

## **CITY OF VAUGHAN**

### **EXTRACT FROM COUNCIL MEETING MINUTES OF JANUARY 29, 2013**

Item 1, Report No. 2, of the Finance and Administration Committee, which was adopted without amendment by the Council of the City of Vaughan on January 29, 2013.

#### **1 ENDING SEPTEMBER 30, 2012 – CONSOLIDATED QUARTERLY REPORT**

The Finance and Administration Committee recommends approval of the recommendation contained in the following report of the Commissioner of Finance & City Treasurer, the Director of Budgeting and Financial Planning, and the Director of Financial Services, dated January 21, 2013:

##### **Recommendation**

The Commissioner of Finance & City Treasurer, the Director of Budgeting and Financial Planning, and the Director of Financial Services recommend:

That the 2012 Consolidated Third Quarter Variance Report be received.

##### **Economic Impact**

Not applicable

##### **Communication Plan**

Not applicable

##### **Purpose**

To report on 2012 actual third quarter results as at September 30, 2012, and compare them to the approved annual budgets. There is no economic impact as budgets and projects have been previously approved by Council. This information is intended for reporting and monitoring purposes only.

##### **Background – Analysis and Options**

The attached third quarter variance report compares actual operating and capital results for the period ending September 30, 2012, relative to approved budgets. It is important to note, the combined favourable variance is not directly indicative of the City's final year-end position; it simply compares the City's actual financial position to the approved budget at a point in time. At this stage in the process it is too early to determine if the City's position can be sustained, as a number of events such as a shifting of trends, timing differences, or unforeseen activities in the latter part of the year could easily erode the current position.

The actual balances presented include all necessary entries and accruals. However, it should be noted, the full amortization of tangible capital assets and post retirement employee benefits are excluded and presented differently from the City's financial statements.

##### **Third Quarter Overview**

The quarterly results for City Operations, Water and Wastewater Operations, and Capital are presented together in one consolidated report. This action is intended to provide stakeholders with a more fulsome and complete view of the City's financial results. The item will provide a brief executive summary followed by summaries for City Operations, Water and Wastewater Operations, and Capital. Additional detail will be provided as attachments.

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##### ***Ahead of Budget***

Overall, the City's net financial performance is favourable. As illustrated in Table 1 the City has come in under budget by \$2.7M and Water and Wastewater Storm operations have also come in favourable resulting in additional reserve contributions which place them in an overall breakeven position. It is important to note, the City takes financial stewardship very seriously and has implemented policies and actions to best use surplus funds. These actions consist of:

- Applying a portion of any surplus to the next budget year to reduce pressure on the tax rate
- Allocating funds to Water & Wastewater infrastructure reserves to sustain the community's network
- Transferring remaining surplus funds to working capital, sustainability, innovation and infrastructure reserves, to help mitigate future tax implications, as per City policy.
- Releasing unused capital funds to their original source for future community projects

Table 1 below summarizes and illustrates the City's financial results, which is followed by a brief summary for each area.

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**Table 1 - Summary of the City's Q3 2012 Financial Results**

***Operations***

(In millions)

	<b>City</b>	<b>Water</b>	<b>Wastewater/ Storm</b>	<b>Total</b>
<b>Revenue</b>				
YTD Budget	198.1	34.3	36.5	268.9
YTD Actual	197.9	34.9	37.9	270.7
Variance	(0.2)	0.6	1.4	1.8
%	-0.10%	1.75%	3.84%	0.67%
<b>Expenditure</b>				
YTD Budget	165.4	34.2	36.5	236.1
YTD Actual	162.5	32.8	35.3	230.6
Variance	2.9	1.4	1.2	5.5
%	1.75%	4.09%	3.29%	2.33%
<b>Net fav./(unfav.) variance</b>	<b>2.7</b>	<b>2.0</b>	<b>2.6</b>	<b>7.3</b>
<b>Add'l Resv. Contributions</b>	<b>0.0</b>	<b>2.0</b>	<b>2.6</b>	<b>4.6</b>
<b>Surplus/ (Deficit)</b>	<b>2.7</b>	<b>0.0</b>	<b>0.0</b>	<b>2.7</b>

**Note:** Surplus is carried forward and applied to the future budgets to reduce tax rate pressures.

***Capital***

(In millions)

	<b>2012 Budget Projects</b>		<b>Prior Budget Projects</b>		<b>Total</b>
	<b>Closed</b>	<b>Active</b>	<b>Closed</b>	<b>Active</b>	
<b>2012 Available Budget (A)</b>	1.1	48.8	-3.0	143.6	190.5
<b>Actual Spend</b>	0.8	5.8	1.4	17.9	25.7
<b>Variance/Unspent</b>	0.3	43.1	-4.4	125.8	164.8
<b>%</b>	29%	88%	146%	88%	86%
<b>Major Y/E Accrual Reversals (B)</b>	0.0	0.0	8.5	8.9	17.4
<b>Adjusted Variance Unspent</b>	0.3	43.1	4.1	134.6	182.1

**Note:** A) Above available budget balance includes in-year budget amendments

B) Y/E audit accrual reversals illustrated separately to focus on actual unspent values

C) Capital project timing can span multiple years. The above chart aims to illustrate this occurrence and presents activity related to prior budgets separately

D) Combined Active Adjusted Variance Unspent equals the Unspent Variance on Attachment 3, and combined Closed Adjusted Variance Unspent equals the combined Unspent Variance on Attachments 4 & 5.

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##### ***City Operating Budget Results***

The annual Operating Budget for the City is \$225.8M, of which 28% remains to be realized. At the end of the third quarter, the City experienced a \$2.7M net favourable variance on the City's 2012 third quarter net operating budget. This favourable variance is comprised of a \$2.9M favourable expenditure variance and a \$0.2M unfavourable revenue variance. The main areas that contributed to the positive \$2.7M variance are summarized below;

##### City Revenue Variance Overview

Actual revenues were \$197.9M as of September 30, 2012, and represent a \$0.2M or a -0.1% unfavourable variance when compared to the year-to-date revenue budget of \$198.1M. This variance stems from the following:

***Supplemental Taxation*** - There was an unfavourable \$1.6M variance as a result of delayed payment and MPAC's focus on re-assessment activities. The City received the final December instalment and it was approximately \$0.5M less than the \$4.0M budget.

***Corporate Revenue*** - There was an unfavourable \$0.4M variance mostly generated by Investment income, \$680k unfavourable, due to lower than expected investment returns. The remainder of the variances were in:

- Fines and penalties which were favourable by \$159K due to a larger than typical 2011 supplemental run, which generated higher fines and penalties in 2012.
- Tax certificates which were favourable by \$136K due to higher volume for fees such as new accounts, owner change etc.
- The remainder were offsetting favourable and unfavourable variances less than \$100K.
- ***Reserves and Other Transfers*** – There was an unfavourable variance of \$54K made up of favourable and unfavourable variances. The unfavourable variances comprised of \$418k in the engineering reserve and 86k in the CIL recreation land reserve as a result of lower than anticipated spending within associated department accounts. In addition the Administration Recovery spend was lower then budget by \$168k resulting from capital project timing differences.

The above unfavourable variances were mostly offset by \$193K in unplanned election reserve transfers to cover election expenditures for administration and tabulator lease. There was also a combined \$345K favourable variance, greater than planned reserve withdrawals, from the Building Standards Continuity Reserve and Fleet Management Reserve as a result of lower than expected building standard revenues and automated fleet transfers, which may be reduced or reversed if the fleet department's variance remains favourable. The remainder of the variance was in small differences in Water Wastewater Recover, Insurance Reserve, etc.

- ***Fees and Service Charges*** – There was a favourable variance of \$1.7M largely a result of higher then planned revenues in Development Planning, Recreation & Culture and Enforcement Services. These favourable positions were partially offset by lower than anticipated Building Standards Revenue. Further explanation is provided in Attachment #2.

##### City Expenditure Variance Overview

Actual total expenditures were \$162.5M as of September 30, 2012, and represent a \$2.9M favourable variance to the year-to-date expenditure budget of \$165.4M. This variance stems from the following:

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- **Department Expenses** - The largest component driving the City's favourable expenditure variance was a favourable position in total department expenses, approximately \$7.2M. Although variances can be found throughout most departments, the largest variances reside in Recreation, Building Standards, Libraries, Development Transportation and Public Works, etc.
  - Similar to the second quarter, the labour variance increased marginally from 5.0M to \$6.0M and was attributed to savings in salaries and benefits resulting from vacancies across many departments. A portion of this balance was expected given the number of vacancies reported in the first quarter plus new 2012 complements approved early in the year. A level of staffing vacancies are anticipated and planned for corporately, but actual department performance was \$2.0M greater than the \$4.0M corporate balance planned for third quarter due to higher vacancies.
  - The remaining \$1.4M variance is in multiple accounts with less than \$100k variances such as contracts, materials and supplies, professional fees, joint service charges and other accounts.
- **Corporate Expenses** - The above favourable variances were offset by a combined unfavourable variance of \$4.3M in corporate expenditures, mainly as a result of anticipated labour savings of \$4.0M. As illustrated in the above department expenses section, actual department performance was \$2.0M greater than the corporate balance planned for third quarter. The remaining variance consists of combined unfavourable variances in tax adjustments and election expenses which were partially offset by favourable variances in Major OMB hearings, professional fees, etc.

Variance Summary:

For quick reference purposes, a summary of the variances by major category is provided below. An Operating Third Quarter Variance Report is provided as Attachment #1. Further explanations on specific variances are provided within Attachment #2.

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**City of Vaughan  
2012 OPERATING BUDGET  
THIRD QUARTER VARIANCE REPORT**

<b><u>Revenues</u></b>	<b>Variance in \$mil (rounded)</b>	
<b><i>Supplementals</i></b>		<b>(1.6)</b>
<b><i>Reserves and Other Transfers</i></b>		
Building Std Continuity Reserve	0.3	
Election Cost	0.2	
Administration Recovery from Capital	(0.2)	
Engineering Reserve	<u>(0.4)</u>	<b>(0.1)</b>
<b><i>Fees &amp; Service Charges</i></b>		
Development Planning	1.4	
Recreation	0.7	
Cultural Services	0.2	
Enforcement Services	0.2	
Building Standards	(0.7)	
Other (under \$100K var.)	<u>(0.1)</u>	<b>1.7</b>
<b><i>Corporate Revenue</i></b>		
Fines And Penalties	0.2	
Tax Certificates	0.1	
Investment Income	<u>(0.7)</u>	<b>(0.4)</b>
<b><i>Other</i></b>		<b><u>0.2</u></b>
<b>Total Revenues</b>		<b>(0.2)</b>
<b><u>Expenditures</u></b>		
<b><i>Departmental Expenses</i></b>		
Recreation	0.9	
Building Standards	0.8	
Libraries	0.7	
Dev. & Trans Engineering	0.6	
Public Works - Operations	0.5	
Buildings & Facilities	0.3	
City Clerk - Admin	0.3	
Engineering Services	0.3	
Parks & Forestry Operations	(0.3)	
Other-(various departments under \$300k var.)	<u>3.1</u>	<b>7.2</b>
<b><i>Corporate Expenditures</i></b>		
Major OMB Hearings - Professional Fees	0.2	
Professional Fees	0.2	
Election	(0.2)	
Tax Adjustments	(0.6)	
Anticipated Labour Savings	(4.0)	
Other	<u>0.1</u>	<b>(4.3)</b>
<b>Total Expenditures</b>		<b><u>2.9</u></b>
<b>Net Favourable Variance</b>		<b><u>\$ 2.7</u></b>

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#### ***Water and Wastewater/Storm Operating Budget Results***

Following are the financial operating results and analysis for both the water and wastewater/storm operations from January 2012 to September 2012. The variance analysis is a comparison of the year to date budget to the year to date actual results.

The water/wastewater system in York Region operates as a two-tier system. The Region of York is responsible for the supply of water and wastewater services and the lower tier municipalities are responsible for the water distribution and wastewater collection systems within the local municipality. The revenues that are generated annually by the City of Vaughan from the operations of the water and wastewater/storm utilities fund costs associated with the purchase of water supply and wastewater services from the Region of York, as well as the City's administration, financing costs, system operational and maintenance costs and most importantly funding to build the reserves for future infrastructure renewal.

#### **Water Operations**

Year to date (YTD) actual water revenues for the period ending September 30, 2012 are favourable by \$925K, primarily due to favourable residential revenue of \$1.2M, other revenue \$19K, offset by unfavourable commercial revenue of \$269K. Residential and commercial revenues include higher billing accruals in September which adjusts in the next quarter. Residential also includes higher than budgeted consumption for this quarter at \$600K however, commercial consumption remains under budget. New account activity for both residential and commercial is trending on budget.

The Gross Margin indicates the net funding available to the City after the Region of York has been paid for the water supply. The favourable gross margin variance of \$1.0M is a result of favourable water revenue of \$925K and favourable water purchases of \$106K. Non-revenue water is favourable and trending slightly below seasonal values. It is anticipated that the level of non-revenue water will continue to decline over the next few months and should be on budget at the end of the year. Water purchases are unfavourable by \$330K due to higher than budgeted net consumption revenues for residential and commercial billings.

Other revenues consist primarily of installation and service fees and are unfavourable by \$263K; actual activity is based on demand. Water expenses are favourable by \$1.2M as a result of lower than budget spending of \$917K in maintenance and installations and \$294K in general administration. The favourable variance in maintenance is due to lower than expected work activity levels in contracted services related to repairs during the first nine months of the year. The favourable variance in general administration relates to staffing vacancies and a timing delay in general discretionary spending.

The 2012 actual YTD water lifecycle contribution is favourable by \$2.0M.

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City of Vaughan  
Statement of Operations  
Water Division  
For the period ending September 30, 2012

	2012 Budget	2012 YTD Budget	2012 YTD Actual	2012 YTD Variance
<b>Water Revenues</b>				
Residential Billings	27,057,540	19,971,990	21,147,759	1,175,769
Commercial Billings	17,679,720	13,118,440	12,849,203	(269,237)
Other	250,000	187,560	206,216	18,656
	<b>\$44,987,260</b>	<b>\$33,277,990</b>	<b>\$34,203,178</b>	<b>\$925,188</b>
<b>Water Purchases</b>				
Metered Water Purchases	27,497,440	20,424,991	20,754,951	(329,960)
Non-Revenue Water	4,100,470	4,153,819	3,717,816	436,003
	<b>\$31,597,910</b>	<b>\$24,578,810</b>	<b>\$24,472,767</b>	<b>\$106,043</b>
<b>Gross Margin</b>	<b>\$13,389,350</b>	<b>\$8,699,180</b>	<b>\$9,730,411</b>	<b>\$1,031,231</b>
<b>Other Revenues</b>	<b>\$1,321,000</b>	<b>\$990,720</b>	<b>\$727,405</b>	<b>(\$263,315)</b>
<b>Expenses</b>				
Maintenance and Installation	5,503,020	4,060,760	3,143,761	916,999
General Administration	3,626,000	2,723,915	2,430,134	293,781
Joint Service Costs	753,880	565,425	565,409	16
	<b>\$9,882,900</b>	<b>\$7,350,100</b>	<b>\$6,139,304</b>	<b>\$1,210,796</b>
<b>Net Water Operations</b>	<b>\$4,827,450</b>	<b>\$2,339,800</b>	<b>\$4,318,513</b>	<b>\$1,978,713</b>
<b>Budgeted Lifecycle Contribution</b>	<b>\$4,827,450</b>	<b>\$2,339,800</b>	<b>\$2,339,800</b>	<b>\$0</b>
<b>Additional Reserve Contribution</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,978,713</b>	<b>\$1,978,713</b>
<b>Surplus</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

### Wastewater/Storm Operations

Wastewater revenue is based on water consumption; therefore trending is very similar to water revenue. In the same manner, regional wastewater treatment charges and regional water purchases are directly related. Wastewater is not a metered flow and is calculated on a one-to-one ratio to metered water with minimal adjustments/reductions for households not connected to the City's sewer system.

Wastewater YTD revenues are favourable by \$1.3K for the period ending September 30, 2012 which is primarily due to favourable residential revenue of \$1.2K and commercial revenue at \$100K. The favourable gross margin variance of \$200K is a combination of unfavourable water purchases resulting from higher than budgeted sales offset by favourable non-revenue wastewater costs.

Other revenues are favourable by \$66K and wastewater expenses are favourable by \$1.0M primarily attributable to favourable maintenance and installation at \$298K and storm sewer maintenance of \$705K. Actual expenses are lower than budget as a result of less than expected work activity in contracted services related to repairs. With ongoing planned activities taking place over the fall season, this favourable condition in storm sewer maintenance is expected to be closer to budget by year end. General administration is slightly favourable by \$29K due to timing in general discretionary spending.

The 2012 actual YTD wastewater/storm lifecycle contribution is favourable by \$2.6K.

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City of Vaughan  
Statement of Operations  
Wastewater Division  
For the period ending September 30, 2012

	2012 Budget	2012 YTD Budget	2012 YTD Actual	2012 YTD Variance
<b>Wastewater Revenues</b>				
Residential Billings	29,179,250	21,434,350	22,610,034	1,175,684
Commercial Billings	19,694,070	14,546,120	14,690,012	143,892
	<b>\$48,873,320</b>	<b>\$35,980,470</b>	<b>\$37,300,046</b>	<b>\$1,319,576</b>
<b>Wastewater Expense</b>				
Regional Treatment Charges	<b>\$36,437,860</b>	<b>\$28,261,500</b>	<b>\$28,097,139</b>	<b>\$164,361</b>
<b>Gross Margin</b>	<b>\$12,435,460</b>	<b>\$7,718,970</b>	<b>\$9,202,907</b>	<b>\$1,483,937</b>
<b>Other Revenues</b>	<b>\$653,200</b>	<b>\$543,170</b>	<b>\$609,645</b>	<b>\$66,475</b>
<b>Expenses</b>				
Maintenance and Installation	3,491,115	2,580,590	2,282,584	298,006
General Administration	1,909,665	1,444,400	1,415,840	28,560
Storm Sewer Maintenance	2,059,505	1,525,925	820,601	705,324
Joint Service Costs	502,580	376,920	376,939	(19)
	<b>\$7,962,865</b>	<b>\$5,927,835</b>	<b>\$4,895,964</b>	<b>\$1,031,871</b>
<b>Net Wastewater Operations</b>	<b>\$5,125,795</b>	<b>\$2,334,305</b>	<b>\$4,916,588</b>	<b>\$2,582,283</b>
<b>Budgeted Lifecycle Contribution</b>	<b>\$5,125,795</b>	<b>\$2,334,305</b>	<b>\$2,334,305</b>	<b>\$0</b>
<b>Additional Reserve Contribution</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,582,283</b>	<b>\$2,582,283</b>
<b>Surplus</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

### **Capital Budget Results**

Overall, the Capital Budget performance is favourable, with the majority of projects coming in on target or under assigned budget. This section is intended to provide an update on quarterly activity for the following:

- *Open Capital Project Spend Performance*
- *Closed Capital Projects Budget vs. Actual*
- *Reserve and Reserve Fund positions*

### Open Capital Project Spend Report (Attachment #3)

Staff reviewed the Open Capital Project Spend Report and general highlights are provided below.

- As of the third quarter in 2012, 448 projects with a budgeted valued of \$579M are open. As of the Second Quarter 512 projects were open, of which 65 projects were closed in the following quarter. In addition, 1 capital project, DT-7128-12 Block 12 Valley Crossings was added as per post-budget Council Approval.
- The above open projects were approved as follows
  - ✓ 26% 2012
  - ✓ 54% 2009-2011
  - ✓ 15% 2006-2008
  - ✓ 5% 2005 and older approvals

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- As of September 30, 2012, 69% of the available budgets were spent
- Capital projects substantially complete and nearing closing
  - ✓ 19 projects are substantially complete
    - 10 open projects are complete and should be closed in next quarter
    - 9 open projects are complete, awaiting final invoicing and approval
  - ✓ The Block 11 Community Centre Land project with a budget value of \$12M is complete, of which \$1M is awaiting debt issuance. Debentures of \$1M representing the 10% co-funding on this growth project will be issued in Q4 2012 and the project will be closed subsequently.
  - ✓ 1 Engineering Services project budgeted \$0.7M is substantially complete and is awaiting debt issuance. The project will be closed in Q4 2012 subsequent to the 2012 debenture issuance.
  - ✓ 6 Engineering projects are completed and awaiting outstanding invoices from the Region.
  - ✓ 34 open engineering projects are substantially complete and potentially coming in under budget by \$14.2M. Once closed, commitments will be reduced freeing up unused project funding in the original funding source. These items are on maintenance and closing is contingent on a time frame to determine outstanding invoices and settlement issues.
- Unfavourable variances (> \$10K) from budget include:
  - ✓ OPA 620 East West Collector EA (Capital Project DT-7011-07) over budget by \$130K as a result of increase in scope of the project from the addition of work funded by the TTC regarding the extension of the Spadina Subway. This has a zero effect on the net budget and Committee/Council is advised of this change by way of this report.

*Individual Capital Project Detail* - In addition to the above, budget to actual financial status and comments for currently approved and open capital projects are provided in Attachment 3. It is important to note this information is compiled at a point in time and the reader is cautioned on the following:

- This information does not imply any work-in-progress percentage of completion, but rather a financial representation of capital spending for the period reported.
- A completed capital project will remain active or open until all invoices are paid and funding is complete. Projects are not closed until approved by the department. As a result, projects that are substantially funded will reside on the Open Capital Project Spend Report. It is important to note this report represents projects from current and prior budget years and total balances are the combined value.
- Projects that are debenture financed, as approved by Council, are not closed until debenture financing is acquired through the Region of York. Furthermore, project financing is not typically requested until the project is substantially complete, which is contingent on a timeframe to determine outstanding invoices and settlement issues. In the case of Engineering Projects, this may take up to several years.
- Capital work is continuously underway and current information will vary from this report.

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#### Further Detail on Status of Specific Capital Projects

- FR-3533-10 Build New Fire Station 7-10 – The construction of Fire Station 7-10 is complete. The occupancy permit was granted on May 7, 2012. As of September 30, 2012 99% of the budget was spent. The architect is resolving outstanding issue and reviewing deficiencies. Staff do not expect to be over budget. An official opening took place in November and included officials from AMO and the province to recognize the LEEDS silver portion funded through gas tax.
- BF-8114-07 North Thornhill Construction – This project is substantially complete, but there are outstanding issues regarding the water play, the mechanical room, a contractual issue regarding structural steel and deficiencies with respect to the daycare. Many of these issues were resolved by the architect and associated payments were released. The building of the walkway connecting the park to the community centre was rescheduled for the spring of 2013, due to a third party delay.
- PK-6352-11 Uplands Gold and Ski Centre – Chair Lift Replacement – General contractor commenced construction works in Q2-2012. Construction is expected to be completed in time for opening in January 2013 subject to Technical Standards and Safety Authority (TSSA) approval.
- 1421-3-04 Portage Parkway Extension – Project is complete, and the bridge is open for use and is on maintenance until October 2012. Our consultant is clearing up outstanding MTO deficiencies. Resolving the MTO deficiencies will allow the commissioning the bridge and begin long term maintenance payments budgeted in EN-1696-08.

#### Capital projects closed during the 3rd Quarter

Staff together with City departments reviewed all active capital projects listed as at September 30<sup>th</sup>, 2012 to determine which capital projects could be consolidated and/or closed. Overall, 65 capital projects totalling a budget of \$16M were closed in the 3rd quarter of 2012. Total actual project costs came in at 87% of budget, freeing up \$2M in the original funding sources for future project consideration. The drivers behind the \$2M are as follows:

- Approximately 51% or \$1.1M of the above project savings are related to Engineering Services. Overall 14 projects were closed, which on average closed at 26% of budget resulting from a recent review and housekeeping exercise.
  - ✓ 5 projects had funds repurposed to other projects and were closed with a zero budget and balance. These projects were EN-1761-10, EN-1876-12, EN-1897-12, EN-1889-12, EN-1905-21)
  - ✓ Projects EN-1838-11 and EN-1901-12, totalling \$412k, will be resubmitted as part of a future budget process and therefore closed with zero spend.
  - ✓ The remaining projects were closed with varying degrees of percentage spent (e.g. 19% to 88%). The scope of four of these projects changed from the original plan resulting in lower than anticipated spend.
- Approximately \$258K of the above project savings are related to 15 Fleet Management projects, which on average closed at 80% of the project budget.
- Approximately \$631K of the above project savings are related to 2 Public Works projects which on average closed at only 7% of the project budget. Project 1614-0-06 for the Rehabilitation of Hillside Hwy was closed because the City has no easement over the watercourse. Since the

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watercourse runs through private property, the City of Vaughan has no jurisdiction over it and cannot continue with the project. PW-2001-08 Storm Water Pond Aeration Devices has been closed because no decision has been made to proceed with the project due to ongoing costs and upkeep of the aeration devices. If a decision is made to proceed, funding can be requested in future capital budgets.

- The remaining balance of \$111K is spread over 9 departments and 34 projects.

A complete list of closed capital projects for Quarter 3 is provided as Attachment 4.

#### Continuity Schedule of Reserves and Reserve Funds

A continuity schedule of reserves and reserve funds as at September 30, 2012 is provided as Attachment 6. This schedule provides information on the individual and aggregate reserve balances. It also provides information on outstanding financial commitments, payment estimates required in future periods, to fund approved projects. Forecasting commitments is intended to provide a proactive view of the reserve position and should not be interpreted as the year-end position due to the fact that commitments are not incorporated into financial statements until the actual expenses have incurred. In addition, reserve revenues are not included in the continuity forecast, due to variability and changing economic conditions.

Reserve positions before commitments are all in a positive position, with exception for development charge management studies and fire. Adding commitments to the schedule reveals that 8 reserves are in a future negative position. Below is a brief description for positioning of these 8 reserves:

Sale of Public Lands – Future obligations are currently greater than the balance on hand. Dedicated surplus land is authorized for sale to cover this obligation but is pending.

Uplands Capital Improvement – A commitment to replace the uplands chairlift was recently approved by Council. As a result, the future position of this reserve will be in a negative position and replenished over time through Uplands revenue received.

CWDC Fire – A Council commitment to move forward with fire station 7-10 will temporarily place this reserve into a negative position, which will be replenished through future growth based development charges. This position may impact the timing of future projects.

CWDC Management Studies – Due to timing of events, this reserve is permitted to be in a deficit position. Growth related studies are incurred in advance of growth and recovered through subsequent development charges.

Special Charges and Area Development Charges (Developer Build Reserves) – These reserves relate to projects generally built by developers. Essentially, the developer has agreed to develop a structure, which will be funded by the City once funds are collected and available. Although, the continuity schedule illustrates a negative position after commitments, these reserves will never be in a deficit cash position as payments will only occur when funds are on hand. Reserves with a negative balance after commitments in this category are as follows:

- |                             |                                |
|-----------------------------|--------------------------------|
| ➤ D15 PD#5 Woodbridge Water | ➤ D19 PD#6 E. Rutherford Water |
| ➤ D18 PD#6 Maj., Mac Water  | ➤ D19 PD#6 E. Rutherford Water |

**CITY OF VAUGHAN**

**EXTRACT FROM COUNCIL MEETING MINUTES OF JANUARY 29, 2013**

Item 1, Finance Report No. 2 – Page 13

**Attachments**

- Attachment 1: City Operating – Third Quarter Variance Report
- Attachment 2: City Operating – Q3 Specific Variance Explanations
- Attachment 3: Open Capital Project Spend Report as at September 30, 2012
- Attachment 4: Closed Capital Projects Report for 3rd Quarter Ending September 30, 2012
- Attachment 5: Closed Capital Projects Report for 1<sup>st</sup> & 2<sup>nd</sup> Quarter 2012
- Attachment 6: Continuity Schedule of Reserves & Reserve Funds as at September 30, 2012

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(A copy of the attachments referred to in the foregoing have been forwarded to each Member of Council and a copy thereof is also on file in the office of the City Clerk.)

**ENDING SEPTEMBER 30, 2012 – CONSOLIDATED QUARTERLY REPORT****Recommendation**

The Commissioner of Finance & City Treasurer, the Director of Budgeting and Financial Planning, and the Director of Financial Services recommend:

That the 2012 Consolidated Third Quarter Variance Report be received.

**Economic Impact**

Not applicable

**Communication Plan**

Not applicable

**Purpose**

To report on 2012 actual third quarter results as at September 30, 2012, and compare them to the approved annual budgets. There is no economic impact as budgets and projects have been previously approved by Council. This information is intended for reporting and monitoring purposes only.

**Background – Analysis and Options**

The attached third quarter variance report compares actual operating and capital results for the period ending September 30, 2012, relative to approved budgets. It is important to note, the combined favourable variance is not directly indicative of the City's final year-end position; it simply compares the City's actual financial position to the approved budget at a point in time. At this stage in the process it is too early to determine if the City's position can be sustained, as a number of events such as a shifting of trends, timing differences, or unforeseen activities in the latter part of the year could easily erode the current position.

The actual balances presented include all necessary entries and accruals. However, it should be noted, the full amortization of tangible capital assets and post retirement employee benefits are excluded and presented differently from the City's financial statements.

**Third Quarter Overview**

The quarterly results for City Operations, Water and Wastewater Operations, and Capital are presented together in one consolidated report. This action is intended to provide stakeholders with a more fulsome and complete view of the City's financial results. The item will provide a brief executive summary followed by summaries for City Operations, Water and Wastewater Operations, and Capital. Additional detail will be provided as attachments.

***Ahead of Budget***

Overall, the City's net financial performance is favourable. As illustrated in Table 1 the City has come in under budget by \$2.7M and Water and Wastewater Storm operations have also come in favourable resulting in additional reserve contributions which place them in an overall breakeven position. It is important to note, the City takes financial stewardship very seriously and has implemented policies and actions to best use surplus funds. These actions consist of:

- Applying a portion of any surplus to the next budget year to reduce pressure on the tax rate
- Allocating funds to Water & Wastewater infrastructure reserves to sustain the community's network
- Transferring remaining surplus funds to working capital, sustainability, innovation and infrastructure reserves, to help mitigate future tax implications, as per City policy.
- Releasing unused capital funds to their original source for future community projects

Table 1 below summarizes and illustrates the City's financial results, which is followed by a brief summary for each area.

