

CITY OF VAUGHAN

EXTRACT FROM COUNCIL MEETING MINUTES OF JUNE 25, 2013

Item 12, Report No. 8, of the Finance and Administration Committee, which was adopted without amendment by the Council of the City of Vaughan on June 25, 2013.

12 ENDING DECEMBER 31, 2012 – CONSOLIDATED QUARTERLY REPORT

The Finance and Administration Committee recommends approval of the recommendation contained in the following report of the Acting Commissioner of Finance & City Treasurer and the Director of Financial Services, dated June 10, 2013:

Recommendation

The Acting Commissioner of Finance & City Treasurer and the Director of Financial Services recommend:

1. That the 2012 Consolidated Fourth Quarter Variance Report be received.

Economic Impact

Not applicable

Communication Plan

Not applicable

Purpose

To report on 2012 actual year-end results and compare to the approved annual budgets. There is no economic impact as budgets and projects have been previously approved by Council. This information is intended for reporting and monitoring purposes only.

Background – Analysis and Options

The attached fourth quarter variance report compares actual operating and capital results for the period ending December 31, 2012, relative to approved budgets.

The actual balances presented include all necessary entries and accruals. However, it should be noted, the full amortization of tangible capital assets and post retirement employee benefits are excluded and presented differently from the City's financial statements.

Fourth Quarter Overview

The quarterly results for City Operations, Water and Wastewater Storm Operations, and Capital are presented together in one consolidated report. This action is intended to provide stakeholders with a more fulsome and complete view of the City's financial results. The item will provide a brief executive summary followed by summaries for City Operations, Water and Wastewater Storm Operations, and Capital. Additional details will be provided as attachments.

Ahead of Budget

Overall, the City's net financial performance is favourable. As illustrated in Table 1, the City has come in under budget by \$2.5M and Water and Wastewater Storm operations have also come in favourable resulting in additional reserve contributions which place them in an overall breakeven position. It is important to note, the City takes financial stewardship very seriously and has implemented policies and actions to best use surplus funds. These actions consist of:

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- Applying a portion of any surplus to the next budget year to reduce pressure on the tax rate
- Allocating funds to reserves to sustain the community's infrastructure network & help mitigate future tax implications, as per City policy.
- Releasing unused capital funds to their original source for future community projects

Table 1 below summarizes and illustrates the City's financial results, which is followed by a brief summary for each area.

Table 1 - Summary of the City's Q4 2012 Financial Results

Operations

(In millions)

	City	Water	Wastewater/ Storm	Total
Revenue				
YTD Budget	225.8	46.3	49.6	321.7
YTD Actual	223.8	46.2	50.0	320.0
Variance	(2.0)	(0.1)	0.4	(1.7)
%	-0.89%	-0.22%	0.81%	-0.53%
Expenditure				
YTD Budget	225.8	41.5	44.4	311.7
YTD Actual	221.3	39.6	43.3	304.2
Variance	4.5	1.9	1.1	7.5
%	1.99%	4.58%	2.48%	2.41%
Net fav./(unfav.) variance	2.5	1.8	1.5	5.8
Add'l Resv. Contributions	2.5	1.8	1.5	5.8
Surplus/ (Deficit)	0.0	0.0	0.0	0.0

Note: Surplus is carried forward and applied to the future budgets to reduce tax rate pressures.

Capital

(In millions)

	2012 Budget Projects		Prior Budget Projects		Total
	Closed	Active	Closed	Active	
2012 Available Budget (A)	1.5	48.5	6.8	133.8	190.7
Actual Spend	1.2	11.0	1.5	26.5	40.2
Variance/Unspent	0.4	37.5	5.3	107.3	150.4
%	23%	77%	78%	80%	79%
Major Y/E 2011 Accrual Reversals (B)	0.0	0.0	8.5	8.9	17.4
Major Y/E 2012 Accruals (C)	0.0	0.0	0.0	15.1	15.2
Adjusted Variance Unspent	0.4	37.4	13.8	101.0	167.8

Note: A) Above available budget balance includes in-year budget amendments
 B) Y/E 2011 audit accrual reversals illustrated separately to focus on actual unspent values
 C) Y/E 2012 audit accruals are illustrated separately to focus on actual unspent values
 D) Capital project timing can span multiple years. The above chart aims to illustrate this occurrence and presents activity related to prior budgets separately
 E) Combined Active Adjusted Variance Unspent equals the Unspent Variance on Attachment 3, and combined Closed Adjusted Variance Unspent equals the combined Unspent Variance on Attachments 4 & 5.

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City Operating Budget Results

At the end of the fourth quarter, the favourable variance, before any carry forward or surplus transfers was \$4.2M representing a 1.8% variance on the City's 2012 Annual Operating Budget of \$225.8M. This favourable variance is comprised of revenues not meeting budget by \$1.9M and expenses falling below budget by a favourable \$6.1M variance. Of the \$4.2M favourable position, \$2.5M was carried forward to reduce the 2013 levy requirements and the remaining portion, per City's Reserve policy, was transferred to the general working capital (\$620K), tax rate stabilization reserves (\$537K) and \$517K to (employee benefits contribution).

The main areas that contributed to the positive \$4.2M variance are summarized below;

City Revenue Variance Overview

Actual revenues were \$223.8M as of December 31, 2012, and represent a \$1.9M or a -0.9% unfavourable variance when compared to the annual revenue budget of \$225.8M. This variance stems from the following:

Supplemental Taxation - There was an unfavourable \$0.5M variance as a result of delayed payment and MPAC's focus on re-assessment activities. The City received the final December installment and it was approximately \$0.5M less than the \$4.0M budget.

Corporate Revenue - There was a favourable \$2.2M variance mostly generated by hydro dividends. The City received \$1.0M more than expected from PowerStream. Investment income was \$583K favourable as a result of larger than expected cash balances during the year available for short term investments. The remainder of the variances were in:

- Fines and penalties which were favourable by \$260K due to a larger than the typical 2011 supplemental run, which generated higher fines and penalties in 2012.
- Tax certificates which were favourable by \$154K due to higher volume for fees such as new accounts, owner change etc.
- Miscellaneous revenue was \$170K higher than anticipated mainly as a result of forfeiture of deposit for the sale of lands that were not settled.
- The remainder were offsetting favourable and unfavourable variances less than \$100K.

