

CITY OF VAUGHAN

**EXTRACT FROM COUNCIL MEETING MINUTES OF JANUARY 29, 2013**

Item 2, Report No. 1, of the Finance and Administration Committee, which was adopted without amendment by the Council of the City of Vaughan on January 29, 2013.

*Councillor lafrate declared an interest with respect to Item 2, Finance and Administration Committee Report No. 1, as it relates to the corporate contingency account, being the potential funding source for changes in wages and benefits, on the basis that her spouse is an employee of the City of Vaughan, and did not take part in the discussion or vote on the matter.*

**2 UPDATED DRAFT 2013 OPERATING AND CAPITAL BUDGETS AND 2014 TO 2016 PLAN**

The Finance and Administration Committee recommends:

- 1) That the following deputations and Communication be received:
  - 1) Mr. Guido Masutti, Riverview Avenue, Woodbridge, and Communication C1, dated January 14, 2013;
  - 2) Mr. Richard Lorello, Treelawn Boulevard, Kleinburg;
  - 3) Mr. Elliot Silverstein, Thornhill Slo Pitch League, Royal Orchard Boulevard, Thornhill;
  - 4) Mr. Nick Pinto, West Woodbridge Homeowners Association, Mapes Avenue, Woodbridge;
  - 5) Ms. Ingrid Barron, Arnish Street, Woodbridge; and
  - 6) Mr. Tony Alati, Golden Gate Circle, Woodbridge;
- 2) That the updated Draft 2013 Operating and Capital Budgets be approved, and that the 2014 to 2016 Plan be recognized; and
- 3) That the report of the Commissioner of Finance and City Treasurer and the Director of Budgeting and Financial Planning, dated January 14, 2013, be received.

**Recommendation**

The City Manager, the Commissioner of Finance & City Treasurer and the Director of Budgeting and Financial Planning recommend:

1. That the updated Draft 2013 Operating and Capital Budgets and 2014 to 2016 Plan be approved, subject to adjustments resulting from the other reports on today's agenda; and
2. That for the next meeting staff prepare a report on the 2013 Operating and Capital Budgets which summarizes the budgets and provides the context within which they were prepared.

**Contribution to Sustainability**

Sustainability by definition focuses on the ability to maintain an activity over an extended time horizon. Budgeting is the process of allocating limited resources to achieve the City's objectives and established priorities. Responsible budgeting allocates resources in a way that balances needs and aspirations of the present without compromising the ability to meet those of the future.

**Economic Impact**

Since the December 3<sup>rd</sup> 2012 Finance and Administration Committee meeting a number of decisions and adjustments have occurred. Overall these items have a net favourable impact on the City's Draft Budget. Below is a brief summary of the revised Operating Budget requirements and the associated tax rate increase for the average home.

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<b>Draft Operating Budget Adjustments</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>
Dec. 3, 2012 Draft Tax Rate	3.66%	4.30%	4.98%	5.35%
Dec. 3, 2012 Draft Budget Requirement (Base + ARRs)	\$ 5,461,025	\$ 6,840,069	\$ 8,307,810	\$ 9,326,827
Draft Operating Budget Adjustments - <i>Increase/(Reductions)</i>	\$ (1,448,859)	\$ 385,174	\$ 1,226,409	\$ (3,696)
Revised Operating Budget Requirement (BASE+ARRs)	\$ 4,012,166	\$ 7,225,243	\$ 9,534,219	\$ 9,323,131
Revised Tax Rate Increase *	2.69%	4.57%	5.74%	5.35%
Increase on Avg. Tax Bill	\$32	\$56	\$74	\$73

\*Excludes Hospital Levy

In addition to the above, adjustments to the Draft Capital Budget and Plan were also required. These adjustments are related to capital project updates and reserve balance adjustments stemming from the recently adopted Consolidated Reserve Policy and recommendations. It should be noted, any additional pressure on the Draft Operating Budget and Plan and associated tax rate increase is already incorporated in the above table. The following table reflects the Draft Capital Budget funding source adjustments:

<b>Draft Capital Budget Updates by Funding Source</b>				
	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>
<b>Nov 26th Draft Budget (\$ m)</b>	<b>57.61</b>	<b>65.44</b>	<b>67.30</b>	<b>103.18</b>
<b>Funding Changes:</b>				
Development Charges	0.14	(0.14)	-	-
Reserves	2.49	0.88	3.03	3.16
Taxation	(0.99)	(1.02)	(1.00)	(1.09)
Gas Tax Funding	0.02	-	-	-
Grants and Other Funding	(0.15)	-	-	-
<b>Revised Draft Budget (\$ m)</b>	<b>59.12</b>	<b>65.17</b>	<b>69.33</b>	<b>105.24</b>

More specific detail related to specific adjustments is provided within the report.

**Communication Plan**

Public Notice of the Special Council Meeting will be advertised in accordance with the City's policy. In addition, a media release will be developed that articulates the policies, strong management practices and oversight that the City currently has in place to manage revenues and expenses and ultimately provides the residents of Vaughan with high quality services and value for their tax dollar.

The Finance and Administration Committee Meetings dealing with the City's 2013 Operating and Capital Budget and 2014 to 2016 Plan have been advertised on the City's Website, as well as posters at community facilities, on TV monitors in the City Hall and through local media partners, social media etc.

**Purpose**

The purpose of this report is to provide an update on recent budget adjustments, subject to adjustments from other reports on today's agenda and to obtain approval of the updated Draft 2013 Operating and Capital Budget and 2014-2016 Plan. For the next meeting staff will prepare a report on the 2013 Operating and Capital Budgets that will summarize the budgets and provide the context within which they were prepared. This report will then be forwarded to a Special Council meeting for final budget approval.

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**Background – Analysis and Options**

Preparation of the Budget begins early in the year. As a result of this early timeline, budget estimates and assumptions are required. It should be noted, the 2013 Draft Operating and Capital Budget and Plan was presented earlier than past years. However, as more current information becomes available, adjustments are necessary to update the Draft Budget and Plan to reflect evolving events. Detailed below are budget adjustments that have occurred subsequent to the update presented on December 3<sup>rd</sup>, 2012.

**Draft Operating Budget and Plan Updates**

**Assessment Growth**

	Year-Over-Year			
	2013 Change	2014 Change	2015 Change	2016 Change
Assessment Growth	\$ 434,633	\$ 16,200	\$ 18,014	\$ 32,417

Assessment growth represents the year over year increase as a result of new residential and business construction activity in the City. The Municipal Property Assessment Corporation (MPAC) is responsible for all property assessment related valuation in the Province of Ontario and is mandated to provide the City with a final assessment report in December. As a result, staff estimated the assessment growth figure based on the best information at hand. The estimated growth figure included in the December 3<sup>rd</sup> Draft 2013 Operating Budget was 1.96% or \$2,866,356. Subsequently, on December 11<sup>th</sup> staff received the final assessment growth figure from MPAC reflecting assessment growth at 2.26% or \$3,300,989. This change translates into a \$434,633 revenue budget increase for 2013 and slight aggregate impacts from 2014 to 2016. It should be noted, this figure is substantially lower than historical averages due to MPAC’s focus on re-assessment activities.

**Supplemental Taxation**

	Year-Over-Year			
	2013 Change	2014 Change	2015 Change	2016 Change
Supplemental Taxation	\$ (217,317)	\$ -	\$ -	\$ -

Supplemental taxation is additional and omitted growth activity over and above the Municipal Property Assessment Corporation (MPAC) final reported assessment growth. Due to MPAC’s mandate to refocus efforts on Provincial re-assessment activities, assessment growth figures were very low compared to prior years. To mitigate this situation, the City planned for higher supplement taxation to partially cover the shortfall, in anticipation of the backlog being processed once reassessment activities are completed. Based on the above MPAC assessment growth increase, it is prudent to conservatively reduce the mitigation strategy. Incorporated in the revised draft budget is a reduction in supplemental taxation of \$217K, approximately half the above reported assessment growth adjustment.

**Fire & Rescue Services Staffing Phase-in of Additional Resource Requests**

At the December 10, 2012 Finance and Administration Committee meeting the Fire Chief was requested to consider phasing-in the timing of Fire and Rescue additional resource requests (ARR’s). As a result, the Fire Chief has incorporated the following budget adjustments. A summary of budget changes to the ARR’s is available after the description of the changes.

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- The initial 2013 request for 20 FTEs to support the new Station # 75 engine is now phased-in over three years. This will be accomplished by splitting the initial submission into two cohorts of 10 staff, with the first cohort budgeted in the fourth quarter of 2013 and the second cohort budgeted in the fourth quarter of 2014. Full year impacts will result in 2014 and 2015 generating the three year phase-in effect. The split hiring schedule will align more efficiently with the projected 16 month delivery and commissioning of the response apparatus for this staff complement. Although the 1st cohort is not a full crew complement, there will be some operational opportunities regarding managing VFRS attrition vacancies, overtime and improving the Critical Task Analysis measurement by effectively putting more staff on scene of emergencies in the short term.
- The 2014 Training Officer request is now moved to 2015 based on VFRS ability to continue to use secondments to the Training Division based on the back fill opportunities provided by the first cohort hiring.
- The 2014 District Chief request is now phased in over two years and aligned with the commissioning of the Station # 73 re-location, which includes the accommodations for these Command Officers and related equipment.

Below is a table summarizing impact of the changes discussed above.

<b>Fire Department Summary</b>		<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>
<b>OLD</b>	Stn 75 - 16 FF + 4 Captains	1,773,036	162,000	185,518	200,359	216,388
	Training Officer		142,584	(1,736)	6,787	7,127
	2014 - 4 District Chiefs		560,122	45,668	56,562	59,390
		1,773,036	864,706	229,450	263,708	282,905
<b>NEW</b>	Stn 75 - 10 FF (1st cohort)	218,799	593,291	114,715	112,491	89,926
	Stn 75 - 6 FF and 4 Capt. (2nd cohort)		278,676	731,482	69,212	65,403
	4 District Chiefs (50% gapped)		290,781	263,254	13,467	14,140
	Training Officer ( moved from 2014)			143,597	(1,685)	6,841
		218,799	1,162,748	1,253,048	193,485	176,310
	Total Fire Department ARR Changes	(1,554,237)	298,042	1,023,598	(70,223)	(106,595)
<i>NOTE: ARR forms do not include progressions as per this schedule. Impacts on future years are a combination of progressions and benefit rates.</i>						

Revised additional resource requests (ARRs) are provided as Attachment #6.

**Kids Club Program (Pre-school aged kids before and afterschool program)**

	Year-Over-Year			
	2013 Change	2014 Change	2015 Change	2016 Change
Recreation & Culture	\$ 235,239	\$ 56,230	\$ -	\$ -

As approved at the December 11, 2012 Council Meeting, the “Kids Club Program (Before and After School Program) New License Requirements – Wards 1, 2 and 3”, requires an increase to the net Operating Budget of \$235,239 in 2013 and \$56,230 in 2014 as shown in the chart above.

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**Council Budgets**

	Year-Over-Year			
	2013 Change	2014 Change	2015 Change	2016 Change
Council Budgets	\$ 9,855	\$ (1,142)	\$ (1,420)	\$ (1,710)

As approved at the December 11, 2012 Council meeting, minor adjustments to the Council budgets have resulted in the net effect shown in the table above.

**Election Reserve Contributions**

	Year-Over-Year			
	2013 Change	2014 Change	2015 Change	2016 Change
Election Reserve Contribution	\$ 50,000	\$ -	\$ -	\$ -

An item regarding election reserve contributions was tabled on December 10, 2012. As a result, the Finance and Administration Committee supported the recommendation to increase the current election reserve contribution from \$350K to \$400K to cover the costs related to the 2014 election. Detailed planning for the 2014 election has commenced and options to decrease election delivery costs are being examined. Preliminary plans for the election will be presented to the Committee of the Whole (Working Session) in the first quarter of 2013.

**Library Material Reserve**

	Year-Over-Year			
	2013 Change	2014 Change	2015 Change	2016 Change
Library Reserve Contribution				
Inflationary Contribution	\$ 27,600	\$ 28,200	\$ 28,700	\$ 29,300
Reserve contributions	\$ -	\$ -	\$ 466,700	\$ 99,200
Total	\$ 27,600	\$ 28,200	\$ 495,400	\$ 128,500

At the December 10<sup>th</sup>, 2012 Finance and Administration Committee meeting, item 5 titled "Library Material Reserves" was presented recommending that library materials be treated similarly to other City assets, through the utilization of a reserve and congruency with the philosophies illustrated in Renewal Contribution Policy, adopted in September 2011. As a result of the above Committee supported recommendation, adjustments were required to convert the existing materials expense to a reserve contribution, adjust the reserve contribution for annual inflation, and increase the contribution to reflect volume increases associated with new library facility collections.

The chart above shows the recommended changes to the Draft Operating Budget and Plan. For 2013 and 2014, increases are related to inflation. Larger increases planned in 2015 and 2016 are related to requirements associated with the Civic Centre Resource Library and Block 11 (Carrville) Library. As a consequence of the above, some Library ARRs required minor adjustments. For example, ARRs related to new library facilities were adjusted to reflect the recommendation and the request regarding purchasing power protection was removed. The revised ARRs are included in Attachment #3 and incorporated in Attachment 2: 2013-2016 Additional Resource Request Summary.

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**Information Technology Reserve Contributions and Capital from Taxation Adjustment.**

	Year-Over-Year			
	2013 Change	2014 Change	2015 Change	2016 Change
ITM Reserve	\$ (97,200)	\$ 20,044	\$ 20,445	\$ 20,854
Capital from Taxation	\$ 97,200	\$ -	\$ -	\$ -
Total	\$ -	\$ 20,044	\$ 20,445	\$ 20,854

On November 20<sup>th</sup>, 2012, Council adopted the Consolidated Reserve Policy and Recommendations. As a result, staff converted the established capital from taxation ITM replacement programs to reserve contributions, but accidentally included the one-time JDEdwards 9.1 upgrade project, which has been corrected. In addition, the Reserve Policy also requires a 2% annually adjustment, which is now incorporated. These adjustments are reflected in the above chart.

**Draft Capital Budget and Plan Updates**

**Crestlawn Playground**

During the December 10<sup>th</sup>, 2012 Finance and Administration Committee meeting, Item 2 titled “Crestlawn Playground” was recommended to Council for approval. This 2013 capital project totalling (\$84,200) is the City’s portion of the total costs (approx. \$200,000) to complete the corrective site works to ensure the safe re-opening of the Crestlawn playground and associated landscape facilities. This work is to be completed by Hydro One and the bulk of the cost is to be paid by the development group. This 2013 capital project is to be funded from the Parks Infrastructure reserve. A draft project summary sheet for this project is provided in Attachment 6.

**Anthony Lane Hydro Geological Study**

Communication C1 from the Commissioner of Finance was received during the November 26<sup>th</sup>, 2012 meeting of the Finance and Administration committee, regarding 2013 capital project EN-1962-13 Hydro-Geological Study for Anthony Lane (\$154,000). The funding source for this project has been changed from Sewer Reserve to Capital from Taxation and the project timing has been changed from 2013 to 2017 and beyond. A draft project summary sheet for this project is provided in Attachment 6.

**Fire Voice Radio Replacement**

Communication C2 from the Fire Chief and the Director, Budgeting and Financial Planning was received during the November 26<sup>th</sup> meeting of the Finance and Administration committee regarding 2014 capital project FR-2585-14 Voice Radio Replacement (\$1,651,049). The communication advised that York Region will incur all capital costs associated with the Voice Radio System replacement, therefore the submitted project is removed from the 2014 fire equipment reserve capital plan.

**JDEdwards 9.1 Upgrade**

Communication C1 from the Chief Information Officer and the Director, Budgeting and Financial Planning was received during the December 10<sup>th</sup> meeting of the Finance and Administration Committee regarding 2016 capital project IT-3021-13 JDEdwards 9.1 Upgrade (\$92,700). There has been no indication from the vendor that a future 2016 JDEdwards upgrade will be required and as such the project has been removed from the 2016 capital from taxation plan.

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##### **Frank Robson Woodlot Trail**

During the November 26<sup>th</sup> meeting of the Finance and Administration Committee, staff received direction from the committee to withdraw the 2013 capital project PK-6387-13 Frank Robson Woodlot Trail Implementation (\$157,286), funded from the Gas Tax Reserve, and repurpose the funds in its entirety to continue the off-road trail system for Bartley Smith Greenway in Ward 1. As a result of this direction, a new 2013 capital project PK-6094-13 Don River/Bartley Smith Open Space Trail Development (\$172,500) has been incorporated to support the Bartley Smith Greenway trail development. Through department review it was determined that additional project funding in the amount of \$15,214 is required and can be accommodated within available Gas Tax Reserve funds. A draft project summary sheet for PK-6094-13 is provided.

##### **Sonoma Heights Skateboard Park**

During the November 26<sup>th</sup>, 2012 Finance and Administration meeting, discussion occurred regarding moving the Sonoma Heights Community Skateboard Park project forward. At the December 10<sup>th</sup>, 2012 Finance and Administration Committee meeting, the Commissioner of Community Services advised the Committee that a portion of the funding for PK-6310-14 UV1-N29 New Neighbourhood Park Design & Construction would be re-allocated to PK-6350-17 Sonoma Heights Community Park – Skateboard Park project in the amount of \$137,700. This reallocation transitioned the funding source to City Wide Development Charges, thus allowing the project to be moved from 2017 to 2013. However, there is a 10% co-funding requirement in the amount of \$15,300 to be funded from Capital from Taxation. It has been determined that this funding can be accommodated through a small balance made available as a result of closed projects in the third quarter. Updated project summaries are provided for PK-6310-14 and PK-6350-17.

##### **Library Materials Project**

At the December 10<sup>th</sup>, 2012 the Finance and Administration Committee support, item 5 titled "Library Material Reserves" recommending that library materials be treated in a similar fashion to other City assets, through the utilization of a reserve. As a result, the Vaughan Public Library a capital project for this requirement is incorporated in the revised Draft 2013 Operating Budget and 2014-2016 Plan. A draft project summary sheet is provided in Attachment# 6.

##### **Capital Budget Reporting Adjustments**

On November 20<sup>th</sup>, 2012, Council adopted the Consolidated Reserve Policy and Recommendations. Subsequently, on December 10<sup>th</sup>, 2012 the Finance and Administration Committee recommended the Library Board's request to treat library materials in a similar fashion to other City assets. As a result of above actions, reporting changes and reserve transfers are now incorporated within the Draft Capital Budget and Plan. It should be noted, that these reporting changes do not put any pressure on the tax rate, but rather result in a presentation changes to the Draft 2013 Capital Budget and 2014-2016 Plan presented on November 26, 2012.

These changes are as follows:

- The following reserves are combined :
  - The Pre- and Post- Building and Facilities Infrastructure reserves
  - The Uplands Reserve and Uplands Capital Improvement Infrastructure reserves
  - The Library Buildings and Materials City-Wide Development Charge reserves

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- The following “new” reserves are illustrated: :
  - An Innovation Reserve
  - An Information Technology Asset Replacement Reserve
  - Library Materials Reserve
- As per the approved Consolidate Reserve Policy, recommendations pertaining to the realignment of infrastructure reserve balances and redistribution of discretionary reserve balances are now incorporated

As a result of the above, the Reserve Continuity and Projects by Funding Source Schedules have been adjusted accordingly.

**Relationship to Vaughan Vision 2020 / Strategic Plan**

The Budget Process allocates and approves the resources necessary to continue the City’s activities and implement Council’s approved plans.

**Regional Implications**

None

**Conclusion**

As a result of the early budget timeline, estimates and assumptions are required. As more current information becomes available and additional review is undertaken, adjustments are needed. Listed below are adjustments, based on current information, applied to the Draft 2013 Operating Budget and 2014-2016 Plan.

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<b>Summary of Adjustments</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>
Favourable/(Unfavourable)				
<b>Base Budget Adjustments</b>				
Assessment Growth	(434,633)	(16,200)	(18,014)	(32,417)
Supplemental Taxation	217,317	-	-	-
Kids Club Program (pre-school cancellation)	235,239	56,230	-	-
Council Budgets	9,855	(1,142)	(1,420)	(1,710)
Election Reserve Contribution	50,000	-	-	-
Library Material Reserve Contributions	27,600	28,200	495,400	128,500
ITM Reserve Contribution	(97,200)	20,044	20,445	20,854
Capital from Taxation	97,200	-	-	-
<b>Subtotal</b>	<b>\$ 105,378</b>	<b>\$ 87,132</b>	<b>\$ 496,411</b>	<b>\$ 115,227</b>
<b>Recommended ARR Adjustments</b>				
Fire Department	(1,554,237)	298,042	1,023,598	(70,223)
Vaughan Public Library	-	-	(293,600)	(48,700)
<b>Subtotal</b>	<b>\$ (1,554,237)</b>	<b>\$ 298,042</b>	<b>\$ 729,998</b>	<b>\$ (118,923)</b>
<b>Total Adjustments to Base + ARRs</b>	<b>\$ (1,448,859)</b>	<b>\$ 385,174</b>	<b>\$ 1,226,409</b>	<b>\$ (3,696)</b>

<b>Components</b>	<b>2013</b>			<b>2014</b>			<b>2015</b>			<b>2016</b>		
	Rate Incr.	\$ (m)	Bill Incr.	Rate Incr.	\$ (m)	Bill Incr.	Rate Incr.	\$ (m)	Bill Incr.	Rate Incr.	\$ (m)	Bill Incr.
Base Budget	1.82%	2.72	\$21.73	2.15%	3.39	\$26.36	1.97%	3.27	\$25.25	3.34%	5.82	\$45.38
ARR	0.87%	1.29	\$10.40	2.42%	3.83	\$29.71	3.77%	6.27	\$48.40	2.01%	3.50	\$27.29
<b>Subtotal</b>	<b>2.69%</b>	<b>4.01</b>	<b>\$ 32.13</b>	<b>4.57%</b>	<b>7.22</b>	<b>\$ 56.07</b>	<b>5.74%</b>	<b>9.54</b>	<b>\$ 73.65</b>	<b>5.35%</b>	<b>9.32</b>	<b>\$ 72.67</b>
Hospital Levy	0.91%	1.29	\$10.72									
<b>Municipal Total</b>	<b>3.60%</b>	<b>5.30</b>	<b>\$42.85</b>	<b>4.57%</b>	<b>7.22</b>	<b>\$56.07</b>	<b>5.74%</b>	<b>9.54</b>	<b>\$73.65</b>	<b>5.35%</b>	<b>9.32</b>	<b>\$72.67</b>

Illustrated below is the estimated 2013 property tax bill for the average home in Vaughan valued at \$517K. Its important to note, that although York Region's property tax rate increase is lower, its contribution to the overall increase is the highest at \$43. Overall, it is estimated that the average property tax bill in Vaughan will increase by \$86 or 1.90%

<b>Property Tax Bill</b>	<b>2012 Property Tax</b>	<b>Est. Increase %</b>	<b>Est. Increase \$</b>	<b>Est. 2013 Property Tax</b>
City of Vaughan	1,196	2.69%	32	1,228
Hospital Levy	47	0.91%	11	58
Region of York	2,197	1.94%	43	2,387
Provincial (Education)	1,072	0.00%	-	1,072
<b>Total Tax Bill</b>	<b>4,512</b>	<b>1.90%</b>	<b>86</b>	<b>4,745</b>

\* - 2012 Estimated Property Taxes are based on the avg. home value of \$517k

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**Draft Capital Budget and Plan Adjustments**

As a result of further information received from departments and direction from the Finance and Administration Committee, some capital projects were reviewed and, where necessary, changes have been made. These changes have resulted in funding transfers between reserves and project timing changes. These changes do not create any additional tax pressure and are incorporated in the City's draft budget and associated tax rate increase. The following table reflects the capital project changes by funding source:

**Draft Capital Budget Updates by Funding Source**

	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>
<b>Nov 26th Draft Budget (\$ m)</b>	<b>57.61</b>	<b>65.44</b>	<b>67.30</b>	<b>103.18</b>
<b><u>Funding Changes:</u></b>				
Development Charges	0.14	(0.14)	-	-
Reserves	2.49	0.88	3.03	3.16
Taxation	(0.99)	(1.02)	(1.00)	(1.09)
Gas Tax Funding	0.02	-	-	-
Grants and Other Funding	(0.15)	-	-	-
<b>Revised Draft Budget (\$ m)</b>	<b>59.12</b>	<b>65.17</b>	<b>69.33</b>	<b>105.24</b>

In addition, as a result of recent consolidated reserve policy and library material policy changes, reporting adjustments are now incorporated within the Draft Capital Budget and Plan. These adjustments are related to merging of reserves, adding new reserves, and a reallocation/realignment of reserves balances. These changes are reflected in the provided attachments 4 to 6.

Staff recommend that the updated Draft 2013 Operating and Capital Budget and 2014 to 2016 Plan be approved, subject to any adjustments resulting from other reports on today's agenda. For the next meeting staff will prepare a report on the 2013 Operating and Capital Budgets that will summarize the budgets and provide the context within which they were prepared. This report will then be forwarded to a Special Council meeting for final budget approval.

**Attachments**

- Attachment 1: Draft Operating Budget Revenue and Expenditure Summary
- Attachment 2: 2013-2016 Additional Resource Request Summary
- Attachment 3: Capital Project Listing by Department
- Attachment 4: Capital Project Summarised by Funding Source
- Attachment 5: Capital Reserve Continuity Schedule
- Attachment 6: Revised Additional Resource Requests and Capital Project Submissions

**Report prepared by:**

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Jackie Macchiusi  
Capital and Reserve Supervisor  
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*Councillor lafrate declared an interest with respect to the foregoing matter insofar as it relates to the corporate contingency account, being the potential funding source for changes in wages and benefits, on the basis that her spouse is an employee of the City of Vaughan, and did not take part in the discussion or vote on that particular matter.*

*Having not been present at the December 10, 2012 meeting of the Finance and Administration Committee, Councillor lafrate also declared an interest in Item 2 on that agenda titled "Draft Operating Budget & Plan Update", insofar as it related to the corporate contingency account, being the potential funding source for changes in wages and benefits, on the basis that her spouse is an employee of the City of Vaughan.*

(A copy of the attachments referred to in the foregoing have been forwarded to each Member of Council and a copy thereof is also on file in the office of the City Clerk.)

C 1
COMMUNICATION
F&A - JAN 14/13
ITEM - 2

# SALUS POPULI SUPREMA LEX EST !!!

ROMAN LAW, THAT WE, "POLITICALLY CORRECT" WITH  
AMENDMENTS, BYLAWS, AND REGULATIONS, IN MY OPINION  
INFAMOUSLY TRANSFORMED INTO DESPOTISM, WHERE THE  
WISHES AND INTERESTS OF A FEW ARE IMPOSED ON ALL!  
WHERE DID DEMOCRACY GO? ARE WE LIVING IN THE  
YEAR 2013 OR IN THE 1300 CENTURY DARK AGES!

**UPDATED DRAFT 2013 OPERATING AND CAPITAL BUDGETS AND 2014 TO 2016 PLAN**

**Recommendation**

The City Manager, the Commissioner of Finance & City Treasurer and the Director of Budgeting and Financial Planning recommend:

1. That the updated Draft 2013 Operating and Capital Budgets and 2014 to 2016 Plan be approved, subject to adjustments resulting from the other reports on today's agenda; and
2. That for the next meeting staff prepare a report on the 2013 Operating and Capital Budgets which summarizes the budgets and provides the context within which they were prepared.

**Contribution to Sustainability**

Sustainability by definition focuses on the ability to maintain an activity over an extended time horizon. Budgeting is the process of allocating limited resources to achieve the City's objectives and established priorities. Responsible budgeting allocates resources in a way that balances needs and aspirations of the present without compromising the ability to meet those of the future.

**Economic Impact**

Since the December 3<sup>rd</sup> 2012 Finance and Administration Committee meeting a number of decisions and adjustments have occurred. Overall these items have a net favourable impact on the City's Draft Budget. Below is a brief summary of the revised Operating Budget requirements and the associated tax rate increase for the average home.

<b>Draft Operating Budget Adjustments</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>
Dec. 3, 2012 Draft Tax Rate	3.66%	4.30%	4.98%	5.35%
Dec. 3, 2012 Draft Budget Requirement (Base + ARRs)	\$ 5,461,025	\$ 6,840,069	\$ 8,307,810	\$ 9,326,827
Draft Operating Budget Adjustments - <i>Increase/(Reductions)</i>	\$ (1,448,859)	\$ 385,174	\$ 1,226,409	\$ (3,696)
Revised Operating Budget Requirement (BASE+ARRs)	\$ 4,012,166	\$ 7,225,243	\$ 9,534,219	\$ 9,323,131
Revised Tax Rate Increase *	2.69%	4.57%	5.74%	5.35%
Increase on Avg. Tax Bill	\$32	\$56	\$74	\$73

\*Excludes Hospital Levy

In addition to the above, adjustments to the Draft Capital Budget and Plan were also required. These adjustments are related to capital project updates and reserve balance adjustments stemming from the recently adopted Consolidated Reserve Policy and recommendations. It should be noted, any additional pressure on the Draft Operating Budget and Plan and associated tax rate increase is already incorporated in the above table. The following table reflects the Draft Capital Budget funding source adjustments:

<b>Draft Capital Budget Updates by Funding Source</b>				
	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>
<b>Nov 26th Draft Budget (\$ m)</b>	<b>57.61</b>	<b>65.44</b>	<b>67.30</b>	<b>103.18</b>
<b>Funding Changes:</b>				
Development Charges	0.14	(0.14)	-	-
Reserves	2.49	0.88	3.03	3.16
Taxation	(0.99)	(1.02)	(1.00)	(1.09)
Gas Tax Funding	0.02	-	-	-
Grants and Other Funding	(0.15)	-	-	-
<b>Revised Draft Budget (\$ m)</b>	<b>59.12</b>	<b>65.17</b>	<b>69.33</b>	<b>105.24</b>

More specific detail related to specific adjustments is provided within the report.

## **Communication Plan**

Public Notice of the Special Council Meeting will be advertised in accordance with the City's policy. In addition, a media release will be developed that articulates the policies, strong management practices and oversight that the City currently has in place to manage revenues and expenses and ultimately provides the residents of Vaughan with high quality services and value for their tax dollar.

The Finance and Administration Committee Meetings dealing with the City's 2013 Operating and Capital Budget and 2014 to 2016 Plan have been advertised on the City's Website, as well as posters at community facilities, on TV monitors in the City Hall and through local media partners, social media etc.

## **Purpose**

The purpose of this report is to provide an update on recent budget adjustments, subject to adjustments from other reports on today's agenda and to obtain approval of the updated Draft 2013 Operating and Capital Budget and 2014-2016 Plan. For the next meeting staff will prepare a report on the 2013 Operating and Capital Budgets that will summarize the budgets and provide the context within which they were prepared. This report will then be forwarded to a Special Council meeting for final budget approval.

## **Background – Analysis and Options**

Preparation of the Budget begins early in the year. As a result of this early timeline, budget estimates and assumptions are required. It should be noted, the 2013 Draft Operating and Capital Budget and Plan was presented earlier than past years. However, as more current information becomes available, adjustments are necessary to update the Draft Budget and Plan to reflect evolving events. Detailed below are budget adjustments that have occurred subsequent to the update presented on December 3<sup>rd</sup>, 2012.

### **Draft Operating Budget and Plan Updates**

#### **Assessment Growth**

	Year-Over-Year			
	2013 Change	2014 Change	2015 Change	2016 Change
Assessment Growth	\$ 434,633	\$ 16,200	\$ 18,014	\$ 32,417

Assessment growth represents the year over year increase as a result of new residential and business construction activity in the City. The Municipal Property Assessment Corporation (MPAC) is responsible for all property assessment related valuation in the Province of Ontario and is mandated to provide the City with a final assessment report in December. As a result, staff estimated the assessment growth figure based on the best information at hand. The estimated growth figure included in the December 3<sup>rd</sup> Draft 2013 Operating Budget was 1.96% or \$2,866,356. Subsequently, on December 11<sup>th</sup> staff received the final assessment growth figure from MPAC reflecting assessment growth at 2.26% or \$3,300,989. This change translates into a \$434,633 revenue budget increase for 2013 and slight aggregate impacts from 2014 to 2016. It should be noted, this figure is substantially lower than historical averages due to MPAC's focus on re-assessment activities.

## Supplemental Taxation

	Year-Over-Year			
	2013 Change	2014 Change	2015 Change	2016 Change
Supplemental Taxation	\$ (217,317)	\$ -	\$ -	\$ -

Supplemental taxation is additional and omitted growth activity over and above the Municipal Property Assessment Corporation (MPAC) final reported assessment growth. Due to MPAC's mandate to refocus efforts on Provincial re-assessment activities, assessment growth figures were very low compared to prior years. To mitigate this situation, the City planned for higher supplement taxation to partially cover the shortfall, in anticipation of the backlog being processed once reassessment activities are completed. Based on the above MPAC assessment growth increase, it is prudent to conservatively reduce the mitigation strategy. Incorporated in the revised draft budget is a reduction in supplemental taxation of \$217K, approximately half the above reported assessment growth adjustment.

## Fire & Rescue Services Staffing Phase-in of Additional Resource Requests

At the December 10, 2012 Finance and Administration Committee meeting the Fire Chief was requested to consider phasing-in the timing of Fire and Rescue additional resource requests (ARR's). As a result, the Fire Chief has incorporated the following budget adjustments. A summary of budget changes to the ARR's is available after the description of the changes.

- The initial 2013 request for 20 FTEs to support the new Station # 75 engine is now phased-in over three years. This will be accomplished by splitting the initial submission into two cohorts of 10 staff, with the first cohort budgeted in the fourth quarter of 2013 and the second cohort budgeted in the fourth quarter of 2014. Full year impacts will result in 2014 and 2015 generating the three year phase-in effect. The split hiring schedule will align more efficiently with the projected 16 month delivery and commissioning of the response apparatus for this staff complement. Although the 1st cohort is not a full crew complement, there will be some operational opportunities regarding managing VFRS attrition vacancies, overtime and improving the Critical Task Analysis measurement by effectively putting more staff on scene of emergencies in the short term.
- The 2014 Training Officer request is now moved to 2015 based on VFRS ability to continue to use secondments to the Training Division based on the back fill opportunities provided by the first cohort hiring.
- The 2014 District Chief request is now phased in over two years and aligned with the commissioning of the Station # 73 re-location, which includes the accommodations for these Command Officers and related equipment.

Below is a table summarizing impact of the changes discussed above.

Fire Department Summary		2013	2014	2015	2016	2017
<b>OLD</b>	Stn 75 - 16 FF + 4 Captains	1,773,036	162,000	185,518	200,359	216,388
	Training Officer		142,584	(1,736)	6,787	7,127
	2014 - 4 District Chiefs		560,122	45,668	56,562	59,390
		1,773,036	864,706	229,450	263,708	282,905
<b>NEW</b>	Stn 75 - 10 FF (1st cohort)	218,799	593,291	114,715	112,491	89,926
	Stn 75 - 6 FF and 4 Capt. (2nd cohort)		278,676	731,482	69,212	65,403
	4 District Chiefs (50% gapped)		290,781	263,254	13,467	14,140
	Training Officer ( moved from 2014)			143,597	(1,685)	6,841
		218,799	1,162,748	1,253,048	193,485	176,310
	<b>Total Fire Department ARR Changes</b>	<b>(1,554,237)</b>	<b>298,042</b>	<b>1,023,598</b>	<b>(70,223)</b>	<b>(106,595)</b>
<i>NOTE: ARR forms do not include progressions as per this schedule. Impacts on future years are a combination of progressions and benefit rates.</i>						

Revised additional resource requests (ARRs) are provided as Attachment #6.

**Kids Club Program (Pre-school aged kids before and afterschool program)**

	Year-Over-Year			
	2013 Change	2014 Change	2015 Change	2016 Change
Recreation & Culture	\$ 235,239	\$ 56,230	\$ -	\$ -

As approved at the December 11, 2012 Council Meeting, the “Kids Club Program (Before and After School Program) New License Requirements – Wards 1, 2 and 3”, requires an increase to the net Operating Budget of \$235,239 in 2013 and \$56,230 in 2014 as shown in the chart above.

**Council Budgets**

	Year-Over-Year			
	2013 Change	2014 Change	2015 Change	2016 Change
Council Budgets	\$ 9,855	\$ (1,142)	\$ (1,420)	\$ (1,710)

As approved at the December 11, 2012 Council meeting, minor adjustments to the Council budgets have resulted in the net effect shown in the table above.

**Election Reserve Contributions**

	Year-Over-Year			
	2013 Change	2014 Change	2015 Change	2016 Change
Election Reserve Contribution	\$ 50,000	\$ -	\$ -	\$ -

An item regarding election reserve contributions was tabled on December 10, 2012. As a result, the Finance and Administration Committee supported the recommendation to increase the current election reserve contribution from \$350K to \$400K to cover the costs related to the 2014 election. Detailed planning for the 2014 election has commenced and options to decrease election delivery costs are being examined. Preliminary plans for the election will be presented to the Committee of the Whole (Working Session) in the first quarter of 2013.

**Library Material Reserve**

	Year-Over-Year			
	2013 Change	2014 Change	2015 Change	2016 Change
Library Reserve Contribution				
Inflationary Contribution	\$ 27,600	\$ 28,200	\$ 28,700	\$ 29,300
Reserve contributions	\$ -	\$ -	\$ 466,700	\$ 99,200
Total	\$ 27,600	\$ 28,200	\$ 495,400	\$ 128,500

At the December 10<sup>th</sup>, 2012 Finance and Administration Committee meeting, item 5 titled “Library Material Reserves” was presented recommending that library materials be treated similarly to other City assets, through the utilization of a reserve and congruency with the philosophies illustrated in Renewal Contribution Policy, adopted in September 2011. As a result of the above Committee supported recommendation, adjustments were required to convert the existing materials expense to a reserve contribution, adjust the reserve contribution for annual inflation, and increase the contribution to reflect volume increases associated with new library facility collections.

The chart above shows the recommended changes to the Draft Operating Budget and Plan. For 2013 and 2014, increases are related to inflation. Larger increases planned in 2015 and 2016 are

related to requirements associated with the Civic Centre Resource Library and Block 11 (Carrville) Library. As a consequence of the above, some Library ARR's required minor adjustments. For example, ARR's related to new library facilities were adjusted to reflect the recommendation and the request regarding purchasing power protection was removed. The revised ARR's are included in Attachment #3 and incorporated in Attachment 2: 2013-2016 Additional Resource Request Summary.

**Information Technology Reserve Contributions and Capital from Taxation Adjustment.**

	Year-Over-Year			
	2013 Change	2014 Change	2015 Change	2016 Change
ITM Reserve	\$ (97,200)	\$ 20,044	\$ 20,445	\$ 20,854
Capital from Taxation	\$ 97,200	\$ -	\$ -	\$ -
Total	\$ -	\$ 20,044	\$ 20,445	\$ 20,854

On November 20<sup>th</sup>, 2012, Council adopted the Consolidated Reserve Policy and Recommendations. As a result, staff converted the established capital from taxation ITM replacement programs to reserve contributions, but accidentally included the one-time JDEdwards 9.1 upgrade project, which has been corrected. In addition, the Reserve Policy also requires a 2% annually adjustment, which is now incorporated. These adjustments are reflected in the above chart.

## **Draft Capital Budget and Plan Updates**

### **Crestlawn Playground**

During the December 10<sup>th</sup>, 2012 Finance and Administration Committee meeting, Item 2 titled "Crestlawn Playground" was recommended to Council for approval. This 2013 capital project totalling (\$84,200) is the City's portion of the total costs (approx. \$200,000) to complete the corrective site works to ensure the safe re-opening of the Crestlawn playground and associated landscape facilities. This work is to be completed by Hydro One and the bulk of the cost is to be paid by the development group. This 2013 capital project is to be funded from the Parks Infrastructure reserve. A draft project summary sheet for this project is provided in Attachment 6.

### **Anthony Lane Hydro Geological Study**

Communication C1 from the Commissioner of Finance was received during the November 26<sup>th</sup>, 2012 meeting of the Finance and Administration committee, regarding 2013 capital project EN-1962-13 Hydro-Geological Study for Anthony Lane (\$154,000). The funding source for this project has been changed from Sewer Reserve to Capital from Taxation and the project timing has been changed from 2013 to 2017 and beyond. A draft project summary sheet for this project is provided in Attachment 6.

### **Fire Voice Radio Replacement**

Communication C2 from the Fire Chief and the Director, Budgeting and Financial Planning was received during the November 26<sup>th</sup> meeting of the Finance and Administration committee regarding 2014 capital project FR-2585-14 Voice Radio Replacement (\$1,651,049). The communication advised that York Region will incur all capital costs associated with the Voice Radio System replacement, therefore the submitted project is removed from the 2014 fire equipment reserve capital plan.

### **JDEdwards 9.1 Upgrade**

Communication C1 from the Chief Information Officer and the Director, Budgeting and Financial Planning was received during the December 10<sup>th</sup> meeting of the Finance and Administration Committee regarding 2016 capital project IT-3021-13 JDEdwards 9.1 Upgrade (\$92,700). There has been no indication from the vendor that a future 2016 JDEdwards upgrade will be required and as such the project has been removed from the 2016 capital from taxation plan.

### **Frank Robson Woodlot Trail**

During the November 26<sup>th</sup> meeting of the Finance and Administration Committee, staff received direction from the committee to withdraw the 2013 capital project PK-6387-13 Frank Robson Woodlot Trail Implementation (\$157,286), funded from the Gas Tax Reserve, and repurpose the funds in its entirety to continue the off-road trail system for Bartley Smith Greenway in Ward 1. As a result of this direction, a new 2013 capital project PK-6094-13 Don River/Bartley Smith Open Space Trail Development (\$172,500) has been incorporated to support the Bartley Smith Greenway trail development. Through department review it was determined that additional project funding in the amount of \$15,214 is required and can be accommodated within available Gas Tax Reserve funds. A draft project summary sheet for PK-6094-13 is provided.

### **Sonoma Heights Skateboard Park**

During the November 26<sup>th</sup>, 2012 Finance and Administration meeting, discussion occurred regarding moving the Sonoma Heights Community Skateboard Park project forward. At the December 10<sup>th</sup>, 2012 Finance and Administration Committee meeting, the Commissioner of Community Services advised the Committee that a portion of the funding for PK-6310-14 UV1-N29 New Neighbourhood Park Design & Construction would be re-allocated to PK-6350-17 Sonoma Heights Community Park – Skateboard Park project in the amount of \$137,700. This reallocation transitioned the funding source to City Wide Development Charges, thus allowing the project to be moved from 2017 to 2013. However, there is a 10% co-funding requirement in the amount of \$15,300 to be funded from Capital from Taxation. It has been determined that this

funding can be accommodated through a small balance made available as a result of closed projects in the third quarter. Updated project summaries are provided for PK-6310-14 and PK-6350-17.

### **Library Materials Project**

At the December 10<sup>th</sup>, 2012 the Finance and Administration Committee support, item 5 titled "Library Material Reserves" recommending that library materials be treated in a similar fashion to other City assets, through the utilization of a reserve. As a result, the Vaughan Public Library a capital project for this requirement is incorporated in the revised Draft 2013 Operating Budget and 2014-2016 Plan. A draft project summary sheet is provided in Attachment# 6.

### **Capital Budget Reporting Adjustments**

On November 20<sup>th</sup>, 2012, Council adopted the Consolidated Reserve Policy and Recommendations. Subsequently, on December 10<sup>th</sup>, 2012 the Finance and Administration Committee recommended the Library Board's request to treat library materials in a similar fashion to other City assets. As a result of above actions, reporting changes and reserve transfers are now incorporated within the Draft Capital Budget and Plan. It should be noted, that these reporting changes do not put any pressure on the tax rate, but rather result in a presentation changes to the Draft 2013 Capital Budget and 2014-2016 Plan presented on November 26, 2012.

These changes are as follows:

- The following reserves are combined :
  - The Pre- and Post- Building and Facilities Infrastructure reserves
  - The Uplands Reserve and Uplands Capital Improvement Infrastructure reserves
  - The Library Buildings and Materials City-Wide Development Charge reserves
- The following "new" reserves are illustrated: :
  - An Innovation Reserve
  - An Information Technology Asset Replacement Reserve
  - Library Materials Reserve
- As per the approved Consolidate Reserve Policy, recommendations pertaining to the realignment of infrastructure reserve balances and redistribution of discretionary reserve balances are now incorporated

As a result of the above, the Reserve Continuity and Projects by Funding Source Schedules have been adjusted accordingly.

### **Relationship to Vaughan Vision 2020 / Strategic Plan**

The Budget Process allocates and approves the resources necessary to continue the City's activities and implement Council's approved plans.

### **Regional Implications**

None

## Conclusion

As a result of the early budget timeline, estimates and assumptions are required. As more current information becomes available and additional review is undertaken, adjustments are needed. Listed below are adjustments, based on current information, applied to the Draft 2013 Operating Budget and 2014-2016 Plan.

<b>Summary of Adjustments</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>
Favourable/(Unfavourable)				
<b>Base Budget Adjustments</b>				
Assessment Growth	(434,633)	(16,200)	(18,014)	(32,417)
Supplemental Taxation	217,317	-	-	-
Kids Club Program (pre-school cancellation)	235,239	56,230	-	-
Council Budgets	9,855	(1,142)	(1,420)	(1,710)
Election Reserve Contribution	50,000	-	-	-
Library Material Reserve Contributions	27,600	28,200	495,400	128,500
ITM Reserve Contribution	(97,200)	20,044	20,445	20,854
Capital from Taxation	97,200	-	-	-
<b>Subtotal</b>	<b>\$ 105,378</b>	<b>\$ 87,132</b>	<b>\$ 496,411</b>	<b>\$ 115,227</b>
<b>Recommended ARR Adjustments</b>				
Fire Department	(1,554,237)	298,042	1,023,598	(70,223)
Vaughan Public Library	-	-	(293,600)	(48,700)
<b>Subtotal</b>	<b>\$ (1,554,237)</b>	<b>\$ 298,042</b>	<b>\$ 729,998</b>	<b>\$ (118,923)</b>
<b>Total Adjustments to Base + ARRs</b>	<b>\$ (1,448,859)</b>	<b>\$ 385,174</b>	<b>\$ 1,226,409</b>	<b>\$ (3,696)</b>

<b>Components</b>	<b>2013</b>			<b>2014</b>			<b>2015</b>			<b>2016</b>		
	Rate Incr.	\$ (m)	Bill Incr.	Rate Incr.	\$ (m)	Bill Incr.	Rate Incr.	\$ (m)	Bill Incr.	Rate Incr.	\$ (m)	Bill Incr.
Base Budget	1.82%	2.72	\$21.73	2.15%	3.39	\$26.36	1.97%	3.27	\$25.25	3.34%	5.82	\$45.38
ARR	0.87%	1.29	\$10.40	2.42%	3.83	\$29.71	3.77%	6.27	\$48.40	2.01%	3.50	\$27.29
<b>Subtotal</b>	<b>2.69%</b>	<b>4.01</b>	<b>\$ 32.13</b>	<b>4.57%</b>	<b>7.22</b>	<b>\$56.07</b>	<b>5.74%</b>	<b>9.54</b>	<b>\$ 73.65</b>	<b>5.35%</b>	<b>9.32</b>	<b>\$ 72.67</b>
Hospital Levy	0.91%	1.29	\$10.72									
<b>Municipal Total</b>	<b>3.60%</b>	<b>5.30</b>	<b>\$42.85</b>	<b>4.57%</b>	<b>7.22</b>	<b>\$56.07</b>	<b>5.74%</b>	<b>9.54</b>	<b>\$73.65</b>	<b>5.35%</b>	<b>9.32</b>	<b>\$72.67</b>

Illustrated below is the estimated 2013 property tax bill for the average home in Vaughan valued at \$517K. Its important to note, that although York Region's property tax rate increase is lower, its contribution to the overall increase is the highest at \$43. Overall, it is estimated that the average property tax bill in Vaughan will increase by \$86 or 1.90%

<b>Property Tax Bill</b>	<b>2012</b>		<b>Est. Increase</b>		<b>Est. 2013 Property Tax</b>
	<b>Property Tax</b>	<b>%</b>	<b>\$</b>	<b>%</b>	
City of Vaughan	1,196	2.69%	32		1,228
Hospital Levy	47	0.91%	11		58
Region of York	2,197	1.94%	43		2,387
Provincial (Education )	1,072	0.00%	-		1,072
<b>Total Tax Bill</b>	<b>4,512</b>	<b>1.90%</b>	<b>86</b>		<b>4,745</b>

\* - 2012 Estimated Property Taxes are based on the avg. home value of \$517k

## **Draft Capital Budget and Plan Adjustments**

As a result of further information received from departments and direction from the Finance and Administration Committee, some capital projects were reviewed and, where necessary, changes have been made. These changes have resulted in funding transfers between reserves and project timing changes. These changes do not create any additional tax pressure and are incorporated in the City's draft budget and associated tax rate increase. The following table reflects the capital project changes by funding source:

### **Draft Capital Budget Updates by Funding Source**

	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>
<b>Nov 26th Draft Budget (\$ m)</b>	<b>57.61</b>	<b>65.44</b>	<b>67.30</b>	<b>103.18</b>
<b>Funding Changes:</b>				
Development Charges	0.14	(0.14)	-	-
Reserves	2.49	0.88	3.03	3.16
Taxation	(0.99)	(1.02)	(1.00)	(1.09)
Gas Tax Funding	0.02	-	-	-
Grants and Other Funding	(0.15)	-	-	-
<b>Revised Draft Budget (\$ m)</b>	<b>59.12</b>	<b>65.17</b>	<b>69.33</b>	<b>105.24</b>

In addition, as a result of recent consolidated reserve policy and library material policy changes, reporting adjustments are now incorporated within the Draft Capital Budget and Plan. These adjustments are related to merging of reserves, adding new reserves, and a reallocation/realignment of reserves balances. These changes are reflected in the provided attachments 4 to 6.