**Table 1 - Summary of the City's Q3 2012 Financial Results**

**Operations**

(In millions)

	<b>City</b>	<b>Water</b>	<b>Wastewater/ Storm</b>	<b>Total</b>
<b>Revenue</b>				
YTD Budget	198.1	34.3	36.5	268.9
YTD Actual	197.9	34.9	37.9	270.7
Variance	(0.2)	0.6	1.4	1.8
%	-0.10%	1.75%	3.84%	0.67%
<b>Expenditure</b>				
YTD Budget	165.4	34.2	36.5	236.1
YTD Actual	162.5	32.8	35.3	230.6
Variance	2.9	1.4	1.2	5.5
%	1.75%	4.09%	3.29%	2.33%
<b>Net fav./(unfav.) variance</b>	2.7	2.0	2.6	7.3
<b>Add'l Resv. Contributions</b>	0.0	2.0	2.6	4.6
<b>Surplus/ (Deficit)</b>	2.7	0.0	0.0	2.7

**Note:** Surplus is carried forward and applied to the future budgets to reduce tax rate pressures.

**Capital**

(In millions)

	<b>2012 Budget Projects</b>		<b>Prior Budget Projects</b>		<b>Total</b>
	<b>Closed</b>	<b>Active</b>	<b>Closed</b>	<b>Active</b>	
<b>2012 Available Budget (A)</b>	1.1	48.8	-3.0	143.6	190.5
<b>Actual Spend</b>	0.8	5.8	1.4	17.9	25.7
<b>Variance/Unspent</b>	0.3	43.1	-4.4	125.8	164.8
<b>%</b>	29%	88%	146%	88%	86%
<b>Major Y/E Accrual Reversals (B)</b>	0.0	0.0	8.5	8.9	17.4
<b>Adjusted Variance Unspent</b>	0.3	43.1	4.1	134.6	182.1

**Note:** A) Above available budget balance includes in-year budget amendments

B) Y/E audit accrual reversals illustrated separately to focus on actual unspent values

C) Capital project timing can span multiple years. The above chart aims to illustrate this occurrence and presents activity related to prior budgets separately

D) Combined Active Adjusted Variance Unspent equals the Unspent Variance on Attachment 3, and combined Closed Adjusted Variance Unspent equals the combined Unspent Variance on Attachments 4 & 5.

## ***City Operating Budget Results***

The annual Operating Budget for the City is \$225.8M, of which 28% remains to be realized. At the end of the third quarter, the City experienced a \$2.7M net favourable variance on the City's 2012 third quarter net operating budget. This favourable variance is comprised of a \$2.9M favourable expenditure variance and a \$0.2M unfavourable revenue variance. The main areas that contributed to the positive \$2.7M variance are summarized below;

### City Revenue Variance Overview

Actual revenues were \$197.9M as of September 30, 2012, and represent a \$0.2M or a -0.1% unfavourable variance when compared to the year-to-date revenue budget of \$198.1M. This variance stems from the following:

***Supplemental Taxation*** - There was an unfavourable \$1.6M variance as a result of delayed payment and MPAC's focus on re-assessment activities. The City received the final December instalment and it was approximately \$0.5M less than the \$4.0M budget.

***Corporate Revenue*** - There was an unfavourable \$0.4M variance mostly generated by Investment income, \$680k unfavourable, due to lower than expected investment returns. The remainder of the variances were in:

- Fines and penalties which were favourable by \$159K due to a larger than typical 2011 supplemental run, which generated higher fines and penalties in 2012.
  - Tax certificates which were favourable by \$136K due to higher volume for fees such as new accounts, owner change etc.
  - The remainder were offsetting favourable and unfavourable variances less than \$100K.
- 
- ***Reserves and Other Transfers*** – There was an unfavourable variance of \$54K made up of favourable and unfavourable variances. The unfavourable variances comprised of \$418k in the engineering reserve and 86k in the CIL recreation land reserve as a result of lower than anticipated spending within associated department accounts. In addition the Administration Recovery spend was lower then budget by \$168k resulting from capital project timing differences.

The above unfavourable variances were mostly offset by \$193K in unplanned election reserve transfers to cover election expenditures for administration and tabulator lease. There was also a combined \$345K favourable variance, greater than planned reserve withdrawals, from the Building Standards Continuity Reserve and Fleet Management Reserve as a result of lower than expected building standard revenues and automated fleet transfers, which may be reduced or reversed if the fleet department's variance remains favourable. The remainder of the variance was in small differences in Water Wastewater Recover, Insurance Reserve, etc.

- ***Fees and Service Charges*** – There was a favourable variance of \$1.7M largely a result of higher then planned revenues in Development Planning, Recreation & Culture and Enforcement Services. These favourable positions were partially offset by lower than anticipated Building Standards Revenue. Further explanation is provided in Attachment #2.

#### City Expenditure Variance Overview

Actual total expenditures were \$162.5M as of September 30, 2012, and represent a \$2.9M favourable variance to the year-to-date expenditure budget of \$165.4M. This variance stems from the following:

- **Department Expenses** - The largest component driving the City's favourable expenditure variance was a favourable position in total department expenses, approximately \$7.2M. Although variances can be found throughout most departments, the largest variances reside in Recreation, Building Standards, Libraries, Development Transportation and Public Works, etc.
  - Similar to the second quarter, the labour variance increased marginally from 5.0M to \$6.0M and was attributed to savings in salaries and benefits resulting from vacancies across many departments. A portion of this balance was expected given the number of vacancies reported in the first quarter plus new 2012 complements approved early in the year. A level of staffing vacancies are anticipated and planned for corporately, but actual department performance was \$2.0M greater than the \$4.0M corporate balance planned for third quarter due to higher vacancies.
  - The remaining \$1.4M variance is in multiple accounts with less than \$100k variances such as contracts, materials and supplies, professional fees, joint service charges and other accounts.
- **Corporate Expenses** - The above favourable variances were offset by a combined unfavourable variance of \$4.3M in corporate expenditures, mainly as a result of anticipated labour savings of \$4.0M. As illustrated in the above department expenses section, actual department performance was \$2.0M greater than the corporate balance planned for third quarter. The remaining variance consists of combined unfavourable variances in tax adjustments and election expenses which were partially offset by favourable variances in Major OMB hearings, professional fees, etc.

Variance Summary:

For quick reference purposes, a summary of the variances by major category is provided below. An Operating Third Quarter Variance Report is provided as Attachment #1. Further explanations on specific variances are provided within Attachment #2.

**City of Vaughan  
2012 OPERATING BUDGET  
THIRD QUARTER VARIANCE REPORT**

<u>Revenues</u>	Variance in \$mil (rounded)	
<b>Supplementals</b>		<b>(1.6)</b>
<b>Reserves and Other Transfers</b>		
Building Std Continuity Reserve	0.3	
Election Cost	0.2	
Administration Recovery from Capital	(0.2)	
Engineering Reserve	<u>(0.4)</u>	<b>(0.1)</b>
<b>Fees &amp; Service Charges</b>		
Development Planning	1.4	
Recreation	0.7	
Cultural Services	0.2	
Enforcement Services	0.2	
Building Standards	(0.7)	
Other (under \$100K var.)	<u>(0.1)</u>	<b>1.7</b>
<b>Corporate Revenue</b>		
Fines And Penalties	0.2	
Tax Certificates	0.1	
Investment Income	<u>(0.7)</u>	<b>(0.4)</b>
<b>Other</b>		<b><u>0.2</u></b>
<b>Total Revenues</b>		<b>(0.2)</b>
<u><b>Expenditures</b></u>		
<b>Departmental Expenses</b>		
Recreation	0.9	
Building Standards	0.8	
Libraries	0.7	
Dev. & Trans Engineering	0.6	
Public Works - Operations	0.5	
Buildings & Facilities	0.3	
City Clerk - Admin	0.3	
Engineering Services	0.3	
Parks & Forestry Operations	(0.3)	
Other-(various departments under \$300k var.)	<u>3.1</u>	<b>7.2</b>
<b>Corporate Expenditures</b>		
Major OMB Hearings - Professional Fees	0.2	
Professional Fees	0.2	
Election	(0.2)	
Tax Adjustments	(0.6)	
Anticipated Labour Savings	(4.0)	
Other	<u>0.1</u>	<b><u>(4.3)</u></b>
<b>Total Expenditures</b>		<b><u>2.9</u></b>
<b>Net Favourable Variance</b>		<b><u>\$ 2.7</u></b>

## ***Water and Wastewater/Storm Operating Budget Results***

Following are the financial operating results and analysis for both the water and wastewater/storm operations from January 2012 to September 2012. The variance analysis is a comparison of the year to date budget to the year to date actual results.

The water/wastewater system in York Region operates as a two-tier system. The Region of York is responsible for the supply of water and wastewater services and the lower tier municipalities are responsible for the water distribution and wastewater collection systems within the local municipality. The revenues that are generated annually by the City of Vaughan from the operations of the water and wastewater/storm utilities fund costs associated with the purchase of water supply and wastewater services from the Region of York, as well as the City's administration, financing costs, system operational and maintenance costs and most importantly funding to build the reserves for future infrastructure renewal.

### **Water Operations**

Year to date (YTD) actual water revenues for the period ending September 30, 2012 are favourable by \$925K, primarily due to favourable residential revenue of \$1.2M, other revenue \$19K, offset by unfavourable commercial revenue of \$269K. Residential and commercial revenues include higher billing accruals in September which adjusts in the next quarter. Residential also includes higher than budgeted consumption for this quarter at \$600K however, commercial consumption remains under budget. New account activity for both residential and commercial is trending on budget.

The Gross Margin indicates the net funding available to the City after the Region of York has been paid for the water supply. The favourable gross margin variance of \$1.0M is a result of favourable water revenue of \$925K and favourable water purchases of \$106K. Non-revenue water is favourable and trending slightly below seasonal values. It is anticipated that the level of non-revenue water will continue to decline over the next few months and should be on budget at the end of the year. Water purchases are unfavourable by \$330K due to higher than budgeted net consumption revenues for residential and commercial billings.

Other revenues consist primarily of installation and service fees and are unfavourable by \$263K; actual activity is based on demand. Water expenses are favourable by \$1.2M as a result of lower than budget spending of \$917K in maintenance and installations and \$294K in general administration. The favourable variance in maintenance is due to lower than expected work activity levels in contracted services related to repairs during the first nine months of the year. The favourable variance in general administration relates to staffing vacancies and a timing delay in general discretionary spending.

The 2012 actual YTD water lifecycle contribution is favourable by \$2.0M.



City of Vaughan  
Statement of Operations  
Water Division  
For the period ending September 30, 2012

	2012 Budget	2012 YTD Budget	2012 YTD Actual	2012 YTD Variance
<b>Water Revenues</b>				
Residential Billings	27,057,540	19,971,990	21,147,759	1,175,769
Commercial Billings	17,679,720	13,118,440	12,849,203	(269,237)
Other	250,000	187,560	206,216	18,656
	<b>\$44,987,260</b>	<b>\$33,277,990</b>	<b>\$34,203,178</b>	<b>\$925,188</b>
<b>Water Purchases</b>				
Metered Water Purchases	27,497,440	20,424,991	20,754,951	(329,960)
Non-Revenue Water	4,100,470	4,153,819	3,717,816	436,003
	<b>\$31,597,910</b>	<b>\$24,578,810</b>	<b>\$24,472,767</b>	<b>\$106,043</b>
<b>Gross Margin</b>	<b>\$13,389,350</b>	<b>\$8,699,180</b>	<b>\$9,730,411</b>	<b>\$1,031,231</b>
<b>Other Revenues</b>	<b>\$1,321,000</b>	<b>\$990,720</b>	<b>\$727,405</b>	<b>(\$263,315)</b>
<b>Expenses</b>				
Maintenance and Installation	5,503,020	4,060,760	3,143,761	916,999
General Administration	3,626,000	2,723,915	2,430,134	293,781
Joint Service Costs	753,880	565,425	565,409	16
	<b>\$9,882,900</b>	<b>\$7,350,100</b>	<b>\$6,139,304</b>	<b>\$1,210,796</b>
<b>Net Water Operations</b>	<b>\$4,827,450</b>	<b>\$2,339,800</b>	<b>\$4,318,513</b>	<b>\$1,978,713</b>
<b>Budgeted Lifecycle Contribution</b>	<b>\$4,827,450</b>	<b>\$2,339,800</b>	<b>\$2,339,800</b>	<b>\$0</b>
<b>Additional Reserve Contribution</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,978,713</b>	<b>\$1,978,713</b>
<b>Surplus</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

### Wastewater/Storm Operations

Wastewater revenue is based on water consumption; therefore trending is very similar to water revenue. In the same manner, regional wastewater treatment charges and regional water purchases are directly related. Wastewater is not a metered flow and is calculated on a one-to-one ratio to metered water with minimal adjustments/reductions for households not connected to the City's sewer system.

Wastewater YTD revenues are favourable by \$1.3K for the period ending September 30, 2012 which is primarily due to favourable residential revenue of \$1.2K and commercial revenue at \$100K. The favourable gross margin variance of \$200K is a combination of unfavourable water purchases resulting from higher than budgeted sales offset by favourable non-revenue wastewater costs.

Other revenues are favourable by \$66K and wastewater expenses are favourable by \$1.0M primarily attributable to favourable maintenance and installation at \$298K and storm sewer maintenance of \$705K. Actual expenses are lower than budget as a result of less than expected work activity in contracted services related to repairs. With ongoing planned activities taking place over the fall season, this favourable condition in storm sewer maintenance is expected to be closer to budget by year end. General administration is slightly favourable by \$29K due to timing in general discretionary spending.

The 2012 actual YTD wastewater/storm lifecycle contribution is favourable by \$2.6K.



City of Vaughan  
Statement of Operations  
Wastewater Division  
For the period ending September 30, 2012

	2012 Budget	2012 YTD Budget	2012 YTD Actual	2012 YTD Variance
<b>Wastewater Revenues</b>				
Residential Billings	29,179,250	21,434,350	22,610,034	1,175,684
Commercial Billings	19,694,070	14,546,120	14,690,012	143,892
	<b>\$48,873,320</b>	<b>\$35,980,470</b>	<b>\$37,300,046</b>	<b>\$1,319,576</b>
<b>Wastewater Expense</b>				
Regional Treatment Charges	<b>\$36,437,860</b>	<b>\$28,261,500</b>	<b>\$28,097,139</b>	<b>\$164,361</b>
<b>Gross Margin</b>	<b>\$12,435,460</b>	<b>\$7,718,970</b>	<b>\$9,202,907</b>	<b>\$1,483,937</b>
<b>Other Revenues</b>	<b>\$653,200</b>	<b>\$543,170</b>	<b>\$609,645</b>	<b>\$66,475</b>
<b>Expenses</b>				
Maintenance and Installation	3,491,115	2,580,590	2,282,584	298,006
General Administration	1,909,665	1,444,400	1,415,840	28,560
Storm Sewer Maintenance	2,059,505	1,525,925	820,601	705,324
Joint Service Costs	502,580	376,920	376,939	(19)
	<b>\$7,962,865</b>	<b>\$5,927,835</b>	<b>\$4,895,964</b>	<b>\$1,031,871</b>
<b>Net Wastewater Operations</b>	<b>\$5,125,795</b>	<b>\$2,334,305</b>	<b>\$4,916,588</b>	<b>\$2,582,283</b>
<b>Budgeted Lifecycle Contribution</b>	<b>\$5,125,795</b>	<b>\$2,334,305</b>	<b>\$2,334,305</b>	<b>\$0</b>
<b>Additional Reserve Contribution</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,582,283</b>	<b>\$2,582,283</b>
<b>Surplus</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

## ***Capital Budget Results***

Overall, the Capital Budget performance is favourable, with the majority of projects coming in on target or under assigned budget. This section is intended to provide an update on quarterly activity for the following:

- *Open Capital Project Spend Performance*
- *Closed Capital Projects Budget vs. Actual*
- *Reserve and Reserve Fund positions*

### *Open Capital Project Spend Report (Attachment #3)*

Staff reviewed the Open Capital Project Spend Report and general highlights are provided below.

- As of the third quarter in 2012, 448 projects with a budgeted valued of \$579M are open. As of the Second Quarter 512 projects were open, of which 65 projects were closed in the following quarter. In addition, 1 capital project, DT-7128-12 Block 12 Valley Crossings was added as per post-budget Council Approval.
- The above open projects were approved as follows
  - ✓ 26% 2012
  - ✓ 54% 2009-2011
  - ✓ 15% 2006-2008
  - ✓ 5% 2005 and older approvals
- As of September 30, 2012, 69% of the available budgets were spent
- Capital projects substantially complete and nearing closing
  - ✓ 19 projects are substantially complete
    - 10 open projects are complete and should be closed in next quarter
    - 9 open projects are complete, awaiting final invoicing and approval
  - ✓ The Block 11 Community Centre Land project with a budget value of \$12M is complete, of which \$1M is awaiting debt issuance. Debentures of \$1M representing the 10% co-funding on this growth project will be issued in Q4 2012 and the project will be closed subsequently.
  - ✓ 1 Engineering Services project budgeted \$0.7M is substantially complete and is awaiting debt issuance. The project will be closed in Q4 2012 subsequent to the 2012 debenture issuance.
  - ✓ 6 Engineering projects are completed and awaiting outstanding invoices from the Region.
  - ✓ 34 open engineering projects are substantially complete and potentially coming in under budget by \$14.2M. Once closed, commitments will be reduced freeing up unused project funding in the original funding source. These items are on maintenance and closing is contingent on a timeframe to determine outstanding invoices and settlement issues.
- Unfavourable variances (> \$10K) from budget include:
  - ✓ OPA 620 East West Collector EA (Capital Project DT-7011-07) over budget by \$130K as a result of increase in scope of the project from the addition of work funded by the TTC regarding the extension of the Spadina Subway. This has a zero effect on the net budget and Committee/Council is advised of this change by way of this report.

*Individual Capital Project Detail* - In addition to the above, budget to actual financial status and comments for currently approved and open capital projects are provided in Attachment 3. It is important to note this information is compiled at a point in time and the reader is cautioned on the following:

- This information does not imply any work-in-progress percentage of completion, but rather a financial representation of capital spending for the period reported.
- A completed capital project will remain active or open until all invoices are paid and funding is complete. Projects are not closed until approved by the department. As a result, projects that are substantially funded will reside on the Open Capital Project Spend Report. It is important to note this report represents projects from current and prior budget years and total balances are the combined value.
- Projects that are debenture financed, as approved by Council, are not closed until debenture financing is acquired through the Region of York. Furthermore, project financing is not typically requested until the project is substantially complete, which is contingent on a timeframe to determine outstanding invoices and settlement issues. In the case of Engineering Projects, this may take up to several years.
- Capital work is continuously underway and current information will vary from this report.

*Further Detail on Status of Specific Capital Projects*

- FR-3533-10 Build New Fire Station 7-10 – The construction of Fire Station 7-10 is complete. The occupancy permit was granted on May 7, 2012. As of September 30, 2012 99% of the budget was spent. The architect is resolving outstanding issue and reviewing deficiencies. Staff do not expect to be over budget. An official opening took place in November and included officials from AMO and the province to recognize the LEEDS silver portion funded through gas tax.
- BF-8114-07 North Thornhill Construction – This project is substantially complete, but there are outstanding issues regarding the water play, the mechanical room, a contractual issue regarding structural steel and deficiencies with respect to the daycare. Many of these issues were resolved by the architect and associated payments were released. The building of the walkway connecting the park to the community centre was rescheduled for the spring of 2013, due to a third party delay.
- PK-6352-11 Uplands Gold and Ski Centre – Chair Lift Replacement – General contractor commenced construction works in Q2-2012. Construction is expected to be completed in time for opening in January 2013 subject to Technical Standards and Safety Authority (TSSA) approval.
- 1421-3-04 Portage Parkway Extension – Project is complete, and the bridge is open for use and is on maintenance until October 2012. Our consultant is clearing up outstanding MTO deficiencies. Resolving the MTO deficiencies will allow the commissioning the bridge and begin long term maintenance payments budgeted in EN-1696-08.

### Capital projects closed during the 3rd Quarter

Staff together with City departments reviewed all active capital projects listed as at September 30<sup>th</sup>, 2012 to determine which capital projects could be consolidated and/or closed. Overall, 65 capital projects totalling a budget of \$16M were closed in the 3rd quarter of 2012. Total actual project costs came in at 87% of budget, freeing up \$2M in the original funding sources for future project consideration. The drivers behind the \$2M are as follows:

- Approximately 51% or \$1.1M of the above project savings are related to Engineering Services. Overall 14 projects were closed, which on average closed at 26% of budget resulting from a recent review and housekeeping exercise.
  - ✓ 5 projects had funds repurposed to other projects and were closed with a zero budget and balance. These projects were EN-1761-10, EN-1876-12, EN-1897-12, EN-1889-12, EN-1905-21)
  - ✓ Projects EN-1838-11 and EN-1901-12, totalling \$412k, will be resubmitted as part of a future budget process and therefore closed with zero spend.
  - ✓ The remaining projects were closed with varying degrees of percentage spent (e.g. 19% to 88%). The scope of four of these projects changed from the original plan resulting in lower than anticipated spend.
- Approximately \$258K of the above project savings are related to 15 Fleet Management projects, which on average closed at 80% of the project budget.
- Approximately \$631K of the above project savings are related to 2 Public Works projects which on average closed at only 7% of the project budget. Project 1614-0-06 for the Rehabilitation of Hillside Hwy was closed because the City has no easement over the watercourse. Since the watercourse runs through private property, the City of Vaughan has no jurisdiction over it and cannot continue with the project. PW-2001-08 Storm Water Pond Aeration Devices has been closed because no decision has been made to proceed with the project due to ongoing costs and upkeep of the aeration devices. If a decision is made to proceed, funding can be requested in future capital budgets.
- The remaining balance of \$111K is spread over 9 departments and 34 projects.

A complete list of closed capital projects for Quarter 3 is provided as Attachment 4.

### Continuity Schedule of Reserves and Reserve Funds

A continuity schedule of reserves and reserve funds as at September 30, 2012 is provided as Attachment 6. This schedule provides information on the individual and aggregate reserve balances. It also provides information on outstanding financial commitments, payment estimates required in future periods, to fund approved projects. Forecasting commitments is intended to provide a proactive view of the reserve position and should not be interpreted as the year-end position due to the fact that commitments are not incorporated into financial statements until the actual expenses have incurred. In addition, reserve revenues are not included in the continuity forecast, due to variability and changing economic conditions.

Reserve positions before commitments are all in a positive position, with exception for development charge management studies and fire. Adding commitments to the schedule reveals that 8 reserves are in a future negative position. Below is a brief description for positioning of these 8 reserves:

Sale of Public Lands – Future obligations are currently greater than the balance on hand. Dedicated surplus land is authorized for sale to cover this obligation but is pending.

Uplands Capital Improvement – A commitment to replace the uplands chairlift was recently approved by Council. As a result, the future position of this reserve will be in a negative position and replenished over time through Uplands revenue received.

CWDC Fire – A Council commitment to move forward with fire station 7-10 will temporarily place this reserve into a negative position, which will be replenished through future growth based development charges. This position may impact the timing of future projects.

CWDC Management Studies – Due to timing of events, this reserve is permitted to be in a deficit position. Growth related studies are incurred in advance of growth and recovered through subsequent development charges.

Special Charges and Area Development Charges (Developer Build Reserves) – These reserves relate to projects generally built by developers. Essentially, the developer has agreed to develop a structure, which will be funded by the City once funds are collected and available. Although, the continuity schedule illustrates a negative position after commitments, these reserves will never be in a deficit cash position as payments will only occur when funds are on hand. Reserves with a negative balance after commitments in this category are as follows:

- D15 PD#5 Woodbridge Water
- D18 PD#6 Maj., Mac Water
- D19 PD#6 E. Rutherford Water
- D25 Zenway/Fogal Sub-Trunk

### **Attachments**

- Attachment 1: City Operating – Third Quarter Variance Report
- Attachment 2: City Operating – Q3 Specific Variance Explanations
- Attachment 3: Open Capital Project Spend Report as at September 30, 2012
- Attachment 4: Closed Capital Projects Report for 3rd Quarter Ending September 30, 2012
- Attachment 5: Closed Capital Projects Report for 1<sup>st</sup> & 2<sup>nd</sup> Quarter 2012
- Attachment 6: Continuity Schedule of Reserves & Reserve Funds as at September 30, 2012

### **Report prepared by:**

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Respectfully submitted,

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Barb Cribbett, CMA  
Commissioner of Finance & City Treasurer

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John Henry, CMA  
Director of Budgeting and Financial Planning

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Barry Jackson, CGA  
Director of Financial Services



**CITY OF VAUGHAN**

**2012 OPERATING BUDGET**

**CITY OPERATING  
THIRD QUARTER  
VARIANCE REPORT**

**AS AT  
SEPTEMBER 30, 2012**

**CITY OF VAUGHAN  
2012 OPERATING BUDGET  
THIRD QUARTER VARIANCE REPORT  
SEPTEMBER 30, 2012**

**REVENUE / EXPENDITURE SUMMARY**

	2012 ANNUAL BUDGET	2012 YTD		VARIANCE		2012 BUDGET REMAINING	
		BUDGET	ACTUAL	FAV. / (UNFAV)		\$	%
				\$	%		
TAXATION	146,242,634	146,135,632	146,135,632	0	0.0%	107,002	0.1%
SUPPLEMENTAL TAXATION	4,000,000	3,500,000	1,920,371	(1,579,629)	-45.1%	2,079,629	52.0%
GRANT / PAYMENT IN LIEU	2,645,200	2,506,200	2,592,779	86,579	3.5%	52,421	2.0%
RESERVES AND OTHER TRANSFERS	16,452,690	7,792,620	7,738,975	(53,645)	-0.7%	8,713,715	53.0%
FEES AND SERVICE CHARGES	36,206,108	27,685,166	29,419,967	1,734,801	6.3%	6,786,141	18.7%
CORPORATE	17,726,578	10,474,835	10,112,209	(362,626)	-3.5%	7,614,369	43.0%
PRIOR YEAR'S SURPLUS CARRYFORWARD	2,500,000	0	0	0	0.00%	2,500,000	100.0%
<b>TOTAL REVENUES</b>	<b>225,773,210</b>	<b>198,094,453</b>	<b>197,919,933</b>	<b>(174,520)</b>	<b>-0.1%</b>	<b>27,853,277</b>	<b>12.3%</b>
<b>EXPENDITURES:</b>							
DEPARTMENTAL	200,932,687	147,301,706	140,145,102	7,156,604	4.9%	60,787,585	30.3%
RESERVE CONTRIB. & CORP. EXP.	4,033,130	3,331,438	7,638,781	(4,307,343)	-129.3%	(3,605,651)	-89.4%
LONG TERM DEBT	12,378,938	7,890,397	7,890,396	1	0.0%	4,488,542	36.3%
CONTINGENCY	1,526,453	0	(64,604)	64,604	0.00%	1,591,057	104.2%
CAPITAL FROM TAXATION	6,902,002	6,902,002	6,902,002	0	0.0%	0	0.0%
<b>TOTAL EXPENDITURES</b>	<b>225,773,210</b>	<b>165,425,543</b>	<b>162,511,677</b>	<b>2,913,866</b>	<b>1.8%</b>	<b>63,261,533</b>	<b>28.0%</b>
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	<b>0</b>	<b>32,668,910</b>	<b>35,408,256</b>	<b>2,739,346</b>			