Reserves and Other Transfers – This category came in less than planned by \$5.2M, consisting of the following mixed variances:

- A \$2.8M unused tax rate stabilization reserve transfer which was planned but not necessary due to the City's overall favourable position.
- A \$2.6M unused debenture reserve transfer, resulting from recording the entry against the expense instead of the revenue account. There is a net offsetting favourable variance in the debenture expense account.
- The above was partially offset by \$984K greater than planned transfers from the Building Standards Continuity and Election Costs reserves due to unanticipated department pressures. Also, Insurance Reserve was higher due to deposits from City insurance claims.
- The administration recovery from capital projects was lower than planned by \$437K, as a result of less than planned capital project spending.
- Multiple reserve withdrawals of \$430K were lower than anticipated due to positive department positions and therefore requiring lower reserve transfers i.e. (Engineering, Fleet, etc.)

Fees and Service Charges – There was a favourable variance of \$1.4M largely as a result of higher than planned revenues in Development Planning, Recreation & Culture, Building & Facilities and Enforcement Services. These favourable positions were partially offset by lower than anticipated Building Standards Revenue. Further explanation is provided in Attachment #2.

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City Expenditure Variance Overview

Actual total expenditures were \$219.6M as of December 31, 2012, and represent a \$6.1M favourable variance to the year-to-date expenditure budget of \$225.8M. This variance stems from the following:

- **Department Expenses** - The largest component driving the City's favourable expenditure variance was a favourable position in total department expenses, approximately \$5.7M. Although variances can be found throughout most departments, the largest variances, over \$500K, reside in Fire and Rescue Services, Building Standards, Building and Facilities and Development Transportation etc.
 - The labour variance \$5.6M was attributable to savings in salaries and benefits resulting from vacancies across many departments. A level of staffing vacancies are anticipated and planned for corporately, but actual department performance was \$1.6M greater than the \$4.0M corporate balance planned for fourth quarter due to higher vacancies.
 - The remaining variance is in multiple accounts with less than \$100k variances such as contracts, materials and supplies, professional fees, joint service charges and other accounts.
- **Corporate Expenses** – The above favourable variances were offset by \$3.0M in corporate expenditures, mainly as a result of anticipated labour savings of \$4.0M. As illustrated in the above department expenses section, actual department performance was \$1.6M greater than the corporate balance planned for the year. The favourable variance was offset by a \$1.3M department surplus transfer from the Winter Division. This balance represents the Q4 contribution in excess of the established reserve target, which was treated as general surplus and allocated as per policy. The remaining variance consists of minor net unfavourable variances in tax adjustments, professional fees, etc.

Variance Summary:

For quick reference purposes, a summary of the variances by major category is provided below. An Operating Fourth Quarter Variance Report is provided as Attachment #1. Further explanations on specific variances are provided within Attachment #2.

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City of Vaughan 2012 OPERATING BUDGET FOURTH QUARTER VARIANCE REPORT

	Variance in \$mil (rounded)	
<u>Revenues</u>		
<i>Supplementals</i>		(0.4)
<i>Reserves and Other Transfers</i>		
Tax Rate Stabilization Reserve	(2.8)	
* Debenture Payment Reserve	(2.6)	
Building Std Continuity Reserve	0.6	
Administration Recovery from Capital	(0.4)	
Engineering Reserve	(0.4)	
Other (under \$150K var.)	0.4	(5.2)
<i>Fees & Service Charges</i>		
Development Planning	1.6	
Building Standards	(1.2)	
Recreation & Culture	0.6	
Other (under \$150K var.)	0.4	1.4
<i>Corporate Revenue</i>		
Hydro Dividends	1.0	
Investment Income	0.6	
Other (under \$260K var.)	0.6	2.2
<i>Other</i>		0.1
Total Revenues		(1.9)
<u>Expenditures</u>		
<i>Departmental Expenses</i>		
Building Standards	0.6	
Dev. & Trans Engineering	0.6	
Fire and Rescue	(0.6)	
Buildings & Facilities	0.5	
Information & Technology Management	0.5	
Engineering Services	0.3	
Recreation	0.3	
Clerks - Administration	0.3	
Other-(various departments under \$300k var.)	3.2	5.7
<i>Corporate Expenditures</i>		
Anticipated Labour Savings	(4.0)	
Tax Adjustments	(0.3)	
Major OMB Hearings - Professional Fees	0.3	
Election	(0.2)	
Transfer of Dept Surplus	1.2	(3.0)
* Long Term Debt		2.6
Contingency		0.8
Total Expenditures		6.1
Net Variance		\$ 4.2
Less:		
Carryforward to 2013		\$ 2.5
Transfer to		
Tax Rate Stabilization Reserve		\$ 0.5
General Working Capital Reserve		\$ 0.6
Employer Benefit Contribution		\$ 0.5
Surplus/Deficit		-

*Note: Debenture Payment Reserve transfer of \$2.6M unfavourable fully offsets Long Term Debt Payment \$2.6M favourable.

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Water and Wastewater/Storm Operating Budget Results

Following are the financial operating results and analysis for both the water and wastewater/storm operations from January 2012 to December 2012. The variance analysis is a comparison of the year to date budget to the year to date actual results.

The water/wastewater system in York Region operates as a two-tier system. The Region of York is responsible for the supply of water and wastewater services and the lower tier municipalities are responsible for the water distribution and wastewater collection systems within the local municipality. The net revenues that are generated annually by the City of Vaughan from the operations of the water and wastewater/storm utilities fund costs associated with the purchase of water supply and wastewater services from the Region of York, as well as the City's administration, financing costs, system operational and maintenance costs and most importantly funding to build the reserves for future infrastructure renewal.

Water Operations

Year to date (YTD) actual water revenues for the period ending December 31, 2012 are favourable by \$175K, primarily due to favourable residential revenue of \$600K, other revenue \$58K, offset by unfavourable commercial revenue of \$480K.

Budgeted water billing revenues for residential includes a 2% growth factor which represents new account activity. In 2012 the residential growth rate came in slightly under budget at 1.95%. Average annual consumption per household has increased from last year resulting in favourable residential water billing revenue.

Budgeted commercial billing revenues included a 1% growth factor and new account activity came in slightly over budget at 1.24%. However, commercial consumption levels are lower than budgeted resulting in unfavourable billing revenue.

