	Ward 3	267,792			29,754			297,546
			PK-6403-15	MacMillian Farm - Design and Construction	Growth/Development	Ward 4	439,164			48,796			487,960

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Year	Commission	Department	Project #	Project Description	Project Type	Region	City-Wide DC	Infrastructure Reserve	Gas Tax	Taxation	LTD	Other	Total Budget
			PK-6405-15	Don and Humber River System Trail Signage (2015)	New Infrastructure	Ward 1, Ward 2, Ward 4, Ward 5			108,905				108,905
			PK-6421-15	Princeton Gate Park - Playground Replacement & Safety Surfacing	Infrastructure Replacement	Ward 1		158,404					158,404
			PK-6438-15	Marco Park - Tennis Court Reconstruction	Infrastructure Replacement	Ward 3		224,463					224,463
			PK-6455-15	UV2-N19 - Block 12 Neighbourhood Park Design and Construction	Growth/Development	Ward 4	1,387,993			154,221			1,542,214
			PK-6461-15	Marco Park - Playground Replacement & Safety Surfacing	Infrastructure Replacement	Ward 3		138,872					138,872
			PK-6464-15	Rosedale North Park - Basketball Court Reconstruction	Infrastructure Replacement	Ward 5		73,321					73,321
			PK-6465-15	Dufferin District Park - Basketball Court Reconstruction	Infrastructure Replacement	Ward 5		72,965					72,965
			PK-6466-15	Woodbridge Highlands Park - Basketball Court Reconstruction	Infrastructure Replacement	Ward 2		74,244					74,244
			PK-6474-15	Keffer Marsh - Bridge Replacement	Infrastructure Replacement	Ward 4			89,726				89,726
			PK-6478-15	Maple Airport - Playground Surfacing and Accessible Swings	Infrastructure Replacement	Ward 1		70,422					70,422
			PK-6489-14	Oak Bank Pond - Boardwalk Reconstruction	Infrastructure Replacement	Ward 5		237,930					237,930
		<b>Park Development Total</b>					<b>12,193,503</b>	<b>2,566,175</b>	<b>750,281</b>	<b>1,837,517</b>			<b>17,347,476</b>
		Recreation	RE-9503-13	Fitness Centre Equipment Replacement	Equipment Replacement	City-Wide		125,100					125,100
			RE-9519-15	Vaughan Art Gallery Site Study	Studies	City-Wide				51,500			51,500
			RE-9521-15	Retrofit to Energy-Efficient Lighting at Gallery space at MCC	New Infrastructure	Ward 1				25,800			25,800
			RE-9522-15	Public Display Units for City Hall and MCC	New Infrastructure	Ward 1				67,000			67,000
		<b>Recreation Total</b>						<b>125,100</b>		<b>144,300</b>			<b>269,400</b>
		<b>Community Services Total</b>					<b>15,633,203</b>	<b>5,885,352</b>	<b>750,281</b>	<b>4,048,358</b>			<b>26,317,194</b>
		Engineering & Public Works	DT-7098-14	Pedestrian and Bicycle Network Implementation Program	New Infrastructure	City-Wide	305,910						305,910
			DT-7104-13	TMP Education, Promotion, Outreach and Monitoring	Growth/Studies	City-Wide	77,250						77,250
			DT-7108-13	School Travel Planning Measures	Growth/Development	City-Wide	51,500						51,500
			DT-7113-15	Municipal Class EA OPA 637 - Highway 400 Interchange Connections	Growth/Studies	Ward 1	247,200						247,200
			DT-7114-15	Portage Parkway - Applewood to Jane/ Detailed Design	Growth/Development	Ward 4	428,480						428,480
			DT-7120-13	Black Creek Renewal	Growth/Development	Ward 4	5,123,979				2,040,000		7,163,979
			DT-7121-13	Vaughan Metropolitan Centre NE Storm Water Management Pond	Growth/Development	Ward 4	856,903				2,284,250		3,141,153
			DT-7123-15	Kleinburg - Nashville PD6 Major Mackenzie Watermain	Growth/Development	Ward 1	1,887,797						1,887,797
			DT-7124-15	Block 61 CP Railway Pedestrian Crossing	Growth/Development	Ward 1	384,270						384,270
			DT-7125-15	OPA 620 (Steeles West) East - West Collector Road	Growth/Development	Ward 4	600,000						600,000
			DT-7134-15	Huntington Road Construction - Langstaff Road to Rutherford Road	Growth/Development	Ward 2	2,429,000						2,429,000
		<b>Development Transportation Engineering Total</b>					<b>12,392,289</b>				<b>4,324,250</b>		<b>16,716,539</b>
		Engineering Services	EN-1852-15	Drawing Index Enhancements	Asset Management Technology	City-Wide				103,000			103,000
			EN-1886-15	Bridge Rehabilitation - Humber Bridge Trail	Infrastructure Replacement	Ward 1			800,000				800,000
			EN-1888-13	Bridge Rehabilitation - Glen Shields Avenue	Infrastructure Replacement	Ward 5			500,000				500,000
			EN-1907-15	Creation of CAD Standards	Studies	City-Wide				51,500			51,500
			EN-1912-14	2015 Pavement Management Program - Phase 1	Infrastructure Replacement	Ward 2, Ward 3, Ward 4			2,544,659		863,211		3,407,870
			EN-1913-14	2015 Pavement Management Program - Phase 2	Infrastructure Replacement	Ward 1, Ward 5					3,450,500		3,450,500
			EN-1914-14	2015 Road Rehabilitation and Watermain Replacement - Phase 1	Infrastructure Replacement	Ward 1		743,897			805,888		1,549,785

# 2014 Draft Capital Budget & 2015-2017 Capital Plan

Year	Commission	Department	Project #	Project Description	Project Type	Region	City-Wide DC	Infrastructure Reserve	Gas Tax	Taxation	LTD	Other	Total Budget
			EN-1915-14	2015 Road Rehabilitation and Watermain Replacement - Phase 2	Infrastructure Replacement	Ward 3		2,174,570			510,084		2,684,654
			EN-1916-15	2015 Road Rehabilitation and Watermain Replacement - Phase 3	Infrastructure Replacement	Ward 3		216,300			92,700		309,000
			EN-1917-15	2016 Pavement Management Program - Phase 1	Infrastructure Replacement	Ward 1, Ward 2, Ward 3					51,500		51,500
			EN-1918-15	2016 Pavement Management Program - Phase 2	Infrastructure Replacement	Ward 1, Ward 4					51,500		51,500
			EN-1919-15	2016 Pavement Management Program - Phase 3	Infrastructure Replacement	Ward 1, Ward 2					51,500		51,500
			EN-1920-15	2016 Road Rehabilitation and Watermain Replacement - Phase 1	Infrastructure Replacement	Ward 2		140,492			86,108		226,600
			EN-1921-15	2016 Road Rehabilitation and Watermain Replacement - Phase 2	Infrastructure Replacement	Ward 4		208,575			69,525		278,100
			EN-1923-15	Municipal Structure Inspection and Reporting in 2015	Legal/Regulatory	City-Wide		123,600					123,600
			EN-1930-15	Sidewalk on Keele Street - McNaughton Road to Teston Road	New Infrastructure	Ward 4	37,080						37,080
			EN-1931-15	Sidewalk on Keele Street - Kirby Road to Peak Point Blvd	New Infrastructure	Ward 1	20,600						20,600
			EN-1944-13	2014 Road Rehabilitation and Watermain Replacement - Phase 3	Infrastructure Replacement	Ward 2		609,760			214,240		824,000
			EN-1950-13	Clarence Street Slope Stabilization - Phase 2	Infrastructure Replacement	Ward 2			500,000				500,000
			EN-1957-15	Cycle Path Improvement on Islington Avenue - Rutherford Rd to Wycliffe Ave.	Growth/Development	Ward 2	123,600						123,600
			EN-1959-15	Traffic Signal Installation - Chrislea Road and Northview Boulevard	New Infrastructure	Ward 3	180,250						180,250
			EN-1960-13	Sidewalk on Weston Road - Steeles Avenue West to Rutherford Road	New Infrastructure	Ward 3	515,000						515,000
			EN-1972-13	Active Transportation Facility and Streetlighting on Dufferin Street - Kirby Road to Teston Road	New Infrastructure	Ward 1	576,800						576,800
			EN-1973-15	Streetscape for Concord West by York Region - Highway 7 and Keele Street	Growth/Development	Ward 4	221,253						221,253
			EN-1979-15	Sidewalk on Bathurst Street - North Park Rd to New Westminster Dr	New Infrastructure	Ward 5	56,650						56,650
			EN-1982-15	Sidewalk on Old Weston Road - Steeles Avenue West to Weston Road	New Infrastructure	Ward 3						55,000	55,000
			EN-1992-15	Railway Crossing Improvements - CPR crossing at Huntington Road	New Infrastructure	Ward 1					402,215		402,215
			EN-1993-14	Bridge Rehabilitation - Willis Road	Infrastructure Replacement	Ward 2					1,356,323	338,682	1,695,005
			<b>Engineering Services Total</b>				<b>1,731,233</b>	<b>4,217,194</b>	<b>4,344,659</b>	<b>154,500</b>	<b>8,005,294</b>	<b>393,682</b>	<b>18,846,562</b>
		Public Works	PW-2013-07	Street Light Pole Replacement Program	Infrastructure Replacement	City-Wide					309,000		309,000
			PW-2035-11	Curb and Sidewalk Repair & Replacement	Infrastructure Replacement	City-Wide			1,700,000				1,700,000
			PW-2057-14	Dome Doors	Legal/Regulatory	City-Wide					38,625		38,625
			PW-2058-13	LED Streetlight Conversion	Infrastructure Replacement	City-Wide			1,500,000				1,500,000
			PW-2063-13	ICI Water Meter Replacement Program	Infrastructure Replacement	City-Wide		206,000					206,000
			<b>Public Works Total</b>					<b>206,000</b>	<b>3,200,000</b>	<b>347,625</b>			<b>3,753,625</b>
		<b>Engineering &amp; Public Works Total</b>					<b>14,123,522</b>	<b>4,423,194</b>	<b>7,544,659</b>	<b>502,125</b>	<b>12,329,544</b>	<b>393,682</b>	<b>39,316,726</b>
		Legal & Administrative Services	BY-2518-13	Animal Shelter Lease Hold Improvements	Legal/Regulatory	City-Wide	39,300				75,100		114,400
			<b>ByLaw &amp; Compliance Total</b>				<b>39,300</b>				<b>75,100</b>		<b>114,400</b>
		Real Estate	RL-0005-13	Land Acquisition Fees	Misc. Land Appraisals	City-Wide		267,800					267,800
			<b>Real Estate Total</b>					<b>267,800</b>					<b>267,800</b>
		<b>Legal &amp; Administrative Services Total</b>					<b>39,300</b>	<b>267,800</b>		<b>75,100</b>			<b>382,200</b>
		Planning	DP-9526-15	Yonge Street / Steeles Corridor Urban Design Streetscape & Open Space Masterplan	Growth/Studies	Ward 5	162,000				18,000		180,000
			DP-9529-13	Design Review Panel Administration	Growth/Development	City-Wide	20,394				206		20,600
			DP-9536-15	Building Pedestrian Level Wind Study Impact-Software	Growth/Studies	City-Wide	45,000				5,000		50,000
			<b>Development Planning Total</b>				<b>227,394</b>				<b>23,206</b>		<b>250,600</b>

## 2014 Draft Capital Budget & 2015-2017 Capital Plan

Year	Commission	Department	Project #	Project Description	Project Type	Region	City-Wide DC	Infrastructure Reserve	Gas Tax	Taxation	LTD	Other	Total Budget		
	Planning Total Strategic & Corporate Services	Access Vaughan		AV-9532-15	Access Vaughan Phase II - Step E	Technology	City-Wide			23,206			250,600		
		Access Vaughan Total								50,500			50,500		
		Environmental Sustainability		ES-2521-15	Community Sustainability and Environmental Master Plan Renewal	Established Program	City-Wide	44,035		4,890			48,925		
		Environmental Sustainability Total						44,035		4,890			48,925		
		Information Technology Management		IT-2502-14	Electronic Document Management System	Technology	City-Wide			655,000			655,000		
				IT-3016-13	Personal Computer (PC) Assets Renewal	Technology	City-Wide		350,000				350,000		
				IT-3017-13	Enterprise Telephone System Assets Renewal	Technology	City-Wide		390,900				390,900		
				IT-3019-13	Central Computing Infrastructure Renewal	Technology	City-Wide		388,800				388,800		
				IT-3020-14	Continuous Improvement - City Website (Vaughan Online)	Technology	City-Wide			154,500			154,500		
		Information Technology Management Total							1,129,700		809,500			1,939,200	
	Strategic & Corporate Services Total							44,035	1,129,700		864,890			2,038,625	
	Vaughan Public Libraries	Libraries	LI-4504-13	Library Technology Upgrade	Technology	City-Wide					140,000			140,000	
			LI-4521-15	Carville Bl 11 Land	Growth/Development	Ward 1	350,100			38,900			389,000		
			LI-4537-13	Capital Resource Purchases	Infrastructure Replacement	City-Wide		1,777,500				1,777,500			
			LI-4540-15	Vellore Village South BL39 - Resource Materials	Growth/Development	Ward 3	347,625			38,625			386,250		
			LI-4548-15	AODA Compliant Circulation Desk & Sorting Machine- Pierre BertonResource Library	Legal/Regulatory	Ward 2				120,000			120,000		
			Libraries Total						697,725	1,777,500		337,525			2,812,750
			Vaughan Public Libraries Total						697,725	1,777,500		337,525			2,812,750
			2015 Total						33,193,729	14,521,696	8,294,940	6,314,454	12,329,544	393,682	75,048,045



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Year	Commission	Department	Project #	Project Description	Project Type	Region	City-Wide DC	Infrastructure Reserve	Gas Tax	Taxation	LTD	Other	Total Budget	
2016	City Manager's Office	Fire & Rescue Services	FR-3508-13	Breathing Apparatus Replacements	Equipment Replacement	City-Wide		45,100					45,100	
			FR-3573-16	Command Vehicle	Growth/Development	City-Wide	60,000					60,000		
			FR-3578-16	Fire Prevention Vehicle	Growth/Development	City-Wide	40,000					40,000		
			FR-3582-16	Reposition Stn 74 Kleinburg Build and Design	Growth/Development	Ward 1	4,062,794			850,206		4,913,000		
			FR-3586-16	Replace 7972 Pumper	Equipment Replacement	City-Wide		699,400				699,400		
			FR-3590-16	Replace 7988 Training Vehicle	Equipment Replacement	City-Wide		43,600				43,600		
			FR-3592-16	Smeal Aerial 17M(7983) Refurbishment	Equipment Replacement	City-Wide		189,000				189,000		
			FR-3593-16	Replace HAZ MAT 7942	Equipment Replacement	City-Wide		545,000				545,000		
			FR-3608-16	Station 76 Equipment for Firefighter Purchase	Growth/Equipment	Ward 4	125,000					125,000		
			FR-3610-16	Replace Aerial 7968 - Smeal 32m	Equipment Replacement	Ward 5		800,000				800,000		
			FR-3611-16	Replace 7971 Pumper	Equipment Replacement	City-Wide		625,000				625,000		
			FR-3612-14	Fitness Equipment and Furniture Replacement - All Stations/Divisions	Equipment Replacement	City-Wide		30,000				30,000		
			Fire & Rescue Services Total							4,287,794	2,977,100		850,206	
	City Manager's Office Total							4,287,794	2,977,100		850,206		8,115,100	
	Community Services	Building & Facilities	BF-8278-16	Chancellor Community Centre - Gym Locker Replacements	Infrastructure Replacement	Ward 3		37,900						37,900
			BF-8297-16	JOC - Retrofit Fire Department Training Area Washrooms	Infrastructure Replacement	Ward 1		73,600					73,600	
			BF-8329-16	Al Palladini Community Centre Arena Benches Capping	Infrastructure Replacement	Ward 2		46,400					46,400	
			BF-8357-16	Rainbow Creek Park - Electrical Cabinet Replacement	Equipment Replacement	Ward 2		20,600					20,600	
			BF-8358-16	Promenade Park - Electrical Cabinet Replacement	Equipment Replacement	Ward 5		20,600					20,600	
			BF-8367-13	Uplands Golf & Ski Centre, Buildings General Capital	Infrastructure Replacement	Ward 5		67,000					67,000	
			BF-8378-15	Carville Community Centre	Growth/Development	Ward 4	29,589,300			3,926,088		33,515,388		
			BF-8399-16	Maple Community Centre - Outdoor Courtyard Refurbishment	Infrastructure Replacement	Ward 1		90,846					90,846	
			BF-8404-16	Woodbridge Arena - Replace Arena Boards	Infrastructure Replacement	Ward 2		118,750					118,750	
			BF-8423-16	Al Palladini Community Centre New Score Clock for East Arena Centrelce	Infrastructure Replacement	Ward 2		77,250					77,250	
			BF-8433-16	Al Palladini Community Centre - Boiler Replacements	Infrastructure Replacement	Ward 2		82,400					82,400	
			BF-8434-16	Maple Community Centre - Boiler Replacements	Infrastructure Replacement	Ward 1		82,400					82,400	
			BF-8435-16	Woodbridge Pool & Arena - Rooftop Replacements	Infrastructure Replacement	Ward 2		51,500					51,500	
		Building & Facilities Total							29,589,300	769,246		3,926,088		34,284,634
		Fleet	FL-5202-16	BYLAW-Replace 1179 with tandem axle trailer & crane	Equipment Replacement	City-Wide		20,600						20,600
			FL-5211-16	PW-RDS-Replace 1370 with 1/2 ton ext cab 4x4 pickup	Equipment Replacement	City-Wide		30,900						30,900
			FL-5242-16	PW-WATER-Replace 1554 with 3/4 ton cargo van	Equipment Replacement	City-Wide		36,100						36,100
			FL-5243-16	PW-WATER-Replace 1562 with 3/4 ton van	Equipment Replacement	City-Wide		36,100						36,100
			FL-5300-16	ENG DEV TRANSP-Replace 1364 with 1/2 ton ext cab 4x2 pickup	Equipment Replacement	City-Wide		27,800						27,800
			FL-5331-16	PKS-DEV-Replace 1368 with 1/2 ton crew cab 4x4 w/short box pickup	Equipment Replacement	City-Wide		27,800						27,800
			FL-5353-16	PKS-Replace 1608 with 16' outfront mower	Equipment Replacement	City-Wide		82,400						82,400
			FL-5361-16	PKS-Replace 1565,1566 with 16' outfront mower	Equipment Replacement	City-Wide		82,400						82,400
			FL-5392-16	PKS-Replace 1444 with 3/4 ton crew cab pickup	Equipment Replacement	City-Wide		36,100						36,100
			FL-5421-16	PW-RDS-Replace 1344 with Regenerative street sweeper	Equipment Replacement	City-Wide		288,400						288,400
			FL-5468-16	PW-WATER--Replace 1563 with 3/4 ton cargo van	Equipment Replacement	City-Wide		36,100						36,100

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Year	Commission	Department	Project #	Project Description	Project Type	Region	City-Wide DC	Infrastructure Reserve	Gas Tax	Taxation	LTD	Other	Total Budget
			FL-5478-16	PW-WASTEWATER-Replace 1731 with 3/4 ton 4x4 ext cab pickup with plow	Equipment Replacement	City-Wide		43,300					43,300
			FL-5488-16	BYLAW-Replace 1684 with smart car	Equipment Replacement	City-Wide		25,800					25,800
			FL-5489-16	BYLAW-Replace 1685 with smart car	Equipment Replacement	City-Wide		25,800					25,800
		<b>Fleet Total</b>						<b>799,600</b>					<b>799,600</b>
		Park & Forestry Operations	PO-6700-13	Tree Planting Program-Regular	Infrastructure Replacement	City-Wide		48,882		562,148			611,030
			PO-6739-13	Tree Replacement Program-EAB	Infrastructure Replacement	City-Wide				417,941			417,941
			PO-6746-15	Fence Repair & Replacement Program	Infrastructure Replacement	City-Wide		140,400					140,400
			PO-6753-14	CTS Mobile Handheld Program	Technology	City-Wide				157,220			157,220
			PO-6754-13	Parks Concrete Walkway Repairs/Replacements	Infrastructure Replacement	City-Wide		216,300					216,300
		<b>Park &amp; Forestry Operations Total</b>						<b>405,582</b>		<b>1,137,309</b>			<b>1,542,891</b>
		Park Development	PK-6323-16	Marita Payne Park - Basketball Court Reconstruction	Infrastructure Replacement	Ward 5		72,965					72,965
			PK-6345-16	Conley South Park - Tennis Court Reconstruction	Infrastructure Replacement	Ward 5		280,531					280,531
			PK-6346-16	Maple Valley Plan - North Maple Regional Park Phase I(B)	Growth/Development	Ward 1	5,561,995			617,999			6,179,994
			PK-6380-16	9v9 and 11v11 Soccer Field Upgrades	Infrastructure Replacement	City-Wide		136,514					136,514
			PK-6384-13	Uplands Golf and Ski Centre - Hiking Trail/Pathways Improvements	Infrastructure Replacement	Ward 5			91,650				91,650
			PK-6406-16	Pedestrian and Bicycle Master Plan (off road system) Design and Construction	Growth/Development	City-Wide			593,400				593,400
			PK-6409-16	Glen Shields Park - Activity Centre Improvements	Infrastructure Replacement	Ward 5		243,415					243,415
			PK-6418-16	Vaughan Mills Park - Playground Replacement & Safety Surfacing	Infrastructure Replacement	Ward 2		201,602					201,602
			PK-6419-16	Almont Park - Playground Replacement & Safety Surfacing	Infrastructure Replacement	Ward 2		118,984					118,984
			PK-6420-16	Fossil Hill Park - Playground Replacement & Safety Surfacing	Infrastructure Replacement	Ward 3		122,643					122,643
			PK-6437-16	Giovanni Caboto Park - Tennis Court Reconstruction	Infrastructure Replacement	Ward 3		224,463					224,463
			PK-6441-16	York Hill District Park - Hardscape and Walkway Replacement	Infrastructure Replacement	City-Wide			406,002				406,002
			PK-6467-16	Comdel Park - Basketball Court Reconstruction	Infrastructure Replacement	Ward 3		85,770					85,770
			PK-6468-16	Joseph Aaron Park - Basketball Court Reconstruction	Infrastructure Replacement	Ward 5		95,601					95,601
		<b>Park Development Total</b>					<b>5,561,995</b>	<b>1,582,488</b>	<b>1,091,052</b>	<b>617,999</b>			<b>8,853,534</b>
		Recreation	RE-9503-13	Fitness Centre Equipment Replacement	Equipment Replacement	City-Wide		125,100					125,100
		<b>Recreation Total</b>						<b>125,100</b>					<b>125,100</b>
	<b>Community Services Total</b>						<b>35,151,295</b>	<b>3,682,016</b>	<b>1,091,052</b>	<b>5,681,396</b>			<b>45,605,759</b>
	<b>Engineering &amp; Public Works</b>	Development Transportation Engineering	DT-7098-14	Pedestrian and Bicycle Network Implementation Program	New Infrastructure	City-Wide		246,170					246,170
			DT-7104-13	TMP Education, Promotion, Outreach and Monitoring	Growth/Studies	City-Wide		77,250					77,250
			DT-7108-13	School Travel Planning Measures	Growth/Development	City-Wide		51,500					51,500
			DT-7120-13	Black Creek Renewal	Growth/Development	Ward 4	5,320,388				13,796,739		19,117,127
			DT-7121-13	Vaughan Metropolitan Centre NE Storm Water Management Pond	Growth/Development	Ward 4	856,903				2,284,250		3,141,153
			DT-7123-15	Kleinburg - Nashville PD6 Major Mackenzie Watermain	Growth/Development	Ward 1	1,887,797						1,887,797
			DT-7124-15	Block 61 CP Railway Pedestrian Crossing	Growth/Development	Ward 1	1,105,103						1,105,103
		<b>Development Transportation Engineering Total</b>					<b>9,545,111</b>				<b>16,080,989</b>		<b>25,626,100</b>
		Engineering Services	EN-1889-13	Bridge Replacement/ Rehabilitation Environmental Assessment - King/Vaughan Road	Infrastructure Replacement	Ward 1			500,000				500,000
			EN-1916-15	2015 Road Rehabilitation and Watermain Replacement - Phase 3	Infrastructure Replacement	Ward 3		3,024,613			1,296,263		4,320,876
			EN-1917-15	2016 Pavement Management Program - Phase 1	Infrastructure Replacement	Ward 1, Ward 2, Ward 3			2,782,000				2,782,000