CITY OF VAUGHAN  
2012 OPERATING BUDGET  
THIRD QUARTER VARIANCE REPORT  
SEPTEMBER 30, 2012

REVENUE BY MAJOR SOURCE

	2012 ANNUAL BUDGET	2012 YTD		VARIANCE		2012 BUDGET REMAINING	
		BUDGET	ACTUAL	FAV. / (UNFAV)		\$	%
				\$	%		
<b>TAXATION</b>							
Supplementals	4,000,000	3,500,000	1,920,371	(1,579,629)	-45.1%	2,079,629	52.0%
<b>GRANT</b>							
Library Grant	145,200	6,200	6,381	181	2.9%	138,819	95.6%
<b>PAYMENT IN LIEU / OTHER</b>							
Payment In Lieu / Other	2,500,000	2,500,000	2,586,398	86,398	3.5%	(86,398)	-3.5%
<b>RESERVES AND OTHER TRANSFERS</b>							
Engineering Reserve	4,346,266	3,259,698	2,841,513	(418,185)	-12.8%	1,504,753	34.6%
Election Cost	0	0	192,801	192,801	0.0%	(192,801)	0.0%
CIL Recreation Land Reserve	665,000	621,619	535,379	(86,240)	-13.9%	129,621	19.5%
DC Management Studies Reserve (Legal OP)	112,220	56,904	85,955	29,051	51.1%	26,265	23.4%
Administration Recovery from Capital	1,500,000	477,092	308,635	(168,457)	-35.3%	1,191,365	79.4%
Fleet Management Reserve (Vehicle Replacement)	242,747	134,728	211,570	76,842	57.0%	31,177	12.8%
Building Standards Service Continuity Reserve	1,047,975	785,979	1,053,997	268,018	34.1%	(6,022)	-0.6%
Insurance Reserve	500,000	500,000	500,460	460	0.1%	(460)	-0.1%
Tax Rate Stabilization Reserve	2,757,410	0	0	0	0.0%	2,757,410	100.0%
Debtenture Payment Reserve	2,602,862	0	0	0	0.00%	2,602,862	100.0%
Water & Wastewater Recovery	2,678,210	1,956,600	2,008,665	52,065	2.7%	669,545	25.0%
<b>TOTAL RESERVES</b>	16,452,690	7,792,620	7,738,975	(53,645)	-0.7%	8,713,715	53.0%
<b>FEES/SERVICE CHARGES</b>							
<b>CITY MANAGER</b>							
Economic And Business Development	4,000	2,698	1,892	(806)	-29.9%	2,108	52.7%
Fire And Rescue Services	569,324	398,820	344,899	(53,921)	-13.5%	224,425	39.4%
<b>TOTAL CITY MANAGER</b>	573,324	401,518	346,791	(54,727)	-13.6%	226,533	39.5%
<b>COMMISSIONER OF LEGAL &amp; ADMIN. SERV.</b>							
Clerks	33,576	26,724	30,035	3,311	12.4%	3,541	10.5%
Clerks - Licensing	1,077,078	886,064	801,399	(84,665)	-9.6%	275,679	25.6%
Committee Of Adjustment	410,624	340,594	373,570	32,976	9.7%	37,054	9.0%
Legal Services	85,346	65,848	36,582	(29,266)	-44.4%	48,764	57.1%
Enforcement Services	2,227,085	1,616,690	1,789,832	173,142	10.7%	437,253	19.6%
<b>TOTAL COMMISSIONER OF LEGAL &amp; ADMIN. SERV.</b>	3,833,709	2,935,920	3,031,418	95,498	3.3%	802,291	20.9%
<b>COMMISSIONER OF COMMUNITY SERVICES</b>							
Communities In Bloom Sponsorship	10,000	0	8,000	8,000	0.0%	2,000	20.0%
Community Grants & Advisory Comm.	0	0	12,010	12,010	0.0%	(12,010)	0.0%
Recreation	17,727,675	14,310,558	15,038,246	727,688	5.1%	2,689,429	15.2%
Cultural Services	517,950	437,612	644,713	207,101	47.3%	(126,763)	-24.5%
Buildings And Facilities	187,340	133,953	182,900	48,947	36.5%	4,440	2.4%
Parks & Forest Operations	46,390	12,698	81,239	68,541	539.8%	(34,849)	-75.1%
Cemeteries	115,603	91,197	88,489	(2,708)	-3.0%	27,114	23.5%
<b>TOTAL COMMISSIONER OF COMMUNITY SERVICES</b>	18,604,958	14,986,018	16,055,597	1,069,579	7.1%	2,549,361	13.7%
<b>COMMISSIONER OF PLANNING</b>							
Development Planning	3,199,276	2,353,615	3,705,529	1,351,914	57.4%	(506,253)	-15.8%
Building Standards - Licenses/Permits	6,878,872	5,160,278	4,383,375	(776,903)	-15.1%	2,495,497	36.3%
- Plumbing Permits	500,000	369,581	355,629	(13,952)	-3.8%	144,371	28.9%
- Service Charges	510,275	382,701	444,379	61,678	16.1%	65,896	12.9%
<b>TOTAL COMMISSIONER OF PLANNING</b>	11,088,423	8,266,175	8,888,912	622,737	7.5%	2,199,511	19.8%
<b>COMMISSIONER OF ENGINEERING &amp; PUBLIC WORKS</b>							
Development And Transport. Engineering	392,426	300,960	326,808	25,848	8.6%	65,618	16.7%
Engineering Services	175,933	127,877	122,911	(4,966)	-3.9%	53,022	30.1%
Public Works - Operations	1,236,035	446,315	419,895	(26,420)	-5.9%	816,140	66.0%
<b>TOTAL COMMISSIONER OF ENGINEERING &amp; PUBLIC WORKS</b>	1,804,394	875,152	869,614	(5,538)	-0.6%	934,780	51.8%
<b>VAUGHAN PUBLIC LIBRARIES</b>	301,300	220,383	227,635	7,252	3.3%	73,665	24.4%
<b>TOTAL FEES / SERVICE CHARGES</b>	36,206,108	27,685,166	29,419,967	1,734,801	6.3%	6,786,141	18.7%
<b>TOTAL CORPORATE REVENUES</b>	17,726,578	10,474,835	10,112,209	(362,626)	-3.5%	7,614,369	43.0%
<b>TOTAL REVENUE</b>	77,030,576	51,958,821	51,784,301	(174,520)	-0.3%	25,246,275	32.8%

**CITY OF VAUGHAN  
2012 OPERATING BUDGET  
THIRD QUARTER VARIANCE REPORT  
SEPTEMBER 30, 2012**

**REVENUE BY MAJOR SOURCE  
CORPORATE REVENUE DETAIL**

***CORPORATE REVENUE DETAIL :***

	2012 ANNUAL BUDGET	2012 YTD		VARIANCE		2012 BUDGET REMAINING	
		BUDGET	ACTUAL	FAV. / (UNFAV)		\$	%
				\$	%	\$	%
Fines And Penalties	4,800,000	3,669,639	3,828,479	158,840	4.3%	971,521	20.2%
Tax Certificates And Documents	467,428	367,468	504,117	136,649	37.2%	(36,689)	-7.8%
Investment Income	3,000,000	2,750,000	2,070,419	(679,581)	-24.7%	929,581	31.0%
Hydro Investment Income	4,853,450	3,568,224	3,643,413	75,189	2.1%	1,210,037	24.9%
Hydro Dividends	4,425,000	0	0	0	0.0%	4,425,000	100.0%
Miscellaneous Revenue	70,000	52,500	8,185	(44,315)	-84.4%	61,815	88.3%
Purchasing	60,700	42,004	55,125	13,121	31.2%	5,575	9.2%
Capital Admin. Revenue	50,000	25,000	2,471	(22,529)	-90.1%	47,529	95.1%
<b>TOTAL CORPORATE REVENUE</b>	<b>17,726,578</b>	<b>10,474,835</b>	<b>10,112,209</b>	<b>(362,626)</b>	<b>-3.5%</b>	<b>7,614,369</b>	<b>43.0%</b>

**CITY OF VAUGHAN  
2012 OPERATING BUDGET  
SEPTEMBER 30, 2012**

**DEPARTMENTAL EXPENDITURES BY MAJOR CATEGORY (1)**

	2012 ANNUAL BUDGET	2012 YTD		VARIANCE		2012 BUDGET REMAINING	
		BUDGET	ACTUAL	FAV. / (UNFAV) \$ %		\$ %	
<b>COUNCIL</b>	1,440,498	1,054,908	955,691	99,217	9.4%	484,807	33.7%
<b>OFFICE OF THE INTEGRITY COMMISSIONER</b>	199,940	152,161	132,592	19,569	12.9%	67,348	33.7%
<b>INTERNAL AUDIT</b>	194,945	190,856	168,185	22,671	11.9%	26,760	13.7%
<i>City Manager</i>	681,334	516,681	469,768	46,913	9.1%	211,566	31.1%
<i>Executive Director</i>	123,446	111,864	37,197	74,667	66.7%	86,249	69.9%
Corporate Communications	1,165,725	901,120	752,698	148,422	16.5%	413,027	35.4%
Economic and Business Development	1,354,162	968,883	825,879	143,004	14.8%	528,283	39.0%
Fire and Rescue Services	35,615,657	27,597,450	27,748,660	(151,210)	-0.5%	7,866,997	22.1%
Emergency Planning	178,454	133,572	120,481	13,091	9.8%	57,973	32.5%
<b>TOTAL CITY MANAGER</b>	39,118,778	30,229,570	29,954,683	274,887	0.9%	9,164,095	23.4%
<i>Commissioner of Finance and City Treasurer</i>	402,973	299,361	258,422	40,939	13.7%	144,551	35.9%
City Financial Services	2,977,161	2,284,903	2,076,064	208,839	9.1%	901,097	30.3%
Budgeting and Financial Planning	2,239,803	1,723,068	1,524,269	198,799	11.5%	715,534	31.9%
Development Finance & Investments	564,712	432,317	208,134	224,183	51.9%	356,578	63.1%
Purchasing Services	1,357,997	1,045,055	929,743	115,312	11.0%	428,254	31.5%
<b>TOTAL COMM. OF FINANCE AND CITY TREASURER</b>	7,542,646	5,784,704	4,996,632	788,072	13.6%	2,546,014	33.8%
<i>Commissioner of Legal and Administrative Services</i>	394,051	286,785	309,066	(22,281)	-7.8%	84,985	21.6%
City Clerk - Admin	4,155,341	3,207,704	2,887,646	320,058	10.0%	1,267,695	30.5%
Clerks - Licensing	628,968	487,294	488,853	(1,559)	-0.3%	140,115	22.3%
City Clerk - Insurance	4,727,000	2,421,922	2,449,095	(27,173)	-1.1%	2,277,905	48.2%
Committee of Adjustment	566,145	435,692	441,613	(5,921)	-1.4%	124,532	22.0%
Council Corporate	102,073	76,540	60,744	15,796	20.6%	41,329	40.5%
Legal Services	2,043,276	1,556,818	1,476,036	80,782	5.2%	567,240	27.8%
Enforcement Services	5,108,815	3,871,370	3,709,541	161,829	4.2%	1,399,274	27.4%
<b>TOTAL COMM. OF LEGAL AND ADMINISTRATIVE SERVICES</b>	17,725,669	12,344,125	11,822,594	521,531	4.2%	5,903,075	33.3%
<i>Commissioner of Community Services</i>	453,056	319,747	317,171	2,576	0.8%	135,885	30.0%
Communities In Bloom	80,140	20,999	12,044	8,955	42.6%	68,096	85.0%
Community Grants and Advisory Committees	97,695	40,892	39,202	1,690	4.1%	58,493	59.9%
Recreation	19,246,300	14,477,065	13,528,021	949,044	6.6%	5,718,279	29.7%
Cultural Services	1,988,837	1,451,392	1,417,229	34,163	2.4%	571,608	28.7%
Buildings and Facilities	20,423,125	14,584,671	14,334,226	250,445	1.7%	6,088,899	29.8%
Fleet Management	2,570,844	1,916,255	1,699,053	217,202	11.3%	871,791	33.9%
Parks & Forest Operations	12,254,018	9,119,135	9,404,828	(285,693)	-3.1%	2,849,190	23.3%
Parks Development	1,115,805	849,003	680,079	168,924	19.9%	435,726	39.1%
<b>TOTAL COMMISSIONER OF COMMUNITY SERVICES</b>	58,229,820	42,779,159	41,431,853	1,347,306	3.1%	16,797,967	28.8%
<i>Commissioner of Planning</i>	344,312	263,151	267,892	(4,741)	-1.8%	76,420	22.2%
Development Planning	2,968,249	2,256,729	2,136,242	120,487	5.3%	832,007	28.0%
Policy Planning	1,386,606	1,054,372	904,109	150,263	14.3%	482,497	34.8%
Building Standards	6,756,246	5,149,401	4,367,300	782,101	15.2%	2,388,946	35.4%
<b>TOTAL COMMISSIONER OF PLANNING</b>	11,455,413	8,723,653	7,675,543	1,048,111	12.0%	3,779,871	33.0%
<i>Commissioner of Strategic and Corporate Services</i>	333,430	252,470	112,064	140,406	55.6%	221,366	66.4%
Innovation & Continuous Improvement	119,616	185,956	0	185,956	100.0%	119,616	100.0%
Access Vaughan	910,243	633,765	578,332	55,433	8.7%	331,911	36.5%
Strategic Planning	351,120	237,060	150,908	86,152	36.3%	200,212	57.0%
Environmental Sustainability	268,205	194,652	194,643	9	0.0%	871,562	27.4%
Human Resources	3,509,713	2,517,609	2,314,236	203,373	8.1%	1,195,477	34.1%
Information and Technology Management	7,710,858	5,504,325	5,268,938	235,387	4.3%	2,441,920	31.7%
<b>TOTAL COMMISSIONER OF STRATEGIC AND CORPORATE SERVICES</b>	13,203,185	9,525,837	8,619,123	906,714	9.5%	4,584,062	34.7%
<i>Commissioner of Engineering and Public Works</i>	499,093	377,936	259,181	118,755	31.4%	239,912	48.1%
Development and Transport. Engineering	4,256,888	3,219,939	2,667,242	552,697	17.2%	1,589,646	37.3%
Engineering Services	4,091,768	2,867,301	2,607,363	259,938	9.1%	1,484,405	36.3%
Public Works - Operations	29,365,276	20,042,269	19,592,262	450,007	2.2%	9,773,014	33.3%
<b>TOTAL COMMISSIONER OF ENGINEERING AND PUBLIC WORKS</b>	38,213,025	26,507,445	25,126,048	1,381,397	5.2%	13,086,977	34.2%
<b>VAUGHAN PUBLIC LIBRARIES</b>	13,608,768	10,009,288	9,262,157	747,131	7.5%	4,346,611	31.9%
<b>TOTAL DEPARTMENTAL EXPENDITURES</b>	200,932,687	147,301,706	140,145,102	7,156,604	4.9%	60,787,585	30.3%
<b>RESERVER CONTRIBUTIONS &amp; CORP. EXP.</b>	4,033,130	3,331,438	7,638,781	(4,307,343)	-129.3%	(3,605,651)	30.3%
<b>LONG TERM DEBT</b>	12,378,938	7,890,397	7,890,396	1	0.0%	4,488,542	-89.4%
<b>CONTINGENCY</b>	1,526,453	0	(64,604)	64,604	0.00%	1,591,057	104.2%
<b>CAPITAL FROM TAXATION</b>	6,902,002	6,902,002	6,902,002	0	0.0%	0	0.0%
<b>TOTAL DEPARTMENTAL AND CORPORATE EXPENDITURES</b>	225,773,210	165,425,543	162,511,677	2,913,866	1.8%	63,261,533	28.0%

(1) Expenditures are net of Hydro Joint Services Revenue and Library Joint Service Charges.

**CITY OF VAUGHAN  
2012 OPERATING BUDGET  
SEPTEMBER 30, 2012**

**CORPORATE EXPENDITURES - DETAILS**

	2012 ANNUAL BUDGET	2012 YTD		VARIANCE		2012 BUDGET REMAINING	
		BUDGET	ACTUAL	FAV. / (UNFAV)		\$	%
				\$	%	\$	%
<b>RESERVE CONTRIBUTIONS AND CORP. EXP. DETAIL :</b>							
<b>RESERVE CONTRIBUTIONS:</b>							
1998 & Prior Bldg & Facil. Infrast. Res. Contrib.	825,000	825,000	825,000	0	0.0%	0	0.0%
Post 1998 Bldg & Facil. Infrast. Res. Contrib.	1,314,296	1,314,296	1,314,296	0	0.0%	0	0.0%
Roads Infrastructure Reserve Contribution	403,988	403,988	403,988	0	0.0%	0	0.0%
Parks Infrastructure Reserve Contribution	356,685	356,685	356,685	0	0.0%	0	0.0%
Election Reserve Contribution	350,000	350,000	350,000	0	0.0%	0	0.0%
Additional Vehicle Contribution	65,964	65,964	65,964	0	0.0%	0	0.0%
Fire & Rescue Contrib.	1,174,726	1,174,726	1,174,726	0	0.0%	0	0.0%
Heritage Contrib.	204,000	204,000	204,000	0	0.0%	0	0.0%
Streetscapes Contrib.	323,328	323,328	323,328	0	0.0%	0	0.0%
City Playhouse Contrib.	15,000	15,000	15,000	0	0.0%	0	0.0%
<b>TOTAL RESERVE CONTRIBUTIONS</b>	<b>5,032,987</b>	<b>5,032,987</b>	<b>5,032,987</b>	<b>0</b>	<b>0.0%</b>	<b>0</b>	<b>0.0%</b>
<b>CORPORATE EXPENDITURES:</b>							
Bank Charges	90,000	79,132	70,069	9,063	11.5%	19,931	22.1%
Professional Fees	244,224	244,224	90,904	153,320	62.8%	153,320	62.8%
Major Omb Hearings - Professional Fees	407,000	305,250	66,609	238,641	78.2%	340,391	83.6%
Joint Services	595,153	446,364	390,075	56,289	12.6%	205,078	34.5%
Sundry	20,000	15,000	(4,367)	19,367	129.1%	24,367	121.8%
Tax Adjustments	1,600,000	1,172,344	1,763,752	(591,408)	-50.4%	(163,752)	-10.2%
Amo Membership	15,500	11,726	15,668	(3,942)	-33.6%	(168)	-1.1%
Conferences	28,266	24,411	21,069	3,342	13.7%	7,197	25.5%
By-Election	0	0	114	(114)	0.00%	(114)	0.0%
Election	0	0	191,901	(191,901)	0.0%	(191,901)	0.0%
Anticipated Labour Savings	(4,000,000)	(4,000,000)	0	(4,000,000)	100.0%	(4,000,000)	100.0%
<b>TOTAL CORPORATE EXPENSES</b>	<b>(999,857)</b>	<b>(1,701,549)</b>	<b>2,605,794</b>	<b>(4,307,343)</b>	<b>253.1%</b>	<b>(3,605,651)</b>	<b>360.6%</b>
<b>TOTAL RESERVE CONTRIBUTIONS &amp; CORPORATE EXP.</b>	<b>4,033,130</b>	<b>3,331,438</b>	<b>7,638,781</b>	<b>(4,307,343)</b>	<b>-129.3%</b>	<b>(3,605,651)</b>	<b>-89.4%</b>
<b>LONG TERM DEBT</b>							
	12,378,938	7,890,397	7,890,396	1	0.0%	4,488,542	36.3%
<b>CONTINGENCY</b>							
	1,526,453	0	(64,604)	64,604	0.00%	1,591,057	104.2%
<b>CAPITAL FROM TAXATION</b>							
	6,902,002	6,902,002	6,902,002	0	0.0%	0	0.0%

## City Operating – Q3 Specific Variance Explanations

### Specific Variance Explanations:

Listed below are explanations for significant revenue and expenditure variances. As per prior practice, department explanations are required for all unfavourable variances and any favourable variances in excess of \$100,000. Explanations for corporate revenue and expenditure variances are also included, following the major department variance explanations.

#### City Manager

Corporate Communications

##### Expenditure variance - \$148,422 or 16.5% favourable

This variance was mainly in labour accounts for \$112K as a result of a temporary vacancy and a 2012 approved resource yet to be filled. The remainder of the variance was in accounts associated to the new complement and other accounts such as advertising, printing, subscriptions/publications, copier/fax lease charges, training development, and mileage.

Economic & Business Development

##### Revenue variance - \$806 or 29.9% unfavourable

This variance was a result of lower than anticipated business directory sales and is expected to continue for the rest of the year. For 2013, the budget was eliminated to match free provision of business directory by York Region.

##### Expenditure variance - \$143,004 or 14.8% favourable

This variance was mainly in labour accounts for \$134K as a result of staff vacancies and leaves. This variance is expected to continue for the rest of the year. There was combined favourable variance of \$27K in accounts used for city promotion due to the delay of projects. This favourable variance will be corrected by year end. There was an unfavourable variance of \$21K in the travel account due to additional travel commitments that will be offset at year end with transfers from the year-end expenditure reserve. The remainder were smaller variances in various accounts.

Fire and Rescue Services

##### Revenue variance - \$53,921 or 13.5% unfavourable

Similar to the last two quarters, the majority of the variance (\$44K) was attributable to less than anticipated revenue from Fire Operations call-outs for chargeable services, which are difficult to predict as it is highly dependent on the volume of accidents and emergency calls. The remainder of the unfavourable variance was in Fire Inspection Services and retail component of the Mechanical Division.

##### Expenditure variance - \$151,210 or 0.5% unfavourable

There was an unfavourable variance in labour accounts for \$183K as a result of higher than anticipated overtime costs. General vehicle repair and maintenance was overspent by \$135K as a result of an increase over time in the fire fleet and unexpected repairs. Similarly, materials and supplies account spending was higher than anticipated by \$43K due to greater vehicle usage and vehicle testing. The unfavourable variances were offset by \$116K in protective clothing mainly caused by replacement based on usage or need and a delay in hiring of new recruits. Another favourable variance of \$66K was in radio operations due to payment timing difference. The remainder of the variance was in combinations of minor variance across multiple accounts.

## City Operating – Q3 Specific Variance Explanations

### Commissioner of Finance and City Treasurer

#### City Financial Services

##### Expenditure variance - \$208,839 or 9.1% favourable

Similar to the last two quarters, the variance was mainly in labour accounts for \$162K as a result of temporary vacancies due to medical and maternity leaves. Replacements were hired but this variance is expected to continue for the rest of the year. The remainder of the variance was in accounts such as printing, computer software among various other accounts.

#### Budgeting and Financial Planning

##### Expenditure variance - \$198,799 or 11.5% favourable

Similar to the last two quarters, the variance was a result of two staff vacancies; one existing temporary vacancy and one new role approved as part of the 2012 budget. Both positions were filled in the second quarter but the variance will continue.

#### Development Finance & Investments

##### Expenditure variance - \$224,183 or 51.9% favourable

Similar to the second quarter, this variance was a result of two staff vacancies that are expected to be filled by the end of the year. One position was filled at the beginning of the third quarter. This variance is expected to continue for the rest of the year. The remainder variance is made up of various minor accounts.

#### Purchasing

##### Expenditure variance - \$115,312 or 11.0% favourable

Similar to the second quarter, this variance was a result of temporary staff vacancies that are expected to be filled by the end of the year.

### Commissioner of Legal and Administrative Services

#### Commissioner of Legal and Administrative Services

##### Expenditure variance - \$22,281 or 7.8% unfavourable

This variance was a result of labour related costs.

#### Clerks - Administration

##### Expenditure variance - \$320,058 or 10.0% favourable

This variance was in labour costs with a variance of \$222K as a result of temporary vacancies and replacements at a lower job rate. Two of these vacancies are not expected to be filled before year end due scheduling constraints. There was a favourable variance of \$64K for lower than anticipated mailings. It is expected to reach budget before the end of the year. The remainder of the variance was a combination of favourable and unfavourable variances in records management supplies, rental lease equipment, print shop supplies, etc.

#### Clerks - Licensing

##### Revenue variance - \$84,665 or 9.6% unfavourable

Similar to the last two quarters, this variance was a result of lower revenues for several license types. The largest variance of \$29K was in taxi licensing as most renewals were September 30. The remainder of the variance was due to lower than anticipated requests for public garage, food stuffs, eating establishments and other licenses.

##### Expenditure variance - \$1,559 or 0.3% unfavourable

Similar to the second quarter, this variance was mostly in materials and supplies for marriage license certificates, license stickers, and related items to mobile licensing. These expenses will be offset with future revenues.

## City Operating – Q3 Specific Variance Explanations

### Clerks - Insurance

#### Expenditure variance - \$27,173 or 1.1% unfavourable

This variance was mainly a result of \$49K higher than expected deductible for City claims. The trend for this account is expected to continue as more files are closed or settled at or near the deductible. The balance of the variance was in professional fees and other city claims.

### Committee of Adjustment

#### Expenditure variance - \$5,921 or 1.4% unfavourable

This variance was largely a result of a one-time retroactive payment and minor variances in accounts such as honorariums, computer hardware, general department meals, etc.

### Legal Services

#### Revenue variance - \$29,266 or 44.4% unfavourable

Similar to the last two quarters, this variance was a result of lower than expected land and title registration fees. The revenue is expected to meet budget by the end of the year.

### Enforcement Services

#### Revenue variance - \$173,142 or 10.7% favourable

#### *Enforcement Services*

The favourable revenue variance is \$120K and mainly related to higher penalty notice volumes, as a result of more Enforcement Officers out in the field. The third quarter variance is lower than figures reported in the second quarter, as actual figures catch up to budget. Revenues are expected to meet budget expectations at year-end.

#### *Animal Services*

There was a \$53K favourable revenue variance mainly due to higher than expected revenues from licenses and adoptions. The Draft 2013 Budget and 2014-2016 Operating Plan was adjusted to reflect this new trend.

#### Expenditure variance - \$161,829 or 4.2% favourable

#### *Enforcement Services*

Similar to the last two quarters, there was a favourable variance of \$213K which was mainly a result of salary savings of \$172K attributable to Enforcement Services temporary vacancies and recently approved positions in the February Special Council meeting. There was a favourable variance of \$42K in non-labour accounts due to constrained spending in various accounts caused by unplanned necessary expenses in the Animal Services division (see below).

#### *Animal Services*

There was a net unfavourable variance of \$51K. Most of the unfavourable variance (\$35K) was in unplanned animal services related expenses such as additional cages due to the volume of animals and veterinary services. The remainder of the unfavourable variance was in labour costs as a result of higher part time staffing requirements and stand-by call payout according to the collective agreement.

## City Operating – Q3 Specific Variance Explanations

### Commissioner of Community Services

#### Recreation

Revenue variance - \$727,688 or 5.1% favourable

#### *Recreation Revenue*

The revenue variance for Recreation activities was favourable by \$646K.

This variance was mostly in general revenue which was favourable by \$558K. General revenue includes fees from aquatics programs, favourable by \$686K, which continue to grow due to increased promotions in the new award winning recreation guide which generated additional registration in most of our community centres, largely at North Thornhill and Vellore Village community centres. Another fee that is allocated to the general revenue account is from special needs program which was higher than planned by \$54K as a result of a budget allocation error that was corrected in the draft 2013 Budget. Also, the general revenue account includes fees from general programs that had a favourable variance of \$39K as a result of small higher than expected demand in Maple and Vellore Village community centres. The favourable variances were offset by lower than expected revenues in camps (\$122K), and fitness centres (\$114K) as these areas continue to be challenged by economic pressures resulting in competition for consumer discretionary spending.

Part of the recreation activities revenue also includes rents and concessions that was favourable by \$71K as a result of higher than estimated hockey arena rentals, soccer fields and room rentals.

The remainder of the variance in revenues related to recreation activities was in grant revenue for New Horizons for Seniors. This is an arts program that will be fully offset with expenditures and advertising revenues which were lower than anticipated.

It should be noted that revenue generated from all registered programs including aquatics has been realized in the third quarter. Program costs for these programs will continue to accumulate in the fourth quarter. Revenue earned in the fourth quarter will consist primarily of permit rentals, fitness and recreational drop-in revenue.

#### *York Region Transit Revenue*

There were higher than expected YRT ticket sales, approximately \$82K. Although, a favourable variance in the expenditure is evident in the ticket purchases, the amount should closely match revenue variances by the fourth quarter, to align with our 2% commission rate.

Expenditure variance - \$949,044 or 6.6% favourable

#### *Recreation Expenses*

In the third quarter the favourable variance increased from \$237K to \$903K. This variance was a result of \$774K savings in labour costs mostly in full time even though there were contract replacements. There was a favourable variance of \$75K in the Vaughan Hockey Association subsidy account and \$61K in small tools and equipment due to payment timing difference which should correct itself by the fourth quarter. The remainder of the variance was made up of offsetting variances in bank charges, sundry, office supplies and various other accounts.

#### *York Region Transit Expenses*

Similar to the last two quarters, there was a favourable variance of \$46K in York Region Transit ticket purchases due to payment timing delays.

## City Operating – Q3 Specific Variance Explanations

### Cultural Services

#### Revenue variance - \$207,101 or 47.3% favourable

The favourable variance continued in the third quarter and was slightly higher by \$46K. Similar to the last quarter, the favourable revenue was a result of Sponsorship revenue for events (ie Canada Day, Concerts in the Park, Winterfest) through retention of sponsors and solicitation of new supporters through continued marketing and outreach, approximately \$101K. The remainder of the variance was in higher than expected registrations for new course offerings and rental revenue at City Playhouse Theatre. The sponsorship revenue increase will be offset by associated expenses as events take place.

### Building and Facilities

#### Expenditure variance - \$250,445 or 1.7% favourable

Similar to the second quarter, the overall favourable variance was mostly in salaries and benefits savings of approximately \$451K related to five temporary vacancies, which most were filled in the second quarter. Two other positions will remain vacant as recruitment was unsuccessful. Recruitment is on-going and these positions are expected to be filled in the fourth quarter. There was also a favourable variance of \$71K in garbage disposal due to payment timing differences and expanded recycling efforts at other buildings. As well there was a favourable variance of \$52K in Joint Service Revenue due to the unexpected continued usage of the JOC yard by Powerstream. This was anticipated to end during second quarter.

These favourable variances were offset by several unfavourable variances. There was an unfavourable variance of \$71K in the utilities account as a result of the hot and humid summer. For example, the natural gas account was favourable due to lower heating costs from the mild winter, but hydro was unfavourable due to a longer term for arena refrigeration and a strong demand for air conditioning due to a hot and humid summer. Also the water account was unfavourable due to payments relating to North Thornhill Water Play area which should be covered by Parks Department of approximately \$91K which will be corrected before year end. There was also an unfavourable variance of \$90k in General Repairs and Maintenance accounts, due to unplanned contracts and minor modifications at the new City Hall, and budgeting timing differences at Al Paladini CC, Chancellor CC, and Maple CC which will correct in fourth quarter. There was also an unfavourable variance of \$75K in Materials & Supplies due to unexpected repairs at North Thornhill CC, Parks Outdoor Lighting and New City Hall business units. There was an unfavourable variance of \$63K in Janitorial supplies due to higher costs and usage of environmentally friendly cleaning products and biodegradable bags. This is expected to increase as three stream waste collections are expanded to other City owned buildings. The remainder of the variance is in various minor accounts.

### Fleet Management

#### Expenditure variance - \$217,202 or 11.3% favourable

A favourable variance of \$197K was mainly in accounts related to vehicle repairs as planned repairs will be performed later on in the year. The remainder of the variance was in labour accounts due to a vacancy in early part of year.

### Parks Operations

#### Expenditure variance - \$285,693 or 3.1% unfavourable

The unfavourable variance was largely due to \$111K in salaries and benefits. The main contributor to the labour variance was overtime as a result of high demand for Services in Kind for community events and additional grass cutting. There was an unfavourable variance of \$65K in Material and Supplies mainly due to premium soccer field repairs and extra bags for parks waste containers. Similarly, contracts account was unfavourable by \$25K for maintaining and repairing soccer fields. There was also an unfavourable variance of \$41K in Gas/diesel, due to an

## City Operating – Q3 Specific Variance Explanations

active growing season requiring more frequent cutting, and an increasing fuel cost during the summer. There was also an unfavourable variance of \$28K in the utilities account mainly due to water usage caused by extended period of the water play areas. The remainder were small variances in various other accounts.