The Gross Margin indicates the net funding available to the City after the Region of York has been paid for the water supply. The favourable gross margin variance of \$0.6M is a result of favourable water revenue of \$175K and favourable water purchases of \$435K primarily due to non-revenue water (NRW). The NRW was budgeted at 13% and actual NRW came in at 12.3% for a total of \$277K savings. Initiatives are currently in place to maintain and reduce non-revenue consumption levels such as the Industrial/Commercial/Institutional (ICI) meter calibration program and in the future, the City in partnership with York Region will be undertaking a leak detection program.

Other revenues consist primarily of installation and service fees and are unfavourable by \$253K; actual activity is based on demand. Water expenses are favourable by \$1.4M as a result of lower than budget spending of \$1.1M in maintenance and installations and \$313K in general administration. The favourable variance in maintenance is primarily due to **lower than expected work activity levels in contracted services**. The favourable variance in general administration relates to staffing vacancies and a timing delay in general discretionary spending.

The 2012 net water lifecycle contribution is \$4.8M and actual additional reserve contributions totals \$1.8M.

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City of Vaughan
Statement of Operations
Water Division
For the period ending December 31, 2012

	2012 Budget	2012 Actual	2012 Variance
Water Revenues			
Residential Billings	27,057,540	27,654,972	597,432
Commercial Billings	17,679,720	17,199,806	(479,914)
Other	250,000	307,660	57,660
	\$44,987,260	\$45,162,438	\$175,178
Water Purchases			
Metered Water Purchases	27,497,440	27,339,415	158,025
Non-Revenue Water	4,100,470	3,823,355	277,115
	\$31,597,910	\$31,162,770	\$435,140
Gross Margin	\$13,389,350	\$13,999,668	\$610,318
Other Revenues	\$1,321,000	\$1,067,969	(\$253,031)
Expenses			
Maintenance and Installation	5,503,020	4,376,381	1,126,639
General Administration	3,626,000	3,313,352	312,648
Joint Service Costs	753,880	753,878	2
	\$9,882,900	\$8,443,611	\$1,439,289
Net Water Operations	\$4,827,450	\$6,624,026	\$1,796,576
Lifecycle Contribution	\$4,827,450	\$4,827,450	\$0
Additional Reserve Contribution	\$0	\$1,796,576	\$1,796,576
Surplus	\$0	\$0	\$0

Wastewater/Storm Operations

Wastewater revenue is based on water consumption; therefore trending is very similar to water revenue. In the same manner, regional wastewater treatment charges and regional water purchases are directly related. Wastewater is not a metered flow and is calculated on a one-to-one ratio to metered water with minimal adjustments/reductions for households not connected to the City's sewer system.

Wastewater revenues are favourable by \$325K for the period ending December 31, 2012 which is primarily due to favourable residential revenue of \$471K offset by unfavourable commercial revenue at \$146K. The favourable gross margin variance of \$903K is due to favourable treatment costs primarily a function of initiated leak detection programs and ICI meter calibration programs, which have reduced water loss and overall purchase requirements. This action has a favourable impact on wastewater treatment costs as charges are directly related to water purchase volume.

Other revenues are favourable by \$96K and wastewater expenses are favourable by \$521K primarily due to favourable storm sewer maintenance of \$496K with maintenance and installation slightly favourable at \$71K and general administration slightly unfavourable at \$47K. Actual

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storm sewer maintenance expenses are lower than budget as a result of less than expected work activity in contracted services related to repairs.

The 2012 net wastewater lifecycle contribution is \$5.1M and actual additional reserve contributions totals \$1.5M.



City of Vaughan
Statement of Operations
Wastewater/Storm Division
For the period ending December 31, 2012

	2012 Budget	2012 Actual	2012 Variance
Wastewater Revenues			
Residential Billings	29,179,250	29,650,203	470,953
Commercial Billings	19,694,070	19,548,220	(145,850)
	\$48,873,320	\$49,198,423	\$325,103
Wastewater Expense			
Regional Treatment Charges	\$36,437,860	\$35,860,077	\$577,783
Gross Margin	\$12,435,460	\$13,338,346	\$902,886
Other Revenues	\$653,200	\$749,269	\$96,069
Expenses			
Maintenance and Installation	3,491,115	3,419,748	71,367
General Administration	1,909,665	1,956,193	(46,528)
Storm Sewer Maintenance	2,059,505	1,563,626	495,879
Joint Service Costs	502,580	502,585	(5)
	\$7,962,865	\$7,442,152	\$520,713
Net Wastewater Operations	\$5,125,795	\$6,645,463	\$1,519,668
Lifecycle Contribution	\$5,125,795	\$5,125,795	\$0
Additional Reserve Contribution	\$0	\$1,519,668	\$1,519,668
Surplus	\$0	\$0	\$0

Capital Budget Results

Overall, the Capital Budget performance is favourable, with the majority of projects coming in under assigned budget. This section is intended to provide an update on quarterly activity for the following:

- *Open Capital Project Spend Performance*
- *Closed Capital Projects Budget vs. Actual*
- *Reserve and Reserve Fund positions*

Open Capital Project Spend Report (Attachment #3)

Staff reviewed the Open Capital Project Spend Report and general highlights are provided below.