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Year	Commission	Department	Project #	Project Description	Project Type	Region	City-Wide DC	Infrastructure Reserve	Gas Tax	Taxation	LTD	Other	Total Budget
			EN-1918-15	2016 Pavement Management Program - Phase 2	Infrastructure Replacement	Ward 1, Ward 4					2,826,320		2,826,320
			EN-1919-15	2016 Pavement Management Program - Phase 3	Infrastructure Replacement	Ward 1, Ward 2					2,243,340		2,243,340
			EN-1920-15	2016 Road Rehabilitation and Watermain Replacement - Phase 1	Infrastructure Replacement	Ward 2		2,123,052			1,301,226		3,424,278
			EN-1921-15	2016 Road Rehabilitation and Watermain Replacement - Phase 2	Infrastructure Replacement	Ward 4		2,625,992			875,331		3,501,323
			EN-1930-15	Sidewalk on Keele Street - McNaughton Road to Teston Road	New Infrastructure	Ward 4	148,320						148,320
			EN-1931-15	Sidewalk on Keele Street - Kirby Road to Peak Point Blvd	New Infrastructure	Ward 1	82,400						82,400
			EN-1951-16	Sidewalk Upgrade on Jane Street - north of Teston Road	Infrastructure Replacement	Ward 1						100,000	100,000
			EN-1952-16	Sidewalk Upgrade on Nashville Road - west of Klein's Circle	Infrastructure Replacement	Ward 1						135,000	135,000
			EN-1973-15	Streetscape for Concord West by York Region - Highway 7 and Keele Street	Growth/Development	Ward 4	289,899						289,899
			EN-1974-16	2017 Pavement Management Program - Phase 1	Infrastructure Replacement	Ward 2, Ward 3					56,650		56,650
			EN-1975-16	2017 Pavement Management Program - Phase 2	Infrastructure Replacement	Ward 1, Ward 4, Ward 5					56,650		56,650
			EN-1976-16	2017 Road Rehabilitation and Watermain Replacement - Phase 1	Infrastructure Replacement	Ward 1		258,200			195,000		453,200
			EN-1977-16	2017 Road Rehabilitation and Watermain Replacement - Phase 2	Infrastructure Replacement	Ward 1		119,305			27,985		147,290
			EN-1978-16	Active Transportation Facility on Pine Valley Drive - Steeles Ave W to Langstaff Rd	New Infrastructure	Ward 2, Ward 3	56,650						56,650
			EN-1980-16	Sidewalk on Weston Road - Major Mackenzie Drive to Greenbrooke Drive	New Infrastructure	Ward 3	45,320						45,320
			EN-1984-16	Street Lighting on Keele Street - Langstaff Road to Rutherford Road	New Infrastructure	Ward 1, Ward 4	84,975						84,975
			EN-1986-16	Sidewalk on Basaltic Road and Planchet Road - Langstaff Rd to Cul-de-sac/ 220 Basaltic Road	New Infrastructure	Ward 4			228,800				228,800
			EN-1994-14	Bridge Rehabilitation - North Johnson District Park	Infrastructure Replacement	Ward 2						336,600	336,600
		<b>Engineering Services Total</b>					<b>707,564</b>	<b>8,151,162</b>	<b>3,510,800</b>		<b>8,878,765</b>	<b>571,600</b>	<b>21,819,891</b>
		Public Works	PW-1972-16	Public Works and Parks Operations Yard Expansion and Upgrade Strategy	Growth/Development	Ward 2	10,118,606				6,090,951		16,209,557
			PW-2013-07	Street Light Pole Replacement Program	Infrastructure Replacement	City-Wide				309,000			309,000
			PW-2035-11	Curb and Sidewalk Repair & Replacement	Infrastructure Replacement	City-Wide			1,800,000				1,800,000
			PW-2058-13	LED Streetlight Conversion	Infrastructure Replacement	City-Wide			1,500,000				1,500,000
			PW-2063-13	ICI Water Meter Replacement Program	Infrastructure Replacement	City-Wide		206,000					206,000
		<b>Public Works Total</b>					<b>10,118,606</b>	<b>206,000</b>	<b>3,300,000</b>	<b>309,000</b>	<b>6,090,951</b>		<b>20,024,557</b>
		<b>Engineering &amp; Public Works Total</b>					<b>20,371,281</b>	<b>8,357,162</b>	<b>6,810,800</b>	<b>309,000</b>	<b>31,050,705</b>	<b>571,600</b>	<b>67,470,548</b>
	<b>Legal &amp; Administrative Services</b>	Real Estate	RL-0005-13	Land Acquisition Fees	Misc. Land Appraisals	City-Wide		267,800					267,800
		<b>Real Estate Total</b>						<b>267,800</b>					<b>267,800</b>
	<b>Legal &amp; Administrative Services Total</b>							<b>267,800</b>					<b>267,800</b>
	<b>Strategic &amp; Corporate Services</b>	Information Technology Management	IT-2502-14	Electronic Document Management System	Technology	City-Wide				360,000			360,000
			IT-3016-13	Personal Computer (PC) Assets Renewal	Technology	City-Wide		360,000					360,000
			IT-3017-13	Enterprise Telephone System Assets Renewal	Technology	City-Wide		391,400					391,400
			IT-3019-13	Central Computing Infrastructure Renewal	Technology	City-Wide		389,300					389,300
			IT-3020-14	Continuous Improvement - City Website (Vaughan Online)	Technology	City-Wide				154,500			154,500
		<b>Information Technology Management Total</b>						<b>1,140,700</b>		<b>514,500</b>			<b>1,655,200</b>
	<b>Strategic &amp; Corporate Services Total</b>							<b>1,140,700</b>		<b>514,500</b>			<b>1,655,200</b>

## 2014 Draft Capital Budget & 2015-2017 Capital Plan

Year	Commission	Department	Project #	Project Description	Project Type	Region	City-Wide DC	Infrastructure Reserve	Gas Tax	Taxation	LTD	Other	Total Budget		
	Vaughan Public Libraries	Libraries	LI-4504-13	Library Technology Upgrade	Technology	City-Wide				140,000			140,000		
			LI-4516-16	Carrville Block 11- Resource Material	Growth/Development	Ward 4	347,650		38,600		386,250				
			LI-4522-16	Carrville BL11 - Consulting Design/Construction	Growth/Development	Ward 4	318,300		35,300		353,600				
			LI-4537-13	Capital Resource Purchases	Infrastructure Replacement	City-Wide		1,910,960			1,910,960				
			LI-4539-14	Vellore Village South BL 39 - Consulting/Design/Construction	Growth/Development	Ward 3	2,649,717		351,583		3,001,300				
			LI-4540-15	Vellore Village South BL39 - Resource Materials	Growth/Development	Ward 3	347,625		38,625		386,250				
			LI-4541-16	Vellore Village South BL 36 - Furniture and Equipment	Growth/Equipment	Ward 3	236,300		26,200		262,500				
			LI-4542-16	Vellore Village South BL39 - Communications and Hardware	Growth/Development	Ward 3	141,800		15,700		157,500				
			Libraries Total						4,041,392	1,910,960		646,008			6,598,360
			Vaughan Public Libraries Total						4,041,392	1,910,960		646,008			6,598,360
2016 Total							63,851,762	18,335,738	7,901,852	8,001,110	31,050,705	571,600	129,712,767		

# 2014 Draft Capital Budget & 2015-2017 Capital Plan

Year	Commission	Department	Project #	Project Description	Project Type	Region	City-Wide DC	Infrastructure Reserve	Gas Tax	Taxation	LTD	Other	Total Budget
2017	City Manager's Office	Emergency Planning	EP-0071-17	Primary and Alternate Emergency Operations Centres	Equipment Replacement	City-Wide		68,200		128,910			197,110
		<b>Emergency Planning Total</b>						<b>68,200</b>		<b>128,910</b>			<b>197,110</b>
		Fire & Rescue Services	FR-3508-13	Breathing Apparatus Replacements	Equipment Replacement	City-Wide		45,100					45,100
			FR-3587-17	Replace 7955 Aerial 55 FT	Equipment Replacement	City-Wide		703,000					703,000
			FR-3589-17	Replace 7981 Training Van	Equipment Replacement	City-Wide		33,600					33,600
			FR-3612-14	Fitness Equipment and Furniture Replacement - All Stations/Divisions	Equipment Replacement	City-Wide		30,000					30,000
			FR-3615-17	Fire Prevention Vehicle Replacement	Growth/Equipment	City-Wide		45,000					45,000
			FR-3616-17	Fire Prevention Vehicle Replacement	Growth/Equipment	City-Wide		45,000					45,000
		<b>Fire &amp; Rescue Services Total</b>						<b>901,700</b>					<b>901,700</b>
		<b>City Manager's Office Total</b>						<b>969,900</b>		<b>128,910</b>			<b>1,098,810</b>
	Community Services	Building & Facilities	BF-8387-17	City Hall Public Square/Underground Parking Structure/Outdoor Rink	New Infrastructure	Ward 1					20,970,800		20,970,800
		<b>Building &amp; Facilities Total</b>									<b>20,970,800</b>		<b>20,970,800</b>
		Fleet	FL-5278-17	PKS-1 new dual stream compactor truck	New Equipment	City-Wide				133,900			133,900
			FL-5318-17	RECREATION-Replace 1148 with 7 seater mini van with stow-n-go seats	Equipment Replacement	City-Wide		25,800					25,800
			FL-5319-17	PKS-Replace 1286 with a 2 ton crew cab 4x4 dump truck	Equipment Replacement	City-Wide		66,950					66,950
			FL-5330-17	FLEET MGMT-Replace 1157 with 1/2 ton ext cab 4x4 pickup	Equipment Replacement	City-Wide		30,900					30,900
			FL-5333-17	PKS-HORT- Replace 1352 with 1 ton reg. cab 4x4 dump truck	Equipment Replacement	City-Wide		27,800		28,900			56,700
			FL-5348-17	PKS-Replace 1511 with narrow sidewalk tractor with plow/salt spreader	Equipment Replacement	City-Wide		63,900					63,900
			FL-5349-17	PKS-Replace 1512 with narrow sidewalk tractor with plow/salt spreader	Equipment Replacement	City-Wide		63,900					63,900
			FL-5350-17	PKS-Replace 1513 with narrow sidewalk tractor with plow/salt spreader	Equipment Replacement	City-Wide		63,900					63,900
			FL-5426-17	PW-RDS-Replace 1373 with Regenerative street sweeper	Equipment Replacement	City-Wide		288,400					288,400
			FL-5431-17	PW-RDS-Replace 1702 with service body sign truck with sliding platform	Equipment Replacement	City-Wide		92,700					92,700
			FL-5436-17	B&F-Replace 1670 with 3/4 ton cargo van	Equipment Replacement	City-Wide		36,100					36,100
			FL-5440-17	PKS-4 new salt supply systems	Growth/Equipment	City-Wide	24,100			2,700			26,800
			FL-5455-17	PKS-1 new narrow sidewalk tractor with plow/salter/blower/sweeper attachments	Growth/Equipment	City-Wide	76,000			8,500			84,500
			FL-5456-17	PKS-1 new narrow sidewalk tractor with plow/salter/blower/sweeper attachments	Growth/Equipment	City-Wide	76,000			8,500			84,500
			FL-5457-17	PKS-1 new narrow sidewalk tractor with plow/salter/blower/sweeper attachments	Growth/Equipment	City-Wide	76,000			8,500			84,500
			FL-5458-17	PKS-1 new narrow sidewalk tractor with plow/salter/blower/sweeper attachments	Growth/Equipment	City-Wide	76,000			8,500			84,500
			FL-5466-17	PW-WATER-Replace 1665 with 3/4 ton cargo van	Equipment Replacement	City-Wide		36,100					36,100
		<b>Fleet Total</b>					<b>328,100</b>	<b>796,450</b>		<b>199,500</b>			<b>1,324,050</b>
		Park & Forestry Operations	PO-6700-13	Tree Planting Program-Regular	Infrastructure Replacement	City-Wide		48,882		562,148			611,030
			PO-6739-13	Tree Replacement Program-EAB	Infrastructure Replacement	City-Wide				417,941			417,941
			PO-6745-17	Nashville Cemetery-Road Extension	New Infrastructure	Ward 1				57,700			57,700
			PO-6746-15	Fence Repair & Replacement Program	Infrastructure Replacement	City-Wide		114,963					114,963
			PO-6751-17	Sports Field Safety Fencing for Spectators at Vaughan Grove	New Infrastructure	Ward 2				91,927			91,927
			PO-6754-13	SportsComplex Parks Concrete Walkway Repairs/Replacements	Infrastructure Replacement	City-Wide		216,300					216,300
		<b>Park &amp; Forestry Operations Total</b>						<b>380,145</b>		<b>1,129,716</b>			<b>1,509,861</b>
		Park Development	PK-6112-17	LeParc Park - Tennis Court Reconstruction	Infrastructure Replacement	Ward 4		321,000					321,000

# 2014 Draft Capital Budget & 2015-2017 Capital Plan

Year	Commission	Department	Project #	Project Description	Project Type	Region	City-Wide DC	Infrastructure Reserve	Gas Tax	Taxation	LTD	Other	Total Budget
			PK-6279-17	Reeves Park - Basketball Court Reconstruction	Infrastructure Replacement	Ward 1		76,258					76,258
			PK-6287-17	UV2-D1 - Block 18 District Park Development	Growth/Development	Ward 4	619,852			68,873			688,725
			PK-6308-17	UV1-N25 - Block 40 Neighbourhood Park Design & Construction	Growth/Development	Ward 3	1,080,925			120,103			1,201,028
			PK-6309-17	UV1-N28 - Block 40 Neighbourhood Park Design and Construction	Growth/Development	Ward 3	563,318			62,591			625,909
			PK-6310-17	UV1-N29 - Block 47 Neighbourhood Park Design & Construction	Growth/Development	Ward 1	1,166,378			129,597			1,295,975
			PK-6321-17	Alexandra Elisa Park - Basketball Court Reconstruction	Infrastructure Replacement	Ward 2		84,194					84,194
			PK-6327-17	Belair Way Park - Bocce Court Redevelopment	Infrastructure Replacement	Ward 3		133,128					133,128
			PK-6340-17	Frank Robson Park - Ball Diamond Irrigation System	New Infrastructure	Ward 1				86,469			86,469
			PK-6347-17	LP-N6 Block 12 Linear Park	Growth/Development	Ward 1	138,967			15,440			154,407
			PK-6348-17	LP-N9 Block 12 Linear Park	Growth/Development	Ward 1	160,450			17,828			178,278
			PK-6351-17	Jersey Creek Park - Playground Equipment (Swing)	Infrastructure Replacement	Ward 3		36,460					36,460
			PK-6360-17	Vellore Village Community Centre - Soccer Field Redevelopment	Infrastructure Replacement	Ward 3		356,900					356,900
			PK-6368-17	Bindertwine Park - Ball Diamond Fencing	New Infrastructure	Ward 1				32,000			32,000
			PK-6384-13	Uplands Golf and Ski Centre - Hiking Trail/Pathways Improvements	Infrastructure Replacement	Ward 5			91,650				91,650
			PK-6394-15	UV2-D2 - Block 11 District Park w/CC - Park Design & Construction	Growth/Development	Ward 4	1,214,396			134,934			1,349,330
			PK-6397-13	VMC23-2 - Vaughan Metropolitan Centre Black Creek Park Design and Construction	Growth/Development	Ward 4	558,016			62,002			620,018
			PK-6398-17	VMC30-6 - Block 30 Urban Square Design and Construction	Growth/Development	Ward 4	500,942			55,660			556,602
			PK-6401-17	61W-N2 - Block 61 Neighbourhood Park Design and Construction	Growth/Development	Ward 1	468,847			52,094			520,941
			PK-6402-17	61W-S7 - Block 61 Urban Square Design and Construction	Growth/Development	Ward 1	267,800			29,756			297,556
			PK-6404-17	Glen Shields Park - Pathway Lighting	Infrastructure Replacement	Ward 5			269,675				269,675
			PK-6408-17	Concord Thornhill Regional Park - Playground Rubber Surfacing Replacement	Infrastructure Replacement	Ward 5		151,438					151,438
			PK-6412-17	911 Park Signage Program	Legal/Regulatory	City-Wide		98,717		98,717			197,434
			PK-6414-17	UV1-S1 - Block 40 Urban Square Design and Construction	Growth/Development	Ward 3	513,868			57,096			570,964
			PK-6422-17	Pedestrian and Bicycle Master Plan (off road system) Design and Construction	New Infrastructure	City-Wide			368,000				368,000
			PK-6423-17	Glen Shields Park - Shade Structure	New Infrastructure	Ward 5				79,954			79,954
			PK-6424-17	61W-N3 - Block 61 Neighbourhood Park Design and Construction	Growth/Development	Ward 1	575,127			63,903			639,030
			PK-6425-17	61W-G8 - Block 61 Greenway Park Design and Construction	Growth/Development	Ward 1	671,639			74,626			746,265
			PK-6426-17	CC11-P2 - Block 11 Carville Centre Parkette Design and Construction	Growth/Development	Ward 4	167,762			18,640			186,402
			PK-6427-17	Hayhoe Mills Park - Design & Construction	Growth/Development	Ward 2	386,512			42,946			429,458
			PK-6428-17	VMC29-1 - Block 29 Neighbourhood Park Design and Construction	Growth/Development	Ward 4	547,774			60,864			608,638
			PK-6429-17	VMC29-10 - Block 29 Urban Square Design and Construction	Growth/Development	Ward 4	326,487			36,276			362,763
			PK-6430-17	VMC30-7 -Block 30 Vaughan Metropolitan Centre Park Design and Construction	Growth/Development	Ward 4	1,050,469			116,719			1,167,188
			PK-6432-17	61E-P4 - Block 61 Parkette Design and Construction	Growth/Development	Ward 1	136,760			15,196			151,956
			PK-6433-17	Active Together Master Plan 5 year update	Growth/Studies	Ward 4	124,729			13,859			138,588