Staff recommend that the updated Draft 2013 Operating and Capital Budget and 2014 to 2016 Plan be approved, subject to any adjustments resulting from other reports on today's agenda. For the next meeting staff will prepare a report on the 2013 Operating and Capital Budgets that will summarize the budgets and provide the context within which they were prepared. This report will then be forwarded to a Special Council meeting for final budget approval.

### **Attachments**

- Attachment 1: Draft Operating Budget Revenue and Expenditure Summary
- Attachment 2: 2013-2016 Additional Resource Request Summary
- Attachment 3: Capital Project Listing by Department
- Attachment 4: Capital Project Summarised by Funding Source
- Attachment 5: Capital Reserve Continuity Schedule
- Attachment 6: Revised Additional Resource Requests and Capital Project Submissions

### **Report prepared by:**

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Ext. 8267

Respectfully submitted,

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Clayton D. Harris, CA  
City Manager

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Barbara Cribbitt, CMA  
Commissioner of Finance & City Treasurer

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John Henry, CMA  
Director of Budgeting & Financial Planning



## **Attachment 1:**

# **Draft Operating Budget Revenue and Expenditure Summary**

**CITY OF VAUGHAN  
2013-16 OPERATING BUDGET  
TAX LEVY SUMMARY**

	2012 BUDGET	Proposed 2013 BUDGET	INC. / (DEC.)		2014 FORECAST	INC. / (DEC.)		2015 FORECAST	INC. / (DEC.)		2016 FORECAST	INC. / (DEC.)	
			\$	%		\$	%		\$	%		\$	%
<b>REVENUES</b>	77,030,576	81,366,911	4,336,335	5.6%	83,417,112	2,050,201	2.5%	82,138,623	-1,278,489	-1.5%	80,309,812	-1,828,811	-2.2%
<b>EXPENDITURES</b>	225,773,210	236,128,615	10,355,406	4.6%	246,142,294	10,013,679	4.2%	252,615,852	6,473,558	2.6%	261,309,556	8,693,704	3.4%
<b>NET EXPENDITURES</b>	148,742,634	154,761,704	6,019,071	4.0%	162,725,182	7,963,478	5.1%	170,477,229	7,752,047	4.8%	180,999,744	10,522,515	6.2%
<b>PRIOR YEAR SURPLUS CARRY FORWARD TO REDUCE TAX LEVY</b>	2,500,000	2,500,000	0	0.0%	2,500,000	0	0.0%	2,500,000	0	0.0%	2,500,000	0	0.0%
<b>LEVY</b>	146,242,634	152,261,704	6,019,071	4.1%	160,225,182	7,963,478	5.2%	167,977,229	7,752,047	4.8%	178,499,744	10,522,515	6.3%
<b>Avg Tax Rate increase before Assessment Growth</b>			4.02%			5.08%			4.71%			6.09%	
<b>Increase before Assessment Growth</b>			\$48.13			\$61.82			\$58.54			\$77.30	
<b>LESS: ASSESSMENT GROWTH</b> (2013 @ 2.257% , 2014 @ 3.0%, 2015 @ 2.8% and 2016 @ 2.8%)	2.26%	3,300,989	3,300,989		7,868,840	4,567,851		12,355,145	4,486,305		17,058,507	4,703,362	
		<u>3,300,989</u>	<u>3,300,989</u>		<u>7,868,840</u>	<u>4,567,851</u>		<u>12,355,145</u>	<u>4,486,305</u>		<u>17,058,507</u>	<u>4,703,362</u>	
<b>2013-16 OPERATING BUDGET TAXATION INCREASE FUNDING REQUIRED</b>			2,718,082			3,395,627			3,265,742			5,819,152	
<b>AVERAGE TAX RATE INCREASE IN PERCENTAGE TERMS</b> (rounded to 2 decimal places)			1.82%			2.15%			1.97%			3.34%	
<b>INCREASE FOR AN AVERAGE HOUSEHOLD ASSESSED AT</b> 2013 @ \$517,000, 2014 @ \$551,000, 2015 @ \$587,000 and 2016 @ \$626,000			\$21.73			\$26.36			\$25.25			\$45.38	

**CITY OF VAUGHAN  
2013-16 OPERATING BUDGET  
REVENUE AND EXPENDITURE SUMMARY**

	2012 BUDGET	Proposed 2013 BUDGET	INC. / (DEC.)		2014 Forecast	INC. / (DEC.)		2015 Forecast	INC. / (DEC.)		2016 Forecast	INC. / (DEC.)	
			\$	%		\$	%		\$	%		\$	%
<b>REVENUES:</b>													
2012 TAXATION	146,242,634	146,242,634			146,242,634	-		146,242,634	-		146,242,634	-	
ASSESSMENT GROWTH		3,300,989	3,300,989	2.26%	7,868,840	4,567,851	3.0%	12,355,145	4,486,305	2.8%	17,058,507	4,703,362	2.8%
<b>BASE TAXATION</b>	<b>146,242,634</b>	<b>149,543,623</b>	<b>3,300,989</b>	<b>2.3%</b>	<b>154,111,474</b>	<b>4,567,851</b>	<b>3.1%</b>	<b>158,597,779</b>	<b>4,486,305</b>	<b>2.9%</b>	<b>163,301,141</b>	<b>4,703,362</b>	<b>3.0%</b>
SUPPLEMENTAL TAXATION	4,000,000	5,282,683	1,282,683	32.1%	3,782,683	(1,500,000)	-28.4%	3,782,683	0	0.0%	3,782,683	0	0.0%
GRANT / PAYMENT IN LIEU / OTHER	2,645,200	2,645,200	0	0.0%	2,645,200	0	0.0%	2,645,200	0	0.0%	2,645,200	0	0.0%
RESERVES	16,452,690	18,543,619	2,090,929	12.7%	19,971,185	1,427,566	7.7%	17,831,477	(2,139,708)	-10.7%	15,741,849	(2,089,628)	-11.7%
CORPORATE	17,726,578	17,660,378	(66,200)	-0.4%	18,666,913	1,006,535	5.7%	18,818,299	151,386	0.8%	18,196,145	(622,154)	-3.3%
FEEs AND SERVICE CHARGES	36,206,108	37,235,031	1,028,923	2.8%	38,351,131	1,116,100	3.0%	39,060,964	709,833	1.9%	39,943,935	882,971	2.3%
PRIOR YEAR'S SURPLUS CARRYFORWARD	2,500,000	2,500,000	0	0.0%	2,500,000	0	0.0%	2,500,000	0	0.0%	2,500,000	0	0.0%
<b>TOTAL REVENUES</b>	<b>225,773,210</b>	<b>233,410,534</b>	<b>7,637,324</b>	<b>3.3%</b>	<b>240,028,586</b>	<b>6,618,052</b>	<b>2.8%</b>	<b>243,236,402</b>	<b>3,207,816</b>	<b>1.3%</b>	<b>246,110,953</b>	<b>2,874,551</b>	<b>1.2%</b>
<b>EXPENDITURES:</b>													
DEPARTMENTAL	200,744,202	205,332,260	4,588,058	2.3%	208,246,047	2,913,787	1.4%	211,502,723	3,256,676	1.6%	216,070,579	4,567,856	2.2%
RESERVE CONTRIBUTION & CORPORATE EXP.	4,173,130	6,257,108	2,083,978	49.9%	8,001,858	1,744,750	27.9%	7,428,084	(573,774)	-7.2%	8,364,587	936,503	12.6%
LONG TERM DEBT	12,378,938	14,150,587	1,771,649	14.3%	16,156,886	2,006,299	14.2%	16,483,707	326,821	2.0%	16,103,959	(379,748)	-2.3%
CONTINGENCY	1,574,938	3,999,386	2,424,449	153.9%	7,348,229	3,348,843	83.7%	10,812,064	3,463,835	47.1%	14,381,157	3,569,093	33.0%
CAPITAL FROM TAXATION	6,902,002	6,389,274	(512,728)	-7.4%	6,389,274	0	0.0%	6,389,274	0	0.0%	6,389,274	0	0.0%
<b>TOTAL EXPENDITURES</b>	<b>225,773,210</b>	<b>236,128,615</b>	<b>10,355,406</b>	<b>4.6%</b>	<b>246,142,294</b>	<b>10,013,679</b>	<b>4.2%</b>	<b>252,615,852</b>	<b>6,473,558</b>	<b>2.6%</b>	<b>261,309,556</b>	<b>8,693,704</b>	<b>3.4%</b>
<b>FUNDING REQUIREMENT</b>													
2013 TAXATION INCREASE	0	2,718,082	2,718,082		2,718,082			2,718,082			2,718,082		
2014 TAXATION INCREASE					3,395,626	3,395,626		3,395,626			3,395,626		
2015 TAXATION INCREASE								3,265,742	3,265,742		3,265,742		
2016 TAXATION INCREASE											5,819,152	5,819,152	
<b>AVERAGE TAX RATE INCREASE IN PERCENTAGE TERMS</b>			<b>1.82%</b>		<b>2.15%</b>			<b>1.97%</b>		<b>3.34%</b>			
<b>INCREASE FOR AN AVERAGE HOUSEHOLD ASSESSED AT</b>			<b>\$21.73</b>		<b>\$26.36</b>			<b>\$25.25</b>		<b>\$45.38</b>			
<b>2013 @ \$517,000, 2014 @ \$551,000, 2015 @ \$587,000 and 2016 @ \$626,000</b>													

**CITY OF VAUGHAN  
2013-16 OPERATING BUDGET  
REVENUE BY MAJOR SOURCE**

	2012 BUDGET	Proposed 2013 BUDGET	Dept Adj \$	%	Council Items \$	%	2014 FORECAST	TOTAL INC. / (DEC.) \$	%	2015 FORECAST	INC. / (DEC.) \$	%	2016 FORECAST	INC. / (DEC.) \$	%
<b>TAXATION</b>															
Supplementals	4,000,000	5,282,683	1,282,683	32.1%		0%	3,782,683	(1,500,000)	-28.4%	3,782,683	0	0.0%	3,782,683	0	0.0%
<b>GRANT</b>															
Library Grant	145,200	145,200	0	0.0%		0%	145,200	0	0.0%	145,200	0	0.0%	145,200	0	0.0%
<b>PAYMENT IN LIEU / OTHER</b>															
Payment In Lieu / Other	2,500,000	2,500,000	0	0.0%		0%	2,500,000	0	0.0%	2,500,000	0	0.0%	2,500,000	0	0.0%
<b>RESERVES</b>															
Engineering Reserve	4,346,266	4,618,000	271,734	6.3%		0%	4,669,000	51,000	1.1%	4,629,000	(40,000)	-0.9%	4,634,000	5,000	0.1%
Election	0	269,634	269,634			0%	1,024,794	755,160	280.1%	271,067	(753,727)	-73.5%	271,545	478	0.2%
CIL Recreation Land Reserve	665,000	665,000	0	0.0%		0%	665,000	0	0.0%	665,000	0	0.0%	665,000	0	0.0%
DC Mgmt Studies Reserve (Legal OP)	112,220	112,220	0	0.0%		0%	0	(112,220)	-100.0%	0	0	0.0%	0	0	0.0%
Finance - From Capital	1,500,000	1,500,000	0	0.0%		0%	1,500,000	0	0.0%	1,500,000	0	0.0%	1,500,000	0	0.0%
Fleet Management Reserve	242,747	121,374	(121,373)	-50.0%		0%	0	(121,374)	-100.0%	0	0	0.0%	0	0	0.0%
Building Standards Service Continuity Reserve	1,047,975	1,697,981	650,006	62.0%		0%	1,561,981	(136,000)	-8.0%	1,474,000	(87,981)	-5.6%	1,321,000	(153,000)	-10.4%
Insurance Reserve	500,000	0	(500,000)	-100.0%		0%	0	0	0.0%	0	0	0.0%	0	0	0.0%
Tax Rate Stabilization Reserve	2,757,410	2,957,410	200,000	7.3%		0%	3,107,410	150,000	5.1%	2,707,410	(400,000)	-12.9%	2,307,410	(400,000)	-14.8%
Debenture Payment Reserve	2,602,862	3,200,000	597,138	22.9%		0%	4,000,000	800,000	25.0%	3,100,000	(900,000)	-22.5%	1,500,000	(1,600,000)	-51.6%
Water & Wastewater Recovery	2,678,210	3,402,000	723,790	27.0%		0%	3,443,000	41,000	1.2%	3,485,000	42,000	1.2%	3,542,894	57,894	1.7%
<b>TOTAL RESERVES</b>	<b>16,452,690</b>	<b>18,543,619</b>	<b>2,090,929</b>	<b>12.7%</b>	<b>0</b>	<b>0.0%</b>	<b>19,971,185</b>	<b>1,427,566</b>	<b>7.7%</b>	<b>17,831,477</b>	<b>(2,139,708)</b>	<b>-149.9%</b>	<b>15,741,849</b>	<b>(2,089,628)</b>	<b>-11.7%</b>
<b>FEES/SERVICE CHARGES/RECOVERIES</b>															
<b>CITY MANAGER</b>															
Economic And Business Development	4,000	0	(4,000)	-100.0%		0%	0	0	0.0%	0	0	0.0%	0	0	0.0%
Fire And Rescue Services	569,324	580,628	11,304	2.0%		0%	591,787	11,159	1.9%	603,207	11,420	1.9%	614,627	11,420	1.9%
<b>COMMISSIONER OF LEGAL &amp; ADMIN. SERV.</b>															
Clerks	33,576	37,261	3,685	11.0%		0%	39,185	1,924	5.2%	41,652	2,467	6.3%	45,111	3,459	8.3%
Clerks - Licensing	1,077,078	1,121,360	44,282	4.1%		0%	1,220,365	99,005	8.8%	1,283,770	63,405	5.2%	1,361,805	78,035	6.1%
Committee Of Adjustment	410,624	474,007	63,383	15.4%		0%	507,336	33,329	7.0%	542,750	35,414	7.0%	578,732	35,982	6.6%
Legal Services	85,346	60,000	(25,346)	-29.7%		0%	63,599	3,599	6.0%	66,937	3,338	5.2%	70,879	3,942	5.9%
Enforcement Services	2,227,085	2,318,478	91,393	4.1%		0%	2,359,059	40,581	1.8%	2,375,609	16,550	0.7%	2,377,054	1,445	0.1%
<b>COMMISSIONER OF COMMUNITY SERVICES</b>															
Communities In Bloom Sponsorship	10,000	10,000	0	0.0%		0%	10,000	0	0.0%	10,000	0	0.0%	10,000	0	0.0%
Recreation	17,727,675	18,128,398	904,035	5.1%	(503,312)	-3%	18,353,852	225,454	1.2%	18,702,910	349,058	1.9%	19,062,258	359,348	1.9%
Culture Services	517,950	552,980	35,030	6.8%		0%	552,980	0	0.0%	552,980	0	0.0%	552,980	0	0.0%
Buildings And Facilities	187,340	192,840	5,500	2.9%		0%	184,840	(8,000)	-4.1%	184,840	0	0.0%	184,840	0	0.0%
Parks & Forestry Operations	46,390	111,211	64,821	139.7%		0%	112,792	1,581	1.4%	114,422	1,630	1.4%	116,276	1,854	1.6%
Cemeteries	115,603	101,780	(13,823)	-12.0%		0%	103,905	2,125	2.1%	106,030	2,125	2.0%	108,238	2,208	2.1%
<b>COMMISSIONER OF PLANNING</b>															
Development Planning	3,199,276	3,413,026	213,750	6.7%		0%	3,896,569	483,543	14.2%	4,007,138	110,569	2.8%	4,166,836	159,698	4.0%
Building Standards - Licenses/Permits	6,878,872	6,878,872	0	0.0%		0%	7,016,449	137,577	2.0%	7,156,778	140,329	2.0%	7,299,914	143,136	2.0%
- Plumbing Permits	500,000	500,000	0	0.0%		0%	510,000	10,000	2.0%	520,200	10,200	2.0%	530,604	10,404	2.0%
- Service Charges	510,275	552,861	42,586	8.3%		0%	575,436	22,575	4.1%	590,261	14,825	2.6%	616,311	26,050	4.4%
<b>COMMISSIONER OF ENGINEERING &amp; PUBLIC WORKS</b>															
Development And Transport. Engineering	392,426	404,028	11,602	3.0%		0%	414,820	10,792	2.7%	330,397	(84,423)	-20.4%	334,986	4,589	1.4%
Engineering Services	175,933	178,893	2,960	1.7%		0%	187,267	8,374	4.7%	186,344	(923)	-0.5%	193,328	6,984	3.7%
Public Works - Operations	1,236,035	1,311,008	74,973	6.1%		0%	1,337,090	26,082	2.0%	1,364,539	27,449	2.1%	1,392,556	28,017	2.1%
<b>VAUGHAN PUBLIC LIBRARIES</b>	<b>301,300</b>	<b>307,400</b>	<b>6,100</b>	<b>2.0%</b>	<b>0</b>	<b>0%</b>	<b>313,800</b>	<b>6,400</b>	<b>2.1%</b>	<b>320,200</b>	<b>6,400</b>	<b>2.0%</b>	<b>326,600</b>	<b>6,400</b>	<b>2.0%</b>
<b>TOTAL FEES / SERVICE CHARGES</b>	<b>36,206,108</b>	<b>37,235,031</b>	<b>1,532,235</b>	<b>4.2%</b>	<b>(503,312)</b>	<b>-1%</b>	<b>38,351,131</b>	<b>1,116,100</b>	<b>3.0%</b>	<b>39,060,964</b>	<b>709,833</b>	<b>1.9%</b>	<b>39,943,935</b>	<b>882,971</b>	<b>2.3%</b>
<b>TOTAL CORPORATE REVENUES</b>	<b>17,726,578</b>	<b>17,660,378</b>	<b>(66,200)</b>	<b>-0.4%</b>	<b>0</b>	<b>0%</b>	<b>18,666,913</b>	<b>1,006,535</b>	<b>5.7%</b>	<b>18,818,299</b>	<b>151,386</b>	<b>0.8%</b>	<b>18,196,145</b>	<b>(622,154)</b>	<b>-3.3%</b>
<b>TOTAL REVENUE</b>	<b>77,030,576</b>	<b>81,366,911</b>	<b>4,839,647</b>	<b>6.3%</b>	<b>-503,312</b>	<b>-1%</b>	<b>83,417,112</b>	<b>2,050,201</b>	<b>2.5%</b>	<b>82,138,623</b>	<b>-1,278,489</b>	<b>-1.5%</b>	<b>80,309,812</b>	<b>-1,828,811</b>	<b>-2.2%</b>

NOTE 1: Adjustments from Council Items are shown separately for 2013 adjustments. Council Items changing the Forecast 2014 to 2016 budget are included in this financial summary.

**CITY OF VAUGHAN  
2013-16 OPERATING BUDGET  
REVENUE BY MAJOR SOURCE**

	<b>2012 BUDGET</b>	<b>Proposed 2013 BUDGET</b>	<b>Dept Adj \$</b>	<b>%</b>	<b>Council Items \$</b>	<b>%</b>	<b>2014 FORECAST</b>	<b>TOTAL INC. / (DEC.) \$</b>	<b>%</b>	<b>2015 FORECAST</b>	<b>INC. / (DEC.) \$</b>	<b>%</b>	<b>2016 FORECAST</b>	<b>INC. / (DEC.) \$</b>	<b>%</b>
<b><i>CORPORATE REVENUE DETAIL :</i></b>															
Fines And Penalties	4,800,000	4,900,000	100,000	2.1%		0%	5,000,000	100,000	2.0%	5,000,000	0	0.0%	5,000,000	0	0.0%
Tax Certificates And Documents	467,428	501,228	33,800	7.2%		0%	506,263	5,035	1.0%	531,104	24,841	4.9%	532,360	1,256	0.2%
Investment Income	3,000,000	2,750,000	(250,000)	-8.3%		0%	2,500,000	(250,000)	-9.1%	2,250,000	(250,000)	-10.0%	2,000,000	(250,000)	-11.1%
Hydro Investment Income	4,853,450	4,853,450	0	0.0%		0%	4,853,450	0	0.0%	4,853,450	0	0.0%	4,853,450	0	0.0%
Hydro Dividends	4,425,000	4,425,000	0	0.0%		0%	5,575,000	1,150,000	26.0%	5,950,000	375,000	6.7%	5,575,000	(375,000)	-6.3%
Miscellaneous Revenue	70,000	70,000	0	0.0%		0%	70,000	0	0.0%	70,000	0	0.0%	70,000	0	0.0%
Purchasing	60,700	60,700	0	0.0%		0%	60,700	0	0.0%	60,700	0	0.0%	60,700	0	0.0%
Cashiering Services	0	50,000	50,000			0%	51,500	1,500	3.0%	53,045	1,545	3.0%	54,635	1,590	3.0%
Capital Admin. Revenue	50,000	50,000	0	0.0%		0%	50,000	0	0.0%	50,000	0	0.0%	50,000	0	0.0%
<b>TOTAL CORPORATE REVENUE</b>	<b>17,726,578</b>	<b>17,660,378</b>	<b>(66,200)</b>	<b>-0.4%</b>	<b>0</b>	<b>0%</b>	<b>18,666,913</b>	<b>1,006,535</b>	<b>5.7%</b>	<b>18,818,299</b>	<b>151,386</b>	<b>0.8%</b>	<b>18,196,145</b>	<b>(622,154)</b>	<b>-3.3%</b>

**CITY OF VAUGHAN  
2013-16 OPERATING BUDGET**

**Expenditure By Major Category (1)**

	Proposed 2013		Dept Adj		Council Items		Total Adj		2014			2015			2016		
	BUDGET	BUDGET	\$	%	\$	%	\$	%	FORECAST	INC. / (DEC.) \$	INC. / (DEC.) %	FORECAST	INC. / (DEC.) \$	INC. / (DEC.) %	FORECAST	INC. / (DEC.) \$	INC. / (DEC.) %
<b>COUNCIL</b>	<b>1,431,582</b>	<b>1,461,689</b>	<b>20,252</b>	<b>1.4%</b>	<b>9,855</b>	<b>0.7%</b>	<b>30,107</b>	<b>2.1%</b>	<b>1,481,192</b>	<b>19,503</b>	<b>1.3%</b>	<b>1,501,021</b>	<b>19,829</b>	<b>1.3%</b>	<b>1,521,188</b>	<b>20,167</b>	<b>1.3%</b>
<b>OFFICE OF THE INTEGRITY COMMISSIONER</b>	<b>199,940</b>	<b>199,940</b>	<b>0</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0</b>	<b>0.0%</b>	<b>200,073</b>	<b>133</b>	<b>0.1%</b>	<b>200,206</b>	<b>133</b>	<b>0.1%</b>	<b>200,206</b>	<b>0</b>	<b>0.0%</b>
Internal Audit	194,945	194,968	23	0.0%	0.0%	0.0%	23	0.0%	200,885	5,917	3.0%	242,136	41,251	20.5%	282,001	39,865	16.5%
City Manager	672,440	698,437	25,997	3.9%	0.0%	0.0%	25,997	3.9%	704,336	5,899	0.8%	709,237	4,901	0.7%	711,742	2,505	0.4%
Executive Director	123,446	205,533	82,087	66.5%	0.0%	0.0%	82,087	66.5%	214,434	8,901	4.3%	233,070	18,636	8.7%	247,265	14,195	6.1%
Economic and Business Development	1,354,162	1,316,549	(37,613)	-2.8%	0.0%	0.0%	(37,613)	-2.8%	1,337,277	20,728	1.6%	1,360,672	23,395	1.7%	1,364,505	3,833	0.3%
Corporate Communications	1,165,725	1,072,533	(93,192)	-8.0%	0.0%	0.0%	(93,192)	-8.0%	1,097,228	24,695	2.3%	1,112,240	15,012	1.4%	1,115,801	3,561	0.3%
Fire and Rescue Services	35,615,657	36,403,341	787,684	2.2%	0.0%	0.0%	787,684	2.2%	37,097,170	693,829	1.9%	37,607,997	510,827	1.4%	37,861,060	253,063	0.7%
Emergency Planning	178,454	179,414	960	0.5%	0.0%	0.0%	960	0.5%	179,892	478	0.3%	180,847	955	0.5%	181,325	478	0.3%
<b>TOTAL CITY MANAGER</b>	<b>39,109,884</b>	<b>39,875,807</b>	<b>765,923</b>	<b>2.0%</b>	<b>0</b>	<b>0.0%</b>	<b>765,923</b>	<b>2.0%</b>	<b>40,630,337</b>	<b>754,530</b>	<b>1.9%</b>	<b>41,204,063</b>	<b>573,726</b>	<b>1.4%</b>	<b>41,481,698</b>	<b>277,635</b>	<b>0.7%</b>
Commissioner of Finance and City Treasurer	402,973	405,703	2,730	0.7%	0.0%	0.0%	2,730	0.7%	407,079	1,376	0.3%	409,812	2,733	0.7%	411,167	1,355	0.3%
City Financial Services	2,977,161	3,153,779	176,618	5.9%	0.0%	0.0%	176,618	5.9%	3,037,962	12,851	0.4%	3,062,289	30,739	1.0%	3,072,768	11,005	0.4%
Budgeting and Financial Planning	2,239,803	2,286,134	46,331	2.1%	0.0%	0.0%	46,331	2.1%	2,318,271	32,137	1.4%	2,345,401	27,130	1.2%	2,358,923	13,522	0.6%
Development Finance & Investments	564,712	577,674	12,962	2.3%	0.0%	0.0%	12,962	2.3%	591,606	13,932	2.4%	605,297	13,691	2.3%	607,573	2,276	0.4%
Purchasing Services	1,357,997	1,363,116	5,119	0.4%	0.0%	0.0%	5,119	0.4%	1,504,182	12,398	0.9%	1,528,061	17,467	1.2%	1,533,653	5,066	0.3%
<b>TOTAL COMM. OF FINANCE AND CITY TREASURER</b>	<b>7,542,646</b>	<b>7,786,406</b>	<b>243,760</b>	<b>3.2%</b>	<b>0</b>	<b>0.0%</b>	<b>243,760</b>	<b>3.2%</b>	<b>7,859,100</b>	<b>72,694</b>	<b>0.9%</b>	<b>7,950,860</b>	<b>91,760</b>	<b>1.2%</b>	<b>7,984,084</b>	<b>33,224</b>	<b>0.4%</b>
Commissioner of Legal and Administrative Services	394,051	374,933	(19,118)	-4.9%	0.0%	0.0%	(19,118)	-4.9%	386,762	11,829	3.2%	399,705	12,943	3.3%	401,137	1,432	0.4%
City Clerk	4,257,414	4,426,315	168,901	4.0%	0.0%	0.0%	168,901	4.0%	4,500,795	74,480	1.7%	4,560,194	59,399	1.3%	4,605,482	45,288	1.0%
Clerks - Licensing	628,968	638,092	9,124	1.5%	0.0%	0.0%	9,124	1.5%	640,530	2,438	0.4%	645,233	4,703	0.7%	647,598	2,365	0.4%
Committee of Adjustment	566,145	576,801	10,656	1.9%	0.0%	0.0%	10,656	1.9%	579,877	3,076	0.5%	584,183	4,306	0.7%	586,362	2,179	0.4%
City Clerk - Insurance	4,727,000	4,727,000	0	0.0%	0.0%	0.0%	0	0.0%	4,727,000	0	0.0%	4,727,000	0	0.0%	5,137,263	410,263	8.7%
Legal Services	2,043,276	2,048,749	5,473	0.3%	0.0%	0.0%	5,473	0.3%	1,940,819	(107,930)	-5.3%	1,959,612	18,793	1.0%	1,966,534	6,922	0.4%
Enforcement Services	5,108,815	5,245,238	136,423	2.7%	0.0%	0.0%	136,423	2.7%	5,317,637	72,399	1.4%	5,368,875	51,238	1.0%	5,387,517	18,642	0.3%
<b>TOTAL COMM. OF LEGAL AND ADMINISTRATIVE SERVICES</b>	<b>17,725,669</b>	<b>18,037,128</b>	<b>311,459</b>	<b>1.8%</b>	<b>0</b>	<b>0.0%</b>	<b>311,459</b>	<b>1.8%</b>	<b>18,093,420</b>	<b>56,292</b>	<b>0.3%</b>	<b>18,244,802</b>	<b>151,382</b>	<b>0.8%</b>	<b>18,731,893</b>	<b>487,091</b>	<b>2.7%</b>
Commissioner of Community Services	453,056	458,097	5,041	1.1%	0.0%	0.0%	5,041	1.1%	459,556	1,459	0.3%	462,446	2,890	0.6%	463,876	1,430	0.3%
Communities In Bloom	80,140	80,140	0	0.0%	0.0%	0.0%	0	0.0%	80,140	0	0.0%	80,140	0	0.0%	80,140	0	0.0%
Community Grants and Advisory Committees	97,695	99,017	1,322	1.4%	0.0%	0.0%	1,322	1.4%	99,732	715	0.7%	100,461	729	0.7%	101,204	743	0.7%
Recreation	19,106,300	19,369,968	531,741	2.8%	(268,073)	-1.4%	263,668	1.4%	19,441,834	71,866	0.4%	19,591,600	149,766	0.8%	19,696,231	104,631	0.5%
Cultural Services	1,988,837	2,114,938	126,101	6.3%	0.0%	0.0%	126,101	6.3%	2,132,875	17,937	0.8%	2,148,103	15,228	0.7%	2,152,307	4,204	0.2%
Buildings and Facilities	20,423,125	20,827,188	404,063	2.0%	0.0%	0.0%	404,063	2.0%	21,145,685	318,497	1.5%	21,473,851	328,166	1.6%	23,216,818	1,742,967	8.1%
Fleet Management	2,570,844	2,564,535	(6,309)	-0.2%	0.0%	0.0%	(6,309)	-0.2%	2,570,081	5,546	0.2%	2,576,481	6,400	0.2%	2,579,611	3,130	0.1%
Parks & Forestry Operations	12,223,343	12,678,865	455,522	3.7%	0.0%	0.0%	455,522	3.7%	12,873,531	194,666	1.5%	13,034,303	160,772	1.2%	13,148,337	114,034	0.9%
Parks Development	1,115,805	1,144,819	29,014	2.6%	0.0%	0.0%	29,014	2.6%	1,163,182	18,363	1.6%	1,178,354	15,172	1.3%	1,182,553	4,199	0.4%
<b>TOTAL COMMISSIONER OF COMMUNITY SERVICES</b>	<b>58,059,145</b>	<b>59,337,567</b>	<b>1,546,495</b>	<b>2.7%</b>	<b>(268,073)</b>	<b>-0.5%</b>	<b>1,278,422</b>	<b>2.2%</b>	<b>59,966,616</b>	<b>629,049</b>	<b>1.1%</b>	<b>60,645,739</b>	<b>679,123</b>	<b>1.1%</b>	<b>62,621,077</b>	<b>1,975,338</b>	<b>3.3%</b>
Commissioner of Planning	344,312	357,949	13,637	4.0%	0.0%	0.0%	13,637	4.0%	367,207	9,258	2.6%	373,564	6,357	1.7%	376,765	3,201	0.9%
Development Planning	2,968,249	3,028,965	60,716	2.0%	0.0%	0.0%	60,716	2.0%	3,057,234	28,269	0.9%	3,081,352	24,118	0.8%	3,092,842	11,490	0.4%
Policy Planning	1,386,606	1,413,528	26,922	1.9%	0.0%	0.0%	26,922	1.9%	1,312,299	(101,229)	-7.2%	1,223,449	(88,850)	-6.8%	1,227,828	4,379	0.4%
Building Standards	6,756,246	6,814,754	58,508	0.9%	0.0%	0.0%	58,508	0.9%	6,875,337	60,583	0.9%	6,586,706	(288,631)	-4.2%	6,610,785	24,079	0.4%
<b>TOTAL COMMISSIONER OF PLANNING</b>	<b>11,455,413</b>	<b>11,615,196</b>	<b>159,783</b>	<b>1.4%</b>	<b>0</b>	<b>0.0%</b>	<b>159,783</b>	<b>1.4%</b>	<b>11,612,077</b>	<b>(3,119)</b>	<b>0.0%</b>	<b>11,265,071</b>	<b>(347,006)</b>	<b>-3.0%</b>	<b>11,308,220</b>	<b>43,149</b>	<b>0.4%</b>
Commissioner of Strategic & Corporate Services	333,430	347,282	13,852	4.2%	0.0%	0.0%	13,852	4.2%	362,914	15,632	4.5%	375,124	12,210	3.4%	379,035	3,911	1.0%
Strategic Planning	351,120	412,395	61,275	17.5%	0.0%	0.0%	61,275	17.5%	413,031	636	0.2%	414,303	1,272	0.3%	414,939	636	0.2%
Environment Sustainability	268,205	281,279	13,074	4.9%	0.0%	0.0%	13,074	4.9%	288,438	7,159	2.5%	290,384	1,946	0.7%	291,357	973	0.3%
Innovation & Continuous Improvement	119,616	119,614	(2)	0.0%	0.0%	0.0%	(2)	0.0%	256,368	136,754	114.3%	387,970	131,602	51.3%	526,115	138,145	35.6%
Access Vaughan	910,243	920,908	10,665	1.2%	0.0%	0.0%	10,665	1.2%	928,456	7,548	0.8%	933,525	5,069	0.5%	935,938	2,413	0.3%
Information and Technology Management	7,710,858	8,013,277	302,419	3.9%	0.0%	0.0%	302,419	3.9%	8,028,935	15,658	0.2%	8,086,091	57,156	0.7%	8,170,991	84,900	1.0%
Human Resources	3,509,713	3,440,122	(69,591)	-2.0%	0.0%	0.0%	(69,591)	-2.0%	3,442,598	2,476	0.1%	3,479,409	36,811	1.1%	3,499,030	19,621	0.6%
<b>TOTAL COMMISSIONER OF STRATEGIC &amp; CORPORATE SERVICES</b>	<b>13,203,185</b>	<b>13,534,877</b>	<b>331,692</b>	<b>2.5%</b>	<b>0</b>	<b>0.0%</b>	<b>331,692</b>	<b>2.5%</b>	<b>13,720,740</b>	<b>185,863</b>	<b>1.4%</b>	<b>13,966,806</b>	<b>246,066</b>	<b>1.8%</b>	<b>14,217,405</b>	<b>250,599</b>	<b>1.8%</b>
Commissioner of Engineering and Public Works	499,093	489,923	(9,170)	-1.8%	0.0%	0.0%	(9,170)	-1.8%	508,890	18,967	3.9%	518,695	9,805	1.9%	524,814	6,119	1.2%
Development and Transport. Engineering	4,256,888	4,326,912	70,024	1.6%	0.0%	0.0%	70,024	1.6%	4,379,806	52,894	1.2%	4,331,540	(48,266)	-1.1%	4,355,868	24,328	0.6%
Engineering Services	4,091,768	4,188,638	96,870	2.4%	0.0%	0.0%	96,870	2.4%	4,223,577	34,939	0.8%	4,286,064	62,487	1.5%	4,307,126	21,062	0.5%
Public Works	29,365,276	30,403,117	1,037,841	3.5%	0.0%	0.0%	1,037,841	3.5%	31,382,638	979,521	3.2%	32,572,005	1,189,367	3.8%	33,786,024	1,214,019	3.7%
<b>TOTAL COMMISSIONER OF ENGINEERING SERVICES AND PUBLIC WORKS</b>	<b>38,213,025</b>	<b>39,408,590</b>	<b>1,195,565</b>	<b>3.1%</b>	<b>0</b>	<b>0.0%</b>	<b>1,195,565</b>	<b>3.1%</b>	<b>40,494,911</b>	<b>1,086,321</b>	<b>2.8%</b>	<b>41,708,304</b>	<b>1,213,393</b>	<b>3.0%</b>	<b>42,973,832</b>	<b>1,265,528</b>	<b>3.0%</b>
<b>VAUGHAN PUBLIC LIBRARIES</b>	<b>13,608,768</b>	<b>13,880,092</b>	<b>243,724</b>	<b>1.8%</b>	<b>27,600</b>	<b>0.2%</b>	<b>271,324</b>	<b>2.0%</b>	<b>13,986,696</b>	<b>106,604</b>	<b>0.8%</b>	<b>14,573,715</b>	<b>587,019</b>	<b>4.2%</b>	<b>14,748,975</b>	<b>175,260</b>	<b>1.2%</b>
<b>TOTAL DEPARTMENTAL EXPENDITURES</b> </																	

**CITY OF VAUGHAN  
2013-16 OPERATING BUDGET**

**Expenditure By Major Category (1)**

	2012	Proposed	Dept Adj		Council Items		Total Adj		2014	INC. / (DEC.)		2015	INC. / (DEC.)		2016	INC. / (DEC.)	
	BUDGET	2013 BUDGET	\$	%	\$	%	\$	%	FORECAST	\$	%	FORECAST	\$	%	FORECAST	\$	%
<b>RESERVE CONTRIBUTION &amp; CORP. EXP. DETAIL:</b>																	
<b>RESERVE CONTRIBUTIONS:</b>																	
Bldg & Facil. Infrast. Res.	2,139,296	2,297,082	157,786	7.4%	0.0%	157,786	7.4%	2,373,024	75,942	3.3%	2,495,484	122,460	5.2%	3,295,394	799,910	32.1%	
Roads Infrastructure Res.	403,988	412,068	8,080	2.0%	0.0%	8,080	2.0%	420,309	8,241	2.0%	428,715	8,406	2.0%	437,290	8,575	2.0%	
Parks Infrastructure Res.	356,685	601,819	245,134	68.7%	0.0%	245,134	68.7%	948,855	347,036	57.7%	1,302,832	353,977	37.3%	1,663,889	361,057	27.7%	
Election Reserve Contribution	350,000	400,000	0	0.0%	50,000	14.3%	50,000	14.3%	400,000	0	0.0%	400,000	0	0.0%	400,000	0	0.0%
Additional Vehicle Contribution	65,964	182,283	116,319	176.3%	0.0%	116,319	176.3%	245,929	63,646	34.9%	325,848	79,919	32.5%	407,364	81,516	25.0%	
Fire & Rescue Contribution	1,174,726	1,323,221	148,495	12.6%	0.0%	148,495	12.6%	1,394,685	71,464	5.4%	1,535,579	140,894	10.1%	1,566,290	30,711	2.0%	
Heritage Contribution	204,000	208,080	4,080	2.0%	0.0%	4,080	2.0%	212,242	4,162	2.0%	216,486	4,244	2.0%	220,816	4,330	2.0%	
Streetscapes Contribution	323,328	329,795	6,467	2.0%	0.0%	6,467	2.0%	336,390	6,595	2.0%	343,118	6,728	2.0%	349,981	6,863	2.0%	
City Playhouse Contribution	15,000	15,000	0	0.0%	0.0%	0	0.0%	15,000	0	0.0%	15,000	0	0.0%	15,000	0	0.0%	
ITM Reserve Contribution	0	1,002,200	0	0.0%	1,002,200	0.0%	1,002,200	0.0%	1,022,244	20,044	2.0%	1,042,689	20,445	2.0%	1,063,543	20,854	2.0%
Artificial Turf Contribution	140,000	140,000	0	0.0%	0.0%	0	0.0%	140,000	0	0.0%	140,000	0	0.0%	140,000	0	0.0%	
<b>TOTAL RESERVE CONTRIBUTIONS</b>	<b>5,172,987</b>	<b>6,911,548</b>	<b>686,361</b>	<b>13.3%</b>	<b>1,052,200</b>	<b>20.3%</b>	<b>1,738,561</b>	<b>33.6%</b>	<b>7,508,678</b>	<b>577,086</b>	<b>8.3%</b>	<b>8,245,751</b>	<b>716,628</b>	<b>9.5%</b>	<b>9,559,567</b>	<b>1,292,962</b>	<b>15.7%</b>
<b>CORPORATE EXPENDITURES:</b>																	
Bank Charges	90,000	95,000	5,000	5.6%	0.0%	5,000	5.6%	100,000	5,000	5.3%	105,000	5,000	5.0%	110,000	5,000	4.8%	
Professional Fees	244,224	184,000	(60,224)	-24.7%	0.0%	(60,224)	-24.7%	184,000	0	0.0%	184,000	0	0.0%	184,000	0	0.0%	
Major Omb Hearings - Professional Fees	407,000	407,000	0	0.0%	0.0%	0	0.0%	460,000	53,000	13.0%	400,000	(60,000)	-13.0%	375,000	(25,000)	-6.3%	
Joint Services ( Payroll/Cashiering)	595,153	450,326	(144,827)	-24.3%	0.0%	(144,827)	-24.3%	460,986	10,660	2.4%	471,966	10,980	2.4%	483,275	11,309	2.4%	
Sundry	20,000	0	(20,000)	-100.0%	0.0%	(20,000)	-100.0%	0	0	0.0%	0	0	0.0%	0	0	0.0%	
Tax Adjustments	1,600,000	2,025,000	425,000	26.6%	0.0%	425,000	26.6%	2,550,000	525,000	25.9%	2,275,000	(275,000)	-10.8%	2,100,000	(175,000)	-7.7%	
Amo Membership	15,500	16,300	800	5.2%	0.0%	800	5.2%	17,100	800	4.9%	18,000	900	5.3%	18,900	900	5.0%	
Conferences	28,266	28,300	34	0.1%	0.0%	34	0.1%	28,300	0	0.0%	28,300	0	0.0%	28,300	0	0.0%	
Election	0	269,634	269,634	0.0%	0.0%	269,634	0.0%	1,024,794	755,160	280.1%	271,067	(753,727)	-73.5%	271,545	478	0.2%	
Anticipated Labour Savings	(4,000,000)	(4,130,000)	(130,000)	3.3%	0.0%	(130,000)	3.3%	(4,332,000)	(202,000)	4.9%	(4,571,000)	(239,000)	5.5%	(4,766,000)	(195,000)	4.3%	
<b>TOTAL CORPORATE EXPENDITURES</b>	<b>(999,857)</b>	<b>(654,440)</b>	<b>345,417</b>	<b>-34.55%</b>	<b>0</b>	<b>0.0%</b>	<b>345,417</b>	<b>-34.5%</b>	<b>493,180</b>	<b>1,147,620</b>	<b>-175.4%</b>	<b>(817,667)</b>	<b>(1,310,847)</b>	<b>-265.8%</b>	<b>(1,194,980)</b>	<b>(377,313)</b>	<b>46.1%</b>
<b>TOTAL RESERVE CONTRIBUTIONS &amp; CORP. EXP.</b>	<b>4,173,130</b>	<b>6,257,108</b>	<b>1,031,778</b>	<b>24.72%</b>	<b>1,052,200</b>	<b>25.2%</b>	<b>2,083,978</b>	<b>49.9%</b>	<b>8,001,858</b>	<b>1,724,706</b>	<b>27.6%</b>	<b>7,428,084</b>	<b>(594,219)</b>	<b>-7.4%</b>	<b>8,364,587</b>	<b>915,649</b>	<b>12.3%</b>



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**Attachment 2:**

**2013-2016 Additional  
Resource Request Summary**

**2013-2016 Additional Resource Request Summary**

**2013 Additional Resource Requests**

#	Ref Page	Submitted Year	Requested Year	Department	Description	Position Type	# of Positions	2013 Net FTE	Annual Cost	Offsets	Nature of Offset	2013 Budget Change	Cum \$ Net Change	Tax Rate % Incr.	Cum Tax Rate % Incr.
<b>2013 Base Budget Increase</b>														1.82%	1.82%
<b>Zero Budget Impact ARRs</b>															
A1	H71	2012	2013	Building Standards	Zoning By-law Review	FT-Cont 4 Yr	4	4.00	573,659	(573,929)	D/C, Bldg Std Reserve	(270)	(270)	0.00%	1.82%
A2	J22	2013	2013	Dev/Trans. Eng	VMC Development Implementation Project	FT-Cont 4 Yr	3	3.00	366,567	(366,567)	Various DCs + Capital from Taxation	-	(270)	0.00%	1.82%
A3	J26	2012	2013	Dev/Trans. Eng	Transportation Engineer	FT	1	1.00	119,394	(119,394)	Engineering Fee	-	(270)	0.00%	1.82%
A4	H75	2013	2013	Building Standards	Mechanical Building Inspectors	FT	2	2.00	188,045	(188,045)	Bldg Stds Reserve	-	(270)	0.00%	1.82%
A5	H79	2013	2013	Building Standards	Plans Examiner/Inspector (Mechanical/Plumbing/Fire C	FT	1	1.00	92,887	(92,887)	Bldg Stds Reserve	-	(270)	0.00%	1.82%
A6	I82	2013	2013	ITM	Client Support Analyst	FT	1	1.00	84,254	(84,254)	Professional Fees	-	(270)	0.00%	1.82%
A7	I86	2013	2013	ITM	Client Support Analyst (FTE Conversion)	FT	2	-	192,578	(192,578)	Contract FTEs/Prof Fees/Service Contracts	-	(270)	0.00%	1.82%
A8		2013	2013	Purchasing Services	Purchasing Card Program Administrator (FT Conversion)	FT	1	-	122,823	(122,823)	FTE Conversion	-	(270)	0.00%	1.82%
<b>Budget Impact ARRs</b>															
1	G116	2013	2013	Parks & Forestry Operations	Sidewalk: Thomas Cook Ave/Thornhill Woods Drive		-	-	40,000	-		40,000	39,730	0.03%	1.85%
2	I14	2013	2013	Strategic Planning	Strategic Planning Business Analysts	FT	1	1.00	97,181	-		97,181	136,911	0.06%	1.91%
3	H49	2013	2013	Policy Planning	Planner 1	FT	1	1.00	91,697	-		91,697	228,608	0.06%	1.97%
4	I18	2012	2012	Strategic Planning	PM Software Maintenance Costs		-	-	10,000	-		10,000	238,608	0.01%	1.98%
5	I90	2012	2012	ITM	Systems Analyst/Proj. Leader (CLASS)	FT	1	1.00	115,551	-		115,551	354,159	0.08%	2.06%
6	G120	2013	2013	Parks & Forestry Operations	Soccer Field Maintenance		-	-	26,000	(20,435)	Field Leases	5,565	359,724	0.00%	2.06%
7	J98	2012	2012	PW - Roads	Roads Labourer	FT	1	1.00	53,305	-		53,305	413,029	0.04%	2.10%
8	J102	2012	2013	PW - Roads	Equipment Operator II - Heavy Equipment Operator	FT	2	2.00	138,133	-		138,133	551,162	0.09%	2.19%
9	G53	2012	2012	B&F	Facility Operator I - Vellore Vill. CC Expansion	FT	1	1.00	56,715	-		56,715	607,877	0.04%	2.23%
10	H27	2012	2012	Development Planning	DTA Co-ordinator	FT	1	1.00	79,561	-		79,561	687,438	0.05%	2.28%
11	G124	2012	2012	Parks & Forestry Operations	Tree Pruning (routine street pruning)		-	-	146,250	-		146,250	833,688	0.10%	2.38%
12	J61	2013	2013	Eng. Services	Utility Inspector (PT Conversion)	FT	1	0.67	107,177	(101,841)	PT Conversion	5,336	839,024	0.00%	2.38%
13	D16	2012	2013	Economic & Business Devel	Employment Zone, VMC Marketing		-	-	50,000	-		50,000	889,024	0.03%	2.41%
14	G128	2012	2013	Parks & Forestry Operations	Forestry Arborist	FT	1	1.00	69,672	-		69,672	958,696	0.05%	2.46%
15	I39	2012	2013	Environmental Sustainability	Local action plan for reducing GHG emissions		-	-	45,000	(22,500)	FCM Green Municipal Fund Grant	22,500	981,196	0.02%	2.48%
16	I131	2013	2013	HR	Redevelopment of Staff Appraisal Forms		-	-	50,000	-		50,000	1,031,196	0.03%	2.51%
17	G6	2013	2013	Commissioner of Community	Administrative Assistant (PT Conversion)	FT	1	0.31	76,595	(32,506)	PT Conversion	44,089	1,075,285	0.03%	2.54%
18		2012	2012	Fire & Rescue Operations	STN 75 - 10 Firefighters GAPPED (Oct Start)	FT	10	10.00	218,799	-		218,799	1,294,084	0.15%	2.69%
<b>Total of ARRs Recommended by Senior Management Team</b>							<b>36</b>	<b>31.98</b>	<b>3,211,843</b>	<b>(1,917,759)</b>		<b>\$ 1,294,084</b>		<b>0.87%</b>	