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- As of Year-End, 409 projects with a budgeted valued of \$554M are open. At third quarter, 448 projects were open, out of which 41 projects were closed in the fourth Quarter. In addition, 1 capital project, BF-8438-12 Accessibility Renovation – Garnet A. Williams C.C. was added as per post-budget Council Approval, and 1 capital project, 1332-0-00 Bass Pro Mills, was re-opened as it was closed prematurely in Q2.
 - The above open projects were approved as follows
 - ✓ 27% 2012
 - ✓ 52% 2009-2011
 - ✓ 15% 2006-2008
 - ✓ 6% 2005 and older approvals
 - As of December 31, 2012, 79% of the available budgets were spent
 - Capital projects substantially complete and nearing closing
 - ✓ 42 projects are substantially complete
 - 20 open projects are complete and should be closed in next quarter; potential to free up commitments in the original funding sources of \$670,000
 - 16 open projects are complete, awaiting final invoicing and approval;
 - ✓ 6 Engineering projects are complete and awaiting outstanding invoices from the Region.
 - ✓ 38 open engineering projects are substantially complete and on maintenance. Closing is contingent on a timeframe to determine outstanding invoices and settlement issues. Once closed, commitments will be reduced, freeing up unused project funding in the original funding source. Based on current figures there is the potential for these projects to come in under budget returning approximately \$9.3M.
 - Unfavourable variances (> \$10K) from budget include:
 - ✓ OPA 620 East West Collector EA (Capital Project DT-7011-07) is over budget by \$149K as a result of increase in scope of the project from the addition of work funded by the TTC regarding the extension of the Spadina Subway. This has a zero effect on the net budget and Committee/Council is advised of this change by way of this report.
 - ✓ Block 11 Valley Crossing (Capital Project DT-7045-11) is over budget by \$4.5M due to the year-end audit accrual of the full amount owing to the developer, a percentage of which has not been budgeted. The City entered into agreements with developers to pay for the construction of Block 11 Valley Crossings as development charges are collected. There is no impact anticipated as capital budget requests will be made for repayments when significant development charges are collected.
 - ✓ McNaughton Road Extension (Capital Project 1414-2-03) is over budget by \$165K due to year-end accrual of legacy costs owing to developer. A capital budget request for 2014 is anticipated.
 - ✓ Animal Shelter Leasehold Improvement (Capital Project BY-2508-10) is over budget by \$341K due to a year-end audit accrual for the full amount owing. The animal shelter was developed through leasehold improvements. The landlord financed the cost, and the City has entered into a 5 year promissory note. Additional funds will be approved annually in the capital budget to pay the promissory note.

Individual Capital Project Detail - In addition to the above, budget to actual financial status and comments for currently approved and open capital projects are provided in Attachment 3. It is important to note this information is compiled at a point in time and the reader is cautioned on the following:

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- This information does not imply any work-in-progress percentage of completion, but rather a financial representation of capital spending for the period reported.
- A completed capital project will remain active or open until all invoices are paid and funding is complete. Projects are not closed until approved by the department. As a result, projects that are substantially funded will reside on the Open Capital Project Spend Report. It is important to note this report represents projects from current and prior budget years and total balances are the combined value.
- Projects that are debenture financed, as approved by Council, are not closed until debenture financing is acquired through the Region of York. Furthermore, project financing is not typically requested until the project is substantially complete, which is contingent on a timeframe to determine outstanding invoices and settlement issues. In the case of Engineering Projects, this may take up to several years. In the 4th Quarter, the City has received the debenture request of \$22,446,975 which was made by the Region of York through Infrastructure Ontario. This has a term of 10 years with semi-annual repayments.
- Capital work is continuously underway and current information will vary from this report.

Further Detail on Status of Specific Capital Projects

- FR-3533-10 Build New Fire Station 7-10 – The construction of Fire Station 7-10 is complete. The occupancy permit was granted on May 7, 2012. As of September 30, 2012, we have spent 99% of the budget. The architect is resolving outstanding issues and reviewing deficiencies. We do not expect to be over budget. An official opening took place in Q4 2012 and included officials from AMO and the province to recognize the LEEDS silver portion funded through gas tax.
- BF-8114-07 North Thornhill Construction – Third party works to be completed before the walkway connecting park to community centre can be built. The walkway is expected to be completed for Spring 2013.
- PK-6352-11 Uplands Gold and Ski Centre – Chair Lift Replacement – General contractor commenced construction work in Q2-2012. Construction is completed and TSSA testing was completed before beginning of ski season. Work continues on outstanding warranty issues.
- 1421-3-04 Portage Parkway Extension – Project is complete, the bridge is open for use and the maintenance period ended October 2012, but the bridge is not commissioned. Our consultant is clearing up outstanding MTO deficiencies. Resolving the MTO deficiencies will allow us to commission the bridge and begin long term maintenance payments budgeted in EN-1696-08.
- 1332-0-00 Bass Pro Mills Interchange – Project was re-opened at the request of Development Transportation Engineering. The project was closed prematurely in Q2 as construction still needs to be completed to extend Bass Pro Mills Drive out to Jane Street. Design and construction is expected to begin Q3 of 2013.

Capital projects closed during the 3rd Quarter

Staff together with City departments reviewed all active capital projects listed as at December 31st, 2012 to determine which capital projects could be consolidated and/or closed. Overall, 41 capital projects totalling a budget of \$42M were closed in the 4th quarter of 2012. Total actual project costs came in at 73% of budget, freeing up \$11M in the original funding sources for future project consideration. The drivers behind the \$11M are as follows:

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- Approximately 97% or \$11M of the above project savings are related to Engineering Services. Eleven projects in total were closed, seven with surpluses greater than \$100,000
 - ✓ 2007 Pavement Management Program - \$215,435
 - ✓ ISF T09-285 Road Resurf Rehab East Vaughan* - \$505,352
 - ✓ ISF T09-246 Micro Surfacing Phase 1* - \$516,573
 - ✓ ISF T09-286 Road Resurf Rehab East Vaughan* - \$721,171
 - ✓ ISF T09-249 Micro Surfacing Phase 2* - \$1,437,878
 - ✓ ISF T09-271 Road Resurfacing Rehab Pt A West Vaughan* - \$2,288,249
 - ✓ ISF Road Recon Thornbank-Thornhill* - \$5,291,490
 - ✓ All Other (4 projects) - \$37,327

*Infrastructure Stimulus Fund Projects – projects came in under budget due to lower than anticipated contractor bids on projects. It is speculated this was a result of the 2008 recession and increased bid competition. Additional information regarding the above was provided in a recent Grant Update report provided to Council on April 23, 2013.

- Approximately \$189K of the above project savings are related to 9 Buildings & Facilities projects, which on average closed at 95% of the project budget.
- \$79K of the above project savings is related to Fire and Rescue Services project FR-3510-08 which closed at 90% of the project budget.
- The remaining balance of \$35K is spread over 5 departments and 19 projects.

A complete list of closed capital projects for Quarter 4 is provided as Attachment 4. It should be noted that these closed projects are in addition to the 118 projects closed in the first, second and third quarters valued at \$22.7M and returning \$2.8M funds to their original funding source. These projects are provided for reference as Attachment 5. For the year 2012, 159 projects were closed valued at \$53.5M with a total of \$14.2M returned to the original funding source for use in future capital projects.