# 2014 Draft Capital Budget & 2015-2017 Capital Plan

Year	Commission	Department	Project #	Project Description	Project Type	Region	City-Wide DC	Infrastructure Reserve	Gas Tax	Taxation	LTD	Other	Total Budget
			PK-6440-17	York Hill District Park - Basketball Court Reconstruction	Infrastructure Replacement	Ward 5		46,083					46,083
			PK-6443-17	Maple Community Centre - Ball Diamond Irrigation	Infrastructure Replacement	Ward 1		97,881					97,881
			PK-6445-17	KA-P4 Kipling Avenue Area Parkette	Growth/Development	Ward 2	118,480			13,164			131,644
			PK-6446-17	KA-N1- Kipling Avenue area	Growth/Development	Ward 2	609,850			67,761			677,611
			PK-6447-17	Neighbourhood Park Design and Construction	Growth/Development	Ward 2	152,236			16,915			169,151
			PK-6448-17	KA-P3 Kipling Avenue Area Parkette	Growth/Development	Ward 2	183,362			20,374			203,736
			PK-6449-17	VMC29-13 - Block 29 Park Design and Construction	Growth/Development	Ward 4	1,665,752			185,084			1,850,836
			PK-6450-17	YS1-N2 - Block 1 Neighbourhood Park Design and Construction	Growth/Development	Ward 5	766,577			85,175			851,752
			PK-6451-17	YS1-P1 Block 1 Parkette Design and Construction	Growth/Development	Ward 5	161,552			17,950			179,502
			PK-6456-17	61W-N4 - Block 61 Neighbourhood Park Design and Construction	Growth/Development	Ward 1	830,349			92,261			922,610
			PK-6457-17	UV1-N30 - Block 47 Neighbourhood Park Design and Construction	Growth/Development	Ward 1	430,480			47,831			478,311
			PK-6458-17	Maple Valley Plan - North Maple Regional Park Phase 2 Construction	Growth/Development	Ward 1	5,093,402			565,934			5,659,336
			PK-6459-17	Maple Lions Park - Playground Replacement & Safety Surfacing	Infrastructure Replacement	Ward 1		129,286					129,286
			PK-6460-17	Robert Watson Park - Playground Replacement & Safety Surfacing	Infrastructure Replacement	Ward 3		129,840					129,840
			PK-6462-17	Vellore Heritage Square - Playground Replacement & Safety Surfacing	Infrastructure Replacement	Ward 3		100,837					100,837
			PK-6470-17	Winding Lane Park - Basketball Court Reconstruction	Infrastructure Replacement	Ward 5		42,370					42,370
			PK-6471-17	Worth Park - Basketball Court Reconstruction	Infrastructure Replacement	Ward 5		54,877					54,877
			PK-6472-17	Rosedale Park North - Tennis Court Reconstruction	Infrastructure Replacement	Ward 5		245,292					245,292
			PK-6477-17	Wade Gate Park - Tennis Court Reconstruction	Infrastructure Replacement	Ward 5		192,037					192,037
			<b>Park Development Total</b>				<b>21,253,058</b>	<b>2,296,598</b>	<b>729,325</b>	<b>2,658,592</b>			<b>26,937,573</b>
			Recreation	RE-9503-13	Fitness Centre Equipment Replacement	Equipment Replacement	City-Wide		125,100				125,100
			<b>Recreation Total</b>					<b>125,100</b>					<b>125,100</b>
			<b>Community Services Total</b>				<b>21,581,158</b>	<b>3,598,293</b>	<b>729,325</b>	<b>3,987,808</b>	<b>20,970,800</b>		<b>50,867,384</b>
		Engineering & Public Works	Development Transportation Engineering	DT-7098-14	Pedestrian and Bicycle Network Implementation Program	New Infrastructure	City-Wide	250,000					250,000
				DT-7104-13	TMP Education, Promotion, Outreach and Monitoring	Growth/Studies	City-Wide	77,250					77,250
				DT-7108-13	School Travel Planning Measures	Growth/Development	City-Wide	51,500					51,500
				DT-7120-13	Black Creek Renewal	Growth/Development	Ward 4	5,320,388			13,796,739		19,117,127
				DT-7123-15	Kleinburg - Nashville PD6 Major Mackenzie Watermain	Growth/Development	Ward 1	1,887,797					1,887,797
				DT-7124-15	Block 61 CP Railway Pedestrian Crossing	Growth/Development	Ward 1	1,105,103					1,105,103
			<b>Development Transportation Engineering Total</b>				<b>8,692,038</b>				<b>13,796,739</b>		<b>22,488,777</b>
			Engineering Services	EN-1867-17	Pedestrian Crossing Enhancement Program - Pavement Marking	Health & Safety	City-Wide			206,000			206,000
				EN-1947-17	Pedestrian Connectivity Study	New Infrastructure	Ward 5			117,420			117,420
				EN-1973-15	Streetscape for Concord West by York Region - Highway 7 and Keele Street	Growth/Development	Ward 4	2,559,429					2,559,429
				EN-1974-16	2017 Pavement Management Program - Phase 1	Infrastructure Replacement	Ward 2, Ward 3		2,818,200				2,818,200
				EN-1975-16	2017 Pavement Management Program - Phase 2	Infrastructure Replacement	Ward 1, Ward 4, Ward 5				4,305,400		4,305,400
				EN-1976-16	2017 Road Rehabilitation and Watermain Replacement - Phase 1	Infrastructure Replacement	Ward 1	3,338,815			4,425,872		7,764,687
				EN-1977-16	2017 Road Rehabilitation and Watermain Replacement - Phase 2	Infrastructure Replacement	Ward 1	1,344,566			315,392		1,659,958

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Year	Commission	Department	Project #	Project Description	Project Type	Region	City-Wide DC	Infrastructure Reserve	Gas Tax	Taxation	LTD	Other	Total Budget
			EN-1978-16	Active Transportation Facility on Pine Valley Drive - Steeles AveWtoLangstaff Rd	New Infrastructure	Ward 2, Ward 3	770,440						770,440
			EN-1980-16	Sidewalk on Weston Road - Major Mackenzie Drive to Greenbrooke Drive	New Infrastructure	Ward 3	362,560						362,560
			EN-1984-16	Street Lighting on Keele Street - Langstaff Road to Rutherford Road	New Infrastructure	Ward 1, Ward 4	481,525						481,525
			EN-1985-17	Sidewalk on Doney Crescent - Keele Street to Cul-de-sac	New Infrastructure	Ward 4						44,000	44,000
			EN-1991-17	Traffic Signal Installation - Interchange Way and Interchange Way	New Infrastructure	Ward 4	198,275						198,275
			EN-1996-17	Municipal Structure Inspection and Reporting in 2017	Legal/Regulatory	City-Wide		124,630					124,630
		<b>Engineering Services Total</b>					<b>4,372,229</b>	<b>4,808,011</b>	<b>2,818,200</b>	<b>323,420</b>	<b>9,046,664</b>	<b>44,000</b>	<b>21,412,524</b>
		Public Works	PW-1972-16	Public Works and Parks Operations Yard Expansion and Upgrade Strategy	Growth/Development	Ward 2	12,785,911				31,069,948		43,855,859
			PW-2013-07	Street Light Pole Replacement Program	Infrastructure Replacement	City-Wide				309,000			309,000
			PW-2035-11	Curb and Sidewalk Repair & Replacement	Infrastructure Replacement	City-Wide			1,900,000				1,900,000
			PW-2058-13	LED Streetlight Conversion	Infrastructure Replacement	City-Wide			1,500,000				1,500,000
			PW-2063-13	ICI Water Meter Replacement Program	Infrastructure Replacement	City-Wide		206,000					206,000
		<b>Public Works Total</b>					<b>12,785,911</b>	<b>206,000</b>	<b>3,400,000</b>	<b>309,000</b>	<b>31,069,948</b>		<b>47,770,859</b>
	<b>Engineering &amp; Public Works Total</b>						<b>25,850,178</b>	<b>5,014,011</b>	<b>6,218,200</b>	<b>632,420</b>	<b>53,913,351</b>	<b>44,000</b>	<b>91,672,160</b>
	Finance	Finance	FI-0073-17	New Property Tax System	Infrastructure Replacement	City-Wide				154,500			154,500
		<b>Finance Total</b>								<b>154,500</b>			<b>154,500</b>
	<b>Finance Total</b>									<b>154,500</b>			<b>154,500</b>
	Legal & Administrative Services	Real Estate	RL-0005-13	Land Acquisition Fees	Misc. Land Appraisals	City-Wide		267,800					267,800
		<b>Real Estate Total</b>						<b>267,800</b>					<b>267,800</b>
	<b>Legal &amp; Administrative Services Total</b>							<b>267,800</b>					<b>267,800</b>
	Planning	Development Planning	DP-9525-17	Vaughan Mills Urban Design Streetscape & Open Space Master Plan	Growth/Studies	Ward 4	117,000			13,000			130,000
		<b>Development Planning Total</b>					<b>117,000</b>			<b>13,000</b>			<b>130,000</b>
	<b>Planning Total</b>						<b>117,000</b>			<b>13,000</b>			<b>130,000</b>
	Strategic & Corporate Services	Human Resources	HR-9533-14	Attendance Management Automation	New Infrastructure	City-Wide				103,000			103,000
		<b>Human Resources Total</b>								<b>103,000</b>			<b>103,000</b>
		Information Technology Management	IT-2502-14	Electronic Document Management System	Technology	City-Wide				300,000			300,000
			IT-3016-13	Personal Computer (PC) Assets Renewal	Technology	City-Wide		360,000					360,000
			IT-3017-13	Enterprise Telephone System Assets Renewal	Technology	City-Wide		391,400					391,400
			IT-3019-13	Central Computing Infrastructure Renewal	Technology	City-Wide		389,300					389,300
			IT-3020-14	Continuous Improvement - City Website (Vaughan Online)	Technology	City-Wide				154,500			154,500
		<b>Information Technology Management Total</b>						<b>1,140,700</b>		<b>454,500</b>			<b>1,595,200</b>
	<b>Strategic &amp; Corporate Services Total</b>							<b>1,140,700</b>		<b>557,500</b>			<b>1,698,200</b>
	Vaughan Public Libraries	Libraries	LI-4504-13	Library Technology Upgrade	Technology	City-Wide				140,000			140,000
			LI-4512-17	Maple Library Renovations	Infrastructure Replacement	Ward 1				770,000			770,000
			LI-4516-16	Carville Block 11 - Resource Material	Growth/Development	Ward 4	347,650			38,600			386,250
			LI-4518-17	Carville BL11 - Furniture and Equipment	Growth/Equipment	Ward 4	236,250			26,250			262,500
			LI-4522-16	Carville BL11 - Consulting Design/Construction	Growth/Development	Ward 4	2,809,958			372,842			3,182,800
			LI-4524-17	Carville Community Library - Communications and Hardware	Growth/Development	Ward 1	141,750			15,750			157,500
			LI-4525-17	Vellore Village Community Library	Growth/Development	Ward 3	318,300			35,300			353,600
			LI-4526-17	Vellore Village Community Library - Land	Growth/Development	Ward 3	350,100			38,900			389,000
			LI-4537-13	Capital Resource Purchases	Infrastructure Replacement	City-Wide		1,949,170					1,949,170



## 2014 Draft Capital Budget & 2015-2017 Capital Plan

Year	Commission	Department	Project #	Project Description	Project Type	Region	City-Wide DC	Infrastructure Reserve	Gas Tax	Taxation	LTD	Other	Total Budget
			LI-4546-13	Vellore Villiage Community Library - Resource Materials	Growth/Development	Ward 3	347,625			38,625			386,250
		<b>Libraries Total</b>					<b>4,551,633</b>	<b>1,949,170</b>		<b>1,476,267</b>			<b>7,977,070</b>
		<b>Vaughan Public Libraries Total</b>					<b>4,551,633</b>	<b>1,949,170</b>		<b>1,476,267</b>			<b>7,977,070</b>
2017 Total							52,099,969	12,939,874	6,947,525	6,950,405	74,884,151	44,000	153,865,924



# **DRAFT 2014 BUDGET AND 2015-2017 PLAN**

**ATTACHMENT #4  
Capital Project Summaries by  
Funding Source**

***FINANCE , ADMINISTRATION & AUDIT COMMITTEE***

***January 15, 2014***

## CWDC - Engineering Reserve Forecast

Forecasted DC		2013	2014	2015	2016	2017	2018
Open balance, after commitments			38,685,428	54,559,670	67,608,170	88,388,593	106,963,863
	Engineering DC	73,478,495					
	Commitments	(55,949,770)					
	Collections	10,396,654	18,758,856	26,833,878	30,302,443	30,664,437	31,803,831
	Anticipated	2,079,331					
	Collection Spend	12,475,985	18,758,856	26,833,878	30,302,443	30,664,437	31,803,831
	Expenses	8,680,719	(238,269)	(238,269)	(238,269)	(238,269)	
	Interest		579,162	758,806	968,924	1,213,369	1,209,533
	Project Submissions	-	(3,225,507)	(14,305,916)	(10,252,675)	(13,064,267)	(11,747,900)
	Project Forecasts		-	-	-	-	(40,458,318)
Closing balance		38,685,428	54,559,670	67,608,170	88,388,593	106,963,863	87,771,010
Project Submissions:							
Number	Description	Ward					
DT-7097-14	Pedestrian and Cycle Strategy	City-Wide	414,575				
DT-7098-14	Pedestrian and Bicycle Network Implementation Program	City-Wide	245,140	305,910	246,170	250,000	
DT-7104-13	TMP Education, Promotion, Outreach and Monitoring	City-Wide	77,250	77,250	77,250	77,250	
DT-7108-13	School Travel Planning Measures	City-Wide	51,500	51,500	51,500	51,500	
DT-7112-14	Kirby Road Municipal Class EA	Ward 1	891,980				
DT-7135-14	Coldspring Road and Stevenson Avenue Construction	Ward 1	206,000				
DT-7136-14	McNaughton Road Construction	Ward 4	236,900				
EN-1965-14	Sidewalk and Street Lighting on Major Mackenzie Drive by York Region -Phase 1	Ward 1, Ward 2, Ward 3	927,000				
EN-1983-14	Street Lighting on Teston Road - Hwy 400 to Jane Street	Ward 1	175,162				
DP-9526-15	Yonge Street / Steeles Corridor Urban Design Streetscape & Open SpaceMasterplan	Ward 5		162,000			
DP-9529-13	Design Review Panel Administration	City-Wide		20,394			
DT-7113-15	Municipal Class EA OPA 637 - Highway 400 Interchange Connections	Ward 1		247,200			
DT-7114-15	Portage Parkway - Applewood to Jane/ Detailed Design	Ward 4		428,480			
DT-7120-13	Black Creek Renewal	Ward 4		5,123,979	5,320,388	5,320,388	
DT-7121-13	Vaughan Metropolitan Centre NE Storm Water Management Pond	Ward 4		856,903	856,903		
DT-7123-15	Kleinburg - Nashville PD6 Major Mackenzie Watermain	Ward 1		1,887,797	1,887,797	1,887,797	1,887,797
DT-7124-15	Block 61 CP Railway Pedestrian Crossing	Ward 1		384,270	1,105,103	1,105,103	1,105,103
DT-7125-15	OPA 620 (Steeles West) East - West Collector Road	Ward 4		600,000			
DT-7134-15	Huntington Road Construction - Langstaff Road to Rutherford Road	Ward 2		2,429,000			
EN-1930-15	Sidewalk on Keele Street - McNaughton Road to Teston Road	Ward 4		37,080	148,320		
EN-1931-15	Sidewalk on Keele Street - Kirby Road to Peak Point Blvd	Ward 1		20,600	82,400		
EN-1957-15	Cycle Path Improvement on Islington Avenue - Rutherford Rd to WycliffeAve.	Ward 2		123,600			
EN-1959-15	Traffic Signal Installation - Chrislea Road and Northview Boulevard	Ward 3		180,250			
EN-1960-13	Sidewalk on Weston Road - Steeles Avenue West to Rutherford Road	Ward 3		515,000			
EN-1972-13	Active Transportation Facility and Streetlighting on Dufferin Street -Kirby Road to Teston Road	Ward 1		576,800			
EN-1973-15	Streetscape for Concord West by York Region - Highway 7 and KeeleStreet	Ward 4		221,253	289,899	2,559,429	
EN-1979-15	Sidewalk on Bathurst Street - North Park Rd to New Westminster Dr	Ward 5		56,650			
EN-1978-16	Active Transportation Facility on Pine Valley Drive - Steeles AveWtoLangstaff Rd	Ward 2, Ward 3			56,650	770,440	
EN-1980-16	Sidewalk on Weston Road - Major Mackenzie Drive to Greenbrooke Drive	Ward 3			45,320	362,560	

## CWDC - Engineering Reserve Forecast

Forecasted DC		2013	2014	2015	2016	2017	2018
Open balance, after commitments			38,685,428	54,559,670	67,608,170	88,388,593	106,963,863
	Engineering DC	73,478,495					
	Commitments	(55,949,770)					
	Collections	10,396,654	18,758,856	26,833,878	30,302,443	30,664,437	31,803,831
	Anticipated	2,079,331					
	Collection Spend	12,475,985	18,758,856	26,833,878	30,302,443	30,664,437	31,803,831
	Expenses	8,680,719	(238,269)	(238,269)	(238,269)	(238,269)	
	Interest		579,162	758,806	968,924	1,213,369	1,209,533
	Project Submissions	-	(3,225,507)	(14,305,916)	(10,252,675)	(13,064,267)	(11,747,900)
	Project Forecasts		-	-	-	-	(40,458,318)
Closing balance		38,685,428	54,559,670	67,608,170	88,388,593	106,963,863	87,771,010
Project Submissions:							
Number	Description	Ward					
EN-1984-16	Street Lighting on Keele Street - Langstaff Road to Rutherford Road	Ward 1, Ward 4			84,975	481,525	
EN-1991-17	Traffic Signal Installation - Interchange Way and Interchange Way	Ward 4				198,275	
EN-1963-13	North Maple Bridge - north of Major Mackenzie over Hwy 400	Ward 1					8,755,000
	Project Submissions		3,225,507	14,305,916	10,252,675	13,064,267	11,747,900
	Forecast						40,458,318
Engineering - DC Reserve Balance			54,559,670	67,608,170	88,388,593	106,963,863	87,771,010

# CWDC - Fire Reserve Forecast

Forecasted DC		2013	2014	2015	2016	2017	2018
Open balance, after commitments			(4,058,830)	(3,341,663)	(4,470,045)	(7,307,973)	(5,848,475)
	Fire DC	(679,833)					
	Commitments	(4,078,278)					
	Collections	617,759	942,833	1,348,689	1,523,021	1,541,215	1,598,482
	Anticipated	123,552					
	Collection Spend		471,416	674,344	761,511	770,608	799,241
	Expenses	(42,030)					
	Interest		(45,966)	(48,520)	(73,155)	(81,717)	(76,522)
	Project Submissions		(179,700)	(2,428,550)	(4,287,794)	-	(2,145,000)
Closing balance		(4,058,830)	(3,341,663)	(4,470,045)	(7,307,973)	(5,848,475)	(6,471,515)
Project Submissions:							
Number	Description	Ward					
FR-3567-14	Station #75 Equipment for Engine 75	Ward 3	119,700				
FR-3571-14	Command Vehicle	City-Wide	60,000				
FR-3583-15	Reposition Stn 74 Kleinburg Land	Ward 1		648,550			
FR-3606-15	Station 76 Aerial Purchase	Ward 4		1,300,000			
FR-3607-15	Station 76 Equipment Purchase	Ward 4		120,000			
FR-3609-15	Expand/Update Crew Quarters Station 76	Ward 4		360,000			
FR-3573-16	Command Vehicle	City-Wide			60,000		
FR-3578-16	Fire Prevention Vehicle	City-Wide			40,000		
FR-3582-16	Reposition Stn 74 Kleinburg Build and Design	Ward 1			4,062,794		
FR-3608-16	Station 76 Equipment for Firefighter Purchase	Ward 4			125,000		
FR-3575-18	Station #78 Engine Purchase	Ward 5					667,300
FR-3576-19	Engine # 78 Equipment Purchase	City-Wide					242,800
FR-3577-19	Station #78 Equipment for Firefighters Purchase	City-Wide					123,100
FR-3581-19	Purchase Land for New Station 7-11	Ward 1					1,111,800
Project Submissions			179,700	2,428,550	4,287,794	-	2,145,000
Fire - DC Reserve Balance			(3,341,663)	(4,470,045)	(7,307,973)	(5,848,475)	(6,471,515)

## CWDC - General Government Reserve Forecast

Forecasted DC		2013	2014	2015	2016	2017
Open balance, after commitments			(3,832,902)	(4,023,384)	(3,559,835)	(2,870,090)
		Management Studies DC	(2,096,137)			
		Commitments	(2,127,615)			
		Collections	542,596	490,517	701,668	801,832
		Anticipated	108,519			
		Collection Spend	651,115	490,517	701,668	801,832
		Expenses	(260,265)	(174,903)	(62,683)	(62,683)
		Interest		(48,797)	(39,937)	(32,767)
		Project Submissions	(457,300)	(128,335)	-	(241,729)
Closing Balance		(3,832,902)	(4,023,384)	(3,559,835)	(2,870,090)	(2,405,438)
<b>Project Submissons:</b>						
Number	Description	Ward				
BY-2518-13	Animal Shelter Lease Hold Improvements	City-Wide	39,300	39,300		
DP-9528-14	City of Vaughan City-Wide Urban Design Study	City-Wide	180,000			
DP-9538-14	VMC Urban Design Guidelines (Playbook) Based on Policies of SecondaryPlan	City-Wide	135,000			
EB-9535-14	Community Improvement Plan Study	City-Wide	103,000			
DP-9536-15	Building Pedestrian Level Wind Study Impact-Software	City-Wide		45,000		
ES-2521-15	Community Sustainability and Environmental Master Plan Renewal	City-Wide		44,035		
DP-9525-17	Vaughan Mills Urban Design Streetscape & Open Space Master Plan	Ward 4				117,000
PK-6433-17	Active Together Master Plan 5 year update	Ward 4				124,729
DC-2014	Zoning By-law Update					
DC-2015	Zoning By-law Update					
DC-2016	DC Study Including Associated Studies					
DC-2021	DC Study Including Associated Studies					
DC-2015	Five Year Official Plan Review					
DC-2020	Five Year Official Plan Review					
	Various Growth Studies					
Project Submissions			457,300	128,335	-	241,729
General Government - DC Reserve Balance			(4,023,384)	(3,559,835)	(2,870,090)	(2,405,438)

## CWDC - Library Building and Material Reserves Forecast

Forecasted DC		2013	2014	2015	2016	2017	2018
Open balance, after commitments			6,632,845	5,490,008	6,959,310	5,354,218	3,244,000
	Library Buildings	19,842,556					
	Commitments	(14,671,279)					
	Collections	1,326,014	1,460,856	2,089,702	2,359,819	2,388,009	2,476,740
	Anticipated	265,203					
	Collection Spend	1,591,217	1,460,856	2,089,702	2,359,819	2,388,009	2,476,740
	Expenses	(129,649)					
	Interest		75,297	77,325	76,482	53,405	33,932
	Project Submissions		(2,678,990)	(697,725)	(4,041,392)	(4,551,633)	(3,535,683)
Closing Balance		6,632,845	5,490,008	6,959,310	5,354,218	3,244,000	2,218,989
Project Submissions:							
Number	Description	Ward					
LI-4508-13	Civic Centre Resource Library-Resource Material	City-Wide	219,890				
LI-4511-14	Civic Centre Library-Communications & Hardware	City-Wide	680,400				
LI-4530-14	Civic Centre Resource Library	Ward 1	1,134,000				
LI-4539-14	Vellore Village South BL 39 - Consulting/Design/Construction	Ward 3	294,600		2,649,717		
LI-4543-13	Vellore Village South BL 39 - Land	Ward 3	350,100				
LI-4521-15	Carrville BL 11 Land	Ward 1		350,100			
LI-4540-15	Vellore Village South BL39 - Resource Materials	Ward 3		347,625	347,625		
LI-4516-16	Carrville Block 11- Resource Material	Ward 4			347,650	347,650	
LI-4522-16	Carrville BL11 - Consulting Design/Construction	Ward 4			318,300	2,809,958	
LI-4541-16	Vellore Village South BL 36 - Furniture and Equipment	Ward 3			236,300		
LI-4542-16	Vellore Village South BL39 - Communications and Hardware	Ward 3			141,800		
LI-4518-17	Carrville BL11 - Furniture and Equipment	Ward 4				236,250	
LI-4524-17	Carrville Community Library - Communications and Hardware	Ward 1				141,750	
LI-4525-17	Vellore Village Community Library	Ward 3				318,300	2,809,958
LI-4526-17	Vellore Village Community Library - Land	Ward 3				350,100	
LI-4546-13	Vellore Village Community Library - Resource Materials	Ward 3				347,625	347,625
LI-4544-13	Vellore Village Community Library - Furniture and Equipment	Ward 3					236,300
LI-4545-13	Vellore Village Community Library - Communication and Hardware	Ward 3					141,800
Project Submissions			2,678,990	697,725	4,041,392	4,551,633	3,535,683
Library Building - DC Reserve Balance			5,490,008	6,959,310	5,354,218	3,244,000	2,218,989