Total Tax Increase (1%=\$1,495,436)

2013 Base Budget Increase

Tax Increase due to ARRs Recommended by Senior Management Team and F&A Committee

<b>2.69%</b>
1.82%
0.87%

**2013-2016 Additional Resource Request Summary**

**2014 Additional Resource Requests**

#	Ref Page	Submitted Year	Requested Year	Department	Description	Position Type	# of Positions	2014 Net FTE	Annual Cost	Offsets	Nature of Offset	2014 Budget Change	Cum \$ Net Change	Tax Rate % Incr.	Cum Tax Rate % Incr.
<b>2014 Base Budget Increase</b>													2.15%	2.15%	
<b>Impact of 2013 ARRs 2014</b>													531,952	0.34%	2.49%
<b>Budget Impact</b>															
1	H71	2013	2014	Building Standards	Zoning By-law Review	FT-Cont 4 Yr	3	1.80	250,613	(111,136)	D/C, Bldg Std Reserve	139,477	671,429	0.09%	2.57%
2	I14	2013	2013	Strategic Planning	Strategic Planning Business Analysts	FT	1	1.00	97,546	-		97,546	768,975	0.06%	2.64%
3	H53	2013	2014	Policy Planning	Senior Policy Planner (Extension of 2 YR Contract - 2014 to 2015)	FT-Cont 2 Yr	1	1.00	115,122	-		115,122	884,097	0.07%	2.71%
4	J30	2013	2014	Dev/Trans. Eng	Development Coordinator	FT	1	1.00	113,346	(104,346)	Engineering Fee	9,000	893,097	0.01%	2.71%
5	J34	2013	2014	Dev/Trans. Eng	Transportation Engineer	FT	1	1.00	125,835	-		125,835	1,018,932	0.08%	2.79%
6	J106	2012	2014	PW - Roads	Equipment Operator I	FT	2	2.00	136,230	-		136,230	1,155,162	0.09%	2.88%
7	G57	2012	2013	B&F	Facility Operator I - Fr. Ermanno CC Expansion	FT	1	1.00	56,938	-		56,938	1,212,100	0.04%	2.92%
8	I135	2012	2014	HR	Learning & Development Specialist	FT	1	1.00	101,046	-		101,046	1,313,146	0.06%	2.98%
9		2012	2012	Fire & Rescue Operations	STN 75 - 6 Firefighters & 4 Captains GAPPED (Oct Start)	FT	10	10.00	278,676	-		278,676	1,591,822	0.18%	3.16%
10	G61	2013	2013	B&F	Preventative Maintenance Mechanic (PT Conversion)	FT	1	0.57	75,604	(28,500)	PT Conversion	47,104	1,638,926	0.03%	3.19%
11	G132	2013	2013	Parks & Forestry Operations	Forestry Arborist II	FT	1	1.00	70,143	-		70,143	1,709,069	0.04%	3.23%
12	G136	2012	2013	Parks & Forestry Operations	Temporary Seasonal Employees	PT	2	1.38	63,579	-		63,579	1,772,648	0.04%	3.27%
13	G65	2012	2014	B&F	Assistant Foreperson	FT	1	1.00	62,736	-		62,736	1,835,384	0.04%	3.31%
14	E58	2012	2012	Purchasing Services	Senior Technical Clerk (PT Conversion)	FT	1	1.00	74,342	(39,092)	PT Conversion + Copier Lease	35,250	1,870,634	0.02%	3.33%
15	G69	2013	2013	B&F	Building and Facilities City-wide Maintenance and Repairs		-	-	250,000	-		250,000	2,120,634	0.16%	3.49%
16	I94	2012	2013	ITM	Client Support Analyst	FT	1	1.00	97,365	-		97,365	2,217,999	0.06%	3.55%
17	I98	2012	2013	ITM	Technology Specialists	FT	2	2.00	231,942	-		231,942	2,449,941	0.15%	3.70%
18	G140	2012	2012	Parks & Forestry Operations	Hard Surface Repairs		-	-	80,000	-		80,000	2,529,941	0.05%	3.75%
19	G144	2012	2012	Parks & Forestry Operations	Courts-Tennis and Basketball		-	-	15,000	-		15,000	2,544,941	0.01%	3.76%
20	I43	2013	2014	Environmental Sustainability	Climate change adaptation research		-	-	25,000	(10,876)	Year End Reserve	14,124	2,559,065	0.01%	3.77%
21	G148	2013	2013	Parks & Forestry Operations	Playground Safety Surface Testing		-	-	40,000	-		40,000	2,599,065	0.03%	3.79%
22	H83	2013	2013	Building Standards	Plans Examiner (Zoning)	FT	1	1.00	86,927	(42,594)	Bldg Stds Reserve	44,333	2,643,398	0.03%	3.82%
23	I102	2013	2013	ITM	Client Support Analyst - Audio/Video	FT	1	1.00	92,386	-		92,386	2,735,784	0.06%	3.88%
24	G72	2013	2013	B&F	Clerk Typist A (PT Conversion)	FT	1	0.31	45,895	(30,666)	PT Conversion	15,229	2,751,013	0.01%	3.89%
25	G152	2012	2012	Parks & Forestry Operations	Sod and Seed for Sports Fields		-	-	25,000	-		25,000	2,776,013	0.02%	3.91%
26	F66	2012	2013	Enforcement Services	Property Standards Officer	FT	2	2.00	178,404	(30,000)	Fine Revenue	148,404	2,924,417	0.09%	4.00%
27	G156	2012	2012	Parks & Forestry Operations	Community Services Asset Management Coordinator	FT	1	1.00	106,446	-		106,446	3,030,863	0.07%	4.07%
28	D111	2012	2012	Fire & Rescue Operations	4 District Chiefs GAPPED (6 Months)	FT	4	4.00	290,781	-		290,781	3,321,644	0.18%	4.25%
29	G160	2012	2012	Parks & Forestry Operations	Irrigation System Maintenance		-	-	21,000	-		21,000	3,342,644	0.01%	4.26%
30	J65	2013	2013	Eng. Services	Pavement Markings - Rural Roads		-	-	165,000	-		165,000	3,507,644	0.10%	4.37%
31	J38	2012	2014	Dev/Trans. Eng	Clerical Assistant Clerk C	FT	1	1.00	78,767	(49,000)	Engineering Fee	29,767	3,537,411	0.02%	4.39%
32	D150	2012	2012	Emergency Planning	Emergency Planner (Partial FTE Conversion)	FT	1	0.69	86,586	(6,928)	Summer Students	79,658	3,617,069	0.05%	4.44%
33	D20	2012	2012	Economic & Business Developm	Business Development Officer - Advanced Goods Production and Movement	FT	1	1.00	90,115	-		90,115	3,707,184	0.06%	4.49%
34	G164	2012	2012	Parks & Forestry Operations	Fertilizing Parks		-	-	20,000	-		20,000	3,727,184	0.01%	4.51%
35	G168	2012	2012	Parks & Forestry Operations	Aerating Parks		-	-	20,000	-		20,000	3,747,184	0.01%	4.52%
36	I63	2013	2013	Access Vaughan	Citizen Service Representative	PT	2	1.38	82,433	-		82,433	3,829,617	0.05%	4.57%
<b>Total of ARRs Recognized by Senior Management Team</b>							<b>45</b>	<b>41.13</b>	<b>3,451,669</b>	<b>(446,210)</b>		<b>3,297,665</b>		<b>2.08%</b>	

**Total Tax Increase (1%=\$1,581,625)**

**2014 Base Budget Increase**  
**Tax Increase due to ARRs Recommended by Senior Management Team and F&A Committee**

<b>4.57%</b>
2.15%
2.42%

**2013-2016 Additional Resource Request Summary**

**2015 Additional Resource Requests**

#	Ref Page	Submitted Year	Requested Year	Department	Description	Position Type	# of Positions	2015 Net FTE	Annual Cost	Offsets	Nature of Offset	2015 Budget Change	Cum \$ Net Change	Tax Rate % Incr.	Cum Tax Rate % Incr.
<b>2015 Base Budget Increase</b>													1.97%	1.97%	
<b>Impact of 2013-14 ARRs on 2015</b>													1,181,554	0.71%	2.68%
<b>Budget Impact</b>															
1	H71	2013	2014	Building Standards	Zoning By-law Review	FT-Cont 4 Yr	1	1.00	137,305	(34,757)	D/C, Bldg Std Reserve	102,548	1,284,102	0.06%	2.74%
2	I22	2012	2015	Strategic Planning	On-Line Citizen Public Engagement Survey		-	-	75,000	-		75,000	1,359,102	0.05%	2.79%
3	G97	2013	2015	Fleet	Electric Vehicle Municipal Feasibility Program Pilot		-	-	15,000	(9,750)	Fuel Savings	5,250	1,364,352	0.00%	2.79%
4	D115	2012	2014	Fire & Rescue Operations	STN 78 - 16 Firefighters & 4 Captains	FT	20	20.00	1,793,138	-		1,793,138	3,157,490	1.08%	3.87%
5	D130	2012	2012	Fire Training	Training Officer	FT	1	1.00	143,598	-		143,598	3,301,088	0.09%	3.96%
6	K15/19	2012	2014	Library	Civic Centre Resource Library - Operations & Staffing	FT+PT	20 FT 30 PT	38.29	2,690,245	(83,600)	Fine/Penalties Revenue	2,606,645	5,907,733	1.57%	5.53%
7	I26	2013	2015	Strategic Planning	New Vaughan Vision Strategic Plan		-	-	120,000	-		120,000	6,027,733	0.07%	5.60%
8	I106	2012	2012	ITM	EDMS Business Analyst	FT	1	1.00	120,373	-		120,373	6,148,106	0.07%	5.67%
9	I110	2012	2012	ITM	EDMS Technical SME	FT	1	1.00	120,373	-		120,373	6,268,479	0.07%	5.74%
<b>Total of ARRs Recognized by Senior Management Team</b>							<b>24</b>	<b>62.29</b>	<b>5,215,032</b>	<b>(128,107)</b>		<b>5,086,925</b>		<b>3.06%</b>	

Total Tax Increase (1%=\$1,660,817)

2015 Base Budget Increase  
Tax Increase due to ARRs Recommended by Senior Management Team and F&A Committee

<b>5.74%</b>
1.97%
3.77%

**2013-2016 Additional Resource Request Summary**

**2016 Additional Resource Requests**

#	Ref Page	Submitted Year	Requested Year	Department	Description	Position Type	# of Positions	2016 Net FTE	Annual Cost	Offsets	Nature of Offset	2016 Budget Change	Cum \$ Net Change	Tax Rate % Incr.	Cum Tax Rate % Incr.
<b>2016 Base Budget Increase</b>													3.34%	3.34%	
<b>Impact of 2013-15 ARRs on 2016</b>													192,343	0.11%	3.45%
<b>Budget Impact</b>															
1	E31	2013	2016	Budgeting & Financial Planning	Senior Capital and Reserve Analyst	FT	1	1.00	109,475	-		109,475	301,818	0.06%	3.51%
2	G76	2012	2014	B&F	Facility Operator I - Block 11	FT	9	9.00	518,472	-		518,472	820,290	0.30%	3.81%
3	D119	2012	2012	Fire & Rescue Operations	4 District Chiefs GAPPED (6 Months)	FT	4	4.00	566,460	-		566,460	1,386,750	0.33%	4.14%
4	G172	2013	2013	Parks & Forestry Operations	Boulevard Shrub Bed Summer Student Positions	PT	3	0.69	51,667	-		51,667	1,438,417	0.03%	4.17%
5	D154	2013	2013	Emergency Planning	Primary and Alternate EOC Telephone Systems		-	-	63,390	-		63,390	1,501,807	0.04%	4.20%
6	G176	2012	2012	Parks & Forestry Operations	10 Month Horticulture Temp (Shrub Maintenance Crew)	PT	1	0.69	25,956	-		25,956	1,527,763	0.01%	4.22%
7	D41	2012	2012	Corporate Comm.	Communications Specialist, Website Content Management	FT	1	1.00	90,381	-		90,381	1,618,144	0.05%	4.27%
8	G180	2013	2013	Parks & Forestry Operations	Oakbank Pond Maintenance Program		-	-	75,000	-		75,000	1,693,144	0.04%	4.31%
9	K23	2012	2012	Library	eMarketing & Communications Specialist - Pilot Pro	FT-Cont 18 Mo	1	1.00	77,993	-		77,993	1,771,137	0.04%	4.36%
10	I139	2012	2014	HR	HR Specialist, Workplace Health and Safety	FT	1	1.00	122,410	-		122,410	1,893,547	0.07%	4.43%
11	F70	2013	2013	Enforcement Services	Animal Services - Shelter Attendant	FT	1	1.00	58,513	(13,829)	Revenue from Other Municipalities	44,684	1,938,231	0.03%	4.45%
12	D158	2013	2013	Emergency Planning	Hazard/Risk Assessment and Review Consulting Fees		-	-	15,000	-		15,000	1,953,231	0.01%	4.46%
13	G184	2012	2012	Parks & Forestry Operations	Contract Services Temp	PT	1	0.69	25,956	-		25,956	1,979,187	0.01%	4.48%
14	G188	2013	2013	Parks & Forestry Operations	Non-selective Weed Spraying Program		-	-	25,000	-		25,000	2,004,187	0.01%	4.49%
15	D94	2012	2014	Fire Prevention	Fire Prevention Inspector	FT	1	1.00	88,502	-		88,502	2,092,689	0.05%	4.54%
16	G32	2012	2012	Cultural Services	Arts & Culture Marketing Material		-	-	60,000	-		60,000	2,152,689	0.03%	4.58%
17	G192	2012	2012	Parks & Forestry Operations	Additional GPS Units		-	-	30,000	-		30,000	2,182,689	0.02%	4.59%
18	G196	2013	2013	Parks & Forestry Operations	Avondale Park (North Maple) - Development		-	-	10,000	-		10,000	2,192,689	0.01%	4.60%
19	G196	2013	2014	Parks & Forestry Operations	Avondale Park (North Maple) - Park Attendants	FT	4	4.00	303,309	-		303,309	2,495,998	0.17%	4.77%
20	G196	2013	2016	Parks & Forestry Operations	Avondale Park (North Maple) - Park Attendants	FT	4	4.00	297,309	-		297,309	2,793,307	0.17%	4.94%
21	I143	2012	2013	HR	HR Specialist, Absence and Disability Management	FT	1	1.00	93,481	-		93,481	2,886,788	0.05%	5.00%
22	F45	2012	2012	Legal Services	Real Estate Consultant - Acquisitions	PT-Cont 1 Yr	1	0.50	52,282	-		52,282	2,939,070	0.03%	5.03%
23	I147	2012	2012	HR	Human Resources Partner	FT	1	1.00	111,050	-		111,050	3,050,120	0.06%	5.09%
24	F74	2013	2013	Enforcement Services	Animal Services - Shelter Clerk, p/t	PT	1	0.69	31,200	(7,475)	Revenue from Other Municipalities	23,725	3,073,845	0.01%	5.11%
25	D82	2012	2012	Fire Mechanical	Stores Clerk		1	1.00	66,473	-		66,473	3,140,318	0.04%	5.14%
26	D45	2012	2013	Corporate Comm.	Communications Specialist, Client Services	FT	1	1.00	90,381	-		90,381	3,230,699	0.05%	5.20%
27	E35	2012	2016	Budgeting & Financial Planning	Senior Budget Analyst	FT	1	1.00	108,950	-		108,950	3,339,649	0.06%	5.26%
28	G80	2012	2014	B&F	PT Facility Operator - Carrville	PT	2	1.80	71,548	-		71,548	3,411,197	0.04%	5.30%
29	G36	2013	2013	Cultural Services	Events Coordinator	FT	1	1.00	92,781	-		92,781	3,503,978	0.05%	5.35%
<b>Total of ARRs Recognized by Senior Management Team</b>							<b>42</b>	<b>38.06</b>	<b>3,332,939</b>	<b>(21,304)</b>		<b>3,311,635</b>		<b>1.90%</b>	

**Total Tax Increase (1%=\$1,740,892)**

**2016 Base Budget Increase**  
**Tax Increase due to ARRs Recommended by Senior Management Team and F&A Committee**

<b>5.35%</b>
3.34%
2.01%



# **Attachment 3:**

# **Capital Project Listing by Department**

## 2013 CAPITAL PROJECT LISTING BY DEPARTMENT

Project #	Project Title	Project Type	Total Budget
<b><u>CITY MANAGER</u></b>			
<b><u>Corporate Communications</u></b>			
CC-9523-13	City eNewsletters	Technology	74,600
<b>Corporate Communications Total</b>			<b>74,600</b>
<b><u>Fire &amp; Rescue Services</u></b>			
FR-3508-13	Breathing Apparatus Replacements	Equipment Replacement	45,100
FR-3556-13	New Engine for Station 75 - Pumper	Growth/Equipment	667,300
FR-3564-13	Station #73 Construction	Growth/Development	4,650,000
FR-3565-13	Station #73 Equipment	Growth/Development	170,000
FR-3568-13	Station #75 Equipment Purchase for Firefighters	Growth/Development	123,100
FR-3574-13	Aerial 7965 Refurbishment	Equipment Replacement	180,300
FR-3580-13	Acquire an Air Supply Unit	Equipment Replacement	154,500
FR-3584-13	Defibrillator Program	Equipment Replacement	54,590
FR-3597-13	Smeal Pumper(7973) Refurbishment	Equipment Replacement	189,000
FR-3598-13	Replace Freightliner 7956	Equipment Replacement	699,400
FR-3599-13	Expand/Update Crew Quarters - Stn 75	Infrastructure Replacement	524,100
FR-3600-13	Replacement - Cascade Air Tank Refiller Stn 73	Equipment Replacement	81,000
FR-3601-13	Smeal Pumper(7984) Refurbishment	Equipment Replacement	104,800
FR-3602-13	Smeal Pumper (7986) Refurbishment	Equipment Replacement	104,800
FR-3603-13	Smeal Pumper (7985) Refurbishment	Equipment Replacement	104,800
FR-3604-13	REPLACE 7976 (Ford Expedition)	Equipment Replacement	60,800
FR-3605-13	REPLACE 7975 (Ford Expedition)	Equipment Replacement	60,800
<b>Fire &amp; Rescue Services Total</b>			<b>7,974,390</b>
<b><u>COMMISSIONER OF COMMUNITY SERVICES</u></b>			
<b><u>Buildings &amp; Facilities</u></b>			
BF-8237-13	Garnet A Williams Community Centre Remove Wall Covering in Pool area	Infrastructure Replacement	52,600
BF-8311-13	Maple Lion Park - Splash Pad/Rubber Surface Replacement	Infrastructure Replacement	25,800
BF-8317-13	Maple Community Centre Replace Outdoor Lighting	Infrastructure Replacement	144,200
BF-8319-13	JOC-HVAC Rooftop Replacements	Infrastructure Replacement	103,000
BF-8346-13	JOC - Works Yards Dumping Ramps	Health & Safety	38,200
BF-8355-13	Mackenzie Glen Park Replace Splash Pad Surfacing	Infrastructure Replacement	61,800
BF-8359-13	Chancellor District Park - Walkway Lighting Replacement	Infrastructure Replacement	53,600
BF-8360-13	Alexandria Elisa Park Walkway Lighting Replacement	Infrastructure Replacement	33,000

## 2013 CAPITAL PROJECT LISTING BY DEPARTMENT

Project #	Project Title	Project Type	Total Budget
BF-8361-13	Beverly Glen Park Walkway Lighting Replacement	Infrastructure Replacement	30,900
BF-8365-13	McClure Meadows Park - Splash Pad/Rubber Surfacing Replacement McClure Meadows Park	Infrastructure Replacement	25,800
BF-8367-13	Uplands Golf & Ski Centre, Buildings General Capital	Infrastructure Replacement	67,000
BF-8371-13	Garnet A Williams Community Centre - Heat Pumps Replacement	Equipment Replacement	61,800
BF-8376-13	Giovanni Caboto Park - Walkway Lighting Replacement	Infrastructure Replacement	30,900
BF-8377-13	Robert Watson Park - Walkway Lighting Replacement	Infrastructure Replacement	33,000
BF-8379-13	Father Ermanno Bulfon Community Centre - Outdoor Rink	New Infrastructure	113,300
BF-8381-13	Garnet A Williams Community Centre - Flooring Replacement	Infrastructure Replacement	36,100
BF-8386-13	Reeves Park - Walkway Lighting Replacement	Infrastructure Replacement	33,000
BF-8392-13	Woodbridge Pool & Arena - Replace Rooftop Units	Infrastructure Replacement	42,000
BF-8393-13	Fire Station 7-2-Replace Heating Boiler	Infrastructure Replacement	31,600
BF-8394-13	Al Palladini Community Centre - Replace Heat Pump # 17	Infrastructure Replacement	52,500
BF-8395-13	Dufferin Clark Community Centre - Replace Heating Boilers	Infrastructure Replacement	68,200
BF-8396-13	Garnet Williams - Replace Arena Heating System	Infrastructure Replacement	42,000
BF-8402-13	Maple Community Centre - Waterslide Refurbishment	Health & Safety	31,448
BF-8403-13	Rosemount Community Centre - Asphalt/Concrete Replacement	Infrastructure Replacement	824,000
BF-8409-13	Al Palladini Community Centre East Entrance Walkway Replacement	Infrastructure Replacement	60,792
BF-8411-13	Chancellor Community Centre - Concrete Walkway Replacement	Infrastructure Replacement	23,059
BF-8412-13	Father Ermanno Bulfon Community Centre - Interlocking Brick Replacement	Infrastructure Replacement	27,252
BF-8413-13	Garnet A Williams Community Centre - East and West - Concrete Curb/Walkway Replacement	Infrastructure Replacement	22,011
BF-8415-13	Maple Community Centre - Exterior Walkway Replacement	Infrastructure Replacement	36,684
BF-8416-13	Pool Ramp Entrance Tile Replacement	Infrastructure Replacement	41,925
BF-8417-13	Thornhill Outdoor Pool Walkway Replacement	Infrastructure Replacement	27,252
BF-8418-13	Vellore Village Community Centre Concrete Replacement Northwest of Main Entrance	Infrastructure Replacement	94,332
BF-8426-13	Dufferin Clark Community Centre - Cool Tower Upgrade	Infrastructure Replacement	25,750
BF-8427-13	Rosemount Community Centre - HVAC System upgrades	Infrastructure Replacement	41,200
BF-8436-13	Security Camera & Equipment Replacements	Equipment Replacement	87,550
<b>Buildings &amp; Facilities Total</b>			<b>2,523,555</b>
<b>Fleet Management</b>			
FL-5148-13	Fleet - Two new fuel pumps at JOC	Equipment Replacement	30,900
FL-5179-13	Parks - Replace 1429 with zero turn mower	Equipment Replacement	20,600
FL-5180-13	Parks - Replace 1216 with zero turn mower	Equipment Replacement	20,600
FL-5191-13	Parks - Replace 1367 with midsize pickup	Equipment Replacement	30,900
FL-5193-13	Public Works - Roads - Replace 1152 with 2 ton dump truck	Equipment Replacement	77,300
FL-5194-13	Public Works - Roads - Replace 1363 with midsize 4x4 pickup	Equipment Replacement	36,100
FL-5199-13	Bylaw Enforcement - 1 new 4x4 compact size pickup	Growth/Equipment	30,900

## 2013 CAPITAL PROJECT LISTING BY DEPARTMENT

Project #	Project Title	Project Type	Total Budget
FL-5206-13	Public Works - Roads - 1 new 4x4 midsize pickup	Growth/Equipment	25,800
FL-5235-13	Parks - Replace 1430 with a 10 ft. mower	Equipment Replacement	56,700
FL-5240-13	Public Works - Wastewater - Replace 1533 with 3/4 ton pickup	Equipment Replacement	37,100
FL-5244-13	Parks - Forestry - 1 new compact size 4x2 pickup	New Equipment	30,900
FL-5254-13	Building & Facilities - 1 new 1/2 ton cargo van	Growth/Equipment	30,900
FL-5255-13	Building & Facilities - 1 new 1/2 ton 4x4 pickup	Growth/Equipment	28,800
FL-5256-13	Clerks - Records Management - Replace 913 with scissors lift	Equipment Replacement	20,600
FL-5257-13	Engineering Services - Replace 1398 with mid-size pickup	Equipment Replacement	25,800
FL-5258-13	Parks - 1 new narrow cab tractor/snow plow	Growth/Equipment	67,000
FL-5259-13	Parks - 1 new narrow cab tractor/snow plow	Growth/Equipment	67,000
FL-5260-13	Parks - 1 new narrow cab tractor/snow plow	Growth/Equipment	67,000
FL-5261-13	Parks - Replace 1561 with zero turn mower	Equipment Replacement	20,600
FL-5262-13	Parks - Replace 1282 with narrow cab tractor/snow plow	Equipment Replacement	67,000
FL-5263-13	Parks - Replace 1213 with aquacide sprayer unit	Equipment Replacement	22,700
FL-5264-13	Parks - Replace 1212 with utility vehicle	Equipment Replacement	20,600
FL-5265-13	Parks - Replace 1361 with Benco TU900 tractor/snow plow	Equipment Replacement	200,900
FL-5266-13	Parks - Replace 1342 with zero turn mower	Equipment Replacement	20,600
FL-5267-13	Parks - Replace 1341 with 10 ft. outfront mower	Equipment Replacement	56,700
FL-5268-13	Parks - replace 1284 with narrow cab tractor/snow plow	Equipment Replacement	67,000
FL-5269-13	Parks - Replace 1428 with zero turn mower	Equipment Replacement	20,600
FL-5270-13	Parks - Replace 1442 with 3/4 ton 4x4 pickup	Equipment Replacement	38,100
FL-5271-13	Parks - 1 new zero turn mower	Growth/Equipment	20,600
FL-5272-13	Parks - 1 new artificial turf groomer set	New Equipment	25,800
FL-5273-13	Parks - 1 new narrow cab tractor/snow plow	Growth/Equipment	67,000
FL-5277-13	Parks - 1 new 3/4 ton pickup with crew cab	Growth/Equipment	36,100
FL-5279-13	Parks - 1 new retrofit compactor for unit 1676	New Equipment	82,400
FL-5280-13	Parks - 1 new 3 point hitch fertilizer spreader	Growth/Equipment	20,600
FL-5281-13	Parks - 1 new sod renovator	Growth/Equipment	20,600
FL-5282-13	Parks - 1 new 10ft winged mower	Growth/Equipment	56,700
FL-5283-13	Parks - 1 new sod renovator	Growth/Equipment	20,600
FL-5284-13	Parks - 1 new 10ft winged mower	Growth/Equipment	56,700
FL-5287-13	Parks - Forestry/Horticulture - 1 new chipper truck	Growth/Equipment	206,000
FL-5288-13	Parks - Forestry/Horticulture - 1 new 15" drum chipper	Growth/Equipment	46,400
FL-5289-13	Public Works - Roads - 1 new regenerative sweeper	Growth/Equipment	309,000
FL-5294-13	Public Works - Roads - 1 new gradall	New Equipment	360,500
FL-5296-13	Public Works - Roads - Replace 1093 with 3 ton hot box	Equipment Replacement	36,100
FL-5297-13	Public Works - Roads - Replace 1658 with 3/4 ton 4x4 pickup	Equipment Replacement	39,100

## 2013 CAPITAL PROJECT LISTING BY DEPARTMENT

Project #	Project Title	Project Type	Total Budget
FL-5328-13	Bylaw Enforcement - 1 new 4x4 compact pickup	Growth/Equipment	30,900
<b>Fleet Management Total</b>			<b>2,674,800</b>
<b><u>Parks &amp; Forestry Operations</u></b>			
PO-6700-13	Tree Planting Program-Regular	Infrastructure Replacement	600,462
PO-6739-13	Tree Replacement Program-EAB	Infrastructure Replacement	410,713
PO-6744-13	Meeting House Cemetery- Memorial Wall	Infrastructure Replacement	26,800
PO-6748-13	Relocation of Horticulture Operations	Infrastructure Replacement	96,305
<b>Parks &amp; Forestry Operations Total</b>			<b>1,134,280</b>
<b><u>Parks Development</u></b>			
PK-6094-13	Don River / Bartley Smith Open Space Trail Development	New Infrastructure	172,500
PK-6315-13	Mackenzie Glen District Park - Playground Rubber Safety Surfacing	Infrastructure Replacement	201,500
PK-6325-13	Vaughan Crest Park - Bocce Court Repair	Infrastructure Replacement	137,000
PK-6333-13	Glen Shield Park - Playground Replacement & Safety Surfacing	Infrastructure Replacement	248,000
PK-6342-13	Dufferin District Park - Tennis Court Replacement	Infrastructure Replacement	139,300
PK-6344-13	York Hill Park - Tennis Court Replacement	Infrastructure Replacement	56,700
PK-6350-17	Sonoma Heights Community Park - Skateboard Park	New Infrastructure	153,000
PK-6363-13	Vellore Heritage Square - Parking Lot Drainage	New Infrastructure	87,900
PK-6370-13	Uplands Golf & Ski Centre - Irrigation/Snow Making Water Systems	Infrastructure Replacement	566,500
PK-6376-13	Bridge ID# MS29: Pedestrian Bridge Replacement	Infrastructure Replacement	57,500
PK-6383-13	Uplands Golf and Ski Centre: Bridge Replacement	Infrastructure Replacement	117,415
PK-6384-13	Uplands Golf and Ski Centre: Hiking Trail/Pathways Improvements	Infrastructure Replacement	91,650
PK-6392-13	Don River System Trail Signage (Grant) Bartley Smith Greenway	New Infrastructure	82,221
PK-6395-13	UV1-N27 Neighborhood Park Design and Construction	Growth/Development	1,471,408
PK-6397-13	VMC23-2 - Vaughan Corporate Center Black Creek Park Design and Construction	Growth/Development	108,650
PK-6439-13	Glen Shields Park - Walkway and Hardscape Improvements	Infrastructure Replacement	193,200
PK-????-13*	Crestlawn Playground	Infrastructure Replacement	82,400
<b>Parks Development Total</b>			<b>3,966,844</b>

## 2013 CAPITAL PROJECT LISTING BY DEPARTMENT

Project #	Project Title	Project Type	Total Budget
<b><u>Recreation</u></b>			
RE-9503-13	Fitness Centre Equipment Replacement	Equipment Replacement	125,100
RE-9523-13	Replacement of City Playhouse Auditorium Carpet	Health & Safety	32,960
<b>Recreation Total</b>			<b>158,060</b>
<b><u>COMMISSIONER OF ENGINEERINGS &amp; PUBLIC WORKS</u></b>			
<b><u>Development &amp; Transportation Engineering</u></b>			
1583-0-13	HWY 400 / America Avenue Overpass (1583-0-06)	Additional Funding	38,110
1596-0-13	Vaughan Corporate Centre Servicing - VMC (1596-0-06)	Additional Funding	32,960
DT-7032-13	Water & Wastewater Master Plan (DT-7032-09)	Additional Funding	32,960
DT-7045-13	Block 11 Valley Road Crossings	Financial Commitment	4,523,760
DT-7072-13	Colossus Dr Hwy 400 Flyover - Interchange Connection EA	Growth/Studies	435,690
DT-7083-13	Pedestrian & Bicycle Network Implementation Program	Growth/Development	244,110
DT-7085-13	Parking Management Strategy Study	Growth/Studies	103,000
DT-7089-13	Stevenson Avenue Construction	Growth/Development	412,000
DT-7090-13	Huntington Rd. - Langstaff to Rutherford / Detailed Design	Growth/Development	370,800
DT-7101-13	Vaughan TDM Policy	Growth/Studies	149,350
DT-7102-13	TMP Communications	Growth/Studies	25,750
DT-7104-13	TMP Education, Promotion, Outreach and Monitoring	Growth/Studies	51,500
DT-7108-13	School Travel Planning Measures	Growth/Development	25,750
DT-7120-13	Black Creek Renewal	Growth/Development	1,891,080
DT-7121-13	Vaughan Metropolitan Centre NE Storm Water Management Pond	Growth/Development	630,360
DT-7122-13	Engineering Fee Review Study	Growth/Studies	113,300
DT-7126-13	Coldspring Road Construction	Financial Commitment	314,150
<b>Development &amp; Transportation Engineering Total</b>			<b>9,394,630</b>
<b><u>Engineering Services</u></b>			
EN-1753-13	Kirby Road Project - Phase 2	New Infrastructure	51,500
EN-1843-13	Traffic Signal Improvements	Legal/Regulatory	206,000
EN-1854-13	Storm Water Management Facility - Pine Valley Drive at Club House	New Infrastructure	1,545,000
EN-1862-13	Municipal Structure Inspection and Reporting	Legal/Regulatory	123,600
EN-1871-13	2013 Pavement Management Program - Phase 1	Infrastructure Replacement	4,781,521
EN-1872-13	2013 Pavement Management Program - Phase 2	Infrastructure Replacement	3,321,750
EN-1873-13	2013 Pavement Management Program - Phase 3	Infrastructure Replacement	3,321,750
EN-1880-13	Sidewalk on Major Mackenzie - McNaughton Rd to Bathurst St.	Growth/Development	1,030,000
EN-1887-13	Bridge Rehabilitation - Dick Bridge (Humber River)	Infrastructure Replacement	412,000

## 2013 CAPITAL PROJECT LISTING BY DEPARTMENT

Project #	Project Title	Project Type	Total Budget
EN-1888-13	Bridge Rehabilitation - Glen Shields Avenue	Infrastructure Replacement	154,500
EN-1889-13	Bridge Replacement/Rehabilitation Environmental Assessment - King Vaughan Road Bridge	Infrastructure Replacement	154,500
EN-1904-13	Culvert Replacement - Merino Road	Infrastructure Replacement	463,500
EN-1909-13	PD8 Pump Station Decommissioning	Infrastructure Replacement	293,600
EN-1940-13	2014 Pavement Management Program - Phase 1	Infrastructure Replacement	25,750
EN-1941-13	2014 Pavement Management Program - Phase 2	Infrastructure Replacement	25,750
EN-1942-13	2014 Road Rehabilitation and Watermain Replacement - Phase 1	Infrastructure Replacement	217,330
EN-1943-13	2014 Road Rehabilitation and Watermain Replacement - Phase 2	Infrastructure Replacement	241,020
EN-1944-13	2014 Road Rehabilitation and Watermain Replacement - Phase 3	Infrastructure Replacement	103,000
EN-1945-13	Sidewalk and Street lighting on Regional Road Hwy # 50 - Phase 1	New Infrastructure	123,600
EN-1946-13	Sidewalk and Street lighting on Regional Road Hwy # 50 - Phase 2	New Infrastructure	432,600
EN-1948-13	Traffic Calming - Vellore Avenue, from Davos Road to St. Urbain Drive	New Infrastructure	25,750
EN-1950-13	Clarence Street Slope Stabilization - Phase 2	Infrastructure Replacement	100,000
EN-1958-13	Corporate Asset Management	Asset Management Technology	500,000
EN-1960-13	Sidewalk on Weston Road - Steeles Avenue W. to Rutherford Road	Growth/Development	103,000
EN-1961-13	Sidewalk on Islington Avenue - Major Mackenzie Dr to Westridge Dr	New Infrastructure	180,250
EN-1963-13	North Maple Bridge - north of Major Mackenzie over Hwy 400	Growth/Development	1,339,000
EN-1969-13	Sidewalk on Steeles Avenue West Missing Link	New Infrastructure	61,800
EN-1970-13	Sidewalk and Street/ Walkway Lighting Infill Program in Older Areas	New Infrastructure	250,000
EN-1971-13	Sanitary Sewer Rehabilitation on Rivermede Road - Keele St to Bowes Road	Infrastructure Replacement	51,500
EN-1972-13	Multi-use Path and Streetlighting on Dufferin Street - Kirby Road to Teston Road	New Infrastructure	144,200
<b>Engineering Services Total</b>			<b>19,783,771</b>
<b><u>Public Works - Operations</u></b>			
PW-2013-07	Street Light Pole Replacement Program	Infrastructure Replacement	216,300
PW-2035-11	Curb and Sidewalk Repair & Replacement	Infrastructure Replacement	1,500,000
PW-2055-13	Double Walled Brine Tanks and Barrier Walls	Legal/Regulatory	139,050
PW-2058-13	LED Streetlight Conversion	Infrastructure Replacement	150,000
PW-2059-13	RWIS Station	Growth/Equipment	103,000
PW-2060-13	Tigi Pond. (Storm water management Pond #40. Rutherford Rd.& Creditstone Rd.)	Established Program	494,400
PW-2063-13	ICI Water Meter Replacement Program	Infrastructure Replacement	206,000
<b>Public Works - Operations Total</b>			<b>2,808,750</b>
<b><u>COMMISSIONER OF FINANCE &amp; CITY TREASURER</u></b>			
<b><u>Budgeting &amp; Financial Planning</u></b>			
BU-0006-13	Citywide Capital Planning and Analysis Module	Asset Management Technology	78,471

## 2013 CAPITAL PROJECT LISTING BY DEPARTMENT

Project #	Project Title	Project Type	Total Budget
<b>Budgeting &amp; Financial Planning Total</b>			<b>78,471</b>
<b><u>COMMISSIONER OF LEGAL &amp; ADMINISTRATIVE SERVICES</u></b>			
<b><u>City Clerk</u></b>			
CL-2511-13	Access & Storage Equipment for JOC Records Centre	New Equipment	30,000
<b>City Clerk Total</b>			<b>30,000</b>
<b><u>Enforcement Services</u></b>			
BY-2518-13	Animal Shelter Lease Hold Improvements	Legal/Regulatory	114,400
BY-2522-13	Animal Shelter Additional Leasehold Improvements	Infrastructure Replacement	53,600
<b>Enforcement Services Total</b>			<b>168,000</b>
<b><u>Real Estate</u></b>			
RL-0005-13	Land Acquisition Fees	Misc. Land Appraisals	267,800
<b>Real Estate Total</b>			<b>267,800</b>
<b><u>COMMISSIONER OF PLANNING</u></b>			
<b><u>Development Planning</u></b>			
DP-9524-13	Highway 7 VMC Streetscape	Growth/Development	1,963,134
DP-9527-13	VMC Black Creek Detailed Design Concept for Public Spaces and Amenities	Growth/Development	150,000
DP-9529-13	Design Review Panel Administration	Growth/Development	20,600
<b>Development Planning Total</b>			<b>2,133,734</b>
<b><u>Policy Planning</u></b>			
PL-9530-13	Public Art Program - City Wide	Studies	199,820
PL-9533-13	New Community Areas Secondary Plan - Block 41	Growth/Studies	515,000
PL-9535-13	New Community Areas Secondary Plan - Block 27	Growth/Studies	515,000
<b>Policy Planning Total</b>			<b>1,229,820</b>
<b><u>COMMISSIONER OF STRATEGIC &amp; CORPORATE SERVICES</u></b>			
<b><u>Information &amp; Technology Management</u></b>			
IT-3016-13	Personal Computer (PC) Assets Renewal	Technology	221,500
IT-3017-13	Enterprise Telephone System Assets Renewal	Technology	391,400
IT-3019-13	Central Computing Infrastructure Renewal	Technology	389,300

## 2013 CAPITAL PROJECT LISTING BY DEPARTMENT

Project #	Project Title	Project Type	Total Budget
IT-3021-13	JDEdwards 9.1 Upgrade	Technology	92,700
<b>Information &amp; Technology Management Total</b>			<b>1,094,900</b>
<b><u>Strategic Planning</u></b>			
SP-0003-13	Performance Measurement System Software	Priority Initiative	103,000
<b>Strategic Planning Total</b>			<b>103,000</b>
<b><u>LIBRARY BOARD</u></b>			
<b><u>Vaughan Libraries</u></b>			
LI-4503-13	Bathurst Clark Resource Library Renovations-Phase 2	Infrastructure Replacement	250,000
LI-4504-13	Library Technology Upgrade	Technology	140,000
LI-4508-13	Civic Centre Resource Library-Resource Material	Growth/Development	870,000
LI-4533-13	AODA Compliant & Combined Info/Circulation Desk Ansley Grove	Legal/Regulatory	100,000
LI-4536-13	Kleinburg Library Building Repairs and Improvements	Infrastructure Replacement	750,000
LI-????-13*	Library Capital Resource Purchases	Infrastructure Replacement	1,467,700
<b>Vaughan Libraries Total</b>			<b>3,577,700</b>
<b>2013 TOTAL BUDGET</b>			<b>59,177,105</b>

\* - Capital project not entered into the Budget system. Project number will be assigned when entered.