Continuity Schedule of Reserves and Reserve Funds

A continuity schedule of reserves and reserve funds as at December 31, 2012 is provided as Attachment 6. This schedule provides information on the individual and aggregate reserve balances. It also provides information on outstanding financial commitments, payment estimates required in future periods, to fund approved projects. Forecasting commitments is intended to provide a proactive view of the reserve position and should not be interpreted as the year-end position due to the fact that commitments are not incorporated into financial statements until the actual expenses have incurred. In addition, reserve revenues are not included in the continuity forecast, but estimates will be incorporated in future reports.

Reserve positions before commitments are all in a positive position, with the exception of development charge management studies and fire. Adding commitments to the schedule reveals that 8 reserves are in a future negative position. Below is a brief description for positioning of these 8 reserves:

Sale of Public Lands – Future obligations are currently greater than the balance on hand. Dedicated surplus land is authorized for sale to cover this obligation but is pending.

Uplands Capital Improvement – A commitment to replace the Uplands chairlift was recently approved by Council. As a result, the future position of this reserve will be in a negative position and replenished over time through Uplands revenue received.

CWDC Fire – A Council commitment to move forward with Fire Station 7-10 will temporarily place this reserve into a negative position, which will be replenished through future growth based development charges. This position may impact the timing of future projects.

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CWDC Management Studies – Due to timing of events, this reserve is permitted to be in a deficit position. Growth related studies are incurred in advance of growth and recovered through subsequent development charges.

Special Charges and Area Development Charges (Developer Build Reserves) – These reserves relate to projects generally built by developers. Essentially, the developer has agreed to develop a structure, which will be funded by the City once funds are collected and available. Although, the continuity schedule illustrates a negative position after commitments, these reserves will never be in a deficit cash position as payments will only occur when funds are on hand. Reserves with a negative balance after commitments in this category are as follows:

- D15 PD#5 Woodbridge Water
- D18 PD#6 Maj., Mac Water
- D19 PD#6 E. Rutherford Water

Attachments

- Attachment 1: City Operating – Fourth Quarter Variance Report
- Attachment 2: City Operating – Q4 Specific Variance Explanations
- Attachment 3: Open Capital Project Spend Report as at December 31, 2012
- Attachment 4: Closed Capital Projects Report for 4th Quarter Ending December 31, 2012
- Attachment 5: Closed Capital Projects Report for 1st, 2nd & 3rd Quarter 2012
- Attachment 6: Continuity Schedule of Reserves & Reserve Funds as at December 31, 2012

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(A copy of the attachments referred to in the foregoing have been forwarded to each Member of Council and a copy thereof is also on file in the office of the City Clerk.)

ENDING DECEMBER 31, 2012 – CONSOLIDATED QUARTERLY REPORT**Recommendation**

The Acting Commissioner of Finance & City Treasurer and the Director of Financial Services recommend:

1. That the 2012 Consolidated Fourth Quarter Variance Report be received.

Economic Impact

Not applicable

Communication Plan

Not applicable

Purpose

To report on 2012 actual year-end results and compare to the approved annual budgets. There is no economic impact as budgets and projects have been previously approved by Council. This information is intended for reporting and monitoring purposes only.

Background – Analysis and Options

The attached fourth quarter variance report compares actual operating and capital results for the period ending December 31, 2012, relative to approved budgets.

The actual balances presented include all necessary entries and accruals. However, it should be noted, the full amortization of tangible capital assets and post retirement employee benefits are excluded and presented differently from the City's financial statements.

Fourth Quarter Overview

The quarterly results for City Operations, Water and Wastewater Storm Operations, and Capital are presented together in one consolidated report. This action is intended to provide stakeholders with a more fulsome and complete view of the City's financial results. The item will provide a brief executive summary followed by summaries for City Operations, Water and Wastewater Storm Operations, and Capital. Additional details will be provided as attachments.

Ahead of Budget

Overall, the City's net financial performance is favourable. As illustrated in Table 1, the City has come in under budget by \$2.5M and Water and Wastewater Storm operations have also come in favourable resulting in additional reserve contributions which place them in an overall breakeven position. It is important to note, the City takes financial stewardship very seriously and has implemented policies and actions to best use surplus funds. These actions consist of:

- Applying a portion of any surplus to the next budget year to reduce pressure on the tax rate
- Allocating funds to reserves to sustain the community's infrastructure network & help mitigate future tax implications, as per City policy.
- Releasing unused capital funds to their original source for future community projects

Table 1 below summarizes and illustrates the City's financial results, which is followed by a brief summary for each area.

Table 1 - Summary of the City's Q4 2012 Financial Results

Operations

(In millions)

	City	Water	Wastewater/ Storm	Total
Revenue				
YTD Budget	225.8	46.3	49.6	321.7
YTD Actual	223.8	46.2	50.0	320.0
Variance	(2.0)	(0.1)	0.4	(1.7)
%	-0.89%	-0.22%	0.81%	-0.53%
Expenditure				
YTD Budget	225.8	41.5	44.4	311.7
YTD Actual	221.3	39.6	43.3	304.2
Variance	4.5	1.9	1.1	7.5
%	1.99%	4.58%	2.48%	2.41%
Net fav./(unfav.) variance	2.5	1.8	1.5	5.8
Add'l Resv. Contributions	2.5	1.8	1.5	5.8
Surplus/ (Deficit)	0.0	0.0	0.0	0.0

Note: Surplus is carried forward and applied to the future budgets to reduce tax rate pressures.

Capital

(In millions)

	2012 Budget Projects		Prior Budget Projects		Total
	Closed	Active	Closed	Active	
2012 Available Budget (A)	1.5	48.5	6.8	133.8	190.7
Actual Spend	1.2	11.0	1.5	26.5	40.2
Variance/Unspent	0.4	37.5	5.3	107.3	150.4
%	23%	77%	78%	80%	79%
Major Y/E 2011 Accrual Reversals (B)	0.0	0.0	8.5	8.9	17.4
Major Y/E 2012 Accruals (C)	0.0	0.0	0.0	15.1	15.2
Adjusted Variance Unspent	0.4	37.4	13.8	101.0	167.8

Note: A) Above available budget balance includes in-year budget amendments
B) Y/E 2011 audit accrual reversals illustrated separately to focus on actual unspent values
C) Y/E 2012 audit accruals are illustrated separately to focus on actual unspent values
D) Capital project timing can span multiple years. The above chart aims to illustrate this occurrence and presents activity related to prior budgets separately
E) Combined Active Adjusted Variance Unspent equals the Unspent Variance on Attachment 3, and combined Closed Adjusted Variance Unspent equals the combined Unspent Variance on Attachments 4 & 5.