**CWDC - Parks Development Reserve Forecast**

Forecasted DC		2013	2014	2015	2016	2017	2018
Open balance, after commitments			17,245,631	20,041,054	15,596,754	17,713,981	1,562,051
	Parks DC	23,644,308					
	Commitments	(9,937,976)					
	Collections	4,168,732	5,299,423	7,580,636	8,560,514	8,662,778	8,984,660
	Anticipated	833,746					
	Collection Spend	5,002,478	5,299,423	7,580,636	8,560,514	8,662,778	8,984,660
	Expenses	(1,463,179)	(52,786)	(52,786)	(52,786)	(52,786)	
	Interest		231,594	221,353	206,899	119,727	11,324
	Project Submissions		(2,682,808)	(12,193,503)	(6,597,400)	(24,881,649)	(5,512,653)
Closing balance		17,245,631	20,041,054	15,596,754	17,713,981	1,562,051	261,131
Project Submissions:							
Number	Description	Ward					
PK-6365-14	UV1-D4 - Block 40 District Park Development	Ward 3	352,900	3,208,185			
PK-6415-14	61W-N1 - Block 61 Neighbourhood Park Design and Construction	Ward 1	1,046,502				
PK-6431-14	61E-N1 - Block 61 Neighbourhood Park Design and Construction	Ward 1	803,402				
PK-6452-14	UV1-LP1 - Block 40 Greenway Design and Construction	Ward 3	480,004				
PK-6305-15	Maple Valley Plan - North Maple Regional Park Phase I (A) Construction	Ward 1		6,488,994			
PK-6394-15	UV2-D2 - Block 11 District Park w/CC - Park Design & Construction	Ward 4		133,583		1,214,396	
PK-6399-15	UV1-S2 - Block 33 Urban Square Design and Construction	Ward 3		267,792			
PK-6400-15	UV1-S3 - Block 33 Urban Square Design and Construction	Ward 3		267,792			
PK-6403-15	MacMillian Farm - Design and Construction	Ward 4		439,164			
PK-6455-15	UV2-N19 - Block 12 Neighbourhood Park Design and Construction	Ward 4		1,387,993			
PK-6346-16	Maple Valley Plan - North Maple Regional Park Phase I(B)	Ward 1			5,561,995		
PW-1972-16	Public Works and Parks Operations Yard Expansion and Upgrade Strategy	Ward 2			1,035,405	3,753,320	
PK-6287-17	UV2-D1 - Block 18 District Park Development	Ward 4				619,852	5,512,653
PK-6308-17	UV1-N25 - Block 40 Neighbourhood Park Design & Construction	Ward 3				1,080,925	
PK-6309-17	UV1-N28 - Block 40 Neighbourhood Park Design and Construction	Ward 3				563,318	
PK-6310-17	UV1-N29 - Block 47 Neighbourhood Park Design & Construction	Ward 1				1,166,378	
PK-6347-17	LP-N6 Block 12 Linear Park	Ward 1				138,967	
PK-6348-17	LP-N9 Block 12 Linear Park	Ward 1				160,450	
PK-6397-13	VMC23-2 - Vaughan Metropolitan Centre Black Creek Park Design and Construction	Ward 4				558,016	
PK-6398-17	VMC30-6 - Block 30 Urban Square Design and Construction	Ward 4				500,942	
PK-6401-17	61W-N2 - Block 61 Neighbourhood Park Design and Construction	Ward 1				468,847	
PK-6402-17	61W-S7 - Block 61 Urban Square Design and Construction	Ward 1				267,800	
PK-6414-17	UV1-S1 - Block 40 Urban Square Design and Construction	Ward 3				513,868	
PK-6424-17	61W-N3 - Block 61 Neighbourhood Park Design and Construction	Ward 1				575,127	
PK-6425-17	61W-G8 - Block 61 Greenway Park Design and Construction	Ward 1				671,639	
PK-6426-17	CC11-P2 - Block 11 Carville Centre Parkette Design and Construction	Ward 4				167,762	
PK-6427-17	Hayhoe Mills Park - Design & Construction	Ward 2				386,512	



# CWDC - Parks Development Reserve Forecast

Forecasted DC		2013	2014	2015	2016	2017	2018
Open balance, after commitments			17,245,631	20,041,054	15,596,754	17,713,981	1,562,051
	Parks DC	23,644,308					
	Commitments	(9,937,976)					
	Collections	4,168,732	5,299,423	7,580,636	8,560,514	8,662,778	8,984,660
	Anticipated	833,746					
	Collection Spend	5,002,478	5,299,423	7,580,636	8,560,514	8,662,778	8,984,660
	Expenses	(1,463,179)	(52,786)	(52,786)	(52,786)	(52,786)	
	Interest		231,594	221,353	206,899	119,727	11,324
	Project Submissions		(2,682,808)	(12,193,503)	(6,597,400)	(24,881,649)	(5,512,653)
Closing balance		17,245,631	20,041,054	15,596,754	17,713,981	1,562,051	261,131
Project Submissions:							
Number	Description	Ward					
PK-6428-17	VMC29-1 - Block 29 Neighbourhood Park Design and Construction	Ward 4				547,774	
PK-6429-17	VMC29-10 - Block 29 Urban Square Design and Construction	Ward 4				326,487	
PK-6430-17	VMC30-7 -Block 30 Vaughan Metropolitan Centre Park Design and Construction	Ward 4				1,050,469	
PK-6432-17	61E-P4 - Block 61 Parkette Design and Construction	Ward 1				136,760	
PK-6445-17	KA-P4 Kipling Avenue Area Parkette	Ward 2				118,480	
PK-6446-17	KA-N1- Kipling Avenue area Neighbourhood Park Design and Construction	Ward 2				609,850	
PK-6447-17	KA-P2 Kipling Avenue Area Parkette	Ward 2				152,236	
PK-6448-17	KA-P3 Kipling Avenue Area Parkette	Ward 2				183,362	
PK-6449-17	VMC29-13 - Block 29 Park Design and Construction	Ward 4				1,665,752	
PK-6450-17	YS1-N2 - Block 1 Neighbourhood Park Design and Construction	Ward 5				766,577	
PK-6451-17	YS1-P1 Block 1 Parkette Design and Construction	Ward 5				161,552	
PK-6456-17	61W-N4 - Block 61 Neighbourhood Park Design and Construction	Ward 1				830,349	
PK-6457-17	UV1-N30 - Block 47 Neighbourhood Park Design and Construction	Ward 1				430,480	
PK-6458-17	Maple Valley Plan - North Maple Regional Park Phase 2 Construction	Ward 1				5,093,402	
	Future Parks Projects						4,514,252
	Future Parks Projects						270,000
	Project Submissions		2,682,808	12,193,503	6,597,400	24,881,649	5,512,653
	Forecast		-	-	-	-	4,784,252
Parks - DC Reserve Balance			20,041,054	15,596,754	17,713,981	1,562,051	261,131

# CWDC - Public Works/Fleet Reserve Forecast

Forecasted DC		2013	2014	2015	2016	2017
Open balance, after commitments			6,746,270	6,536,721	7,591,646	(181,695)
	PW/Fleet DC	7,983,855				
	Commitments	(1,957,312)				
	Collections	763,646	782,383	1,119,171	1,263,836	1,278,934
	Anticipated	152,729				
	Collection Spend	916,375	782,383	1,119,171	1,263,836	1,278,934
	Expenses	(196,648)				
	Interest		82,503	87,754	46,025	(52,782)
	Project Submissions		(1,074,435)	(152,000)	(9,083,201)	(9,360,691)
Closing balance		6,746,270	6,536,721	7,591,646	(181,695)	(8,316,234)
Project Submissions:						
Number	Description	Ward				
FL-5245-14	PKS-FORESTRY-1 new 1/2 ton ext cab 4x2 pickup	City-Wide	27,810			
FL-5298-14	BYLAW-1 new 1/2 ton ext cab 4x4 pickup	City-Wide	27,800			
FL-5299-14	BYLAW-1 new 1/2 ton ext cab 4x4 pickup	City-Wide	27,800			
FL-5418-14	PKS-FORESTRY-Additional Small Equipment	City-Wide	18,500			
FL-5438-14	PKS- 1 new 3/4 ton crew cab pickup	City-Wide	32,500			
FL-5439-14	PKS-new 3/4 ton crew cab pickup	City-Wide	32,500			
FL-5441-14	PKS-8 new snow blower attachments	City-Wide	74,200			
FL-5442-14	PKS-1 new 16' outfront mower	City-Wide	78,800			
FL-5443-14	PKS-1 new 16' outfront mower	City-Wide	78,800			
FL-5444-14	PKS- 1 new landscape trailer	City-Wide	18,500			
FL-5445-14	PKS- 1 new landscape trailer	City-Wide	18,500			
FL-5446-14	PKS- 1 new landscape trailer	City-Wide	18,500			
FL-5447-14	PKS- 1 new dump trailer	City-Wide	23,200			
FL-5448-14	PKS- 1 new dump trailer	City-Wide	23,200			
FL-5449-14	PKS- 1 new dump trailer	City-Wide	23,200			
FL-5450-14	PKS- 1 new dump trailer	City-Wide	23,200			
FL-5451-14	PKS- 1 new narrow sidewalk tractor with plow/salter/ blower/sweeperattachments	City-Wide	76,000			
FL-5460-14	PKS-Additional Small Equipment	City-Wide	18,500			
FL-5461-14	PW-RDS-1 new crash truck assembly	City-Wide	27,800			
FL-5462-14	PW-RDS-1 new crash truck assembly	City-Wide	27,800			
FL-5463-14	PW-RDS-1 new 2 ton 4x4 dump truck	City-Wide	60,300			

# CWDC - Public Works/Fleet Reserve Forecast

Forecasted DC		2013	2014	2015	2016	2017
Open balance, after commitments			6,746,270	6,536,721	7,591,646	(181,695)
	PW/Fleet DC	7,983,855				
	Commitments	(1,957,312)				
	Collections	763,646	782,383	1,119,171	1,263,836	1,278,934
	Anticipated	152,729				
	Collection Spend	916,375	782,383	1,119,171	1,263,836	1,278,934
	Expenses	(196,648)				
	Interest		82,503	87,754	46,025	(52,782)
	Project Submissions		(1,074,435)	(152,000)	(9,083,201)	(9,360,691)
Closing balance		6,746,270	6,536,721	7,591,646	(181,695)	(8,316,234)
Project Submissions:						
Number	Description	Ward				
FL-5464-14	PW-RDS-1 new 3/4 ton 4x4 ext cab pickup with plow/arrow board/saltspreader	City-Wide	51,000			
FL-5465-14	PW-WASTEWATER-1 new utility vehicle special equipment	City-Wide	27,800			
FL-5499-14	PKS- 1 new narrow sidewalk tractor with plow/salter/ blower/sweeperattachments	City-Wide	76,000			
PW-2054-14	Environmental Assessment for a new works yard - west portion of theCity	Ward 2	162,225			
FL-5453-15	PKS-1 new narrow sidewalk tractor with plow/salter/blower/sweeper attachments	City-Wide		76,000		
FL-5454-15	PKS-1 new narrow sidewalk tractor with plow/salter/blower/sweeper attachments	City-Wide		76,000		
PW-1972-16	Public Works and Parks Operations Yard Expansion and Upgrade Strategy	Ward 2			9,083,201	9,032,591
FL-5440-17	PKS-4 new salt supply systems	City-Wide				24,100
FL-5455-17	PKS-1 new narrow sidewalk tractor with plow/salter/blower/sweeper attachments	City-Wide				76,000
FL-5456-17	PKS-1 new narrow sidewalk tractor with plow/salter/blower/sweeper attachments	City-Wide				76,000
FL-5457-17	PKS-1 new narrow sidewalk tractor with plow/salter/blower/sweeperattachments	City-Wide				76,000
FL-5458-17	PKS-1 new narrow sidewalk tractor with plow/salter/blower/sweeper attachments	City-Wide				76,000
Project Submissions			1,074,435	152,000	9,083,201	9,360,691
Public Works/Fleet - DC Reserve Balance			6,536,721	7,591,646	(181,695)	(8,316,234)

## CWDC - Recreation Reserve Forecast

Forecasted DC		2013	2014	2015	2016	2017	2018
Open balance, after commitments			32,867,682	40,279,414	47,489,178	29,567,119	8,995,658
	<b>Recreation DC</b>	32,884,139					
	<b>Commitments</b>	(6,259,004)					
	<b>Collections</b>	<b>6,007,701</b>	<b>6,957,402</b>	<b>9,952,317</b>	<b>11,238,760</b>	<b>11,373,019</b>	<b>11,795,605</b>
	<b>Anticipated</b>	1,201,540					
	<b>Collection Spend</b>	<b>7,209,242</b>	<b>6,957,402</b>	<b>9,952,317</b>	<b>11,238,760</b>	<b>11,373,019</b>	<b>11,795,605</b>
	<b>Expenses</b>	(966,695)					
	<b>Interest</b>		<b>454,330</b>	<b>545,147</b>	<b>478,611</b>	<b>239,520</b>	<b>72,785</b>
	<b>Project Submissions</b>		-	(3,287,700)	(29,589,300)	-	-
	<b>Project Forecasts</b>		-	-	(50,130)	(32,184,000)	(18,141,300)
<b>Closing balance</b>		<b>32,867,682</b>	<b>40,279,414</b>	<b>47,489,178</b>	<b>29,567,119</b>	<b>8,995,658</b>	<b>2,722,748</b>
<b>Project Submissions:</b>							
<b>Number</b>	<b>Description</b>	<b>Ward</b>					
BF-8378-15	Carrville Community Centre	Ward 4		3,287,700	29,589,300		
DC-2016	Block 40/41/42 Community Centre - Study				50,130		
DC-2017	Block 40/41/42 Community Centre - Land					14,042,700	
DC-2017	Block 40/41/42 Community Centre - Construction					18,141,300	
DC-2018	Block 40/41/42 Community Centre - Construction						18,141,300
<b>Project Submissions</b>			-	<b>3,287,700</b>	<b>29,589,300</b>	-	-
<b>Forecast</b>			-	-	<b>50,130</b>	<b>32,184,000</b>	<b>18,141,300</b>
<b>Recreation - DC Reserve Balance</b>			<b>40,279,414</b>	<b>47,489,178</b>	<b>29,567,119</b>	<b>8,995,658</b>	<b>2,722,748</b>

## Infrastructure-Buildings Facilities Reserve Forecast

Forecasted Infrastructure		2013	2014	2015	2016	2017
Open balance, after commitments			12,005,337	11,731,075	13,352,654	16,247,053
	B&F Infrastructure	15,532,093				
	Commitments	(5,105,887)				
	Collections	2,458,569	2,632,247	2,784,844	3,496,696	5,203,153
	Expenses	(879,438)				
	Interest		147,431	155,800	183,849	234,400
	Project Submissions		(3,053,940)	(1,319,065)	(786,146)	(193,300)
Closing balance		12,005,337	11,731,075	13,352,654	16,247,053	21,491,305
Project Submissions:						
Number	Description	Ward				
BF-8237-14	Garnet A Williams Community Centre Remove Wall Covering in Pool area	Ward 5	52,600			
BF-8397-14	Dufferin Clark Community Centre - Water Slide Refurbishment	Ward 5	31,450			
BF-8398-14	Garnet A Williams CC - Whirlpool Replacement	Ward 4	108,050			
BF-8401-14	Maple Community Centre - Replace Roller Shades	Ward 1	26,210			
BF-8406-14	Al Palladini Community Centre - West side concrete curbs and interlockremoval	Ward 2	51,500			
BF-8414-14	Maple Community Centre Arena Rubber Office and Dressing Room Replacement	Ward 1	75,465			
BF-8420-14	Al Palladini Community Centre - Arena Dressing Room Showers Eastand West	Ward 2	46,350			
BF-8421-14	Al Palladini Community Centre Building Sound System	Ward 2	26,780			
BF-8422-14	Dufferin Clark Pool Blinds	Ward 4	36,050			
BF-8440-14	Dufferin Clark C.C.-Additional Heat Pump Replacements	Ward 5	61,800			
BF-8441-14	Father Bulfon CC-Outdoor Lighting	Ward 2	137,200			
BF-8451-14	Al Palladini CC-Roof Replacement	Ward 2	1,196,448			
BF-8452-14	Thornhill Outdoor Pool-Main Pool Boiler Replacement	Ward 5	30,900			
BF-8453-14	Maple CC-Heat Pump Replacement	Ward 1	103,000			
BF-8454-14	Maple CC-Arena Boiler Replacement	Ward 1	51,500			
BF-8455-14	JOC-Garage Bay Exhaust Upgrades	Ward 1	51,500			
BF-8458-14	Parks Building-Un-Manned-Eight Facilities in Total	City-Wide	77,250			
BF-8459-14	Woodbridge Soccer/Villa Giardino-Asphalt Paving	Ward 2	88,837			
BF-8460-14	Refrigeration Plant Safety Upgrades-Various Locations	City-Wide	46,350			
BF-8461-14	Woodbridge Pool Memorial Arena-Refrigeration Plant Equipment Replacement	Ward 2	77,250			
BF-8466-14	Al Palladini CC-Outdoor Light Replacement	Ward 2	128,750			
BF-8468-14	Chancellor CC - Reconfiguration of Women's Pool Change Rooms	Ward 3	73,600			
LI-4503-14	Bathurst Clark Resource Library Renovations-Phase 2	Ward 5	250,000			
LI-4547-13	Bathurst Clark Resource Library - Main Bathroom Renovations	Ward 5	100,000			
RE-9503-13	Fitness Centre Equipment Replacement	City-Wide	125,100	125,100	125,100	125,100
BF-8405-15	Garnet Williams - Renovate Pool Changerooms	Ward 5		157,220		
BF-8407-15	Al Palladini Community Centre - East Side - Island - Concrete CurbReplacements	Ward 2		52,406		

## Infrastructure-Buildings Facilities Reserve Forecast

Forecasted Infrastructure		2013	2014	2015	2016	2017
Open balance, after commitments			12,005,337	11,731,075	13,352,654	16,247,053
	B&F Infrastructure	15,532,093				
	Commitments	(5,105,887)				
	Collections	2,458,569	2,632,247	2,784,844	3,496,696	5,203,153
	Expenses	(879,438)				
	Interest		147,431	155,800	183,849	234,400
	Project Submissions		(3,053,940)	(1,319,065)	(786,146)	(193,300)
Closing balance		12,005,337	11,731,075	13,352,654	16,247,053	21,491,305
<b>Project Submissions:</b>						
Number	Description	Ward				
BF-8408-15	Al Palladini Community Centre - Patio Deck Concrete Replacement	Ward 2		39,829		
BF-8425-15	Al Palladini Community Centre Painting East and West Arenas	Ward 2		84,460		
BF-8428-15	JOC - Rooftop Replacements	Ward 1		61,800		
BF-8429-15	Dufferin Clark Community Centre - Boiler Replacements	Ward 5		61,800		
BF-8430-15	Garnet A Williams Community Centre - Boiler Replacements	Ward 5		82,400		
BF-8432-15	Rosemount Community Centre - Boiler System Upgrades	Ward 5		82,400		
BF-8436-13	Security Camera & Equipment Replacements	City-Wide		87,550		
BF-8462-15	Father Ermano Bulfon CC Outdoor Rink-Refrigeration Plant Equipment Replacement	Ward 2		149,350		
BF-8463-15	Al Palladini CC Refrigeration Plant Equipment Replacement	Ward 2		334,750		
BF-8278-16	Chancellor Community Centre - Gym Locker Replacements	Ward 3			37,900	
BF-8297-16	JOC - Retrofit Fire Department Training Area Washrooms	Ward 1			73,600	
BF-8329-16	Al Palladini Community Centre Arena Benches Capping	Ward 2			46,400	
BF-8399-16	Maple Community Centre - Outdoor Courtyard Refurbishment	Ward 1			90,846	
BF-8404-16	Woodbridge Arena - Replace Arena Boards	Ward 2			118,750	
BF-8423-16	Al Palladini Community Centre New Score Clock for East Arena Centre	Ward 2			77,250	
BF-8433-16	Al Palladini Community Centre - Boiler Replacements	Ward 2			82,400	
BF-8434-16	Maple Community Centre - Boiler Replacements	Ward 1			82,400	
BF-8435-16	Woodbridge Pool & Arena - Rooftop Replacements	Ward 2			51,500	
EP-0071-17	Primary and Alternate Emergency Operations Centres	City-Wide				68,200
Project Submissions			3,053,940	1,319,065	786,146	193,300
<b>Buildings &amp; Facilities - Infrastructure Reserve Balance</b>			<b>11,731,075</b>	<b>13,352,654</b>	<b>16,247,053</b>	<b>21,491,305</b>

## Infrastructure - City Playhouse Reserve Forecast

Forecasted Infrastructure			2013	2014	2015	2016	2017
Open balance, after commitments				22,444	15,529	30,817	46,296
	CityPlayhouse Infrastructure		60,249				
	Commitments		(46,098)				
	Collections		15,641	15,000	15,000	15,000	15,000
	Expenses		(7,348)				
	Interest			236	288	479	672
	Project Submissions		-	(22,151)	-	-	-
	Closing balance		22,444	15,529	30,817	46,296	61,968
Project Submissions:							
Number	Description	Ward					
RE-9524-14	City Playhouse Technical Equipment Upgrade	Ward 4		22,151			
	Project Submissions			22,151	-	-	-
CityPlayhouse - Infrastructure Reserve Balance				15,529	30,817	46,296	61,968