## 2014 CAPITAL PROJECT LISTING BY DEPARTMENT

Project #	Project Title	Project Type	Total Budget
<b><u>CITY MANAGER</u></b>			
<b><u>Fire &amp; Rescue Services</u></b>			
FR-3508-13	Breathing Apparatus Replacements	Equipment Replacement	45,100
FR-3567-14	Station #75 Equipment for Engine 75	Growth/Equipment	119,700
FR-3571-14	Command Vehicle	Growth/Development	41,200
FR-3594-14	Replace Platoon Chief Vehicle	Equipment Replacement	73,800
FR-3596-14	Replace Volvo Pumper 7949	Equipment Replacement	699,500
<b>Fire &amp; Rescue Services Total</b>			<b>979,300</b>
<b><u>COMMISSIONER OF COMMUNITY SERVICES</u></b>			
<b><u>Buildings &amp; Facilities</u></b>			
BF-8270-14	Sunset Ridge Park Walkway Lighting	New Infrastructure	51,500
BF-8297-14	JOC - Retrofit Fire Department Training Area Washrooms	New Infrastructure	73,600
BF-8318-14	Woodbridge College Park - Electrical Cabinet Replacement	Equipment Replacement	20,600
BF-8343-14	Dufferin Clark Community Centre Addition of Accessible Washroom	New Infrastructure	51,500
BF-8356-14	Woodbridge College Park - Electrical Cabinet Replacement (Baseball)	Equipment Replacement	20,600
BF-8363-14	East District Park - Works Yard Dumping Ramp	Health & Safety	36,100
BF-8364-14	Woodbridge Yard - Works Yard Dumping Ramp	Health & Safety	36,100
BF-8367-13	Uplands Golf & Ski Centre, Buildings General Capital	Infrastructure Replacement	67,000
BF-8397-14	Dufferin Clark Community Centre - Water Slide Refurbishment	Infrastructure Replacement	31,450
BF-8398-14	Garnet Williams - Whirlpool Replacement	Infrastructure Replacement	108,050
BF-8401-14	Maple Community Centre - Replace Roller Shades	Infrastructure Replacement	26,210
BF-8405-14	Garnet Williams - Renovate Pool Changerooms	Infrastructure Replacement	157,220
BF-8406-14	Al Palladini Community Centre - West side concrete curbs and interlock removal	Infrastructure Replacement	27,252
BF-8414-14	Maple Community Centre Arena Rubber Office and Dressing Room Replacement	Infrastructure Replacement	75,465
BF-8420-14	Al Palladini Community Centre - Arena Dressing Room Showers East and West	Infrastructure Replacement	46,350
BF-8421-14	Al Palladini Community Centre Building Sound System	Infrastructure Replacement	26,780
BF-8422-14	Dufferin Clark Pool Blinds	Infrastructure Replacement	36,050
<b>Buildings &amp; Facilities Total</b>			<b>891,827</b>

## 2014 CAPITAL PROJECT LISTING BY DEPARTMENT

Project #	Project Title	Project Type	Total Budget
<b><u>Fleet Management</u></b>			
FL-5132-14	Engineering Services - Replace 1086 with 3/4 ton Cargo Van	Equipment Replacement	36,100
FL-5136-14	Building & Facilities - Replace 1155 with 3/4 ton Cargo Van	Equipment Replacement	46,400
FL-5150-14	Public Works - Roads - Replace 1151 with 2 ton dump truck	Equipment Replacement	77,300
FL-5152-14	Parks - Replace 1141 with 3/4 ton pickup	Equipment Replacement	46,400
FL-5153-14	Parks - Forestry/Horticulture - Replace 965 with spray tanker trailer	Equipment Replacement	25,800
FL-5154-14	Parks - Replace 1028 with landscape trailer	Equipment Replacement	20,600
FL-5155-14	Public Works - Roads - Replace 868 with similar trailer	Equipment Replacement	25,800
FL-5156-14	Building & Facilities - Replace 1241 with 3/4 ton cargo van	Equipment Replacement	36,100
FL-5157-14	Bylaw Enforcement - Replace 1160 with compact size 4x4 pickup	Equipment Replacement	30,900
FL-5158-14	Building Standards - Replace 1332 with midsize pickup	Equipment Replacement	30,900
FL-5160-14	Engineering Services - Replace 1088 with midsize pickup	Equipment Replacement	36,100
FL-5168-14	Building Standards - Replace 1333 with midsize pickup	Equipment Replacement	30,900
FL-5169-14	Bylaw Enforcement - Replace 1207 with compact size 4x4 pickup	Equipment Replacement	30,900
FL-5170-14	Bylaw Enforcement - Replace 1161 with hybrid sedan car	Equipment Replacement	30,900
FL-5171-14	Engineering Services - Replace 1268 with midsize pickup	Equipment Replacement	30,900
FL-5173-14	Parks - Forestry/Horticulture - Replace 1054 with spray tanker trailer	Equipment Replacement	25,800
FL-5174-14	Parks - Replace 1058 with landscape trailer	Equipment Replacement	20,600
FL-5175-14	Parks - Replace 1087 with landscape trailer	Equipment Replacement	20,600
FL-5176-14	Parks - Replace 1099 with landscape trailer	Equipment Replacement	20,600
FL-5192-14	Parks - Replace 1434 with midsize pickup	Equipment Replacement	30,900
FL-5200-14	Bylaw Enforcement - Replace 1448 with compact size 4x4 pickup	Equipment Replacement	22,700
FL-5201-14	Bylaw Enforcement - Replace 1276 with transit van	Equipment Replacement	30,900
FL-5202-14	Bylaw Enforcement - Replace 1179 with tandem axle trailer & crane	Equipment Replacement	20,600
FL-5204-14	Engineering Dev. Transportation - Replace 1365 with midsize 4x2 pickup	Equipment Replacement	25,800
FL-5205-14	Engineering Dev. Transportation - Replace 1270 with midsize 4x2 pickup	Equipment Replacement	25,800
FL-5211-14	Public Works - Roads - Replace 1370 with midsize 4x4 pickup	Equipment Replacement	28,900
FL-5212-14	Public Works - Roads - Replace 1523 with midsize 4x4 pickup	Equipment Replacement	25,800
FL-5215-14	Parks - 1 new 2 ton 4x2 dump truck	New Equipment	61,800
FL-5221-14	Parks - 4 new sand sifters	New Equipment	72,100
FL-5225-14	Parks - 4 new sand and salt conveyor loaders	New Equipment	25,800
FL-5226-14	Parks - Replace 1278 with narrow sidewalk plow tractor	Equipment Replacement	63,900
FL-5227-14	Parks - Replace 1281 with narrow sidewalk plow tractor	Equipment Replacement	63,900
FL-5228-14	Parks - Replace 1145 with 3/4 ton heavy duty pickup	Equipment Replacement	31,900
FL-5229-14	Parks - Replace 1140 with 3/4 ton heavy duty pickup	Equipment Replacement	37,100
FL-5230-14	Parks - Replace 1335 with 10ft outfront rotary mower	Equipment Replacement	56,700
FL-5232-14	Engineering Services - Replace 1366 with midsize pickup	Equipment Replacement	25,800

## 2014 CAPITAL PROJECT LISTING BY DEPARTMENT

Project #	Project Title	Project Type	Total Budget
FL-5233-14	Public Works - Water - Replace 1269 with midsize 4x2 pickup	Equipment Replacement	25,800
FL-5234-14	Parks - Replace 1343 with 6 ft. outfront mower with zero turn	Equipment Replacement	20,600
FL-5241-14	Public Works - Wastewater - Replace 1425 with 1/2 ton pickup	Equipment Replacement	25,800
FL-5242-14	Public Works - Water - Replace 1554 with 3/4 ton heavy duty cargo van	Equipment Replacement	38,100
FL-5243-14	Public Works - Water - Replace 1562 with 3/4 tony heavy cargo van	Equipment Replacement	38,100
FL-5245-14	Parks - Forestry - 1 new compact size 4x2 pickup	Growth/Equipment	51,500
FL-5246-14	Parks - Forestry/Horticulture - 1 new 3/4 ton heavy duty 4x4 pickup	New Equipment	37,100
FL-5248-14	Parks - Forestry/Horticulture - Replace 1079 with stump cutter	Equipment Replacement	30,900
FL-5249-14	Parks - Forestry/Horticulture - Replace 1346 with midsize pickup	Equipment Replacement	25,800
FL-5250-14	Parks - Forestry/Horticulture - Replace 1015 with backhoe loader	Equipment Replacement	87,600
FL-5298-14	Bylaw Enforcement - 1 new 4x4 pickup with ext. cab	Growth/Equipment	27,800
FL-5299-14	Bylaw Enforcement - 1 new 4x4 pickup with ext. cab	Growth/Equipment	27,800
FL-5300-14	Engineering Dev. Transportation - Replace 1364 with midsize pickup	Equipment Replacement	25,800
FL-5314-14	Building & Facilities - Replace 1427 with midsize 4x4 pickup	Equipment Replacement	31,930
<b>Fleet Management Total</b>			<b>1,768,630</b>
<b><u>Parks &amp; Forestry Operations</u></b>			
PO-6700-13	Tree Planting Program-Regular	Infrastructure Replacement	600,462
PO-6717-14	Soccer Field Redevelopment at York Catholic District School Board Locations	Infrastructure Replacement	203,940
PO-6739-13	Tree Replacement Program-EAB	Infrastructure Replacement	410,713
PO-6740-14	Irrigation Central Control System Additions-Variou Locations	New Equipment	129,000
PO-6749-14	No Smoking By-Law Signs	Health & Safety	54,075
PO-6750-14	Park and Walkway Fencing	New Infrastructure	39,655
PO-6751-14	Sports Field Safety Fencing for Spectators at Vaughan Grove Sports Complex	New Infrastructure	91,927
<b>Parks &amp; Forestry Operations Total</b>			<b>1,529,772</b>
<b><u>Parks Development</u></b>			
PK-6265-14	Maple Reservoir Park-Senior Soccer Field Lighting	New Infrastructure	396,600
PK-6305-14	Maple Valley Plan - North Maple Regional Park Phase I(A)	Growth/Development	7,210,000
PK-6308-14	UV1-N25 New Neighborhood Park Design & Construction	Growth/Development	1,211,232
PK-6310-14	UV1-N29 New Neighborhood Park Design & Construction	Growth/Development	1,289,216
PK-6344-13	York Hill Park - Tennis Court Replacement	Infrastructure Replacement	223,919
PK-6356-14	Sonoma Heights Community Park - Ball Diamond Lighting	New Infrastructure	229,184
PK-6359-14	Maxey Park Parking Lot Expansion	New Infrastructure	90,150
PK-6364-14	Sonoma Heights Community Park - Fencing Extension	New Infrastructure	30,900
PK-6366-14	Maple Community Centre - Baseball Fencing	New Infrastructure	32,000
PK-6373-14	Pedestrian & Bicycle Master Plan (Off Road System) - Construction	New Infrastructure	433,000

## 2014 CAPITAL PROJECT LISTING BY DEPARTMENT

Project #	Project Title	Project Type	Total Budget
PK-6381-14	Al Palladini Community Centre North West Corner Improvements	New Infrastructure	61,002
PK-6384-13	Uplands Golf and Ski Centre: Hiking Trail/Pathways Improvements	Infrastructure Replacement	91,650
PK-6385-14	Agostino Park Multi-Use Field Development (Rugby/Football)	New Infrastructure	100,683
PK-6386-14	Calvary Church Sports Fields - Soccer Field 11v11 Implementation	New Infrastructure	241,046
PK-6391-14	Torii Park Bocce Court Development	New Infrastructure	90,519
PK-6414-14	UV1-S1 - Urban Square Design and Construction	Growth/Development	576,882
PK-6415-14	61W-N1 - New Neighborhood Park Design and Park Construction	Growth/Development	1,171,979
PK-6434-14	Mario Plastina Park - Expansion of Existing Play Equipment	New Infrastructure	49,749
<b>Parks Development Total</b>			<b>13,529,711</b>
<b>Recreation</b>			
RE-9503-13	Fitness Centre Equipment Replacement	Equipment Replacement	125,100
<b>Recreation Total</b>			<b>125,100</b>
<b>COMMISSIONER OF ENGINEERINGS &amp; PUBLIC WORKS</b>			
<b>Development &amp; Transportation Engineering</b>			
DT-7077-14	Block 64 Valley Crossing	Growth/Development	2,513,200
DT-7097-14	Pedestrian and Bicycle Master Plan Update	Growth/Studies	311,000
DT-7098-14	Pedestrian and Bicycle Network Implementation Program	New Infrastructure	245,140
DT-7104-13	TMP Education, Promotion, Outreach and Monitoring	Growth/Studies	77,250
DT-7108-13	School Travel Planning Measures	Growth/Development	51,500
DT-7112-14	Kirby Road Municipal Class EA	Growth/Studies	891,980
DT-7113-14	Municipal Class EA OPA 637 - Highway 400 Interchange Connections	Growth/Studies	247,200
DT-7120-13	Black Creek Renewal	Growth/Development	2,626,500
DT-7121-13	Vaughan Metropolitan Centre NE Storm Water Management Pond	Growth/Development	4,215,532
DT-7123-14	Kleinburg - Nashville PD6 Major Mackenzie Watermain	Growth/Development	1,887,797
DT-7129-14	Highway 7 / Highway 400 Interchange Class EA	Growth/Studies	355,350
<b>Development &amp; Transportation Engineering Total</b>			<b>13,422,449</b>

## 2014 CAPITAL PROJECT LISTING BY DEPARTMENT

Project #	Project Title	Project Type	Total Budget
<b><u>Engineering Services</u></b>			
EN-1837-14	Walkway lighting - Mountbatten Road	New Infrastructure	30,900
EN-1864-14	Walkway Lighting - Aberdeen Avenue and Andrea Lane	New Infrastructure	30,900
EN-1879-14	Storm Water Management Facility Gallanough Park	New Infrastructure	1,000,000
EN-1886-14	Bridge Rehabilitation - Humber Bridge Trail Bridge	Infrastructure Replacement	824,000
EN-1889-13	Bridge Replacement/Rehabilitation Environmental Assessment - King Vaughan Road Bridge	Infrastructure Replacement	154,500
EN-1892-14	Culvert Removal - Peelar Road	Infrastructure Replacement	309,000
EN-1912-14	2015 Pavement Management Program - Phase 1	Infrastructure Replacement	25,750
EN-1913-14	2015 Pavement Management Program - Phase 2	Infrastructure Replacement	25,750
EN-1914-14	2015 Road Rehabilitation and Watermain Replacement - Phase 1	Infrastructure Replacement	77,250
EN-1915-14	2015 Road Rehabilitation and Watermain Replacement - Phase 2	Infrastructure Replacement	206,000
EN-1916-14	2015 Road Rehabilitation and Watermain Replacement - Phase 3	Infrastructure Replacement	309,000
EN-1940-13	2014 Pavement Management Program - Phase 1	Infrastructure Replacement	3,768,193
EN-1941-13	2014 Pavement Management Program - Phase 2	Infrastructure Replacement	2,987,000
EN-1942-13	2014 Road Rehabilitation and Watermain Replacement - Phase 1	Infrastructure Replacement	5,566,120
EN-1943-13	2014 Road Rehabilitation and Watermain Replacement - Phase 2	Infrastructure Replacement	3,051,890
EN-1944-13	2014 Road Rehabilitation and Watermain Replacement - Phase 3	Infrastructure Replacement	824,000
EN-1947-14	Intensification – Traffic Management Pilot Project	New Infrastructure	117,420
EN-1951-14	Sidewalk Upgrade on Jane Street - north of Teston Road	Infrastructure Replacement	100,000
EN-1952-14	Sidewalk Upgrade on Nashville Road - west of Klein's Circle	Infrastructure Replacement	135,000
EN-1957-14	Cycle Path Improvement on Islington Avenue - Rutherford Rd to Wycliffe Ave.	Growth/Development	123,600
EN-1958-13	Corporate Asset Management	Asset Management Technology	780,000
EN-1959-14	Traffic Signal Installation - Chrislea Road and Northview Boulevard	New Infrastructure	180,250
EN-1965-14	Sidewalk and Street lighting on Major Mackenzie Drive - Phase 1	New Infrastructure	927,000
EN-1966-14	Pedestrian Signal Installation-Pleasant Ridge Avenue	Growth/Development	87,550
EN-1973-14	Streetscape for Concord West - Highway 7 and Keele Street	Growth/Development	221,253
<b>Engineering Services Total</b>			<b>21,862,326</b>
<b><u>Public Works - Operations</u></b>			
PW-2013-07	Street Light Pole Replacement Program	Infrastructure Replacement	309,000
PW-2035-11	Curb and Sidewalk Repair & Replacement	Infrastructure Replacement	1,600,000
PW-2052-14	Road Patrol Hardware & Software	Technology	25,800
PW-2054-14	Environmental Assessment for a new works yard - west portion of the City	Growth/Development	180,250
PW-2057-14	Dome Doors	Legal/Regulatory	38,625
PW-2058-13	LED Streetlight Conversion	Infrastructure Replacement	1,500,000
PW-2061-14	Woodbridge Yard Humber River Rehabilitation	Legal/Regulatory	195,700
PW-2062-14	Works Yard Improvements(JOC-Dufferin-Woodbridge Yards)	Infrastructure Replacement	25,750

## 2014 CAPITAL PROJECT LISTING BY DEPARTMENT

Project #	Project Title	Project Type	Total Budget
PW-2063-13	ICI Water Meter Replacement Program	Infrastructure Replacement	206,000
PW-2066-14	Yard Weigh Scale	New Equipment	128,750
<b>Public Works - Operations Total</b>			<b>4,209,875</b>
<b><u>COMMISSIONER OF LEGAL &amp; ADMINISTRATIVE SERVICES</u></b>			
<b><u>Enforcement Services</u></b>			
BY-2518-13	Animal Shelter Lease Hold Improvements	Legal/Regulatory	114,400
<b>Enforcement Services Total</b>			<b>114,400</b>
<b><u>Real Estate</u></b>			
RL-0005-13	Land Acquisition Fees	Misc. Land Appraisals	267,800
<b>Real Estate Total</b>			<b>267,800</b>
<b><u>COMMISSIONER OF PLANNING</u></b>			
<b><u>Building Standards</u></b>			
BS-1003-11	Building Department Computer System Upgrades	Technology	515,000
<b>Building Standards Total</b>			<b>515,000</b>
<b><u>Development Planning</u></b>			
DP-9528-14	City of Vaughan City-Wide Urban Design Study	Growth/Studies	200,000
<b>Development Planning Total</b>			<b>200,000</b>
<b><u>COMMISSIONER OF STRATEGIC &amp; CORPORATE SERVICES</u></b>			
<b><u>Access Vaughan</u></b>			
AV-3020-14	Access Vaughan Phase II - Step D	Technology	50,500
<b>Access Vaughan Total</b>			<b>50,500</b>
<b><u>Human Resources</u></b>			
HR-9533-14	Attendance Management Automation	New Infrastructure	61,800
<b>Human Resources Total</b>			<b>61,800</b>
<b><u>Information &amp; Technology Management</u></b>			
IT-3016-13	Personal Computer (PC) Assets Renewal	Technology	221,500
IT-3017-13	Enterprise Telephone System Assets Renewal	Technology	391,400
IT-3019-13	Central Computing Infrastructure Renewal	Technology	389,300

## 2014 CAPITAL PROJECT LISTING BY DEPARTMENT

Project #	Project Title	Project Type	Total Budget
IT-3020-14	Continuous Improvement - City Website (Vaughan Online)	Technology	154,500
<b>Information &amp; Technology Management Total</b>			<b>1,156,700</b>
<b><u>LIBRARY BOARD</u></b>			
<b><u>Vaughan Libraries</u></b>			
LI-4504-13	Library Technology Upgrade	Technology	140,000
LI-4508-13	Civic Centre Resource Library-Resource Material	Growth/Development	870,000
LI-4511-14	Civic Centre Library-Communications & Hardware	Growth/Development	690,000
LI-4530-14	Civic Centre Resource Library	Growth/Equipment	1,250,000
LI-????-13*	Library Capital Resource Purchases	Infrastructure Replacement	1,495,900
<b>Vaughan Libraries Total</b>			<b>4,445,900</b>
<b>2014 TOTAL BUDGET</b>			<b>65,131,090</b>

\* - Capital project not entered into the Budget system. Project number will be assigned when entered.

## 2015 CAPITAL PROJECT LISTING BY DEPARTMENT

Project #	Project Title	Project Type	Total Budget
<b><u>CITY MANAGER</u></b>			
<b><u>Fire &amp; Rescue Services</u></b>			
FR-3508-13	Breathing Apparatus Replacements	Equipment Replacement	45,100
FR-3575-15	Station #78 Engine Purchase	Growth/Equipment	667,300
FR-3576-15	Engine # 78 Equipment Purchase	Growth/Equipment	119,700
FR-3577-15	Station #78 Equipment for Firefighters Purchase	Growth/Equipment	123,100
FR-3579-15	Aerial 7967 Refurbishment	Infrastructure Replacement	180,250
FR-3583-15	Reposition Stn 74 Kleinburg Land	New Infrastructure	705,000
FR-3588-15	Replace 7966 Rescue Truck	Equipment Replacement	628,800
FR-3591-15	Replace 7979 Fire Prevention Vehicle	Equipment Replacement	40,500
FR-3595-15	Tech Rescue (7978) Refurbishment	Equipment Replacement	109,000
<b>Fire &amp; Rescue Services Total</b>			<b>2,618,750</b>
<b><u>COMMISSIONER OF COMMUNITY SERVICES</u></b>			
<b><u>Buildings &amp; Facilities</u></b>			
BF-8271-15	East District Parks Yard Parking Lot Modifications	New Infrastructure	102,000
BF-8353-15	Splash Pad Controls Automation	New Infrastructure	46,400
BF-8367-13	Uplands Golf & Ski Centre, Buildings General Capital	Infrastructure Replacement	67,000
BF-8378-15	Carrville Community Centre	Growth/Development	3,723,932
BF-8407-15	Al Palladini Community Centre - East Side - Island - Concrete Curb Replacements	Infrastructure Replacement	52,406
BF-8408-15	Al Palladini Community Centre - Patio Deck Concrete Replacement	Infrastructure Replacement	39,829
BF-8410-15	Installation of Fencing to the Indoor Bocce Courts at MCC, FEBCC, DCCC, CCC	New Infrastructure	66,950
BF-8425-15	Al Palladini Community Centre Painting East and West Arenas	Infrastructure Replacement	84,460
BF-8428-15	JOC - Rooftop Replacements	Infrastructure Replacement	61,800
BF-8429-15	Dufferin Clark Community Centre - Boiler Replacements	Infrastructure Replacement	61,800
BF-8430-15	Garnet A Williams Community Centre - Boiler Replacements	Infrastructure Replacement	82,400
BF-8431-15	Michael Cranny House - HVAC Upgrades	Infrastructure Replacement	25,750
BF-8432-15	Rosemount Community Centre - Boiler System Upgrades	Infrastructure Replacement	82,400
BF-8436-13	Security Camera & Equipment Replacements	Equipment Replacement	87,550
BF-8437-15	Sound Attenuations Partitions in Building Standards and Purchasing Departments	New Infrastructure	56,650
<b>Buildings &amp; Facilities Total</b>			<b>4,641,327</b>

## 2015 CAPITAL PROJECT LISTING BY DEPARTMENT

Project #	Project Title	Project Type	Total Budget
<b><u>Fleet Management</u></b>			
FL-5301-15	Building & Facilities - Replace 1246 with 3/4 ton 4x4 pickup	Equipment Replacement	39,100
FL-5302-15	Building & Facilities - Replace 1156 with 1 ton cargo van	Equipment Replacement	46,400
FL-5303-15	Building & Facilities - Replace 1320 with 3/4 ton cargo van	Equipment Replacement	41,200
FL-5304-15	Building & Facilities - Replace 852 with ice resurfacer	Equipment Replacement	103,000
FL-5305-15	Building & Facilities - Replace 957 with ice resurfacer	Equipment Replacement	103,000
FL-5306-15	Building & Facilities - Replace 974 with ice resurfacer	Equipment Replacement	103,000
<b>Fleet Management Total</b>			<b>435,700</b>
<b><u>Parks &amp; Forestry Operations</u></b>			
PO-6700-13	Tree Planting Program-Regular	Infrastructure Replacement	600,462
PO-6739-13	Tree Replacement Program-EAB	Infrastructure Replacement	410,713
PO-6741-15	Maple Community Centre-Landscape & Traffic Safety Improvements	New Infrastructure	180,250
PO-6742-15	Park Benches-Variou Locations	Equipment Replacement	74,200
PO-6743-15	Park Picnic Table-Variou Locations	Equipment Replacement	74,200
PO-6746-15	Fence Repair & Replacement Program	Infrastructure Replacement	696,867
PO-6747-15	Relocation of Gazebo (Dr.Mcleans to Rainbow Creek)	Infrastructure Replacement	56,650
<b>Parks &amp; Forestry Operations Total</b>			<b>2,093,342</b>
<b><u>Parks Development</u></b>			
PK-6309-15	UV1-N28	Growth/Development	636,185
PK-6384-13	Uplands Golf and Ski Centre: Hiking Trail/Pathways Improvements	Infrastructure Replacement	91,650
PK-6388-15	Pedestrian Bridge Replacement	Infrastructure Replacement	243,601
PK-6394-15	UV2-D2 Block 11 District Park w/CC - Park Design & Construction	Growth/Development	149,445
PK-6398-15	VMC30-6 - Urban Square Design and Construction	Growth/Development	557,508
PK-6399-15	UV1-S2 - New Urban Square Construction	Growth/Development	303,164
PK-6400-15	UV1-S3 - New Urban Square Design and Construction	Growth/Development	303,164
PK-6401-15	61W-N2 - New Neighborhood Park Design and Construction	Growth/Development	522,354
PK-6402-15	61W-S7 - New Urban Square Design and Construction	Growth/Development	313,530
PK-6403-15	MacMillian Farm - Park Design and Construction	Growth/Development	494,548
PK-6405-15	Don and Humber River System Trail Signage (2015)	New Infrastructure	108,905
PK-6406-15	Pedestrian and Bicycle Master Plan (off road system) Design and Construction	Growth/Development	593,400

## 2015 CAPITAL PROJECT LISTING BY DEPARTMENT

Project #	Project Title	Project Type	Total Budget
PK-6413-15	Oak Park Pond Expansion Works	New Infrastructure	43,886
PK-6416-15	Memorial Hill Cultural Landscape Revitalization	Studies	73,439
PK-6417-15	Maple Nature Reserve Master Plan Update Including Forest and Invasive Species Management	Studies	73,439
PK-6452-15	UV1-LP1 - Linear Park Design and Construction	Growth/Development	533,338
<b>Parks Development Total</b>			<b>5,041,556</b>
<b><u>Recreation</u></b>			
RE-9503-13	Fitness Centre Equipment Replacement	Equipment Replacement	125,100
RE-9519-15	Vaughan Art Gallery Site Study	Studies	51,500
RE-9521-15	Retrofit Lighting at Gallery space at MCC	New Infrastructure	25,800
RE-9522-15	Exhibition Units for City Hall and MCC	New Infrastructure	67,000
<b>Recreation Total</b>			<b>269,400</b>
<b><u>COMMISSIONER OF ENGINEERINGS &amp; PUBLIC WORKS</u></b>			
<b><u>Development &amp; Transportation Engineering</u></b>			
DT-7098-14	Pedestrian and Bicycle Network Implementation Program	New Infrastructure	305,910
DT-7104-13	TMP Education, Promotion, Outreach and Monitoring	Growth/Studies	77,250
DT-7108-13	School Travel Planning Measures	Growth/Development	51,500
DT-7114-15	Portage Parkway - Applewood to Jane/ Detailed Design	Growth/Development	428,480
DT-7120-13	Black Creek Renewal	Growth/Development	12,646,598
DT-7121-13	Vaughan Metropolitan Centre NE Storm Water Management Pond	Growth/Development	4,215,532
DT-7123-14	Kleinburg - Nashville PD6 Major Mackenzie Watermain	Growth/Development	1,887,797
DT-7124-15	Block 61 CP Railway Pedestrian Crossing	Growth/Development	1,233,853
DT-7125-15	OPA 620 (Steeles West) East - West Collector Road	Growth/Development	434,317
<b>Development &amp; Transportation Engineering Total</b>			<b>21,281,237</b>
<b><u>Engineering Services</u></b>			
EN-1851-15	GIS Infrastructure Inventory	New Infrastructure	329,600
EN-1852-15	Drawing Index Enhancements	New Infrastructure	103,000
EN-1853-15	Vellore Woods Blvd. Lay-by Parking	New Infrastructure	154,500
EN-1866-15	Traffic Calming Program	New Infrastructure	154,500
EN-1883-15	Construction of Turning Lane at Willis Drive and Pine Valley Drive	New Infrastructure	453,300
EN-1888-13	Bridge Rehabilitation - Glen Shields Avenue	Infrastructure Replacement	412,000
EN-1889-13	Bridge Replacement/Rehabilitation Environmental Assessment - King Vaughan Road Bridge	Infrastructure Replacement	515,000
EN-1907-15	Creation of CAD Standards	Studies	51,500
EN-1912-14	2015 Pavement Management Program - Phase 1	Infrastructure Replacement	3,432,870

## 2015 CAPITAL PROJECT LISTING BY DEPARTMENT

Project #	Project Title	Project Type	Total Budget
EN-1913-14	2015 Pavement Management Program - Phase 2	Infrastructure Replacement	3,476,250
EN-1914-14	2015 Road Rehabilitation and Watermain Replacement - Phase 1	Infrastructure Replacement	1,549,785
EN-1915-14	2015 Road Rehabilitation and Watermain Replacement - Phase 2	Infrastructure Replacement	2,684,654
EN-1916-14	2015 Road Rehabilitation and Watermain Replacement - Phase 3	Infrastructure Replacement	4,320,876
EN-1917-15	2016 Pavement Management Program - Phase 1	Infrastructure Replacement	25,750
EN-1918-15	2016 Pavement Management Program - Phase 2	Infrastructure Replacement	25,750
EN-1919-15	2016 Pavement Management Program - Phase 3	Infrastructure Replacement	25,750
EN-1920-15	2016 Road Rehabilitation and Watermain Replacement - Phase 1	Infrastructure Replacement	226,600
EN-1921-15	2016 Road Rehabilitation and Watermain Replacement - Phase 2	Infrastructure Replacement	278,100
EN-1923-15	Municipal Structure Inspection and Reporting	Legal/Regulatory	123,600
EN-1930-15	Sidewalk on Keele Street - McNaughton Road to Teston Road	New Infrastructure	37,080
EN-1931-15	Sidewalk on Keele Street - Kirby Road to Peak Point Blvd	New Infrastructure	20,600
EN-1950-13	Clarence Street Slope Stabilization - Phase 2	Infrastructure Replacement	500,000
EN-1958-13	Corporate Asset Management	Asset Management Technology	750,000
EN-1960-13	Sidewalk on Weston Road - Steeles Avenue W. to Rutherford Road	Growth/Development	515,000
EN-1972-13	Multi-use Path and Streetlighting on Dufferin Street - Kirby Road to Teston Road	New Infrastructure	576,800
EN-1973-14	Streetscape for Concord West - Highway 7 and Keele Street	Growth/Development	289,899
<b>Engineering Services Total</b>			<b>21,032,764</b>
<b><u>Public Works - Operations</u></b>			
PW-2013-07	Street Light Pole Replacement Program	Infrastructure Replacement	309,000
PW-2035-11	Curb and Sidewalk Repair & Replacement	Infrastructure Replacement	1,700,000
PW-2057-14	Dome Doors	Legal/Regulatory	38,625
PW-2058-13	LED Streetlight Conversion	Infrastructure Replacement	1,500,000
PW-2063-13	ICI Water Meter Replacement Program	Infrastructure Replacement	206,000
<b>Public Works - Operations Total</b>			<b>3,753,625</b>
<b><u>COMMISSIONER OF FINANCE &amp; CITY TREASURER</u></b>			
<b><u>Budgeting &amp; Financial Planning</u></b>			
BU-0007-15	Questica Teambudget Development	Technology	86,520
<b>Budgeting &amp; Financial Planning Total</b>			<b>86,520</b>
<b><u>COMMISSIONER OF LEGAL &amp; ADMINISTRATIVE SERVICES</u></b>			
<b><u>Enforcement Services</u></b>			
BY-2518-13	Animal Shelter Lease Hold Improvements	Legal/Regulatory	114,400

## 2015 CAPITAL PROJECT LISTING BY DEPARTMENT

Project #	Project Title	Project Type	Total Budget
BY-2523-15	Vehicles Lease Buyout	New Equipment	77,250
<b>Enforcement Services Total</b>			<b>191,650</b>
<b><u>Real Estate</u></b>			
RL-0005-13	Land Acquisition Fees	Misc. Land Appraisals	267,800
<b>Real Estate Total</b>			<b>267,800</b>
<b><u>COMMISSIONER OF PLANNING</u></b>			
<b><u>Development Planning</u></b>			
DP-9526-15	Yonge Street / Steeles Corridor Urban Design Streetscape & Open Space Masterplan	Growth/Studies	180,000
DP-9529-13	Design Review Panel Administration	Growth/Development	20,600
<b>Development Planning Total</b>			<b>200,600</b>
<b><u>COMMISSIONER OF STRATEGIC &amp; CORPORATE SERVICES</u></b>			
<b><u>Access Vaughan</u></b>			
AV-9532-15	Access Vaughan Phase II - Step E	Technology	50,500
<b>Access Vaughan Total</b>			<b>50,500</b>
<b><u>Environmental Sustainability</u></b>			
ES-2521-15	Community Sustainability and Environmental Master Plan Renewal	Established Program	30,900
<b>Environmental Sustainability Total</b>			<b>30,900</b>

## 2015 CAPITAL PROJECT LISTING BY DEPARTMENT

Project #	Project Title	Project Type	Total Budget
<b><u>Information &amp; Technology Management</u></b>			
IT-2502-15	Electronic Document Management System	Technology	1,791,200
IT-3016-13	Personal Computer (PC) Assets Renewal	Technology	221,500
IT-3017-13	Enterprise Telephone System Assets Renewal	Technology	391,400
IT-3019-13	Central Computing Infrastructure Renewal	Technology	389,300
IT-3020-14	Continuous Improvement - City Website (Vaughan Online)	Technology	154,500
<b>Information &amp; Technology Management Total</b>			<b>2,947,900</b>
 <b><u>LIBRARY BOARD</u></b>			
<b><u>Vaughan Libraries</u></b>			
LI-4504-13	Library Technology Upgrade	Technology	140,000
LI-4508-13	Civic Centre Resource Library-Resource Material	Growth/Development	870,000
LI-4516-15	Carrville Block 11- Resource Material	Growth/Development	435,000
LI-4521-15	Carrville BI 11 Land	Growth/Development	576,800
LI-4522-15	Carrville BL11 - Consulting Design/Construction	Growth/Development	187,400
LI-4524-16	Carrville Community Library - Communications and Hardware	Growth/Development	150,000
LI-????-13*	Library Capital Resource Purchases	Infrastructure Replacement	1,991,300
<b>Vaughan Libraries Total</b>			<b>4,350,500</b>
<b>2015 TOTAL BUDGET</b>			<b>69,294,071</b>

\* - Capital project not entered into the Budget system. Project number will be assigned when entered.

## 2016 CAPITAL PROJECT LISTING BY DEPARTMENT

Project #	Project Title	Project Type	Total Budget
<b><u>CITY MANAGER</u></b>			
<b><u>Emergency Planning</u></b>			
EP-0071-16	Primary and Alternate Emergency Operations Centres	Equipment Replacement	187,740
<b>Emergency Planning Total</b>			<b>187,740</b>
<b><u>Fire &amp; Rescue Services</u></b>			
FR-3508-13	Breathing Apparatus Replacements	Equipment Replacement	45,100
FR-3573-16	Command Vehicle	Growth/Development	41,200
FR-3578-16	Fire Prevention Vehicle	Growth/Development	37,130
FR-3586-16	Replace 7972 Pumper	Equipment Replacement	699,400
FR-3590-16	Replace 7988 Training Vehicle	Equipment Replacement	43,600
FR-3592-16	Smeal Aerial 17M(7983) Refurbishment	Equipment Replacement	189,000
FR-3593-16	Replace HAZ MAT 7942	Equipment Replacement	545,000
<b>Fire &amp; Rescue Services Total</b>			<b>1,600,430</b>
<b><u>COMMISSIONER OF COMMUNITY SERVICES</u></b>			
<b><u>Buildings &amp; Facilities</u></b>			
BF-8278-16	Chancellor Community Centre - Gym Locker Replacements	Infrastructure Replacement	37,900
BF-8329-16	Al Palladini Community Centre Arena Benches Capping	Infrastructure Replacement	46,400
BF-8357-16	Rainbow Creek Park - Electrical Cabinet Replacement	Equipment Replacement	20,600
BF-8358-16	Promenade Park - Electrical Cabinet Replacement	Equipment Replacement	20,600
BF-8367-13	Uplands Golf & Ski Centre, Buildings General Capital	Infrastructure Replacement	67,000
BF-8378-15	Carrville Community Centre	Growth/Development	33,515,388
BF-8399-16	Maple Community Centre - Outdoor Courtyard Refurbishment	Infrastructure Replacement	90,846
BF-8404-16	Woodbridge Arena - Replace Arena Boards	Infrastructure Replacement	118,750
BF-8423-16	Al Palladini Community Centre New Score Clock for East Arena Centre Ice	Infrastructure Replacement	77,250
BF-8433-16	Al Palladini Community Centre - Boiler Replacements	Infrastructure Replacement	82,400
BF-8434-16	Maple Community Centre - Boiler Replacements	Infrastructure Replacement	82,400
BF-8435-16	Woodbridge Pool & Arena - Rooftop Replacements	Infrastructure Replacement	51,500
<b>Buildings &amp; Facilities Total</b>			<b>34,211,034</b>

## 2016 CAPITAL PROJECT LISTING BY DEPARTMENT

Project #	Project Title	Project Type	Total Budget
<b><u>Fleet Management</u></b>			
FL-5307-16	Parks - Replace 1027 with a slope mower	Equipment Replacement	72,100
FL-5308-16	Building & Facilities - Replace 1147 with a compact size pickup	Equipment Replacement	27,810
FL-5311-16	Building & Facilities - Replace 1055 with ice resurfacers	Equipment Replacement	103,000
FL-5315-16	Parks - Replace 1375 with a 16 ft rotary mower	Equipment Replacement	92,700
<b>Fleet Management Total</b>			<b>295,610</b>
<b><u>Parks &amp; Forestry Operations</u></b>			
PO-6700-13	Tree Planting Program-Regular	Infrastructure Replacement	600,462
PO-6739-13	Tree Replacement Program-EAB	Infrastructure Replacement	410,713
PO-6745-16	Nashville Cemetery-Road Extension	New Infrastructure	57,700
PO-6746-15	Fence Repair & Replacement Program	Infrastructure Replacement	118,325
<b>Parks &amp; Forestry Operations Total</b>			<b>1,187,200</b>
<b><u>Parks Development</u></b>			
PK-6287-16	Rutherford Road District Park (UV2-D1)	Growth/Development	689,743
PK-6344-13	York Hill Park - Tennis Court Replacement	Infrastructure Replacement	280,619
PK-6346-16	Maple Valley Plan - North Maple Regional Park Phase I(B)	Growth/Development	6,180,000
PK-6365-16	UV1-D4 (Chatfield Dr/Lawford Rd) - Block 40 Design & Construction	Growth/Development	457,535
PK-6368-16	Bindertwine Park - Fencing	New Infrastructure	32,000
PK-6377-16	Mapes Park-Playground Replacement & Safety Surfacing	Infrastructure Replacement	155,513
PK-6380-16	9v9 and 11v11 Soccer Field Upgrades	Infrastructure Replacement	136,514
PK-6384-13	Uplands Golf and Ski Centre: Hiking Trail/Pathways Improvements	Infrastructure Replacement	91,650
PK-6390-16	Dufferin Reservoir Sports Fields	New Infrastructure	482,684
PK-6394-15	UV2-D2 Block 11 District Park w/CC - Park Design & Construction	Growth/Development	1,358,588
PK-6397-13	VMC23-2 - Vaughan Corporate Center Black Creek Park Design and Construction	Growth/Development	1,097,358
PK-6422-16	Pedestrian and Bicycle Master Plan (off road system) Design and Construction	New Infrastructure	368,000
PK-6424-16	61W-N3 - Neighbourhood Park Design and Construction	Growth/Development	533,530
PK-6425-16	61W-G8 - Greenway Park Design and Construction	Growth/Development	743,852
PK-6426-16	CC11-P2 - Carville Centre Parkette Design and Construction	Growth/Development	193,447
PK-6427-16	Hayhoe Mills Park - Design & Construction	Growth/Development	425,366
PK-6428-16	VMC29-1 - New Neighborhood Park Design and Construction	Growth/Development	618,913
PK-6429-16	VMC29-10 - Urban Square Design and Construction	Growth/Development	366,751

## 2016 CAPITAL PROJECT LISTING BY DEPARTMENT

Project #	Project Title	Project Type	Total Budget
PK-6430-16	VMC30-7 - Vaughan Corporate Center Park Design and Construction	Growth/Development	1,177,465
PK-6431-16	61E-N1 Neighborhood Park Design and Construction	Growth/Development	902,945
PK-6432-16	61E-P4 Parkette Design and Construction	Growth/Development	159,679
PK-6433-16	Active Together Master Plan 5 year update	Growth/Studies	138,588
<b>Parks Development Total</b>			<b>16,590,740</b>
<b><u>Recreation</u></b>			
RE-9503-13	Fitness Centre Equipment Replacement	Equipment Replacement	125,100
<b>Recreation Total</b>			<b>125,100</b>
<b><u>COMMISSIONER OF ENGINEERINGS &amp; PUBLIC WORKS</u></b>			
<b><u>Development &amp; Transportation Engineering</u></b>			
DT-7098-14	Pedestrian and Bicycle Network Implementation Program	New Infrastructure	246,170
DT-7104-13	TMP Education, Promotion, Outreach and Monitoring	Growth/Studies	77,250
DT-7108-13	School Travel Planning Measures	Growth/Development	51,500
DT-7120-13	Black Creek Renewal	Growth/Development	12,646,598
DT-7123-14	Kleinburg - Nashville PD6 Major Mackenzie Watermain	Growth/Development	1,887,797
DT-7124-15	Block 61 CP Railway Pedestrian Crossing	Growth/Development	1,233,853
DT-7125-15	OPA 620 (Steeles West) East - West Collector Road	Growth/Development	434,317
<b>Development &amp; Transportation Engineering Total</b>			<b>16,577,485</b>
<b><u>Engineering Services</u></b>			
EN-1917-15	2016 Pavement Management Program - Phase 1	Infrastructure Replacement	2,807,000
EN-1918-15	2016 Pavement Management Program - Phase 2	Infrastructure Replacement	2,852,070
EN-1919-15	2016 Pavement Management Program - Phase 3	Infrastructure Replacement	2,269,090
EN-1920-15	2016 Road Rehabilitation and Watermain Replacement - Phase 1	Infrastructure Replacement	3,424,278
EN-1921-15	2016 Road Rehabilitation and Watermain Replacement - Phase 2	Infrastructure Replacement	3,501,323
EN-1930-15	Sidewalk on Keele Street - McNaughton Road to Teston Road	New Infrastructure	148,320
EN-1931-15	Sidewalk on Keele Street - Kirby Road to Peak Point Blvd	New Infrastructure	82,400
EN-1973-14	Streetscape for Concord West - Highway 7 and Keele Street	Growth/Development	2,559,429
<b>Engineering Services Total</b>			<b>17,643,910</b>

## 2016 CAPITAL PROJECT LISTING BY DEPARTMENT

Project #	Project Title	Project Type	Total Budget
<b><u>Public Works - Operations</u></b>			
PW-1972-16	Public Works and Parks Operations Yard Expansion and Upgrade Strategy	Growth/Development	4,169,250
PW-2013-07	Street Light Pole Replacement Program	Infrastructure Replacement	309,000
PW-2035-11	Curb and Sidewalk Repair & Replacement	Infrastructure Replacement	1,800,000
PW-2058-13	LED Streetlight Conversion	Infrastructure Replacement	1,500,000
PW-2063-13	ICI Water Meter Replacement Program	Infrastructure Replacement	206,000
<b>Public Works - Operations Total</b>			<b>7,984,250</b>
<b><u>COMMISSIONER OF LEGAL &amp; ADMINISTRATIVE SERVICES</u></b>			
<b><u>Enforcement Services</u></b>			
BY-2518-13	Animal Shelter Lease Hold Improvements	Legal/Regulatory	114,400
<b>Enforcement Services Total</b>			<b>114,400</b>
<b><u>Real Estate</u></b>			
RL-0005-13	Land Acquisition Fees	Misc. Land Appraisals	267,800
<b>Real Estate Total</b>			<b>267,800</b>
<b><u>COMMISSIONER OF PLANNING</u></b>			
<b><u>Development Planning</u></b>			
DP-9525-16	Vaughan Mills Urban Design Streetscape & Open Space Master Plan	Growth/Studies	130,000
<b>Development Planning Total</b>			<b>130,000</b>
<b><u>COMMISSIONER OF STRATEGIC &amp; CORPORATE SERVICES</u></b>			
<b><u>Human Resources</u></b>			
HR-9533-14	Attendance Management Automation	New Infrastructure	103,000
<b>Human Resources Total</b>			<b>103,000</b>

## 2016 CAPITAL PROJECT LISTING BY DEPARTMENT

Project #	Project Title	Project Type	Total Budget
<b><u>Information &amp; Technology Management</u></b>			
IT-3016-13	Personal Computer (PC) Assets Renewal	Technology	221,500
IT-3017-13	Enterprise Telephone System Assets Renewal	Technology	391,400
IT-3019-13	Central Computing Infrastructure Renewal	Technology	389,300
IT-3020-14	Continuous Improvement - City Website (Vaughan Online)	Technology	154,500
<b>Information &amp; Technology Management Total</b>			<b>1,156,700</b>
<b><u>LIBRARY BOARD</u></b>			
<b><u>Vaughan Libraries</u></b>			
LI-4504-13	Library Technology Upgrade	Technology	140,000
LI-4512-16	Maple Library Renovations	Infrastructure Replacement	770,000
LI-4516-15	Carrville Block 11- Resource Material	Growth/Development	435,000
LI-4518-16	Carrville BL11 - Furniture and Equipment	Growth/Equipment	268,200
LI-4522-15	Carrville BL11 - Consulting Design/Construction	Growth/Development	3,195,200
LI-4535-16	AODA Compliant & Combined Info/Circulation Desk Maple	Legal/Regulatory	100,000
LI-????-13*	Library Capital Resource Purchases	Infrastructure Replacement	2,119,800
<b>Vaughan Libraries Total</b>			<b>7,028,200</b>
<b>2016 TOTAL BUDGET</b>			<b>105,203,599</b>

\* - Capital project not entered into the Budget system. Project number will be assigned when entered.

## 2017 & BEYOND CAPITAL PROJECT LISTING BY DEPARTMENT

Project #	Project Title	Project Type	Total Budget
<b><u>CITY MANAGER</u></b>			
<b><u>Fire &amp; Rescue Services</u></b>			
FR-3581-17	Purchase Land for New Station 7-11	Growth/Development	705,000
FR-3582-18	Reposition Stn 74 Kleinburg Build and Design	Growth/Development	2,068,500
FR-3587-17	Replace 7955 Aerial 55 FT	Equipment Replacement	703,000
FR-3589-17	Replace 7981 Training Van	Equipment Replacement	33,600
<b>Fire &amp; Rescue Services Total</b>			<b>3,510,100</b>
<b><u>COMMISSIONER OF COMMUNITY SERVICES</u></b>			
<b><u>Buildings &amp; Facilities</u></b>			
BF-8094-17	Al Palladini Community Centre Pool Change Rooms	New Infrastructure	1,102,500
BF-8200-17	Al Palladini Community Centre Sign Retrofit	New Infrastructure	82,400
BF-8283-17	Dufferin Clark Community Centre Relocate Senior's Room To The Ground Floor	New Infrastructure	50,600
BF-8331-17	Al Palladini Community Centre Construct a Storage Room	New Infrastructure	30,900
BF-8350-17	Security Camera Installations Various Parks	New Equipment	74,500
BF-8387-17	City Hall Public Square/Underground Parking Structure/Outdoor Rink	New Infrastructure	20,970,800
BF-8391-23	Uplands Club House - Golf Cart Storage Building	New Infrastructure	231,200
BF-8419-17	Installation of Wall Matting at 8 Different Recreation Facilities	New Equipment	77,250
<b>Buildings &amp; Facilities Total</b>			<b>22,620,150</b>
<b><u>Fleet Management</u></b>			
FL-5274-17	Parks - 1 new loader and fork attachment for unit 1856	New Equipment	20,600
FL-5275-17	Parks - 1 new loader and fork attachment for unit 1857	New Equipment	20,600
FL-5276-17	Parks - 1 new loader and fork attachment for 1858	New Equipment	20,600
FL-5278-17	Parks - 1 new retrofit compactor for unit 1594	New Equipment	82,400
FL-5285-17	Parks - Forestry/Horticulture - 1 new 9" drum chipper	New Equipment	30,900
FL-5286-17	Parks - Forestry/Horticulture - 1 new 16 ft. log trailer with crane lift	New Equipment	20,600
FL-5290-17	Public Works - Roads - Additional Small Equipment	New Equipment	36,100
FL-5291-17	Public Works - Roads - 3 new slide-in salters	New Equipment	24,700
FL-5292-17	Public Works - Roads - 1 new concrete grinder	New Equipment	36,100
FL-5293-17	Public Works - Roads - 1 new poly tank with arrow board	New Equipment	25,800
FL-5295-17	Public Works - Roads - 1 new steamer/generator	New Equipment	51,500
FL-5312-17	Parks - Replace 1059 with a 1/2 ton pickup truck	Equipment Replacement	72,100
FL-5313-17	Building & Facilities - Replace 1070 with ice resurfacer	Equipment Replacement	103,000
FL-5316-17	Public Works - Waste Mgmt. - Replace 1348 with a compact pickup	Equipment Replacement	23,690
FL-5317-17	Parks - Replace 1347 compact 4x4 pickup	Equipment Replacement	27,810

## 2017 & BEYOND CAPITAL PROJECT LISTING BY DEPARTMENT

Project #	Project Title	Project Type	Total Budget
FL-5318-17	Recreation - Replace 1148 with a cargo van	Equipment Replacement	28,840
FL-5319-17	Parks - Replace 1286 with a 2 ton dump truck	Equipment Replacement	66,950
FL-5320-17	Parks - Replace 1146 with a 3/4 ton pickup	Equipment Replacement	37,080
FL-5321-17	Engineering Services - Replace 1398 with a midsize pickup	Equipment Replacement	26,780
FL-5322-17	Fleet Management - Replace 1369 with a 3/4 ton pickup hybrid pickup	Equipment Replacement	51,500
FL-5323-17	Parks - Replace 1371 with 3/4 ton pickup	Equipment Replacement	31,930
FL-5324-17	Parks - Replace 1445 with a 3/4 ton pickup	Equipment Replacement	37,080
FL-5325-17	Parks - Forestry/Horticulture - Replace 1436 with a 1/2 ton cargo van	Equipment Replacement	35,020
FL-5326-17	Parks - Replace 1446 with a 3/4 ton pickup	Equipment Replacement	37,080
FL-5329-17	Parks - Replace 1435 with a 3/4 ton 4x4 pickup	Equipment Replacement	47,380
FL-5330-17	Fleet Management - Replace 1157 with 1/2 ton pickup	Equipment Replacement	26,780
FL-5331-17	Parks - Replace 1368 with a midsize pickup	Equipment Replacement	26,780
FL-5332-17	Parks - Replace 1439 with a 3/4 ton 4x4 pickup	Equipment Replacement	47,380
FL-5333-17	Parks Forestry/Horticulture - Replace 1352 with midsize pickup	Equipment Replacement	29,870
FL-5334-17	Parks - Replace 1144 with 3/4 ton pickup	Equipment Replacement	40,170
FL-5335-18	Parks - Replace 1287 with 3/4 ton pickup	Equipment Replacement	40,170
<b>Fleet Management Total</b>			<b>1,207,290</b>
<b><u>Parks &amp; Forestry Operations</u></b>			
PO-6746-15	Fence Repair & Replacement Program	Infrastructure Replacement	144,487
<b>Parks &amp; Forestry Operations Total</b>			<b>144,487</b>
<b><u>Parks Development</u></b>			
PK-6093-17	Concord Thornhill Regional Park - Skate Park/Basketball Courts	New Infrastructure	679,545
PK-6108-17	Riverside Park - Tennis Court Design & Construction	New Infrastructure	159,700
PK-6112-17	LeParc Park - Tennis Court Replacement	Infrastructure Replacement	319,900
PK-6275-17	Rimwood Park Fencing	New Infrastructure	46,400
PK-6279-17	Reeves Park - Basketball Court Repair	Infrastructure Replacement	67,000
PK-6287-16	Rutherford Road District Park (UV2-D1)	Growth/Development	5,141,555
PK-6296-17	Bathurst Estate Park Tennis Lighting	New Infrastructure	87,600
PK-6302-17	Leash Free Dog Park	New Infrastructure	136,500
PK-6314-17	Vaughan Crest Park - Shade Structure	New Infrastructure	173,100
PK-6321-17	Alexandra Elisa Park - Basketball Court Repair	Infrastructure Replacement	70,100
PK-6322-17	Rose Mandarin Park - Basketball Court Repair	Infrastructure Replacement	64,900
PK-6323-17	Marita Payne Park - Basketball Court Repair	Infrastructure Replacement	44,300
PK-6324-17	Veterans Park - Bocce Court Construction	New Infrastructure	89,700
PK-6327-17	Belair Way Park - Bocce Court Redevelopment	Infrastructure Replacement	133,900
PK-6329-17	Civic Centre Public Square Design	New Infrastructure	262,700