City Operating Budget Results

At the end of the fourth quarter, the favourable variance, before any carry forward or surplus transfers was \$4.2M representing a 1.8% variance on the City's 2012 Annual Operating Budget of \$225.8M. This favourable variance is comprised of revenues not meeting budget by \$1.9M and expenses falling below budget by a favourable \$6.1M variance. Of the \$4.2M favourable position, \$2.5M was carried forward to reduce the 2013 levy requirements and the remaining portion, per City's Reserve policy, was transferred to the general working capital (\$620K), tax rate stabilization reserves (\$537K) and \$517K to (employee benefits contribution).

The main areas that contributed to the positive \$4.2M variance are summarized below;

City Revenue Variance Overview

Actual revenues were \$223.8M as of December 31, 2012, and represent a \$1.9M or a -0.9% unfavourable variance when compared to the annual revenue budget of \$225.8M. This variance stems from the following:

Supplemental Taxation - There was an unfavourable \$0.5M variance as a result of delayed payment and MPAC's focus on re-assessment activities. The City received the final December instalment and it was approximately \$0.5M less than the \$4.0M budget.

Corporate Revenue - There was a favourable \$2.2M variance mostly generated by hydro dividends. The City received \$1.0M more than expected from PowerStream. Investment income was \$583K favourable as a result of larger than expected cash balances during the year available for short term investments. The remainder of the variances were in:

- Fines and penalties which were favourable by \$260K due to a larger than the typical 2011 supplemental run, which generated higher fines and penalties in 2012.
- Tax certificates which were favourable by \$154K due to higher volume for fees such as new accounts, owner change etc.
- Miscellaneous revenue was \$170K higher than anticipated mainly as a result of forfeiture of deposit for the sale of lands that were not settled.
- The remainder were offsetting favourable and unfavourable variances less than \$100K.

Reserves and Other Transfers – This category came in less than planned by \$5.2M, consisting of the following mixed variances:

- A \$2.8M unused tax rate stabilization reserve transfer which was planned but not necessary due to the City's overall favourable position.
- A \$2.6M unused debenture reserve transfer, resulting from recording the entry against the expense instead of the revenue account. There is a net offsetting favourable variance in the debenture expense account.
- The above was partially offset by \$984K greater than planned transfers from the Building Standards Continuity and Election Costs reserves due to unanticipated department pressures. Also, Insurance Reserve was higher due to deposits from City insurance claims.
- The administration recovery from capital projects was lower than planned by \$437K, as a result of less than planned capital project spending.
- Multiple reserve withdrawals of \$430K were lower than anticipated due to positive department positions and therefore requiring lower reserve transfers i.e. (Engineering, Fleet, etc.)

Fees and Service Charges – There was a favourable variance of \$1.4M largely as a result of higher than planned revenues in Development Planning, Recreation & Culture, Building & Facilities and Enforcement Services. These favourable positions were partially offset by lower than anticipated Building Standards Revenue. Further explanation is provided in Attachment #2.

City Expenditure Variance Overview

Actual total expenditures were \$219.6M as of December 31, 2012, and represent a \$6.1M favourable variance to the year-to-date expenditure budget of \$225.8M. This variance stems from the following:

- **Department Expenses** - The largest component driving the City's favourable expenditure variance was a favourable position in total department expenses, approximately \$5.7M. Although variances can be found throughout most departments, the largest variances, over \$500K, reside in Fire and Rescue Services, Building Standards, Building and Facilities and Development Transportation etc.
 - The labour variance \$5.6M was attributable to savings in salaries and benefits resulting from vacancies across many departments. A level of staffing vacancies are anticipated and planned for corporately, but actual department performance was \$1.6M greater than the \$4.0M corporate balance planned for fourth quarter due to higher vacancies.
 - The remaining variance is in multiple accounts with less than \$100k variances such as contracts, materials and supplies, professional fees, joint service charges and other accounts.
- **Corporate Expenses** – The above favourable variances were offset by \$3.0M in corporate expenditures, mainly as a result of anticipated labour savings of \$4.0M. As illustrated in the above department expenses section, actual department performance was \$1.6M greater than the corporate balance planned for the year. The favourable variance was offset by a \$1.3M department surplus transfer from the Winter Division. This balance represents the Q4 contribution in excess of the established reserve target, which was treated as general surplus and allocated as per policy. The remaining variance consists of minor net unfavourable variances in tax adjustments, professional fees, etc.

Variance Summary:

For quick reference purposes, a summary of the variances by major category is provided below. An Operating Fourth Quarter Variance Report is provided as Attachment #1. Further explanations on specific variances are provided within Attachment #2.

City of Vaughan 2012 OPERATING BUDGET FOURTH QUARTER VARIANCE REPORT

	Variance in \$mil (rounded)	
<u>Revenues</u>		
<i>Supplementals</i>		(0.4)
<i>Reserves and Other Transfers</i>		
Tax Rate Stabilization Reserve	(2.8)	
* Debenture Payment Reserve	(2.6)	
Building Std Continuity Reserve	0.6	
Administration Recovery from Capital	(0.4)	
Engineering Reserve	(0.4)	
Other (under \$150K var.)	0.4	(5.2)
<i>Fees & Service Charges</i>		
Development Planning	1.6	
Building Standards	(1.2)	
Recreation & Culture	0.6	
Other (under \$150K var.)	0.4	1.4
<i>Corporate Revenue</i>		
Hydro Dividends	1.0	
Investment Income	0.6	
Other (under \$260K var.)	0.6	2.2
<i>Other</i>		0.1
Total Revenues		(1.9)
<u>Expenditures</u>		
<i>Departmental Expenses</i>		
Building Standards	0.6	
Dev. & Trans Engineering	0.6	
Fire and Rescue	(0.6)	
Buildings & Facilities	0.5	
Information & Technology Management	0.5	
Engineering Services	0.3	
Recreation	0.3	
Clerks - Administration	0.3	
Other-(various departments under \$300k var.)	3.2	5.7
<i>Corporate Expenditures</i>		
Anticipated Labour Savings	(4.0)	
Tax Adjustments	(0.3)	
Major OMB Hearings - Professional Fees	0.3	
Election	(0.2)	
Transfer of Dept Surplus	1.2	(3.0)
* Long Term Debt		2.6
Contingency		0.8
Total Expenditures		6.1
Net Variance		\$ 4.2
Less:		
Carryforward to 2013		\$ 2.5
Transfer to		
Tax Rate Stabilization Reserve		\$ 0.5
General Working Capital Reserve		\$ 0.6
Employer Benefit Contribution		\$ 0.5
Surplus/Deficit		-

*Note: Debenture Payment Reserve transfer of \$2.6M unfavourable fully offsets Long Term Debt Payment \$2.6M favourable.