### *Cemeteries*

#### Revenue variance - \$2,708 or 3.0% unfavourable

The unfavourable variance was mostly due to lower investment income transfer from the trust accounts. Per the Cemetery Act, a portion to plot marker sales is put in trust with the interest income allocated to the City to aid in maintenance programs. The 2013-2016 Budget was changed to reflect this new trend from the past couple of years.

### *Parks Development*

#### Expenditure variance - \$168,924 or 19.9% favourable

Most of the variance, approximately \$140k, was in labour accounts as a result of one vacancy that will continue throughout the year. The remainder was in various other minor accounts.

### **Commissioner of Planning**

#### *Commissioner of Planning*

#### Expenditure variance - \$4,741 or 2.4% unfavourable

This variance was a result of training overlap for a retirement replacement.

### *Development Planning*

#### Revenues variance - \$1,351,914 or 57.4% favourable

Higher than expected revenues continued in the third quarter. The favourable variance was due to greater than expected revenues by \$180K from sub-division processing applications, by \$130K from official plan change applications, and by \$1,078K from Zoning Bylaw applications. This trend is a continuation of the last two quarters with the total revenue at the end of the third quarter already surpassing full year budgeted amounts by \$497K. The increased revenue has continued into the fourth quarter as well.

Application volumes and types are difficult to predict with any great degree of accuracy and a variance in a particular period can be greatly influenced by the market and timing of a significant applications.

#### Expenditure variance - \$120,487 or 5.3% favourable

The majority of the favourable variance has occurred within labour costs due to a 2 vacancies, one of which is partially offset by a temporary contract position. In addition, there is a capital transfer of \$12K used to partially fund a capital study project, Vaughan City-Wide Streetscape and Financial Strategy Plan per Council approval. This transfer is offset by unused professional fees. The remaining department variances were smaller variances in various accounts.

### *Policy Planning*

#### Expenditure variance - \$150,263 or 14.3% favourable

The favourable variance was due to temporary vacancies for two positions; a Clerk Typist and a zoning by-law review position. The Clerk Typist position was delayed and planned to be filled by the end of the year. The zoning by-law review position will be hired once the project begins.

## City Operating – Q3 Specific Variance Explanations

### Building Standards

#### Revenues variance - \$729,177 or 12.3% favourable

Similar to first quarter, permit volumes received for the third quarter are lower than budgeted. Following an up and down trend in the first two quarters of Permit Fee revenue (Q1 \$591K below budget while Q2 was \$885K better than budget), the Q3 Permit Fee variance was \$1,071K below the quarter's budget bringing the YTD variance to \$777K or 15.1% below budget. There is a variance of \$7K as a result of a keying error of pool fee revenues that should have been allocated to the Development Transportation and Engineering department. The remainder of the variance was in other revenue accounts such as sign fee, title restrictions, septic tanks etc.

The swings from positive to negative variance quarter to quarter reaffirm that permit volumes are difficult to predict with any great degree of accuracy and a variance in a particular period can be greatly influenced by the timing of a few large applications or projects.

#### Expenditure variance - \$782,101 or 15.2% favourable

Similar to the first and second quarter, the majority of the favourable expenditure variance is the result of the revised timing for the new zoning by-law review project. Furthermore, there was savings in salary and benefits of \$513K for five positions, two vacant full time positions, 1 position that was only filled as a partial FTE rather than a full FTE, and two vacant contract positions that were approved with the Zoning Bylaw Review but have not been filled due to timing. Professional Fees and Computer Software have a combined favourable variance of \$163K due to the timing of the Zoning ByLaw Review Project. It had been anticipated that GIS Software used for the Zoning By-law review would have been purchased and implemented in the second and third quarter but the anticipated purchase date has been pushed forward. Training and Development is favourable by \$31K due to the position vacancies and timing.

### Commissioner of Strategic and Corporate Services

#### Commissioner of Strategic and Corporate Services

#### Expenditure variance - \$140,406 or 55.5% favourable

This variance was mostly a result of one vacancy that was filled in the third quarter.

### Innovation and Continuous Improvement

#### Expenditure variance - \$185,956 or 100% favourable

Similar to the last two quarters, as this department was recently established, all positions are vacant and the variance will continue throughout the year. However, the hiring process is expected to be underway by the end of 2012.

### Human Resources

#### Expenditure variance - \$203,373 or 8.1% favourable

The favourable variance was lower than the second quarter by \$43K. Similar to the last two quarters, over 70% of the favourable variance was related to labour variances resulting new 2012 complements to be filled. In addition, there was a favourable variance of \$49K in professional fees that is expected to be used fully before the end of the year for arbitration costs for the Vaughan Fire Fighters labour agreement. The remainder of the variance was in various accounts such as office equipment, advertising, protective clothing etc.

### Information and Technology Management

#### Expenditure variance - \$235,387 or 4.3% favourable

Similar to the last two quarters, the favourable variance of \$194K was attributable mainly to existing and new 2012 complement vacancies. The recruitment process is taking longer than anticipated and they are expected to be filled by the fourth quarter or early 2013. In addition, there was a \$111K favourable variance in communications contracts due to payment timing

## City Operating – Q3 Specific Variance Explanations

differences. There was also a \$77K favourable variance in service contracts and \$32K in wireless internet communications due to payment processing timing differences.

The above favourable variances were offset by unfavourable variance of \$122K in professional fees due to moving forward projects in Business Solutions and Client Services divisions. There was an unfavourable variance of \$54K in computer hardware account which was caused by accelerated purchases but is expected to meet budget by year end. The remainder of the variance was in training and development, mileage, copier/fax lease, etc.

### Commissioner of Engineering and Public Works

Commissioner of Engineering and Public Works

#### Expenditure variance - \$118,755 or 31.4% favourable

This variance was a result of one vacancy that was recently posted. The variance will continue for the rest of the year.

Development and Transportation Engineering

#### Expenditure variance - \$552,697 or 17.2% favourable

The favourable variance increased by \$170K since the second quarter. The favourable variance was primarily a result of labour savings, approximately \$604K for five vacancies. Two of these vacancies are new 2012 complements are in the job evaluation process and two positions are expected to be filled by the end of the year. The TTC/YRT Construction Liaison Inspector contract position is still vacant. The favourable variance was offset by \$100K higher than expected recoverable expenses as a result of timing difference for work carried out by the City on behalf of the developer due to non-compliance of the terms of the sub-division agreement. The remainder of the variance consisted of minor variances in computer hardware software, professional fees, and other minor accounts.

Engineering Services

#### Revenue variance - \$4,966 or 3.9% unfavourable

The unfavourable variance was mainly due to lower than expected requests for plans, profiles and studies.

#### Expenditure variance - \$259,938 or 9.1% favourable

This variance was in labour costs for \$116K as a result of a labour accrual reversal and one part-time vacant position that is not expected to be filled by the end of the year. The remainder of the variance of \$116K was in the contract account for pavement markings due to payment timing issues. The remainder of the variance was in other minor accounts such as training and development, professional fees, copier fax lease, etc.

Public Works

#### Revenue variance - \$26,420 or 5.9% unfavourable

The unfavourable variance continued in the third quarter, lower by \$17K, was largely from the Roads and Waste Divisions. The Roads Division had net unfavourable revenue of \$24K as a result of lower than anticipated revenue from recoverable expenses for streetlighting and culvert installations partially offset by higher revenue from curb and sidewalk fees. The remainder of the unfavourable variance in the Waste Division was due to lower than anticipated sales of blue box, garbage tags and composters.

#### Expenditure variance - \$450,007 or 2.2% favourable

The favourable variance increased by \$114K since the second quarter. Significant variances were found in Winter Division followed by Waste, Administration, and Roads Divisions.

## City Operating – Q3 Specific Variance Explanations

### *Winter*

The favourable variance increased by \$199K since the second quarter to a total of \$501K in the Winter Division. As a result of a mild winter, there were savings of \$856K in contractor costs for windrow, salting, plowing and sanding operation. Also, there were savings in materials and salt purchases for \$1,268K, as a result of an extremely light winter. Labour savings of \$149K also were a direct result of lighter winter where less casual labour was needed and full time staff was deployed to work on Roads operations. The above was partially offset by \$1.8M transfer to the Winter Reserve as per City policy. The remainder of the variances were in fuel savings offset by rental leases.

### *Waste*

There was an unfavourable variance of \$283K, a change from the \$98K favourable variance in the second quarter. The majority of the unfavorable variance (\$428K) was attributable to a combined total between contractor and contract materials due to payment timing differences. These variances are expected to correct itself by year end. There was a favourable variance of \$85K in labour accounts due to a maternity leave and a temporary vacancy that was filled in the second quarter. In addition, there was a combined favourable variance of \$53K in material and supplies and due to payment timing issues which will all be corrected by the end of the year. The remainder of the variance consisted of minor variances in various accounts.

### *Roads*

Since the first quarter, the unfavourable variance slightly decreased from \$205K in the Roads Division to \$46K. This variance was mainly attributable to \$273K in labour costs where winter staff was re-deployed to work on roads activities. The Gas/Diesel account continues to be unfavourable by \$36K in the third quarter due to gas consumption being higher than anticipated.

These unfavourable variances were partially offset by \$142K in the contractor account mostly due to timing of streetlight repairs and re-lamping. Also, there were favourable variances in material and supplies \$85K due to timing issues. The remainder of the variance consisted of variances in hydro, internal recoverable, dumping charges etc.

### *Administration*

Similar to the first quarter, there was a favourable variance in Admin by \$186K, mostly in labour accounts due to two vacancies that are expected to be filled by the end of the year and a reversal of an accrual.

### *Vaughan Public Libraries*

#### *Expenditure variance - \$747,131 or 7.5% favourable*

The favourable variance continued in the third quarter and increased by \$145K. The variance consisted of \$611K in the labour accounts mostly as a result of recently approved complement for Thornhill Woods location which will not open until 2014, temporary vacancies and staff turnover. There was a \$98K favourable variance due to processing timing issues for City department services provided to VPL. There was an unfavourable variance of \$63K in resource books due to accelerated purchases which is expected to correct by the fourth quarter. The remainder of the variance was in accounts related to the operations of the North Thornhill Woods location.

## City Operating – Q3 Specific Variance Explanations

### Corporate Revenues

#### Supplemental Taxation

Revenue Variance - \$1,579,629 or 45.1% unfavourable

Supplemental taxation is generated from additional assessment forwarded to the City from Municipal Property Assessment Corporation (MPAC) over the course of the year and is primarily a result of new construction. MPAC's focus has been on reassessment activities resulting in a lower than anticipated supplemental revenue outcomes for 2012. The final supplemental revenue was approximately \$0.5M lower than planned. For 2013 Draft Budget, supplemental revenue is forecasted to be higher in anticipation of MPAC's re-focus on reassessment activities.

#### General Corporate Revenues

Revenue variance - \$362,626 or 3.5% unfavourable

Similar to last two quarters, there was a \$259K variance in investment income due to lower than expected investment returns. The unfavourable variances were partially offset by tax fines and penalties that were higher than expected by \$159K as a result of larger than anticipated 2011 supplemental installment balance, which generated larger Fines and Penalties in early 2012. Also, tax certificates were \$137K higher than expected due to higher volume for fees such as new accounts, owner change etc. The balance is related to other minor variances.

#### Reserves and Other Transfers

Revenue variance - \$53,645 or 0.7% unfavourable

Similar to the second quarter, election cost reserves were used to offset lease costs for tabulators and the election administrator. In addition, the Administration Recovery from Capital Reserve withdrawal was lower than anticipated by \$168K as a result of capital project timing differences. The remaining balance of the variance resulted from combined favourable variances in Building Standards, Engineering, Fleet Management, Water and Wastewater Recovery and Recreation Land reserves as result of withdrawal amounts that are dependent on associated department activity.

### Corporate Expenditures

#### Reserve Contributions & Corporate Expenditures

Expenditure variance - \$4,307,348 unfavourable

The majority of the unfavourable variance consists of the following explanations:

1. A \$4.0M unfavourable variance was experienced in anticipated labour savings, which was planned to offset staffing vacancies realized within departments, but unknown at the time of the budget preparation. Third quarter labour savings are \$6.0M, much higher than the corporate estimate.
2. Similar to second quarter, a \$591K unfavourable variance in tax adjustments due to processing of a larger than anticipated cumulative assessment appeals.

The remainder of the variance was related to a combination of minor variances in fees for OMB hearings, professional fees, election costs, etc.

Open Capital Project Spend Report				
3rd Quarter Ending September 30th, 2012				
Description	Number of Projects	Total Budget	Total Actual	Total Variance
<b>CITY MANAGER</b>				
Fire and Rescue Services	12	9,367,004	6,358,837	3,008,167
	12	9,367,004	6,358,837	3,008,167
<b>COMMISSIONER OF STRATEGIC &amp; CORPORATE SERVICES</b>				
Access Vaughan	1	50,470	-	50,470
Human Resources	1	72,100	-	72,100
Information & Tech. Management	6	6,082,048	3,275,158	2,806,889
	8	6,204,618	3,275,158	2,929,459
<b>COMMISSIONER OF COMMUNITY SERVICES</b>				
Buildings & Facilities	83	178,571,887	159,517,050	19,054,838
Fleet Management	25	1,593,250	328,790	1,264,460
Parks & Forestry Operations	12	4,820,901	3,335,183	1,485,718
Parks Development	60	30,773,248	11,984,879	18,788,370
Recreation	8	14,720,779	13,232,280	1,488,499
	188	230,480,065	188,398,182	42,081,885
<b>COMMISSIONER OF ENGINEERING &amp; PUBLIC WORKS</b>				
Development & Transportation	66	67,913,549	28,123,075	39,790,474
Engineering Services	105	120,260,816	73,425,432	46,835,385
Public Works - Administration	24	13,254,809	10,241,608	3,013,201
	195	201,429,174	111,790,115	89,639,060
<b>COMMISSIONER OF FINANCE &amp; CITY TREASURER</b>				
Budgeting & Financial Planning	4	743,773	367,214	376,559
City Financial Services	1	205,700	-	205,700
Development Finance and Investments	3	180,900	103,691	77,209
	8	1,130,373	470,905	659,468
<b>COMMISSIONER OF LEGAL</b>				
Enforcement Services	2	679,900	636,124	43,776
City Clerk	4	257,500	122,140	135,360
Real Estate	5	103,738,561	84,607,353	19,131,208
	11	104,675,961	85,365,617	19,310,344
<b>COMMISSIONER OF PLANNING</b>				
Building Standards	1	695,250	-	695,250
Development Planning	8	1,014,300	313,586	700,714
Policy Planning	9	4,767,671	3,419,646	1,348,025
	18	6,477,221	3,733,232	2,743,989
<b>LIBRARY</b>				
Vaughan Libraries	8	19,157,150	1,830,170	17,326,980
<b>GRAND TOTAL</b>	<b>448</b>	<b>578,921,566</b>	<b>401,222,216</b>	<b>177,699,352</b>

CITY MANAGER							
Open Capital Project Spend Report							
3rd Quarter Ending September 30th, 2012							
Wards	Project	Description	Total Budget	Total Actual	Total Variance	Percentage Spent	Q3 - 2012 Comments
		<b>FRS Fire and Rescue Services</b>					
0	FR-3501-08	Dispatch System	1,257,039	897,586	359,454	71.40%	Record management outstanding. Completion depends on ITM availability.
0	FR-3508-07	Breathing Apparatus Replace	308,970	258,083	50,886	83.50%	Ongoing project
0	FR-3509-07	Furniture and Equipment Replacement	129,250	87,296	41,954	67.50%	Ongoing project
0	FR-3510-08	Replace Fire Suppression Vehicle 79-33	812,000	732,535	79,465	90.20%	Awaiting final invoices
2	FR-3514-12	Relocate Fire Station 7-3 Land Acquisition	1,739,400	-	1,739,400	0.00%	In planning phase
1	FR-3533-10	Build New Fire Station 7-10	4,326,845	4,306,024	20,821	99.50%	Substantially complete. Architect resolving outstanding issues.
0	FR-3541-09	Water Supply Strategy	103,000	-	103,000	0.00%	In planning phase
5	FR-3560-12	Station # 71 Cascade - Air Tank	77,300	-	77,300	0.00%	RFP out to tender
3	FR-3561-12	Station # 77 Cascade - Air Tank	77,300	-	77,300	0.00%	RFP out to tender
2	FR-3563-12	Station #73 Design	242,800	-	242,800	0.00%	In planning phase
1	FR-3569-12	Station #7-10 Equipment	170,000	53,262	116,738	31.30%	Awaiting equipment and invoicing.
1	FR-3570-12	Station #7-10 Equipment Purchase	123,100	24,051	99,049	19.50%	Awaiting equipment and invoicing.
		<b>FRS Fire and Rescue Services Total</b>	<b>9,367,004</b>	<b>6,358,837</b>	<b>3,008,167</b>		

# COMMISSIONER OF STRATEGIC & CORPORATE SERVICES

## Open Capital Project Spend Report

3rd Quarter Ending September 30th, 2012

Wards	Project	Description	Total Budget	Total Actual	Total Variance	Percentage Spent	Q3 - 2012 Comments
		<b>AV Access Vaughan</b>					
0	AV-3015-11	Access Vaughan Phase II - Step C	50,470	-	50,470	0.00%	Project has commenced. Charter completed. Scoping and Business Analysis to commence in Q4 2012
		<b>AV Access Vaughan Total</b>	<b>50,470</b>	<b>-</b>	<b>50,470</b>		
		<b>HR Human Resources</b>					
0	HR-2516-12	JDE - Position Control Module	72,100	-	72,100	0.00%	This project was delayed due to 2012 activities addressing the HR audit. These activities have been completed. A JDE hardware upgrade (in progress) and software upgrade (scheduled 2013) will postpone this project until 2014.
		<b>HR Human Resources Total</b>	<b>72,100</b>	<b>-</b>	<b>72,100</b>		
		<b>ITS Information &amp; Tech. Management</b>					
0	IT-3001-07	Corporate Telephone System Upgrades	678,505	453,126	225,379	66.80%	2012 replacement program is 80% complete... staff are detailing 2013-14 components of the program
0	IT-3009-09	E-mail Journaling and Archiving	154,500	18,866	135,634	12.20%	Functional Requirements being Developed
0	IT-3010-08	City Web Site	824,000	543,330	280,670	65.90%	On target to be completed this year; Public launch in Jan/13
0	IT-3011-10	Central Computing Infrastructure Renewal	1,527,700	702,322	825,378	46.00%	2012 replacement program is 80% complete... staff are detailing 2013-14 components of the program
0	IT-3012-10	Enterprise Telephone System Assets Renewal	1,545,100	681,839	863,261	44.10%	2012 replacement program is 80% complete... staff are detailing 2013-14 components of the program
0	IT-3013-09	Personal Computer (PC) Assets	1,020,000	666,938	353,062	65.40%	2009 - 2011 Replacement Program Complete; 2012 -In Progress
0	1053-1-01	Document Management System	229,243	208,737	20,505	91.10%	Consultant's engagement completed generating business case, functional & technical specs.
0	CL-2502-12	Electronic Document Management System	103,000	-	103,000	0.00%	Up to \$20,000 may be expended to update CGI report to provide more detail on potential departmental burden. Project sponsorship changed to ITM.
		<b>ITS Information &amp; Tech. Management Total</b>	<b>6,082,048</b>	<b>3,275,158</b>	<b>2,806,889</b>		

# COMMISSIONER OF COMMUNITY SERVICES

## Open Capital Project Spend Report

3rd Quarter Ending September 30th, 2012

Wards	Project	Description	Total Budget	Total Actual	Total Variance	Percentage Spent	Q3 - 2012 Comments
		<b>BF Buildings &amp; Facilities</b>					
1	37-2-04	New Civic Centre	122,632,942	121,638,181	994,761	99.20%	Deficiencies being addressed, outstanding work being completed
3	7912-2-02	Blue Willow Terrace	1,000,000	796,404	203,596	79.60%	Awaiting final invoice from Region. In process of reviewing the space allocation of the building to determine usages.
4	7914-0-01	Baker Sugar Bush Cottage 2001	349,303	72,886	276,417	20.90%	Project is proceeding and will be complete at end of Q3-2013
4	8019-0-03	North Thornhill Community Centre - Design	1,700,000	1,496,298	203,702	88.00%	Finalizing As Built Drawings and final contract close out
1	8081-0-06	Hope Tower - Renovations	206,000	145,366	60,634	70.60%	On hold awaiting approval from York Regional Police to install the remaining antennas on tower
2	BF-8097-12	Al Palladini Community Centre - Pool/Fitness Locker Replacements	25,800	-	25,800	0.00%	Project is on schedule for completion and closure in Q4-2012
0	BF-8100-07	Energy Conservation Improvement - Audit	72,800	7,500	65,300	10.30%	Project ongoing, estimated completion Q1-2013
0	BF-8101-08	Energy Conservations Improvement	750,000	-	750,000	0.00%	Implementation will follow recommendation of audit
4	BF-8114-07	North Thornhill-Construction	28,974,660	26,490,427	2,484,233	91.40%	Third party works to be completed before the walkway connecting park to community centre can be built. The walkway is expected to be completed for Spring 2013.
5	BF-8128-12	Dufferin Clark Community Centre Heat Pump Replacements	67,000	-	67,000	0.00%	Project ongoing, estimated completion Q2-2013
5	BF-8137-08	Thornhill Outdoor Pool Shell	669,500	28,399	641,101	4.20%	Design stage. Tender completion Q4-2013
0	BF-8141-07	Surveillance Cameras/Various	604,500	433,186	171,314	71.70%	In progress, completion date Q1-2013
4	BF-8161-09	Charlton House Reroof	30,900	16,758	14,142	54.20%	Project ongoing, estimated completion Q4-2012
1	BF-8167-11	Maple Community Centre Northwest Parking Lot Replacement	262,650	-	262,650	0.00%	Design stage. Estimated completion Q3-2013
2	BF-8169-07	Father Ermanno Bulfon Rink-Upgrade Compressor	82,752	77,240	5,512	93.30%	Remedial work to be completed by Q2-2013
4	BF-8170-09	Dufferin Clark Community Centre-Parking Lot Asphalt	769,500	490,252	279,248	63.70%	Project ongoing, Phase 1&2 complete, Phase 3 estimated completion Q2-2013
2	BF-8172-09	Woodbridge Pool & Arena West Parking Lot	370,800	305,776	65,024	82.50%	Project ongoing, Phase 1&2 complete, Phase 3 estimated completion Q2-2013
2	BF-8174-08	Al Palladini Community Centre-West Parking Lot	370,800	282,916	87,884	76.30%	On hold, waiting for the relocation of tower

COMMISSIONER OF COMMUNITY SERVICES							
Open Capital Project Spend Report							
3rd Quarter Ending September 30th, 2012							
Wards	Project	Description	Total Budget	Total Actual	Total Variance	Percentage Spent	Q3 - 2012 Comments
5	BF-8187-08	Garnet A Williams Community Centre Pool Dehumidifier	297,100	265,013	32,087	89.20%	Project ongoing, estimated completion Q4-2012
5	BF-8190-09	Garnet A Williams Community Centre Lobby Floor	154,500	134,003	20,497	86.70%	Project ongoing, estimated completion Q4-2012
2	BF-8191-09	Father Ermanno Bulfon Community Centre Feasibility Study	123,600	13,883	109,717	11.20%	Project ongoing, architect was been retained, preparing working drawings, estimated completion Q1-2013
2	BF-8198-08	Al Palladini Community Centre Replacement Whirlpool	103,000	-	103,000	0.00%	Project ongoing, estimated completion Q4-2012
5	BF-8209-09	Thornhill Outdoor Pool Lighting	25,750	10,563	15,187	41.00%	Project ongoing, estimated completion Q2-2013
4	BF-8215-09	Charlton House Lighting Improvement	20,600	6,695	13,905	32.50%	Project ongoing, estimated completion Q4-2012
3	BF-8220-09	Vellore School Window Replacement	61,800	-	61,800	0.00%	Tender Q4-2012, delay in detailing specs
1	BF-8230-09	Maple Community Centre Renovate Offices and Customer Service Counter	103,000	66,328	36,672	64.40%	Project ongoing, estimated completion Q4-2012
1	BF-8233-09	Maple Community Centre Expand the Family Change Room	103,000	-	103,000	0.00%	Re-design complete, to be tendered Q4-2012
5	BF-8238-12	Garnet A Williams Community Centre Replace Two Compressors	131,400	-	131,400	0.00%	Project ongoing, estimated completion Q02-2013
5	BF-8240-09	Garnet A Williams Change Room & Service Counter Improvements	123,600	92,561	31,039	74.90%	Project ongoing, estimated completion Q4-2012
5	BF-8244-12	Dufferin Clark Community Centre Replace Roof Top Units	61,800	40,685	21,115	65.80%	Project ongoing, estimated completion Q4-2012
5	BF-8245-12	Dufferin Clark Community Centre Make Up Air Unit Replacement	41,200	2,060	39,140	5.00%	Project ongoing, estimated completion Q4-2012
2	BF-8255-09	Fire Station 73 - Additional Quarters	128,750	88,132	40,618	68.50%	Rental of site trailer - on going
0	BF-8256-09	Community Centre Customer Service Counter Modification	185,400	109,010	76,390	58.80%	Project ongoing, estimated completion Q4-2012
3	BF-8259-09	ISF Chancellor Community Centre - Replace Roof Over the First Construction	400,000	305,292	94,708	76.30%	Will be closed when ISF reporting finalized. ISF project completed
2	BF-8260-09	ISF Al Palladini Community Centre New Elevator Installation	300,000	294,727	5,273	98.20%	Will be closed when ISF reporting finalized. ISF project completed
1	BF-8261-09	ISF Maple Community Centre - Replace Wood Siding at lower and upper portions of the building	326,291	328,103	(1,812)	100.60%	Will be closed when ISF reporting finalized. ISF project completed
2	BF-8262-09	ISF Al Palladini Community Center Ice RK Retrofit	275,000	275,305	(305)	100.10%	Will be closed when ISF reporting finalized. ISF project completed

COMMISSIONER OF COMMUNITY SERVICES							
Open Capital Project Spend Report							
3rd Quarter Ending September 30th, 2012							
Wards	Project	Description	Total Budget	Total Actual	Total Variance	Percentage Spent	Q3 - 2012 Comments
5	BF-8263-09	ISF Garnet A Williams Community Centre Ice Rink Retrofit	250,000	250,401	(401)	100.20%	Will be closed when ISF reporting finalized. ISF project completed
2	BF-8264-09	ISF Doctors McLeans Park Washroom Facilities	1,400,000	1,385,328	14,672	99.00%	Will be closed when ISF reporting finalized. ISF project completed
1	BF-8265-09	ISF Kleinburg Library Building Retrofit	175,000	174,444	556	99.70%	Will be closed when ISF reporting finalized. ISF project completed
4	BF-8266-09	ISF Bathurst Clark Library Retrofit	400,000	382,257	17,743	95.60%	Will be closed when ISF reporting finalized. ISF project completed
1	BF-8267-09	RINK - Maple Nature Reserve-Day Camp Facility	150,000	150,413	(413)	100.30%	Will be closed when RINC reporting finalized. RINC project completed
2	BF-8268-09	ISF North Johnson Park Walkway Lighting	250,000	190,628	59,372	76.30%	Will be closed when ISF reporting finalized. ISF project completed
1	BF-8269-10	JOC Reroof Two Salt Domes	226,600	143,672	82,929	63.40%	Final inspection in Spring, estimated completion date Q2-2013
5	BF-8272-11	City Playhouse - Install New Roof	159,350	128,660	30,690	80.70%	Final inspection in Spring, estimated completion date Q2-2013
1	BF-8275-10	JOC - Restoration of the Roof	622,200	605,781	16,419	97.40%	Final inspection in Spring, estimated completion date Q2-2013
2	BF-8279-12	Woodbridge Pool & Memorial Arena - Replace Diving Boards, Stands	43,000	-	43,000	0.00%	Project ongoing, estimated completion Q4-2012
2	BF-8285-11	Father Ermanno Bulfon Community Centre - Fitness Centre Expansion	3,638,578	-	3,638,578	0.00%	Design stage, to be Tendered Q1-2013
3	BF-8286-10	Vellore Community Centre - New Fitness Centre	4,238,000	1,331,380	2,906,620	31.40%	Project ongoing, estimated completion Q1-2013
5	BF-8289-12	Dufferin Clarke Community Centre - Replace Control System for the Dryotron	31,600	-	31,600	0.00%	Estimated completion Q1-2013
5	BF-8295-11	Dufferin Clark Community Centre - Replace the Fire Protection Sprinklers - Pool	154,500	10,120	144,380	6.60%	Tender stage, scheduled for completion Q2-2013
5	BF-8306-11	Fire Station 71 Interior Renovation	45,300	28,653	16,647	63.30%	Project ongoing, estimated completion Q1-2013
1	BF-8307-11	Fire Station 72 Interior Renovation	48,400	38,090	10,310	78.70%	Project ongoing, estimated completion Q1-2013
5	BF-8308-11	MacDonald House Exterior Upgrades	61,800	45,217	16,583	73.20%	Project ongoing, estimated completion Q1-2013
2	BF-8310-11	Wallace House Waterproof Foundation Walls & Install New Cedar Roof	28,850	-	28,850	0.00%	Project ongoing, estimated completion Q4-2012
1	BF-8313-12	Beaverbrook House Structural Renovation	154,500	-	154,500	0.00%	Design stage, estimated completion Q2-2013