## 2017 & BEYOND CAPITAL PROJECT LISTING BY DEPARTMENT

Project #	Project Title	Project Type	Total Budget
PK-6334-17	Heatherton Parkette - Playground Replacement & Safety Surfacing	Infrastructure Replacement	133,849
PK-6336-17	HR Breta Park - Playground Replacement & Safety Surfacing	Infrastructure Replacement	151,498
PK-6340-17	Frank Robson Park - Sports Field Irrigation System	New Infrastructure	87,600
PK-6345-17	Conley South Park - Tennis Court Replacement	Infrastructure Replacement	280,531
PK-6347-17	LP-N6 (Block 12)	Growth/Development	123,200
PK-6348-17	LP-N9 (Block 12)	Growth/Development	143,300
PK-6349-17	Vaughan Grove Sports Park - OSA Sports Lighting	New Infrastructure	470,200
PK-6351-17	Jersey Creek Park - Playground Equipment (Swing)	Equipment Replacement	36,100
PK-6355-17	Vaughan Mills Park - Shade Structure	New Infrastructure	51,500
PK-6357-17	Agostino Park Expansion Design & Construction	Growth/Development	736,759
PK-6360-17	Vellore Village Community Centre - Soccer Field Redevelopment	Infrastructure Replacement	356,900
PK-6361-17	Bindertwine Park - Fence Upgrade	Infrastructure Replacement	85,500
PK-6365-16	UV1-D4 (Chatfield Dr/Lawford Rd) - Block 40 Design & Construction	Growth/Development	4,159,372
PK-6367-17	Frank Robson Park - Baseball Fencing	New Infrastructure	32,000
PK-6369-17	Rosemount Community Centre/City Playhouse - Baseball Diamond	New Infrastructure	32,000
PK-6371-17	North Thornhill Community District Park - Shade Structure	New Infrastructure	209,094
PK-6382-17	Torii Park Tennis Court Repair	Infrastructure Replacement	269,474
PK-6384-13	Uplands Golf and Ski Centre: Hiking Trail/Pathways Improvements	Infrastructure Replacement	91,650
PK-6389-17	Glen Shields Park Tennis Court Repair	Infrastructure Replacement	284,872
PK-6393-17	West Maple Creek Park - Playground Replacement & Safety Surfacing	Infrastructure Replacement	204,102
PK-6396-17	Yorkhill District Park - Playground Repair	Infrastructure Replacement	245,655
PK-6404-17	Glen Shields Park - Pathway Lighting	Infrastructure Replacement	277,765
PK-6407-17	Crieff Parkette - Playground Replacement & Safety Surfacing	Infrastructure Replacement	86,232
PK-6408-17	Concord Thornhill Regional Park - Playground Rubber Surfacing Replacement	Infrastructure Replacement	151,438
PK-6409-17	Glen Shields Activity Centre Improvements	Infrastructure Replacement	243,415
PK-6410-17	Joey Panetta Park Tennis Court Repair	Infrastructure Replacement	224,463
PK-6411-17	Melville Park - Playground Replacement & Safety Surfacing	Infrastructure Replacement	194,732
PK-6412-17	911 Park Signage Program	Legal/Regulatory	197,434
PK-6418-17	Vaughan Mills Park - Playground Replacement & Safety Surfacing	Equipment Replacement	201,602
PK-6419-17	Almont Park - Playground Replacement & Safety Surfacing	Equipment Replacement	118,984
PK-6420-17	Fossil Hill Park - Playground Replacement & Safety Surfacing	Equipment Replacement	122,643
PK-6421-17	Princeton Gate Park - Playground Replacement & Safety Surfacing	Equipment Replacement	158,404
PK-6423-17	Glen Shields Park - Shade Structure	New Infrastructure	79,954
PK-6436-17	Velmar Downs Park Tennis Court Repair	Infrastructure Replacement	184,190
PK-6437-17	Giovanni Caboto Park Tennis Court Repair	Infrastructure Replacement	224,463
PK-6438-17	Marco Park Tennis Court Repair	Infrastructure Replacement	224,463
PK-6440-17	York Hill Park Basketball Court Repair	Infrastructure Replacement	46,083
PK-6441-17	York Hill District Park Hardscape and Walkway Replacement	Infrastructure Replacement	406,002

## 2017 & BEYOND CAPITAL PROJECT LISTING BY DEPARTMENT

Project #	Project Title	Project Type	Total Budget
PK-6442-17	CTRP New Washroom and Change Room	New Infrastructure	730,000
PK-6443-17	Maple Community Centre - Baseball Irrigation	Infrastructure Replacement	97,881
PK-6444-17	Park Furnishings Improvements	New Infrastructure	207,000
PK-6445-17	KA-P4	Growth/Development	139,420
PK-6446-17	KA-N1	Growth/Development	676,651
PK-6447-17	KA-P2	Growth/Development	176,564
PK-6448-17	KA-P3	Growth/Development	210,728
PK-6449-17	VMC29-13 - New Park Design and Construction	Growth/Development	1,871,389
PK-6450-17	YS1-N2	Growth/Development	862,028
PK-6451-17	YS1-P1	Growth/Development	186,694
<b>Parks Development Total</b>			<b>23,962,678</b>
 <b><u>COMMISSIONER OF ENGINEERINGS &amp; PUBLIC WORKS</u></b>			
<b><u>Development &amp; Transportation Engineering</u></b>			
DT-7123-14	Kleinburg - Nashville PD6 Major Mackenzie Watermain	Growth/Development	1,887,797
DT-7124-15	Block 61 CP Railway Pedestrian Crossing	Growth/Development	1,233,853
DT-7125-15	OPA 620 (Steeles West) East - West Collector Road	Growth/Development	434,317
<b>Development &amp; Transportation Engineering Total</b>			<b>3,555,967</b>
 <b><u>Engineering Services</u></b>			
EN-1867-17	Pedestrian Crossing Enhancement Program - Pavement Marking	New Infrastructure	206,000
EN-1938-18	Streetscape Maple Area - Phase 3	New Infrastructure	2,811,900
EN-1939-17	Streetscape Maple Area - Phase 2	New Infrastructure	1,390,500
EN-1949-17	Pedestrian Link Feasibility Study	Studies	51,500
EN-1962-13	Hydro-Geological Study for Anthony Lane	Studies	154,500
EN-1963-13	North Maple Bridge - north of Major Mackenzie over Hwy 400	Growth/Development	8,755,000
<b>Engineering Services Total</b>			<b>13,369,400</b>

## 2017 & BEYOND CAPITAL PROJECT LISTING BY DEPARTMENT

Project #	Project Title	Project Type	Total Budget
<b><u>Public Works - Operations</u></b>			
1614-0-06	Rehabilitation of Hillside/Hwy 7 Creek Swale	Infrastructure Replacement	2,153,800
PW-1972-16	Public Works and Parks Operations Yard Expansion and Upgrade Strategy	Growth/Development	13,340,750
PW-2058-13	LED Streetlight Conversion	Infrastructure Replacement	6,000,000
PW-2063-13	ICI Water Meter Replacement Program	Infrastructure Replacement	206,000
<b>Public Works - Operations Total</b>			<b>21,700,550</b>
<b><u>COMMISSIONER OF LEGAL &amp; ADMINISTRATIVE SERVICES</u></b>			
<b><u>City Clerk</u></b>			
CL-2520-17	City Archives Outreach Equipment	New Equipment	22,660
<b>City Clerk Total</b>			<b>22,660</b>
<b><u>COMMISSIONER OF STRATEGIC &amp; CORPORATE SERVICES</u></b>			
<b><u>Information &amp; Technology Management</u></b>			
IT-3020-14	Continuous Improvement - City Website (Vaughan Online)	Technology	154,500
<b>Information &amp; Technology Management Total</b>			<b>154,500</b>
<b><u>LIBRARY BOARD</u></b>			
<b><u>Vaughan Libraries</u></b>			
LI-4504-13	Library Technology Upgrade	Technology	140,000
LI-4516-15	Carrville Block 11- Resource Material	Growth/Development	240,000
LI-4525-17	Vellore Village Community Library	Growth/Development	5,504,900
LI-4526-17	Vellore Village Community Library - Land	Growth/Development	742,500
<b>Vaughan Libraries Total</b>			<b>6,627,400</b>
<b>2017 &amp; BEYOND TOTAL BUDGET</b>			<b>96,875,182</b>



**Attachment 4:**

**Capital Project Summarized  
by Funding Source**

## CWDC - Engineering Reserve Forecast

Forecasted DC	2012	2013	2014	2015	2016	2017&Beyond
<b>Open balance, after commitments</b>		<b>35,349,962</b>	<b>32,499,936</b>	<b>32,740,131</b>	<b>24,602,470</b>	<b>20,049,295</b>
<b>Engineering DC</b>	68,462,256					
Commitments	(46,091,186)					
Collections	4,641,135	<b>11,847,829</b>	<b>14,855,098</b>	<b>14,532,458</b>	<b>14,905,388</b>	<b>14,843,467</b>
Q3&Q4 anticipated	2,700,000					
<b>Collection Spend</b>	<b>7,341,135</b>	<b>11,847,829</b>	<b>14,855,098</b>	<b>14,532,458</b>	<b>14,905,388</b>	<b>14,843,467</b>
<b>Expenses</b>	5,166,096	<b>(238,269)</b>	<b>(238,269)</b>	<b>(238,269)</b>	<b>(238,269)</b>	<b>(238,269)</b>
<b>Interest</b>	<b>471,661</b>	<b>421,428</b>	<b>405,218</b>	<b>356,165</b>	<b>277,340</b>	<b>264,955</b>
<b>Project Submissions</b>		<b>(14,881,014)</b>	<b>(14,781,852)</b>	<b>(22,788,016)</b>	<b>(19,497,634)</b>	<b>(12,310,967)</b>
<b>Closing balance</b>	<b>35,349,962</b>	<b>32,499,936</b>	<b>32,740,131</b>	<b>24,602,470</b>	<b>20,049,295</b>	<b>22,608,482</b>

### Project Submissions:

Number	Description	2012	2013	2014	2015	2016	2017&Beyond
DP-9524-13	Highway 7 VMC Streetscape		1,963,134				
DP-9527-13	VMC Black Creek Detailed Design Concept for Public Spaces and Amenities		150,000				
DP-9529-13	Design Review Panel Administration		20,600		20,600		
1583-0-13	HWY 400 / America Avenue Overpass (1583-0-06)		38,110				
1596-0-13	Vaughan Corporate Centre Servicing - VMC (1596-0-06)		32,960				
DT-7032-13	Water & Wastewater Master Plan (DT-7032-09)		32,960				
DT-7045-13	Block 11 Valley Road Crossings		4,523,760				
DT-7072-13	Colossus Dr Hwy 400 Flyover - Interchange Connection EA		435,690				
DT-7083-13	Pedestrian & Bicycle Network Implementation Program		244,110				
DT-7085-13	Parking Management Strategy Study		103,000				
DT-7089-13	Stevenson Avenue Construction		412,000				
DT-7090-13	Huntington Rd. - Langstaff to Rutherford / Detailed Design		370,800				
DT-7101-13	Vaughan TDM Policy		149,350				
DT-7102-13	TMP Communications		25,750				
DT-7104-13	TMP Education, Promotion, Outreach and Monitoring		51,500	77,250	77,250	77,250	
DT-7108-13	School Travel Planning Measures		25,750	51,500	51,500	51,500	
DT-7120-13	Black Creek Renewal		1,891,080	2,626,500	12,646,598	12,646,598	
DT-7121-13	Vaughan Metropolitan Centre NE Storm Water Management Pond		630,360	4,215,532	4,215,532		
DT-7126-13	Coldspring Road Construction		314,150				
EN-1753-13	Kirby Road Project - Phase 2		51,500				
EN-1880-13	Sidewalk on Major Mackenzie - McNaughton Rd to Bathurst St.		1,030,000				
EN-1945-13	Sidewalk and Street lighting on Regional Road Hwy # 50 - Phase 1		123,600				
EN-1946-13	Sidewalk and Street lighting on Regional Road Hwy # 50 - Phase 2		432,600				
EN-1960-13	Sidewalk on Weston Road - Steeles Avenue W. to Rutherford Road		103,000		515,000		
EN-1961-13	Sidewalk on Islington Avenue - Major Mackenzie Dr to Westridge Dr		180,250				
EN-1963-13	North Maple Bridge - north of Major Mackenzie over Hwy 400		1,339,000				8,755,000
EN-1969-13	Sidewalk on Steeles Avenue West Missing Link		61,800				
EN-1972-13	Multi-use Path and Streetlighting on Dufferin Street - Kirby Road to Teston Road		144,200		576,800		
DT-7077-14	Block 64 Valley Crossing			2,513,200			

**CWDC - Engineering Reserve Forecast**

Forecasted DC		2012	2013	2014	2015	2016	2017&Beyond
<b>Open balance, after commitments</b>			35,349,962	32,499,936	32,740,131	24,602,470	20,049,295
<b>Engineering DC</b>		68,462,256					
Commitments		(46,091,186)					
Collections		4,641,135	11,847,829	14,855,098	14,532,458	14,905,388	14,843,467
Q3&Q4 anticipated		2,700,000					
<b>Collection Spend</b>		7,341,135	11,847,829	14,855,098	14,532,458	14,905,388	14,843,467
<b>Expenses</b>		5,166,096	(238,269)	(238,269)	(238,269)	(238,269)	(238,269)
<b>Interest</b>		471,661	421,428	405,218	356,165	277,340	264,955
<b>Project Submissions</b>			(14,881,014)	(14,781,852)	(22,788,016)	(19,497,634)	(12,310,967)
<b>Closing balance</b>		35,349,962	32,499,936	32,740,131	24,602,470	20,049,295	22,608,482
<b>Project Submissions:</b>							
<b>Number</b>	<b>Description</b>						
DT-7097-14	Pedestrian and Bicycle Master Plan Update			311,000			
DT-7098-14	Pedestrian and Bicycle Network Implementation Program			245,140	305,910	246,170	
DT-7112-14	Kirby Road Municipal Class EA			891,980			
DT-7113-14	Municipal Class EA OPA 637 - Highway 400 Interchange Connections			247,200			
DT-7123-14	Kleinburg - Nashville PD6 Major Mackenzie Watermain			1,887,797	1,887,797	1,887,797	1,887,797
DT-7129-14	Highway 7 / Highway 400 Interchange Class EA			355,350			
EN-1957-14	Cycle Path Improvement on Islington Avenue - Rutherford Rd to Wycliffe Ave.			123,600			
EN-1965-14	Sidewalk and Street lighting on Major Mackenzie Drive - Phase 1			927,000			
EN-1966-14	Pedestrian Signal Installation-Pleasant Ridge Avenue			87,550			
EN-1973-14	Streetscape for Concord West - Highway 7 and Keele Street			221,253	289,899	2,559,429	
DP-9525-16	Vaughan Mills Urban Design Streetscape & Open Space Master Plan					130,000	
DP-9526-15	Yonge Street / Steeles Corridor Urban Design Streetscape & Open Space Masterplan				46,800		
DT-7114-15	Portage Parkway - Applewood to Jane/ Detailed Design				428,480		
DT-7124-15	Block 61 CP Railway Pedestrian Crossing				1,233,853	1,233,853	1,233,853
DT-7125-15	OPA 620 (Steeles West) East - West Collector Road				434,317	434,317	434,317
EN-1930-15	Sidewalk on Keele Street - McNaughton Road to Teston Road				37,080	148,320	
EN-1931-15	Sidewalk on Keele Street - Kirby Road to Peak Point Blvd				20,600	82,400	
<b>Project Submissions</b>			14,881,014	14,781,852	22,788,016	19,497,634	12,310,967
<b>Engineering - DC Reserve Balance</b>		35,349,962	32,499,936	32,740,131	24,602,470	20,049,295	22,608,482

## CWDC - Fire Reserve Forecast

Forecasted DC	2012	2013	2014	2015	2016	2017&Beyond
<b>Open balance, after commitments</b>		(1,202,136)	(2,229,048)	(262,272)	236,243	2,342,275
<b>Fire DC</b>	(34,150)					
Commitments	(614,213)					
Collections	351,706	1,959,800	2,143,150	2,113,777	2,168,346	2,113,609
Q3&Q4 anticipated	300,000					
<b>Collection Spend</b>	<b>651,706</b>	<b>979,900</b>	<b>2,051,475</b>	<b>1,148,564</b>	<b>3,133,559</b>	<b>1,148,396</b>
<b>Expenses</b>	(1,204,283)					
<b>Interest</b>	<b>(1,196)</b>	<b>(21,312)</b>	<b>(15,474)</b>	<b>(162)</b>	<b>16,016</b>	<b>27,223</b>
<b>Project Submissions</b>		<b>(2,965,400)</b>	<b>(160,900)</b>	<b>(1,615,100)</b>	<b>(78,330)</b>	<b>(2,442,540)</b>
<b>Closing balance</b>	<b>(1,202,136)</b>	<b>(2,229,048)</b>	<b>(262,272)</b>	<b>236,243</b>	<b>2,342,275</b>	<b>2,040,566</b>
<b>Project Submissions:</b>						
<b>Number</b>	<b>Description</b>					
FR-3556-13	New Engine for Station 75 - Pumper	667,300				
FR-3564-13	Station #73 Construction	2,124,000				
FR-3565-13	Station #73 Equipment	51,000				
FR-3568-13	Station #75 Equipment Purchase for Firefighters	123,100				
FR-3567-14	Station #75 Equipment for Engine 75		119,700			
FR-3571-14	Command Vehicle		41,200			
FR-3575-15	Station #78 Engine Purchase			667,300		
FR-3576-15	Engine # 78 Equipment Purchase			119,700		
FR-3577-15	Station #78 Equipment for Firefighters Purchase			123,100		
FR-3583-15	Reposition Stn 74 Kleinburg Land			705,000		
FR-3573-16	Command Vehicle				41,200	
FR-3578-16	Fire Prevention Vehicle				37,130	
FR-3581-17	Purchase Land for New Station 7-11					705,000
FR-3582-18	Reposition Stn 74 Kleinburg Build and Design					1,737,540
	<b>Project Submissions</b>	<b>2,965,400</b>	<b>160,900</b>	<b>1,615,100</b>	<b>78,330</b>	<b>2,442,540</b>
<b>Fire - DC Reserve Balance</b>		<b>(1,202,136)</b>	<b>(2,229,048)</b>	<b>(262,272)</b>	<b>236,243</b>	<b>2,342,275</b>
						<b>2,040,566</b>

**CWDC - Public Works/Fleet Reserve Forecast**

Forecasted DC	2012	2013	2014	2015	2016	2017&Beyond
<b>Open balance, after commitments</b>		<b>6,867,327</b>	<b>6,734,121</b>	<b>7,734,773</b>	<b>8,985,485</b>	<b>6,086,260</b>
<b>PW/Fleet DC</b>	8,086,283					
Commitments	(1,853,823)					
Collections	454,097	<b>962,553</b>	<b>1,169,307</b>	<b>1,146,860</b>	<b>1,176,411</b>	<b>1,170,627</b>
Q3&Q4 anticipated	300,000					
<b>Collection Spend</b>	<b>754,097</b>	<b>962,553</b>	<b>1,169,307</b>	<b>1,146,860</b>	<b>1,176,411</b>	<b>1,170,627</b>
<b>Expenses</b>	(172,956)					
<b>Interest</b>	53,726	<b>84,481</b>	<b>89,869</b>	<b>103,853</b>	<b>93,613</b>	<b>83,395</b>
<b>Project Submissions</b>		<b>(1,180,240)</b>	<b>(258,525)</b>	-	<b>(4,169,250)</b>	-
<b>Closing balance</b>	<b>6,867,327</b>	<b>6,734,121</b>	<b>7,734,773</b>	<b>8,985,485</b>	<b>6,086,260</b>	<b>7,340,282</b>

**Project Submissions:**

Number	Description	2012	2013	2014	2015	2016	2017&Beyond
FL-5199-13	Bylaw Enforcement - 1 new 4x4 compact size pickup		27,800				
FL-5206-13	Public Works - Roads - 1 new 4x4 midsize pickup		23,200				
FL-5254-13	Building & Facilities - 1 new 1/2 ton cargo van		27,800				
FL-5255-13	Building & Facilities - 1 new 1/2 ton 4x4 pickup		25,900				
FL-5258-13	Parks - 1 new narrow cab tractor/snow plow		60,300				
FL-5259-13	Parks - 1 new narrow cab tractor/snow plow		60,300				
FL-5260-13	Parks - 1 new narrow cab tractor/snow plow		60,300				
FL-5271-13	Parks - 1 new zero turn mower		18,540				
FL-5273-13	Parks - 1 new narrow cab tractor/snow plow		60,300				
FL-5277-13	Parks - 1 new 3/4 ton pickup with crew cab		32,500				
FL-5280-13	Parks - 1 new 3 point hitch fertilizer spreader		18,500				
FL-5281-13	Parks - 1 new sod renovator		18,500				
FL-5282-13	Parks - 1 new 10ft winged mower		51,000				
FL-5283-13	Parks - 1 new sod renovator		18,500				
FL-5284-13	Parks - 1 new 10ft winged mower		51,000				
FL-5287-13	Parks - Forestry/Horticulture - 1 new chipper truck		185,400				
FL-5288-13	Parks - Forestry/Horticulture - 1 new 15" drum chipper		41,800				
FL-5289-13	Public Works - Roads - 1 new regenerative sweeper		278,100				
FL-5328-13	Bylaw Enforcement - 1 new 4x4 compact pickup		27,800				
PW-2059-13	RWIS Station		92,700				
FL-5245-14	Parks - Forestry - 1 new compact size 4x2 pickup			46,300			
FL-5298-14	Bylaw Enforcement - 1 new 4x4 pickup with ext. cab			25,000			
FL-5299-14	Bylaw Enforcement - 1 new 4x4 pickup with ext. cab			25,000			
PW-2054-14	Environmental Assessment for a new works yard - west portion of the City			162,225			
PW-1972-16	Public Works and Parks Operations Yard Expansion and Upgrade Strategy					4,169,250	

**CWDC - Public Works/Fleet Reserve Forecast**

Forecasted DC		<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017&amp;Beyond</u>
<b>Open balance, after commitments</b>			<b>6,867,327</b>	<b>6,734,121</b>	<b>7,734,773</b>	<b>8,985,485</b>	<b>6,086,260</b>
<b>PW/Fleet DC</b>		8,086,283					
Commitments		(1,853,823)					
Collections		454,097	<b>962,553</b>	<b>1,169,307</b>	<b>1,146,860</b>	<b>1,176,411</b>	<b>1,170,627</b>
Q3&Q4 anticipated		300,000					
<b>Collection Spend</b>		<b>754,097</b>	<b>962,553</b>	<b>1,169,307</b>	<b>1,146,860</b>	<b>1,176,411</b>	<b>1,170,627</b>
<b>Expenses</b>		(172,956)					
<b>Interest</b>		53,726	<b>84,481</b>	<b>89,869</b>	<b>103,853</b>	<b>93,613</b>	<b>83,395</b>
<b>Project Submissions</b>			<b>(1,180,240)</b>	<b>(258,525)</b>	<b>-</b>	<b>(4,169,250)</b>	<b>-</b>
<b>Closing balance</b>		<b>6,867,327</b>	<b>6,734,121</b>	<b>7,734,773</b>	<b>8,985,485</b>	<b>6,086,260</b>	<b>7,340,282</b>
<b>Project Submissions:</b>							
<b>Number</b>	<b>Description</b>						
			<b>1,180,240</b>	<b>258,525</b>	<b>-</b>	<b>4,169,250</b>	<b>-</b>
	<b>Project Submissions</b>		<b>1,180,240</b>	<b>258,525</b>	<b>-</b>	<b>4,169,250</b>	<b>-</b>
<b>Public Works/Fleet - DC Reserve Balance</b>		<b>6,867,327</b>	<b>6,734,121</b>	<b>7,734,773</b>	<b>8,985,485</b>	<b>6,086,260</b>	<b>7,340,282</b>

**CWDC - General Government Reserve Forecast**

Forecasted DC		<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017&amp;Beyond</u>
<b>Open balance, after commitments</b>			(3,453,841)	(3,913,226)	(3,361,399)	(2,690,941)	(1,963,389)
<b>General Government DC</b>		(2,110,172)					
Commitments		(1,639,239)					
Collections		308,267	727,577	878,993	837,844	858,443	861,716
Q3&Q4 anticipated		265,000					
<b>Collection Spend</b>		<b>573,267</b>	<b>727,577</b>	<b>878,993</b>	<b>837,844</b>	<b>858,443</b>	<b>861,716</b>
<b>Expenses</b>		(266,345)	(174,903)	(62,683)	(62,683)	(62,683)	(62,683)
<b>Interest</b>		<b>(11,352)</b>	<b>(45,758)</b>	<b>(45,184)</b>	<b>(37,592)</b>	<b>(28,909)</b>	<b>(19,548)</b>
<b>Project Submissions</b>			(966,300)	(219,300)	(67,110)	(39,300)	-
<b>Closing Balance</b>		<b>(3,453,841)</b>	<b>(3,913,226)</b>	<b>(3,361,399)</b>	<b>(2,690,941)</b>	<b>(1,963,389)</b>	<b>(1,183,904)</b>
<b>Project Submissions:</b>							
<b>Number</b>	<b>Description</b>						
BY-2518-13	Animal Shelter Lease Hold Improvements		39,300	39,300	39,300	39,300	
PL-9533-13	New Community Areas Secondary Plan - Block 41		463,500				
PL-9535-13	New Community Areas Secondary Plan - Block 27		463,500				
DP-9528-14	City of Vaughan City-Wide Urban Design Study			180,000			
ES-2521-15	Community Sustainability and Environmental Master Plan Renewal				27,810		
	<b>Project Submissions</b>		<b>966,300</b>	<b>219,300</b>	<b>67,110</b>	<b>39,300</b>	<b>-</b>
<b>General Government - DC Reserve Balance</b>		<b>(3,453,841)</b>	<b>(3,913,226)</b>	<b>(3,361,399)</b>	<b>(2,690,941)</b>	<b>(1,963,389)</b>	<b>(1,183,904)</b>

## CWDC - Library Building and Material Reserves Forecast

Forecasted DC	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017&amp;Beyond</u>
<b>Open balance, after commitments</b>		<b>6,087,080</b>	<b>7,000,794</b>	<b>6,270,958</b>	<b>5,889,517</b>	<b>4,112,584</b>
<b>Library Building &amp; Materials</b>	18,760,218					
Commitments	(14,178,667)					
Collections	724,213	<b>1,615,423</b>	<b>1,716,731</b>	<b>1,540,288</b>	<b>1,669,522</b>	<b>1,719,739</b>
Q3&Q4 anticipated	725,000					
<b>Collection Spend</b>	<b>1,449,213</b>	<b>1,615,423</b>	<b>1,716,731</b>	<b>1,540,288</b>	<b>1,669,522</b>	<b>1,719,739</b>
<b>Expenses</b>	(68,206)					
<b>Interest</b>	124,522	<b>81,291</b>	<b>82,433</b>	<b>75,531</b>	<b>62,125</b>	<b>25,664</b>
<b>Project Submissions</b>		<b>(783,000)</b>	<b>(2,529,000)</b>	<b>(1,997,260)</b>	<b>(3,508,580)</b>	<b>(5,838,660)</b>
<b>Closing Balance</b>	<b>6,087,080</b>	<b>7,000,794</b>	<b>6,270,958</b>	<b>5,889,517</b>	<b>4,112,584</b>	<b>19,327</b>
<b>Project Submissions:</b>						
<b>Number Description</b>						
LI-4508-13 Civic Centre Resource Library-Resource Material		783,000	783,000	783,000		
LI-4511-14 Civic Centre Library-Communications & Hardware			621,000			
LI-4530-14 Civic Centre Resource Library			1,125,000			
LI-4516-15 Carrville Block 11- Resource Material				391,500	391,500	216,000
LI-4521-15 Carrville Bl 11 Land				519,100		
LI-4522-15 Carrville BL11 - Consulting Design/Construction				168,660	2,875,680	
LI-4524-16 Carrville Community Library - Communications and Hardware				135,000		
LI-4518-16 Carrville BL11 - Furniture and Equipment					241,400	
LI-4525-17 Vellore Village Community Library						4,954,410
LI-4526-17 Vellore Village Community Library - Land						668,250
<b>Project Submissions</b>		<b>783,000</b>	<b>2,529,000</b>	<b>1,997,260</b>	<b>3,508,580</b>	<b>5,838,660</b>
<b>Library Building - DC Reserve Balance</b>	<b>6,087,080</b>	<b>7,000,794</b>	<b>6,270,958</b>	<b>5,889,517</b>	<b>4,112,584</b>	<b>19,327</b>

## CWDC - Parks Development Reserve Forecast

Forecasted DC	2012	2013	2014	2015	2016	2017&Beyond
<b>Open balance, after commitments</b>		14,150,310	18,882,094	15,367,244	17,773,712	10,228,547
<b>Parks DC</b>	22,087,969					
Commitments	(12,024,192)					
Collections	2,236,137	6,139,151	6,638,586	5,685,322	5,803,088	6,006,861
Q3&Q4 anticipated	2,000,000					
<b>Collection Spend</b>	<b>4,236,137</b>	<b>6,139,151</b>	<b>6,638,586</b>	<b>5,685,322</b>	<b>5,803,088</b>	<b>6,006,861</b>
<b>Expenses</b>	(308,207)	(52,786)	(52,786)	(52,786)	(52,786)	(52,786)
<b>Interest</b>	158,603	205,170	212,729	205,844	173,927	88,058
<b>Project Submissions</b>		(1,559,752)	(10,313,379)	(3,431,912)	(13,469,395)	(12,321,812)
<b>Closing balance</b>	<b>14,150,310</b>	<b>18,882,094</b>	<b>15,367,244</b>	<b>17,773,712</b>	<b>10,228,547</b>	<b>3,948,868</b>

### Project Submissions:

Number	Description					
PK-6350-17	Sonoma Heights Community Park - Skateboard Park		137,700			
PK-6395-13	UV1-N27 Neighborhood Park Design and Construction		1,324,267			
PK-6397-13	VMC23-2 - Vaughan Corporate Center Black Creek Park Design and Construction		97,785		987,622	
PK-6305-14	Maple Valley Plan - North Maple Regional Park Phase I(A)			6,489,000		
PK-6308-14	UV1-N25 New Neighborhood Park Design & Construction			1,090,109		
PK-6310-14	UV1-N29 New Neighborhood Park Design & Construction			1,160,295		
PK-6414-14	UV1-S1 - Urban Square Design and Construction			519,194		
PK-6415-14	61W-N1 - New Neighborhood Park Design and Park Construction			1,054,781		
PK-6309-15	UV1-N28				572,566	
PK-6394-15	UV2-D2 Block 11 District Park w/CC - Park Design & Construction				134,500	1,222,729
PK-6398-15	VMC30-6 - Urban Square Design and Construction				501,757	
PK-6399-15	UV1-S2 - New Urban Square Construction				272,848	
PK-6400-15	UV1-S3 - New Urban Square Design and Construction				272,848	
PK-6401-15	61W-N2 - New Neighborhood Park Design and Construction				470,119	
PK-6402-15	61W-S7 - New Urban Square Design and Construction				282,177	
PK-6403-15	MacMillian Farm - Park Design and Construction				445,093	
PK-6452-15	UV1-LP1 - Linear Park Design and Construction				480,004	
PK-6287-16	Rutherford Road District Park (UV2-D1)					620,768
PK-6346-16	Maple Valley Plan - North Maple Regional Park Phase I(B)					5,562,000
PK-6365-16	UV1-D4 (Chatfield Dr/Lawford Rd) - Block 40 Design & Construction					411,781
PK-6424-16	61W-N3 - Neighbourhood Park Design and Construction					480,177
PK-6425-16	61W-G8 - Greenway Park Design and Construction					669,467
PK-6426-16	CC11-P2 - Carville Centre Parkette Design and Construction					174,102
PK-6427-16	Hayhoe Mills Park - Design & Construction					382,829

## CWDC - Parks Development Reserve Forecast

Forecasted DC		2012	2013	2014	2015	2016	2017&Beyond
<b>Open balance, after commitments</b>			14,150,310	18,882,094	15,367,244	17,773,712	10,228,547
<b>Parks DC</b>		22,087,969					
Commitments		(12,024,192)					
Collections		2,236,137	6,139,151	6,638,586	5,685,322	5,803,088	6,006,861
Q3&Q4 anticipated		2,000,000					
<b>Collection Spend</b>		4,236,137	6,139,151	6,638,586	5,685,322	5,803,088	6,006,861
<b>Expenses</b>		(308,207)	(52,786)	(52,786)	(52,786)	(52,786)	(52,786)
<b>Interest</b>		158,603	205,170	212,729	205,844	173,927	88,058
<b>Project Submissions</b>			(1,559,752)	(10,313,379)	(3,431,912)	(13,469,395)	(12,321,812)
<b>Closing balance</b>		14,150,310	18,882,094	15,367,244	17,773,712	10,228,547	3,948,868
<b>Project Submissions:</b>							
<b>Number</b>	<b>Description</b>						
PK-6428-16	VMC29-1 - New Neighborhood Park Design and Construction					557,022	
PK-6429-16	VMC29-10 - Urban Square Design and Construction					330,076	
PK-6430-16	VMC30-7 - Vaughan Corporate Center Park Design and Construction					1,059,719	
PK-6431-16	61E-N1 Neighborhood Park Design and Construction					812,650	
PK-6432-16	61E-P4 Parkette Design and Construction					143,711	
PK-6433-16	Active Together Master Plan 5 year update					54,742	
PK-6347-17	LP-N6 (Block 12)						110,880
PK-6348-17	LP-N9 (Block 12)						128,970
PK-6445-17	KA-P4						125,478
PK-6446-17	KA-N1						608,986
PK-6447-17	KA-P2						158,908
PK-6448-17	KA-P3						189,655
PK-6449-17	VMC29-13 - New Park Design and Construction						1,684,250
PK-6450-17	YS1-N2						775,825
PK-6451-17	YS1-P1						168,025
<b>Project Submissions</b>			1,559,752	10,313,379	3,431,912	13,469,395	12,321,812
<b>Parks - DC Reserve Balance</b>		14,150,310	18,882,094	15,367,244	17,773,712	10,228,547	3,948,868

## CWDC - Recreation Reserve Forecast

Forecasted DC	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017&amp;Beyond</u>
Open balance, after commitments		26,414,426	35,413,872	45,227,385	50,445,919	29,373,528
<b>Recreation DC</b>	29,961,010					
Commitments	(9,734,208)					
Collections	3,216,513	<b>8,615,419</b>	<b>9,312,636</b>	<b>7,911,989</b>	<b>8,075,878</b>	<b>8,359,459</b>
Q3&Q4 anticipated	3,100,000					
<b>Collection Spend</b>	<b>6,316,513</b>	<b>8,615,419</b>	<b>9,312,636</b>	<b>7,911,989</b>	<b>8,075,878</b>	<b>8,359,459</b>
<b>Expenses</b>	(347,679)					
<b>Interest</b>	<b>218,790</b>	<b>384,027</b>	<b>500,877</b>	<b>594,244</b>	<b>495,773</b>	<b>419,416</b>
<b>Project Submissions</b>		-	-	<b>(3,287,700)</b>	<b>(29,644,042)</b>	-
<b>Closing balance</b>	<b>26,414,426</b>	<b>35,413,872</b>	<b>45,227,385</b>	<b>50,445,919</b>	<b>29,373,528</b>	<b>38,152,403</b>
<b>Project Submissions:</b>						
<b>Number</b>	<b>Description</b>					
BF-8378-15	Carrville Community Centre			3,287,700	29,589,300	
PK-6433-16	Active Together Master Plan 5 year update				54,742	
	<b>Project Submissions</b>		-	-	<b>3,287,700</b>	<b>29,644,042</b>
<b>Recreation - DC Reserve Balance</b>		<b>26,414,426</b>	<b>35,413,872</b>	<b>45,227,385</b>	<b>50,445,919</b>	<b>29,373,528</b>
						<b>38,152,403</b>

**Infrastructure - City Playhouse Reserve Forecast**

Forecasted Infrastructure			<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017&amp;Beyond</u>
<b>Open balance, after commitments</b>				<b>30,575</b>	<b>12,885</b>	<b>28,140</b>	<b>43,585</b>	<b>59,224</b>
	<b>CityPlayhouse Infrastructure</b>		52,866					
	Commitments		(38,048)					
	<b>Collections</b>		15,401	<b>15,000</b>	<b>15,000</b>	<b>15,000</b>	<b>15,000</b>	<b>15,000</b>
	<b>Expenses</b>							
	<b>Interest</b>		356	270	255	445	639	834
	<b>Project Submissions</b>			(32,960)	-	-	-	-
	<b>Closing balance</b>		<b>30,575</b>	<b>12,885</b>	<b>28,140</b>	<b>43,585</b>	<b>59,224</b>	<b>75,058</b>
<b>Project Submissions:</b>								
<b>Number</b>	<b>Rank</b>	<b>Description</b>						
RE-9523-13	13-1	Replacement of City Playhouse Auditorium Carpet		32,960				
		<b>Project Submissions</b>		<b>32,960</b>	-	-	-	
<b>CityPlayhouse - Infrastructure Reserve Balance</b>			<b>30,575</b>	<b>12,885</b>	<b>28,140</b>	<b>43,585</b>	<b>59,224</b>	<b>75,058</b>

## Funding Source: Debenture Financing

Forecasted: Debenture Financing		<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017&amp;Beyond</u>
<b>Debenture Financing - Budget</b>		9,245,225	9,245,225	9,245,225	9,245,225	
<b>Project Submissions</b>		(9,024,689)	(8,910,658)	(8,136,579)	(7,297,717)	(34,311,550)
<b>Under/(Over) Submissions</b>		220,536	334,567	1,108,646	1,947,508	(34,311,550)
Project Submissions:		<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017&amp;Beyond</u>
Number	Description					
EN-1871-13	2013 Pavement Management Program - Phase 1	1,425,555				
EN-1872-13	2013 Pavement Management Program - Phase 2	3,321,750				
EN-1873-13	2013 Pavement Management Program - Phase 3	3,321,750				
EN-1887-13	Bridge Rehabilitation - Dick Bridge (Humber River)	412,000				
EN-1888-13	Bridge Rehabilitation - Glen Shields Avenue	154,500		412,000		
EN-1889-13	Bridge Replacement/Rehabilitation Environmental Assessment - King Vaughan Road Bridge	154,500	154,500	515,000		
EN-1940-13	2014 Pavement Management Program - Phase 1	25,750	1,345,628			
EN-1941-13	2014 Pavement Management Program - Phase 2	25,750	2,987,000			
EN-1942-13	2014 Road Rehabilitation and Watermain Replacement - Phase 1	91,279	2,337,770			
EN-1943-13	2014 Road Rehabilitation and Watermain Replacement - Phase 2	65,075	824,010			
EN-1944-13	2014 Road Rehabilitation and Watermain Replacement - Phase 3	26,780	214,240			
EN-1886-14	Bridge Rehabilitation - Humber Bridge Trail Bridge		824,000			
EN-1912-14	2015 Pavement Management Program - Phase 1		25,750	888,211		
EN-1913-14	2015 Pavement Management Program - Phase 2		25,750	3,476,250		
EN-1914-14	2015 Road Rehabilitation and Watermain Replacement - Phase 1		40,170	805,888		
EN-1915-14	2015 Road Rehabilitation and Watermain Replacement - Phase 2		39,140	510,084		
EN-1916-14	2015 Road Rehabilitation and Watermain Replacement - Phase 3		92,700	1,296,263		
EN-1917-15	2016 Pavement Management Program - Phase 1			25,750		
EN-1918-15	2016 Pavement Management Program - Phase 2			25,750	2,852,070	
EN-1919-15	2016 Pavement Management Program - Phase 3			25,750	2,269,090	
EN-1920-15	2016 Road Rehabilitation and Watermain Replacement - Phase 1			86,108	1,301,226	
EN-1921-15	2016 Road Rehabilitation and Watermain Replacement - Phase 2			69,525	875,331	
BF-8387-17	City Hall Public Square/Underground Parking Structure/Outdoor Rink					20,970,800
PW-1972-16	Public Works and Parks Operations Yard Expansion and Upgrade Strategy					13,340,750
<b>Project Submission</b>		<b>9,024,689</b>	<b>8,910,658</b>	<b>8,136,579</b>	<b>7,297,717</b>	<b>34,311,550</b>

## Infrastructure - Fire Reserve Forecast

Forecasted Infrastructure	2012	2013	2014	2015	2016	2017&Beyond
Open balance, after commitments		3,122,951	2,114,714	2,721,035	3,290,302	3,375,897
<b>Fire Infrastructure</b>	3,133,913					
<b>Reallocation</b>	(399,444)					
Commitments	(477,191)					
<b>Collections</b>	1,199,159	1,323,221	1,394,685	1,535,579	1,566,290	1,566,290
<b>Expenses</b>	(348,067)					
<b>Interest</b>	14,581	32,532	30,036	37,337	41,405	47,384
<b>Project Submissions</b>		(2,363,990)	(818,400)	(1,003,650)	(1,522,100)	(736,600)
<b>Closing balance</b>	3,122,951	2,114,714	2,721,035	3,290,302	3,375,897	4,252,971

### Project Submissions:

Number	Description					
FR-3508-13	Breathing Apparatus Replacements		45,100	45,100	45,100	45,100
FR-3574-13	Aerial 7965 Refurbishment		180,300			
FR-3580-13	Acquire an Air Supply Unit		154,500			
FR-3584-13	Defibrillator Program		54,590			
FR-3597-13	Smeal Pumper(7973) Refurbishment		189,000			
FR-3598-13	Replace Freightliner 7956		699,400			
FR-3599-13	Expand/Update Crew Quarters - Stn 75		524,100			
FR-3600-13	Replacement - Cascade Air Tank Refiller Stn 73		81,000			
FR-3601-13	Smeal Pumper(7984) Refurbishment		104,800			
FR-3602-13	Smeal Pumper (7986) Refurbishment		104,800			
FR-3603-13	Smeal Pumper (7985) Refurbishment		104,800			
FR-3604-13	REPLACE 7976 (Ford Expedition)		60,800			
FR-3605-13	REPLACE 7975 (Ford Expedition)		60,800			
FR-3594-14	Replace Platoon Chief Vehicle			73,800		
FR-3596-14	Replace Volvo Pumper 7949			699,500		
FR-3579-15	Aerial 7967 Refurbishment				180,250	
FR-3588-15	Replace 7966 Rescue Truck				628,800	
FR-3591-15	Replace 7979 Fire Prevention Vehicle				40,500	
FR-3595-15	Tech Rescue (7978) Refurbishment				109,000	
FR-3586-16	Replace 7972 Pumper					699,400
FR-3590-16	Replace 7988 Training Vehicle					43,600
FR-3592-16	Smeal Aerial 17M(7983) Refurbishment					189,000
FR-3593-16	Replace HAZ MAT 7942					545,000

## Infrastructure - Fire Reserve Forecast

Forecasted Infrastructure		<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017&amp;Beyond</u>
Open balance, after commitments			3,122,951	2,114,714	2,721,035	3,290,302	3,375,897
<b>Fire Infrastructure</b>		3,133,913					
<b>Reallocation</b>		(399,444)					
Commitments		(477,191)					
<b>Collections</b>		1,199,159	<b>1,323,221</b>	<b>1,394,685</b>	<b>1,535,579</b>	<b>1,566,290</b>	<b>1,566,290</b>
<b>Expenses</b>		(348,067)					
<b>Interest</b>		<b>14,581</b>	<b>32,532</b>	<b>30,036</b>	<b>37,337</b>	<b>41,405</b>	<b>47,384</b>
<b>Project Submissions</b>			<b>(2,363,990)</b>	<b>(818,400)</b>	<b>(1,003,650)</b>	<b>(1,522,100)</b>	<b>(736,600)</b>
<b>Closing balance</b>		<b>3,122,951</b>	<b>2,114,714</b>	<b>2,721,035</b>	<b>3,290,302</b>	<b>3,375,897</b>	<b>4,252,971</b>
<b>Project Submissions:</b>							
<b>Number</b>	<b>Description</b>						
FR-3587-17	Replace 7955 Aerial 55 FT						703,000
FR-3589-17	Replace 7981 Training Van						33,600
	<b>Project Submissions</b>		<b>2,363,990</b>	<b>818,400</b>	<b>1,003,650</b>	<b>1,522,100</b>	<b>736,600</b>
<b>Fire Infrastructure - Reserve Balance</b>		<b>3,122,951</b>	<b>2,114,714</b>	<b>2,721,035</b>	<b>3,290,302</b>	<b>3,375,897</b>	<b>4,252,971</b>

## Gas Tax Forecast

Forecasted: Gas Tax		2013	2014	2015	2016	2017&Beyond
Gas Tax - Budget		7,327,215	7,327,215	7,327,215	7,327,215	
Project Submissions		(6,031,129)	(7,282,215)	(7,282,215)	(6,566,650)	(6,497,652)
Under/(Over) Submissions		1,296,086	45,000	45,000	760,565	(6,497,652)
Project Submissions						
Number	Description					
EN-1871-13	2013 Pavement Management Program - Phase 1	3,355,966				
EN-1950-13	Clarence Street Slope Stabilization - Phase 2	100,000		500,000		
EN-1970-13	Sidewalk and Street/ Walkway Lighting Infill Program in Older Areas	250,000				
PK-6094-13	Don River / Bartley Smith Open Space Trail Development	172,500				
PK-6376-13	Bridge ID# MS29: Pedestrian Bridge Replacement	57,500				
PK-6383-13	Uplands Golf and Ski Centre: Bridge Replacement	117,415				
PK-6384-13	Uplands Golf and Ski Centre: Hiking Trail/Pathways Improvements	91,650	91,650	91,650	91,650	91,650
PK-6392-13	Don River System Trail Signage (Grant) Bartley Smith Greenway	42,898				
PK-6439-13	Glen Shields Park - Walkway and Hardscape Improvements	193,200				
PW-2035-11	Curb and Sidewalk Repair & Replacement	1,500,000	1,600,000	1,700,000	1,800,000	
PW-2058-13	LED Streetlight Conversion	150,000	1,500,000	1,500,000	1,500,000	6,000,000
EN-1879-14	Storm Water Management Facility Gallanough Park		1,000,000			
EN-1940-13	2014 Pavement Management Program - Phase 1		2,422,565			
EN-1951-14	Sidewalk Upgrade on Jane Street - north of Teston Road		100,000			
EN-1952-14	Sidewalk Upgrade on Nashville Road - west of Klein's Circle		135,000			
PK-6373-14	Pedestrian & Bicycle Master Plan (Off Road System) - Construction		433,000			
EN-1912-14	2015 Pavement Management Program - Phase 1			2,544,659		
PK-6388-15	Pedestrian Bridge Replacement			243,601		
PK-6405-15	Don and Humber River System Trail Signage (2015)			108,905		
PK-6406-15	Pedestrian and Bicycle Master Plan (off road system) Design and Construction			593,400		
EN-1917-15	2016 Pavement Management Program - Phase 1				2,807,000	
PK-6422-16	Pedestrian and Bicycle Master Plan (off road system) Design and Construction				368,000	
PK-6441-17	York Hill District Park Hardscape and Walkway Replacement					406,002
<b>Project Submissions</b>		<b>6,031,129</b>	<b>7,282,215</b>	<b>7,282,215</b>	<b>6,566,650</b>	<b>6,497,652</b>

## Infrastructure - Heritage Reserve Forecast

Forecasted Infrastructure	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017&amp;Beyond</u>
Open balance, after commitments		1,865,661	2,098,362	2,338,160	2,559,316	2,813,504
<b>Heritage Infrastructure</b>	872,929					
<b>Reallocation</b>	1,366,935					
Commitments	(569,337)					
<b>Collections</b>	210,300	<b>208,080</b>	<b>212,242</b>	<b>216,487</b>	<b>220,817</b>	<b>225,233</b>
<b>Expenses</b>	(25,915)					
<b>Interest</b>	<b>10,749</b>	<b>24,621</b>	<b>27,556</b>	<b>30,419</b>	<b>33,372</b>	<b>36,577</b>
<b>Project Submissions</b>		-	-	(25,750)	-	-
<b>Closing balance</b>		<b>2,098,362</b>	<b>2,338,160</b>	<b>2,559,316</b>	<b>2,813,504</b>	<b>3,075,314</b>
<b>Project Submissions:</b>						
<b>Number</b> <b>Description</b>						
BF-8431-15	Michael Cranny House - HVAC Upgrades			25,750		
	<b>Project Submissions</b>			<b>25,750</b>		
<b>Heritage - Infrastructure Reserve Balance</b>		<b>1,865,661</b>	<b>2,098,362</b>	<b>2,338,160</b>	<b>2,559,316</b>	<b>3,075,314</b>

## Infrastructure - Parks Reserve Forecast

<b>Forecasted Infrastructure</b>		<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017&amp;Beyond</b>
Open balance, after commitments			7,094,108	6,588,210	7,153,357	7,646,195	8,193,613
<b>Parks Infrastructure Reallocation</b>		962,144					
Commitments		6,849,548					
Collections		(944,704)					
Expenses		363,736	<b>601,819</b>	<b>948,855</b>	<b>1,302,832</b>	<b>1,663,889</b>	<b>1,663,889</b>
Interest		(179,648)					
<b>43,032</b>			<b>84,983</b>	<b>85,351</b>	<b>91,923</b>	<b>98,384</b>	<b>78,141</b>
<b>Project Submissions</b>			<b>(1,192,700)</b>	<b>(469,059)</b>	<b>(901,917)</b>	<b>(1,214,855)</b>	<b>(5,548,543)</b>
<b>Closing balance</b>		<b>7,094,108</b>	<b>6,588,210</b>	<b>7,153,357</b>	<b>7,646,195</b>	<b>8,193,613</b>	<b>4,387,100</b>
<b>Project Submissions:</b>		<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017&amp;Beyond</b>
<b>Number</b>	<b>Description</b>						
BF-8311-13	Maple Lion Park - Splash Pad/Rubber Surface Replacement		25,800				
BF-8355-13	Mackenzie Glen Park Replace Splash Pad Surfacing		61,800				
BF-8359-13	Chancellor District Park - Walkway Lighting Replacement		53,600				
BF-8360-13	Alexandria Elisa Park Walkway Lighting Replacement		33,000				
BF-8361-13	Beverley Glen Park Walkway Lighting Replacement		30,900				
BF-8365-13	McClure Meadows Park - Splash Pad/Rubber Surfacing Replacement McClure Meadows Park		25,800				
BF-8376-13	Giovanni Caboto Park - Walkway Lighting Replacement		30,900				
BF-8377-13	Robert Watson Park - Walkway Lighting Replacement		33,000				
BF-8386-13	Reeves Park - Walkway Lighting Replacement		33,000				
PK-????-13*	Crestlawn Playground		82,400				
PK-6315-13	Mackenzie Glen District Park - Playground Rubber Safety Surfacing		201,500				
PK-6325-13	Vaughan Crest Park - Bocce Court Repair		137,000				
PK-6333-13	Glen Shield Park - Playground Replacement & Safety Surfacing		248,000				
PK-6342-13	Dufferin District Park - Tennis Court Replacement		139,300				
PK-6344-13	York Hill Park - Tennis Court Replacement		56,700	223,919		280,619	
BF-8318-14	Woodbridge College Park - Electrical Cabinet Replacement			20,600			
BF-8356-14	Woodbridge College Park - Electrical Cabinet Replacement (Baseball)			20,600			
PO-6717-14	Soccer Field Redevelopment at York Catholic District School Board Locations			203,940			
PO-6742-15	Park Benches-Variou Locations				74,200		
PO-6743-15	Park Picnic Table-Variou Locations				74,200		
PO-6746-15	Fence Repair & Replacement Program				696,867	118,325	144,487
PO-6747-15	Relocation of Gazebo (Dr.Mcleans to Rainbow Creek)				56,650		
BF-8357-16	Rainbow Creek Park - Electrical Cabinet Replacement					20,600	
BF-8358-16	Promenade Park - Electrical Cabinet Replacement					20,600	
PK-6377-16	Mapes Park-Playground Replacement & Safety Surfacing					155,513	
PK-6380-16	9v9 and 11v11 Soccer Field Upgrades					136,514	
PK-6390-16	Dufferin Reservoir Sports Fields					482,684	
PK-6112-17	LeParc Park - Tennis Court Replacement						319,900
PK-6279-17	Reeves Park - Basketball Court Repair						67,000
PK-6321-17	Alexandra Elisa Park - Basketball Court Repari						70,100
PK-6322-17	Rose Mandarino Park - Basketball Court Repair						64,900
PK-6323-17	Marita Payne Park - Basketball Court Repai						44,300
PK-6327-17	Belair Way Park - Bocce Court Redevelopment						133,900
PK-6334-17	Heatherton Parkette - Playground Replacement & Safety Surfacing						133,849

## Infrastructure - Parks Reserve Forecast

<b>Forecasted Infrastructure</b>		<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017&amp;Beyond</b>
Open balance, after commitments			7,094,108	6,588,210	7,153,357	7,646,195	8,193,613
<b>Parks Infrastructure</b>		962,144					
<b>Reallocation</b>		6,849,548					
Commitments		(944,704)					
<b>Collections</b>		363,736	601,819	948,855	1,302,832	1,663,889	1,663,889
<b>Expenses</b>		(179,648)					
<b>Interest</b>		43,032	84,983	85,351	91,923	98,384	78,141
<b>Project Submissions</b>			(1,192,700)	(469,059)	(901,917)	(1,214,855)	(5,548,543)
<b>Closing balance</b>		<b>7,094,108</b>	<b>6,588,210</b>	<b>7,153,357</b>	<b>7,646,195</b>	<b>8,193,613</b>	<b>4,387,100</b>
<b>Project Submissions:</b>		<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017&amp;Beyond</b>
<b>Number</b>	<b>Description</b>						
PK-6336-17	HR Breta Park - Playground Replacement & Safety Surfacing						151,498
PK-6345-17	Conley South Park - Tennis Court Replacement						280,531
PK-6351-17	Jersey Creek Park - Playground Equipment (Swing)						36,100
PK-6360-17	Vellore Village Community Centre - Soccer Field Redevelopment						356,900
PK-6361-17	Bindertwine Park - Fence Upgrade						85,500
PK-6382-17	Torii Park Tennis Court Repair						269,474
PK-6389-17	Glen Shields Park Tennis Court Repair						284,872
PK-6393-17	West Maple Creek Park - Playground Replacement & Safety Surfacing						204,102
PK-6396-17	Yorkhill District Park - Playground Repari						245,655
PK-6404-17	Glen Shields Park - Pathway Lighting						277,765
PK-6407-17	Crieff Parkette - Playground Replacement & Safety Surfacing						86,232
PK-6408-17	Concord Thornhill Regional Park - Playground Rubber Surfacing Replacement						151,438
PK-6409-17	Glen Shields Activity Centre Improvements						243,415
PK-6410-17	Joey Panetta Park Tennis Court Repair						224,463
PK-6411-17	Melville Park - Playground Replacement & Safety Surfacing						194,732
PK-6412-17	911 Park Signage Program						98,717
PK-6418-17	Vaughan Mills Park - Playground Replacement & Safety Surfacing						201,602
PK-6419-17	Almont Park - Playground Replacement & Safety Surfacing						118,984
PK-6420-17	Fossil Hill Park - Playground Replacement & Safety Surfacing						122,643
PK-6421-17	Princeton Gate Park - Playground Replacement & Safety Surfacing						158,404
PK-6436-17	Velmar Downs Park Tennis Court Repair						184,190
PK-6437-17	Giovanni Caboto Park Tennis Court Repair						224,463
PK-6438-17	Marco Park Tennis Court Repair						224,463
PK-6440-17	York Hill Park Basketball Court Repair						46,083
PK-6443-17	Maple Community Centre - Baseball Irrigation						97,881
<b>Project Submissions</b>			<b>1,192,700</b>	<b>469,059</b>	<b>901,917</b>	<b>1,214,855</b>	<b>5,548,543</b>
<b>Parks Infrastructure Reserve</b>		<b>7,094,108</b>	<b>6,588,210</b>	<b>7,153,357</b>	<b>7,646,195</b>	<b>8,193,613</b>	<b>4,387,100</b>

\* - Capital project not entered into the Budget system. Project number will be assigned when entered.