Water and Wastewater/Storm Operating Budget Results

Following are the financial operating results and analysis for both the water and wastewater/storm operations from January 2012 to December 2012. The variance analysis is a comparison of the year to date budget to the year to date actual results.

The water/wastewater system in York Region operates as a two-tier system. The Region of York is responsible for the supply of water and wastewater services and the lower tier municipalities are responsible for the water distribution and wastewater collection systems within the local municipality. The net revenues that are generated annually by the City of Vaughan from the operations of the water and wastewater/storm utilities fund costs associated with the purchase of water supply and wastewater services from the Region of York, as well as the City's administration, financing costs, system operational and maintenance costs and most importantly funding to build the reserves for future infrastructure renewal.

Water Operations

Year to date (YTD) actual water revenues for the period ending December 31, 2012 are favourable by \$175K, primarily due to favourable residential revenue of \$600K, other revenue \$58K, offset by unfavourable commercial revenue of \$480K.

Budgeted water billing revenues for residential includes a 2% growth factor which represents new account activity. In 2012 the residential growth rate came in slightly under budget at 1.95%. Average annual consumption per household has increased from last year resulting in favourable residential water billing revenue.

Budgeted commercial billing revenues included a 1% growth factor and new account activity came in slightly over budget at 1.24%. However, commercial consumption levels are lower than budgeted resulting in unfavourable billing revenue.

The Gross Margin indicates the net funding available to the City after the Region of York has been paid for the water supply. The favourable gross margin variance of \$0.6M is a result of favourable water revenue of \$175K and favourable water purchases of \$435K primarily due to non-revenue water(NRW). The NRW was budgeted at 13% and actual NRW came in at 12.3% for a total of \$277K savings. Initiatives are currently in place to maintain and reduce non-revenue consumption levels such as the Industrial/Commercial/Institutional (ICI) meter calibration program and in the future, the City in partnership with York Region will be undertaking a leak detection program.

Other revenues consist primarily of installation and service fees and are unfavourable by \$253K; actual activity is based on demand. Water expenses are favourable by \$1.4M as a result of lower than budget spending of \$1.1M in maintenance and installations and \$313K in general administration. The favourable variance in maintenance is primarily due to lower than expected work activity levels in contracted services. The favourable variance in general administration relates to staffing vacancies and a timing delay in general discretionary spending.

The 2012 net water lifecycle contribution is \$4.8M and actual additional reserve contributions totals \$1.8M.



City of Vaughan
Statement of Operations
Water Division
For the period ending December 31, 2012

	2012 Budget	2012 Actual	2012 Variance
Water Revenues			
Residential Billings	27,057,540	27,654,972	597,432
Commercial Billings	17,679,720	17,199,806	(479,914)
Other	250,000	307,660	57,660
	\$44,987,260	\$45,162,438	\$175,178
Water Purchases			
Metered Water Purchases	27,497,440	27,339,415	158,025
Non-Revenue Water	4,100,470	3,823,355	277,115
	\$31,597,910	\$31,162,770	\$435,140
Gross Margin	\$13,389,350	\$13,999,668	\$610,318
Other Revenues	\$1,321,000	\$1,067,969	(\$253,031)
Expenses			
Maintenance and Installation	5,503,020	4,376,381	1,126,639
General Administration	3,626,000	3,313,352	312,648
Joint Service Costs	753,880	753,878	2
	\$9,882,900	\$8,443,611	\$1,439,289
Net Water Operations	\$4,827,450	\$6,624,026	\$1,796,576
Lifecycle Contribution	\$4,827,450	\$4,827,450	\$0
Additional Reserve Contribution	\$0	\$1,796,576	\$1,796,576
Surplus	\$0	\$0	\$0

Wastewater/Storm Operations

Wastewater revenue is based on water consumption; therefore trending is very similar to water revenue. In the same manner, regional wastewater treatment charges and regional water purchases are directly related. Wastewater is not a metered flow and is calculated on a one-to-one ratio to metered water with minimal adjustments/reductions for households not connected to the City's sewer system.

Wastewater revenues are favourable by \$325K for the period ending December 31, 2012 which is primarily due to favourable residential revenue of \$471K offset by unfavourable commercial revenue at \$146K. The favourable gross margin variance of \$903K is due to favourable treatment costs primarily a function of initiated leak detection programs and ICI meter calibration programs, which have reduced water loss and overall purchase requirements. This action has a favourable impact on wastewater treatment costs as charges are directly related to water purchase volume.

Other revenues are favourable by \$96K and wastewater expenses are favourable by \$521K primarily due to favourable storm sewer maintenance of \$496K with maintenance and installation slightly favourable at \$71K and general administration slightly unfavourable at \$47K. Actual storm sewer maintenance expenses are lower than budget as a result of less than expected work activity in contracted services related to repairs.

The 2012 net wastewater lifecycle contribution is \$5.1M and actual additional reserve contributions totals \$1.5M.



City of Vaughan
Statement of Operations
Wastewater/Storm Division
For the period ending December 31, 2012

	2012 Budget	2012 Actual	2012 Variance
Wastewater Revenues			
Residential Billings	29,179,250	29,650,203	470,953
Commercial Billings	19,694,070	19,548,220	(145,850)
	\$48,873,320	\$49,198,423	\$325,103
Wastewater Expense			
Regional Treatment Charges	\$36,437,860	\$35,860,077	\$577,783
Gross Margin	\$12,435,460	\$13,338,346	\$902,886
Other Revenues	\$653,200	\$749,269	\$96,069
Expenses			
Maintenance and Installation	3,491,115	3,419,748	71,367
General Administration	1,909,665	1,956,193	(46,528)
Storm Sewer Maintenance	2,059,505	1,563,626	495,879
Joint Service Costs	502,580	502,585	(5)
	\$7,962,865	\$7,442,152	\$520,713
Net Wastewater Operations	\$5,125,795	\$6,645,463	\$1,519,668
Lifecycle Contribution	\$5,125,795	\$5,125,795	\$0
Additional Reserve Contribution	\$0	\$1,519,668	\$1,519,668
Surplus	\$0	\$0	\$0

Capital Budget Results

Overall, the Capital Budget performance is favourable, with the majority of projects coming in under assigned budget. This section is intended to provide an update on quarterly activity for the following:

- *Open Capital Project Spend Performance*
- *Closed Capital Projects Budget vs. Actual*
- *Reserve and Reserve Fund positions*

Open Capital Project Spend Report (Attachment #3)

Staff reviewed the Open Capital Project Spend Report and general highlights are provided below.