COMMISSIONER OF COMMUNITY SERVICES							
Open Capital Project Spend Report							
3rd Quarter Ending September 30th, 2012							
Wards	Project	Description	Total Budget	Total Actual	Total Variance	Percentage Spent	Q3 - 2012 Comments
1	BF-8314-11	JOC Centre General Office Improvement	92,700	70,722	21,978	76.30%	Project ongoing, estimated completion Q4-2012
2	BF-8316-11	Al Palladini Community Centre Outdoor Lighting Replacement	41,200	-	41,200	0.00%	Waiting for audit on lighting, and LED pilot
1	BF-8320-11	Merino Road Facility Replace the Roof Top Unit and Furnace	36,050	16,363	19,687	45.40%	Majority of the work completed in Q3-2012. Balance to be completed Q1-2013
2	BF-8321-12	Al Palladini Community Centre Pool Dehumidifier Replacement	283,300	-	283,300	0.00%	Project ongoing, estimated completion Q4-2013
2	BF-8322-12	Woodbridge Pool & Arena - Replace Pool & Domestic Water Boiler	41,200	11,707	29,493	28.40%	Project ongoing, estimated completion Q1-2013
5	BF-8327-12	Rosemount Community Centre Domestic Piping and Plumbing Fixture Replacement	77,300	-	77,300	0.00%	Project ongoing, estimated completion Q1-2013
3	BF-8328-12	Chancellor Community Centre Domestic Piping and Plumbing Fixture Replacements	41,200	-	41,200	0.00%	Project ongoing, estimated completion Q1-2013
5	BF-8332-11	Garnet A. Williams Community Centre Exterior Siding Replacement	154,500	-	154,500	0.00%	Project ongoing, estimated completion Q2-2013
2	BF-8334-11	Woodbridge Pool & Arena Community Centre Replace Arena Lobby Flooring	30,900	8,858	22,042	28.70%	Project ongoing, estimated completion Q2-2013
2	BF-8336-11	Woodbridge Pool & Arena Wall & Floor Tile Replacement	28,850	-	28,850	0.00%	Project ongoing, estimated completion Q2-2013
5	BF-8337-11	Rosemount Community Centre Replace Arena Hall Flooring	41,200	31,930	9,270	77.50%	Project ongoing, estimated completion Q2-2013
1	BF-8339-12	Maple Community Centre Insulate & Install Siding on Arena Walls	92,700	-	92,700	0.00%	Project ongoing, estimated completion Q3-2013
2	BF-8344-12	Al Palladini Community Centre Brine Pump Replacements	35,100	-	35,100	0.00%	Project ongoing, estimated completion Q2-2013
5	BF-8345-12	Garnet A. Williams Replace Arena Chiller and Brine Pump	80,400	-	80,400	0.00%	Project ongoing, estimated completion Q2-2013
0	BF-8350-12	Security Camera Installations Various Parks	80,000	-	80,000	0.00%	Project ongoing, estimated completion Q4-2013
0	BF-8351-11	Security Camera and Equipment Replacements	87,550	59,652	27,898	68.10%	Project ongoing, estimated completion Q4-2012
5	BF-8362-11	Glen Shields Park Decommission Amenities	92,700	2,163	90,537	2.30%	Project ongoing, estimated completion Q1-2013
5	BF-8366-12	Garnet A Williams Community Centre - Pool/Fitness Locker Replacement	25,800	-	25,800	0.00%	Project ongoing, estimated completion Q2-2013
5	BF-8367-11	Uplands Golf & Ski Centre, Buildings General Capital	103,000	47,982	55,018	46.60%	Ongoing, capital improvements

COMMISSIONER OF COMMUNITY SERVICES							
Open Capital Project Spend Report							
3rd Quarter Ending September 30th, 2012							
Wards	Project	Description	Total Budget	Total Actual	Total Variance	Percentage Spent	Q3 - 2012 Comments
5	BF-8369-12	Fire Station # 78 - Reroof	541,461	732	540,729	0.10%	Project ongoing, estimated completion Q4-2012
5	BF-8372-12	Dufferin Clark Communtiy Centre - Lower Level Flooring Replacement	100,000	-	100,000	0.00%	Project ongoing, estimated completion Q1-2013
1	BF-8374-12	Maple Community Centre - Skate Flooring Replacement	46,400	-	46,400	0.00%	Project ongoing, estimated completion Q2-2013
1	BF-8380-12	Maple Community Centre - Bowling Alley Equipment Replacement	154,500	75,190	79,310	48.70%	Project ongoing, estimated completion Q1-2013
2	BF-8382-12	Father Ermanno Bulfon - Lockers Replacement	87,600	-	87,600	0.00%	On-Hold pending renovation/addition details
1	BF-8383-12	Maple Community Centre - Lobby/Hallway Replacement(West Side)	82,400	-	82,400	0.00%	Project ongoing, estimated completion Q2-2013
2	BF-8384-12	Al Palladini Community Centre - Arena Skate Flooring Replacement	41,200	-	41,200	0.00%	Project ongoing, estimated completion Q2-2013
1	BF-8388-12	Civic Centre - Demolition, Parking and Storm Drainage	2,069,300	12,758	2,056,542	0.60%	Demolition tender issued – Completion Q1-2013. Additional works of storm drainage and parking lot construction will proceed following completion of the demolition.
		<b>BF Buildings &amp; Facilities Total</b>	<b>178,571,887</b>	<b>159,517,050</b>	<b>19,054,838</b>		

# COMMISSIONER OF COMMUNITY SERVICES

## Open Capital Project Spend Report

3rd Quarter Ending September 30th, 2012

Wards	Project	Description	Total Budget	Total Actual	Total Variance	Percentage Spent	Q3 - 2012 Comments
		<b>FLT Fleet Management</b>					
0	FL-5120-09	Public Works - New Equipment	216,250	55,844	160,406	25.80%	Emergency generator on order. Scheduled to be delivered in Q4-2012.
0	FL-5124-12	Fleet - Replacement Small Equipment	20,600	11,122	9,478	54.00%	Project ongoing.
0	FL-5141-10	Fleet - Equipment Replacement	154,500	-	154,500	0.00%	Project ongoing, estimated completion Q2-2013.
0	FL-5163-12	Parks - Equipment Replacement	67,000	-	67,000	0.00%	Project complete, close Q4-2012.
0	FL-5184-12	Parks - Equipment Replacement	67,000	-	67,000	0.00%	Project complete, close Q4-2012.
0	FL-5196-12	Fleet - New Small Equipment	30,900	17,181	13,719	55.60%	Project ongoing, estimated completion Q3-2013
0	FL-5207-12	Public Works - Roads - New Vehicle	25,800	24,094	1,706	93.40%	Vehicle received. Waiting for outfitting.
0	FL-5208-12	Public Works - Roads - New Vehicle	231,800	-	231,800	0.00%	Tender closed. Item to go to council, estimated completion Q2, 2013.
0	FL-5209-12	Public Works - Roads - New Vehicle	43,300	-	43,300	0.00%	Vehicle received. Waiting for outfitting.
0	FL-5210-12	Public Works - Roads - New Vehicle	43,300	-	43,300	0.00%	Vehicle received. Waiting for outfitting.
0	FL-5213-12	Parks - New Equipment	56,700	40,720	15,980	71.80%	Equipment received and in service. \$9,000.00 of the left over funds are to be transferred to projects FL-5216-12 and FL-5217-12, to cover over budgeted costs; to be approved by Council.
0	FL-5214-12	Parks - New Equipment	56,700	40,720	15,980	71.80%	Project completed, remaining funds to be transferred to cover the cost of project FL-5208-12; to be approved by Council.
0	FL-5216-12	Parks - New Vehicle	37,100	-	37,100	0.00%	Vehicle received. Waiting for outfitting.
0	FL-5217-12	Parks - New Vehicle	37,100	-	37,100	0.00%	Vehicle received. Waiting for outfitting.
0	FL-5218-12	Parks - New Equipment	63,900	-	63,900	0.00%	Project complete, close Q4-2012.
0	FL-5219-12	Parks - New Equipment	63,900	-	63,900	0.00%	Project complete, close Q4-2012.
0	FL-5220-12	Parks - New Equipment	25,800	19,495	6,305	75.60%	Project complete, close Q4-2012.
0	FL-5224-12	Parks - New Equipment	26,800	9,968	16,832	37.20%	Riding sod roller received and in service. Tillers on going, estimated completion Q2, 2013.
0	FL-5236-12	Public Works - Wastewater - New Vehicle	46,400	34,611	11,789	74.60%	Vehicle waiting for outfitting.
0	FL-5237-12	Public Works - Wastewater - New Vehicle	46,400	30,235	16,165	65.20%	Vehicle waiting for outfitting.
0	FL-5238-12	Public Works - Wastewater - New Vehicle	77,300	-	77,300	0.00%	Vehicle on order.
0	FL-5239-12	Public Works - Wastewater - New Vehicle	56,700	-	56,700	0.00%	Vehicle on order.
0	FL-5247-12	Parks - Forestry - New Vehicle	25,800	20,696	5,104	80.20%	Vehicle waiting for outfitting.
0	FL-5251-12	Parks - Forestry - New Vehicle	25,800	24,104	1,696	93.40%	Vehicle waiting for outfitting.

# COMMISSIONER OF COMMUNITY SERVICES

## Open Capital Project Spend Report

3rd Quarter Ending September 30th, 2012

Wards	Project	Description	Total Budget	Total Actual	Total Variance	Percentage Spent	Q3 - 2012 Comments
0	FL-5252-12	Parks - Forestry - New Vehicle	46,400	-	46,400	0.00%	Vehicle on order.
		<b>FLT Fleet Management Total</b>	<b>1,593,250</b>	<b>328,790</b>	<b>1,264,460</b>		

COMMISSIONER OF COMMUNITY SERVICES							
Open Capital Project Spend Report							
3rd Quarter Ending September 30th, 2012							
Wards	Project	Description	Total Budget	Total Actual	Total Variance	Percentage Spent	Q3 - 2012 Comments
		<b>PK2 Parks &amp; Forestry Operations</b>					
0	PK-6114-07	Tree Planting Program	1,214,100	1,194,322	19,778	98.40%	Project ongoing, estimated completion Q4-2012
0	PK-6127-07	Walkway/Hard Surface Replacement	610,674	572,947	37,727	93.80%	Remaining work schedule for Q4-2012, payment processed by Q1-2013
0	PK-6179-09	Sports Field Fencing	154,500	121,145	33,355	78.40%	Project ongoing, one site remaining, completion by Q4-2012
0	PK-6237-09	Soccer Field Redevelopment - Various	154,500	96,527	57,973	62.50%	Project ongoing, estimated completion date Q1-2013
0	PO-6700-10	Tree Planting Program	1,410,800	847,542	563,258	60.10%	Planting underway, payment processed by Q1-2013
0	PO-6702-10	Park Hard Surface/Walkway Repair	405,000	190,997	214,003	47.20%	Project in progress, payment processed by Q4-2012
0	PO-6706-10	Baseball Diamond Redevelop/Renovation	145,300	112,679	32,621	77.50%	Work Tendered, waiting approvals, to be completed Q1-2013
0	PO-6709-10	SWM Pond Life Saving Stat Ph2	318,000	132,813	185,187	41.80%	Project ongoing, estimated completion date Q2-2013
4	PO-6712-10	Sugar Bush Woodlot Repairs & Maintenance	145,300	4,862	140,438	3.30%	Agreement signed in 2012 and meeting with partners to approve work plan. To be Tendered Q2-2013
0	PO-6725-11	Parks Trash Receptacles - Various	61,800	40,353	21,447	65.30%	Project complete, close Q4-2012
4	PO-6735-11	Tudor Park Improvements	41,027	18,334	22,693	44.70%	Project complete, close Q4-2012
0	PO-6737-12	Fence Repair/Replacement Program	159,900	2,662	157,238	1.70%	Tender-Q4-2012
		<b>PK2 Parks &amp; Forestry Operations Total</b>	<b>4,820,901</b>	<b>3,335,183</b>	<b>1,485,718</b>		
		<b>PK5 Parks Development</b>					
1	5961-2-03	Maple Valley Plan 2003 - Design	2,028,000	34,793	1,993,207	1.70%	Project on hold pending Public Meeting, followed by RFP and public/private partnership financing options. Future capitals projects' timing dependent on the outcomes of public meetings.
1	5987-0-04	Maple Artificial Turf	730,000	3,076	726,924	0.40%	To be completed during Construction of North Maple Regional Park.
1	PK-6084-08	KN - 7 - Boulevard Park (Block 55) 19T-01V04 (Humberplex) - Kleinburg	438,000	16,770	421,230	3.80%	Construction drawings circulated for internal review and revisions underway.

COMMISSIONER OF COMMUNITY SERVICES							
Open Capital Project Spend Report							
3rd Quarter Ending September 30th, 2012							
Wards	Project	Description	Total Budget	Total Actual	Total Variance	Percentage Spent	Q3 - 2012 Comments
4	PK-6094-08	Don River/Bartley Smith Open Space Design and Construction	638,600	155,399	483,201	24.30%	Trail system between Planchet Rd and Jacob Keffer Parkway complete. Trail north of Jacob Keffer tendered in Q2 and awarded June 26 Council. TRCA permit approved and Region approval received. Construction underway.
2	PK-6098-08	Humber River/Wm Granger Open Space	691,000	211,257	479,743	30.60%	Tender ready, awaiting MNR permits.
1	PK-6130-07	Maple Streetscape Phase 6 & 7	1,544,996	610,941	934,055	39.50%	Site works are under construction. Works are to be completed by end of Q4
5	PK-6131-12	Lakehurst Park - Playground Replacement & Safety Surfacing	121,600	2,688	118,912	2.20%	Quote in production.
0	PK-6204-09	Sport Field Irrigation Systems	185,400	33,057	152,343	17.80%	General Contractor to commence work once all permits with the Region of York have been approved. All soccer field works are to commence after the permit season.
0	PK-6226-11	911 Emergency Signage Program	133,900	67,279	66,621	50.20%	Awarded works are completed. Parks Development assembling list of additional locations in conjunction with Parks Operations.
4	PK-6229-09	UV2-N6 (Block 12) Eagle Landing Park	596,021	589,879	6,142	99.00%	Project completed. Awaiting final invoices.
4	PK-6230-09	UV2-N20 (Block 18) Jack Pine Park	970,190	965,200	4,990	99.50%	Project completed. Awaiting final invoices.
4	PK-6231-09	UV2-N16 (Block 11) Carrville Mill Park	1,020,100	1,005,562	14,538	98.60%	Project completed. Awaiting final invoices.
4	PK-6232-09	UV2-N17 (Block 12) Twelve Oaks Park	1,411,300	1,408,764	2,536	99.80%	Deficiency/warranty work underway. Awaiting final invoices.
0	PK-6236-09	Park Land Acquisition - Consulting	103,000	-	103,000	0.00%	RFP to be issued 2012.
5	PK-6243-09	Chateau Ridge Park (TN40)	46,865	44,466	2,399	94.90%	Project complete, close Q4-2012
2	PK-6249-09	ISF Rainbow Creek Park Renewal and Redevelopment	1,302,000	1,303,425	(1,425)	100.10%	ISF Project complete. Will be closed when ISF reporting finalized.
2	PK-6250-09	ISF Woodbridge Memorial Park Rehabilitation	170,000	168,935	1,065	99.40%	ISF Project complete. Will be closed when ISF reporting finalized.
0	PK-6251-09	ISF Don and Humber Trail System	322,371	322,735	(364)	100.10%	ISF Project complete. Will be closed when ISF reporting finalized.
4	PK-6252-09	ISF Maple Nature Reserve Quonset Hut Site Regeneration	578,500	565,841	12,659	97.80%	ISF Project complete. Will be closed when ISF reporting finalized.
4	PK-6253-09	ISF Maple Nature Reserve Trail System Connections	90,000	88,833	1,167	98.70%	ISF Project complete. Will be closed when ISF reporting finalized.
2	PK-6256-09	Woodbridge Expansion Area District Park Bocce Shelter	324,675	313,596	11,079	96.60%	ISF Project complete. Will be closed when ISF reporting finalized.

COMMISSIONER OF COMMUNITY SERVICES							
Open Capital Project Spend Report							
3rd Quarter Ending September 30th, 2012							
Wards	Project	Description	Total Budget	Total Actual	Total Variance	Percentage Spent	Q3 - 2012 Comments
1	PK-6257-11	Bindertwine Park - Redevelopment of Tennis Courts	318,270	10,815	307,455	3.40%	Construction underway.
2	PK-6264-10	Kipling Avenue South Feasibility	63,000	-	63,000	0.00%	Consultant awarded and site walks and additional studies are underway.
4	PK-6267-11	Maple Nature Reserve - Valley Road Bridge Redevelopment	540,000	4,722	535,278	0.90%	Tender being finalized for circulation internally.
3	PK-6269-10	UV1-N2 - Village Green Park	1,390,000	79,882	1,310,118	5.70%	Project awarded to General Contractor and park construction has commenced.
4	PK-6270-10	UV2-N5 - Forest View Park	779,950	20,372	759,578	2.60%	Project has been awarded to a General Contractor.
4	PK-6271-10	UV2-N7 - Pheasant Hollow Park	880,650	729,459	151,191	82.80%	Project has been substantially completed. Awaiting close out documents, deficiency to be completed and final invoices.
3	PK-6272-10	UV1-N5 - West Wind Park	1,189,000	700,923	488,077	59.00%	Construction underway. Expected to be substantial Q4 2012.
4	PK-6273-10	UV2-N13 - Woodrose Park	935,240	110,801	824,439	11.80%	Construction underway.
4	PK-6274-10	UV2-N23 - Trail View Park	37,600	30,367	7,233	80.80%	Project completed. Awaiting final invoices.
4	PK-6280-10	Southview Park Basketball - Drainage Reconfiguration	85,600	81,658	3,942	95.40%	Project completed. Awaiting final invoices.
2	PK-6281-10	Sonoma Heights Community Park - Artificial Turf	1,095,000	1,020,048	74,952	93.20%	Project complete. Reviewing invoices discrepancies.
4	PK-6284-11	Keffer Marsh - Bridge Replacement	145,000	10,299	134,701	7.10%	Construction documentation completed. TRCA permit submitted. Awaiting final response and approvals.
0	PK-6285-10	Sports Field Fencing	340,000	41,035	298,965	12.10%	Tender package completed. Project to be tendered to coincide with end of permit season and construction to follow.
0	PK-6286-10	Sports Field Irrigation System	154,500	58,957	95,543	38.20%	Projects have been awarded to general contractors. Works to commence following end of permit season.
5	PK-6289-10	Uplands Capital Improvements	77,250	-	77,250	0.00%	Works have commenced within areas that have not been disturbed by the ongoing sewer repair works that are under way by the Region of York.
1	PK-6297-11	Mackenzie Glen Open Space Bridge/Boardwalks Replacement	189,000	2,678	186,322	1.40%	Construction documentation and design development for TRCA permit underway.

COMMISSIONER OF COMMUNITY SERVICES							
Open Capital Project Spend Report							
3rd Quarter Ending September 30th, 2012							
Wards	Project	Description	Total Budget	Total Actual	Total Variance	Percentage Spent	Q3 - 2012 Comments
4	PK-6298-11	UV2-N4 (Mill Race Park - BI 11)	869,000	37,842	831,158	4.40%	Tender documents completed. Awaiting interdepartmental comments and Block Engineers' final review of SWM brief for engineering's review and approval.
5	PK-6299-12	Concord Thornhill Regional Park - Artificial Turf Soccer Field	1,256,600	8,137	1,248,463	0.60%	General Contractor has been awarded and construction works are to commence in the beginning of Q4.
1	PK-6301-11	KP3 (Wishing Well Park)	313,120	12,179	300,941	3.90%	Construction drawings circulated for internal review and revisions underway.
4	PK-6303-11	Jenessa Court Greenway (LP-N7)	183,400	-	183,400	0.00%	Construction underway.
4	PK-6304-11	Lady Fenytrose Greenway (LP-N10)	81,200	-	81,200	0.00%	Developer is to complete works to the park block as required within the subdivision agreement. Currently underway. Parks Development to look at adding park specific work once developer works are completed.
2	PK-6306-11	Pedestrian & Bicycle Masterplan	616,200	-	616,200	0.00%	TRCA Flora and fauna study completed in Q3-2012. Waiting final report. Consultant package revised for re tender. Additional coordination meeting held with TRCA.
4	PK-6311-11	UV2-N12 (Spring Blossom Park - Block 10)	673,000	31,281	641,719	4.60%	Tender documents completed.
4	PK-6312-11	UV2-N15 (Pioneer Park - Block 11)	908,000	37,791	870,209	4.20%	Tender in final production. Internal Departmental comments received and documents have been revised.
4	PK-6313-11	UV2-N18 (Heritage Park - Block 11)	628,300	3,372	624,928	0.50%	Tender in production.
5	PK-6317-12	Riviera Park Retaining Wall Construction	66,000	773	65,228	1.20%	Quote package is completed. To go out Q4 2012.
4	PK-6319-12	Vaughan Metropolitan Centre (V.M.C.) - Millway/Applewood Park Design	206,000	-	206,000	0.00%	Awaiting additional information from Urban Design regarding current status of the secondary plan.
5	PK-6330-11	Marita Payne Park - Bridge Replacement	470,000	3,236	466,764	0.70%	Construction documentation and design development for TRCA permit underway.
2	PK-6332-11	Old Fire hall Parkette - Playground Replacement & Safety Surfacing	87,550	-	87,550	0.00%	Construction awarded, RFP being awarded. Construction Q4-2012. Construction by Q2-2013.
2	PK-6335-12	Woodbridge College Park - Playground Replacement & Safety Surfacing	75,200	-	75,200	0.00%	Quotation in production.

COMMISSIONER OF COMMUNITY SERVICES							
Open Capital Project Spend Report							
3rd Quarter Ending September 30th, 2012							
Wards	Project	Description	Total Budget	Total Actual	Total Variance	Percentage Spent	Q3 - 2012 Comments
1	PK-6338-11	Maple Airport Park - Playground Replacement & Safety Surfacing	41,200	-	41,200	0.00%	RFP being awarded. Construction Q4-2012.
1	PK-6341-12	Rimwood Park - Tennis Court Replacement	67,000	-	67,000	0.00%	Quotation circulated internally and revised, for release Q4.
5	PK-6352-11	Uplands Golf and Ski Centre - Chair Lift Replacement	1,182,400	957,953	224,447	81.00%	Works are underway and TSSA testing are to be completed before beginning of ski season.
2	PK-6353-12	Mapes Park (Pathway Connection to Rainbow Creek Park)	60,000	-	60,000	0.00%	Quote ready for release. Construction by Q2-2013.
0	PK-6354-12	Active Together Master Plan Study - 5 year Update	128,800	18,445	110,355	14.30%	Meetings underway, anticipated completion is Q2-2013.
3	PK-6358-12	UV1-N26 (Lawford Road/Wardlaw Place) - Block 40	945,600	-	945,600	0.00%	Revised document ready for release Q4-2012.
4	PK-6362-12	Thornhill Wood Park - Walkway Extension	91,100	-	91,100	0.00%	Quote being awarded. Construction by Q2-2013.
2	PK-6372-12	Pedestrian & Bicycle Masterplan (Off Road System) - Design	92,000	-	92,000	0.00%	Additional coordination meeting held. TRCA EA underway for this area. Consultant Quote nearing completion.
5	PK-6375-12	Uplands Bridge Replacement	65,000	59,358	5,642	91.30%	Bridge system is completed. Remaining works are on hold and are pending ongoing sewer repair works that are under way by the Region of York.
		<b>PK5 Parks Development Total</b>	<b>30,773,248</b>	<b>11,984,879</b>	<b>18,788,370</b>		
		<b>REC Recreation</b>					
0	RE-9503-10	Fitness Centre Equipment Replacement	325,100	199,103	125,997	61.20%	In progress-expected completion Q4-2012
2	RE-9504-08	Pierre Berton Discovery Centre	1,500,000	841,285	658,715	56.10%	In progress-expected completion Q4-2012
3	RE-9511-11	Vellore Fitness Centre Equipment	355,350	-	355,350	0.00%	In progress-expected completion Q1-2013
2	RE-9512-12	Father Ermanno Fitness Centre Equipment	206,000	-	206,000	0.00%	Not started - expected completion Q4-2013
1	RE-9514-11	MacMillan Farm Business Plan	103,000	-	103,000	0.00%	In progress-expected completion Q4-2013
1	RE-9516-11	Pierre Berton Museum Study	92,700	76,215	16,485	82.20%	In progress-expected completion Q4-2012
2	RE-9520-12	City Playhouse Theatre	28,900	5,949	22,951	20.60%	To be completed in Q1-2013(furniture). All other components(seating, stair nosing) completed. Carpet cannot be purchased due to cost quote
		<b>REC Recreation</b>	<b>2,611,050</b>	<b>1,122,552</b>	<b>1,488,498</b>		
<b>Project Complete. Awaiting Debenture Financing.</b>							
4	RE-9510-10	Block 11 Community Centre Land	12,109,729	12,109,728	1	100.00%	Project complete. Awaiting debenture financing

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Open Capital Project Spend Report							
3rd Quarter Ending September 30th, 2012							
Wards	Project	Description	Total Budget	Total Actual	Total Variance	Percentage Spent	Q3 - 2012 Comments
		Project Complete. Awaiting Debenture Financing.	12,109,729	12,109,728	1		
		REC Recreation Total	14,720,779	13,232,280	1,488,499		

# COMMISSIONER OF ENGINEERING & PUBLIC WORKS

## Open Capital Project Spend Report

3rd Quarter Ending September 30th, 2012

Wards	Project	Description	Total Budget	Total Actual	Total Variance	Percentage Spent	Q3 - 2012 Comments
		<b>DTS Development &amp; Transportation</b>					
3	1231-0-04	Major Mackenzie Watermain	3,204,500	1,437,024	1,767,476	55.16%	DC funded payments timed to DC collection in area. DT-7075-11 and DT-7041-10 consolidated into 1231-0-04 in Q3.
4	1414-2-03	McNaughton Road - Financing Payments	9,264,284	9,212,172	52,112	99.40%	DC funded payments timed to DC collection in area
1	1420-0-02	OPA 601 Klein/Nashville 2002	178,000	120,444	57,556	67.70%	Study Completed - Awaiting Final Invoices
1 & 3	1489-0-03	Teston Road PD #7 2003	4,600,000	3,934,704	665,296	85.50%	DC funded payments timed to DC collection in area
2	1546-0-05	Rainbow Creek Drainage/Erosion	62,000	20,438	41,562	33.00%	Outstanding invoices to be confirmed
0	1547-0-05	Sidewalks Streetlights	354,625	132,593	222,032	37.40%	DC funded payments timed to DC collection in area
4	1548-0-05	Sidewalk Streetlights Major Mackenzie	240,000	-	240,000	0.00%	DC funded payments timed to DC collection in area
0	1582-0-06	Engineering Design Criteria Study	100,800	-	100,800	0.00%	Study completion anticipated Q1 2013
1 & 3	1583-0-06	Hwy 400/America Overpass EA	291,800	243,525	48,275	83.50%	Study completion anticipated Q1 2013
4	1584-0-06	Hwy 427/Fogal Rd. Mid-Block	4,305,000	1,432,354	2,872,646	33.30%	DC funded payments timed to DC collection in area
4	1589-0-06	Rutherford Road PD 6 East Watermain	3,932,000	2,117,467	1,814,533	53.90%	DC funded payments timed to DC collection in area
0	1590-0-06	Sediment/Erosion Control Study	52,000	47,733	4,267	91.80%	Outstanding invoices to be confirmed
4	1596-0-06	Vaughan Corporate Centre Servicing Study	282,200	207,218	74,982	73.40%	Study completion anticipated Q1 2013
4	1634-0-06	Stormwater Management Strategy	70,000	64,696	5,304	92.40%	Outstanding invoices to be confirmed
2	DT-7002-07	Huntington - Hwy 7 to Langstaff	1,751,000	1,751,000	-	100.00%	DC funded payments timed to DC collection in area
3 & 4	DT-7004-07	Black Creek Optimization Study	221,500	207,755	13,745	93.80%	Outstanding invoices to be confirmed
4	DT-7007-07	OPA 332 Sanitary Sewer Outlet	1,149,000	1,149,377	(377)	100.00%	DC funded payments timed to DC collection in area
4	DT-7011-07	OPA 620 East West Collector EA	256,000	386,394	(130,394)	150.90%	Outstanding invoices to be confirmed. Negative variance due to increase in scope of project from the addition of work funded by the TTC regarding the extension of the Spadina Subway
2	DT-7012-07	PD 5 West Woodbridge Watermain	2,846,834	-	2,846,834	0.00%	DC funded payments timed to DC collection in area
1	DT-7013-08	PD 9 Watermain Interconnection	72,000	-	72,000	0.00%	Awaiting invoice from York Region for repayment
0	DT-7016-08	Engineering Master Plan Studies	517,250	414,947	102,303	80.20%	Study complete - Outstanding invoices to be paid
2	DT-7018-09	Zenway/Fogal Sanitary Sub-Trunk	1,681,000	-	1,681,000	0.00%	DC funded payments timed to DC collection in area

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## Open Capital Project Spend Report