## Infrastructure-Buildings Facilities Reserve Forecast

Forecasted Infrastructure	2012	2013	2014	2015	2016	2017&Beyond
Open balance, after commitments		11,759,575	11,289,207	13,080,066	15,072,666	17,791,439
<b>B&amp;F Infrastructure</b>	16,632,623					
<b>Reallocation</b>	(1,806,946)					
Commitments	(4,411,673)					
<b>Collections</b>	2,250,156	2,297,082	2,373,024	2,495,484	3,295,394	3,295,394
<b>Expenses</b>	(970,763)					
<b>Interest</b>	66,178	143,160	151,362	174,862	204,125	242,989
<b>Project Submissions</b>		(2,910,610)	(733,527)	(677,745)	(780,746)	-
<b>Closing balance</b>	11,759,575	11,289,207	13,080,066	15,072,666	17,791,439	21,329,822

### Project Submissions:

Number	Description					
BF-8237-13	Garnet A Williams Community Centre Remove Wall Covering in Pool area		52,600			
BF-8317-13	Maple Community Centre Replace Outdoor Lighting		144,200			
BF-8319-13	JOC-HVAC Rooftop Replacements		103,000			
BF-8371-13	Garnet A Williams Community Centre - Heat Pumps Replacement		61,800			
BF-8381-13	Garnet A Williams Community Centre - Flooring Replacement		36,100			
BF-8392-13	Woodbridge Pool & Arena - Replace Rooftop Units		42,000			
BF-8393-13	Fire Station 7-2-Replace Heating Boiler		31,600			
BF-8394-13	Al Palladini Community Centre - Replace Heat Pump # 17		52,500			
BF-8395-13	Dufferin Clark Community Centre - Replace Heating Boilers		68,200			
BF-8396-13	Garnet Williams - Replace Arena Heating System		42,000			
BF-8402-13	Maple Community Centre - Waterslide Refurbishment		31,448			
BF-8403-13	Rosemount Community Centre - Asphalt/Concrete Replacement		412,000			
BF-8409-13	Al Palladini Community Centre East Entrance Walkway Replacement		60,792			
BF-8411-13	Chancellor Community Centre - Concrete Walkway Replacement		23,059			
BF-8412-13	Father Ermanno Bulfon Community Centre - Interlocking Brick Replacement		27,252			
BF-8413-13	Garnet A Williams Community Centre - East and West - Concrete Curb/Walkway Replacement		22,011			
BF-8415-13	Maple Community Centre - Exterior Walkway Replacement		36,684			
BF-8416-13	Pool Ramp Entrance Tile Replacement		41,925			
BF-8417-13	Thornhill Outdoor Pool Walkway Replacement		27,252			
BF-8418-13	Vellore Village Community Centre Concrete Replacement Northwest of Main Entrance		94,332			
BF-8426-13	Dufferin Clark Community Centre - Cool Tower Upgrade		25,750			
BF-8427-13	Rosemount Community Centre - HVAC System upgrades		41,200			
BF-8436-13	Security Camera & Equipment Replacements		87,550		87,550	
BY-2522-13	Animal Shelter Additional Leasehold Improvements		36,050			
LI-4503-13	Bathurst Clark Resource Library Renovations-Phase 2		250,000			
LI-4536-13	Kleinburg Library Building Repairs and Improvements		750,000			
PK-6363-13	Vellore Heritage Square - Parking Lot Drainage		87,900			
PO-6748-13	Relocation of Horticulture Operations		96,305			
RE-9503-13	Fitness Centre Equipment Replacement		125,100	125,100	125,100	125,100
BF-8297-14	JOC - Retrofit Fire Department Training Area Washrooms			73,600		
BF-8397-14	Dufferin Clark Community Centre - Water Slide Refurbishment			31,450		
BF-8398-14	Garnet Williams - Whirlpool Replacement			108,050		

## Infrastructure-Buildings Facilities Reserve Forecast

Forecasted Infrastructure		2012	2013	2014	2015	2016	2017&Beyond
Open balance, after commitments			11,759,575	11,289,207	13,080,066	15,072,666	17,791,439
<b>B&amp;F Infrastructure</b>		16,632,623					
<b>Reallocation</b>		(1,806,946)					
Commitments		(4,411,673)					
<b>Collections</b>		2,250,156	2,297,082	2,373,024	2,495,484	3,295,394	3,295,394
<b>Expenses</b>		(970,763)					
<b>Interest</b>		66,178	143,160	151,362	174,862	204,125	242,989
<b>Project Submissions</b>			(2,910,610)	(733,527)	(677,745)	(780,746)	-
<b>Closing balance</b>		<b>11,759,575</b>	<b>11,289,207</b>	<b>13,080,066</b>	<b>15,072,666</b>	<b>17,791,439</b>	<b>21,329,822</b>
<b>Project Submissions:</b>							
<b>Number</b>	<b>Description</b>						
BF-8401-14	Maple Community Centre - Replace Roller Shades			26,210			
BF-8405-14	Garnet Williams - Renovate Pool Changerooms			157,220			
BF-8406-14	Al Palladini Community Centre - West side concrete curbs and interlock removal			27,252			
BF-8414-14	Maple Community Centre Arena Rubber Office and Dressing Room Replacement			75,465			
BF-8420-14	Al Palladini Community Centre - Arena Dressing Room Showers East and West			46,350			
BF-8421-14	Al Palladini Community Centre Building Sound System			26,780			
BF-8422-14	Dufferin Clark Pool Blinds			36,050			
BF-8407-15	Al Palladini Community Centre - East Side - Island - Concrete Curb Replacements				52,406		
BF-8408-15	Al Palladini Community Centre - Patio Deck Concrete Replacement				39,829		
BF-8425-15	Al Palladini Community Centre Painting East and West Arenas				84,460		
BF-8428-15	JOC - Rooftop Replacements				61,800		
BF-8429-15	Dufferin Clark Community Centre - Boiler Replacements				61,800		
BF-8430-15	Garnet A Williams Community Centre - Boiler Replacements				82,400		
BF-8432-15	Rosemount Community Centre - Boiler System Upgrades				82,400		
BF-8278-16	Chancellor Community Centre - Gym Locker Replacements					37,900	
BF-8329-16	Al Palladini Community Centre Arena Benches Capping					46,400	
BF-8399-16	Maple Community Centre - Outdoor Courtyard Refurbishment					90,846	
BF-8404-16	Woodbridge Arena - Replace Arena Boards					118,750	
BF-8423-16	Al Palladini Community Centre New Score Clock for East Arena Centre Ice					77,250	
BF-8433-16	Al Palladini Community Centre - Boiler Replacements					82,400	
BF-8434-16	Maple Community Centre - Boiler Replacements					82,400	
BF-8435-16	Woodbridge Pool & Arena - Rooftop Replacements					51,500	
EP-0071-16	Primary and Alternate Emergency Operations Centres					68,200	
<b>Project Submissions</b>			<b>2,910,610</b>	<b>733,527</b>	<b>677,745</b>	<b>780,746</b>	<b>-</b>
<b>Buildings &amp; Facilities - Infrastructure Reserve Balance</b>		<b>11,759,575</b>	<b>11,289,207</b>	<b>13,080,066</b>	<b>15,072,666</b>	<b>17,791,439</b>	<b>21,329,822</b>

## Infrastructure - Roads Reserve Forecast

Forecasted Infrastructure		2012	2013	2014	2015	2016	2017&Beyond
<b>Open balance, after commitments</b>			4,193,253	4,069,543	4,232,417	4,592,344	5,089,771
<b>Roads Infrastructure</b>		6,998,171					
Commitments		(3,270,555)					
<b>Collections</b>		449,630	412,068	420,309	428,715	437,290	437,290
<b>Expenses</b>		(28,460)					
<b>Interest</b>		44,467	51,322	51,565	54,812	60,137	66,355
<b>Project Submissions</b>			(587,100)	(309,000)	(123,600)	-	-
<b>Closing balance</b>		4,193,253	4,069,543	4,232,417	4,592,344	5,089,771	5,593,416
<b>Project Submissions:</b>							
<b>Number</b>	<b>Description</b>						
EN-1862-13	Municipal Structure Inspection and Reporting		123,600				
EN-1904-13	Culvert Replacement - Merino Road		463,500				
EN-1892-14	Culvert Removal - Peelar Road			309,000			
EN-1923-15	Municipal Structure Inspection and Reporting				123,600		
	<b>Project Submissions</b>		<b>587,100</b>	<b>309,000</b>	<b>123,600</b>	<b>-</b>	
<b>Roads - Infrastructure Reserve Balance</b>		<b>4,193,253</b>	<b>4,069,543</b>	<b>4,232,417</b>	<b>4,592,344</b>	<b>5,089,771</b>	<b>5,593,416</b>

## Tree Replacement Reserve Forecast

Forecasted Infrastructure		<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017&amp;Beyond</u>
<b>Open balance, after commitments</b>			<b>611,805</b>	<b>563,768</b>	<b>515,731</b>	<b>467,694</b>	<b>419,657</b>
<b>Tree Replacement</b>		637,134					
Commitments		(19,962)					
<b>Collections</b>		750					
<b>Expenses</b>		(6,117)					
<b>Interest</b>							
<b>Project Submissions</b>			<b>(48,037)</b>	<b>(48,037)</b>	<b>(48,037)</b>	<b>(48,037)</b>	-
<b>Closing balance</b>		<b>611,805</b>	<b>563,768</b>	<b>515,731</b>	<b>467,694</b>	<b>419,657</b>	<b>419,657</b>
<b>Project Submissions:</b>							
<b>Number</b>	<b>Description</b>						
PO-6700-13	Tree Planting Program-Regular		48,037	48,037	48,037	48,037	
	<b>Project Submissions</b>		<b>48,037</b>	<b>48,037</b>	<b>48,037</b>	<b>48,037</b>	
<b>Tree Replacement Reserve Balance</b>		<b>611,805</b>	<b>563,768</b>	<b>515,731</b>	<b>467,694</b>	<b>419,657</b>	<b>419,657</b>

## Infrastructure - Uplands Reserve Forecast

Forecasted Infrastructure		Scenario: Submissions	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017&amp;Beyond</u>
Open balance, after commitments				(412,829)	(904,511)	(832,299)	(759,184)	(685,155)
<b>Uplands Infrastructure</b>			794,983					
Commitments			(1,312,752)					
<b>Collections</b>			155,125	150,000	150,000	150,000	150,000	150,000
Expenses			(55,619)					
<b>Interest</b>			5,434	(8,182)	(10,788)	(9,885)	(8,971)	(9,072)
<b>Project Submissions</b>				(633,500)	(67,000)	(67,000)	(67,000)	(231,200)
<b>Closing balance</b>			<b>(412,829)</b>	<b>(904,511)</b>	<b>(832,299)</b>	<b>(759,184)</b>	<b>(685,155)</b>	<b>(775,427)</b>
<b>Project Submissions:</b>			<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017&amp;Beyond</u>
<b>Number</b>	<b>Description</b>							
BF-8367-13	Uplands Golf & Ski Centre, Buildings General Capital			67,000	67,000	67,000	67,000	
PK-6370-13	Uplands Golf & Ski Centre - Irrigation/Snow Making Water Systems			566,500				
BF-8391-23	Uplands Club House - Golf Cart Storage Building							231,200
<b>Project Submissions</b>				<b>633,500</b>	<b>67,000</b>	<b>67,000</b>	<b>67,000</b>	<b>231,200</b>
<b>Uplands - Infrastructure Reserve Balance</b>			<b>(412,829)</b>	<b>(904,511)</b>	<b>(832,299)</b>	<b>(759,184)</b>	<b>(685,155)</b>	<b>(775,427)</b>

## Infrastructure - Vehicles Reserve Forecast

Forecasted Infrastructure	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017&amp;Beyond</u>
<b>Open balance, after commitments</b>		<b>4,774,816</b>	<b>3,923,150</b>	<b>2,745,771</b>	<b>2,669,554</b>	<b>2,815,376</b>
<b>Vehicles Infrastructure</b>	3,253,265					
<b>Reallocation</b>	2,319,908					
Commitments	(542,377)					
<b>Collections</b>	85,509	<b>182,283</b>	<b>245,929</b>	<b>325,848</b>	<b>407,364</b>	<b>407,364</b>
<b>Expenses</b>	(371,929)	<b>(121,374)</b>				
<b>Interest</b>	<b>30,440</b>	<b>54,025</b>	<b>41,422</b>	<b>33,636</b>	<b>34,068</b>	<b>32,505</b>
<b>Project Submissions</b>		<b>(966,600)</b>	<b>(1,464,730)</b>	<b>(435,700)</b>	<b>(295,610)</b>	<b>(837,390)</b>
<b>Closing balance</b>	<b>4,774,816</b>	<b>3,923,150</b>	<b>2,745,771</b>	<b>2,669,554</b>	<b>2,815,376</b>	<b>2,417,855</b>

### Project Submissions:

Name	Description				
FL-5148-13	Fleet - Two new fuel pumps at JOC		30,900		
FL-5179-13	Parks - Replace 1429 with zero turn mower		20,600		
FL-5180-13	Parks - Replace 1216 with zero turn mower		20,600		
FL-5191-13	Parks - Replace 1367 with midsize pickup		30,900		
FL-5193-13	Public Works - Roads - Replace 1152 with 2 ton dump truck		77,300		
FL-5194-13	Public Works - Roads - Replace 1363 with midsize 4x4 pickup		36,100		
FL-5235-13	Parks - Replace 1430 with a 10 ft. mower		56,700		
FL-5240-13	Public Works - Wastewater - Replace 1533 with 3/4 ton pickup		37,100		
FL-5256-13	Clerks - Records Management - Replace 913 with scissors lift		20,600		
FL-5257-13	Engineering Services - Replace 1398 with mid-size pickup		25,800		
FL-5261-13	Parks - Replace 1561 with zero turn mower		20,600		
FL-5262-13	Parks - Replace 1282 with narrow cab tractor/snow plow		67,000		
FL-5263-13	Parks - Replace 1213 with aquacide sprayer unit		22,700		
FL-5264-13	Parks - Replace 1212 with utility vehicle		20,600		
FL-5265-13	Parks - Replace 1361 with Benco TU900 tractor/snow plow		200,900		
FL-5266-13	Parks - Replace 1342 with zero turn mower		20,600		
FL-5267-13	Parks - Replace 1341 with 10 ft. outfront mower		56,700		
FL-5268-13	Parks - replace 1284 with narrow cab tractor/snow plow		67,000		
FL-5269-13	Parks - Replace 1428 with zero turn mower		20,600		
FL-5270-13	Parks - Replace 1442 with 3/4 ton 4x4 pickup		38,100		
FL-5296-13	Public Works - Roads - Replace 1093 with 3 ton hot box		36,100		
FL-5297-13	Public Works - Roads - Replace 1658 with 3/4 ton 4x4 pickup		39,100		
FL-5132-14	Engineering Services - Replace 1086 with 3/4 ton Cargo Van			36,100	
FL-5136-14	Building & Facilities - Replace 1155 with 3/4 ton Cargo Van			46,400	
FL-5150-14	Public Works - Roads - Replace 1151 with 2 ton dump truck			77,300	
FL-5152-14	Parks - Replace 1141 with 3/4 ton pickup			46,400	
FL-5153-14	Parks - Forestry/Horticulture - Replace 965 with spray tanker trailer			25,800	

## Infrastructure - Vehicles Reserve Forecast

Forecasted Infrastructure	2012	2013	2014	2015	2016	2017&Beyond
<b>Open balance, after commitments</b>		<b>4,774,816</b>	<b>3,923,150</b>	<b>2,745,771</b>	<b>2,669,554</b>	<b>2,815,376</b>
<b>Vehicles Infrastructure</b>	3,253,265					
<b>Reallocation</b>	2,319,908					
Commitments	(542,377)					
<b>Collections</b>	85,509	<b>182,283</b>	<b>245,929</b>	<b>325,848</b>	<b>407,364</b>	<b>407,364</b>
<b>Expenses</b>	(371,929)	<b>(121,374)</b>				
<b>Interest</b>	<b>30,440</b>	<b>54,025</b>	<b>41,422</b>	<b>33,636</b>	<b>34,068</b>	<b>32,505</b>
<b>Project Submissions</b>		<b>(966,600)</b>	<b>(1,464,730)</b>	<b>(435,700)</b>	<b>(295,610)</b>	<b>(837,390)</b>
<b>Closing balance</b>	<b>4,774,816</b>	<b>3,923,150</b>	<b>2,745,771</b>	<b>2,669,554</b>	<b>2,815,376</b>	<b>2,417,855</b>

### Project Submissions:

Name	Description	
FL-5154-14	Parks - Replace 1028 with landscape trailer	20,600
FL-5155-14	Public Works - Roads - Replace 868 with similar trailer	25,800
FL-5156-14	Building & Facilities - Replace 1241 with 3/4 ton cargo van	36,100
FL-5157-14	Bylaw Enforcement - Replace 1160 with compact size 4x4 pickup	30,900
FL-5158-14	Building Standards - Replace 1332 with midsize pickup	30,900
FL-5160-14	Engineering Services - Replace 1088 with midsize pickup	36,100
FL-5168-14	Building Standards - Replace 1333 with midsize pickup	30,900
FL-5169-14	Bylaw Enforcement - Replace 1207 with compact size 4x4 pickup	30,900
FL-5170-14	Bylaw Enforcement - Replace 1161 with hybrid sedan car	30,900
FL-5171-14	Engineering Services - Replace 1268 with midsize pickup	30,900
FL-5173-14	Parks - Forestry/Horticulture - Replace 1054 with spray tanker trailer	25,800
FL-5174-14	Parks - Replace 1058 with landscape trailer	20,600
FL-5175-14	Parks - Replace 1087 with landscape trailer	20,600
FL-5176-14	Parks - Replace 1099 with landscape trailer	20,600
FL-5192-14	Parks - Replace 1434 with midsize pickup	30,900
FL-5200-14	Bylaw Enforcement - Replace 1448 with compact size 4x4 pickup	22,700
FL-5201-14	Bylaw Enforcement - Replace 1276 with transit van	30,900
FL-5202-14	Bylaw Enforcement - Replace 1179 with tandem axle trailer & crane	20,600
FL-5204-14	Engineering Dev. Transportation - Replace 1365 with midsize 4x2 pickup	25,800
FL-5205-14	Engineering Dev. Transportation - Replace 1270 with midsize 4x2 pickup	25,800
FL-5211-14	Public Works - Roads - Replace 1370 with midsize 4x4 pickup	28,900
FL-5212-14	Public Works - Roads - Replace 1523 with midsize 4x4 pickup	25,800
FL-5226-14	Parks - Replace 1278 with narrow sidewalk plow tractor	63,900
FL-5227-14	Parks - Replace 1281 with narrow sidewalk plow tractor	63,900
FL-5228-14	Parks - Replace 1145 with 3/4 ton heavy duty pickup	31,900
FL-5229-14	Parks - Replace 1140 with 3/4 ton heavy duty pickup	37,100
FL-5230-14	Parks - Replace 1335 with 10ft outfront rotary mower	56,700
FL-5232-14	Engineering Services - Replace 1366 with midsize pickup	25,800
FL-5233-14	Public Works - Water - Replace 1269 with midsize 4x2 pickup	25,800
FL-5234-14	Parks - Replace 1343 with 6 ft. outfront mower with zero turn	20,600

## Infrastructure - Vehicles Reserve Forecast

Forecasted Infrastructure	2012	2013	2014	2015	2016	2017&Beyond
<b>Open balance, after commitments</b>		4,774,816	3,923,150	2,745,771	2,669,554	2,815,376
<b>Vehicles Infrastructure</b>	3,253,265					
<b>Reallocation</b>	2,319,908					
Commitments	(542,377)					
<b>Collections</b>	85,509	182,283	245,929	325,848	407,364	407,364
<b>Expenses</b>	(371,929)	(121,374)				
<b>Interest</b>	30,440	54,025	41,422	33,636	34,068	32,505
<b>Project Submissions</b>		(966,600)	(1,464,730)	(435,700)	(295,610)	(837,390)
<b>Closing balance</b>	4,774,816	3,923,150	2,745,771	2,669,554	2,815,376	2,417,855

### Project Submissions:

Name	Description					
FL-5241-14	Public Works - Wastewater - Replace 1425 with 1/2 ton pickup			25,800		
FL-5242-14	Public Works - Water - Replace 1554 with 3/4 ton heavy duty cargo van			38,100		
FL-5243-14	Public Works - Water - Replace 1562 with 3/4 tony heavy cargo van			38,100		
FL-5248-14	Parks - Forestry/Horticulture - Replace 1079 with stump cutter			30,900		
FL-5249-14	Parks - Forestry/Horticulture - Replace 1346 with midsize pickup			25,800		
FL-5250-14	Parks - Forestry/Horticulture - Replace 1015 with backhoe loader			87,600		
FL-5300-14	Engineering Dev. Transportation - Replace 1364 with midsize pickup			25,800		
FL-5314-14	Building & Facilities - Replace 1427 with midsize 4x4 pickup			31,930		
FL-5301-15	Building & Facilities - Replace 1246 with 3/4 ton 4x4 pickup				39,100	
FL-5302-15	Building & Facilities - Replace 1156 with 1 ton cargo van				46,400	
FL-5303-15	Building & Facilities - Replace 1320 with 3/4 ton cargo van				41,200	
FL-5304-15	Building & Facilities - Replace 852 with ice resurfacer				103,000	
FL-5305-15	Building & Facilities - Replace 957 with ice resurfacer				103,000	
FL-5306-15	Building & Facilities - Replace 974 with ice resurfacer				103,000	
FL-5307-16	Parks - Replace 1027 with a slope mower					72,100
FL-5308-16	Building & Facilities - Replace 1147 with a compact size pickup					27,810
FL-5311-16	Building & Facilities - Replace 1055 with ice resurfacer					103,000
FL-5315-16	Parks - Replace 1375 with a 16 ft rotary mower					92,700
FL-5312-17	Parks - Replace 1059 with a 1/2 ton pickup truck					72,100
FL-5313-17	Building & Facilities - Replace 1070 with ice resurfacer					103,000
FL-5316-17	Public Works - Waste Mgmt. - Replace 1348 with a compact pickup					23,690
FL-5317-17	Parks - Replace 1347 compact 4x4 pickup					27,810
FL-5318-17	Recreation - Replace 1148 with a cargo van					28,840
FL-5319-17	Parks - Replace 1286 with a 2 ton dump truck					66,950
FL-5320-17	Parks - Replace 1146 with a 3/4 ton pickup					37,080
FL-5321-17	Engineering Services - Replace 1398 with a midsize pickup					26,780
FL-5322-17	Fleet Management - Replace 1369 with a 3/4 ton pickup hybrid pickup					51,500
FL-5323-17	Parks - Replace 1371 with 3/4 ton pickup					31,930
FL-5324-17	Parks - Replace 1445 with a 3/4 ton pickup					37,080
FL-5325-17	Parks - Forestry/Horticulture - Replace 1436 with a 1/2 ton cargo van					35,020

## Infrastructure - Vehicles Reserve Forecast

Forecasted Infrastructure		2012	2013	2014	2015	2016	2017&Beyond
<b>Open balance, after commitments</b>			4,774,816	3,923,150	2,745,771	2,669,554	2,815,376
<b>Vehicles Infrastructure</b>		3,253,265					
<b>Reallocation</b>		2,319,908					
Commitments		(542,377)					
<b>Collections</b>		85,509	182,283	245,929	325,848	407,364	407,364
<b>Expenses</b>		(371,929)	(121,374)				
<b>Interest</b>		30,440	54,025	41,422	33,636	34,068	32,505
<b>Project Submissions</b>			(966,600)	(1,464,730)	(435,700)	(295,610)	(837,390)
<b>Closing balance</b>		4,774,816	3,923,150	2,745,771	2,669,554	2,815,376	2,417,855
<b>Project Submissions:</b>							
<b>Name</b>	<b>Description</b>						
FL-5326-17	Parks - Replace 1446 with a 3/4 ton pickup						37,080
FL-5329-17	Parks - Replace 1435 with a 3/4 ton 4x4 pickup						47,380
FL-5330-17	Fleet Management - Replace 1157 with 1/2 ton pickup						26,780
FL-5331-17	Parks - Replace 1368 with a midsize pickup						26,780
FL-5332-17	Parks - Replace 1439 with a 3/4 ton 4x4 pickup						47,380
FL-5333-17	Parks Forestry/Horticulture - Replace 1352 with midsize pickup						29,870
FL-5334-17	Parks - Replace 1144 with 3/4 ton pickup						40,170
FL-5335-18	Parks - Replace 1287 with 3/4 ton pickup						40,170
	<b>Project Submissions</b>	-	966,600	1,464,730	435,700	295,610	837,390
		4,774,816	3,923,150	2,745,771	2,669,554	2,815,376	2,417,855

## Capital From Taxation - Forecast

Forecasted: Capital from Taxation	2013	2014	2015	2016	2017&Beyond
Capital from Taxation - Budget	6,389,274	6,389,274	6,389,274	6,389,274	
Project Submissions	(6,391,745)	(6,792,378)	(7,738,033)	(8,644,264)	(15,592,268)
Q3 Project Closings	15,300				
Expenses <sup>1</sup>	(12,829)	(12,829)	(12,829)	(12,829)	(12,829)
Under/(Over) Submissions	-	(415,933)	(1,361,588)	(2,267,819)	(15,605,097)

### Project Submissions:

Number	Description	
<b><u>Legal/Regulatory/Health&amp;Safety</u></b>		
LI-4533-13	AODA Compliant & Combined Info/Circulation Desk Ansley Grove (CIIF Grant Pending)	100,000
BY-2518-13	Animal Shelter Lease Hold Improvements	75,100
BF-8346-13	JOC - Works Yards Dumping Ramps	38,200
PW-2055-13	Double Walled Brine Tanks and Barrier Walls	139,050
EN-1843-13	Traffic Signal Improvements	206,000
<b><u>Growth</u></b>		
PK-6350-13	Sonoma Heights Community Park - Skateboard Park	15,300
LI-4508-13	Civic Centre Resource Library-Resource Material	87,000
FR-3564-13	Station #73 Construction	2,526,000
PK-6397-13	VMC23-2 - Vaughan Corporate Center Black Creek Park Design and Construction	10,865
PL-9533-13	New Community Areas Secondary Plan - Block 41	51,500
PL-9535-13	New Community Areas Secondary Plan - Block 27	51,500
FR-3565-13	Station #73 Equipment	119,000
FL-5258-13	Parks - 1 new narrow cab tractor/snow plow	6,700
FL-5259-13	Parks - 1 new narrow cab tractor/snow plow	6,700
FL-5260-13	Parks - 1 new narrow cab tractor/snow plow	6,700
PK-6395-13	UV1-N27 Neighborhood Park Design and Construction	147,141
FL-5273-13	Parks - 1 new narrow cab tractor/snow plow	6,700
FL-5254-13	Building & Facilities - 1 new 1/2 ton cargo van	3,100
FL-5255-13	Building & Facilities - 1 new 1/2 ton 4x4 pickup	2,900
FL-5199-13	Bylaw Enforcement - 1 new 4x4 compact size pickup	3,100
FL-5206-13	Public Works - Roads - 1 new 4x4 midsize pickup	2,600
FL-5271-13	Parks - 1 new zero turn mower	2,060
PW-2059-13	RWIS Station	10,300
FL-5328-13	Bylaw Enforcement - 1 new 4x4 compact pickup	3,100
FL-5282-13	Parks - 1 new 10ft winged mower	5,700
FL-5277-13	Parks - 1 new 3/4 ton pickup with crew cab	3,600
FL-5284-13	Parks - 1 new 10ft winged mower	5,700
FL-5289-13	Public Works - Roads - 1 new regenerative sweeper	30,900
FL-5280-13	Parks - 1 new 3 point hitch fertilizer spreader	2,100
FL-5281-13	Parks - 1 new sod renovator	2,100
FL-5283-13	Parks - 1 new sod renovator	2,100

## Capital From Taxation - Forecast

Forecasted: Capital from Taxation		<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017&amp;Beyond</u>
Capital from Taxation - Budget		6,389,274	6,389,274	6,389,274	6,389,274	
Project Submissions		(6,391,745)	(6,792,378)	(7,738,033)	(8,644,264)	(15,592,268)
Q3 Project Closings		15,300				
Expenses <sup>1</sup>		(12,829)	(12,829)	(12,829)	(12,829)	(12,829)
Under/(Over) Submissions		-	(415,933)	(1,361,588)	(2,267,819)	(15,605,097)

### Project Submissions:

Number	Description	
FL-5287-13	Parks - Forestry/Horticulture - 1 new chipper truck	20,600
FL-5288-13	Parks - Forestry/Horticulture - 1 new 15" drum chipper	4,600
<b>Priority Initiative</b>		
SP-0003-13	Performance Measurement System Software	103,000
EN-1958-13	Corporate Asset Management	500,000
<b>Technology/Replacement</b>		
<b>Established Program</b>		
LI-4504-13	Library Technology Upgrade	140,000
PO-6700-13	Tree Planting Program-Regular	552,425
PO-6739-13	Tree Replacement Program-EAB	410,713
PW-2013-07	Street Light Pole Replacement Program	216,300
<b>Projects</b>		
BU-0006-13	Citywide Capital Planning and Analysis Module	78,471
BY-2522-13	Animal Shelter Additional Leasehold Improvements	17,550
IT-3021-13	JDEdwards 9.1 Upgrade	92,700
CC-9523-13	City eNewsletters (upgrade)	74,600
<b>New</b>		
BF-8379-13	Father Ermanno Bulfon Community Centre - Outdoor Rink (CIIF Grant Pending)	113,300
CL-2511-13	Access & Storage Equipment for JOC Records Centre	30,000
PL-9530-13	Public Art Program - City Wide	199,820
FL-5244-13	Parks - Forestry - 1 new compact size 4x2 pickup	30,900
FL-5272-13	Parks - 1 new artificial turf groomer set	25,800
EN-1948-13	Traffic Calming - Vellore Avenue, from Davos Road to St. Urbain Drive	25,750
FL-5279-13	Parks - 1 new retrofit compactor for unit 1676	82,400

### Legal/Regulatory/Health&Safety

BY-2518-13	Animal Shelter Lease Hold Improvements	75,100
PW-2057-14	Dome Doors	38,625
PO-6749-14	No Smoking By-Law Signs	54,075
PW-2061-14	Woodbridge Yard Humber River Rehabilitation	195,700
BF-8364-14	Woodbridge Yard - Works Yard Dumping Ramp	36,100
BF-8363-14	East District Park - Works Yard Dumping Ramp	36,100

### Growth

LI-4508-13	Civic Centre Resource Library-Resource Material	87,000
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## Capital From Taxation - Forecast

Forecasted: Capital from Taxation		<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017&amp;Beyond</u>
	<b>Capital from Taxation - Budget</b>	6,389,274	6,389,274	6,389,274	6,389,274	
	<b>Project Submissions</b>	(6,391,745)	(6,792,378)	(7,738,033)	(8,644,264)	(15,592,268)
	<b>Q3 Project Closings</b>	15,300				
	<b>Expenses <sup>1</sup></b>	(12,829)	(12,829)	(12,829)	(12,829)	(12,829)
	<b>Under/(Over) Submissions</b>	-	(415,933)	(1,361,588)	(2,267,819)	(15,605,097)

### Project Submissions:

<u>Number</u>	<u>Description</u>	
LI-4511-14	Civic Centre Library-Communications & Hardware	69,000
LI-4530-14	Civic Centre Resource Library	125,000
PK-6305-14	Maple Valley Plan - North Maple Regional Park Phase I(A)	721,000
DP-9528-14	City of Vaughan City-Wide Urban Design Study	20,000
FL-5298-14	Bylaw Enforcement - 1 new 4x4 pickup with ext. cab	2,800
PK-6415-14	61W-N1 - New Neighborhood Park Design and Park Construction	117,198
FL-5299-14	Bylaw Enforcement - 1 new 4x4 pickup with ext. cab	2,800
PK-6308-14	UV1-N25 New Neighborhood Park Design & Construction	121,123
PK-6414-14	UV1-S1 - Urban Square Design and Construction	57,688
FL-5245-14	Parks - Forestry - 1 new compact size 4x2 pickup	5,200
PK-6310-14	UV1-N29 New Neighborhood Park Design & Construction	128,921
PW-2054-14	Environmental Assessment for a new works yard - west portion of the City	18,025
<b><u>Priority Initiative</u></b>		
EN-1958-13	Corporate Asset Management	780,000
<b><u>Technology/Replacement</u></b>		
<b><u>Established Program</u></b>		
LI-4504-13	Library Technology Upgrade	140,000
PO-6700-13	Tree Planting Program-Regular	552,425
PO-6739-13	Tree Replacement Program-EAB	410,713
PW-2013-07	Street Light Pole Replacement Program	309,000
<b><u>Projects</u></b>		
PW-2052-14	Road Patrol Hardware & Software	25,800
PW-2062-14	Works Yard Improvements(JOC-Dufferin-Woodbridge Yards)	25,750
AV-3020-14	Access Vaughan Phase II - Step D	50,500
IT-3020-14	Continuous Improvement - City Website (Vaughan Online)	154,500
<b><u>New</u></b>		
BF-8343-14	Dufferin Clark Community Centre Addition of Accessible Washroom (CIIF Grant Pending)	51,500
PK-6364-14	Sonoma Heights Community Park - Fencing Extension (CIIF Grant Pending)	30,900
PK-6366-14	Maple Community Centre - Baseball Fencing (CIIF Grant Pending)	32,000
HR-9533-14	Attendance Management Automation	61,800
PK-6385-14	Agostino Park Multi-Use Field Development (Rugby/Football)	100,683
PK-6356-14	Sonoma Heights Community Park - Ball Diamond Lighting	229,184
PK-6386-14	Calvary Church Sports Fields - Soccer Field 11v11 Implementation	241,046
PK-6359-14	Maxey Park Parking Lot Expansion	90,150

## Capital From Taxation - Forecast

Forecasted: Capital from Taxation		<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017&amp;Beyond</u>
	<b>Capital from Taxation - Budget</b>	6,389,274	6,389,274	6,389,274	6,389,274	
	<b>Project Submissions</b>	(6,391,745)	(6,792,378)	(7,738,033)	(8,644,264)	(15,592,268)
	<b>Q3 Project Closings</b>	15,300				
	<b>Expenses <sup>1</sup></b>	(12,829)	(12,829)	(12,829)	(12,829)	(12,829)
	<b>Under/(Over) Submissions</b>	-	(415,933)	(1,361,588)	(2,267,819)	(15,605,097)

### Project Submissions:

Number	Description	
PK-6381-14	Al Palladini Community Centre North West Corner Improvements	61,002
PO-6751-14	Sports Field Safety Fencing for Spectators at Vaughan Grove Sports Complex	91,927
PO-6750-14	Park and Walkway Fencing	39,655
PW-2066-14	Yard Weigh Scale	128,750
PK-6391-14	Torii Park Bocce Court Development	90,519
PK-6434-14	Mario Plastina Park - Expansion of Existing Play Equipment	49,749
EN-1959-14	Traffic Signal Installation - Chrislea Road and Northview Boulevard	180,250
EN-1947-14	Intensification – Traffic Management Pilot Project	117,420
BF-8270-14	Sunset Ridge Park Walkway Lighting	51,500
FL-5225-14	Parks - 4 new sand and salt conveyor loaders	25,800
PK-6265-14	Maple Reservoir Park-Senior Soccer Field Lighting	396,600
PO-6740-14	Irrigation Central Control System Additions-Variou Locations	129,000
FL-5215-14	Parks - 1 new 2 ton 4x2 dump truck	61,800
FL-5246-14	Parks - Forestry/Horticulture - 1 new 3/4 ton heavy duty 4x4 pickup	37,100
FL-5221-14	Parks - 4 new sand sifters	72,100
EN-1837-14	Walkway lighting - Mountbatten Road	30,900
EN-1864-14	Walkway Lighting - Aberdeen Avenue and Andrea Lane	30,900

### Legal/Regulatory/Health&Safety

BY-2518-13	Animal Shelter Lease Hold Improvements	75,100
PW-2057-14	Dome Doors	38,625

### Growth

BF-8378-15	Carrville Community Centre	436,232
LI-4508-13	Civic Centre Resource Library-Resource Material	87,000
LI-4516-15	Carrville Block 11- Resource Material	43,500
LI-4521-15	Carrville BI 11 Land	57,700
LI-4522-15	Carrville BL11 - Consulting Design/Construction	18,740
LI-4524-16	Carrville Community Library - Communications and Hardware	15,000
PK-6394-15	UV2-D2 Block 11 District Park w/CC - Park Design & Construction	14,945
DP-9526-15	Yonge Street / Steeles Corridor Urban Design Streetscape & Open Space Masterplan	133,200
PK-6452-15	UV1-LP1 - Linear Park Design and Construction	53,334
PK-6399-15	UV1-S2 - New Urban Square Construction	30,316
PK-6400-15	UV1-S3 - New Urban Square Design and Construction	30,316
PK-6402-15	61W-S7 - New Urban Square Design and Construction	31,353

## Capital From Taxation - Forecast

Forecasted: Capital from Taxation		<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017&amp;Beyond</u>
Capital from Taxation - Budget		6,389,274	6,389,274	6,389,274	6,389,274	
Project Submissions		(6,391,745)	(6,792,378)	(7,738,033)	(8,644,264)	(15,592,268)
Q3 Project Closings		15,300				
Expenses <sup>1</sup>		(12,829)	(12,829)	(12,829)	(12,829)	(12,829)
Under/(Over) Submissions		-	(415,933)	(1,361,588)	(2,267,819)	(15,605,097)

### Project Submissions:

Number	Description					
PK-6403-15	MacMillian Farm - Park Design and Construction			49,455		
PK-6401-15	61W-N2 - New Neighborhood Park Design and Construction			52,235		
PK-6398-15	VMC30-6 - Urban Square Design and Construction			55,751		
PK-6309-15	UV1-N28			63,619		
<b>Priority Initiative</b>						
EN-1958-13	Corporate Asset Management			750,000		
<b>Technology/Replacement</b>						
<b>Established Program</b>						
LI-4504-13	Library Technology Upgrade			140,000		
PO-6700-13	Tree Planting Program-Regular			552,425		
PO-6739-13	Tree Replacement Program-EAB			410,713		
PW-2013-07	Street Light Pole Replacement Program			309,000		
<b>Projects</b>						
IT-2502-15	Electronic Document Management System			1,791,200		
IT-3021-13	JDEdwards 9.1 Upgrade			92,700		
BU-0007-15	Questica Teambudget Development			86,520		
AV-9532-15	Access Vaughan Phase II - Step E			50,500		
ES-2521-15	Community Sustainability and Environmental Master Plan Renewal			3,090		
IT-3020-14	Continuous Improvement - City Website (Vaughan Online)			154,500		
<b>New</b>						
BF-8437-15	Sound Attenuations Partitions in Building Standards and Purchasing Departments			56,650		
BF-8353-15	Splash Pad Controls Automation			46,400		
PO-6741-15	Maple Community Centre-Landscape & Traffic Safety Improvements			180,250		
BF-8410-15	Installation of Fencing to the Indoor Bocce Courts at MCC, FEBCC, DCCC, CCC			66,950		
BY-2523-15	Vehicles Lease Buyout			77,250		
RE-9522-15	Exhibition Units for City Hall and MCC			67,000		
RE-9519-15	Vaughan Art Gallery Site Study			51,500		
RE-9521-15	Retrofit Lighting at Gallery space at MCC			25,800		
BF-8271-15	East District Parks Yard Parking Lot Modifications			102,000		
PK-6413-15	Oak Park Pond Expansion Works			43,886		
PK-6416-15	Memorial Hill Cultural Landscape Revitalization			73,439		
PK-6417-15	Maple Nature Reserve Master Plan Update Including Forest and Invasive Species Management			73,439		
EN-1866-15	Traffic Calming Program			154,500		
EN-1883-15	Construction of Turning Lane at Willis Drive and Pine Valley Drive			453,300		

## Capital From Taxation - Forecast

Forecasted: Capital from Taxation		<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017&amp;Beyond</u>
Capital from Taxation - Budget		6,389,274	6,389,274	6,389,274	6,389,274	
Project Submissions		(6,391,745)	(6,792,378)	(7,738,033)	(8,644,264)	(15,592,268)
Q3 Project Closings		15,300				
Expenses <sup>1</sup>		(12,829)	(12,829)	(12,829)	(12,829)	(12,829)
Under/(Over) Submissions		-	(415,933)	(1,361,588)	(2,267,819)	(15,605,097)

### Project Submissions:

Number	Description	
EN-1907-15	Creation of CAD Standards	51,500
EN-1851-15	GIS Infrastructure Inventory	329,600
EN-1852-15	Drawing Index Enhancements	103,000
EN-1853-15	Vellore Woods Blvd. Lay-by Parking	154,500

### Legal/Regulatory/Health&Safety

LI-4535-16	AODA Compliant & Combined Info/Circulation Desk Maple (CIIF Grant Pending)	100,000
BY-2518-13	Animal Shelter Lease Hold Improvements	75,100

### Growth

BF-8378-15	Carrville Community Centre	3,926,088
LI-4516-15	Carrville Block 11- Resource Material	43,500
LI-4518-16	Carrville BL11 - Furniture and Equipment	26,800
LI-4522-15	Carrville BL11 - Consulting Design/Construction	319,520
PK-6346-16	Maple Valley Plan - North Maple Regional Park Phase I(B)	618,000
PK-6397-13	VMC23-2 - Vaughan Corporate Center Black Creek Park Design and Construction	109,736
PK-6394-15	UV2-D2 Block 11 District Park w/CC - Park Design & Construction	135,859
PK-6433-16	Active Together Master Plan 5 year update	13,859
PK-6432-16	61E-P4 Parkette Design and Construction	15,968
PK-6426-16	CC11-P2 - Carville Centre Parkette Design and Construction	19,345
PK-6429-16	VMC29-10 - Urban Square Design and Construction	36,675
PK-6427-16	Hayhoe Mills Park - Design & Construction	42,537
PK-6424-16	61W-N3 - Neighbourhood Park Design and Construction	53,353
PK-6428-16	VMC29-1 - New Neighborhood Park Design and Construction	61,891
PK-6287-16	Rutherford Road District Park (UV2-D1)	68,975
PK-6425-16	61W-G8 - Greenway Park Design and Construction	74,385
PK-6431-16	61E-N1 Neighborhood Park Design and Construction	90,295
PK-6430-16	VMC30-7 - Vaughan Corporate Center Park Design and Construction	117,746
PK-6365-16	UV1-D4 (Chatfield Dr/Lawford Rd) - Block 40 Design & Construction	45,754