## Infrastructure - Fire Reserve Forecast

Forecasted Infrastructure		<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>
Open balance, after commitments			2,269,810	3,403,485	3,754,087	2,316,203
	Fire Infrastructure	3,581,167				
	Commitments	(2,447,193)				
	Collections	1,366,209	1,287,837	1,344,295	1,501,512	1,538,571
	Expenses	(230,372)				
	Interest		35,238	44,457	37,704	32,933
	Project Submissions		(189,400)	(1,038,150)	(2,977,100)	(901,700)
Closing balance		2,269,810	3,403,485	3,754,087	2,316,203	2,986,007
Project Submissions:						
Number	Description	Ward				
FR-3508-13	Breathing Apparatus Replacements	City-Wide	45,100	45,100	45,100	45,100
FR-3591-14	Replace 7979 Fire Prevention Vehicle	City-Wide	40,500			
FR-3594-14	Replace Platoon Chief Vehicle	City-Wide	73,800			
FR-3612-14	Fitness Equipment and Furniture Replacement - All Stations	City-Wide	30,000	30,000	30,000	30,000
FR-3579-15	Smeal Pumper(7973) Refurbishment	City-Wide		180,250		
FR-3588-15	Replace 7966 Rescue Truck	City-Wide		628,800		
FR-3595-15	Tech Rescue (7978) Refurbishment	City-Wide		109,000		
FR-3614-15	Replace Chief 73 Vehicle 7987	City-Wide		45,000		
FR-3586-16	Replace 7972 Pumper	City-Wide			699,400	
FR-3590-16	Replace 7988 Training Vehicle	City-Wide			43,600	
FR-3592-16	Smeal Aerial 17M(7983) Refurbishment	City-Wide			189,000	
FR-3593-16	Replace HAZ MAT 7942	City-Wide			545,000	
FR-3610-16	Replace Aerial 7968 - Smeal 32m	Ward 5			800,000	
FR-3611-16	Replace 7971 Pumper	City-Wide			625,000	
FR-3587-17	Replace 7955 Aerial 55 FT	City-Wide				703,000
FR-3589-17	Replace 7981 Training Van	City-Wide				33,600
FR-3615-17	Fire Prevention Vehicle Replacement	City-Wide				45,000
FR-3616-17	Fire Prevention Vehicle Replacement	City-Wide				45,000
Project Submissions			189,400	1,038,150	2,977,100	901,700
Fire Infrastructure - Reserve Balance			3,403,485	3,754,087	2,316,203	2,986,007



## Infrastructure - Heritage Reserve Forecast

Forecasted Infrastructure		<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>
Open balance, after commitments			2,098,909	2,184,284	2,403,517	2,655,757
	Heritage Infrastructure	2,389,454				
	Commitments	(515,641)				
	Collections	232,166	212,242	216,487	220,817	225,233
	Expenses	(7,070)				
	Interest		26,604	28,496	31,424	34,605
	Project Submissions		(153,470)	(25,750)	-	-
Closing balance		2,098,909	2,184,284	2,403,517	2,655,757	2,915,595
Project Submissions:						
Number	Description	Ward				
BF-8439-14	Michael Cranny House Basement Water-Proofing	Ward 3	55,620			
BF-8444-14	Vellore Hall/School-Interior Floor Resurfacing	Ward 3	97,850			
BF-8431-15	Michael Cranny House - HVAC Upgrades	Ward 1		25,750		
	Project Submissions		153,470	25,750	-	-
Heritage - Infrastructure Reserve Balance			2,184,284	2,403,517	2,655,757	2,915,595

## Infrastructure - ITM Reserve Forecast

Forecasted Infrastructure			<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>
Open balance, after commitments				5,265	15,437	5,557	43,805
Information Tech Asset Replacement							
	Collections		1,007,465	1,060,744	1,119,689	1,178,642	1,237,595
	Commitments		(420,341)				
	Expenses		(581,859)				
	Interest			129	130	307	1,153
	Project Submissions			(1,050,700)	(1,129,700)	(1,140,700)	(1,140,700)
Closing balance			5,265	15,437	5,557	43,805	141,854
Project Submissions:							
Number	Description	Ward					
IT-3016-13	Personal Computer (PC) Assets Renewal	City-Wide		350,000	350,000	360,000	360,000
IT-3017-13	Enterprise Telephone System Assets Renewal	City-Wide		351,400	390,900	391,400	391,400
IT-3019-13	Central Computing Infrastructure Renewal	City-Wide		349,300	388,800	389,300	389,300
	Project Submissions			1,050,700	1,129,700	1,140,700	1,140,700
Information Technology Asset - Infrastructure Reserve Balance				15,437	5,557	43,805	141,854

## Infrastructure - Library Material Reserve Forecast

Forecasted Infrastructure			2013	2014	2015	2016	2017
Open balance, after commitments				5,279	5,345	220,548	433,450
	Library Materials						
	Collections		1,472,979	1,495,900	1,991,300	2,119,800	2,119,800
	Commitments		(512,099)				
	Expenses		(955,601)				
	Interest			66	1,403	4,062	6,485
	Project Submissions		-	(1,495,900)	(1,777,500)	(1,910,960)	(1,949,170)
	Closing balance		5,279	5,345	220,548	433,450	610,565
Project Submissions:							
Number	Description	Ward					
LI-4537-13	Capital Resource Purchases	City-Wide		1,495,900	1,777,500	1,910,960	1,949,170
	Project Submissions			1,495,900	1,777,500	1,910,960	1,949,170
Library Material - Infrastructure Reserve Balance				5,345	220,548	433,450	610,565

## Infrastructure - Parks Reserve Forecast

Forecasted Infrastructure		2013	2014	2015	2016	2017
Open balance, after commitments			7,020,373	4,440,396	3,176,330	3,031,254
	Parks Infrastructure	7,816,158				
	Commitments	(1,023,901)				
	Collections	678,058	449,749	1,452,049	1,796,755	2,975,824
	Expenses	(449,942)				
	Interest		71,185	47,309	38,556	40,065
	Project Submissions Forecast (Citywide)		(3,100,912)	(2,763,423)	(1,980,388)	(2,627,861)
Closing balance		7,020,373	4,440,396	3,176,330	3,031,254	3,419,282
Project Submissions:		2013	2014	2015	2016	2017
Number	Description	Ward				
BF-8318-14	Woodbridge College Park - Electrical Cabinet Replacement	Ward 2	20,600			
PK-6489-14	Oak Bank Pond - Boardwalk Reconstruction	Ward 5	30,591	237,930		
PK-6407-14	Crieff Parkette - Playground Replacement & Safety Surfacing	Ward 1	86,232			
PK-6334-14	Heatherton Parkette - Playground Replacement & Safety Surfacing	Ward 5	133,849			
PK-6336-14	HR Breta Park - Playground Replacement & Safety Surfacing	Ward 1	151,498			
PK-6377-14	Mapes Park- Playground Replacement & Safety Surfacing	Ward 2	155,513			
PK-6411-14	Melville Park - Playground Replacement & Safety Surfacing	Ward 1	194,732			
PK-6410-14	Joey Panetta Park - Tennis Court Reconstruction	Ward 3	224,463			
PK-6382-14	Torii Park - Tennis Court Reconstruction	Ward 3	269,474			
PK-6396-14	Yorkhill District Park - Playground Redevelopment	Ward 5	470,839			
BF-8356-14	Woodbridge College Park - Electrical Cabinet Replacement (Baseball)	Ward 2	20,600			
PK-6463-14	Maple Community District Park - Accessible Swings	Ward 1	34,219			
PK-6322-14	Rose Mandarino Park - Basketball Court Reconstruction	Ward 3	72,965			
PK-6361-14	Bindertwine Park - Soccer Backstop and Sideline Fence	Ward 1	138,368			
PK-6436-14	Velmar Downs Park - Tennis Court Reconstruction	Ward 3	184,190			
PK-6473-14	Vaughan Sports Village - Bocce Court Resurfacing	Ward 1	66,026			
PO-6746-15	Fence Repair & Replacement Program	City-Wide	373,983	418,000	140,400	114,963
PO-6754-13	Parks Concrete Walkway Repairs/Replacements	City-Wide	237,930	237,930	216,300	216,300
PO-6717-14	Soccer Field Redevelopment at York Catholic District SchoolBoard Locations	City-Wide	203,940			
BF-8465-14	Routley Park-Walkway Lighting Replacement	Ward 1	30,900			
PO-6742-15	Park Benches-Variou Locations	City-Wide		74,200		
PO-6743-15	Park Picnic Table-Variou Locations	City-Wide		74,200		
PO-6747-15	Relocation of Gazebo (Dr.Mcleans to Rainbow Creek)	Ward 2		56,650		
PK-6344-13	York Hill Park - Tennis Court Replacement	Ward 5		362,848		
PK-6389-15	Glen Shields Park - Tennis Court Reconstruction	Ward 5		284,872		
PK-6393-15	West Maple Creek Park - Playground Replacement & Safety Surfacing	Ward 1		204,102		

## Infrastructure - Parks Reserve Forecast

Forecasted Infrastructure		2013	2014	2015	2016	2017
Open balance, after commitments			7,020,373	4,440,396	3,176,330	3,031,254
	Parks Infrastructure	7,816,158				
	Commitments	(1,023,901)				
	Collections	678,058	449,749	1,452,049	1,796,755	2,975,824
	Expenses	(449,942)				
	Interest		71,185	47,309	38,556	40,065
	Project Submissions Forecast (Citywide)		(3,100,912)	(2,763,423)	(1,980,388)	(2,627,861)
Closing balance		7,020,373	4,440,396	3,176,330	3,031,254	3,419,282
Project Submissions:		2013	2014	2015	2016	2017
Number	Description	Ward				
PK-6421-15	Princeton Gate Park - Playground Replacement & Safety Surfacing	Ward 1		158,404		
PK-6438-15	Marco Park - Tennis Court Reconstruction	Ward 3		224,463		
PK-6461-15	Marco Park - Playground Replacement & Safety Surfacing	Ward 3		138,872		
PK-6464-15	Rosedale North Park - Basketball Court Reconstruction	Ward 5		73,321		
PK-6465-15	Dufferin District Park - Basketball Court Reconstruction	Ward 5		72,965		
PK-6466-15	Woodbridge Highlands Park - Basketball Court Reconstruction	Ward 2		74,244		
PK-6478-15	Maple Airport - Playground Surfacing and Accessible Swings	Ward 1		70,422		
BF-8357-16	Rainbow Creek Park - Electrical Cabinet Replacement	Ward 2			20,600	
BF-8358-16	Promenade Park - Electrical Cabinet Replacement	Ward 5			20,600	
PK-6323-16	Marita Payne Park - Basketball Court Reconstruction	Ward 5			72,965	
PK-6345-16	Conley South Park - Tennis Court Reconstruction	Ward 5			280,531	
PK-6380-16	9v9 and 11v11 Soccer Field Upgrades	City-Wide			136,514	
PK-6409-16	Glen Shields Park - Activity Centre Improvements	Ward 5			243,415	
PK-6418-16	Vaughan Mills Park - Playground Replacement & Safety Surfacing	Ward 2			201,602	
PK-6419-16	Almont Park - Playground Replacement & Safety Surfacing	Ward 2			118,984	
PK-6420-16	Fossil Hill Park - Playground Replacement & Safety Surfacing	Ward 3			122,643	
PK-6437-16	Giovanni Caboto Park - Tennis Court Reconstruction	Ward 3			224,463	
PK-6467-16	Comdel Park - Basketball Court Reconstruction	Ward 3			85,770	
PK-6468-16	Joseph Aaron Park - Basketball Court Reconstruction	Ward 5			95,601	
PK-6112-17	LeParc Park - Tennis Court Reconstruction	Ward 4				321,000
PK-6279-17	Reeves Park - Basketball Court Reconstruction	Ward 1				76,258
PK-6321-17	Alexandra Elisa Park - Basketball Court Reconstruction	Ward 2				84,194
PK-6327-17	Belair Way Park - Bocce Court Redevelopment	Ward 3				133,128
PK-6351-17	Jersey Creek Park - Playground Equipment (Swing)	Ward 3				36,460
PK-6360-17	Vellore Village Community Centre - Soccer Field Redevelopment	Ward 3				356,900
PK-6408-17	Concord Thornhill Regional Park - Playground Rubber Surfacing Replacement	Ward 5				151,438
PK-6412-17	911 Park Signage Program	City-Wide				98,717
PK-6440-17	York Hill District Park - Basketball Court Reconstruction	Ward 5				46,083
PK-6443-17	Maple Community Centre - Ball Diamond Irrigation	Ward 1				97,881

## Infrastructure - Parks Reserve Forecast

Forecasted Infrastructure		2013	2014	2015	2016	2017
Open balance, after commitments			7,020,373	4,440,396	3,176,330	3,031,254
	Parks Infrastructure	7,816,158				
	Commitments	(1,023,901)				
	Collections	678,058	449,749	1,452,049	1,796,755	2,975,824
	Expenses	(449,942)				
	Interest		71,185	47,309	38,556	40,065
	Project Submissions Forecast (Citywide)		(3,100,912)	(2,763,423)	(1,980,388)	(2,627,861)
Closing balance		7,020,373	4,440,396	3,176,330	3,031,254	3,419,282
Project Submissions:		2013	2014	2015	2016	2017
Number	Description	Ward				
PK-6459-17	Maple Lions Park - Playground Replacement & Safety Surfacing	Ward 1				129,286
PK-6460-17	Robert Watson Park - Playground Replacement & Safety Surfacing	Ward 3				129,840
PK-6462-17	Vellore Heritage Square - Playground Replacement & Safety Surfacing	Ward 3				100,837
PK-6470-17	Winding Lane Park - Basketball Court Reconstruction	Ward 5				42,370
PK-6471-17	Worth Park - Basketball Court Reconstruction	Ward 5				54,877
PK-6472-17	Rosedale Park North - Tennis Court Reconstruction	Ward 5				245,292
PK-6477-17	Wade Gate Park - Tennis Court Reconstruction	Ward 5				192,037
	Project Submissions		3,100,912	2,763,423	1,980,388	2,627,861
Parks Infrastructure Reserve			4,440,396	3,176,330	3,031,254	3,419,282

## Infrastructure - Roads Reserve Forecast

Forecasted Infrastructure			<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>
Open balance, after commitments				6,267,237	6,094,829	6,478,037	6,999,035
	Roads Infrastructure	7,146,087					
	Commitments	(1,247,271)					
	Collections	482,226	420,309	428,715	437,290	446,036	
	Expenses	(113,804)					
	Interest		76,783	78,092	83,709	89,497	
	Project Submissions		(669,500)	(123,600)	-	(124,630)	
Closing balance			6,267,237	6,094,829	6,478,037	6,999,035	7,409,938
Project Submissions:							
Number	Description	Ward					
EN-1904-14	Culvert Replacement - Merino Road	Ward 1	669,500				
EN-1923-15	Municipal Structure Inspection and Reporting	City-Wide		123,600			
EN-1996-17	Municipal Structure Inspection and Reporting	City-Wide					124,630
	Project Submissions		669,500	123,600	-	124,630	
Roads - Infrastructure Reserve Balance				6,094,829	6,478,037	6,999,035	7,409,938

## Tree Replacement Reserve Forecast

Forecasted Infrastructure			<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>
Open balance, after commitments				567,267	518,385	469,503	420,621
	Tree Replacement		628,051				
	Commitments		(36,835)				
	Collections		2,250				
	Expenses		(26,199)				
	Interest						
	Project Submissions			(48,882)	(48,882)	(48,882)	(48,882)
	Closing balance		567,267	518,385	469,503	420,621	371,739
Project Submissions:							
Number	Description	Ward					
PO-6700-13	Tree Planting Program-Regular	City-Wide		48,882	48,882	48,882	48,882
	Project Submissions			48,882	48,882	48,882	48,882
Tree Replacement Reserve Balance				518,385	469,503	420,621	371,739



## Infrastructure - Vehicles Reserve Forecast

Forecasted Infrastructure		2013	2014	2015	2016	2017
Open balance, after commitments			4,130,948	3,067,839	2,496,093	2,120,155
	Vehicles Infrastructure	5,151,619				
	Commitments	(1,091,388)				
	Contribution	231,280	387,478	391,196	394,989	398,858
	Expenses	(160,564)				
	Interest		44,713	34,559	28,672	24,017
	Project Submissions		(1,495,300)	(997,500)	(799,600)	(796,450)
	Forecast (Citywide)		-	-	-	-
Closing balance		4,130,948	3,067,839	2,496,093	2,120,155	1,746,580
Project Submissions:						
Name	Description	Ward				
FL-5486-14	RECREATION-Replace 882 with showmobile trailer	City-Wide	180,250			
FL-5412-14	PKS-Replace 1291,1469,1470 with sweeper attachments	City-Wide	27,800			
FL-5132-14	ENG SERVICES-Replace 1086 with 3/4 ton Cargo Van	City-Wide	36,100			
FL-5160-14	ENG SERVICES-Replace 1088 with 1/2 ton crew cab 4x2 pickup	City-Wide	30,900			
FL-5136-14	B & F - Replace 1155 with 3/4 ton Cargo Van	City-Wide	36,100			
FL-5150-14	PW-RDS-Replace 1151 with 2 ton dump truck	City-Wide	67,000			
FL-5156-14	B&F-Replace 1241 with 3/4 ton cargo van	City-Wide	36,100			
FL-5212-14	PW-RDS-Replace 1523 with 1/2 ton ext cab 4x4 pickup	City-Wide	30,900			
FL-5467-14	PW-WATER--Replace 1639 with 3/4 ton cargo van	City-Wide	36,100			
FL-5312-14	PKS-Replace 1059 with a 1/2 ton ext cab 4x2 pickup	City-Wide	27,800			
FL-5171-14	ENG SERVICES-Replace 1268 with 1/2 ton ext cab 4x2 pickup	City-Wide	27,800			
FL-5334-14	PKS - Replace 1144 with 3/4 ton crew cab pickup	City-Wide	36,100			
FL-5469-14	PW-WASTEWATER--Replace 1580 with 1 ton unicell van	City-Wide	44,300			
FL-5337-14	PKS-Replace 1279 with narrow sidewalk tractor with plow/salter	City-Wide	63,900			
FL-5338-14	PKS-Replace 1338 with narrow sidewalk tractor with plow/salter	City-Wide	63,900			
FL-5341-14	PKS-Replace 1472 with narrow sidewalk tractor with plow/salter	City-Wide	63,900			
FL-5226-14	PKS-Replace 1278 with narrow sidewalk tractor with plow/salter	City-Wide	63,900			
FL-5227-14	PKS-Replace 1281 with narrow sidewalk tractor with plow/salter	City-Wide	63,900			
FL-5340-14	PKS-Replace 1471 with narrow sidewalk tractor with plow/salter	City-Wide	63,900			
FL-5332-14	PKS- Replace 1439 with a 3/4 ton ext cab 4x4 pickup w/plow	City-Wide	43,300			
FL-5230-14	PKS-Replace 1335 with 10ft outfront rotary mower	City-Wide	46,350			

## Infrastructure - Vehicles Reserve Forecast

Forecasted Infrastructure		2013	2014	2015	2016	2017
Open balance, after commitments			4,130,948	3,067,839	2,496,093	2,120,155
	Vehicles Infrastructure	5,151,619				
	Commitments	(1,091,388)				
	Contribution	231,280	387,478	391,196	394,989	398,858
	Expenses	(160,564)				
	Interest		44,713	34,559	28,672	24,017
	Project Submissions		(1,495,300)	(997,500)	(799,600)	(796,450)
	Forecast (Citywide)		-	-	-	-
Closing balance		4,130,948	3,067,839	2,496,093	2,120,155	1,746,580
Project Submissions:						
Name	Description	Ward				
FL-5170-14	Bylaw Enforcement - Replace 1161 with 1/2 ton ext cab 4x4 Pickup	City-Wide	30,900			
FL-5346-14	PKS-Replace 1343,1590,1591,1592 with zero turn mowers	City-Wide	53,600			
FL-5342-14	PKS-Replace 1478 with 10' winged rotary mower	City-Wide	46,400			
FL-5343-14	PKS-Replace 1479 with 10' winged rotary mower	City-Wide	46,400			
FL-5344-14	PKS-Replace 1560 with 10' winged rotary mower	City-Wide	46,400			
FL-5229-14	PKS-Replace 1140 with 3/4 crew cab pickup	City-Wide	36,100			
FL-5152-14	PKS-Replace 1141 with 3/4 ton pickup	City-Wide	36,100			
FL-5228-14	PKS-Replace 1145 with 3/4 crew cab pickup	City-Wide	36,100			
FL-5153-14	PKS-FORESTRY/HORT-Replace 387,965,1054,1173,1174,1175,1194,1195,1466 with water t	City-Wide	29,700			
FL-5339-14	PKS-Replace 1438 with 3/4 ton ext cab 4x4 pickup w/plow	City-Wide	43,300			
FL-5158-15	BLDG STNDARDS-Replace 1332 with 1/2 ton ext cab 4x2 pickup	City-Wide		27,800		
FL-5301-15	B&F-Replace 1246 with 3/4 ton ext cab 4x4 pickup w/plow	City-Wide		43,300		
FL-5303-15	B&F-Replace 1320 with 3/4 ton cargo van	City-Wide		36,100		
FL-5335-15	PKS - Replace 1287 with 3/4 ton crew cab pickup	City-Wide		36,100		
FL-5422-15	PW-RDS-Replace 1209 with tandem dump truck	City-Wide		309,000		
FL-5315-15	PKS-Replace 1374,1375 with a 16' rotary mower	City-Wide		82,400		
FL-5320-15	PKS- Replace 1146 with a 3/4 ton crew cab pickup	City-Wide		36,100		
FL-5352-15	PKS-Replace 1607 with 16' outfront mower	City-Wide		82,400		
FL-5365-15	FLT-Replace 1138 with Hybrid sedan	City-Wide		30,900		
FL-5354-15	PKS-Replace 1707,1708,1714 with zero turn mowers	City-Wide		40,200		
FL-5323-15	PKS-Replace 1371 with 3/4 ton crew cab pickup	City-Wide		36,100		
FL-5487-15	BYLAW-Replace 1509 with sedan	City-Wide		30,900		
FL-5204-15	ENG DEV TRANSP- Replace 1365 with 1/2 ton ext cab 4x2 pickup	City-Wide		27,800		
FL-5232-15	ENG SERVICES-Replace 1366 with 1/2 ton ext cab 4x2 pickup	City-Wide		27,800		
FL-5157-15	BYLAW- Replace 1160 with 1/2 ton ext cab 4x4 pickup	City-Wide		30,900		