3rd Quarter Ending September 30th, 2012

Wards	Project	Description	Total Budget	Total Actual	Total Variance	Percentage Spent	Q3 - 2012 Comments
2	DT-7019-09	Fogal Road Reconstruction	469,000	188,139	280,861	40.10%	DC funded payments timed to DC collection in area
0	DT-7021-09	Pedestrian & Bike Signage Implementation	50,000	-	50,000	0.00%	On-going implementation
4	DT-7023-09	Signalized Intersection Ducting	103,000	36,870	66,130	35.80%	DC funded payments timed to DC collection in area
4	DT-7024-11	Bass Pro Mills Drive/Locke Street WM	355,350	-	355,350	0.00%	DC funded payments timed to DC collection in area
2	DT-7025-09	Huntington Road Class EA	628,500	-	628,500	0.00%	Study completion anticipated Q4 2013
0	DT-7026-09	Phase 2 Drainage Study - Flood	360,500	254,616	105,884	70.60%	Study completion anticipated Q1 2013
4	DT-7027-09	Millway Avenue/Apple Mill Road	367,910	-	367,910	0.00%	Study completion anticipated Q4 2013
4	DT-7028-09	OPA 620 Infrastructure Design	772,500	403,036	369,464	52.20%	On-going / Subject to OPA 620 Development
0	DT-7032-09	Water & Wastewater Master Plan	563,800	426,122	137,678	75.60%	Study completion anticipated Q1 2013
0	DT-7033-09	Storm Drainage & Storm Water M	355,500	150,854	204,646	42.40%	Study completion anticipated Q1 2013
0	DT-7034-09	Sidewalk & Streetlights	2,200,000	352,004	1,847,996	16.00%	DC funded payments timed to DC collection in area
2	DT-7036-09	Rainbow Creek Sanitary Pumping	247,200	-	247,200	0.00%	Development Driven
2	DT-7039-10	Napa Valley/Avdell SWM Pond Improvements	75,000	-	75,000	0.00%	Study completion anticipated Q4 2013
0	DT-7040-10	Pedestrian & Bike Master Plan Implementation	557,370	3,968	553,402	0.70%	On-going implementation
1	DT-7043-10	OPA 332 Sanitary Sewer Outlet	1,140,000	1,140,004	(4)	100.00%	Outstanding invoices to be confirmed
2	DT-7044-10	Huntington Road - Highway 7 to Langstaff	2,575,000	1,273,482	1,301,518	49.50%	DC funded payments timed to DC collection in area
0	DT-7045-11	Block 11 Valley Road Crossings	3,943,066	-	3,943,066	0.00%	DC funded payments timed to DC collection in area
1 & 3	DT-7046-10	Highway 400 Widening Works	1,519,250	-	1,519,250	0.00%	Awaiting invoice from MTO for repayment
2	DT-7047-10	Huntington Road - Hwy 7 to Langstaff	1,648,000	349,458	1,298,542	21.20%	DC funded payments timed to DC collection in area
2	DT-7048-10	Ashbridge Circle Storm Water Management Pond Improvements	370,000	-	370,000	0.00%	Study completion anticipated Q4 2013
0	DT-7049-10	Storm Water Management Pond Monitoring Program	154,500	-	154,500	0.00%	Study completion anticipated Q4 2013
0	DT-7050-10	Road Pavement Acceptance Protocol	61,800	-	61,800	0.00%	Study completion anticipated Q4 2013
0	DT-7052-11	Engineering Development Charge Background Update Study	103,000	32,434	70,566	31.50%	Study completion anticipated Q2 2013
0	DT-7054-11	Water Loss Control System Feasibility/Implementation Study	257,500	-	257,500	0.00%	Study completion anticipated Q4 2013
0	DT-7056-11	Pedestrian & Bicycle Network Implementation Program	223,410	-	223,410	0.00%	On-going implementation
4	DT-7057-11	Bass Pro Mills Drive Repairs	484,100	-	484,100	0.00%	Subject to invoicing from Mills Mall

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## Open Capital Project Spend Report

3rd Quarter Ending September 30th, 2012

Wards	Project	Description	Total Budget	Total Actual	Total Variance	Percentage Spent	Q3 - 2012 Comments
4	DT-7058-11	Black Creek Regional Storm Improvements Class EA Study	257,500	-	257,500	0.00%	Study completion anticipated Q3 2013
4	DT-7065-11	Millway Avenue Widening & Realignment	6,615,300	166,628	6,448,672	2.50%	Subject to development / subway construction
4	DT-7066-11	Steeles West Station Infrastructure - TYSSE	3,090,000	-	3,090,000	0.00%	Subject to development / subway construction
3 & 4	DT-7068-11	Highway 7 Bus Rapid Transit Review	309,000	-	309,000	0.00%	Subject to York Region BRT project
1, 3 & 4	DT-7070-11	VMC & Regional Centre Transportation Analysis	309,000	-	309,000	0.00%	Study completion anticipated Q1 2013
4	DT-7071-11	Portage Parkway Extension Class EA Study	257,500	-	257,500	0.00%	Study completion anticipated Q4 2013
4	DT-7073-11	Portage Parkway Widening Class EA Study	257,500	-	257,500	0.00%	Study completion anticipated Q4 2013
4	DT-7076-11	Block 12 Valley Crossings	515,000	463,773	51,227	90.10%	DC funded payments timed to DC collection in area
0	DT-7079-11	Inflow & Infiltration Reduction Study	257,500	-	257,500	0.00%	Study completion anticipated Q4 2013
0	DT-7080-11	Transportation Master Plan Model Calibration	82,400	-	82,400	0.00%	Study completion anticipated Q4 2013
0	DT-7082-12	Pedestrian & Bicycle Network Implementation Program	62,200	1,846	60,354	3.00%	On-going implementation
1	DT-7086-12	Block 61 Pedestrian Crossing Feasibility & Pre-Design Study	77,300	-	77,300	0.00%	Study completion anticipated Q3 2013
4	DT-7088-12	McNaughton Road Repairs	51,500	-	51,500	0.00%	Subject to invoicing from Developer
0	DT-7091-12	Non-Revenue Water Volume Analysis	87,600	-	87,600	0.00%	Study completion anticipated Q4 2013
0	DT-7094-12	Water Loss Control System Study	132,700	-	132,700	0.00%	Study completion anticipated Q4 2013
3 & 4	DT-7095-12	VMC Underground Pathway System Study	103,000	-	103,000	0.00%	Study completion anticipated Q4 2013
4	DT-7128-12	DT-7128-12 Block 12 Valley Crossings	380,000	-	380,000	0.00%	DC funded payments timed to DC collection in area
4	EN-1721-08	Sidewalk Construction - Bathurst Street	51,500	-	51,500	0.00%	DC funded payments timed to DC collection in area
<b>DTS Development &amp; Transportation Total</b>			<b>67,913,549</b>	<b>28,123,075</b>	<b>39,790,474</b>		
<b>ENG Engineering Services</b>							

# COMMISSIONER OF ENGINEERING & PUBLIC WORKS

## Open Capital Project Spend Report

3rd Quarter Ending September 30th, 2012

Wards	Project	Description	Total Budget	Total Actual	Total Variance	Percentage Spent	Q3 - 2012 Comments
City Wide	1568-0-05	Street Sign Inventory & Assessment - on going Pt. 1 a, b, Pt. 2 & Pt. 3 To determine the state of the existing stop signs and to indicate any deficiencies that are required to meet industry standards Street Sign Inventory & Assessment - (ER)	150,000	79,018	70,982	52.70%	Project to remain open and is related to EN-1848-11 and EN-1896-12 Pt. 1a & 1b - Project 100% complete. Pt. 2 - 2011 Project 100% complete for two City blocks. Pt. 3 - 2012 Projects, for details see EN-1896-12.
City Wide	EN-1662-07	Sidewalk Infill Program Infilling of missing link sidewalks on Regional Roads Pt. 1 - Jane Street Missing Link south of Teston Q10-028 Pt. 2 - Jane Street East side Major Mackenzie to Norwood Avenue - Site plan Q11-002 (DC)	155,000	57,960	97,040	37.40%	"Ad-hoc" project in response to complaints  Pt. 1 - Construction 100% complete and is on maintenance until August, 2012. Pt. 2 - Construction 100% complete and is on maintenance until May, 2013.
N/A	EN-1671-07	Cross Asset Optimization Configure our Strategic Assessment and Analysis to cross analyze and optimize various asset classes (roads, bridges, sewers, WM, etc.) (RR)	155,000	23,237	131,763	15.00%	Project Deferred to a later date. Project to be completed in conjunction with Capital project EN-1778-10 Water Sewer Management System.
3 & 4	EN-1696-08	Portage Parkway Extension 407 ETR Long Term Maintenance Highway 400 Bridge (T)	515,000	-	515,000	0.00%	Project to be closed upon Contractor/ Consultant completion of deficiencies to allow for the official MTO commissioning of the bridge. Construction 100% complete and is on maintenance until Oct, 2012. To be paid to MTO as per Council extract dated April 11, 2005 upon commissioning of the bridge which is now open.
5	EN-1711-08	Road Widening & Intersection Improvements T11-290 Bathurst St and Atkinson Ave (T)	407,250	167,000	240,250	41.00%	EN-1711-11 consolidated into this account. Design 100% complete. Construction 97% complete.
1	EN-1719-08	Class Environmental Assessment - Bowstring Arch Bridges Humber Bridge Trail at Major Mackenzie & Hwy # 27 McEwen Bridge on Kirby Road at Huntington Road. (RR)	99,700	95,426	4,274	95.70%	Consultant (AECOM) working on research and compiling information for report. Environmental Study Report to be completed in Q1-2013.

**COMMISSIONER OF ENGINEERING & PUBLIC WORKS**

**Open Capital Project Spend Report**

**3rd Quarter Ending September 30th, 2012**

Wards	Project	Description	Total Budget	Total Actual	Total Variance	Percentage Spent	Q3 - 2012 Comments
1	EN-1723-08	Road Upgrade & Watermain Replacement Lester B. Pearson and Main Street Pt. 1 - Watermain T11-123 Pt. 2 - Roadworks T12-242 (DF&W)	695,300	191,819	503,481	27.60%	EN-1804-10 Watermain Replacement for Lester B. Pearson St & Main St consolidated into this account. Pt. 1 - Construction 100% complete and is on maintenance until September, 2013. Pt. 2 - Roadwork 50% complete.
City Wide	EN-1729-09	2009 Pavement Management Program - Construction Year 3 of the 5 year program established in 2007. Pt. 1 - 2009 Micro Surfacing T09-185 Pt. 2 - 2009 Road Resurfacing/ Rehabilitation - I, T09-236 Pt. 3 - 2009 Road Resurfacing/ Rehabilitation - II, T09-278 Pt. 4 - 2009 Road Resurfacing/ Rehabilitation - III, T09-452 Pt. 5 - 2012 Road Resurfacing/ Rehabilitation - 1, T12-013 (IIOG) Sign Required	4,379,028	4,121,715	257,312	94.10%	Pt. 1 - Construction 100% (80%) complete and is on maintenance until Aug, 2012. Remaining streets not completed due to design mix issues. Pt. 2 - Construction 100% complete and the maintenance period ended in Oct, 2011. Pt. 3 - Construction 100% complete and maintenance period ended in May, 2012. Pt. 4 - Construction 100% complete and maintenance period ended in July, 2012. Pt. 5 - Construction 100% complete and holdback release pending.

**COMMISSIONER OF ENGINEERING & PUBLIC WORKS**

Open Capital Project Spend Report

**3rd Quarter Ending September 30th, 2012**

Wards	Project	Description	Total Budget	Total Actual	Total Variance	Percentage Spent	Q3 - 2012 Comments
City Wide	EN-1731-09	Pre-Engineering Pavement Management Program Perform preliminary engineering, design, survey and geotechnical work for road rehabilitation.  Pt. 1 - 2010 Pavement Management Program Pt. 2 - King High Drive Area WM & Road Res/ Rehab Pt. 3 - Road Rehabilitation 2010 for Cold Creek and King Vaughan Pt. 4 - 2011 Pavement Management Program (PMP) Pt. 5 - Pine Valley Drive Streetlighting from Steeles to CNR tracks Pt. 6 - Kleinburg Estates WM Replacement & Road Rehabilitation Pt. 7 - Walkway Lighting at Aberdeen Community Centre Pt. 8 - Cold Creek Road - Nashville to Kirby Road Pt. 9 - Dufferin Street - Additional Lanes for Fire Station Pt. 10 - Geotechnical for PMP 2012 to 2013 Pt. 11 - Consultant for Geotechnical Services RFP12-074 (DF)	824,000	435,959	388,041	52.90%	Source of Design funds for 2009 projects to start in 2010. Delayed due to ISF projects in 2009.  Pt. 1 - Design 100% complete. Pt. 2 - Design 100% complete. Pt. 3 - Design 100% complete. Pt. 4 - Design 100% complete. Pt. 5 - Design 100% complete. Pt. 6 - Design 100% complete. Pt. 7 - Design 10% complete, Construction in 2014 pending council approval Pt. 8 - Design 100% complete. Pt. 9 - Design 100% complete. Pt. 10 - Design 100% complete. Pt. 11 - RFP 100% complete.
1	EN-1733-09	Watermain Replacement on Major Mackenzie Drive (Civic Centre) T11-029 Keele Street to approx. 100 m east of CNR/ GO Rail Overpass (WR)	1,802,500	671,561	1,130,939	37.30%	EN-1733-11 consolidated into this account. Design 100% complete. Construction 98% complete.
City Wide	EN-1736-09	Accessibility for Ontarians with Disabilities Act, 2005 Hire Consultant to ensure compliance with Act as it relates to accessibility to the existing infrastructure. (T)	103,000	48,516	54,484	47.10%	Valdor Engineering checking legislation for guidelines. Phase 1 completed in December of 2010. Phase 2 of assignment to be completed in Q4-2012.
City Wide	EN-1750-09	Geodetic Control Survey Monumentation Horizontal and Vertical control / benchmarks (GBR)	50,000	-	50,000	0.00%	RFP to be issued in Q1-2013.

**COMMISSIONER OF ENGINEERING & PUBLIC WORKS**

**Open Capital Project Spend Report**

**3rd Quarter Ending September 30th, 2012**

Wards	Project	Description	Total Budget	Total Actual	Total Variance	Percentage Spent	Q3 - 2012 Comments
1	EN-1753-09	Sidewalk Design and Construction on Kirby Road T11-034 Keele Street to Dufferin Street (DC)	1,030,000	939,605	90,395	91.20%	EN-1753-11 consolidated into this account. Design 100% complete. Construction 95% complete.
1	EN-1754-09	Sidewalk and Streetlighting Design and Construction on Teston Road Dufferin Street to Bathurst Street (DC)	1,339,000	41,644	1,297,356	3.10%	EN-1754-11 consolidated into this account. Design 75% complete, to be tendered in Q1-2013 for Q2-2013 Construction.
City Wide	EN-1756-09	Sidewalk & Streetlighting Program to support New Development  Pt. 1 - DELETED - (N side of Rutherford Rd - Dufferin to Bathurst) Pt. 2 - N side of Hwy 7 - Hwy 27 to Vaughan Valley Blvd T12-001 Pt. 3 - W side of Hwy 27 - Hwy 7 to Langstaff Rd T12-001 Pt. 4 - S side of Rutherford Rd - Dufferin to Confederation Pkwy Pt. 5 - N side of Rutherford Rd - Barrhill Rd to Dufferin St Pt. 6 - DELETED - (S side of Rutherford Rd - Dufferin to Bathurst) Pt. 7 - S side of Teston Rd - Jane St to Keele St T10-196 Pt. 8 - W side of Keele St - south of Teston Rd T10-196 Pt. 9 - S side Langstaff Rd - Hwy # 27 to Hydro corridor Pt. 10 - Langstaff Sidewalk, Dufferin to Hwy # 7 (DC)	4,047,960	934,228	3,113,732	23.10%	EN-1706-08 Sidewalk Infill Program & EN-1794-10 Additional Funding for Sidewalk Construction to Support New Development consolidated into this project.  Pt. 1 - DELETED - now proposed under EN-1859-11 Pt. 2 - Design 100% complete. Construction 20% complete. Pt. 3 - Design 100% complete. Construction 20% complete. Pt. 4 - To be included in 2016 Regional Works Pt. 5 - To be included in 2016 Regional Works Pt. 6 - DELETED - now proposed under EN-1859-11 Pt. 7 - Design 100% complete. Construction 100% complete and is on maintenance until Jan., 2013. Pt. 8 - Design 100% complete. Construction 100% complete and is on maintenance until Jan., 2013. Pt. 9 - To be completed by Development/ Transportation Engineering Dept. - Regional Work Pt. 10 - Construction 100% complete. Regional invoice paid.
4	EN-1757-09	Traffic Signal - T12-077 Edgeley Blvd and Bass Pro Mills Drive (DC)	143,099	11,049	132,050	7.70%	Construction 70% complete.

**COMMISSIONER OF ENGINEERING & PUBLIC WORKS**

**Open Capital Project Spend Report**

**3rd Quarter Ending September 30th, 2012**

Wards	Project	Description	Total Budget	Total Actual	Total Variance	Percentage Spent	Q3 - 2012 Comments
5	EN-1769-09	Thornhill Drainage Storm Water Management Facility Hire Consultant to completed Environmental Assessment/ Public Consultation for the design of SWM facility near Gallanough Park. (GTR)	500,000	45,384	454,616	9.10%	EA Project to be closed in Q4-2012 and consolidated into the related Design capital project EN-1879-12. Environmental Assessment file advertised in January 2011. Project completed. Detailed Design to commence in 2013. Construction anticipated in 2014.
City Wide	EN-1778-10	Water Sewer Management System - Consultant's fee for development and implementation with "CAFÉ" model (W&SR)	77,250	-	77,250	0.00%	Project Deferred to a later date. Project to be completed in conjunction with Capital project EN-1671-07 Cross Asset Optimization.
City Wide	EN-1780-09	Sidewalk and Streetlight Infil Program in Older Areas Construction of new sidewalk links and streetlighting in older areas. Pt. 1 - Steeles Avenue at Martin Grove - \$20,000 est Pt. 2 - Pine Valley Street Lighting T11-085 - \$123,000 est Pt. 3 - Bathurst Street & Beverley Glen Q10-514 - \$60,000 est Pt. 4 - Royal Appin Cr & Agostino Cr and Village Green Drive & Woolacott Road Q10-029 - \$4000 est Pt. 5 - Kipling Avenue & Woodbridge Avenue Intersection StreetLight - \$12,255 (G)	227,000	176,732	50,268	77.90%	"Ad-hoc" project in response to residential complaints.  Pt. 1 - Deleted. Asphalt walkway installed by City of Toronto. Pt. 2 - Construction 100% complete and is on maintenance until Oct., 2013. Pt. 3 - Construction 100% complete and is on maintenance until May, 2013. Pt. 4 - Construction 100% complete and holdback release pending. Pt. 5 - Completed by Public Works in Q2-2012 using our account
City Wide	EN-1785-10	2010 Pavement Management - Construction Pt. 1 - East Vaughan T10-263 Pt. 2 - West Vaughan T10-347 Pt. 3 - King High Dr, Lawrie Rd, Concord Road & Vaughan Blvd Road Rehabilitation and Watermain Replacement T11-018 Pt. 4 - Kleinburg Area Road Rehabilitation & WM Replacement T11-354 (DF)	4,641,000	4,044,862	596,138	87.20%	Pt. 1 - Construction 100% complete and holdback release pending. Pt. 2 - Construction 100% complete and holdback release pending. Pt. 3 - Construction 99% complete. Related to EN-1811-10. Pt. 4 - Construction 95% complete.

# COMMISSIONER OF ENGINEERING & PUBLIC WORKS

## Open Capital Project Spend Report

3rd Quarter Ending September 30th, 2012

Wards	Project	Description	Total Budget	Total Actual	Total Variance	Percentage Spent	Q3 - 2012 Comments
City Wide	EN-1796-10	Traffic Calming - Various Locations Pt. 1 - Summeridge/ Autumn Hill/ Ashberry Blvd/ Vellore Wood Blvd (\$17,200) Pt. 2 - Traffic Calming Improvements - Summeridge and Autumn Hill Pt. 3 - Traffic Calming Improvements Pt. 4 - Napa Valley (\$46,000) (T)	187,770	98,279	89,491	52.30%	"Ad-hoc" project in response to residential complaints.  Pt. 1 - Landscaping completed by Parks and Forestry Operations Department. Pt. 2 - Construction 100% complete and is on maintenance until Aug, 2012. Pt. 3 - Crosswalk markings 100% complete. Pt. 4 - Approved by Council, project on hold.
4	EN-1811-10	Road Reconstruction and Watermain Replacement T11-018 - East Concord Area, King High, Lawrie, Concord and Vaughan Blvd. (DF&W)	2,060,000	1,286,766	773,234	62.50%	Related to EN-1785-10 2010 Pavement Management - Road Rehabilitation Pt. 3. Construction 99% complete.
2	EN-1813-10	Clarence Street Slope Stabilization - at Wycliffe Avenue Pt. 1 - North of Wycliffe - T11-276 Pt. 2 - South of Wycliffe - (GTR)	575,000	370,841	204,159	64.50%	Pt. 1 - Construction 100% complete and is on maintenance until Oct., 2013. Pt. 2 - RFP pending approval of new capital project EN-1950-13.
4	EN-1822-09	Intersection improvement at Viceroy Road & Dufferin Street (ISF) - New right turn lane (G)	140,000	43,196	96,804	30.90%	Design 100% complete. Regional approval not granted. Finance preparing final ISF Report before closing account.
City Wide	EN-1823-10	Traffic Signal - Various Locations (DC)	162,901	22,722	140,179	13.90%	"Ad-hoc" project(s) in response to Council's approval. Some funds transferred to EN-1827-09 to cover concrete traffic medians and EN-1757-09 to cover controller box. Pt. 1 - Replace Controller Box. Pt. 2 - Replace Controller Box at Clark/ S Promenade, Q12-123 completed in Q2-2012
1	EN-1824-10	Traffic Signal - Cityview Blvd & Shelbourne Drive (DC)	129,000	-	129,000	0.00%	Developer transferred work to City. Warrant met, project to be tender in Q1-2013 for Q2-2013 construction start.
1	EN-1831-11	Watermain Replacement T11-354 - Various Kleinburg Street (WR)	1,838,550	1,628,292	210,258	88.60%	To be complete in conjunction with EN-1785-10 Pavement Management, Part 4. Construction 95% complete.
City Wide	EN-1842-11	Traffic Data Collecting Equipment - To replace and buy new traffic equipment (T)	87,550	54,017	33,533	61.70%	Project 50% complete.

# **COMMISSIONER OF ENGINEERING & PUBLIC WORKS**

## **Open Capital Project Spend Report**

**3rd Quarter Ending September 30th, 2012**

Wards	Project	Description	Total Budget	Total Actual	Total Variance	Percentage Spent	Q3 - 2012 Comments
City Wide	EN-1843-11	Traffic Signal Improvements - Install new assistance equipment for pedestrians (T)	256,000	62,300	193,700	24.30%	Project EN-1761-10 consolidated into this account in Q3-2012. Pt. 1a - Countdown Project 100% complete. Pt. 1b - Countdown Project 0% complete. Pt. 2 - Audible Project 0% complete.
City Wide	EN-1848-11	Traffic Sign Assessment - on going - Review existing signs to ensure that they meet current standards (T)	51,500	11,741	39,759	22.80%	Project to remain open and is related to 1568-0-05 and EN-1896-12 Pt. 1 - 2011 Project 100% complete. Pt. 2 - 2012 Projects, for details see EN-1896-12.
City Wide	EN-1849-11	Oversize Street Name Sign Blades - Installation of oversize street name sign blades at City's signalized intersections (T)	139,100	54,650	84,451	39.30%	EN-1849-12 consolidated into this account in Q1-2012. Pt. 1 - Project 100% complete. Pt. 2 - Project 50% complete.
2 & 3	EN-1854-11	Pine Valley Drive Culvert Headwall and Spillway Repair - North of Langstaff Road (GTR)	275,000	7,562	267,438	2.70%	EN-1854-12 consolidated into this account in Q1-2012. RFP issued in December 2011, assignment commenced in Q2-2012. Design 40% complete
4	EN-1856-11	Design and Construction of Dufferin Street Sidewalk & Streetlighting - Langstaff Road to Rutherford Road (DC)	587,100	1,016	586,084	0.20%	Construction 93% complete.
4	EN-1857-11	Design of Dufferin Street Sidewalk (East side) - Rutherford Road to Major Mackenzie Drive (DC)	695,250	-	695,250	0.00%	EN-1857-12 consolidated into this account in Q1-2012. Detailed design 90% complete. Waiting for regional approval.
City Wide	EN-1862-11	Municipal Structure Inspection and Reporting Required structure inspection every two years (RR)	184,600	52,113	132,487	28.20%	EN-1752-09 consolidated into this account in Q2-2012. Regulatory inspection of all City owned bridges. RFP issued in Q1-2012, assignment commenced in Q2-2012. Draft final report submitted.
4	EN-1865-11	Design and Construction of missing Jane Street Sidewalk and Streetlighting - Steeles Avenue to Rutherford Road (DC)	1,390,500	82,357	1,308,143	5.90%	EN-1865-12 consolidated into this account in Q1-2012. To be tender in Q1-2013.
1 & 2	EN-1868-12	2012 Pavement Management Program - Phase 1 - Various Locations T12-013 (DF)	2,686,000	1,550,475	1,135,525	57.70%	Construction 97% complete.

# **COMMISSIONER OF ENGINEERING & PUBLIC WORKS**

## **Open Capital Project Spend Report**

**3rd Quarter Ending September 30th, 2012**

Wards	Project	Description	Total Budget	Total Actual	Total Variance	Percentage Spent	Q3 - 2012 Comments
3	EN-1869-12	2012 Pavement Management Program - Phase 2 - Various Locations T12-096, Phase 2A, T12-244 (GTR)	3,485,000	560,514	2,924,486	16.10%	Phase 2 - Construction 60% complete. Phase 2a - Construction 98% complete.
3 & 4	EN-1870-12	2012 Pavement Management Program - Phase 3 - Various Locations T12-073 (DF)	3,349,600	2,266,986	1,082,614	67.70%	Construction 98% complete.
2	EN-1874-12	Watermain Replacement on Firglen Ridge - In conjunction with PMP 2013 (WR)	788,000	788	787,212	0.10%	Detailed design 100% complete. Tendered in Q2-2012, construction start pending for Q4-2012.
1	EN-1875-12	Culvert Replacement on Islington Avenue - Q12-253 - At Bell Court/ Treelawn Boulevard (RR)	51,500	-	51,500	0.00%	Detailed design 100% complete. Construction 98% complete.
5	EN-1879-12	Storm Water Management Facility at Gallanough Park (GTR)	150,000	-	150,000	0.00%	Related EA capital project EN-1769-09 Thornhill Drainage Storm Water Management Facility to be consolidated into this account in Q4-2012. RFP to be issued in 2013. Construction anticipated in 2014.
4	EN-1880-12	Sidewalk and Streetlighting Design on Major Mackenzie Drive - McNaughton Road to Bathurst Street (DC)	67,000	-	67,000	0.00%	Detailed design to commence in Q2-2013
2	EN-1881-12	Traffic Signal Installation - - At Woodbridge Avenue and Market Lane (DC)	142,200	-	142,200	0.00%	Design 10% complete.
4	EN-1882-12	Pedestrian Signal Installation - - At New Westminster Drive near Westmount Collegiate (DC)	95,100	-	95,100	0.00%	Design 10% complete.
1, 3 & 4	EN-1885-12	Sidewalk Installation Missing Links 1. Jane Street - Springside Road to Norwood Ave ESide 2. Christlea Road - at Portage Parkway 3. Director Ct - just east of Weston Rd	206,000	43	205,957	0.00%	Design is 100% complete, tender in Q3-2012, construction start pending for Q4-2012.
1	EN-1886-12	Bridge Rehabilitation at Humber Bridge Trail Bridge - At Old Major Mackenzie Drive (DF)	154,500	-	154,500	0.00%	RFP to be issued once EA has been completed.

**COMMISSIONER OF ENGINEERING & PUBLIC WORKS**

**Open Capital Project Spend Report**

**3rd Quarter Ending September 30th, 2012**

Wards	Project	Description	Total Budget	Total Actual	Total Variance	Percentage Spent	Q3 - 2012 Comments
2	EN-1887-12	Bridge Rehabilitation at Dick Bridge over Humber River - Just east of Huntington Road at Kirby Road (DF)	154,500	-	154,500	0.00%	Detailed structural assessment completed in Sept., 2012. RFP for Detailed Design to be issued in Q4-2012.
4	EN-1892-12	Culvert Replacement on Peelar Road - At 61 Peelar Road (RR)	51,500	-	51,500	0.00%	RFP to be issued in 2013. Construction anticipated in 2014
2	EN-1893-12	Watermain Replacement in the Islington/ Kilaran Area - In conjunction with PMP 2014 (WR)	123,600	-	123,600	0.00%	Detailed design to commence in 2013.
1	EN-1894-12	Drainage Improvement on Ranch Trail Road (RR)	515,000	773	514,228	0.20%	Design is 100% complete, tender to be issued in Q1-2013.
4	EN-1895-12	Traffic Signal Installation - - At Portage Pkwy and Millway Avenue (DC)	154,500	-	154,500	0.00%	To be completed by the Development/ Transportation Engineering Department in conjunction with the subway extension.
0	EN-1896-12	Traffic Signs Reflectivity Testing/ Inspection - on going - To ensure proper day/ night reflectivity Pt. 1 - Q12-051 Blocks 37, 38 & 39 Pt. 2 - Q12-266 Blocks 1, 2, 9, 15, 16, 22, 23, 24, 29, 30, 31, 36 & deficient signs from previous inspections Pt. 3 - QXX-XXX Blocks 10, 11, 12, 13, 17, 18, 19, 43, 44, 45 (T)	154,500	-	154,500	0.00%	Related to capital projects 1568-0-05 and EN-1848-11 Pt. 1 - Q2-2012 Project 100% complete. Pt. 2 - Q3-2012 Project 80% complete. Pt. 3 - To be tendered in Q4-2012 for Q1-2013 start.
2	EN-1902-12	Watermain Replacement on Meeting House Road - In conjunction with PMP 2013 (WR)	453,200	-	453,200	0.00%	Detailed design commenced in Q2-2012, 40% complete.
2	EN-1903-12	Watermain Replacement on Chavender Place - In conjunction with PMP 2013 (WR)	226,600	-	226,600	0.00%	Detailed design commenced in Q2-2012, 40% complete.
1	EN-1904-12	Culvert Replacement on Merino Road (RR)	123,600	-	123,600	0.00%	RFP issued and awarded in Q3-2012.