### Technology/Replacement

#### Established Program

LI-4504-13	Library Technology Upgrade	140,000
PO-6700-13	Tree Planting Program-Regular	552,425
PO-6739-13	Tree Replacement Program-EAB	410,713
PW-2013-07	Street Light Pole Replacement Program	309,000

## Capital From Taxation - Forecast

Forecasted: Capital from Taxation		<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017&amp;Beyond</u>
Capital from Taxation - Budget		6,389,274	6,389,274	6,389,274	6,389,274	
Project Submissions		(6,391,745)	(6,792,378)	(7,738,033)	(8,644,264)	(15,592,268)
Q3 Project Closings		15,300				
Expenses <sup>1</sup>		(12,829)	(12,829)	(12,829)	(12,829)	(12,829)
Under/(Over) Submissions		-	(415,933)	(1,361,588)	(2,267,819)	(15,605,097)

### Project Submissions:

Number	Description					
<b>Projects</b>						
EP-0071-16	Primary and Alternate Emergency Operations Centres				119,540	
IT-3020-14	Continuous Improvement - City Website (Vaughan Online)				154,500	
LI-4512-16	Maple Library Renovations				770,000	
<b>New</b>						
HR-9533-14	Attendance Management Automation				103,000	
PK-6368-16	Bindertwine Park - Fencing				32,000	
PO-6745-16	Nashville Cemetery-Road Extension				57,700	
<b>Legal/Regulatory/Health&amp;Safety</b>						
PK-6412-17	911 Park Signage Program					98,717
<b>Growth</b>						
LI-4516-15	Carrville Block 11- Resource Material					24,000
PK-6287-16	Rutherford Road District Park (UV2-D1)					514,155
PK-6365-16	UV1-D4 (Chatfield Dr/Lawford Rd) - Block 40 Design & Construction					415,937
LI-4525-17	Vellore Village Community Library					550,490
LI-4526-17	Vellore Village Community Library - Land					74,250
PK-6347-17	LP-N6 (Block 12)					12,320
PK-6348-17	LP-N9 (Block 12)					14,330
PK-6357-17	Agostino Park Expansion Design & Construction					736,759
PK-6445-17	KA-P4					13,942
PK-6446-17	KA-N1					67,665
PK-6447-17	KA-P2					17,656
PK-6448-17	KA-P3					21,073
PK-6449-17	VMC29-13 - New Park Design and Construction					187,139
PK-6450-17	YS1-N2					86,203
PK-6451-17	YS1-P1					18,669
FR-3582-18	Reposition Stn 74 Kleinburg Build and Design					330,960
<b>Technology/Replacement</b>						
<b>Established Program</b>						
LI-4504-13	Library Technology Upgrade					140,000
<b>Projects</b>						
IT-3020-14	Continuous Improvement - City Website (Vaughan Online)					154,500
1614-0-06	Rehabilitation of Hillside/Hwy 7 Creek Swale					2,153,800

## Capital From Taxation - Forecast

Forecasted: Capital from Taxation		<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017&amp;Beyond</u>
<b>Capital from Taxation - Budget</b>		6,389,274	6,389,274	6,389,274	6,389,274	
<b>Project Submissions</b>		(6,391,745)	(6,792,378)	(7,738,033)	(8,644,264)	(15,592,268)
<b>Q3 Project Closings</b>		15,300				
<b>Expenses <sup>1</sup></b>		(12,829)	(12,829)	(12,829)	(12,829)	(12,829)
<b>Under/(Over) Submissions</b>		-	(415,933)	(1,361,588)	(2,267,819)	(15,605,097)

### Project Submissions:

<u>Number</u>	<u>Description</u>	
<b>New</b>		
BF-8283-17	Dufferin Clark Community Centre Relocate Senior's Room To The Ground Floor (CIIF Grant Pending)	50,600
BF-8331-17	Al Palladini Community Centre Construct a Storage Room (CIIF Grant Pending)	30,900
EN-1867-17	Pedestrian Crossing Enhancement Program - Pavement Marking (CIIF Grant Pending)	206,000
CL-2520-17	City Archives Outreach Equipment	22,660
BF-8350-17	Security Camera Installations Various Parks	74,500
BF-8419-17	Installation of Wall Matting at 8 Different Recreation Facilities	77,250
FL-5290-17	Public Works - Roads - Additional Small Equipment	36,100
FL-5295-17	Public Works - Roads - 1 new steamer/generator	51,500
FL-5274-17	Parks - 1 new loader and fork attachment for unit 1856	20,600
FL-5275-17	Parks - 1 new loader and fork attachment for unit 1857	20,600
FL-5276-17	Parks - 1 new loader and fork attachment for 1858	20,600
FL-5278-17	Parks - 1 new retrofit compactor for unit 1594	82,400
FL-5286-17	Parks - Forestry/Horticulture - 1 new 16 ft. log trailer with crane lift	20,600
FL-5291-17	Public Works - Roads - 3 new slide-in salters	24,700
FL-5293-17	Public Works - Roads - 1 new poly tank with arrow board	25,800
EN-1949-17	Pedestrian Link Feasibility Study	51,500
FL-5292-17	Public Works - Roads - 1 new concrete grinder	36,100
FL-5285-17	Parks - Forestry/Horticulture - 1 new 9" drum chipper	30,900
EN-1939-17	Streetscape Maple Area - Phase 2	1,390,500
BF-8094-17	Al Palladini Community Centre Pool Change Rooms	1,102,500
PK-6349-17	Vaughan Grove Sports Park - OSA Sports Lighting	470,200
EN-1938-18	Streetscape Maple Area - Phase 3	2,811,900
PK-6329-17	Civic Centre Public Square Design	262,700
BF-8200-17	Al Palladini Community Centre Sign Retrofit	82,400
PK-6355-17	Vaughan Mills Park - Shade Structure	51,500
PK-6371-17	North Thornhill Community District Park - Shade Structure	209,094
PK-6093-17	Concord Thornhill Regional Park - Skate Park/Basketball Courts	679,545
PK-6324-17	Veterans Park - Bocce Court Construction	89,700
PK-6423-17	Glen Shields Park - Shade Structure	79,954
PK-6369-17	Rosemount Community Centre/City Playhouse - Baseball Diamond	32,000
EN-1962-13	Hydro-Geological Study for Anthony Lane	154,500
PK-6302-17	Leash Free Dog Park	136,500
PK-6444-17	Park Furnishings Improvements	207,000

## Capital From Taxation - Forecast

Forecasted: Capital from Taxation		<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017&amp;Beyond</u>
	<b>Capital from Taxation - Budget</b>	6,389,274	6,389,274	6,389,274	6,389,274	
	<b>Project Submissions</b>	(6,391,745)	(6,792,378)	(7,738,033)	(8,644,264)	(15,592,268)
	<b>Q3 Project Closings</b>	15,300				
	<b>Expenses <sup>1</sup></b>	(12,829)	(12,829)	(12,829)	(12,829)	(12,829)
	<b>Under/(Over) Submissions</b>	-	(415,933)	(1,361,588)	(2,267,819)	(15,605,097)
<b>Project Submissions:</b>						
<b>Number</b>	<b>Description</b>					
PK-6108-17	Riverside Park - Tennis Court Design & Construction					159,700
PK-6275-17	Rimwood Park Fencing					46,400
PK-6296-17	Bathurst Estate Park Tennis Lighting					87,600
PK-6314-17	Vaughan Crest Park - Shade Structure					173,100
PK-6340-17	Frank Robson Park - Sports Field Irrigation System					87,600
PK-6367-17	Frank Robson Park - Baseball Fencing					32,000
PK-6442-17	CTRP New Washroom and Change Room					730,000
	<b>Project Submissions</b>	<b>6,391,745</b>	<b>6,792,378</b>	<b>7,738,033</b>	<b>8,644,264</b>	<b>15,592,268</b>

<sup>1</sup> Related to VMC Development Implementation Project

## Other Funding Sources - Forecast Requirements

By Funding Source	Number	Project Title	2013	2014	2015	2016	2017&Beyond
Building Standards Reserve	BS-1003-11	Building Department Computer System Upgrades		515,000			
<b>Building Standards Reserve Total</b>				<b>515,000</b>			
Engineering Reserve	DT-7122-13	Engineering Fee Review Study	113,300				
<b>Engineering Reserve Total</b>			<b>113,300</b>				
Municipal Contribution	PK-6392-13	Don River System Trail Signage (Grant) Bartley Smith Greenway	39,323				
<b>Municipal Contribution Total</b>			<b>39,323</b>				
Other Recoveries	FL-5294-13	Public Works - Roads - 1 new gradall	360,500				
	PO-6744-13	Meeting House Cemetery- Memorial Wall	26,800				
<b>Other Recoveries Total</b>			<b>387,300</b>				
Recreation Land Reserve	RL-0005-13	Land Acquisition Fees	267,800	267,800	267,800	267,800	
<b>Recreation Land Reserve Total</b>			<b>267,800</b>	<b>267,800</b>	<b>267,800</b>	<b>267,800</b>	
Shared Costs	BF-8403-13	Rosemount Community Centre - Asphalt/Concrete Replacement	412,000				
	PK-6433-16	Active Together Master Plan 5 year update				15,245	
<b>Shared Costs Total</b>			<b>412,000</b>			<b>15,245</b>	
Sewer Reserve	EN-1854-13	Storm Water Management Facility - Pine Valley Drive at Club House	1,545,000				
	EN-1971-13	Sanitary Sewer Rehabilitation on Rivermede Road - Keele St to Bowes Road	51,500				
	PW-2060-13	Tigi Pond. (Storm water management Pond #40. Rutherford Rd.& Creditstone Rd.)	494,400				
<b>Sewer Reserve Total</b>			<b>2,090,900</b>				
Water Reserve	EN-1909-13	PD8 Pump Station Decommissioning	293,600				
	EN-1914-14	2015 Road Rehabilitation and Watermain Replacement - Phase 1		37,080	743,897		
	EN-1915-14	2015 Road Rehabilitation and Watermain Replacement - Phase 2		166,860	2,174,570		
	EN-1916-14	2015 Road Rehabilitation and Watermain Replacement - Phase 3		216,300	3,024,613		
	EN-1920-15	2016 Road Rehabilitation and Watermain Replacement - Phase 1			140,492	2,123,052	
	EN-1921-15	2016 Road Rehabilitation and Watermain Replacement - Phase 2			208,575	2,625,992	
	EN-1942-13	2014 Road Rehabilitation and Watermain Replacement - Phase 1	126,051	3,228,350			
	EN-1943-13	2014 Road Rehabilitation and Watermain Replacement - Phase 2	175,945	2,227,880			
	EN-1944-13	2014 Road Rehabilitation and Watermain Replacement - Phase 3	76,220	609,760			
	PW-2063-13	ICI Water Meter Replacement Program	206,000	206,000	206,000	206,000	206,000
<b>Water Reserve Total</b>			<b>877,816</b>	<b>6,692,230</b>	<b>6,498,147</b>	<b>4,955,044</b>	<b>206,000</b>

## Infrastructure - ITM Reserve Forecast

Forecasted Infrastructure		<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017&amp;Beyond</u>
Open balance, after commitments				-	20,169	61,163	123,654
Collections			1,002,200	1,022,244	1,042,689	1,063,543	
Expenses							
Interest			-	125	505	1,148	1,546
Project Submissions			(1,002,200)	(1,002,200)	(1,002,200)	(1,002,200)	-
<b>Closing balance</b>		<b>-</b>	<b>-</b>	<b>20,169</b>	<b>61,163</b>	<b>123,654</b>	<b>125,200</b>
<b>Project Submissions:</b>							
<b>Number</b>	<b>Description</b>						
IT-3016-13	Personal Computer (PC) Assets Renewal		221,500	221,500	221,500	221,500	
IT-3017-13	Enterprise Telephone System Assets Renewal		391,400	391,400	391,400	391,400	
IT-3019-13	Central Computing Infrastructure Renewal		389,300	389,300	389,300	389,300	
	<b>Project Submissions</b>		<b>1,002,200</b>	<b>1,002,200</b>	<b>1,002,200</b>	<b>1,002,200</b>	
<b>ITM - Infrastructure Reserve Balance</b>		<b>-</b>	<b>-</b>	<b>20,169</b>	<b>61,163</b>	<b>123,654</b>	<b>125,200</b>

**Infrastructure - Library Material Reserve Forecast**

Forecasted Infrastructure		<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017&amp;Beyond</u>
<b>Open balance, after commitments</b>				-	-	-	-
	<b>Collections</b>		<b>1,467,700</b>	<b>1,495,900</b>	<b>1,991,300</b>	<b>2,119,800</b>	
	<b>Expenses</b>						
	<b>Interest</b>		-	-	-	-	-
	<b>Project Submissions</b>		<b>(1,467,700)</b>	<b>(1,495,900)</b>	<b>(1,991,300)</b>	<b>(2,119,800)</b>	-
	<b>Closing balance</b>	-	-	-	-	-	-
<b>Project Submissions:</b>							
<b>Number</b>	<b>Description</b>						
LI-????-13*	Library Capital Resource Purchases		1,467,700	1,495,900	1,991,300	2,119,800	
	<b>Project Submissions</b>		<b>1,467,700</b>	<b>1,495,900</b>	<b>1,991,300</b>	<b>2,119,800</b>	
<b>Library Material - Infrastructure Reserve Balance</b>		-	-	-	-	-	-

\* - Capital project not entered into the Budget system. Project number will be assigned when entered.



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# **Attachment 5:**

# **Capital Reserve Continuity**

# **Schedule**

Continuity Schedule for Reserve and Reserve Funds  
City of Vaughan  
2013 - 2016

Reserve Number	Description	2012 Closing			2013 Closing			2014 Closing			2015 Closing			2016 Closing				
		Balance	Contributions	Capital Projects Expenses	Balance	Contributions	Capital Projects Expenses	Balance	Contributions	Capital Projects Expenses	Balance	Contributions	Capital Projects Expenses	Balance	Contributions	Capital Projects Expenses		
<b>Obligatory Reserves</b>																		
60172	Bldg Standards Continuity	16,828,306	7,660,310		9,067,000	15,421,617	7,788,020	515,000	9,133,000	13,561,637	7,920,689		9,334,000	12,148,326	8,056,954		9,338,000	10,867,280
61009	Subdiv. Contrib. Royal Palm	115,917	1,449			117,366	1,467			118,833	1,485			120,319	1,504			121,823
61010	Subdivider Contributions	4,200,741	52,509			4,253,250	53,166			4,306,416	53,830			4,360,246	54,503			4,414,749
61011	Geodetic Bench	915,739	0			915,739	0			915,739	0			915,739	0			915,739
61012	Tree Replacement Fee	612,305	0	48,037		564,268	0	48,037		516,231	0	48,037		468,194	0	48,037		420,157
61013	Greenways - WEA	526,060	0			526,060	0			526,060	0			526,060	0			526,060
61014	Open Space - WEA	15,286	0			15,286	0			15,286	0			15,286	0			15,286
61015	Sewer Camera Inspection	1,662,698	0			1,662,698	0			1,662,698	0			1,662,698	0			1,662,698
61016	Catch Basin Repairs	78,000	0			78,000	0			78,000	0			78,000	0			78,000
61020	Recreation Land	35,899,183	447,066	267,800		36,078,449	449,307	267,800		36,259,956	451,576	267,800		36,443,732	453,873	267,800		36,629,805
61025	Gas Tax Reserve	5,181,420	7,400,083	6,031,129		6,550,374	7,409,376	7,282,215		6,677,535	7,410,965	7,282,215		6,806,285	7,417,047	6,566,650		7,656,682
61050	Entry Feature 427 / Hwy 7	138,714	1,734			140,448	1,756			142,204	1,778			143,981	1,800			145,781
61051	Municipal Rds & Infra Grant	662,612	0			662,612	0			662,612	0			662,612	0			662,612
61052	Investing in Ontario Grant	931,240	0			931,240	0			931,240	0			931,240	0			931,240
62010	CWDC - Engineering	35,349,962	12,269,257	14,881,014	238,269	32,499,936	15,260,316	14,781,852	238,269	32,740,131	14,888,623	22,788,016	238,269	24,602,469	15,182,728	19,497,634	238,269	20,049,294
62020	CWDC - Fire	(1,202,136)	1,938,488	2,965,400		(2,229,048)	2,127,676	160,900		(262,272)	2,113,615	1,615,100		236,244	2,184,362	78,330		2,342,275
62040	CWDC - Library Buildings	6,087,080	1,696,714	783,000		7,000,794	1,799,164	2,529,000		6,270,958	1,615,819	1,997,260		5,889,517	1,731,647	3,508,580		4,112,584
62050	CWDC - Library Materials																	
62060	CWDC - General Government	(3,453,841)	681,818	966,300	174,903	(3,913,226)	833,809	219,300	62,683	(3,361,400)	800,252	67,110	62,683	(2,690,941)	829,534	39,300	62,683	(1,963,390)
62080	CWDC - Parks Development	14,150,310	6,344,321	1,559,752	52,786	18,882,093	6,851,315	10,313,379	52,786	15,367,243	5,891,166	3,431,912	52,786	17,773,711	5,977,015	13,469,395	52,786	10,228,546
62090	CWDC - Public Works	6,867,327	1,047,034	1,180,240		6,734,121	1,259,176	258,525		7,734,772	1,250,713			8,985,484	1,270,024	4,169,250		6,086,259
62100	CWDC - Recreation	26,414,426	8,999,446			35,413,872	9,813,513			45,227,385	8,506,233	3,287,700		50,445,918	8,571,651	29,644,042		29,373,527
63070	D8-Rainbow Creek Drainage	36,142	36,142			2,927,515	36,594			2,964,109	37,051			3,001,160	37,515			3,038,675
63120	D13-Woodlot Acquisition	477,264	5,966			483,230	6,040			489,270	6,116			495,386	6,192			501,578
63150	D15-PD#5 W. Wdbridge Waterma	(2,687,837)	(33,598)			(2,721,435)	(34,018)			(2,755,453)	(34,443)			(2,789,896)	(34,874)			(2,824,769)
63153	D18-PD#6 W. Major Mac. Water	(783,731)	(9,797)			(793,528)	(9,919)			(803,447)	(10,043)			(813,490)	(10,169)			(823,658)
63154	D19-PD#6 E. Rutherford Water	(1,532,737)	(19,159)			(1,551,897)	(19,399)			(1,571,295)	(19,641)			(1,590,937)	(19,887)			(1,610,823)
63155	D20-PD#7 Watermain West	1,520,344	19,004			1,539,348	1,558,590			1,594,282	19,482			1,578,072	19,726			1,597,798
63158	D23-Dufferin/Teston Sanitary	71,054	888			71,942	899			72,842	911			73,752	922			74,674
63159	D24-Ansley Grove Sanitary	206,537	2,582			209,119	2,614			211,733	2,647			214,379	2,680			217,059
63160	D25 Zenway/Fogal Sub-Trunk	(953,914)	(11,924)			(965,838)	(12,073)			(977,911)	(12,224)			(990,135)	(12,377)			(1,002,512)
<b>Obligatory Reserves Total</b>		<b>151,189,703</b>	<b>48,530,335</b>	<b>28,682,672</b>	<b>9,532,958</b>	<b>161,504,408</b>	<b>53,638,041</b>	<b>36,376,008</b>	<b>9,486,738</b>	<b>169,279,703</b>	<b>50,896,600</b>	<b>40,785,150</b>	<b>9,687,738</b>	<b>169,703,415</b>	<b>51,722,371</b>	<b>77,289,018</b>	<b>9,691,738</b>	<b>134,445,030</b>
<b>Discretionary Reserves</b>																		
60000	General Working Capital	28,550,254	356,878			28,907,132	361,339			29,268,471	365,856			29,634,327	370,429			30,004,756
60010	Tax Rate Stabilization Fund	23,337,877	273,240		2,957,410	20,653,707	238,750		3,107,410	17,785,047	205,392		2,707,410	15,283,029	176,617		2,307,410	13,152,235
60020	Vehicle Replacement	4,774,816	236,308	966,600	121,374	3,923,150	287,351	1,464,730		2,745,770	359,484	435,700		2,669,554	441,432	295,610		2,815,376
60030	Fire Equipment Replacement	3,122,951	1,355,753	2,363,990		2,114,714	1,424,721	818,400		2,721,035	1,572,916	1,003,650		3,290,301	1,607,695	1,522,100		3,375,896
60040	Insurance	1,475,456	0			1,475,456	0			1,475,456	0			1,475,456	0			1,475,456
60050	Water	25,599,838	49,440,091	877,816	44,057,380	30,104,733	53,640,205	6,692,230	47,119,780	29,932,928	58,360,281	6,498,147	50,309,570	31,485,492	63,962,423	4,955,044	53,630,180	36,862,691
60060	Waste Water (Sewer)	30,227,838	54,771,764	2,090,900	48,773,860	34,134,487	60,826,782		54,090,400	40,870,869	67,620,645		59,910,835	48,580,678	75,596,579		66,340,270	57,836,988
60070	Cemetery	13,342	0			13,342	0			13,342	0			13,342	0			13,342
60080	Suggestion Program	33,302	0			33,302	0			33,302	0			33,302	0			33,302
60085	Garnet A. Williams C.C. Rese	371,346	4,642			375,988	4,700			380,687	4,759			385,446	4,818			390,264
60090	Industrial Development	27,178	340			27,518	344			27,862	348			28,210	353			28,563
60100	City Playhouse	30,575	15,270	32,960		12,885	15,255			28,140	15,445			43,585	15,639			59,224
60110	Engineering Reserve	10,265,477	2,986,881	113,300	4,618,000	8,521,057	2,995,554	4,669,000		6,847,611	1,971,068	4,629,000		4,189,679	1,995,244	4,634,000		1,550,922
60120	Sale of Public Lands	(7,933,058)	(99,163)			(8,032,221)	(100,403)			(8,132,624)	(101,658)			(8,234,281)	(102,929)			(8,337,210)
60121	Management By Law Reserve	94,334	1,179			95,513	1,194			96,707	1,209			97,916	1,224			99,140
60122	Winterization Reserve	7,881,239	98,515			7,979,755	99,747			8,079,501	100,994			8,180,495	102,256			8,282,751
60125	Kleinburg Parking Reserve	43,667	546			44,213	553			44,766	560			45,325	567			45,892
60130	Election Reserve	642,730	408,849		269,634	781,945	405,869	1,024,794		163,021	402,844		271,067	294,797	404,488		271,545	427,740
60140	Employer Benefit Contributio	20,804,300	260,054			21,064,354	263,304			21,327,658	266,596			21,594,254	269,928			21,864,182
60145	WSIB Claims	648,847	83,579			732,426	84,624			817,050	85,682			902,732	86,753			989,485
60150	Heritage Fund	1,865,661	232,701			2,098,362	239,798			2,338,160	246,906	25,750		2,559,316	254,189			2,813,505
60170	Pre 99 - Bldgs. & Facil.	11,759,575	2,440,242	2,910,610		11,289,207	2,524,386	733,527		13,080,066	2,670,346	677,745		15,072,667	3,499,519	780,746		17,791,440
60171	Post 98 - Bldgs. & Facil.																	
60175	Planning Reserve	958,034	11,975			970,009	12,125			982,135	12,277			994,411	12,430			1,006,841
60180	Roads Infrastructure	4,193,253	463,390	587,100		4,069,543	471,874	309,000		4,232,417	483,527	123,600		4,592,344	497,427			5,089,771
60186	Streetscapes	325,860	335,929			661,790	346,765			1,008,555	357,869			1,366,424	369,249			1,735,673
60188	Parks Infrastructure	7,094,108	686,802	1,192,700		6,588,210	1,034,206	469,059		7,153,358	1,394,755	901,917		7,646,195	1,762,273	1,214,855		8,193,613
601																		

Continuity Schedule for Reserve and Reserve Funds  
City of Vaughan  
2013 - 2016

Reserve Number	Description	2012 Closing			2013 Closing			2014 Closing			2015 Closing			2016 Closing			
		Balance	Contributions	Capital Projects Expenses	Balance												
60195	Uplands Capital Improv. Res.	(412,829)	141,818	633,500	(904,511)	139,212	67,000	(832,299)	140,115	67,000	(759,184)	141,029	67,000	(685,155)			
60196	Uplands Revenue Reserve																
60200	Year End Expend. Reserve	3,050,585	0		3,050,585	0		3,050,585	0		3,050,585	0		3,050,585			
61000	Senior Citizen Bequests	198,173	2,477		200,650	2,508		203,158	2,539		205,697	2,571		208,269			
61030	Debenture Payments	23,512,339	1,151,135	3,200,000	21,463,474	2,046,965	4,000,000	19,510,439	2,647,697	3,100,000	19,058,136	2,929,070	1,500,000	20,487,207			
61032	Debenture Payment-City Hall	-	0		0	0		0	0		0	0		0			
<b>Discretionary Reserves Total</b>		203,167,268	118,279,602	14,239,376	203,209,835	130,036,361	13,052,046	114,011,384	206,182,766	142,375,187	12,727,009	120,927,882	214,903,062	157,739,909	11,957,355	128,683,405	232,002,211
<b>Grand Total</b>		354,356,971	166,809,936	42,922,048	364,714,243	183,674,402	49,428,054	123,498,122	375,462,469	193,271,788	53,512,159	130,615,620	384,606,477	209,462,279	89,246,373	138,375,143	366,447,241



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## **Attachment 6:**

### **Revised Additional Resource Requests**

- Stn 75 Engine 7-5 10FF
- Stn 75 Engine 7-5 4Cap+6FF
- District Fire Chiefs (50% gapped in 2014)
- Fire Training Officer
- Civic Centre Resource Library Operations

### **Revised Capital Project Summaries**

- PK-????-13\* Crestlawn Playground
- PK-6094-13 Don River/Bartley Smith Trail
- LI-????-13\* Library Resource Purchases
- PK-6350-13 Sonoma Skateboard Park
- PK-6310-14 UV1-N29 Neighbourhood Park

\* - Capital project not entered into the Budget system. Project number will be assigned when entered.

**CITY OF VAUGHAN  
2013-2016 OPERATING BUDGET**

**ADDITIONAL RESOURCE REQUEST**

**Request Title**

**Business Unit #**

**Related Program**

**Program Classification**

**Annual Budget Change Summary - Adjusted for Gapping assuming Oct 1st start date**

Financial Components	2013	2014	2015	2016	2013-2016 Sub-total	2017 (One Time. Adj.)	2013-2017 Sub-total
<b>Staffing</b>							
Complements	10.00	-	-	-	10.00	-	10.00
Net FTE's	10.00	-	-	-	10.00	-	10.00
<b>Operating Revenue</b>	-	-	-	-	-	-	-
<b>Operating Costs</b>							
Staffing & Benefits	187,799	565,615	-	-	753,414	-	753,414
Other continuous costs	31,000	-	-	-	31,000	-	31,000
One-time expenses	-	-	-	-	-	-	-
Offsets/reductions	-	-	-	-	-	-	-
<b>Net Operating Budget</b>	<b>\$ 218,799</b>	<b>\$ 565,615</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 784,414</b>	<b>\$ -</b>	<b>\$ 784,414</b>
<b>Associated Capital Costs</b>	<b>\$ 667,300</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 667,300</b>	<b>\$ -</b>	<b>\$ 667,300</b>

**1A) Request Description: Please provide a brief description of the request.**

Please check one:  Departmental  Corporate

The Master Fire Plan recommends a pumper (engine) apparatus in service at Station 7-5. The ability of VFRS to maintain adequate response targets is taxed by intensification, population density, and traffic patterns, and an additional fully staffed crew is required to ensure response capabilities are improved. The VFRS request 16 Firefighters & 4 Captains to staff an engine in the Weston Road/Hwy-7 response district. Ten of the Firefighters will start in October 2013 and 6 Firefighters and 4 Captains will start in October 2014. Demand for emergency service has outgrown VFRS ability to respond effectively in the VMC and Central-Western area of the city and a significant risk develops when secondary apparatus is required to provide coverage. By response analysis, it is evident that VFRS cannot meet industry benchmarks ( PFSG 04-08-10) & (NFPA 1710) on a consistent basis as required. The Master Fire Plan recommended staffing an apparatus in 2012 at Stn 7-5 to provide more effective coverage. With the anticipated decommissioning of Stn. # 74 Volunteers in 2013, the strategic positioning and availability of this Engine is significantly important to VFRS 'operational readiness'. Given VFRS response criteria, Sr. Command determined that a pumper to be most appropriate for this area.

**1B) If this request is part of a project with multiple milestones then please fill in the following table:**

Milestones or Deliverables	Timelines	Comments
Fire Master Plan - Station 7-5 (Central West quadrant and VMC of the City)	1/01/13	OFM Public Safety Guideline 04-08-10.-NFPA 1710
VFRS Response Standard	1/01/13	Improvements necessary
VFRS Critical Task Analysis City Wide	1/01/13	Improvements necessary

**1C) Impact on other departments (cost/time/benefit):**

Department Impacted	Describe Impact (Cost/time/benefit)	Were they Consulted?
Human Resources	Assist with recruitment & hiring	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
		<input type="checkbox"/> Yes <input type="checkbox"/> No
		<input type="checkbox"/> Yes <input type="checkbox"/> No

Other comments:

This ARR will Impact the Capital Budget: The 2011 capital budget submission for the "New Engine for Station 75- Pumper" was not approved for 2012. The project number for the Station 7-5 Engine is: FR-3556-11 and is re-submitted for 2013 Capital Budget.

**COMMISSIONER APPROVAL:** \_\_\_\_\_ **Date:** \_\_\_\_\_

<b>Budget Staff Use Only</b>	<input type="checkbox"/> 1st Submission	<b>Submitted for year:</b>
	<input type="checkbox"/> Previously Recognized	<b>Recognized for year:</b>

**Request Title** STN 75 - 10 FIREFIGHTERS (1st Contingent)

**2) Relationship to Vaughan Vision 2020 - Goals / Objectives / Initiatives**

**A) Identify the specific initiative on the Vaughan Vision 2020 initiative list this resource request supports (new or implementation of):** Choose an Initiative from the drop down list and then choose the relationship with the initiative in the Green cell using the drop down provided.

Theme	Goal	Initiative (Use drop down list)	Ref #	Date	Priority	Request/Initiative (choose 1)	Relationship

**B) Describe and clearly demonstrate how the request links to the Vaughan Vision 2020:**

This request for additional staffing and equipment specifically supports the City's goals of Pursue Excellence in Service Delivery and Enhance and Ensure Community Safety, Health and Wellness. As detailed in the City of Vaughan Master Fire Plan the staffing of an engine device in the Weston Road/Fieldstone area was recommended for implementation in 2012.

**3) Related Performance Indicators & Business Plan Link**

**Please provide information on top 3 performance measures:**

	Name/description of service level target:	Target Level	Current Level	Level with ARR
1)	VFRS Response Standard	7min/90%	63%	85%
2)	10 In 10 Benchmark	10 F.F / 10 min	63%	80%
3)	OFM. PSG 04-08-10 (m=minutes)	4m/90%:8m/2appa	6%	65%
4)	VFRS Critical Task Analysis	100%	86%	92%

**Describe how this request relates to Departmental Business Plan:**

The proposal is supported by the City of Vaughan Master Plan & City-wide Risk Assessment as well as response time standards. Performance indicators -meet VFRS Critical Task Analysis benchmark - OFM Public Safety Guideline 04-08-10 - VFRS Response Approved Response Standard meet response travel time in municipality as detailed in NFPA 1710 (standard required for firefighters to respond to 90% of incidents within 4.00 minutes travel time. 8.00 minute travel time is required for second response. This ensures a sufficient number and type of apparatus are on scene within accepted, safe time frames to provide fire suppression capability.

**4) Value Proposition**

**Please detail both qualitative and quantitative benefits of the request**

**Qualitative: Please select up to 2 actions which best describe this request**

Primary Improve Sustainability      Secondary Realize Future Benefits

Briefly explain how this request helps achieve the actions selected above. How does this request make a difference in these areas? Can improvements be defined (i.e. surveys, measures, etc.)?

This request will provide a more consistent primary and secondary response in the VMC and Western response districts. The staffed engine company in Weston Rd/Fieldstone Dr. area of the City will enhance the VFRS ability for rescue and provide large volume master stream capability in a timely fashion. Secondary response, coverage and response time will improve significantly with a goal to meeting industry standards on a more consistent basis, reducing liabilities.

**Quantitative: Please provide explanation of how this request improves efficiency. Note that performance measures are captured in section 3. This section is for efficiency improvements.**

Year	Type	Change/Saving	Units	Detail of Cost Reductions/Budget Savings	Incl. in offsets (Section #9)?

**5) Alternatives**

**Are there alternatives or options? Please explain what they are and why they are not the primary approach.**

N/A

**Request Title** STN 75 - 10 FIREFIGHTERS (1st Contingent)

**7) Complement Details - Skip to Section 8 if no Staff is requested**

Do not gap positions - If required, please contact the Budget Dept. for instructions  
 Future year progressions & eco. adj. will be calculated corporately by the Budget Dept.

Complement Information	Position #1	Position #2	Position #3	Sub-total
Budget Year	2013			
Position title	8 Firefighters			
Estimated start date	October 1, 2013			
# of positions requested	10.00		-	10.00
Full-time equivalents (FTEs)	10.00			10.00
Position type	Full-time			
Position agreement classification	VPFFA-Fire			
If contract, specify length (months or yrs)	0			
If Casual/Seasonal PT enter Hourly wage				
Business unit # (override if different than # shown)	100179			
Grade level	Firefighter			
Est. starting step	Year 1			
Desktop (HR) Review Performed?	N/A			
B&F Accommodations Available?	Yes			
ITM Hardware required?	Yes			
Capital Equipment Required?	Yes			

**Complement Annual Cost Detail**

Annual full-time \$	59,149			59,149
Annual part-time \$	-	-	-	-
Annual shift premiums, etc	-	-	-	-
Annual overtime \$	-	-	-	-
* PT vacation pay (calculated field)	-	-	-	-
* Annual benefits (calculated field)	15,970	-	-	15,970
* FT contract benefits in lieu (calculated field)	-	-	-	-
<b>Subtotal (Per Employee)</b>	<b>\$ 75,120</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 75,120</b>
<b>Subtotal (Per Position)</b>	<b>\$ 751,196</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 751,196</b>

Continuous costs	(BU & Acct #.)	Please fill in per Complement. The total will account for multiple positions if indicated above.		
1) Other (Please detail in	#N/A	3,000		3,000
2) Office Supplies	100179.7200	100		100
3) Other (Please detail in	#N/A	-		-
4) Mileage	100179.7100	-		-
<b>Subtotal (Per Employee)</b>		<b>\$ 3,100</b>	<b>\$ -</b>	<b>\$ 3,100</b>
<b>Subtotal (Per Position)</b>		<b>\$ 31,000</b>	<b>\$ -</b>	<b>\$ 751,196</b>

One-time costs	(BU & Acct #.)	Please fill in per Complement. The total will account for multiple positions if indicated above.		
1) Office Equip. & Furnitu	100179.7210	-		-
2) Other (Please detail in	#N/A	-		-
3) Computer Hardware	100179.7211.01	-		-
4)	#N/A	-		-
<b>Subtotal (Per Employee)</b>		-	-	-
<b>Subtotal (Per Position)</b>		-	-	<b>\$ 751,196</b>

<b>2013 Total Annual Costs</b>	<b>\$ 782,196</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 782,196</b>
<b>2014 Total Annual Costs</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>2015 Total Annual Costs</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>2016 Total Annual Costs</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Additional Comments:**  
 Continuous costs: (1) Turn-out Gear/Uniforms (\$3000\*16)=\$48,000 + (\$3000\*4)=\$12,000: A/C 100179.7300 (3) Wireless/Internet Blackberry (\$70\*12\*1)=\$840:A/C 100179.7530 =\*\*\*\*\*HAD TO DIVIDE \$840/4FTEs=\$210 TO GET THE CORRECT BOTTOM LINE TOTAL  
 One-time costs: (2) Black Berry (\$200\*1)=\$200 : A/C 100179.7122.03. \*\*\*\*\*Some costs were divided by the FTE#s so that the "subtotal" row will calculate the correct amount in this ARR form (ie. Wireless/Internet; OfficeEquip; BlackBerry; CompHW)

Request Title		STN 75 - 10 FIREFIGHTERS (1st Contingent)							
<b>8) Capital Funding</b>									
Are there any Capital requests already submitted/approved or to be submitted related to this ARR? (e.g. new car)									
<b>ASSOCIATED CAPITAL FUNDING</b>		Status	Year asset Available for use	Proj. #	2013	2014	2015	2016	Total
1	New Engine Stn 7-5: (Fuel18k+R&M46.5k)		2013	FR-3556-12	667,300				\$ 667,300
2									\$ -
3									\$ -
<b>TOTAL ASSOCIATED CAPITAL FUNDING</b>					\$ 667,300	\$ -	\$ -	\$ -	\$ 667,300
<b>9) Financial/Resource Detail</b>									
Component			BU Acct. #	2013	2014	2015	2016	2017	
				Budget				Full-Yr. Adj.	
<b>REVENUE - continuous operating detail</b>									
1									
2									
3									
4									
Subtotal				-	-	-	-	-	
<b>REVENUE - one-time operating detail</b>									
1								-	
2								-	
Subtotal				-	-	-	-	-	
<b>EXPENSES - continuous operating detail (For staffing costs please fill out section 7)</b>									
1	* Staffing costs (calculated field)	(From sect. 7)		591,493	-	-	-	-	
2	* Benefits	(From sect. 7)		159,703	-	-	-	-	
3	* Complement sch. Expenses (calculated field)	(From sect. 7)		31,000	-	-	-	-	
4									
5									
6									
7									
Subtotal				782,196	-	-	-	-	
<b>EXPENSES - one-time operating detail (For staffing costs please fill out section 7)</b>									
1	* Complement sch. Expenses (calculated field)	(From sect. 7)		-	-	-	-	-	
2								-	
3								-	
Subtotal				-	-	-	-	-	
<b>OFFSETS - cost savings, reductions, etc</b>									
1									
2									
3									
Subtotal				-	-	-	-	-	
<b>TOTAL OPERATING BUDGET CHANGE</b>					782,196	-	-	-	-
<b>COMPLEMENTS &amp; FTE's</b>					2013	2014	2015	2016	Total
# of positions requested			(From sect. 7)	10.00	-	-	-	10.00	
FTE's			(From sect. 7)	10.00	-	-	-	10.00	
FTE reductions/offsets			(Manual Field)					-	
Net FTE's				10.00	-	-	-	10.00	

**CITY OF VAUGHAN  
2013-2016 OPERATING BUDGET**

**ADDITIONAL RESOURCE REQUEST**

**Request Title** STN 75 - 6 FIREFIGHTERS & 4 CAPTAINS (2nd Contingent)

**Business Unit #** 100179 Fire Operations

100 - Fire and Rescue Services

**Related Program** Fire Operations - Fire response

**Program Classification** Standard Essential Service

**Annual Budget Change Summary - Adjusted for Gapping assuming Oct 1st start date**

Financial Components	2013	2014	2015	2016	2013-2016 Sub-total	2017 (One Time. Adj.)	2013-2017 Sub-total
<b>Staffing</b>							
Complements	-	10.00	-	-	10.00	-	10.00
Net FTE's	-	10.00	-	-	10.00	-	10.00
<b>Operating Revenue</b>	-	-	-	-	-	-	-
<b>Operating Costs</b>							
Staffing & Benefits	-	238,636	721,522	-	960,158	-	960,158
Other continuous costs	-	31,840			31,840	-	31,840
One-time expenses	-	8,200	(8,200)	-	-	-	-
Offsets/reductions	-	-	-	-	-	-	-
<b>Net Operating Budget</b>	\$ -	\$ 278,676	\$ 713,322	\$ -	\$ 991,998	\$ -	\$ 991,998
<b>Associated Capital Costs</b>	\$ 667,300	\$ -	\$ -	\$ -	\$ 667,300	\$ -	\$ 667,300

**1A) Request Description: Please provide a brief description of the request.**

Please check one:     Departmental     Corporate

The Master Fire Plan recommends a pumper (engine) apparatus in service at Station 7-5. The ability of VFRS to maintain adequate response targets is taxed by intensification, population density, and traffic patterns, and an additional fully staffed crew is required to ensure response capabilities are improved. The VFRS request 16 Firefighters & 4 Captains to staff an engine in the Weston Road/Hwy-7 response district. Ten of the Firefighters will start in October 2013 and 6 Firefighters and 4 Captains will start in October 2014. Demand for emergency service has outgrown VFRS ability to respond effectively in the VMC and Central-Western area of the city and a significant risk develops when secondary apparatus is required to provide coverage. By response analysis, it is evident that VFRS cannot meet industry benchmarks ( PFSG 04-08-10) & (NFPA 1710) on a consistent basis as required. The Master Fire Plan recommended staffing an apparatus in 2012 at Stn 7-5 to provide more effective coverage. With the anticipated decommissioning of Stn. # 74 Volunteers in 2013, the strategic positioning and availability of this Engine is significantly important to VFRS 'operational readiness'. Given VFRS response criteria, Sr. Command determined that a pumper to be most appropriate for this area.

**1B) If this request is part of a project with multiple milestones then please fill in the following table:**

Milestones or Deliverables	Timelines	Comments
Fire Master Plan - Station 7-5 (Central West quadrant and VMC of the City)	1/01/13	OFM Public Safety Guideline 04-08-10.-NFPA 1710
VFRS Response Standard	1/01/13	Improvements necessary
VFRS Critical Task Analysis City Wide	1/01/13	Improvements necessary

**1C) Impact on other departments (cost/time/benefit):**

Department Impacted	Describe Impact (Cost/time/benefit)	Were they Consulted?
Human Resources	Assist with recruitment & hiring	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
		<input type="checkbox"/> Yes <input type="checkbox"/> No
		<input type="checkbox"/> Yes <input type="checkbox"/> No

Other comments:

This ARR will Impact the Capital Budget: The 2011 capital budget submission for the "New Engine for Station 75- Pumper" was not approved for 2012. The project number for the Station 7-5 Engine is: FR-3556-11 and is re-submitted for 2013 Capital Budget.

**COMMISSIONER APPROVAL:** \_\_\_\_\_ **Date:** \_\_\_\_\_

<b>Budget Staff Use Only</b>	<input type="checkbox"/> 1st Submission <input type="checkbox"/> Previously Recognized	Submitted for year: Recognized for year:
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**Request Title** STN 75 - 6 FIREFIGHTERS & 4 CAPTAINS (2nd Contingent)

**2) Relationship to Vaughan Vision 2020 - Goals / Objectives / Initiatives**

**A) Identify the specific initiative on the Vaughan Vision 2020 initiative list this resource request supports (new or implementation of):** Choose an Initiative from the drop down list and then choose the relationship with the initiative in the Green cell using the drop down provided.

Theme	Goal	Initiative (Use drop down list)	Ref #	Date	Priority	Request/Initiative Relationship (choose 1)

**B) Describe and clearly demonstrate how the request links to the Vaughan Vision 2020:**

This request for additional staffing and equipment specifically supports the City's goals of Pursue Excellence in Service Delivery and Enhance and Ensure Community Safety, Health and Wellness. As detailed in the City of Vaughan Master Fire Plan the staffing of an engine device in the Weston Road/Fieldstone area was recommended for implementation in 2012.

**3) Related Performance Indicators & Business Plan Link**

**Please provide information on top 3 performance measures:**

	Name/description of service level target:	Target Level	Current Level	Level with ARR
1)	VFRS Response Standard	7min/90%	63%	85%
2)	10 In 10 Benchmark	10 F.F / 10 min	63%	80%
3)	OFM. PSG 04-08-10 (m=minutes)	4m/90%:8m/2appa	6%	65%
4)	VFRS Critical Task Analysis	100%	86%	92%

**Describe how this request relates to Departmental Business Plan:**

The proposal is supported by the City of Vaughan Master Plan & City-wide Risk Assessment as well as response time standards. Performance indicators -meet VFRS Critical Task Analysis benchmark - OFM Public Safety Guideline 04-08-10 - VFRS Response Approved Response Standard meet response travel time in municipality as detailed in NFPA 1710 (standard required for firefighters to respond to 90% of incidents within 4.00 minutes travel time. 8.00 minute travel time is required for second response. This ensures a sufficient number and type of apparatus are on scene within accepted, safe time frames to provide fire suppression capability.

**4) Value Proposition**

**Please detail both qualitative and quantitative benefits of the request**

**Qualitative: Please select up to 2 actions which best describe this request**

Primary Improve Sustainability      Secondary Realize Future Benefits

Briefly explain how this request helps achieve the actions selected above. How does this request make a difference in these areas? Can improvements be defined (i.e. surveys, measures, etc.)?

This request will provide a more consistent primary and secondary response in the VMC and Western response districts. The staffed engine company in Weston Rd/Fieldstone Dr. area of the City will enhance the VFRS ability for rescue and provide large volume master stream capability in a timely fashion. Secondary response, coverage and response time will improve significantly with a goal to meeting industry standards on a more consistent basis, reducing liabilities.

**Quantitative: Please provide explanation of how this request improves efficiency. Note that performance measures are captured in section 3. This section is for efficiency improvements.**

Year	Type	Change/Saving	Units	Detail of Cost Reductions/Budget Savings	Incl. in offsets (Section #9)?