## Infrastructure - Vehicles Reserve Forecast

Forecasted Infrastructure		2013	2014	2015	2016	2017
Open balance, after commitments			4,130,948	3,067,839	2,496,093	2,120,155
	Vehicles Infrastructure	5,151,619				
	Commitments	(1,091,388)				
	Contribution	231,280	387,478	391,196	394,989	398,858
	Expenses	(160,564)				
	Interest		44,713	34,559	28,672	24,017
	Project Submissions		(1,495,300)	(997,500)	(799,600)	(796,450)
	Forecast (Citywide)		-	-	-	-
Closing balance		4,130,948	3,067,839	2,496,093	2,120,155	1,746,580
Project Submissions:						
Name	Description	Ward				
FL-5169-15	BYLAW-Replace 1207 with 1/2 ext cab 4x4 pickup	City-Wide		30,900		
FL-5205-15	ENG DEV TRANSP-Replace 1270 with 1/2 ton ext cab 4x2 pickup	City-Wide		27,800		
FL-5201-15	BYLAW-Replace 1276 with transit van	City-Wide		30,900		
FL-5249-15	PKS-FORESTRY-Replace 1346 with 1/2 ton ext cab 4x4 pickup	City-Wide		30,100		
FL-5392-16	PKS-Replace 1444 with 3/4 ton crew cab pickup	City-Wide			36,100	
FL-5468-16	PW-WATER-Replace 1563 with 3/4 ton cargo van	City-Wide			36,100	
FL-5361-16	PKS-Replace 1565,1566 with 16' outfront mower	City-Wide			82,400	
FL-5478-16	PW-WASTEWATER-Replace 1731 with 3/4 ton 4x4 ext cab pickup with plow	City-Wide			43,300	
FL-5421-16	PW-RDS-Replace 1344 with Regenerative street sweeper	City-Wide			288,400	
FL-5243-16	PW-WATER-Replace 1562 with 3/4 ton van	City-Wide			36,100	
FL-5242-16	PW-WATER-Replace 1554 with 3/4 ton cargo van	City-Wide			36,100	
FL-5353-16	PKS-Replace 1608 with 16' outfront mower	City-Wide			82,400	
FL-5331-16	PKS-DEV-Replace 1368 with 1/2 ton crew cab 4x4 w/short box pickup	City-Wide			27,800	
FL-5488-16	BYLAW-Replace 1684 with smart car	City-Wide			25,800	
FL-5489-16	BYLAW-Replace 1685 with smart car	City-Wide			25,800	
FL-5211-16	PW-RDS-Replace 1370 with 1/2 ton ext cab 4x4 pickup	City-Wide			30,900	
FL-5300-16	ENG DEV TRANSP-Replace 1364 with 1/2 ton ext cab 4x2 pickup	City-Wide			27,800	
FL-5202-16	BYLAW-Replace 1179 with tandem axle trailer & crane	City-Wide			20,600	
FL-5431-17	PW-RDS-Replace 1702 with service body sign truck with sliding platform	City-Wide				92,700
FL-5348-17	PKS-Replace 1511 with narrow sidewalk tractor with plow/saltspreader	City-Wide				63,900
FL-5349-17	PKS-Replace 1512 with narrow sidewalk tractor with plow/saltspreader	City-Wide				63,900
FL-5436-17	B&F-Replace 1670 with 3/4 ton cargo van	City-Wide				36,100
FL-5350-17	PKS-Replace 1513 with narrow sidewalk tractor with plow/saltspreader	City-Wide				63,900
FL-5333-17	PKS-HORT- Replace 1352 with 1 ton reg. cab 4x4 dump truck	City-Wide				27,800
FL-5426-17	PW-RDS-Replace 1373 with Regenerative street sweeper	City-Wide				288,400

## Infrastructure - Vehicles Reserve Forecast

Forecasted Infrastructure		2013	2014	2015	2016	2017
Open balance, after commitments			4,130,948	3,067,839	2,496,093	2,120,155
	Vehicles Infrastructure	5,151,619				
	Commitments	(1,091,388)				
	Contribution	231,280	387,478	391,196	394,989	398,858
	Expenses	(160,564)				
	Interest		44,713	34,559	28,672	24,017
	Project Submissions		(1,495,300)	(997,500)	(799,600)	(796,450)
	Forecast (Citywide)		-	-	-	-
Closing balance		4,130,948	3,067,839	2,496,093	2,120,155	1,746,580
Project Submissions:						
Name	Description	Ward				
FL-5318-17	RECREATION-Replace 1148 with 7 seater mini van with stow-n-go seats	City-Wide				25,800
FL-5330-17	FLEET MGMT-Replace 1157 with 1/2 ton ext cab 4x4 pickup	City-Wide				30,900
FL-5319-17	PKS-Replace 1286 with a 2 ton crew cab 4x4 dump truck	City-Wide				66,950
FL-5466-17	PW-WATER--Replace 1665 with 3/4 ton cargo van	City-Wide				36,100
Project Submissions			1,495,300	997,500	799,600	796,450
			3,067,839	2,496,093	2,120,155	1,746,580

## Infrastructure - Uplands Reserve Forecast

Forecasted Infrastructure			<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>
Open balance, after commitments				(374,633)	(295,798)	(883,857)	(811,386)
	<b>Uplands Infrastructure</b>		(202,267)				
	Commitments		(122,604)				
	<b>Collections</b>		<b>109,088</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>
	<b>Expenses</b>		(158,851)				
	<b>Interest</b>			<b>(4,164)</b>	<b>(7,327)</b>	<b>(10,529)</b>	<b>(9,624)</b>
	<b>Project Submissions</b>			<b>(67,000)</b>	<b>(730,732)</b>	<b>(67,000)</b>	<b>(67,000)</b>
<b>Closing balance</b>			<b>(374,633)</b>	<b>(295,798)</b>	<b>(883,857)</b>	<b>(811,386)</b>	<b>(738,010)</b>
<b>Project Submissions:</b>				<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>
<b>Number</b>	<b>Description</b>	<b>Ward</b>					
PK-6370-14	Uplands Golf & Ski Centre - Irrigation/Snow Making Water Systems	Ward 5			663,732		
BF-8367-13	Uplands Golf & Ski Centre, Buildings General Capital	Ward 5		67,000	67,000	67,000	67,000
BF-8391-23	Uplands Club House - Golf Cart Storage Building	Ward 5					
	<b>Project Submissions</b>			<b>67,000</b>	<b>730,732</b>	<b>67,000</b>	<b>67,000</b>
<b>Uplands - Infrastructure Reserve Balance</b>				<b>(295,798)</b>	<b>(883,857)</b>	<b>(811,386)</b>	<b>(738,010)</b>

## Gas Tax Forecast

Forecasted: Gas Tax		2013	2014	2015	2016	2017
	Gas Tax	14,363,918	8,215,211	4,677,187	3,761,879	3,230,674
	Commitments	(12,958,436)				
	Collections	7,465,019	7,327,215	7,327,215	7,327,215	7,327,215
	Expenses	(655,289)				
	Interest		80,077	52,417	43,432	42,756
	Project Submissions		(10,945,316)	(8,294,940)	(7,901,852)	(6,947,525)
	Under/(Over) Submissions	8,215,211	4,677,187	3,761,879	3,230,674	3,653,121
<b>Project Submissions</b>						
Number	Description	Ward				
BF-8359-14	Chancellor District Park - Walkway Lighting Replacement	Ward 3	52,000			
BF-8360-14	Alexandria Elisa Park Walkway Lighting Replacement	Ward 2	32,000			
BF-8361-14	Beverley Glen Park Walkway Lighting Replacement	Ward 5	30,000			
BF-8376-14	Giovanni Caboto Park - Walkway Lighting Replacement	Ward 3	30,000			
BF-8377-14	Robert Watson Park - Walkway Lighting Replacement	Ward 1	32,000			
BF-8386-14	Reeves Park - Walkway Lighting Replacement	Ward 1	32,000			
BF-8445-14	Consulting Services-Roofing	City-Wide	30,000			
DT-7131-14	Clark Avenue West Cycle Facility Design and Construction	Ward 5	327,000			
EN-1879-14	Storm Water Management Facility for Gallanough Park	Ward 5	1,000,000			
EN-1889-13	Bridge Replacement/ Rehabilitation Environmental Assessment - KingVaughan Road	Ward 1	150,000		500,000	
EN-1940-13	2014 Pavement Management Program - Phase 1	Ward 1	3,729,000			
EN-1958-13	Corporate Asset Management	City-Wide	2,620,320			
PK-6381-14	Al Palladini Community Centre - Landscape and Pedestrian Improvements	Ward 2	61,002			
PK-6384-13	Uplands Golf and Ski Centre - Hiking Trail/Pathways Improvements	Ward 5	91,650	91,650	91,650	91,650
PK-6388-14	Pedestrian Bridge Repairs and Replacement	City-Wide	247,250			
PK-6475-14	Maple Airport Open Space - Bridge Replacement	Ward 1	97,852			
PK-6480-14	Pinegrove Pedestrian Bridge Replacement	Ward 2	183,242			
PW-2035-11	Curb and Sidewalk Repair & Replacement	City-Wide	1,600,000	1,700,000	1,800,000	1,900,000
PW-2068-14	Weston/400 & Industrial Park (Dry) Pond	Ward 4	225,000			
PW-2069-14	Four Valley Pond. Storm Water Management Pond #68	Ward 4	300,000			
PW-2070-14	English Daisy Court (Dry) Pond. Storm Water Management Pond #114	Ward 4	75,000			
EN-1886-15	Bridge Rehabilitation - Humber Bridge Trail	Ward 1		800,000		
EN-1888-13	Bridge Rehabilitation - Glen Shields Avenue	Ward 5		500,000		
EN-1912-14	2015 Pavement Management Program - Phase 1	Ward 2, Ward 3, Ward 4		2,544,659		
EN-1950-13	Clarence Street Slope Stabilization - Phase 2	Ward 2		500,000		
PK-6373-15	Pedestrian & Bicycle Master Plan (Off Road System) - Construction	Ward 2		460,000		
PK-6405-15	Don and Humber River System Trail Signage (2015)	Ward 1, Ward 2, Ward 4, Ward 5		108,905		
PK-6474-15	Keffer Marsh - Bridge Replacement	Ward 4		89,726		
PW-2058-13	LED Streetlight Conversion	City-Wide		1,500,000	1,500,000	1,500,000
EN-1917-15	2016 Pavement Management Program - Phase 1	Ward 1, Ward 2, Ward 3			2,782,000	

## Gas Tax Forecast

### Forecasted: Gas Tax

		<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>
<b>Gas Tax</b>		14,363,918	8,215,211	4,677,187	3,761,879	3,230,674
<b>Commitments</b>		(12,958,436)				
<b>Collections</b>		7,465,019	7,327,215	7,327,215	7,327,215	7,327,215
<b>Expenses</b>		(655,289)				
<b>Interest</b>			80,077	52,417	43,432	42,756
<b>Project Submissions</b>			(10,945,316)	(8,294,940)	(7,901,852)	(6,947,525)
<b>Under/(Over) Submissions</b>		8,215,211	4,677,187	3,761,879	3,230,674	3,653,121
<b>Project Submissions</b>						
EN-1986-16	Sidewalk on Basaltic Road and Planchet Road - Langstaff Rd to Cul-de-sac/ 220 Basaltic Road	Ward 4			228,800	
PK-6406-16	Pedestrian and Bicycle Master Plan (off road system) Design and Construction	City-Wide			593,400	
PK-6441-16	York Hill District Park - Hardscape and Walkway Replacement	City-Wide			406,002	
EN-1974-16	2017 Pavement Management Program - Phase 1	Ward 2, Ward 3				2,818,200
PK-6404-17	Glen Shields Park - Pathway Lighting	Ward 5				269,675
PK-6422-17	Pedestrian and Bicycle Master Plan (off road system) Design and Construction	City-Wide				368,000
<b>Submissions</b>			10,945,316	8,294,940	7,901,852	6,947,525
<b>Funds Remaining</b>			<b>4,677,187</b>	<b>3,761,879</b>	<b>3,230,674</b>	<b>3,653,121</b>

## Funding Source: Debenture Financing

### Forecasted: Debenture Financing

			2013	2014	2015	2016	2017
Debenture Financing - Budget				9,245,225	9,245,225	9,245,225	9,245,225
Project Submissions				(6,429,490)	(12,329,544)	(31,050,705)	(74,884,151)
Under/(Over) Submissions				2,815,735	(3,084,319)	(21,805,480)	(65,638,926)
Project Submissions:				2014	2015	2016	2017
Number	Description	Ward					
EN-1912-14	2015 Pavement Management Program - Phase 1	Ward 2, Ward 3, Ward 4	51,500	863,211			
EN-1913-14	2015 Pavement Management Program - Phase 2	Ward 1, Ward 5	51,500	3,450,500			
EN-1914-14	2015 Road Rehabilitation and Watermain Replacement - Phase 1	Ward 1	40,170	805,888			
EN-1915-14	2015 Road Rehabilitation and Watermain Replacement - Phase 2	Ward 3	39,140	510,084			
EN-1941-13	2014 Pavement Management Program - Phase 2	Ward 5	2,900,000				
EN-1942-13	2014 Road Rehabilitation and Watermain Replacement - Phase 1	Ward 2	2,337,770				
EN-1943-13	2014 Road Rehabilitation and Watermain Replacement - Phase 2	Ward 5	824,010				
EN-1987-14	Retaining Wall Conditional Assessment on Royalpark Way	Ward 2	128,750				
EN-1988-14	Culvert Rehabilitation on Balwin Avenue - Additional Creek Rehabilitation	Ward 4	56,650				
DT-7120-13	Black Creek Renewal	Ward 4		2,040,000	13,796,739	13,796,739	
DT-7121-13	Vaughan Metropolitan Centre NE Storm Water Management Pond	Ward 4		2,284,250	2,284,250		
EN-1916-15	2015 Road Rehabilitation and Watermain Replacement - Phase 3	Ward 3		92,700	1,296,263		
EN-1917-15	2016 Pavement Management Program - Phase 1	Ward 1, Ward 2, Ward 3		51,500			
EN-1918-15	2016 Pavement Management Program - Phase 2	Ward 1, Ward 4		51,500	2,826,320		
EN-1919-15	2016 Pavement Management Program - Phase 3	Ward 1, Ward 2		51,500	2,243,340		
EN-1920-15	2016 Road Rehabilitation and Watermain Replacement - Phase 1	Ward 2		86,108	1,301,226		
EN-1921-15	2016 Road Rehabilitation and Watermain Replacement - Phase 2	Ward 4		69,525	875,331		
EN-1944-13	2014 Road Rehabilitation and Watermain Replacement - Phase 3	Ward 2		214,240			
EN-1992-15	Railway Crossing Improvements - CPR crossing at Huntington Road	Ward 1		402,215			
EN-1993-14	Bridge Rehabilitation - Willis Road	Ward 2		1,356,323			
EN-1974-16	2017 Pavement Management Program - Phase 1	Ward 2, Ward 3			56,650		
EN-1975-16	2017 Pavement Management Program - Phase 2	Ward 1, Ward 4, Ward 5			56,650	4,305,400	
EN-1976-16	2017 Road Rehabilitation and Watermain Replacement - Phase 1	Ward 1			195,000	4,425,872	
EN-1977-16	2017 Road Rehabilitation and Watermain Replacement - Phase 2	Ward 1			27,985	315,392	
PW-1972-16	Public Works and Parks Operations Yard Expansion and Upgrade Strategy	Ward 2			6,090,951	31,069,948	
BF-8387-17	City Hall Public Square/Underground Parking Structure/Outdoor Rink	Ward 1				20,970,800	
Project Submission				6,429,490	12,329,544	31,050,705	74,884,151



## Other - Municipal Roads Infrastructure Grant

Forecasted Infrastructure			<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>
<b>Open balance, after commitments</b>				694,736	529,736	342,415	342,415	342,415
	<b>Municipal Roads Infrastructure</b>	764,669						
	Commitments	(76,809)						
	<b>Collections</b>	7,193						
	<b>Expenses</b>	(318)						
	<b>Interest</b>							2,155
	<b>Project Submissions</b>			(165,000)	(187,321)	-	-	(340,000)
	<b>Closing balance</b>		694,736	529,736	342,415	342,415	342,415	4,570
<b>Project Submissions:</b>								
<b>Number</b>	<b>Description</b>	<b>Ward</b>						
EN-1883-18	Right Turning Lane - Willis Road and Pine Valley Drive	Ward 3						340,000
EN-1993-14	Bridge Rehabilitation - Willis Road	Ward 2		165,000	187,321			
	<b>Project Submissions</b>			165,000	187,321	-	-	340,000
				529,736	342,415	342,415	342,415	4,570

## Other - Investing in Ontario Grant

Forecasted Infrastructure		2013	2014	2015	2016	2017	2018
Open balance, after commitments			1,997,308	1,135,408	929,047	357,447	313,447
	Investing in Ontario	2,019,653					
	Commitments	(41,233)					
	Collections	19,003					
	Expenses	(115)					
	Interest						2,522
	Project Submissions		(861,900)	(206,361)	(571,600)	(44,000)	(223,300)
Closing balance		1,997,308	1,135,408	929,047	357,447	313,447	92,669
Project Submissions:							
Number	Description	Ward					
EN-1837-14	Walkway Lighting - Mountbatten Road	Ward 5	30,000				
EN-1864-14	Walkway Lighting - Aberdeen Avenue and Andrea Lane	Ward 3	30,000				
EN-1981-14	Sidewalk & Street Lighting on Bathurst Street - Teston Rd to Woodland Acres Cres	Ward 1	129,800				
EN-1994-14	Bridge Rehabilitation - North Johnson District Park	Ward 2	72,600		336,600		
EN-1995-14	Storm Water Management Improvements for Franklin Avenue	Ward 5	599,500				
EN-1982-15	Sidewalk on Old Weston Road - Steeles Avenue West to Weston Road	Ward 3		55,000			
EN-1993-14	Bridge Rehabilitation - Willis Road	Ward 2		151,361			
EN-1951-16	Sidewalk Upgrade on Jane Street - north of Teston Road	Ward 1			100,000		
EN-1952-16	Sidewalk Upgrade on Nashville Road - west of Klein's Circle	Ward 1			135,000		
EN-1985-17	Sidewalk on Doney Crescent - Keele Street to Cul-de-sac	Ward 4				44,000	223,300
Project Submissions			861,900	206,361	571,600	44,000	223,300
			1,135,408	929,047	357,447	313,447	92,669

## Other - Water Reserve Forecast

Forecasted Infrastructure		2013	2014	2015	2016	2017
Open balance, after commitments			31,988,332	31,063,941	30,101,989	26,444,669
	Water Reserve	33,525,812				
	Commitments	(6,553,321)				
	Collections	49,811,810	49,811,810	53,267,300	57,978,800	63,537,900
	Expenses	(44,795,969)	(47,119,780)	(50,309,570)	(53,630,180)	(53,630,180)
	Interest		391,629	379,913	351,221	361,923
	Project Submissions		(4,008,050)	(4,299,594)	(8,357,162)	(4,889,381)
Closing balance		31,988,332	31,063,941	30,101,989	26,444,669	31,824,931
Project Submissions:			2014	2015	2016	2017
Number	Description	Ward	Dept Rank			
EN-1914-14	2015 Road Rehabilitation and Watermain Replacement - Phase 1	Ward 1	8	37,080	743,897	
EN-1915-14	2015 Road Rehabilitation and Watermain Replacement - Phase 2	Ward 3	9	166,860	2,174,570	
EN-1942-13	2014 Road Rehabilitation and Watermain Replacement - Phase 1	Ward 2	3	1,370,230		
EN-1943-13	2014 Road Rehabilitation and Watermain Replacement - Phase 2	Ward 5	4	2,227,880		
PW-2063-13	ICI Water Meter Replacement Program	City-Wide	4	206,000	206,000	206,000
EN-1916-15	2015 Road Rehabilitation and Watermain Replacement - Phase 3	Ward 3	1		216,300	3,024,613
EN-1920-15	2016 Road Rehabilitation and Watermain Replacement - Phase 1	Ward 2	4		140,492	2,123,052
EN-1921-15	2016 Road Rehabilitation and Watermain Replacement - Phase 2	Ward 4	5		208,575	2,625,992
EN-1944-13	2014 Road Rehabilitation and Watermain Replacement - Phase 3	Ward 2	5		609,760	
EN-1976-16	2017 Road Rehabilitation and Watermain Replacement - Phase 1	Ward 1	8			258,200
EN-1977-16	2017 Road Rehabilitation and Watermain Replacement - Phase 2	Ward 1	9			119,305
	Project Submissions			4,008,050	4,299,594	8,357,162
				4,889,381		
				31,063,941	30,101,989	26,444,669
				31,824,931		

## Other - Recreation Land (CIL)

Forecasted Infrastructure		<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>
Open balance, after commitments			42,444,397	41,924,628	41,374,212	40,795,785
	Recreation Land (CIL)	38,623,969				
	Commitments	(1,743,864)				
	Collections	5,661,661				
	Expenses	(97,369)	(776,000)	(800,000)	(821,000)	(840,000)
	Interest		524,031	517,384	510,373	503,024
	Project Submissions		(267,800)	(267,800)	(267,800)	(267,800)
Closing balance		42,444,397	41,924,628	41,374,212	40,795,785	40,191,008
Project Submissions:						
Number	Description	Ward	Dept Rank			
RL-0005-13	Land Acquisition Fees	City-Wide	1	267,800	267,800	267,800
	Project Submissions			267,800	267,800	267,800
				41,924,628	41,374,212	40,795,785
				41,924,628	41,374,212	40,191,008

## Other - Building Standards Reserve

Forecasted Infrastructure		<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>
Open balance, after commitments			14,446,021	11,420,935	9,025,934	6,670,427
	Building Standards Reserve	17,048,643				
	Commitments	(695,250)				
	Collections	154,039				
	Expenses	(2,061,412)	(2,645,000)	(2,522,000)	(2,453,000)	(2,441,000)
	Interest		160,664	126,999	97,493	68,124
	Project Submissions		(540,750)	-	-	-
Closing balance		14,446,021	11,420,935	9,025,934	6,670,427	4,297,551
Project Submissions:						
Number	Description	Ward	Dept Rank			
BS-1003-11	Building Department Computer System Upgrades	City-Wide	1	540,750		
	Project Submissions			540,750	-	-
				11,420,935	9,025,934	6,670,427
						4,297,551