# COMMISSIONER OF ENGINEERING & PUBLIC WORKS

## Open Capital Project Spend Report

3rd Quarter Ending September 30th, 2012

Wards	Project	Description	Total Budget	Total Actual	Total Variance	Percentage Spent	Q3 - 2012 Comments
1	EN-1906-12	Streetscape Gateway Feature Entrances 1A - Highway 27 and Nashville Avenue 1B - Major Mackenzie Drive and Islington Avenue 1C - Highway 27 and Islington Avenue (DC, SC & T)	97,500	-	97,500	0.00%	Awaiting Kleinburg BIA contribution in order to issue RFP for detailed design.
2	EN-1908-12	Watermain Replacement on McKenzie Street and Wallace Street - In conjunction with PMP 2013 (WR)	453,200	-	453,200	0.00%	Detailed design commenced in Q2-2012, 30% complete.
1	EN-1909-12	PDP Pump Station Decommissioning - Keele Street and Teston Road, NE corner (WR)	36,100	-	36,100	0.00%	Detailed design commenced in Q3-2012, 30% complete.
4	EN-1911-12	Traffic Calming - Q12-243 - At Summeridge Drive & Autumn Hill Blvd (T)	113,000	-	113,000	0.00%	Tender issued in Q2-2012, construction start pending.
1	DP-9017-10	Major Mackenzie Drive Streetscape Maple Area - Phase 1 - Keele Street to Hill Street (DC, MC, OR, KVLR & RR)	2,653,624	132,461	2,521,163	5.00%	EN-1876-12 Streetlighting Improvement on Major Mackenzie Drive and EN-1905-12 Major Mackenzie Drive Streetscape Additional Funding consolidated into this account in Q3-2012. To be tender in Q1-2013, construction to commence in Q3-2013
<b>ENG Engineering Services</b>			<b>46,586,232</b>	<b>20,373,607</b>	<b>26,212,626</b>		
<b>Projects to be completed by Region.</b>							
3	1476-2-03	(Region) Weston Road Sidewalk/Streetlighting Rutherford Road to Major Mackenzie Drive (DC)	946,736	30,756	915,980	3.20%	Project to be closed after final Regional invoice paid. Construction 100% complete. Region still reviewing outstanding invoicing of project.
1	1510-0-04	(Region) Weston Road Sidewalk/Streetlights Major Mackenzie Drive to Teston Road (DC)	730,000	299,458	430,542	41.00%	Project to be closed after final Regional invoice paid. Construction 100% complete. Linked to Project No. 1511-0-04 below. Region reviewing outstanding streetlighting works.

**COMMISSIONER OF ENGINEERING & PUBLIC WORKS**

**Open Capital Project Spend Report**

**3rd Quarter Ending September 30th, 2012**

Wards	Project	Description	Total Budget	Total Actual	Total Variance	Percentage Spent	Q3 - 2012 Comments
1	1511-0-04	(Region) Teston Rd Sidewalk/Streetlights Weston Road to Jane Street (DC)	730,000	716,093	13,907	98.10%	Project to be closed after final Regional invoice paid. Construction 100% complete. Linked to Project No. 1510-0-04 above. Region reviewing outstanding streetlighting works.
1	EN-1664-07	(Region) Jane Street Sidewalk & Streetlightning Teston Road to Brandon Gt/ Ahmadiyya Avenue (DC)	350,000	-	350,000	0.00%	Project to be closed after final Regional invoice paid. Construction 100% complete. Region still reviewing outstanding invoicing of project.
4	EN-1739-09	(Region) Keele Street Watermain Replacement - Design & Construction Replace watermain from Steeles Avenue to Hwy # 7 Hire Regional Consultant to complete Design on City's behalf. (WR & DC)	2,111,500	-	2,111,500	0.00%	EN-1897-12 Keele St Watermain Replacement and EN-1898-12 Keele Street Missing Links Sidewalk Installation consolidated into this account in Q3-2012. To be undertaken by the Region of York on behalf of the City as part of the Keele Street reconstruction project anticipated in 2014. Detail Design by R.V. Anderson 30% complete.
3	EN-1751-09	(Region) Dufferin Street Sidewalk and Streetlighting Steeles Aveune to Glen Shields Avenue N limit Design and construction works (T)	283,250	141,349	141,901	49.90%	Project to be closed after final Regional invoice paid. Construction 100% complete. Included in Region's reconstruction of Dufferin Street. Waiting for additional Regional invoice for the project.
4	EN-1819-09	(Region) Dufferin Street Centre Median at King High Drive (G)	97,850	-	97,850	0.00%	Project to be closed after final Regional invoice paid. Construction 100% complete. Included in Region's reconstruction of Dufferin Street. Region still reviewing outstanding invoicing of project.

# **COMMISSIONER OF ENGINEERING & PUBLIC WORKS**

## **Open Capital Project Spend Report**

**3rd Quarter Ending September 30th, 2012**

Wards	Project	Description	Total Budget	Total Actual	Total Variance	Percentage Spent	Q3 - 2012 Comments
4	EN-1859-11	Design and Construction of Rutherford Road Sidewalk and Streetlighting - Dufferin Street to Bathurst Street Pt. 1 - Temporary Asphalt Sidewalk N & S side between Ilan Ramon Blvd. and Thomas Cook Ave. installed by York Region Pt. 2 - Sidewalk and Streetlighting (DC)	2,163,000	-	2,163,000	0.00%	Pt. 1 – Construction 100% complete – waiting for invoice from Region of York  Pt. 2 – In preliminary design with Region. Delayed due to Region's road widening to take place in 2017. To be further discussed in 2014 budget process.
1	EN-1899-12	(Region) Highway # 50 Streetlighting Installation - Hwy # 7 to Ebenezer Road (DC)	206,000	462	205,538	0.20%	Region of Peel in conjunction with the Region of York to complete works on City's behalf. Construction 95% complete. Sidewalk approval pending 2013 Capital Budget.
<b>Projects to be Completed by Region Total</b>			<b>7,618,336</b>	<b>1,188,118</b>	<b>6,430,218</b>		
<b>Project Complete. On Maintenance.</b>							
3 & 4	1421-3-04	Portage Parkway Extension, T04-219 Applewood Highway 400 Bridge (DC)	14,364,000	14,188,079	175,921	98.80%	Project to be closed at the end of maintenance and resolution of outstanding issues. Construction 100% complete and is on maintenance until Oct, 2012.
3, 4	1558-0-05	Hwy 7 Sidewalk Pt. 1 - Hwy # 7 Pine Valley to Weston T08-003 Pt. 2 - Interchange Way south of Hwy 7 Q11-003 (DC)	515,000	211,553	303,447	41.10%	Project to be closed at the end of the maintenance period. Pt. 1 - Construction 100% complete and the maintenance period ended in June, 2010. Pt. 2 - Construction 100% complete and is on maintenance until June 2013.
4	1624-0-06	Langstaff Watermain Crossing T11-301 Just west of Dufferin Street (WR)	314,500	166,591	147,909	53.00%	Project to be closed at the end of the maintenance period. EN-1624-11 consolidated into this account. Construction 100% complete and is on maintenance until May, 2014.
4	EN-1650-07	Baldwin Avenue Culvert Rehabilitation T09-468 COMRIF funded project (G&DF)	600,000	537,041	62,959	89.50%	Project to be closed at the end of the maintenance period. Additional works identified by TRCA for Q3-2013. Construction 100% complete and maintenance period ended in May, 2012.

# COMMISSIONER OF ENGINEERING & PUBLIC WORKS

## Open Capital Project Spend Report

3rd Quarter Ending September 30th, 2012

Wards	Project	Description	Total Budget	Total Actual	Total Variance	Percentage Spent	Q3 - 2012 Comments
City Wide	EN-1654-07	2007 Pavement Management - Construction  Pt. 1 - T07-034 Rural Road Upgrade Pt. 2 - T07-104 Road Resurfacing - Woodland Area Pt. 3 - T07-103 Road Resurfacing - Thornhill, Maple Pt. 4 - T08-001 Road Resurfacing/ Reconstruction Pt. 5 - T09-219 Road Resurfacing/ Reconstruction - Thornhill (WR & DF)	9,208,000	8,992,655	215,345	97.70%	Project to be closed at the end of the maintenance period in Q4-2012.  Pt. 1 - Construction 100% complete and maintenance period ended in Nov, 2009. Pt. 2 - Construction 100% complete and maintenance period ended in Nov, 2009. Pt. 3 - Construction 100% complete and maintenance period ended in Dec, 2009. Pt. 4 - Construction 100% complete and maintenance period ended in June, 2010. Pt. 5 - Construction 100% complete and maintenance period ended in July, 2012. Related to EN-1770-09 Thornhill Area WM Replacement.
1	EN-1660-11	Rimwood Subdivision Road Reconstruction T11-035 (G)	1,275,191	1,225,191	50,000	96.10%	Project to be closed at the end of the maintenance period. Construction 100% complete and is on maintenance until October, 2013.
4	EN-1663-07	Keele Street Sidewalk Completing missing links between Langstaff Rd and Rutherford Rd T11-048 (DC&T)	232,000	192,736	39,264	83.10%	Project to be closed at the end of the maintenance period. Construction 100% complete and is on maintenance until September, 2013.
2	EN-1707-08	Highway 27 Sidewalk & Streetlighting T09-193 Royalpark Way to Rutherford Road - east side only (DC)	530,000	505,712	24,288	95.40%	Project to be closed at the end of the maintenance period in Q4-2012. Construction 100% complete and maintenance ended in September, 2012.
City Wide	EN-1712-08	2008 Pavement Management Program to hire Consultants for Contract Administration (CA) and inspection of works during Construction Pt. 1 - T09-078 James, Williams, Dorwood Road Reconstruction & WM Replacement Pt. 2 - T09-094 Pannon, Daleview & Kipling Road Reconstruction & Villagewood Road Resurfacing Pt. 3 - T09-219 Road Resurfacing/ Reconstruction - Thornhill (DF)	413,500	350,408	63,092	84.70%	Project to be closed at the end of the maintenance period in Q4-2012. Pt. 1 CA by Consultant - Construction 100% complete and maintenance ended in Sept., 2011. Linked to EN-1775-09, Pt. 1. Pt. 2 CA by Consultant - Construction 100% complete and maintenance ended in Nov., 2011. Linked to EN-1775-09, Pt. 3. Pt. 3 CA by Consultant - Construction 100% complete and maintenance ended in July, 2012. Linked to EN-1654-07, Pt. 5.

# COMMISSIONER OF ENGINEERING & PUBLIC WORKS

## Open Capital Project Spend Report

3rd Quarter Ending September 30th, 2012

Wards	Project	Description	Total Budget	Total Actual	Total Variance	Percentage Spent	Q3 - 2012 Comments
3 & 4	EN-1726-08	Portage Parkway Extension, T04-219 Applewood Highway 400 Bridge - Additional funds for Construction and Design (DC)	6,128,500	5,343,974	784,526	87.20%	Project to be closed at the end of maintenance and resolution of outstanding issues. Funds from EN-1734-09 consolidated into EN-1726-08 in Q04-09. For Construction info see 1421-3-04.
4	EN-1728-08	Peelar Road Culvert Replacement T11-086 at Exchange Avenue (G)	975,410	853,727	121,683	87.50%	Project to be closed at the end of the maintenance period. Construction 100% complete and is on maintenance until Dec., 2013.
2	EN-1743-09	Mackenzie Street Slope Stability Investigation & Design Q11-014 Hire Consultant to complete report. (GTR)	100,000	45,317	54,683	45.30%	Project to be closed at the end of the maintenance period. Construction is 100% complete and is on maintenance until June 2013.
4	EN-1747-09	Highway 7 Sidewalk Construction Q10-029 N side from Langstaff Road to Thornhill Woods Drive. (DC)	67,000	51,081	15,919	76.20%	Project to be closed at the end of the maintenance period. Construction 100% complete and is on maintenance until May, 2013.
4	EN-1777-09	COMRIF - Baldwin Avenue Culvert Rehabilitation T09-468 Additional funds for Consultant (G)	62,000	40,108	21,892	64.70%	Project to be closed at the end of the maintenance period. Additional works identified by TRCA for Q3-2013. Construction 100% complete and is on maintenance until May, 2012. This account is for the Contract Administration by the Consultant and and is linked to EN-1650-07.
City Wide	EN-1784-09	2009 Micro Surfacing - Part 1 (ISF) T09-246 Various Locations (G & GTR)	956,100	422,180	533,920	44.20%	Project to be closed at the end of the maintenance period and when ISF reporting finalized. Construction 100% (80%) complete and maintenance ended in Aug. 2012. Remaining streets not completed.
3 & 4	EN-1786-10	Applewood Crescent Extension T04-219 - Additional funding (DC)	618,000	242,725	375,275	39.30%	Project to be closed at the end of maintenance and resolution of outstanding issues. Additional funds for Construction and Design of Bridge over Hwy 400. For Construction info see 1421-3-04.

**COMMISSIONER OF ENGINEERING & PUBLIC WORKS**

**Open Capital Project Spend Report**

**3rd Quarter Ending September 30th, 2012**

Wards	Project	Description	Total Budget	Total Actual	Total Variance	Percentage Spent	Q3 - 2012 Comments
City Wide	EN-1793-09	2009 Micro Surfacing - Part 2 (ISF) T09-249 Various Locations (G & GTR)	1,930,600	473,675	1,456,925	24.50%	Project to be closed at the end of the maintenance period and when ISF reporting finalized. Construction 100% (80%) complete and is on maintenance until November, 2012. Due to design mix issues, remaining streets not completed.
2	EN-1795-09	Martin Grove Road Watermain Replacement and Road Resurfacing/ Rehabilitation (ISF) T10-274 (G)	1,240,300	1,240,298	2	100.00%	Project to be closed at the end of the maintenance period and when ISF reporting finalized. Construction 100% complete and is on maintenance until December, 2012. Issues with Design changes still to be resolved with the Consultant.
1	EN-1805-10	Sidewalk Construction on Jane Street Q11-002 - North of Rutherford Road, East side from condos to medical centre plaza (DC)	31,000	22,781	8,219	73.50%	Project to be closed at the end of the maintenance period. Construction 100% complete and is on maintenance until May, 2013.
1,2 & 3	EN-1810-09	2009 Road Resurfacing/ Rehabilitation - Part A West Vaughan, Various Locations (ISF) T09-271 (G)	5,965,500	3,662,211	2,303,289	61.40%	Project to be closed at the end of the maintenance period and when ISF reporting finalized. Construction 100% complete and maintenance ended in July, 2012.
4 & 5	EN-1817-09	Road Resurfacing/ Rehabilitation - East Vaughan, Thornhill Area, Various Locations (ISF) T09-286 (G & GTR)	2,026,500	1,294,343	732,157	63.90%	Project to be closed at the end of the maintenance period and when ISF reporting finalized. Construction 100% complete and maintenance ended in June, 2012.
1 & 4	EN-1818-09	Road Resurfacing/ Rehabilitation - East Vaughan, Maple Area, Various Locations (ISF) T09-285 (G & GTR)	2,630,700	2,104,191	526,509	80.00%	Project to be closed at the end of the maintenance period and when ISF reporting finalized. Construction 100% complete and maintenance ended in June, 2012.
3 & 4	EN-1820-09	Intersection Improvements (ISF) - new right turn lane Pt. 1 Weston Road & Chancellor Drive T10-324 Pt. 2 Highway # 7 & Edgeley Blvd. T11-101 (G)	255,000	253,652	1,348	99.50%	Project to be closed at the end of the maintenance period and when ISF reporting finalized. Pt. 1 - Construction is 100% complete and is on maintenance until May, 2013. Pt. 2 - Construction 100% complete and is on maintenance until Nov., 2013. Related to EN-1863-11

# COMMISSIONER OF ENGINEERING & PUBLIC WORKS

## Open Capital Project Spend Report

3rd Quarter Ending September 30th, 2012

Wards	Project	Description	Total Budget	Total Actual	Total Variance	Percentage Spent	Q3 - 2012 Comments
1	EN-1825-10	Greenbrooke Drive. Drainage Improvements T11-035 - At north side in drainage easement. (GTR)	35,000	5,088	29,912	14.50%	Project to be closed at the end of the maintenance period. Incorporated into the Rimwood Subdivision Road Reconstruction Project under EN-1660-11. Construction 100% complete and is on maintenance until Oct., 2013.
5	EN-1826-09	Road Reconstruction in the Thornbank Area, Thornhill (ISF) T10-025 Elmbank Road, Erica Road, Oakbank Road & Thornbank Road. (G)	7,442,400	2,392,817	5,049,583	32.20%	Project to be closed at the end of the maintenance period and when ISF reporting finalized. Construction 100% complete and is on maintenance until Dec, 2012.
2	EN-1827-09	Traffic Signal T10-138 - Zenway & New Huntington Road (DC)	159,000	152,698	6,302	96.00%	Project to be closed at the end of the maintenance period. Construction is 100% complete and is on maintenance until February, 2013.
5	EN-1828-10	Thornbank Area Road New Sanitary Sewer - T10-025 (SR)	222,070	204,564	17,506	92.10%	Project to be closed at the end of the maintenance period. Construction of sewer 100% complete and is on maintenance until Dec., 2012. Costing breakdown per homeowner pending. Linked to EN-1826-09 Road Reconstruction in the Thornbank Area, Thornhill (ISF).
City Wide	EN-1830-11	2011 Top Lift Asphalt T11-102 - Various Locations (G)	1,184,500	405,778	778,722	34.30%	Project to be closed at the end of the maintenance period. Construction 100% complete and is on maintenance until Sept., 2013.
1	EN-1832-11	Rural Road Upgrade on Cold Creek Rd T11-329 - Nashville Road to Kirby Road (G)	607,700	561,600	46,100	92.40%	Project to be closed at the end of the maintenance period. Construction 100% complete and is on maintenance until Nov., 2013.
5	EN-1840-11	2011 Pavement Management Program - Pt. 2, Thornhill Area T11-257 (GTR)	2,759,662	2,709,662	50,000	98.20%	Project to be closed at the end of the maintenance period. Construction 100% complete and is on maintenance until Nov., 2013.
1, 4 & 5	EN-1855-11	2011 Pavement Management Program - Pt. 1, Maple & Concord Area T11-008 (RR & G)	2,069,194	1,996,194	73,000	96.50%	Project to be closed at the end of the maintenance period. Construction 100% complete and is on maintenance until July, 2013.

# COMMISSIONER OF ENGINEERING & PUBLIC WORKS

## Open Capital Project Spend Report

3rd Quarter Ending September 30th, 2012

Wards	Project	Description	Total Budget	Total Actual	Total Variance	Percentage Spent	Q3 - 2012 Comments
4	EN-1860-11	Traffic Signal Installation - T11-226 - At Applewood Cres and Portage Parkway (DC)	142,140	62,112	80,028	43.70%	Project to be closed at the end of the maintenance period. Construction 100% complete and is on maintenance until Feb., 2014.
4	EN-1863-11	Intersection Improvements - T11-101 Highway # 7 & Edgeley Blvd. - New right turn lane (GTR)	261,831	214,831	47,000	82.00%	Project to be closed at the end of the maintenance period. Construction 100% complete and is on maintenance until Nov., 2013. Delayed due to Bell relocates. Related to EN-1820-09, Part 2 (ISF)
2	EN-1910-11	Entranceway Feature Improvement Q11-391 - At Islington Avenue & Kiloran Avenue	25,000	24,715	285	98.90%	Project to be closed at the end of the maintenance period. Construction 100% complete and is on maintenance until Oct., 2013. Included in revised 2011 Capital Budget as per Council Extract dated Sept. 27, 2011.
<b>Project Complete. On Maintenance Total</b>			<b>65,347,298</b>	<b>51,150,288</b>	<b>14,197,010</b>		
<b>Project &amp; Maintenance Complete. Awaiting Debt Financing</b>							
1	EN-1789-10	Road Rehabilitation - 2010 T10-194 Cold Creek Road - Kirby to King Vaughan King-Vaughan Road - Cold Creek to Albion - Vaughan (DF)	708,950	713,419	(4,469)	100.60%	Project closed in August of Q3-2011. Related to EN-1698-07 Pt. 2 Kirby Rd Slope Stabilization Construction 100% complete and maintenance ended in Dec., 2012. Awaiting Debenture Financing of project before closing.
<b>Project &amp; Maintenance Complete. Awaiting Debt Financing Total</b>			<b>708,950</b>	<b>713,419</b>	<b>(4,469)</b>		
<b>ENG Engineering Services Total</b>			<b>120,260,816</b>	<b>73,425,432</b>	<b>46,835,385</b>		
<b>PWA Public Works - Administration</b>							
0	1361-2-04	Water Filling System	164,860	106,409	58,451	64.50%	Working with Development Engineering to find a permanent location
4	1363-0-05	Servicing - Dufferin Winter Work	160,000	332	159,668	0.20%	On hold pending results from yard needs study
0	1609-0-06	Drinking Water Quality Management	93,500	92,781	719	99.20%	Awaiting final invoices
4	1610-0-06	Dufferin Street Works Yard	488,000	4,134	483,866	0.80%	On hold pending results from yard needs study
4	1617-0-06	Storm Pond Sediment Removal 119	37,000	2,835	34,165	7.70%	Preparing Specs
2	PW-2007-07	Storm Pond Sediment - Pond 94	36,000	2,835	33,165	7.90%	Preparing Specs
4	PW-2009-07	Storm Pond Sediment - Pond 119	37,000	-	37,000	0.00%	Preparing Specs

# COMMISSIONER OF ENGINEERING & PUBLIC WORKS

## Open Capital Project Spend Report

3rd Quarter Ending September 30th, 2012

Wards	Project	Description	Total Budget	Total Actual	Total Variance	Percentage Spent	Q3 - 2012 Comments
0	PW-2012-07	PW-2012-07 GT Curb & Sidewalk Replace	4,260,500	4,263,114	(2,614)	100.10%	Project Complete. To be closed for Q4-2012
0	PW-2013-07	Street Light Pole Replacements Program	2,102,760	2,072,026	30,734	98.50%	Work on-going
0	PW-2015-07	Watermain Protection	1,060,000	1,012,326	47,674	95.50%	Completion of Final Survey
0	PW-2016-07	Sewer Assessment	247,420	225,669	21,751	91.20%	Work on-going
0	PW-2017-07	Antennas For SCADA Wireless	263,249	10,341	252,908	3.90%	Reviewing an independent wireless solution
2	PW-2021-08	Tall Grass Trail Rehabilitation	280,000	3,633	276,367	1.30%	Awaiting Permits from TRCA
0	PW-2028-09	Sediment Removal from Storm Pond	300,000	185,449	114,551	61.80%	Project underway
0	PW-2028-10	Sediment Removal - Storm Pond	300,000	-	300,000	0.00%	Project underway
0	PW-2030-10	Water System Flow Analysis	51,500	-	51,500	0.00%	Pending design
0	PW-2032-10	New Works Yards Study	100,000	99,572	428	99.60%	Finalizing report from consultant
0	PW-2033-09	ISF Street Light Conversion	1,500,000	1,453,528	46,472	96.90%	ISF Project complete. Will be closed when ISF reporting is finalized
1	PW-2034-10	Hope Radio Tower Study & Improvements	51,500	-	51,500	0.00%	Reviewing an independent wireless solution
0	PW-2035-12	Curb and Sidewalk Repair & Replacement	1,220,000	686,046	533,954	56.20%	Work on-going
1	PW-2040-12	Sediment Removal form Storm Pond 42	260,000	-	260,000	0.00%	Preparing Specs
1, 2 & 3	PW-2042-11	Energy Efficient Upgrade at the City's Work Yards	31,520	20,578	10,942	65.30%	Finalizing plug installations based on 2012/2013 winter equipment count
2	PW-2049-12	Thomson Creek Blvd Storm Drainage	110,000	-	110,000	0.00%	Awaiting Permits from TRCA
2	PW-2050-12	Avdell Ave Storm Drainage Channel Rehabilitation	100,000	-	100,000	0.00%	Awaiting Permits from TRCA
<b>PWA Public Works - Administration Total</b>			<b>13,254,809</b>	<b>10,241,608</b>	<b>3,013,201</b>		

**COMMISSIONER OF FINANCE/CITY TREASURER**

Open Capital Project Spend Report

**3rd Quarter Ending September 30th, 2012**

Wards	Project	Description	Total Budget	Total Actual	Total Variance	Percentage Spent	Q3 - 2012 Comments
		<b>BUD Budgeting &amp; Financial Planning</b>					
0	BU-0001-10	Operating Budget Software Solution	51,500	49,060	2,440	95.30%	Project complete, awaiting final invoices, to be closed in Q4-2012
0	BU-0002-11	Questica Budget Software License for City Departments	91,273	78,924	12,349	86.50%	Remaining funds earmarked for security and approval routing requirements scheduled for 2013
0	RI-0047-07	PSAB Fixed Assets Review	309,000	183,146	125,854	59.30%	Ongoing. System updates required.
0	RI-0056-10	Implementation of Corporate Asset Management System	227,000	11,084	215,916	4.90%	Project on hold and pending Asset Management initiative results/requirements. \$150,000 of budget allocated to Engineering Commission for Asset Management Project.
0	RI-0065-11	Measuring Environmental Sustainability - New Developments	65,000	45,000	20,000	69.20%	Phase I - Sustainability guidelines development. To be completed November 2012 and milestone report to FCM due December 2012. Phase 2 - Testing of sustainability metrics. Expected completion Q03-2013. Extensions granted by FCM.
		<b>BUD Budgeting &amp; Financial Planning Total</b>	<b>743,773</b>	<b>367,214</b>	<b>376,559</b>		
		<b>CFS City Financial Services</b>					
0	CF-0053-09	Point of Sale Initiative	205,700	-	205,700	0.00%	Process to mapping current paper based cash receipts system to begin in Q4 2012.
		<b>CFS City Financial Services Total</b>	<b>205,700</b>	<b>-</b>	<b>205,700</b>		
		<b>RI Development Finance and Investments</b>					
0	RI-0060-11	Development Charge Background Study	150,000	103,691	46,309	69.10%	Ongoing. Expected completion Q2-2013. Meeting with developers.
0	RI-0069-12	Investment Software	30,900	-	30,900	0.00%	Deferred until Director of Development is hired
		<b>RI Development Finance and Investments Total</b>	<b>180,900</b>	<b>103,691</b>	<b>77,209</b>		

COMMISSIONER OF LEGAL							
Open Capital Project Spend Report							
3rd Quarter Ending September 30th, 2012							
Wards	Project	Description	Total Budget	Total Actual	Total Variance	Percentage Spent	Q3 - 2012 Comments
		<b>BYL Enforcement Services</b>					
0	BY-2508-10	Animal Shelter Lease Hold Improvement	633,500	604,551	28,949	95.40%	Additional funds approved for yearly Promissory Note.
0	BY-2510-10	Animal Licensing Software	46,400	31,573	14,827	68.00%	Project near completion awaiting final invoices
		<b>BYL Enforcement Services Total</b>	<b>679,900</b>	<b>636,124</b>	<b>43,776</b>		
		<b>CLK City Clerk</b>					
0	CL-2505-09	High Density Mobile Shelving Units	206,000	122,140	83,860	59.30%	Installation of additonal mobile shelving pending; approx 10% of available funds to be repurposed to move exisiting mobile shelving from MNR to JOC (pending Council approval).
0	CL-2517-12	Claims Management System	51,500	-	51,500	0.00%	Staff in process of preparing RFP which is expected to be issued in Q4.
		<b>CLK City Clerk Total</b>	<b>257,500</b>	<b>122,140</b>	<b>135,360</b>		
		<b>RL Real Estate</b>					
1	18-0-01	Maple Valley PI/Avondale	12,435,088	12,204,314	230,774	98.10%	Land acquisition in process, finalization anticipated to occur in 2013.
1	CO-0054-09	Vaughan Hospital Land Development	80,000,000	62,120,137	17,879,863	77.70%	Land acquired, remaining budget related to land development dependant on provincial timing. A staff update report on the planning timing is anticipated in the first quarter.
4	CO-0064-11	MacMillian Farm Property	5,818,100	4,859,950	958,150	83.50%	Remaining payments based on purchase agreement and dependant on woodlot collection timing with a final payment date of November 2013.
1	CO-0066-11	Block 40 Parkland Acquisition	5,356,000	5,342,725	13,275	99.80%	Land acquisition in process, finalization anticipated to occur in 2013.
0	RL-0005-12	Land Acquisition Fees	129,373	80,227	49,146	62.00%	Ongoing
		<b>RL Real Estate Total</b>	<b>103,738,561</b>	<b>84,607,353</b>	<b>19,131,208</b>		

COMMISSIONER OF PLANNING							
Open Capital Project Spend Report							
3rd Quarter Ending September 30th, 2012							
Wards	Project	Description	Total Budget	Total Actual	Total Variance	Percentage Spent	Q3 - 2012 Comments
		<b>BS Building Standards</b>					
0	BS-1003-11	Building Depart Computer System Upgrades	695,250	-	695,250	0.00%	Continuing with Background work in conjunction with the ITM Department. Starting to commence a project with ITM to facilitate the updating of the Department's Amanda Database version (From Version 4.3 to 5.4)
		<b>BS Building Standards Total</b>	<b>695,250</b>	<b>-</b>	<b>695,250</b>		
		<b>DP Development Planning</b>					
1 & 4	DP-9004-07	Vellore - Master Plan Study	111,000	-	111,000	0.00%	On Hold Pending OPA Review
4 & 5	DP-9012-09	Centre Street Corridor Urban Design	103,000	85,255	17,745	82.80%	Ongoing - completion Q4 - 2012
4	DP-9013-09	Steeles Avenue Corridor OPA 62	185,400	154,480	30,920	83.30%	Ongoing - completion Q4 - 2012
4	DP-9018-10	Concord West Streetscape Master plan	92,700	73,851	18,849	79.70%	Ongoing - completion Q4 - 2012
1 & 4	DP-9028-12	VMC Physical Master Plan Base Model	67,000	-	67,000	0.00%	Ongoing - completion Q4 - 2013
0	DP-9029-12	Woodbridge Heritage District Urban Design	206,000	-	206,000	0.00%	On Hold Pending completion of DP-9031-12
4	DP-9030-12	VMC Computer 3D Modeling System	133,900	-	133,900	0.00%	Ongoing - completion Q4 - 2013
City Wide	DP-9031-12	City Wide Streetscape Implementation Manual & Financial Strategy	115,300	-	115,300	0.00%	RFP- completion Q3 - 2013
		<b>DP Development Planning Total</b>	<b>1,014,300</b>	<b>313,586</b>	<b>700,714</b>		
		<b>PLN Policy Planning</b>					
1	9825-0-05	Hwy 400 Employment Study	182,783	153,041	29,742	83.70%	Ongoing - completion Q3 - 2013
1 & 5	PL-9003-07	Vaughan Official Plan Review	3,384,340	3,230,892	153,448	95.50%	Ongoing - completion Q4 -2012
1	PL-9015-09	Measuring Environmental Sustainability	80,000	-	80,000	0.00%	Ongoing - completion Q3 -2013
3	PL-9023-11	Weston Road and Highway 7 Secondary Plan	253,000	-	253,000	0.00%	Ongoing - completion Q1 - 2014
4	PL-9024-11	Concord Centre Secondary Plan	170,048	-	170,048	0.00%	Ongoing - completion Q3 - 2013
1 & 4	PL-9026-11	Vaughan Mills Centre Secondary	278,000	23,636	254,364	8.50%	Ongoing - completion Q2 - 2013 - Phase 1
0	PL-9025-11	Natural Heritage Network (NHN) Inventory and Improvements	252,100	12,077	240,023	4.80%	Ongoing - completion Q2 - 2014
4 & 5	PL-9027-12	Centre Street West Gateway Secondary Plan	67,400	-	67,400	0.00%	Ongoing - completion Q2- 2013
4	PL-9032-12	Maple Go Station Secondary Peer Review	100,000	-	100,000	0.00%	Oncoing - completion Q2 - 2013
		<b>PLN Policy Planning Total</b>	<b>4,767,671</b>	<b>3,419,646</b>	<b>1,348,025</b>		