**5) Alternatives**

**Are there alternatives or options? Please explain what they are and why they are not the primary approach.**

N/A

Request Title		STN 75 - 6 FIREFIGHTERS & 4 CAPTAINS (2nd Contingent)			
<b>7) Complement Details - Skip to Section 8 if no Staff is requested</b>					
Do not gap positions - If required, please contact the Budget Dept. for instructions Future year progressions & eco. adj. will be calculated corporately by the Budget Dept.					
Complement Information		Position #1	Position #2	Position #3	Sub-total
Budget Year		2014	2014		
Position title		8 Firefighters	2 Captains		
Estimated start date		October 1, 2014	October 1, 2014		
# of positions requested		6.00	4.00	-	10.00
Full-time equivalents (FTEs)		6.00	4.00		10.00
Position type		Full-time	Full-time		
Position agreement classification		VPFFA-Fire	VPFFA-Fire		
If contract, specify length (months or yrs)		0	0		
If Casual/Seasonal PT enter Hourly wage					
Business unit # (override if different than # shown)		100179	100179		
Grade level		Firefighter	Captain		
Est. starting step		Year 1	Year 1		
Desktop (HR) Review Performed?		N/A	N/A		
B&F Accommodations Available?		Yes	Yes		
ITM Hardware required?		Yes	Yes		
Capital Equipment Required?		Yes	Yes		
<b>Complement Annual Cost Detail</b>					
Annual full-time \$		59,149.30	98,441.34		157,591
Annual part-time \$		-	-	-	-
Annual shift premiums, etc		-	-	-	-
Annual overtime \$		-	-	-	-
* PT vacation pay (calculated field)		-	-	-	-
* Annual benefits (calculated field)		16,266	27,071	-	43,337
* FT contract benefits in lieu (calculated field)		-	-	-	-
<b>Subtotal (Per Employee)</b>		<b>\$ 75,415</b>	<b>\$ 125,513</b>	<b>\$ -</b>	<b>\$ 200,928</b>
<b>Subtotal (Per Position)</b>		<b>\$ 452,492</b>	<b>\$ 502,051</b>	<b>\$ -</b>	<b>\$ 954,543</b>
Continuous costs	(BU & Acct #.)	Please fill in per Complement. The total will account for multiple positions if indicated above.			
1) Other (Please detail in	#N/A	3,000	3,000		6,000
2) Office Supplies	100179.7200	100	100		200
3) Other (Please detail in	#N/A	-	210		210
4) Mileage	100179.7100	-	-		-
<b>Subtotal (Per Employee)</b>		<b>\$ 3,100</b>	<b>\$ 3,310</b>	<b>\$ -</b>	<b>\$ 6,410</b>
<b>Subtotal (Per Position)</b>		<b>\$ 18,600</b>	<b>\$ 13,240</b>	<b>\$ -</b>	<b>\$ 954,543</b>
One-time costs	(BU & Acct #.)	Please fill in per Complement. The total will account for multiple positions if indicated above.			
1) Office Equip. & Furnitu	100179.7210	-	1,250		1,250
2) Other (Please detail in	#N/A	-	50		50
3) Computer Hardware	100179.7211.01	-	750		750
4)	#N/A	-	-		-
<b>Subtotal (Per Employee)</b>		<b>-</b>	<b>2,050</b>	<b>-</b>	<b>2,050</b>
<b>Subtotal (Per Position)</b>		<b>\$ -</b>	<b>\$ 8,200</b>	<b>\$ -</b>	<b>\$ 954,543</b>
<b>2013 Total Annual Costs</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>2014 Total Annual Costs</b>		<b>\$ 471,092</b>	<b>\$ 523,491</b>	<b>\$ -</b>	<b>\$ 994,583</b>
<b>2015 Total Annual Costs</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>2016 Total Annual Costs</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Additional Comments:</b>					
Continuous costs: (1) Turn-out Gear/Uniforms (\$3000*16)=\$48,000 + (\$3000*4)=\$12,000: A/C 100179.7300 (3) Wireless/Internet Blackberry (\$70*12*1)=\$840:A/C 100179.7530 =*****HAD TO DIVIDE \$840/4FTEs=\$210 TO GET THE CORRECT BOTTOM LINE TOTAL					
One-time costs: (2) Black Berry (\$200*1)=\$200 : A/C 100179.7122.03. *****Some costs were divided by the FTE#s so that the "subtotal" row will calculate the correct amount in this ARR form (ie. Wireless/Internet; OfficeEquip; BlackBerry; CompHW)					

Request Title		STN 75 - 6 FIREFIGHTERS & 4 CAPTAINS (2nd Contingent)							
<b>8) Capital Funding</b>									
Are there any Capital requests already submitted/approved or to be submitted related to this ARR? (e.g. new car)									
ASSOCIATED CAPITAL FUNDING		Status	Year asset Available for use	Proj. #	2013	2014	2015	2016	Total
1	New Engine Stn 7-5: (Fuel18k+R&M46.5k)		2013	FR-3556-12	667,300				\$ 667,300
2									\$ -
3									\$ -
<b>TOTAL ASSOCIATED CAPITAL FUNDING</b>					\$ 667,300	\$ -	\$ -	\$ -	\$ 667,300
<b>9) Financial/Resource Detail</b>									
Component			BU Acct. #	2013	2014	2015	2016	2017	
				Budget				Full-Yr. Adj.	
<b>REVENUE - continuous operating detail</b>									
1									
2									
3									
4									
Subtotal				-	-	-	-	-	
<b>REVENUE - one-time operating detail</b>									
1								-	
2								-	
Subtotal				-	-	-	-	-	
<b>EXPENSES - continuous operating detail (For staffing costs please fill out section 7)</b>									
1	* Staffing costs (calculated field)	(From sect. 7)		-	748,661	-	-	-	
2	* Benefits	(From sect. 7)		-	205,882	-	-	-	
3	* Complement sch. Expenses (calculated field)	(From sect. 7)		-	31,840	-	-	-	
4									
5									
6									
7									
Subtotal				-	986,383	-	-	-	
<b>EXPENSES - one-time operating detail (For staffing costs please fill out section 7)</b>									
1	* Complement sch. Expenses (calculated field)	(From sect. 7)		-	8,200	-	-	-	
2								-	
3								-	
Subtotal				-	8,200	-	-	-	
<b>OFFSETS - cost savings, reductions, etc</b>									
1									
2									
3									
Subtotal				-	-	-	-	-	
<b>TOTAL OPERATING BUDGET CHANGE</b>					-	994,583	-	-	-
<b>COMPLEMENTS &amp; FTE's</b>				2013	2014	2015	2016	Total	
# of positions requested		(From sect. 7)		-	10.00	-	-	10.00	
FTE's		(From sect. 7)		-	10.00	-	-	10.00	
FTE reductions/offsets		(Manual Field)		-	-	-	-	-	
Net FTE's				-	10.00	-	-	10.00	

**CITY OF VAUGHAN  
2013-2016 OPERATING BUDGET**

**ADDITIONAL RESOURCE REQUEST**

**Request Title**

**Business Unit #**

**Related Program**

**Program Classification**

**Annual Budget Change Summary**

Financial Components	2013	2014	2015	2016	2013-2016 Sub-total	2017 (One Time. Adj.)	2013-2017 Sub-total
<b>Staffing</b>							
Complements	-	4.00	-	-	4.00	-	4.00
Net FTE's	-	4.00	-	-	4.00	-	4.00
<b>Operating Revenue</b>	-	-	-	-	-	-	-
<b>Operating Costs</b>							
Staffing & Benefits	-	269,341	271,453	-	540,794	-	540,794
Other continuous costs	-	13,240	-	-	13,240	-	13,240
One-time expenses	-	8,200	(8,200)	-	-	-	-
Offsets/reductions	-	-	-	-	-	-	-
<b>Net Operating Budget</b>	\$ -	\$ 290,781	\$ 263,253	\$ -	\$ 554,034	\$ -	\$ 554,034
<b>Associated Capital Costs</b>	\$ 41,200	\$ -	\$ -	\$ -	\$ 41,200	\$ -	\$ 41,200

**1A) Request Description: Please provide a brief description of the request.**

Please check one:     Departmental     Corporate

A District Chief is an Operations Division rank between the rank of Platoon Chief and Captain. Whereas the Platoon Chief is in charge of all of the Fire Stations and personnel when his/her specific platoon is working, the District Chief position is in charge of a District or group of Fire Stations within that Platoon. District Chiefs become a necessary part of the management and supervision of firefighting operations as a fire department grows in size. Each VFRS Platoon now employs 65 fulltime staff and 18 volunteer firefighters working out of 10 fire stations in 2012 and operating 19 first-run apparatus. The span of control for the Platoon Chief has become difficult to manage based on the large number of staff that he/she must manage in various locations. A District Chief on each platoon would allow for an officer, subordinate to the Platoon Chief, to assist in the management and supervision of the platoon. This request is Phase 1 of a 2 Phase project to establish 2 District Chiefs on each of the 4 platoons.

**1B) If this request is part of a project with multiple milestones then please fill in the following table:**

Milestones or Deliverables	Timelines	Comments
Phase 1 of a 2 Phase project	1/01/13	2 District Chiefs on each of the 4 Platoons

**1C) Impact on other departments (cost/time/benefit):**

Department Impacted	Describe Impact (Cost/time/benefit)	Were they Consulted?
		<input type="checkbox"/> Yes <input type="checkbox"/> No
		<input type="checkbox"/> Yes <input type="checkbox"/> No
		<input type="checkbox"/> Yes <input type="checkbox"/> No

Other comments:

**COMMISSIONER APPROVAL:** \_\_\_\_\_ **Date:** \_\_\_\_\_

<b>Budget Staff Use Only</b>	<input type="checkbox"/> 1st Submissi	Submitted for year:
	<input checked="" type="checkbox"/> Previous/Re	Recognized for year:

**Request Title** 4 DISTRICT CHIEFS - GAPPED (6 months)

**2) Relationship to Vaughan Vision 2020 - Goals / Objectives / Initiatives**

A) Identify the specific initiative on the Vaughan Vision 2020 initiative list this resource request supports (new or implementation of): Choose an Initiative from the drop down list and then choose the relationship with the initiative in the Green cell using the drop down provided.

Theme	Goal	Initiative (Use drop down list)	Ref #	Date	Priority	Request/Initiative Relationship (choose 1)

**B) Describe and clearly demonstrate how the request links to the Vaughan Vision 2020:**

This request directly supports the City's goals of Pursue Excellence in Service Delivery as well as Enhance and Ensure Community Safety, Health & Wellness.

**3) Related Performance Indicators & Business Plan Link**

Please provide information on top 3 performance measures:

Name/description of service level target:	Target Level	Current Level	Level with ARR
1) Span of Control	1 Senior Officer/5 Units	1 Senior Officer/19 Units	1 Senior Officer/10 Units
2) VFRS Critical Task Analysis Benchmark	100%	40%	91%
3)			

**Describe how this request relates to Departmental Business Plan:**

Request supports goal of leadership and management excellence. VFRS currently has 10 fire stations and 19 first-run fire apparatus & Master Fire Plan recommends another 3 fire stations and an additional 7 staffed fire apparatus. An additional Chief Officer (District Chief) required on each Platoon to ensure the proper management of the City's resources and enhance the health and safety of VFRS firefighters. Proper Command of incidents occurring in the city is vital to the best interests of the citizens, businesses, and firefighters of Vaughan. From a Health & Safety perspective, the firefighters will benefit from better and closer supervision than they currently experience.

**4) Value Proposition**

Please detail both qualitative and quantitative benefits of the request

**Qualitative: Please select up to 2 actions which best describe this request**

Primary  Secondary

Briefly explain how this request helps achieve the actions selected above. How does this request make a difference in these areas? Can improvements be defined (i.e. surveys, measures, etc.)?  
 The Platoon Chief's span of control is unsustainable and implementation of the District Chief position will improve the sustainability of overall Incident Command throughout the city. Upon approval of this request, the health and safety of VFRS firefighters and the residents will realize an improved and supportable level of emergency response as well as support the VFRS goal of leadership and management excellence.

**Quantitative: Please provide explanation of how this request improves efficiency. Note that performance measures are captured in section 3. This section is for efficiency improvements.**

Year	Type	Change/Saving	Units	Detail of Cost Reductions/Budget Savings	Incl. in offsets (Section #9)?
					<input type="checkbox"/> Ye <input type="checkbox"/> No
					<input type="checkbox"/> Ye <input type="checkbox"/> No

**5) Alternatives**

Are there alternatives or options? Please explain what they are and why they are not the primary approach.

N/A

<b>Request Title</b>	4 DISTRICT CHIEFS - GAPPED (6 months)
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**7) Complement Details - Skip to Section 8 if no Staff is requested**

Do not gap positions - If required, please contact the Budget Dept. for instructions  
 Future year progressions & eco. adj. will be calculated corporately by the Budget Dept.

<b>Complement Information</b>	<b>Position #1</b>	<b>Position #2</b>	<b>Position #3</b>	<b>Sub-total</b>
Budget Year	2014			
Position title	4 District Chiefs			
Estimated start date	January 1, 2014			
# of positions requested	4.00	-	-	4.00
Full-time equivalents (FTEs)	4.00			4.00
Position type	Full-time			
Position agreement classification	VPFFA-Fire			
If contract, specify length (months or yrs)	N/A			
If Casual/Seasonal PT enter Hourly wage				
Business unit # (override if different than # shown)	100179			
Grade level	District Chiefs			
Est. starting step	Year 1			
Desktop (HR) Review Performed?	N/A			
B&F Accommodations Available?	Yes			
ITM Hardware required?	Yes			
Capital Equipment Required?	N/A			

**Complement Annual Cost Detail**

Annual full-time \$	105,624			105,624
Annual part-time \$	-	-	-	-
Annual shift premiums, etc	-	-	-	-
Annual overtime \$	-			-
* PT vacation pay (calculated field)	-	-	-	-
* Annual benefits (calculated field)	29,047	-	-	29,047
* FT contract benefits in lieu (calculated field)	-	-	-	-
<b>Subtotal (Per Employee)</b>	<b>\$ 134,670</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 134,670</b>
<b>Subtotal (Per Position)</b>	<b>\$ 538,681</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 538,681</b>

Continuous costs	(BU & Acct #.)	Please fill in per Complement. The total will account for multiple positions if indicated above.		
1) Other (Please detail in	#N/A	3,000		3,000
2) Other (Please detail in	#N/A	210		210
3) Office Supplies	100179.7200	100		100
4) Mileage	100179.7100	-		-
<b>Subtotal (Per Employee)</b>		<b>\$ 3,310</b>	<b>\$ -</b>	<b>\$ 3,310</b>
<b>Subtotal (Per Position)</b>		<b>\$ 13,240</b>	<b>\$ -</b>	<b>\$ 538,681</b>

One-time costs	(BU & Acct #.)	Please fill in per Complement. The total will account for multiple positions if indicated above.		
1) Office Equip. & Furnitu	100179.7210	1,250		1,250
2) Computer Hardware	100179.7211.01	750		750
3) Other (Please detail in	#N/A	50		50
4)	#N/A	-		-
<b>Subtotal (Per Employee)</b>		<b>2,050</b>	<b>-</b>	<b>2,050</b>
<b>Subtotal (Per Position)</b>		<b>\$ 8,200</b>	<b>\$ -</b>	<b>\$ 538,681</b>

<b>2013 Total Annual Costs</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>2014 Total Annual Costs</b>	<b>\$ 560,121</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 560,121</b>
<b>2015 Total Annual Costs</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>2016 Total Annual Costs</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Additional Comments:**  
 Continuous costs: (1) Turn-out Gear/Uniforms (\$3000\*4=\$12,000: A/C 100179.7300) (3) Wireless/Internet Blackberry (\$70\*12\*1)=\$840:A/C 100179.7530  
 One-time costs: (3) Black Berry (\$200\*1)=\$200 : A/C 100179.7122.03.

Request Title		4 DISTRICT CHIEFS - GAPPED (6 months)							
<b>8) Capital Funding</b>									
Are there any Capital requests already submitted/approved or to be submitted related to this ARR? (e.g. new car)									
ASSOCIATED CAPITAL FUNDING		Status	Year asset Available for use	Proj. #	2013	2014	2015	2016	Total
1	Com.Vehi 4 district Chiefs (10,660 Oper.)		2012	FR-3571-12	41200	\$ -			\$ 41,200
2									\$ -
3									\$ -
<b>TOTAL ASSOCIATED CAPITAL FUNDING</b>					\$ 41,200	\$ -	\$ -	\$ -	\$ 41,200
<b>9) Financial/Resource Detail</b>									
Component				BU Acct. #	2013	2014	2015	2016	2017
					Budget				Full-Yr. Adj.
<b>REVENUE - continuous operating detail</b>									
1									
2									
3									
4									
Subtotal					-	-	-	-	-
<b>REVENUE - one-time operating detail</b>									
1									-
2									-
Subtotal					-	-	-	-	-
<b>EXPENSES - continuous operating detail (For staffing costs please fill out section 7)</b>									
1	* Staffing costs (calculated field)		(From sect. 7)		-	422,495	-	-	-
2	* Benefits		(From sect. 7)		-	116,186	-	-	-
3	* Complement sch. Expenses (calculated field)		(From sect. 7)		-	13,240	-	-	-
4									
5									
6									
7									
Subtotal					-	551,921	-	-	-
<b>EXPENSES - one-time operating detail (For staffing costs please fill out section 7)</b>									
1	* Complement sch. Expenses (calculated field)		(From sect. 7)		-	8,200	-	-	-
2									-
3									-
Subtotal					-	8,200	-	-	-
<b>OFFSETS - cost savings, reductions, etc</b>									
1									
2									
3									
Subtotal					-	-	-	-	-
<b>TOTAL OPERATING BUDGET CHANGE</b>					-	560,121	-	-	-
<b>COMPLEMENTS &amp; FTE's</b>					2013	2014	2015	2016	Total
# of positions requested			(From sect. 7)		-	4.00	-	-	4.00
FTE's			(From sect. 7)		-	4.00	-	-	4.00
FTE reductions/offsets			(Manual Field)		-	-	-	-	-
Net FTE's					-	4.00	-	-	4.00

**CITY OF VAUGHAN  
2013-2016 OPERATING BUDGET**

**ADDITIONAL RESOURCE REQUEST**

**Request Title**

**Business Unit #**

**Related Program**

**Program Classification**

**Annual Budget Change Summary**

Financial Components	2013	2014	2015	2016	2013-2016 Sub-total	2017 (One Time. Adj.)	2013-2017 Sub-total
<b>Staffing</b>							
Complements	-	-	1.00	-	1.00	-	1.00
Net FTE's	-	-	1.00	-	1.00	-	1.00
<b>Operating Revenue</b>	-	-	-	-	-	-	-
<b>Operating Costs</b>							
Staffing & Benefits	-	-	130,297	-	130,297	-	130,297
Other continuous costs	-	-	5,100	-	5,100	-	5,100
One-time expenses	-	-	8,200	(8,200)	-	-	-
Offsets/reductions	-	-	-	-	-	-	-
<b>Net Operating Budget</b>	\$ -	\$ -	\$ 143,597	\$ (8,200)	\$ 135,397	\$ -	\$ 135,397
<b>Associated Capital Costs</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**1A) Request Description: Please provide a brief description of the request.**

Please check one:     Departmental     Corporate

This request is designed to increase the complement of the Fire Training Division by one Training Officer. The purpose of the new training officer is to meet the demand for training in a fire service that is growing both in terms of its size and the scope of service delivered to citizens of Vaughan. The complexity involved in addressing current fire incidents makes it a necessity to ensure all fire crews will be well equipped to deal with new challenging situations and to address complex issues in a timely and safe manner. The Business Plan identifies initiatives such as developing the subway emergency response criteria, training new recruits, incident management certification for fire officers, Technical Rescue certification, Chemical, Biological, Radiological and Nuclear (CBRN) certification, and structural collapse rescue certification. These are major initiatives that severely tax the current resources of the Training Division.

**1B) If this request is part of a project with multiple milestones then please fill in the following table:**

Milestones or Deliverables	Timelines	Comments
Fire Master Plan timeline	1/01/13	As VFRR continues to grow, ensure timely & effective continuous staff training programs.

**1C) Impact on other departments (cost/time/benefit):**

Department Impacted	Describe Impact (Cost/time/benefit)	Were they Consulted?
		<input type="checkbox"/> Yes <input type="checkbox"/> No
		<input type="checkbox"/> Yes <input type="checkbox"/> No
		<input type="checkbox"/> Yes <input type="checkbox"/> No

Other comments:

N/A

**COMMISSIONER APPROVAL:** \_\_\_\_\_ **Date:** \_\_\_\_\_

<b>Budget Staff Use Only</b>	<input type="checkbox"/> 1st Submission	Submitted for year:
	<input type="checkbox"/> Previously Recognized	Recognized for year:

**Request Title** TRAINING OFFICER

**2) Relationship to Vaughan Vision 2020 - Goals / Objectives / Initiatives**

**A) Identify the specific initiative on the Vaughan Vision 2020 initiative list this resource request supports (new or implementation of): Choose an Initiative from the drop down list and then choose the relationship with the initiative in the Green cell using the drop down provided.**

Theme	Goal	↓ Initiative (Use drop down list) ↓	Ref #	Date	Priority	Request/Initiative Relationship (choose 1)

**B) Describe and clearly demonstrate how the request links to the Vaughan Vision 2020:**

This request directly supports the City's goals of Pursue Excellence in the Delivery of Core Services and Promote Community Safety, Health & Wellness.

**3) Related Performance Indicators & Business Plan Link**

**Please provide information on top 3 performance measures:**

Name/description of service level target:	Target Level	Current Level	Level with ARR
1) Live Fire Training	200 FF semi/ann	145	200FF
2) Subway Emergency Response	256 FF	0	256FF
3) Recruit Training	recruit training	12-15 annually	15-20 annually

**Describe how this request relates to Departmental Business Plan:**

The VFRS 2010 Business Plan is directed to pursue excellence in service delivery and enhance productivity, cost effectiveness and innovation. This position will resolve the limited training support issues within the Training Division. The direct impact will be on the men and women of the VFRS who require training to maintain current skills and to acquire new skills to serve the citizens of Vaughan in emergency situations. The indirect impact will be on the citizens of Vaughan who will receive excellent service from the front line firefighters who have been highly trained by the VFRS training division.

**4) Value Proposition**

**Please detail both qualitative and quantitative benefits of the request**

**Qualitative: Please select up to 2 actions which best describe this request**

Primary Leverage Innovation/Creativity      Secondary Realize Future Benefits

Briefly explain how this request helps achieve the actions selected above. How does this request make a difference in these areas? Can improvements be defined (i.e. surveys, measures, etc.)?

The hiring of a fourth Training Officer will enhance the ability of the Fire Training Division to maintain the leading edge training for which Vaughan is noted for provincially. As the scope and complexity of emergency response work develops, the new skills (subway emergency response, trench rescue, technical rescue, CBRN, Public Order (YRP), Haz Mat response- must be appropriately certified by OFM and delivered to VFRS firefighters.

**Quantitative: Please provide explanation of how this request improves efficiency. Note that performance measures are captured in section 3. This section is for efficiency improvements.**

Year	Type	Change/Saving	Units	Detail of Cost Reductions/Budget Savings	Incl. in offsets (Section #9)?

**5) Alternatives**

**Are there alternatives or options? Please explain what they are and why they are not the primary approach.**

N/A

<b>Request Title</b>	TRAINING OFFICER
----------------------	------------------

**7) Complement Details - Skip to Section 8 if no Staff is requested**

Do not gap positions - If required, please contact the Budget Dept. for instructions  
 Future year progressions & eco. adj. will be calculated corporately by the Budget Dept.

<b>Complement Information</b>	<b>Position #1</b>	<b>Position #2</b>	<b>Position #3</b>	<b>Sub-total</b>
Budget Year	2015			
Position title	TRAINING OFFICER			
Estimated start date	January 1, 2014			
# of positions requested	1.00	-	-	1.00
Full-time equivalents (FTEs)	1.00			1.00
Position type	Full-time			
Position agreement classification	VPFFA-Fire			
If contract, specify length (months or yrs)	N/A			
If Casual/Seasonal PT enter Hourly wage				
Business unit # (override if different than # shown)	100180			
Grade level	Training Officer			
Est. starting step	Year 1			
Desktop (HR) Review Performed?	Yes			
B&F Accommodations Available?	Yes			
ITM Hardware required?	Yes			
Capital Equipment Required?	N/A			

**Complement Annual Cost Detail**

Annual full-time \$	101,399			101,399
Annual part-time \$	-	-	-	-
Annual shift premiums, etc	-	-	-	-
Annual overtime \$	-			-
* PT vacation pay (calculated field)	-	-	-	-
* Annual benefits (calculated field)	28,899	-	-	28,899
* FT contract benefits in lieu (calculated field)	-	-	-	-
<b>Subtotal (Per Employee)</b>	<b>\$ 130,297</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 130,297</b>
<b>Subtotal (Per Position)</b>	<b>\$ 130,297</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 130,297</b>

Continuous costs	(BU & Acct #.)	Please fill in per Complement. The total will account for multiple positions if indicated above.		
1) Other (Please detail in	#N/A	3,000		3,000
2) Training & Developme	100180.7115	1,500		1,500
3) Cellular Line Charges	100180.7122.01	500		500
4) Office Supplies	100180.7200	100		100
<b>Subtotal (Per Employee)</b>		<b>\$ 5,100</b>	<b>\$ -</b>	<b>\$ 5,100</b>
<b>Subtotal (Per Position)</b>		<b>\$ 5,100</b>	<b>\$ -</b>	<b>\$ 130,297</b>

One-time costs	(BU & Acct #.)	Please fill in per Complement. The total will account for multiple positions if indicated above.		
1) Computer Hardware	100180.7211.01	3,000		3,000
2) Office Equip. & Furnitu	100180.7210	5,000		5,000
3) Other (Please detail in	#N/A	200		200
4)	#N/A	-		-
<b>Subtotal (Per Employee)</b>		<b>8,200</b>	<b>-</b>	<b>8,200</b>
<b>Subtotal (Per Position)</b>		<b>\$ 8,200</b>	<b>\$ -</b>	<b>\$ 130,297</b>

<b>2013 Total Annual Costs</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>2014 Total Annual Costs</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>2015 Total Annual Costs</b>	<b>\$ 143,597</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 143,597</b>
<b>2016 Total Annual Costs</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Additional Comments:  
 Continuous costs: (1) Turn-out Gear/Uniforms (\$3000\*1)=\$3,000  
 One-time costs: (3) Black Berry (\$200\*1)=\$200 : A/C 100180.7122.03.

Request Title		TRAINING OFFICER							
<b>8) Capital Funding</b>									
Are there any Capital requests already submitted/approved or to be submitted related to this ARR? (e.g. new car)									
	ASSOCIATED CAPITAL FUNDING	Status	Year asset Available for use	Proj. #	2013	2014	2015	2016	Total
1									\$ -
2									\$ -
3									\$ -
<b>TOTAL ASSOCIATED CAPITAL FUNDING</b>					\$ -	\$ -	\$ -	\$ -	\$ -
<b>9) Financial/Resource Detail</b>									
Component		BU Acct. #		2013	2014	2015	2016	2017	
				Budget				Full-Yr. Adj.	
<b>REVENUE - continuous operating detail</b>									
1									
2									
3									
4									
				Subtotal	-	-	-	-	
<b>REVENUE - one-time operating detail</b>									
1								-	
2								-	
				Subtotal	-	-	-	-	
<b>EXPENSES - continuous operating detail (For staffing costs please fill out section 7)</b>									
1	* Staffing costs (calculated field)	(From sect. 7)		-	-	101,399	-		
2	* Benefits	(From sect. 7)		-	-	28,899	-		
3	* Complement sch. Expenses (calculated field)	(From sect. 7)		-	-	5,100	-		
4									
5									
6									
7									
				Subtotal	-	-	135,397	-	
<b>EXPENSES - one-time operating detail (For staffing costs please fill out section 7)</b>									
1	* Complement sch. Expenses (calculated field)	(From sect. 7)		-	-	8,200	-	-	
2								-	
3								-	
				Subtotal	-	-	8,200	-	
<b>OFFSETS - cost savings, reductions, etc</b>									
1									
2									
3									
				Subtotal	-	-	-	-	
<b>TOTAL OPERATING BUDGET CHANGE</b>					-	-	143,597	-	-
<b>COMPLEMENTS &amp; FTE's</b>				2013	2014	2015	2016	Total	
# of positions requested		(From sect. 7)		-	-	1.00	-	1.00	
FTE's		(From sect. 7)		-	-	1.00	-	1.00	
FTE reductions/offsets		(Manual Field)				-		-	
Net FTE's				-	-	1.00	-	1.00	

**CITY OF VAUGHAN  
2013-2016 OPERATING BUDGET**

**ADDITIONAL RESOURCE REQUEST**

**Request Title**

**Business Unit #**

**Related Program**

**Program Classification**

**Annual Budget Change Summary**

Financial Components	2013	2014	2015	2016	2013-2016 Sub-total	2017 (One Time. Adj.)	2013-2017 Sub-total
<b>Staffing</b>							
Complements	-	-	-	-	-	-	-
Net FTE's	-	-	-	-	-	-	-
<b>Operating Revenue</b>	-	-	83,600	-	83,600	-	83,600
<b>Operating Costs</b>							
Staffing & Benefits	-	-	-	-	-	-	-
Other continuous costs	-	-	264,200	-	264,200	-	264,200
One-time expenses	-	-	-	-	-	-	-
Offsets/reductions	-	-	-	-	-	-	-
<b>Net Operating Budget</b>	\$ -	\$ -	\$ 180,600	\$ -	\$ 180,600	\$ -	\$ 180,600
<b>Associated Capital Costs</b>	\$ -	\$ 11,857,400	\$ -	\$ -	\$ 11,857,400	\$ -	\$ 11,857,400

**1A) Request Description: Please provide a brief description of the request.**

Please check one:  Departmental  Corporate

VLP anticipates taking the initial steps towards the design, development and construction of the new Civic Centre Resource Library (CCRL) in late 2011. However, the current estimated timing for the development of the CCRL has been impacted by the approval of the COV Council to develop and complete a new library to be located at the North Thornhill Community Centre, which is to be ready for operation in late 2012. Based on the new requirements, it is not expected that the CCRL will be available for operation until on or about May 1, 2014.

The direction for the addition of this new library has been provided from the City of Vaughan's Development Charges Study and Active Together Master Plan. As per the Vaughan Vision 2020, this third resource library in Vaughan will contribute to the achievement of the following objectives: pursue excellence in service delivery, provide library service to residents of the north end of the community as well as enhance library service to the entire city, and plan and manage the growth and economic vitality of the City with the demand for increased library services. Capital funding for the construction of the new library is provided by Development Charges (90%) with the balance

**1B) If this request is part of a project with multiple milestones then please fill in the following table:**

Milestones or Deliverables	Timelines	Comments
Hiring of Staff for Branch and Administrative needs	Q1-Q2/2014	Staff hiring anticipated prior to and upon opening of CCRL branch
Opening of Library to Community	Q2/2015	Branch to be substantially completed by May 1/2015

**1C) Impact on other departments (cost/time/benefit):**

Department Impacted	Describe Impact (Cost/time/benefit)	Were they Consulted?
Buildings & Facilities	Department to work closely with VPL, Architect and Contractor on building of new resource library.	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
		<input type="checkbox"/> Yes <input type="checkbox"/> No
		<input type="checkbox"/> Yes <input type="checkbox"/> No

Other comments:

**COMMISSIONER APPROVAL:** \_\_\_\_\_ **Date:** \_\_\_\_\_

<b>Budget Staff Use Only</b>	<input type="checkbox"/> 1st Submission	<b>Submitted for year:</b>
	<input type="checkbox"/> Previously Recognized	<b>Recognized for year:</b>

**Request Title**

**2) Relationship to Vaughan Vision 2020 - Goals / Objectives / Initiatives**

**A) Identify the specific initiative on the Vaughan Vision 2020 initiative list this resource request supports (new or implementation of): Choose an Initiative from the drop down list and then choose the relationship with the initiative in the Green cell using the drop down provided.**

Theme	Goal	Initiative (Use drop down list)	Ref #	Date	Priority	Request/Initiative Relationship (choose 1)

**B) Describe and clearly demonstrate how the request links to the Vaughan Vision 2020:**

Building the infrastructure necessary to meet the Growth Management Strategy 2031 is a specific goal identified for Vision 2020. The Consolidated Growth Management Strategy 2031 includes taking actions to ensure that long term planning for new capital facilities takes place and to identify the facilities that will be needed to address future needs. The needs of the community as the COV continues its pattern of growth will require the additional build-out of new library facilities such as CCRL. The non-salary /benefit operating costs associated with such new facilities falls into lines as a necessary and critical component to delivering these additional services to the community for which it was intended.

**3) Related Performance Indicators & Business Plan Link**

**Please provide information on top 3 performance measures:**

Name/description of service level target:	Target Level	Current Level	Level with ARR
1) Library Use Per FTE	25,000/FTE	30,362/FTE	26,132/FTE
2) Cost Per Library Use	<\$2.50/Use	\$2.56/Use	\$2.95/Use
3)			

**Describe how this request relates to Departmental Business Plan:**

**4) Value Proposition**

**Please detail both qualitative and quantitative benefits of the request**

**Qualitative: Please select up to 2 actions which best describe this request**

Primary  Secondary

Briefly explain how this request helps achieve the actions selected above. How does this request make a difference in these areas? Can improvements be defined (i.e. surveys, measures, etc.)?

Completion of the CCRL is in line with the Active Together Masterplan. The completion of the CCRL will meet the continued evolving needs of the larger community. While the addition of the CCRL will be a net new cost to the consolidated operating budgets of the City, the ability of the community to access a new library in a centralized and high profile area such as the City Centre Campus will result in strong support by the community towards the efforts of the City to provide a welcoming environment to visit and benefit from the public service provided

**Quantitative: Please provide explanation of how this request improves efficiency. Note that performance measures are captured in section 3. This section is for efficiency improvements.**

Year	Type	Change/Saving	Units	Detail of Cost Reductions/Budget Savings	Incl. in offsets (Section #9)?

**5) Alternatives**

**Are there alternatives or options? Please explain what they are and why they are not the primary approach.**

One of the primary ratios used in the library world is the ratio of square feet of library space per capita. The generally accepted industry standard is 0.61 sq. ft. per capita. The current ratio for the COV is 0.39 sq. ft. per capita and well below the average within the library system. Factors such as increasing collection size within existing libraries as an alternative would not move the ratio closer to this accepted standard and would in fact lead to overcrowding by customers within the existing library branches. As Vaughan continues to grow the ratio will continue to decrease and further emphasize that the amount of library space available needs to grow.

If the necessity of developing a new library is given as the community grows, then the staffing and operating costs for these new libraries will also be needed. At this time, no alternatives to the staffing and operating costs exist that would not otherwise be detrimental to the ongoing operations of the new branch or within the libraries operations.

Request Title		Civic Centre Resource Library - Operations			
<b>7) Complement Details - Skip to Section 8 if no Staff is requested</b>					
Do not gap positions - If required, please contact the Budget Dept. for instructions Future year progressions & eco. adj. will be calculated corporately by the Budget Dept.					
Complement Information		Position #1	Position #2	Position #3	Sub-total
Budget Year					
Position title					
Estimated start date					
# of positions requested			-	-	-
Full-time equivalents (FTEs)					-
Position type					
Position agreement classification					
If contract, specify length (months or yrs)					
If Casual/Seasonal PT enter Hourly wage					
Business unit # (override if different than # shown)					
Grade level					
Est. starting step					
Desktop (HR) Review Performed?					
B&F Accommodations Available?					
ITM Hardware required?					
Capital Equipment Required?					
<b>Complement Annual Cost Detail</b>					
Annual full-time \$					-
Annual part-time \$		-	-	-	-
Annual shift premiums, etc		-	-	-	-
Annual overtime \$					-
* PT vacation pay (calculated field)		-	-	-	-
* Annual benefits (calculated field)		-	-	-	-
* FT contract benefits in lieu (calculated field)		-	-	-	-
<b>Subtotal (Per Employee)</b>		\$ -	\$ -	\$ -	\$ -
<b>Subtotal (Per Position)</b>		#VALUE!	\$ -	\$ -	#VALUE!
Continuous costs		(BU & Acct #)	Please fill in per Complement. The total will account for multiple positions if indicated above.		
1)	Office Supplies	220747.7200			-
2)	Training & Development	220747.7115		-	-
3)	Cellular Line Charges	220747.7122.01			-
4)	Mileage	220747.7100			-
<b>Subtotal (Per Employee)</b>		\$ -	\$ -	\$ -	\$ -
<b>Subtotal (Per Position)</b>		#VALUE!	\$ -	\$ -	#VALUE!
One-time costs		(BU & Acct #)	Please fill in per Complement. The total will account for multiple positions if indicated above.		
1)	Computer Hardware	220747.7211.01			-
2)	Office Equip. & Furniture	220747.7210		-	-
3)	Training & Development	220747.7115		-	-
4)		#N/A		-	-
<b>Subtotal (Per Employee)</b>		-	-	-	-
<b>Subtotal (Per Position)</b>		#VALUE!	\$ -	\$ -	#VALUE!
<b>2013 Total Annual Costs</b>		\$ -	\$ -	\$ -	\$ -
<b>2014 Total Annual Costs</b>		\$ -	\$ -	\$ -	\$ -
<b>2015 Total Annual Costs</b>		\$ -	\$ -	\$ -	\$ -
<b>2016 Total Annual Costs</b>		\$ -	\$ -	\$ -	\$ -
<b>Additional Comments:</b>					
Due to large number of staff compliment and that the library is not slated to begin operations until late in 2012, positions have been gapped to minimize overall budget increase for the City.					

<b>Request Title</b>		Civic Centre Resource Library - Operations							
<b>8) Capital Funding</b>									
Are there any Capital requests already submitted/approved or to be submitted related to this ARR? (e.g. new car)									
<b>ASSOCIATED CAPITAL FUNDING</b>		<b>Status</b>	<b>Year asset Available for use</b>	<b>Proj. #</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>Total</b>
1	Civic Centre Resource Library - Construction	Pending	2014	LI-4519-12	\$ -	\$ 11,857,400			\$ 11,857,400
2									\$ -
3									
<b>TOTAL ASSOCIATED CAPITAL FUNDING</b>					\$ -	\$ 11,857,400	\$ -	\$ -	\$ 11,857,400
<b>9) Financial/Resource Detail</b>									
<b>Component</b>			<b>BU Acct. #</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	
				<b>Budget</b>				<b>Full-Yr. Adj.</b>	
<b>REVENUE - continuous operating detail</b>									
1	Various (Consolidated to Fines/Penalties)		220747.3598.01			83,600			
2									
3									
4									
<b>Subtotal</b>				-	-	83,600	-		
<b>REVENUE - one-time operating detail</b>									
1								-	
2								-	
<b>Subtotal</b>				-	-	-	-	-	
<b>EXPENSES - continuous operating detail (For staffing costs please fill out section 7)</b>									
1	* Staffing costs (calculated field)		(From sect. 7)	-	-	-	-	-	
2	* Benefits		(From sect. 7)	-	-	-	-	-	
3	* Complement sch. Expenses (calculated field)		(From sect. 7)	-	-	-	-	-	
4	Resources/Periodicals		220747.7565						
5	Utilities		220747.7317.02			117,000			
6	Supplies/Copiers, etc.		220747.7200			42,300			
7	Building Costs		220747.7310			104,900			
<b>Subtotal</b>				-	-	264,200	-		
<b>EXPENSES - one-time operating detail (For staffing costs please fill out section 7)</b>									
1	* Complement sch. Expenses (calculated field)		(From sect. 7)	-	-	-	-	-	
2								-	
3								-	
<b>Subtotal</b>				-	-	-	-	-	
<b>OFFSETS - cost savings, reductions, etc</b>									
1									
2									
3									
<b>Subtotal</b>				-	-	-	-		
<b>TOTAL OPERATING BUDGET CHANGE</b>					-	-	180,600	-	-
<b>COMPLEMENTS &amp; FTE's</b>				<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>Total</b>	
# of positions requested			(From sect. 7)	-	-	-	-	-	
FTE's			(From sect. 7)	-	-	-	-	-	
FTE reductions/offsets			(Manual Field)					-	
Net FTE's				-	-	-	-	-	



## Project Summary

<b>Project Number:</b>	PK-????-13*		
<b>Title:</b>	Crestlawn Playground- Corrective Site Works		
<b>Asset Type:</b>	Parks Facilities		
<b>Department:</b>	Parks Development		
<b>Budget Year:</b>	2013	<b>Reporting Year:</b>	2013
<b>Scenario Name:</b>	2012 Scenario	<b>Active:</b>	Yes
<b>Budget Status:</b>	Concept	<b>TCA:</b>	Yes
<b>Regions:</b>	Ward 2		
<b>Project Type:</b>	New Infrastructure		

<b>Project Description</b>		Max:550 characters	Character Count = 154	<b>Project Timelines</b>			
Corrective site works are required to ensure that the existing play equipment and associated landscape may be reopened for safe use by the general public.		Works are to be completed pending timeline of others.					
<b>Scenario Description</b>		<b>Other Dept Impact</b>					
Works begin in 2013.							
<b>Project Forecast</b>		<b>Project Detailed</b>					
<b>Budget Year</b>	<b>Total Expense</b>	<b>Total Revenue</b>	<b>Difference</b>	<b>Object</b>	<b>Description</b>	<b>Total Amount</b>	
2013	82,400	82,400	0	<b>Expense</b>			
2014	0	0	0	01001-8801	Contractors	97% 80,000	
2015	0	0	0	01001-8802	Consultant	0%	
2016	0	0	0			0%	
2017 & Beyond	0	0	0	01001-8805	3% Administration Costs	3% 2,400	
	<b>82,400</b>	<b>82,400</b>	<b>0</b>		15% Contingency	0%	
						<b>Total Expense: 82,400</b>	
				<b>Revenue</b>			
				60188-8844	Parks Infra. Reserve	0% 82,400	
						100%	
						0%	
						<b>Total Revenue: 82,400</b>	
<b>Related Projects</b>		<b>Operating Budget Impact</b>					
<b>Project #</b>	<b>Project Title</b>	<b>P/F</b>	<b>Budget Year</b>	<b>FTE Impact</b>	<b>Total Expense</b>	<b>Total Revenue</b>	<b>Difference</b>
			2013	0.0	0	0	0
			2014	0.0	0	0	0
			2015	0.0	0	0	0
			2016	0.0	0	0	0
			2017 & Beyond	0.0	0	0	0
					0	0	0
			<b>ARR:</b>				
<b>Year Identified</b>	<b>Start Date</b>	<b>Project Owner</b>	<b>Project Sponsor</b>		<b>Est. Completion Date</b>		
2013	Apr 2, 2013	Martin Tavares/Melanie Morris	Director of Parks Development		Apr 2, 2014		

\* - Capital project not entered into the Budget system. Project number will be assigned when entered.



## Project Summary

<b>Project Number:</b>	PK-6094-13		
<b>Title:</b>	Don River / Bartley Smith Open Space Trail Development		
<b>Asset Type:</b>	Open Space		
<b>Department:</b>	Parks Development		
<b>Budget Year:</b>	2013	<b>Reporting Year:</b>	2013
<b>Scenario Name:</b>			<b>Active:</b> Yes
<b>Budget Status:</b>	Concept	<b>TCA:</b>	Yes
<b>Regions:</b>	Ward 1		
<b>Project Type:</b>	New Infrastructure		

<b>Project Description</b> Max:550 characters Character Count = 537				<b>Project Timelines</b>				
Open Space Trail Development including related consulting, construction etc. Ongoing development of the Don River Open Space Trail system in accordance with the Council approved Pedestrian and Bicycle Master Plan and the Active Together Master Plan. Trail section between Major Mackenzie and Rutherford Road in block 25. Total cost for project is expected to exceed \$210,000 as the scope is more complex and will involve permits. The hope is to combine with the expected excess funds for Bartley Smith Trail currently in construction.				Approximately two years.				
<b>Scenario Description</b>				<b>Other Dept Impact</b>				
				Parks Operations- Operating				
<b>Project Forecast</b>				<b>Project Detailed</b>				
<b>Budget Year</b>	<b>Total Expense</b>	<b>Total Revenue</b>	<b>Difference</b>	<b>Object</b>	<b>Description</b>	<b>Total Amount</b>		
2013	0	0	0	<b>Expense</b>				
2014	0	0	0	01001-8801	Contractors	130,000		
2015	0	0	0	01001-8802	Consultant	20,000		
2016	0	0	0	01001-8804	Land Costs			
2017 & Beyond	0	0	0	01001-8807	Furniture & Equipment			
	<b>0</b>	<b>0</b>	<b>0</b>	01001-8805	3% Administration Costs			
					15% Contingency	22,500		
					<b>Total Expense:</b>	<b>172,500</b>		
				<b>Revenue</b>				
				61025-8844	Gas Tax Reserve	172,500		
					<b>Total Revenue:</b>	<b>172,500</b>		
<b>Related Projects</b>				<b>Operating Budget Impact</b>				
<b>Project #</b>	<b>Project Title</b>	<b>P/F</b>		<b>Budget Year</b>	<b>FTE Impact</b>	<b>Total Expense</b>	<b>Total Revenue</b>	<b>Difference</b>
				2013	0.0	0	0	0
				2014	0.0	0	0	0
				2015	0.0	0	0	0
				2016	0.0	0	0	0
				2017 & Beyond	0.0	0	0	0
						0	0	0
<b>ARR:</b>								
<b>Year Identified</b>	<b>Start Date</b>	<b>Project Owner</b>		<b>Project Sponsor</b>			<b>Est. Completion Date</b>	
2013	April 1 2013	Martin Tavares/Melanie Morris		Parks Development Director			December 31 2015	





<b>Project Number:</b>	PK-6350-13	<b>Approval Year:</b> 2013 <b>Scenario Active:</b> Yes <b>TCA:</b> Yes
<b>Project Title:</b>	Sonoma Heights Community Park - Skateboard Park	
<b>Asset Type:</b>	Parks Facilities	
<b>Department:</b>	Parks Development	
<b>Budget Year:</b>	2013	
<b>Scenario Name:</b>	Main	
<b>Project Stage:</b>	Finance & Admin	
<b>Regions:</b>	Ward 2	
<b>Project Type:</b>	New Infrastructure	

## Project Summary

<b>Project Description</b>				<b>Project Timelines</b>			
Construction of a skate zone at Sonoma Heights Community Park. Council directed staff, through Committee of the Whole on June 14, 2011 that a funding request for this skateboard park be brought forward.				Within approximately 1 year of award of tender.			
<b>Scenario Description</b>				<b>Other Dept Impact</b>			
<b>Project Forecast</b>				<b>Project Detailed 2013</b>			
<b>Budget Year</b>	<b>Total Expense</b>	<b>Total Revenue</b>	<b>Difference</b>	<b>Object</b>	<b>Description</b>	<b>Total Amount</b>	
2013	153,000	153,000	0	<b>Expense</b>			
2014	0	0	0	01001 - 8801	Contractors	127,000	
2015	0	0	0	01001 - 8802	Consultant	8,000	
2016	0	0	0	01001 - 8805	3% Administration Cost	4,500	
2017 & Beyond	0	0	0	01001 - 8812	Contingency	13,500	
						<b>Total Expense:</b>	<b>153,000</b>
	153,000	153,000	0	<b>Revenue</b>			
				41080 - 8820	City Wide DC - Park Dev.	137,700	
				50000 - 8843	Transfer from Taxation	15,300	
						<b>Total Revenue:</b>	<b>153,000</b>
<b>Related Projects</b>				<b>Operating Budget Impact</b>			
	<b>Budget Year</b>	<b>FTE Impact</b>	<b>Total Expense</b>	<b>Total Revenue</b>	<b>Difference</b>		
	2013	0.0	0	0	0		
	2014	0.0	0	0	0		
	2015	0.0	0	0	0		
	2016	0.0	0	0	0		
	2017 & Beyond	0.0	0	0	0		
<b>ARR:</b>							
<b>Year Identified</b>	<b>Start Date</b>	<b>Project Owner</b>	<b>Project Sponsor</b>			<b>Completion Date</b>	
2012	Apr 2, 2013	Martin Tavares/Melanie Morris	Director of Parks Development			Oct 31, 2014	



<b>Project Number:</b>	PK-6310-14	
<b>Project Title:</b>	UV1-N29 New Neighborhood Park Design & Construction	
<b>Asset Type:</b>	Parkland Development	
<b>Department:</b>	Parks Development	
<b>Budget Year:</b>	2013	<b>Approval Year:</b> 2014
<b>Scenario Name:</b>	Main	<b>Scenario Active:</b> Yes
<b>Project Stage:</b>	Finance & Admin	<b>TCA:</b> Yes
<b>Regions:</b>	Ward 1	
<b>Project Type:</b>	Growth/Development	

## Project Summary

<b>Project Description</b>				<b>Project Timelines</b>				
Neighborhood Park Development - Design and Construction. Located at Pine Valley Drive & Teston Rod (Block 47). Identified in the 2010 Development Charges Background Study for design and construction. Completion of park development to be built in a 2.50 ha park. Reduced value reflective of change in DC facility location.				Within approximately 1 year of award of tender.				
<b>Scenario Description</b>				<b>Other Dept Impact</b>				
Budget values based on New DC. Project contingent on approval of the New DC.				Parks Operations and Forestry - Operating				
<b>Project Forecast</b>				<b>Project Detailed 2014</b>				
<b>Budget Year</b>	<b>Total Expense</b>	<b>Total Revenue</b>	<b>Difference</b>	<b>Object</b>	<b>Description</b>	<b>Total Amount</b>		
2013	0	0	0	<b>Expense</b>				
2014	1,289,216	1,289,216	0	01001 - 8801	Contractors	1,019,773		
2015	0	0	0	01001 - 8802	Consultant	130,760		
2016	0	0	0	01001 - 8805	3% Administration Cost	37,506		
2017 & Beyond	0	0	0	01001 - 8812	Contingency	101,177		
	<u>1,289,216</u>	<u>1,289,216</u>	<u>0</u>			<b>Total Expense:</b>	<u>1,289,216</u>	
				<b>Revenue</b>				
				41080 - 8820	City Wide DC - Park Dev.	1,160,294		
				50000 - 8843	Transfer from Taxation	128,922		
						<b>Total Revenue:</b>	<u>1,289,216</u>	
<b>Related Projects</b>				<b>Operating Budget Impact</b>				
				<b>Budget Year</b>	<b>FTE Impact</b>	<b>Total Expense</b>	<b>Total Revenue</b>	<b>Difference</b>
				2013	0.0	0	0	0
				2014	0.0	0	0	0
				2015	0.0	0	0	0
				2016	0.0	0	0	0
				2017 & Beyond	0.0	0	0	0
				<b>ARR:</b>				
<b>Year Identified</b>	<b>Start Date</b>	<b>Project Owner</b>	<b>Project Sponsor</b>				<b>Completion Date</b>	
2011	Apr 4, 2014	Martin Tavares/ Melanie Morris	Director of Parks Development				Dec 31, 2015	