### Other - Misc. Funding Sources

				2014	2015	2016	2017
<b>Project Submissions:</b>							
Number	Description	Ward	Dept Rank				
<b>Other Recoveries:</b>							
BY-2523-14	Vehicles Lease Buyout	City-Wide		30,000			
Lease payment savings in the operating budget to offset capital costs							
<b>Project Submissions</b>				<b>30,000</b>	-	-	-
<b>Shared Costs:</b>							
BF-8459-14	Woodbridge Soccer/Villa Giardino-Asphalt Paving	Ward 2	19	29,613			
25% of project costs to be recovered from the Tenant							
<b>Project Submissions</b>				<b>29,613</b>	-	-	-

## Funding Source: Capital From Taxation

### Forecasted: Capital From Taxaion

	2014	2015	2016	2017
<b>Capitl From Taxation - Budget</b>	6,521,623	6,647,401	6,780,349	6,915,956
<b>Project Submissions</b>	(6,508,794)	(6,314,454)	(8,001,110)	(6,950,405)
	(12,829)	(12,829)	(12,829)	(12,829)
<b>Under/(Over) Submissions</b>	0	320,118	(1,233,590)	(47,278)

### Project Submissions:

Project Type	Project #	Project Description	Region	2014	2015	2016	2017
Legal and Regulatory	PW-2057-14	Dome Doors	City-Wide	38,625	38,625		
	BY-2518-13	Animal Shelter Lease Hold Improvements	City-Wide	75,100	75,100		
	BY-9534-14	ANIMAL SHELTER CAGING RETROFIT	Ward 3	51,500			
	PW-2061-14	Woodbridge Yard Humber River Rehabilitation	Ward 2	195,700			
	LI-4548-15	AODA Compliant Circulation Desk & Sorting Machine- Pierre BertonResource Library	Ward 2		120,000		
	PK-6412-17	911 Park Signage Program	City-Wide				98,717
<b>Legal and Regulatory Total</b>				<b>360,925</b>	<b>233,725</b>		<b>98,717</b>
Health & Safety	BF-8363-14	East District Park - Works Yard Dumping Ramp	Ward 4	36,100			
	BF-8364-14	Woodbridge Yard - Works Yard Dumping Ramp	Ward 2	36,100			
	PO-6749-14	No Smoking By-Law Signs	City-Wide	54,075			
	EN-1867-17	Pedestrian Crossing Enhancement Program - Pavement Marking	City-Wide				206,000
<b>Health &amp; Safety Total</b>				<b>126,275</b>			<b>206,000</b>
Growth Co-Funding	DP-9528-14	City of Vaughan City-Wide Urban Design Study	City-Wide	20,000			
	DP-9538-14	VMC Urban Design Guidelines (Playbook) Based on Policies of SecondaryPlan	City-Wide	15,000			
	FL-5245-14	PKS-FORESTRY-1 new 1/2 ton ext cab 4x2 pickup	City-Wide	3,090			
	FL-5298-14	BYLAW-1 new 1/2 ton ext cab 4x4 pickup	City-Wide	3,100			
	FL-5299-14	BYLAW-1 new 1/2 ton ext cab 4x4 pickup	City-Wide	3,100			
	FL-5438-14	PKS- 1 new 3/4 ton crew cab pickup	City-Wide	3,600			
	FL-5439-14	PKS-new 3/4 ton crew cab pickup	City-Wide	3,600			
	FL-5441-14	PKS-8 new snow blower attachments	City-Wide	8,200			
	FL-5442-14	PKS-1 new 16' outfront mower	City-Wide	8,800			
	FL-5443-14	PKS-1 new 16' outfront mower	City-Wide	8,800			
	FL-5444-14	PKS- 1 new landscape trailer	City-Wide	2,100			
	FL-5445-14	PKS- 1 new landscape trailer	City-Wide	2,100			
	FL-5446-14	PKS- 1 new landscape trailer	City-Wide	2,100			
	FL-5447-14	PKS- 1 new dump trailer	City-Wide	2,600			
	FL-5448-14	PKS- 1 new dump trailer	City-Wide	2,600			
	FL-5449-14	PKS- 1 new dump trailer	City-Wide	2,600			
	FL-5450-14	PKS- 1 new dump trailer	City-Wide	2,600			
	FL-5451-14	PKS- 1 new narrow sidewalk tractor with plow/salter/ blower/sweeperattachments	City-Wide	8,500			
	FL-5460-14	PKS-Additional Small Equipment	City-Wide	2,100			
	FL-5461-14	PW-RDS-1 new crash truck assembly	City-Wide	3,100			
	FL-5462-14	PW-RDS-1 new crash truck assembly	City-Wide	3,100			
	FL-5463-14	PW-RDS-1 new 2 ton 4x4 dump truck	City-Wide	6,700			
	FL-5464-14	PW-RDS-1 new 3/4 ton 4x4 ext cab pickup with plow/arrow board/saltspreader	City-Wide	5,700			
	FL-5465-14	PW-WASTEWATER-1 new utility vehicle special equipment	City-Wide	3,100			
	FL-5499-14	PKS- 1 new narrow sidewalk tractor with plow/salter/ blower/sweeperattachments	City-Wide	8,500			
	LI-4508-13	Civic Centre Resource Library-Resource Material	City-Wide	24,430			

## Funding Source: Capital From Taxation

### Forecasted: Capital From Taxaion

	2014	2015	2016	2017
<b>Capitla From Taxation - Budget</b>	6,521,623	6,647,401	6,780,349	6,915,956
<b>Project Submissions</b>	(6,508,794)	(6,314,454)	(8,001,110)	(6,950,405)
	(12,829)	(12,829)	(12,829)	(12,829)
<b>Under/(Over) Submissions</b>	0	320,118	(1,233,590)	(47,278)

### Project Submissions:

Project Type	Project #	Project Description	Region	2014	2015	2016	2017
	LI-4511-14	Civic Centre Library-Communications & Hardware	City-Wide	75,600			
	LI-4530-14	Civic Centre Resource Library	Ward 1	126,000			
	LI-4539-14	Vellore Village South BL 39 - Consulting/Design/Construction	Ward 3	32,700		351,583	
	LI-4543-13	Vellore Village South BL 39 - Land	Ward 3	38,900			
	PK-6365-14	UV1-D4 - Block 40 District Park Development	Ward 3	39,212	356,466		
	PK-6415-14	61W-N1 - Block 61 Neighbourhood Park Design and Construction	Ward 1	116,277			
	PK-6431-14	61E-N1 - Block 61 Neighbourhood Park Design and Construction	Ward 1	89,267			
	PK-6452-14	UV1-LP1 - Block 40 Greenway Design and Construction	Ward 3	53,334			
	PW-2054-14	Environmental Assessment for a new works yard - west portion of theCity	Ward 2	18,025			
	BF-8378-15	Carrville Community Centre	Ward 4		436,232	3,926,088	
	DP-9526-15	Yonge Street / Steeles Corridor Urban Design Streetscape & Open SpaceMasterplan	Ward 5		18,000		
	DP-9529-13	Design Review Panel Administration	City-Wide		206		
	DP-9536-15	Building Pedestrian Level Wind Study Impact-Software	City-Wide		5,000		
	FL-5453-15	PKS-1 new narrow sidewalk tractor with plow/salter/blower/sweeper attachments	City-Wide		8,500		
	FL-5454-15	PKS-1 new narrow sidewalk tractor with plow/salter/blower/sweeper attachments	City-Wide		8,500		
	LI-4521-15	Carrville BI 11 Land	Ward 1		38,900		
	LI-4540-15	Vellore Village South BL39 - Resource Materials	Ward 3		38,625	38,625	
	PK-6305-15	Maple Valley Plan - North Maple Regional Park Phase I (A) Construction	Ward 1		720,999		
	PK-6394-15	UV2-D2 - Block 11 District Park w/CC - Park Design & Construction	Ward 4		14,843		134,934
	PK-6399-15	UV1-S2 - Block 33 Urban Square Design and Construction	Ward 3		29,754		
	PK-6400-15	UV1-S3 - Block 33 Urban Square Design and Construction	Ward 3		29,754		
	PK-6403-15	MacMillian Farm - Design and Construction	Ward 4		48,796		
	PK-6455-15	UV2-N19 - Block 12 Neighbourhood Park Design and Construction	Ward 4		154,221		
	FR-3582-16	Reposition Stn 74 Kleinburg Build and Design	Ward 1			850,206	
	LI-4516-16	Carrville Block 11- Resource Material	Ward 4			38,600	38,600
	LI-4522-16	Carrville BL11 - Consulting Design/Construction	Ward 4			35,300	372,842
	LI-4541-16	Vellore Village South BL 36 - Furniture and Equipment	Ward 3			26,200	
	LI-4542-16	Vellore Village South BL39 - Communications and Hardware	Ward 3			15,700	
	PK-6346-16	Maple Valley Plan - North Maple Regional Park Phase I(B)	Ward 1			617,999	
	DP-9525-17	Vaughan Mills Urban Design Streetscape & Open Space Master Plan	Ward 4				13,000
	FL-5440-17	PKS-4 new salt supply systems	City-Wide				2,700
	FL-5455-17	PKS-1 new narrow sidewalk tractor with plow/salter/blower/sweeper attachments	City-Wide				8,500
	FL-5456-17	PKS-1 new narrow sidewalk tractor with plow/salter/blower/sweeper attachments	City-Wide				8,500
	FL-5457-17	PKS-1 new narrow sidewalk tractor with plow/salter/blower/sweeper attachments	City-Wide				8,500
	FL-5458-17	PKS-1 new narrow sidewalk tractor with plow/salter/blower/sweeper attachments	City-Wide				8,500
	LI-4518-17	Carrville BL11 - Furniture and Equipment	Ward 4				26,250
	LI-4524-17	Carrville Community Library - Communications and Hardware	Ward 1				15,750
	LI-4525-17	Vellore Village Community Library	Ward 3				35,300



## Funding Source: Capital From Taxation

### Forecasted: Capital From Taxaion

	2014	2015	2016	2017
<b>Capitla From Taxation - Budget</b>	6,521,623	6,647,401	6,780,349	6,915,956
<b>Project Submissions</b>	(6,508,794)	(6,314,454)	(8,001,110)	(6,950,405)
	(12,829)	(12,829)	(12,829)	(12,829)
<b>Under/(Over) Submissions</b>	0	320,118	(1,233,590)	(47,278)

### Project Submissions:

Project Type	Project #	Project Description	Region	2014	2015	2016	2017
	LI-4526-17	Vellore Village Community Library - Land	Ward 3				38,900
	LI-4546-13	Vellore Villiage Community Library - Resource Materials	Ward 3				38,625
	PK-6287-17	UV2-D1 - Block 18 District Park Development	Ward 4				68,873
	PK-6308-17	UV1-N25 - Block 40 Neighbourhood Park Design & Construction	Ward 3				120,103
	PK-6309-17	UV1-N28 - Block 40 Neighbourhood Park Design and Construction	Ward 3				62,591
	PK-6310-17	UV1-N29 - Block 47 Neighbourhood Park Design & Construction	Ward 1				129,597
	PK-6347-17	LP-N6 Block 12 Linear Park	Ward 1				15,440
	PK-6348-17	LP-N9 Block 12 Linear Park	Ward 1				17,828
	PK-6397-13	VMC23-2 - Vaughan Metropolitan Centre Black Creek Park Design andConstruction	Ward 4				62,002
	PK-6398-17	VMC30-6 - Block 30 Urban Square Design and Construction	Ward 4				55,660
	PK-6401-17	61W-N2 - Block 61 Neighbourhood Park Design and Construction	Ward 1				52,094
	PK-6402-17	61W-S7 - Block 61 Urban Square Design and Construction	Ward 1				29,756
	PK-6414-17	UV1-S1 - Block 40 Urban Square Design and Construction	Ward 3				57,096
	PK-6424-17	61W-N3 - Block 61 Neighbourhood Park Design and Construction	Ward 1				63,903
	PK-6425-17	61W-G8 - Block 61 Greenway Park Design and Construction	Ward 1				74,626
	PK-6426-17	CC11-P2 - Block 11 Carville Centre Parkette Design and Construction	Ward 4				18,640
	PK-6427-17	Hayhoe Mills Park - Design & Construction	Ward 2				42,946
	PK-6428-17	VMC29-1 - Block 29 Neighbourhood Park Design and Construction	Ward 4				60,864
	PK-6429-17	VMC29-10 - Block 29 Urban Square Design and Construction	Ward 4				36,276
	PK-6430-17	VMC30-7 -Block 30 Vaughan Metropolitan Centre Park Design and Construction	Ward 4				116,719
	PK-6432-17	61E-P4 - Block 61 Parkette Design and Construction	Ward 1				15,196
	PK-6433-17	Active Together Master Plan 5 year update	Ward 4				13,859
	PK-6445-17	KA-P4 Kipling Avenue Area Parkette	Ward 2				13,164
	PK-6446-17	KA-N1- Kipling Avenue area Neighbourhood Park Design and Construction	Ward 2				67,761
	PK-6447-17	KA-P2 Kipling Avenue Area Parkette	Ward 2				16,915
	PK-6448-17	KA-P3 Kipling Avenue Area Parkette	Ward 2				20,374
	PK-6449-17	VMC29-13 - Block 29 Park Design and Construction	Ward 4				185,084
	PK-6450-17	YS1-N2 - Block 1 Neighbourhood Park Design and Construction	Ward 5				85,175
	PK-6451-17	YS1-P1 Block 1 Parkette Design and Construction	Ward 5				17,950
	PK-6456-17	61W-N4 - Block 61 Neighbourhood Park Design and Construction	Ward 1				92,261
	PK-6457-17	UV1-N30 - Block 47 Neighbourhood Park Design and Construction	Ward 1				47,831
	PK-6458-17	Maple Valley Plan - North Maple Regional Park Phase 2 Construction	Ward 1				565,934
<b>Growth Co-Funding Total</b>				<b>748,535</b>	<b>1,908,796</b>	<b>5,900,301</b>	<b>2,977,419</b>
Technology Initiatives	AV-3020-14	Access Vaughan Phase II - Step D	City-Wide	50,500			
	EN-1851-14	Traffic Data Collection Inventory	City-Wide	329,600			
	IT-3020-14	Continuous Improvement - City Website (Vaughan Online)	City-Wide	154,500	154,500	154,500	154,500
	LI-4504-13	Library Technology Upgrade	City-Wide	140,000	140,000	140,000	140,000
	PO-6753-14	CTS Mobile Handheld Program	City-Wide	30,900	157,220	157,220	

## Funding Source: Capital From Taxation

### Forecasted: Capital From Taxaion

	2014	2015	2016	2017
<b>Capitl From Taxation - Budget</b>	6,521,623	6,647,401	6,780,349	6,915,956
<b>Project Submissions</b>	(6,508,794)	(6,314,454)	(8,001,110)	(6,950,405)
	(12,829)	(12,829)	(12,829)	(12,829)
<b>Under/(Over) Submissions</b>	0	320,118	(1,233,590)	(47,278)

### Project Submissions:

Project Type	Project #	Project Description	Region	2014	2015	2016	2017
	PW-2052-14	Road Patrol Hardware & Software	City-Wide	25,800			
	AV-9532-15	Access Vaughan Phase II - Step E	City-Wide		50,500		
	EN-1852-15	Drawing Index Enhancements	City-Wide		103,000		
	IT-2502-14	Electronic Document Management System	City-Wide		655,000	360,000	300,000
	FI-0073-17	New Property Tax System	City-Wide				154,500
<b>Technology Initiatives Total</b>				<b>731,300</b>	<b>1,260,220</b>	<b>811,720</b>	<b>749,000</b>
Annual Replacement Program	PO-6700-13	Tree Planting Program-Regular	City-Wide	562,148	562,148	562,148	562,148
	PO-6739-13	Tree Replacement Program-EAB	City-Wide	417,941	417,941	417,941	417,941
	PW-2013-07	Street Light Pole Replacement Program	City-Wide	309,000	309,000	309,000	309,000
	PW-2062-14	Works Yard Improvements(JOC-Dufferin-Woodbridge Yards)	City-Wide	25,750			
	ES-2521-15	Community Sustainability and Environmental Master Plan Renewal	City-Wide		4,890		
	LI-4512-17	Maple Library Renovations	Ward 1				770,000
<b>Annual Replacement Program Total</b>				<b>1,314,839</b>	<b>1,293,979</b>	<b>1,289,089</b>	<b>2,059,089</b>
New Initiative	BF-8270-14	Sunset Ridge Park Walkway Lighting	Ward 2	51,500			
	BF-8456-14	Vaughan Mills Park-Security Camera Installation	Ward 3	41,200			
	BF-8457-14	Bindertwine Park-Security Camera Installation	Ward 1	41,200			
	BF-8464-14	Gymnasium Safety Padding-Various Locations	City-Wide	50,985			
	BY-2523-14	Vehicles Lease Buyout	City-Wide	47,250			
	DP-9537-14	Islington Avenue Streetscape Tree Planting Partnership with KARAand KBIA	City-Wide	30,000			
	EN-1990-14	Railway Crossing Safety Assessment - City Wide	City-Wide	192,610			
	FL-5225-14	PKS-4 new sand and salt conveyor loaders	City-Wide	25,800			
	FL-5246-14	PKS-FORESTRY- 1 new 3/4 ton heavy duty 4x4 pickup	City-Wide	49,500			
	FL-5418-14	PKS-FORESTRY-Additional Small Equipment	City-Wide	2,100			
	HR-9533-14	Attendance Management Automation	City-Wide	61,800			103,000
	HR-9536-14	Procure Learning Management System (LMS)	City-Wide	51,500			
	PK-6265-14	Maple Reservoir Park - Senior Soccer Field Lighting	Ward 1	374,894			
	PK-6356-14	Sonoma Heights Community Park - Ball Diamond Lighting	Ward 2	229,184			
	PK-6359-14	Maxey Park - Parking Lot Expansion	Ward 2	90,867			
	PK-6385-14	Agostino Park - Multi-Use Field Development	Ward 4	100,683			
	PK-6386-14	Calvary Church Sports Fields - Soccer Field Redevelopment	Ward 1	241,046			
	PK-6391-14	Torii Park - Bocce Court Development	Ward 3	90,519			
	PK-6434-14	Mario Plastina Park - Expansion of Existing Play Equipment	Ward 1	49,749			
	PK-6479-14	Parks Redevelopment Strategy	City-Wide	108,150			
	PK-6481-14	Soccer Field Fence	Ward 1	71,379			
	PK-6482-14	Vaughan Grove Park - Bocce Court Development	Ward 2	116,897			
	PK-6483-14	Vaughan Grove Park - Parking Expansion	Ward 2	204,267			
	PK-6487-14	Bob O Link Parkette - Walkway Lighting	Ward 5	96,305			
	PK-6488-14	King High Park - Pathway Lighting	Ward 5	114,433			

## Funding Source: Capital From Taxation

### Forecasted: Capital From Taxaion

	2014	2015	2016	2017
<b>Capitla From Taxation - Budget</b>	6,521,623	6,647,401	6,780,349	6,915,956
<b>Project Submissions</b>	(6,508,794)	(6,314,454)	(8,001,110)	(6,950,405)
	(12,829)	(12,829)	(12,829)	(12,829)
<b>Under/(Over) Submissions</b>	0	320,118	(1,233,590)	(47,278)

### Project Submissions:

Project Type	Project #	Project Description	Region	2014	2015	2016	2017
	PK-6490-14	Maple Reservoir Field Conversion to 9V9	Ward 1	29,995			
	PK-6492-14	Bindertwine Park - Ball Diamond Backstop and Fence Improvements	Ward 1	162,277			
	PO-6740-14	Irrigation Central Control System Additions-Various Locations	City-Wide	129,000			
	PO-6750-14	Park and Walkway Fencing	Ward 2	39,655			
	PW-2066-14	Yard Weigh Scale	City-Wide	128,750			
	PW-2067-14	Recycling at Designated Canada Post Supermail Boxes	City-Wide	146,775			
	RE-9525-14	REC User Fee & Pricing Model Update	City-Wide	56,650			
	BF-8353-15	Splash Pad Controls Automation	City-Wide		46,400		
	BF-8410-15	Installation of Fencing to the Indoor Bocce Courts at MCC, FEBCC,DCCC, CCC	City-Wide		66,950		
	EN-1907-15	Creation of CAD Standards	City-Wide		51,500		
	FL-5215-15	PKS-1 new 2 ton 4x4 crew cab dump truck	City-Wide		67,000		
	FL-5221-15	PKS- 4 new sand sifters	City-Wide		72,100		
	FL-5452-15	PKS-Buy-out sidewalk plow lease	City-Wide		43,300		
	FR-3583-15	Reposition Stn 74 Kleinburg Land	Ward 1		463,250		
	PK-6390-15	Dufferin Reservoir - Sports Fields	Ward 4		482,684		
	PO-6741-15	Maple Community Centre-Landscape & Traffic Safety Improvements	Ward 1		180,250		
	RE-9519-15	Vaughan Art Gallery Site Study	City-Wide		51,500		
	RE-9521-15	Retrofit to Energy-Efficient Lighting at Gallery space at MCC	Ward 1		25,800		
	RE-9522-15	Public Display Units for City Hall and MCC	Ward 1		67,000		
	EN-1947-17	Pedestrian Connectivity Study	Ward 5				117,420
	EP-0071-17	Primary and Alternate Emergency Operations Centres	City-Wide				128,910
	FL-5278-17	PKS-1 new dual stream compactor truck	City-Wide				133,900
	FL-5333-17	PKS-HORT- Replace 1352 with 1 ton reg. cab 4x4 dump truck	City-Wide				28,900
	PK-6340-17	Frank Robson Park - Ball Diamond Irrigation System	Ward 1				86,469
	PK-6368-17	Bindertwine Park - Ball Diamond Fencing	Ward 1				32,000
	PK-6423-17	Glen Shields Park - Shade Structure	Ward 5				79,954
	PO-6745-17	Nashville Cemetery-Road Extension	Ward 1				57,700
	PO-6751-17	Sports Field Safety Fencing for Spectators at Vaughan Grove SportsComplex	Ward 2				91,927
<b>New Initiative Total</b>				<b>3,226,920</b>	<b>1,617,734</b>		<b>860,180</b>
<b>Grand Total</b>				<b>6,508,794</b>	<b>6,314,454</b>	<b>8,001,110</b>	<b>6,950,405</b>



# DRAFT 2014 BUDGET AND 2015- 2017 PLAN

ATTACHMENT #)  
Draft 4 Year Reserve Continuity  
Schedule

*FINANCE & ADMINISTRATION / CITY & REGIONAL COMMITTEE*

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**2014 Draft Capital Budget and 2015-2017  
Capital Plan**