LIBRARY							
Open Capital Project Spend Report							
3rd Quarter Ending September 30th, 2012							
Wards	Project	Description	Total Budget	Total Actual	Total Variance	Percentage Spent	Q3 - 2012 Comments
		<b>LIB Vaughan Libraries</b>					
0	LI-4504-09	Library Technology Program	420,000	265,244	154,756	63.20%	2012 Allocation to be spent in Q4
1	LI-4508-09	Civic Centre Resource Library - Materials	2,142,800	707,897	1,434,903	33.00%	Purchases to continue as project proceeds
1	LI-4519-09	Civic Centre Resource Library - Construction	12,857,400	6,168	12,851,232	0.00%	Architect selected - design approval expected Q1 - 2013
2 & 5	LI-4529-10	Assistive Technologies for Persons with Disabilities	24,000	18,161	5,839	75.70%	Remaining amount to be spent by Q1 - 2013
0	LI-4531-11	Replace of RFID Security Equipment	500,400	437,419	62,981	87.40%	Remaining amount to be spent by Q4 - 2013
4	LI-4532-11	North Thornhill Branch Library (Block 10)	3,062,550	384,287	2,678,263	12.50%	Design/build RFP underway
2	LI-4534-12	AODA Circulation Desk-Woodbridge	75,000	3,992	71,008	5.30%	Expect to be completed in Q2 - 2013
5	LI-4536-12	AODA Compliant & Combined Info/Circulation Desk Dufferin Clark	75,000	7,002	67,998	9.30%	Expect to be completed in Q1 - 2013
		<b>LIB Vaughan Libraries Total</b>	<b>19,157,150</b>	<b>1,830,170</b>	<b>17,326,980</b>		

# Closed Capital Projects Report for 3rd Quarter Ending September 30, 2012

## City of Vaughan

	Total Budget	Total Actual	Total Variance	Percentage Spent
<b>AV Access Vaughan</b>				
AV-3004-10 *CL*Access Vaughan - Phasell - StepB	50,470	25,133	25,337	50%
<b>AV Access Vaughan Total</b>	<b>50,470</b>	<b>25,133</b>	<b>25,337</b>	<b>50%</b>
<b>BF Buildings &amp; Facilities</b>				
BF-8109-07 *CL*Maple Pool Dehumidifier	125,587	125,572	15	100%
BF-8132-07 *CL*Fire Station# 71 HVAC System	51,500	50,804	696	99%
BF-8135-12 *CL*Maple Community Centre Lighting Replacement	41,200	40,582	618	99%
BF-8140-09 *CL*Lighting Replacements - Various	103,000	95,362	7,638	93%
BF-8277-11 *CL*Rosemount Community Centre - Roof Restoration	293,600	293,516	84	100%
BF-8300-10 *CL*Upland Club House Exte Im	30,900	30,900	-	100%
BF-8309-11 *CL*Charlton House Wood Siding Rep	36,100	32,960	3,140	91%
BF-8324-12 *CL*Father Erm Bul Community Centre New Flooring	27,800	27,800	-	100%
BF-8335-11 *CL*Woodbr P&A Community Cenre Arena Paint	28,850	26,574	2,276	92%
BF-8373-12 *CL*Chancellor Community Centre - Floor Replacement	41,200	40,067	1,133	97%
<b>BF Buildings &amp; Facilities Total</b>	<b>779,737</b>	<b>764,137</b>	<b>15,600</b>	<b>98%</b>
<b>CLK City Clerk</b>				
CL-2507-10 *CL* Access & Storage Equipment Archive	28,000	24,332	3,668	87%
<b>CLK City Clerk Total</b>	<b>28,000</b>	<b>24,332</b>	<b>3,668</b>	<b>87%</b>
<b>DTS Development &amp; Transportation</b>				
1585-0-06 *CL*Langstaff Rd PD5 Watermain	940,166	940,166	-	100%
1587-0-06 *CL*PD 8 Pump Station Decommission	36,000	36,607	(607)	102%
1593-0-06 *CL*Stormwater Mgm Retrofit Study	52,000	49,671	2,329	96%
1597-0-06 *CL*Zenway Blvd PD 5 Watermain (Note 1)	-	-	-	-
DT-7001-08 *CL*Block 11 Valley Crossing	5,719,541	5,719,541	-	100%
DT-7020-10 *CL*Block 12 Valley Crossings	2,060,000	2,060,000	-	100%
DT-7041-10 *CL*Major Mackenzie PD6 W Watermain (Note 1)	-	-	-	-
DT-7075-11 *CL*PD6 West Major Mackenzie Drive (Note 1)	-	-	-	-
PL-9010-07 *CL*Vaughan Official Plan-Transp	133,900	133,936	(36)	100%
<b>DTS Development &amp; Transportation Total</b>	<b>8,941,607</b>	<b>8,939,921</b>	<b>1,686</b>	<b>100%</b>

(Note 1) Budget amount is transferred and project is closed

# Closed Capital Projects Report for 3rd Quarter Ending September 30, 2012

## City of Vaughan

	Total Budget	Total Actual	Total Variance	Percentage Spent
<b>ENG Engineering Services</b>				
1564-0-05 *CL*Major Mackenzie SW & STL	235,000	43,976	191,024	19%
EN-1693-07 *CL*Guide Rail Replacement	227,703	57,917	169,786	25%
EN-1761-10 *CL*Traffic Signal Improvement (Note 1)	-	-	-	-
EN-1773-09 *CL*Relocation of Servicing on Mul	62,000	54,563	7,437	88%
EN-1779-10 *CL*Steel Beam Guide Rail Replace	72,100	20,812	51,288	29%
EN-1790-10 *CL*Walkway Lighting - Butterfield C	31,000	18,820	12,180	61%
EN-1801-10 *CL*Ahmadiyya.& Bashir. Pedestrian Signal	53,600	46,226	7,374	86%
EN-1814-10 *CL* Highway 27 Sidewalk Construction	340,000	134,758	205,242	40%
EN-1838-11 *CL*Construction of Sidewalks - La	309,000	-	309,000	0%
EN-1876-12 *CL*Street Light Improvement Major Mackenzie (Note 1)	-	-	-	-
EN-1897-12 *CL*Keele St Watermain Replacement (Note 1)	-	-	-	-
EN-1898-12 *CL* Sidewalk Install - Keele Street (Note 1)	-	-	-	-
EN-1901-12 *CL*Culvert Replacement - Arnold Avenue	103,000	-	103,000	0%
EN-1905-12 *CL* Major Mackenzie Drive Streetscape (Note 1)	-	-	-	-
<b>ENG Engineering Services Total</b>	<b>1,433,403</b>	<b>377,072</b>	<b>1,056,331</b>	<b>26%</b>
<b>FLT Fleet Management</b>				
FL-5080-07 *CL* PW - Vehicle/Equipment Replacements	556,200	489,790	66,410	88%
FL-5222-12 *CL* Parks - New Equipment	25,800	15,460	10,340	60%
FL-5071-07 *CL* PW - Asphalt Grinder	31,000	9,050	21,950	29%
FL-5130-11 *CL* PW - Wastewater-Vehicle	46,400	24,544	21,856	53%
FL-5149-12 *CL* PK - Equipment Replacement	56,700	40,720	15,980	72%
FL-5151-12 *CL* CLK - Vehicle Replacement	46,400	34,008	12,392	73%
FL-5161-11 *CL* PW - Roads-New Equipment	131,300	90,321	40,979	69%
FL-5177-12 *CL* PK - Equipment Replacement	56,700	40,720	15,980	72%
FL-5178-12 *CL* PK - Equipment Replacement	87,600	78,505	9,095	90%
FL-5185-11 *CL* PK - New Equipment	67,000	56,594	10,406	85%
FL-5186-11 *CL* PK - New Equipment	67,000	56,594	10,406	85%
FL-5187-11 *CL* Parks - New Equipment	67,000	56,594	10,406	85%
FL-5188-11 *CL* Parks - New Equipment	20,600	12,189	8,411	59%
FL-5223-12 *CL* PK - New Equipment	26,300	28,300	(2,000)	108%
FL-5231-12 *CL* EN Const. - New Vehicle	25,800	20,693	5,107	80%
<b>FLT Fleet Management Total</b>	<b>1,311,800</b>	<b>1,054,082</b>	<b>257,718</b>	<b>80%</b>

(Note 1) Budget amount is transferred and project is closed

# Closed Capital Projects Report for 3rd Quarter Ending September 30, 2012

## City of Vaughan

	Total Budget	Total Actual	Total Variance	Percentage Spent
<b>FRS Fire and Rescue Services</b>				
FR-3504-11 *CL*Replace Tele-Squirt Unit 79-30	851,100	801,414	49,686	94%
FR-3559-12 *CL*Mid Life Refurb Aril 7968-2000	207,600	205,737	1,863	99%
<b>FRS Fire and Rescue Services Total</b>	<b>1,058,700</b>	<b>1,007,151</b>	<b>51,549</b>	<b>95%</b>
<b>ITS Information &amp; Tech. Management</b>				
IT-3018-12 *CL*Active Network eEconnect Licence	92,700	94,332	(1,632)	102%
<b>ITS Information &amp; Tech. Management Total</b>	<b>92,700</b>	<b>94,332</b>	<b>(1,632)</b>	<b>102%</b>
<b>PK2 Parks - Operations</b>				
6072-0-06 *CL*Sports Field Fencing	175,000	174,995	5	100%
PK-6208-09 *CL*Baseball Diamond Redevelopment	77,250	74,289	2,961	96%
PO-6707-10 *CL*Parking Upgrade-Various Locations	139,100	139,096	4	100%
PO-6710-10 *CL*Fence Upgrades-Various Locations	115,100	115,021	79	100%
<b>PK2 Parks - Operations Total</b>	<b>506,450</b>	<b>503,401</b>	<b>3,049</b>	<b>99%</b>
<b>PK5 Parks - Development</b>				
PK-6227-09 *CL*Trail System Implementation	300,000	298,934	1,067	100%
PK-6234-09 *CL*UV1-N6 Venic GT Pk Blk 33W	707,200	706,249	951	100%
PK-6318-11 *CL*Oakbank Pond Water Quality Mon	51,500	50,834	666	99%
PK-6328-12 *CL*Sonoma Heights-Bocce Court Rep	72,100	72,100	-	100%
<b>PK5 Parks - Development Total</b>	<b>1,130,800</b>	<b>1,128,117</b>	<b>2,684</b>	<b>100%</b>
<b>PLN Policy Planning</b>				
9822-0-03 *CL* Hwy 7 Policy Study 2003 (Note 1)	-	-	-	-
<b>PLN Policy Planning Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0%</b>
<b>PWA Public Works - Administration</b>				
1614-0-06 *CL*Rehabilitation of Hillside/Hwy	320,000	44,418	275,582	14%
PW-2001-08 *CL*Storm Water Pond Aeration Devi	355,000	-	355,000	0%
<b>PWA Public Works - Administration Total</b>	<b>675,000</b>	<b>44,418</b>	<b>630,582</b>	<b>7%</b>
<b>REC Recreation</b>				
RE-9513-11 *CL*City Playhouse Theatre - Light	46,835	37,687	9,148	81%
<b>REC Recreation Total</b>	<b>46,835</b>	<b>37,687</b>	<b>9,148</b>	<b>80%</b>

(Note 1) Budget amount is transferred and project is closed

**Closed Capital Projects Report for 3rd Quarter Ending September 30, 2012**

City of Vaughan

	Total Budget	Total Actual	Total Variance	Percentage Spent
<b>Total Closed Projects Q3-2012</b>	<b>16,055,502</b>	<b>13,999,783</b>	<b>2,055,720</b>	<b>87%</b>

(Note 1) Budget amount is transferred and project is closed

## Closed Capital Projects Report for Quarter 1 & 2, 2012

### City of Vaughan

	Total Budget	Total Actual	Total Variance	Percentage Spent
<b>AV Access Vaughan</b>				
AV-3014-10 *CL*Auto Voice Recorder Soltion	78,280	68,370	9,910	87%
<b>AV Access Vaughan</b>	<b>78,280</b>	<b>68,370</b>	<b>9,910</b>	<b>87%</b>
<b>BF Buildings &amp; Facilities</b>				
7979-0-02 *CL*Shelter City Playhouse2002	50,000	49,981	19	100%
BF-8122-09 *CL*Uplands Club House General Capital	66,950	66,947	3	100%
BF-8159-07 *CL*Fire Station 71-Lighting	31,000	30,996	4	100%
BF-8165-07 *CL*Maple Community Centre Heat Pump	107,100	107,099	1	100%
BF-8213-09 *CL*Vellore School Roof Replcement	41,200	31,312	9,888	76%
BF-8222-09 *CL*Vaughn Grove Baseball Building	51,500	50,728	773	99%
BF-8227-09 *CL* Father Ermanno Roof Top U	51,500	51,241	259	100%
BF-8229-11 *CL*Maple Community Centre Arena Refurbishments	163,800	163,799	1	100%
BF-8246-11 *CL*Dufferin Cl Community Centre Rpl Basement	27,300	27,295	5	100%
BF-8250-09 *CL*Fire Alarm System Upgrades	144,200	141,840	2,360	98%
BF-8273-11 *CL*City Plyhouse-Ins Metal Sid	149,700	149,625	75	100%
BF-8274-10 *CL*Al.Pal. Communtiy Centre Arena Roof Restoration	262,910	257,113	5,797	98%
BF-8290-10 *CL*F Eman Community Centre - Control System Dehun	30,900	28,433	2,467	92%
BF-8292-10 *CL*F Eman Community Centre - Splash Pad Restoratio	65,920	64,584	1,336	98%
BF-8315-11 *CL*Vellore School Emergency Stair Repair	28,800	28,799	1	100%
BF-8326-11 *CL*Maple Community Centre Arena Piping & Plumbing	87,600	86,897	703	99%
BF-8330-11 *CL*Al Pallad Community Centre Wall & Floor	41,200	41,200	-	100%
BF-8333-11 *CL*G Williams Community Centre Replace Pool Lightin	49,450	48,080	1,370	97%
BF-8338-11 *CL*Duffern Clark Community Centre Bocce Court	41,200	41,200	-	100%
BF-8341-11 *CL*Chancellor Community Centre Replace Exit Walk	46,350	41,823	4,527	90%
BF-8342-11 *CL*Fermannno Bulfon Community Centre Side Walk	46,350	45,706	644	99%
BF-8348-11 *CL*Bakr Homestead First Floor	46,350	43,981	2,369	95%
BF-8349-11 *CL*Gallanough Park Walkway Lighting	36,100	36,096	4	100%
<b>BF Buildings &amp; Facilities</b>	<b>1,667,380</b>	<b>1,634,775</b>	<b>32,606</b>	<b>98%</b>
<b>BS Building Standards</b>				
BS-1000-11 *CL*Large Draw Scanner/Plotter	46,350	-	46,350	0%
<b>BS Building Standards Total</b>	<b>46,350</b>	<b>-</b>	<b>46,350</b>	<b>0%</b>

## Closed Capital Projects Report for Quarter 1 & 2, 2012

### City of Vaughan

	Total Budget	Total Actual	Total Variance	Percentage Spent
<b>COR Corporate</b>				
CO-0063-11 *CL*Maple Manor	340,900	332,774	8,126	98%
CO-0067-11 *CL*YCDSB Land Acquisition BI 189	4,231,000	4,230,967	33	100%
<b>COR Corporate</b>	<b>4,571,900</b>	<b>4,563,741</b>	<b>8,159</b>	<b>100%</b>
<b>DTS Development &amp; Transportation</b>				
1312-0-99 *CL*Martingrove/Langstaff Road	394,000	171,184	222,816	43%
1332-0-00 *CL*Bass Pro Mills Interchange	17,076,500	15,464,130	1,612,370	91%
DT-7084-12 *CL*Vaughan TDM Policy	128,800	-	128,800	0%
<b>DTS Development &amp; Transportation</b>	<b>17,599,300</b>	<b>15,635,314</b>	<b>1,963,986</b>	<b>89%</b>
<b>ENG Engineering Services</b>				
1575-0-05 *CL*Pre/Eng-2006 Road Reconstruction	250,000	218,517	31,483	87%
EN-1678-07 *CL*Ped Signal-Thornhill Woods	54,000	27,759	26,241	51%
EN-1752-09 *CL*Municipal Structure Inspection	-	-	-	0%
<b>ENG Engineering Services</b>	<b>304,000</b>	<b>246,276</b>	<b>57,724</b>	<b>81%</b>
<b>FLT Fleet Management</b>				
FL-5113-09 *CL*Building&Facilities-New Vehicle	97,850	62,388	35,462	64%
FL-5131-11 *CL*Public Works-Water-Vehicle	41,200	35,489	5,711	86%
FL-5137-10 *CL*Parks-Vehicle Replacement	100,400	83,700	16,700	83%
FL-5147-10 *CL*Fleet - New Vehicle	61,800	61,863	63	100%
FL-5159-11 *CL*PW-Water-Vehicle Repement	46,400	20,168	26,232	44%
FL-5162-11 *CL*EN Develop-New Vehicle	30,900	23,392	7,508	76%
FL-5164-11 *CL*Parks - New Vehicles	46,400	30,553	15,847	66%
FL-5165-11 *CL*Parks - New Vehicles	41,200	30,862	10,338	75%
FL-5167-11 *CL*Parks Horticulture-NewVehicle	51,500	33,135	18,365	64%
FL-5181-12 *CL*Parks - Equipment Replacement	20,600	13,102	7,498	64%
FL-5190-11 *CL*Parks - New Vehicles	41,200	30,862	10,338	75%
FL-5195-11 *CL*PW - Water-Vehicle Replacement	61,800	41,479	20,321	67%
FL-5197-11 *CL*BL Enforcement - New Vehicle	30,900	22,709	8,191	74%
FL-5198-11 *CL*BL Enforcement - New Vehicle	30,900	22,709	8,191	74%
<b>FLT Fleet Management</b>	<b>703,050</b>	<b>512,411</b>	<b>190,639</b>	<b>73%</b>

## Closed Capital Projects Report for Quarter 1 & 2, 2012

### City of Vaughan

	Total Budget	Total Actual	Total Variance	Percentage Spent
<b>FRS Fire and Rescue Services</b>				
3151-0-02 *CL*Fire Station Networking 2002	24,700	22,682	2,018	92%
3261-0-05 *CL*CBRN/Hazardous Material	100,000	99,039	961	99%
FR-3518-09 *CL*Replace PiercePumper79-32	618,000	592,930	25,070	96%
FR-3550-11 *CL*Upgrade Protective Footwear	46,100	43,312	2,788	94%
<b>FRS Fire and Rescue Services</b>	<b>788,800</b>	<b>757,963</b>	<b>30,837</b>	<b>96%</b>
<b>PK5 Parks - Development</b>				
PK-6131-10 *CL*Playground Replcmt & Safety	439,000	435,578	3,422	99%
<b>PK5 Parks - Development</b>	<b>439,000</b>	<b>435,578</b>	<b>3,422</b>	<b>99%</b>
<b>PWA Public Works - Administration</b>				
PW-2011-08 *CL*Group Street Light Re-Lamping	103,000	96,642	6,358	94%
PW-2018-08 *CL*I/C Watermeter Calibration	258,000	254,925	3,075	99%
<b>PWA Public Works - Administration</b>	<b>361,000</b>	<b>351,567</b>	<b>9,433</b>	<b>97%</b>
<b>01000 City of Vaughan</b>	<b>26,559,060</b>	<b>24,205,995</b>	<b>2,353,066</b>	<b>91%</b>

**Continuity Schedule for Reserve and Reserve Funds**  
**City of Vaughan**  
**As At September 30, 2012**

Reserve Number	Description	Opening Balance Jan 1, 2012	Total Revenue to Date	Total Expenses to Date	Closing Balance Sep 30, 2012	Due From Revenue Fund	Due To Revenue Fund	Available Before Commitments	Commitments	Balance After Commitments (Note 1)
<b>Obligatory Reserves</b>										
60172	Bldg Standards Continuity	18,408,952	168,601	1,053,997	17,523,556			17,523,556	695,250	16,828,306
61009	Subdiv. Contrib. Royal Palm	114,837	1,080	0	115,917			115,917		115,917
61010	Subdivider Contributions	4,008,466	192,560	0	4,201,026			4,201,026	285	4,200,741
61011	Geodetic Bench	930,019	35,720	0	965,739			965,739	50,000	915,739
61012	Tree Replacement Fee	637,134	1,250	6,117	632,267			632,267	19,962	612,305
61013	Greenways - WEA	526,060	0	0	526,060			526,060		526,060
61014	Open Space - WEA	15,286	0	0	15,286			15,286		15,286
61015	Sewer Camera Inspection	1,618,843	43,855	0	1,662,698			1,662,698		1,662,698
61016	Catch Basin Repairs	78,000	0	0	78,000			78,000		78,000
61020	Recreation Land	34,367,077	3,373,969	884,263	36,856,783		42,976	36,813,807	914,624	35,899,183
61025	Gas Tax Reserve	18,734,635	3,814,997	6,606,805	15,942,827	3,663,607		19,606,435	14,425,015	5,181,420
61050	Entry Feature 427 / Hwy 7	137,422	1,292	0	138,714			138,714		138,714
61051	Municipal Rds & Infra Grant	874,269	0	0	874,269			874,269	211,657	662,612
61052	Investing in Ontario Grant	2,224,790	0	0	2,224,790			2,224,790	1,293,550	931,240
62010	CWDC - Engineering	68,462,256	6,009,255	(2,732,101)	77,203,612			77,203,612	43,325,628	33,877,984
62020	CWDC - Fire	(34,150)	426,222	1,224,045	(831,973)			(831,973)	594,451	(1,426,424)
62040	CWDC - Library Buildings	14,301,162	588,930	(2,764)	14,892,856			14,892,856	12,708,208	2,184,648
62050	CWDC - Library Materials	4,459,056	319,521	250,029	4,528,549			4,528,549	1,291,400	3,237,149
62060	CWDC - Management Studies	(2,110,172)	371,344	214,445	(1,953,273)		112,910	(2,066,183)	1,578,262	(3,644,445)
62080	CWDC - Parks Development	22,087,969	2,737,615	1,400,016	23,425,567			23,425,567	10,905,255	12,520,312
62090	CWDC - Public Works	8,086,283	569,225	473,433	8,182,074			8,182,074	1,448,962	6,733,112
62100	CWDC - Recreation	29,961,010	3,936,239	1,083,614	32,813,635			32,813,635	8,998,272	23,815,363
63070	D8-Rainbow Creek Drainage	2,871,429	61,506	0	2,932,935			2,932,935	41,562	2,891,373
63120	D13-Woodlot Acquisition	647,272	401,932	0	1,049,204			1,049,204	571,940	477,264
63150	D15-PD#5 W. Wdbridge Waterma	129,075	29,922	0	158,997			158,997	2,846,834	(2,687,837)
63153	D18-PD#6 W. Major Mac. Water	682	27,092	20,000	7,774			7,774	791,505	(783,731)
63154	D19-PD#6 E. Rutherford Water	268,744	13,052	0	281,796			281,796	1,814,533	(1,532,737)
63155	D20-PD#7 Watermain West	1,949,037	239,519	2,916	2,185,640			2,185,640	665,296	1,520,344
63158	D23-Dufferin/Teston Sanitary	777,815	141,498	848,259	71,054			71,054		71,054
63159	D24-Ansley Grove Sanitary	204,613	1,924	0	206,537			206,537		206,537
63160	D25 Zenway/Fogal Sub-Trunk	141,516	585,570	0	727,086			727,086	1,681,000	(953,914)
<b>Obligatory Reserves Total</b>		<b>234,879,385</b>	<b>24,093,692</b>	<b>11,333,073</b>	<b>247,640,004</b>	<b>3,663,607</b>	<b>155,886</b>	<b>251,147,725</b>	<b>106,873,451</b>	<b>144,274,274</b>

Note 1: Future revenues are not incorporated in Balance after Commitments due to variability of changes in economic conditions

**Continuity Schedule for Reserve and Reserve Funds**  
**City of Vaughan**  
**As At September 30, 2012**

Reserve Number	Description	Opening Balance Jan 1, 2012	Total Revenue to Date	Total Expenses to Date	Closing Balance Sep 30, 2012	Due From Revenue Fund	Due To Revenue Fund	Available Before Commitments	Commitments	Balance After Commitments (Note 1)
<b>Discretionary Reserves</b>										
60000	General Working Capital	28,284,260	265,994	0	28,550,254			28,550,254		28,550,254
60010	Tax Rate Stabilization Fund	23,120,445	217,432	0	23,337,877			23,337,877		23,337,877
60020	Vehicle Replacement	3,253,265	94,700	465,295	2,882,670		31,177	2,851,494	297,978	2,553,516
60030	Fire Equipment Replacement	3,133,913	1,211,590	362,221	3,983,282			3,983,282	410,791	3,572,491
60040	Insurance	1,668,466	306,990	500,000	1,475,456			1,475,456		1,475,456
60050	Water	30,596,504	276,745	2,391,160	28,482,089	46,308,260	41,480,810	33,309,539	7,709,701	25,599,838
60060	Waste Water (Sewer)	25,775,678	241,141	212,750	25,804,070	49,526,520	44,400,725	30,929,865	702,382	30,227,483
60070	Cemetery	13,342	0	0	13,342			13,342		13,342
60080	Suggestion Program	33,302	0	0	33,302			33,302		33,302
60085	Garnet A. Williams C.C. Rese	367,886	3,460	0	371,346			371,346		371,346
60090	Industrial Development	26,925	253	0	27,178			27,178		27,178
60100	City Playhouse	52,866	15,605	5,949	62,522			62,522	22,951	39,571
60110	Engineering Reserve	13,205,998	1,489,630	2,854,415	11,841,212		1,504,753	10,336,459	70,982	10,265,477
60120	Sale of Public Lands	5,631,998	(26,385)	786	5,604,827			5,604,827	13,537,885	(7,933,058)
60121	Management By Law Reserve	93,455	879	0	94,334			94,334		94,334
60122	Winterization Reserve	6,013,419	1,867,820	0	7,881,239			7,881,239		7,881,239
60125	Kleinburg Parking Reserve	43,260	407	0	43,667			43,667		43,667
60130	Election Reserve	477,697	356,934	191,901	642,730			642,730		642,730
60140	Employer Benefit Contributio	11,198,981	105,319	0	11,304,300			11,304,300		11,304,300
60145	WSIB Claims	642,802	6,045	0	648,847			648,847		648,847
60150	Heritage Fund	872,929	213,604	25,915	1,060,618			1,060,618	566,197	494,421
60170	Pre 99 -Bldgs. & Facil.	8,071,392	902,761	1,004,130	7,970,023			7,970,023	2,505,462	5,464,561
60171	Post 98 - Bldgs. & Facil.	8,561,231	1,402,545	494,663	9,469,113			9,469,113	1,418,093	8,051,020
60175	Planning Reserve	949,108	8,926	0	958,034			958,034		958,034
60180	Roads Infrastructure	6,998,171	472,615	157,091	7,313,694			7,313,694	2,082,185	5,231,509
60186	Streetscapes	0	325,860	0	325,860			325,860		325,860
60188	Parks Infrastructure	962,144	367,220	242,429	1,086,935			1,086,935	878,962	207,973
60189	Artificial Soccer Turf Reser	172,831	141,844	0	314,675			314,675		314,675
60190	Keele Valley Landfill	2,301,954	70,588	71,696	2,300,846			2,300,846	2,007,958	292,888
60192	City Hall Reserve	4,910,997	31,002	4,939,008	2,990			2,990		2,990
60195	Uplands Capital Improv. Res.	111,821	(442)	956,037	(844,659)			(844,659)	301,697	(1,146,356)
60196	Uplands Revenue Reserve	683,162	114,349	55,619	741,892	42,345		784,237	55,018	729,219
60200	Year End Expend. Reserve	3,090,148	0	39,563	3,050,585			3,050,585		3,050,585
61000	Senior Citizen Bequests	196,326	1,846	0	198,173			198,173		198,173
61030	Debenture Payments	23,713,576	221,029	422,266	23,512,339			23,512,339		23,512,339
61032	Debenture Payment-City Hall	9,889,107	46,379	9,935,486	0			0		0
<b>Discretionary Reserves Total</b>		<b>225,119,361</b>	<b>10,754,685</b>	<b>25,328,381</b>	<b>210,545,665</b>	<b>95,877,125</b>	<b>87,417,465</b>	<b>219,005,325</b>	<b>32,568,242</b>	<b>186,437,083</b>
<b>Grand Total</b>		<b>459,998,746</b>	<b>34,848,377</b>	<b>36,661,454</b>	<b>458,185,669</b>	<b>99,540,732</b>	<b>87,573,351</b>	<b>470,153,051</b>	<b>139,441,693</b>	<b>330,711,358</b>

Note 1: Future revenues are not incorporated in Balance after Commitments due to variability of changes in economic conditions