Reserve Number	Description	2013 Closing Balance (after Commitments)	Contributions	Capital Projects	Expenses	2014 Closing Balance	Contributions	Capital Projects	Expenses	2015 Closing Balance
<b>Obligatory Reserves</b>										
60172	Bldg Standards Continuity	14,446,021	160,664	540,750	2,645,000	11,420,935	126,999		2,522,000	9,025,934
61009	Subdiv. Contrib. Royal Palm	117,373	1,467			118,841	1,486			120,326
61010	Subdivider Contributions	4,468,075	55,851			4,523,926	56,549			4,580,475
61011	Geodetic Bench	949,794	0			949,794	0			949,794
61012	Tree Replacement Fee	567,267	0	48,882		518,385	0	48,882		469,503
61013	Greenways - WEA	526,060	0			526,060	0			526,060
61014	Open Space - WEA	15,286	0			15,286	0			15,286
61015	Sewer Camera Inspection	1,763,058	0			1,763,058	0			1,763,058
61016	Catch Basin Repairs	78,000	0			78,000	0			78,000
61020	Recreation Land	42,444,397	524,031	267,800	776,000	41,924,628	517,384	267,800	800,000	41,374,212
61025	Gas Tax Reserve	8,215,211	7,407,292	10,945,316		4,677,187	7,379,632	8,294,940		3,761,879
61050	Entry Feature 427 / Hwy 7	140,457	1,756			142,212	1,778			143,990
61051	Municipal Rds & Infra Grant	694,736	0	165,000		529,736	0	187,321		342,415
61052	Investing in Ontario Grant	1,997,308	0	861,900		1,135,408	0	206,361		929,047
62010	CWDC - Engineering	38,685,428	19,338,018	3,225,507	238,269	54,559,670	27,592,685	14,305,916	238,269	67,608,170
62020	CWDC - Fire	(4,058,830)	896,867	179,700		(3,341,663)	1,300,169	2,428,550		(4,470,045)
62040	CWDC - Library Buildings & Material	6,632,845	1,536,153	2,678,990		5,490,008	2,167,027	697,725		6,959,310
62060	CWDC - General Government	(3,832,902)	441,720	457,300	174,903	(4,023,385)	654,567	128,335	62,683	(3,559,836)
62080	CWDC - Parks Development	17,245,631	5,531,017	2,682,808	52,786	20,041,054	7,801,989	12,193,503	52,786	15,596,754
62090	CWDC - Public Works	6,746,270	864,886	1,074,435		6,536,721	1,206,925	152,000		7,591,646
62100	CWDC - Recreation	32,867,682	7,411,732	0		40,279,414	10,497,464	3,287,700		47,489,178
63070	D8-Rainbow Creek Drainage	3,030,637	37,883			3,068,520	38,356			3,106,876
63120	D13-Woodlot Acquisition	831,079	10,388			841,468	10,518			851,986
63150	D15-PD#5 W. Wdbridge Waterma	(2,600,617)	(32,508)			(2,633,125)	(32,914)			(2,666,039)
63153	D18-PD#6 W. Major Mac. Water	183,636	2,295			185,932	2,324			188,256
63154	D19-PD#6 E. Rutherford Water	(1,532,293)	(19,154)			(1,551,446)	(19,393)			(1,570,839)
63155	D20-PD#7 Watermain West	1,659,727	20,747			1,680,473	21,006			1,701,479
63158	D23-Dufferin/Teston Sanitary	72,206	903			73,109	914			74,022
63159	D24-Ansley Grove Sanitary	209,132	2,614			211,746	2,647			214,393
63160	D25 Zenway/Fogal Sub-Trunk	(909,945)	(11,374)			(921,319)	(11,516)			(932,836)
<b>Obligatory Reserves Total</b>		<b>171,652,729</b>	<b>44,183,249</b>	<b>23,128,388</b>	<b>3,886,958</b>	<b>188,820,631</b>	<b>59,316,595</b>	<b>42,199,033</b>	<b>3,675,738</b>	<b>202,262,455</b>

**2014 Draft Capital Budget and 2015-2017  
Capital Plan**

Reserve Number	Description	2013 Closing Balance (after Commitments)	Contributions	Capital Projects	Expenses	2014 Closing Balance	Contributions	Capital Projects	Expenses	2015 Closing Balance
<b>Discretionary Reserves</b>										
60000	General Working Capital	23,318,358	291,479			23,609,837	295,123			23,904,960
60010	Tax Rate Stabilization Fund	8,902,099	91,855		3,107,410	5,886,544	56,660		2,707,410	3,235,794
60020	Vehicle Replacement	4,130,948	432,191	1,495,300		3,067,839	425,755	997,500		2,496,093
60030	Fire Equipment Replacement	2,269,810	1,323,075	189,400		3,403,485	1,388,752	1,038,150		3,754,087
60040	Insurance	3,571,020	0			3,571,020	0			3,571,020
60050	Water	31,988,332	50,203,439	4,008,050	47,119,780	31,063,941	53,647,213	4,299,594	50,309,570	30,101,989
60060	Waste Water (Sewer)	35,371,380	55,677,111		54,090,400	36,958,091	60,825,699		59,910,835	37,872,955
60070	Cemetery	13,342	0			13,342	0			13,342
60080	Suggestion Program	33,302	0			33,302	0			33,302
60085	Garnet A. Williams C.C. Rese	329,375	4,117			333,493	4,169			337,661
60090	Industrial Development	27,519	344			27,863	348			28,212
60100	City Playhouse	22,444	15,236	22,151		15,529	15,288			30,817
60110	Engineering Reserve	11,245,841	2,995,674		5,285,000	8,956,516	2,996,822		5,337,000	6,616,337
60120	Sale of Public Lands	(7,844,395)	(98,055)			(7,942,449)	(99,281)			(8,041,730)
60121	Management By Law Reserve	95,519	1,194			96,713	1,209			97,922
60122	Winterization Reserve	5,351,691	66,896			5,418,587	67,732			5,486,320
60125	Kleinburg Parking Reserve	44,216	553			44,769	560			45,328
60130	Election Reserve	751,031	405,483		1,024,794	131,720	402,457		270,398	263,779
60140	Employer Benefit Contributio	22,063,969	275,800			22,339,769	279,247			22,619,016
60145	WSIB Claims	732,822	84,629			817,452	85,687			903,138
60150	Heritage Fund	2,098,909	238,846	153,470		2,184,284	244,982	25,750		2,403,517
60170	Building & Facilities Reserve	12,005,337	2,779,678	3,053,940		11,731,075	2,940,644	1,319,065		13,352,654
60175	Planning Reserve	970,070	12,126			982,196	12,277			994,474
60180	Roads Infrastructure	6,267,237	497,092	669,500		6,094,829	506,807	123,600		6,478,037
60186	Streetscapes	662,331	486,903			1,149,234	492,989			1,642,223
60188	Parks Infrastructure	7,020,373	520,934	3,100,912		4,440,396	1,499,358	2,763,423		3,176,330
60189	Artificial Soccer Turf Reser	419,135	146,114			565,249	147,941			713,189
60190	Keele Valley Landfill	407,072	5,088			412,160	5,152			417,312
60192	City Hall Reserve	10,359	129			10,488	131			10,619
60211	ITM Reserve	5,265	1,060,873	1,050,700		15,437	1,119,819	1,129,700		5,557
60212	Library Material Reserve	5,279	1,495,966	1,495,900		5,345	1,992,703	1,777,500		220,548
60210	Innovation Reserve	2,166,966	27,087			2,194,053	27,426			2,221,479
60195	Uplands Capital Improv. Res.	(374,633)	145,836	67,000		(295,798)	142,673	730,732		(883,857)
60200	Year End Expend. Reserve	3,178,731	0			3,178,731	0			3,178,731
61000	Senior Citizen Bequests	200,662	2,508			203,171	2,540			205,710
61030	Debenture Payments	12,343,816	726,694		2,500,000	10,570,510	688,650		3,100,000	8,159,160
61032	Debenture Payment-City Hall	-	0			0	0			0
<b>Discretionary Reserves Total</b>		<b>189,805,535</b>	<b>119,916,896</b>	<b>15,306,323</b>	<b>113,127,384</b>	<b>181,288,724</b>	<b>130,217,532</b>	<b>14,205,014</b>	<b>121,635,213</b>	<b>175,666,029</b>
<b>Grand Total</b>		<b>361,458,263</b>	<b>164,100,145</b>	<b>38,434,711</b>	<b>117,014,342</b>	<b>370,109,355</b>	<b>189,534,126</b>	<b>56,404,047</b>	<b>125,310,951</b>	<b>377,928,484</b>

**2014 Draft Capital Budget and 2015-2017  
Capital Plan**

Reserve Number	Description	2015 Closing Balance	Contributions	Capital Projects	Expenses	2016 Closing Balance	Contributions	Capital Projects	Expenses	2017 Closing Balance
<b>Obligatory Reserves</b>										
60172	Bldg Standards Continuity	9,025,934	97,493		2,453,000	6,670,427	68,124		2,441,000	4,297,551
61009	Subdiv. Contrib. Royal Palm	120,326	1,504			121,830	1,523			123,353
61010	Subdivider Contributions	4,580,475	57,256			4,637,731	57,972			4,695,703
61011	Geodetic Bench	949,794	0			949,794	0			949,794
61012	Tree Replacement Fee	469,503	0	48,882		420,621	0	48,882		371,739
61013	Greenways - WEA	526,060	0			526,060	0			526,060
61014	Open Space - WEA	15,286	0			15,286	0			15,286
61015	Sewer Camera Inspection	1,763,058	0			1,763,058	0			1,763,058
61016	Catch Basin Repairs	78,000	0			78,000	0			78,000
61020	Recreation Land	41,374,212	510,373	267,800	821,000	40,795,785	503,024	267,800	840,000	40,191,008
61025	Gas Tax Reserve	3,761,879	7,370,647	7,901,852		3,230,674	7,369,971	6,947,525		3,653,121
61050	Entry Feature 427 / Hwy 7	143,990	1,800			145,790	1,822			147,612
61051	Municipal Rds & Infra Grant	342,415	0			342,415	0			342,415
61052	Investing in Ontario Grant	929,047	0	571,600		357,447	0	44,000		313,447
62010	CWDC - Engineering	67,608,170	31,271,367	10,252,675	238,269	88,388,593	31,877,806	13,064,267	238,269	106,963,863
62020	CWDC - Fire	(4,470,045)	1,449,866	4,287,794		(7,307,973)	1,459,498	0		(5,848,475)
62040	CWDC - Library Buildings & Material	6,959,310	2,436,300	4,041,392		5,354,218	2,441,414	4,551,633		3,244,000
62060	CWDC - General Government	(3,559,836)	752,429	0	62,683	(2,870,090)	769,064	241,729	62,683	(2,405,438)
62080	CWDC - Parks Development	15,596,754	8,767,413	6,597,400	52,786	17,713,981	8,782,505	24,881,649	52,786	1,562,051
62090	CWDC - Public Works	7,591,646	1,309,861	9,083,201		(181,695)	1,226,152	9,360,691		(8,316,234)
62100	CWDC - Recreation	47,489,178	11,717,371	29,639,430		29,567,119	11,612,539	32,184,000		8,995,658
63070	D8-Rainbow Creek Drainage	3,106,876	38,836			3,145,712	39,321			3,185,034
63120	D13-Woodlot Acquisition	851,986	10,650			862,636	10,783			873,419
63150	D15-PD#5 W. Wdbridge Waterma	(2,666,039)	(33,325)			(2,699,364)	(33,742)			(2,733,106)
63153	D18-PD#6 W. Major Mac. Water	188,256	2,353			190,609	2,383			192,992
63154	D19-PD#6 E. Rutherford Water	(1,570,839)	(19,635)			(1,590,475)	(19,881)			(1,610,356)
63155	D20-PD#7 Watermain West	1,701,479	21,268			1,722,747	21,534			1,744,282
63158	D23-Dufferin/Teston Sanitary	74,022	925			74,948	937			75,885
63159	D24-Ansley Grove Sanitary	214,393	2,680			217,073	2,713			219,786
63160	D25 Zenway/Fogal Sub-Trunk	(932,836)	(11,660)			(944,496)	(11,806)			(956,303)
<b>Obligatory Reserves Total</b>		<b>202,262,455</b>	<b>65,755,770</b>	<b>72,692,026</b>	<b>3,627,738</b>	<b>191,698,462</b>	<b>66,183,657</b>	<b>91,592,176</b>	<b>3,634,738</b>	<b>162,655,204</b>

**2014 Draft Capital Budget and 2015-2017  
Capital Plan**

Reserve Number	Description	2015 Closing Balance	Contributions	Capital Projects	Expenses	2016 Closing Balance	Contributions	Capital Projects	Expenses	2017 Closing Balance
<b>Discretionary Reserves</b>										
60000	General Working Capital	23,904,960	298,812			24,203,772	302,547			24,506,320
60010	Tax Rate Stabilization Fund	3,235,794	26,026		2,307,410	954,410	9		1,907,410	(952,991)
60020	Vehicle Replacement	2,496,093	423,661	799,600		2,120,155	422,875	796,450		1,746,580
60030	Fire Equipment Replacement	3,754,087	1,539,216	2,977,100		2,316,203	1,571,504	901,700		2,986,007
60040	Insurance	3,571,020	0			3,571,020	0			3,571,020
60050	Water	30,101,989	58,330,021	8,357,162	53,630,180	26,444,669	63,899,823	4,889,381	53,630,180	31,824,931
60060	Waste Water (Sewer)	37,872,955	67,542,987		66,340,270	39,075,672	75,477,767		66,340,270	48,213,169
60070	Cemetery	13,342	0			13,342	0			13,342
60080	Suggestion Program	33,302	0			33,302	0			33,302
60085	Garnet A. Williams C.C. Rese	337,661	4,221			341,882	4,274			346,156
60090	Industrial Development	28,212	353			28,564	357			28,921
60100	City Playhouse	30,817	15,479			46,296	15,672			61,968
60110	Engineering Reserve	6,616,337	1,962,520		5,534,000	3,044,858	1,975,502		5,503,000	(482,640)
60120	Sale of Public Lands	(8,041,730)	(100,522)			(8,142,252)	(101,778)			(8,244,030)
60121	Management By Law Reserve	97,922	1,224			99,146	1,239			100,386
60122	Winterization Reserve	5,486,320	68,579			5,554,899	69,436			5,624,335
60125	Kleinburg Parking Reserve	45,328	567			45,895	574			46,469
60130	Election Reserve	263,779	404,104		270,876	397,007	405,767		271,354	531,420
60140	Employer Benefit Contributio	22,619,016	282,738			22,901,754	286,272			23,188,026
60145	WSIB Claims	903,138	86,758			989,896	87,842			1,077,739
60150	Heritage Fund	2,403,517	252,241			2,655,757	259,838			2,915,595
60170	Building & Facilities Reserve	13,352,654	3,680,545	786,146		16,247,053	5,437,553	193,300		21,491,305
60175	Planning Reserve	994,474	12,431			1,006,905	12,586			1,019,491
60180	Roads Infrastructure	6,478,037	520,999			6,999,035	535,533	124,630		7,409,938
60186	Streetscapes	1,642,223	499,152			2,141,374	696,738			2,838,113
60188	Parks Infrastructure	3,176,330	1,835,312	1,980,388		3,031,254	3,015,889	2,627,861		3,419,282
60189	Artificial Soccer Turf Reser	713,189	149,790			862,979	151,662			1,014,641
60190	Keele Valley Landfill	417,312	5,216			422,529	5,282			427,810
60192	City Hall Reserve	10,619	133			10,752	134			10,886
60211	ITM Reserve	5,557	1,178,949	1,140,700		43,805	1,238,748	1,140,700		141,854
60212	Library Material Reserve	220,548	2,123,862	1,910,960		433,450	2,126,285	1,949,170		610,565
60210	Innovation Reserve	2,221,479	27,768			2,249,247	28,116			2,277,363
60195	Uplands Capital Improv. Res.	(883,857)	139,471	67,000		(811,386)	140,376	67,000		(738,010)
60200	Year End Expend. Reserve	3,178,731	0			3,178,731	0			3,178,731
61000	Senior Citizen Bequests	205,710	2,571			208,282	2,604			210,885
61030	Debenture Payments	8,159,160	748,632		2,500,000	6,407,792	605,488		354,998	6,658,282
61032	Debenture Payment-City Hall	0	0			0	0			0
<b>Discretionary Reserves Total</b>		175,666,029	142,063,815	18,019,056	130,582,736	169,128,051	158,676,513	12,690,192	128,007,212	187,107,161
<b>Grand Total</b>		377,928,484	207,819,585	90,711,082	134,210,474	360,826,513	224,860,170	104,282,368	131,641,950	349,762,365





# **DRAFT 2014 BUDGET AND 2015-2017 PLAN**

10001

## **ATTACHMENT #6**

### **List of Staff Communications**

***FINANCE , ADMINISTRATION & AUDIT COMMITTEE***

***January 15, 2014***

Summary of Staff Communications at Finance and Administration Committee			
Meeting Date	Communication #	From	Topic
Nov. 25/13	C1	Comm. Community Services	Downham Green Park water ponding
Nov. 25/13	C2	Acting Comm. of Finance	Additional Capital Project Information
Nov. 25/13	C3	Comm. Strategic & Corp. Serv.	Additional Information re: -Vacant Positions -Unfilled 2013 positions -Extended Call hours in Access Vaughan and By-law & Compliance
Nov. 25/13	C4	Acting Comm. of Finance	Additional Resource Request classification by: -Position type -One-time vs. continuous -Service Level impact
Nov. 25/13	C5	Comm. Engineering & PW	Corporate Asset Management Strategy
Nov. 25/13	C6	Comm. Engineering & PW	Cost of Recycling Containers at Canada Post Mail Boxes
Nov. 25/13	C7	Comm. Engineering & PW	Request for Municipal Servicing - Millwood Estates Community
Nov. 25/13	C8	Comm. Engineering & PW	Pedestrian Linkages in West Woodbridge
Dec. 02/13	C1	Acting Comm. of Finance	Additional Capital Project Information on Specific projects

**DATE:** January 17, 2014

**TO:** Mayor and Members of Council

**RE:** **FINANCE, ADMINISTRATION AND AUDIT COMMITTEE – JANUARY 20, 2014  
REPORT 17, ITEM 11.1 (FINANCE AND ADMINISTRATION COMMITTEE MEETING OF  
DECEMBER 2, 2013)  
PEDESTRIAN LINKAGES AT TESTON ROAD AND BATHURST STREET  
WARD 1**

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**Reference: Recommendation 2)**

### **Recommendation**

The Commissioner of Engineering and Public Works and the Director of Engineering Services recommends:

1. That this report be received for information; and
2. That Council provide staff direction on how to proceed with the information contained herein.

### **Economic Impact**

There is no direct economic impact as a result of this report.

The estimated cost to initiate the design for a sidewalk on the north side of Teston Road, from Quail Run Boulevard to Bathurst Street, is approximately \$60,000.00. Preliminary construction costs have been estimated at approximately \$600,000.00. This sidewalk link is not identified in the Development Charges Background Study and therefore this project would be funded from taxation. There is currently no available funding from capital or taxation.

### **Background - Analysis and Options**

The Finance & Administration Committee, at its meeting of December 2, 2013, deferred item 11.1 of Finance & Administration Committee Report No. 17- Draft 2014 Budget and 2015-2017 Plan, to continue deliberations and requested additional information on the following:

**“That staff review the opportunity and the cost to erect a sidewalk on the north side of Teston Road between Quail Run Boulevard and Bathurst Street”.**

### **The Quail Run Boulevard area was developed in 1985 and does not have sidewalk facilities**

Quail Run Blvd is one of three streets located in an estate subdivision on the north side of Teston Road, east of Bathurst Street. Refer to Attachment No. 1. This area was initially developed in 1985, assumed by the City in 1990, and contains 54 residential properties. There are currently no sidewalk facilities within the subdivision.

Further to the deputation made by Mr. Marty Segal of 55 Quail Run Boulevard, at the December 2, 2013 meeting of the Finance & Administration Committee, staff has reviewed the feasibility of constructing a sidewalk on the north side of Teston Road from Quail Run Boulevard to Bathurst Street.

**York Region District School Board (YRDSB) provides transportation services for students in the Quail Run Blvd community**

The York Region District School Board has designated the Quail Run Boulevard area as a transportation zone, whereby any students that attend the local community school for that area, are eligible for school vehicle transportation. Students that reside in the Quail Run Boulevard area are within the school boundaries for Herbert H. Carnegie P.S. (located on Via Romano Boulevard, south of Teston Rd.)

The deputant currently resides in Richmond Hill, within the school boundaries for Pleasantville P.S. The deputant has also indicated their intent to move into the Quail Run Boulevard area in 2014 and continue sending their children to Pleasantville P.S., which crosses the boundary of the school catchment area for this community. YRDSB will not provide school vehicle transportation for students attending a school outside of their school boundaries.

**Existing conditions on Teston Road create significant challenges for the construction of a sidewalk.**

The greater part of the north boulevard of Teston Road, from Quail Run Boulevard to Bathurst Street, consists of a ditch with steep slopes, that conveys storm water. As a result, a platform would be required to accommodate the construction of a sidewalk. This would require considerable grading, potential tree removals, as well as the construction of a sewer to assist in the conveyance of the storm water flows currently provided by the ditch.


There are no records of request for sidewalk from this community.

In view of the cost prohibitive nature of constructing a sidewalk on this portion of Teston Road, staff recommend deferring consideration of any sidewalk within these limits, until such time that this work can be coordinated with future road widening/reconstruction work by the Regional Municipality of York.

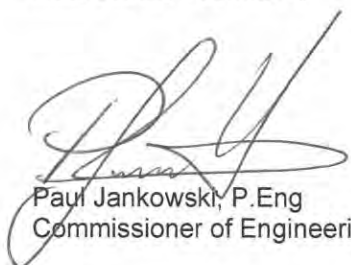
**Attachments**


1. Location Map

**Report prepared by:**

Paolo Masaro, P.Eng, Manager (Acting) Design Services, ext. 8466 

Respectfully submitted,

  
Paul Jankowski, P.Eng  
Commissioner of Engineering and Public Works

  
Jack Graziosi, P.Eng  
Director of Engineering Services



# ATTACHMENT No. 1



## LOCATION MAP PEDESTRIAN LINKAGE AT TESTON ROAD AND BATHURST STREET

### LEGEND

■ ■ ■ Proposed Sidewalk

Note: Aerial photography acquired in spring, 2011