- As of Year-End , 409 projects with a budgeted valued of \$554M are open. At third quarter, 448 projects were open, out of which 41 projects were closed in the fourth Quarter. In addition, 1 capital project, BF-8438-12 Accessibility Renovation – Garnet A. Williams C.C. was added as per post-budget Council Approval, and 1 capital project, 1332-0-00 Bass Pro Mills, was re-opened as it was closed prematurely in Q2.
- The above open projects were approved as follows
 - ✓ 27% 2012
 - ✓ 52% 2009-2011
 - ✓ 15% 2006-2008
 - ✓ 6% 2005 and older approvals
- As of December 31, 2012, 79% of the available budgets were spent
- Capital projects substantially complete and nearing closing
 - ✓ 42 projects are substantially complete
 - 20 open projects are complete and should be closed in next quarter; potential to free up commitments in the original funding sources of \$670,000
 - 16 open projects are complete, awaiting final invoicing and approval;
 - ✓ 6 Engineering projects are complete and awaiting outstanding invoices from the Region.
 - ✓ 38 open engineering projects are substantially complete and on maintenance. Closing is contingent on a timeframe to determine outstanding invoices and settlement issues. Once closed, commitments will be reduced, freeing up unused project funding in the original funding source. Based on current figures there is the potential for these projects to come in under budget returning approximately \$9.3M.
- Unfavourable variances (> \$10K) from budget include:
 - ✓ OPA 620 East West Collector EA (Capital Project DT-7011-07) is over budget by \$149K as a result of increase in scope of the project from the addition of work funded by the TTC regarding the extension of the Spadina Subway. This has a zero effect on the net budget and Committee/Council is advised of this change by way of this report.
 - ✓ Block 11 Valley Crossing (Capital Project DT-7045-11) is over budget by \$4.5M due to the year-end audit accrual of the full amount owing to the developer, a percentage of which has not been budgeted. The City entered into agreements with developers to pay for the construction of Block 11 Valley Crossings as development charges are collected. There is no impact anticipated as capital budget requests will be made for repayments when significant development charges are collected.

- ✓ McNaughton Road Extension (Capital Project 1414-2-03) is over budget by \$165K due to year-end accrual of legacy costs owing to developer. A capital budget request for 2014 is anticipated.
- ✓ Animal Shelter Leasehold Improvement (Capital Project BY-2508-10) is over budget by \$341K due to a year-end audit accrual for the full amount owing. The animal shelter was developed through leasehold improvements. The landlord financed the cost, and the City has entered into a 5 year promissory note. Additional funds will be approved annually in the capital budget to pay the promissory note.

Individual Capital Project Detail - In addition to the above, budget to actual financial status and comments for currently approved and open capital projects are provided in Attachment 3. It is important to note this information is compiled at a point in time and the reader is cautioned on the following:

- This information does not imply any work-in-progress percentage of completion, but rather a financial representation of capital spending for the period reported.
- A completed capital project will remain active or open until all invoices are paid and funding is complete. Projects are not closed until approved by the department. As a result, projects that are substantially funded will reside on the Open Capital Project Spend Report. It is important to note this report represents projects from current and prior budget years and total balances are the combined value.
- Projects that are debenture financed, as approved by Council, are not closed until debenture financing is acquired through the Region of York. Furthermore, project financing is not typically requested until the project is substantially complete, which is contingent on a timeframe to determine outstanding invoices and settlement issues. In the case of Engineering Projects, this may take up to several years. In the 4th Quarter, the City has received the debenture request of \$22,446,975 which was made by the Region of York through Infrastructure Ontario. This has a term of 10 years with semi-annual repayments.
- Capital work is continuously underway and current information will vary from this report.

Further Detail on Status of Specific Capital Projects

- FR-3533-10 Build New Fire Station 7-10 – The construction of Fire Station 7-10 is complete. The occupancy permit was granted on May 7, 2012. As of September 30, 2012, we have spent 99% of the budget. The architect is resolving outstanding issues and reviewing deficiencies. We do not expect to be over budget. An official opening took place in Q4 2012 and included officials from AMO and the province to recognize the LEEDS silver portion funded through gas tax.
- BF-8114-07 North Thornhill Construction – Third party works to be completed before the walkway connecting park to community centre can be built. The walkway is expected to be completed for Spring 2013.
- PK-6352-11 Uplands Gold and Ski Centre – Chair Lift Replacement – General contractor commenced construction work in Q2-2012. Construction is completed and TSSA testing was completed before beginning of ski season. Work continues on outstanding warranty issues.
- 1421-3-04 Portage Parkway Extension – Project is complete, the bridge is open for use and the maintenance period ended October 2012, but the bridge is not commissioned. Our consultant is clearing up outstanding MTO deficiencies. Resolving the MTO deficiencies will allow us to commission the bridge and begin long term maintenance payments budgeted in EN-1696-08.
- 1332-0-00 Bass Pro Mills Interchange – Project was re-opened at the request of Development Transportation Engineering. The project was closed prematurely in Q2 as

construction still needs to be completed to extend Bass Pro Mills Drive out to Jane Street. Design and construction is expected to begin Q3 of 2013.

Capital projects closed during the 3rd Quarter

Staff together with City departments reviewed all active capital projects listed as at December 31st, 2012 to determine which capital projects could be consolidated and/or closed. Overall, 41 capital projects totalling a budget of \$42M were closed in the 4th quarter of 2012. Total actual project costs came in at 73% of budget, freeing up \$11M in the original funding sources for future project consideration. The drivers behind the \$11M are as follows:

- Approximately 97% or \$11M of the above project savings are related to Engineering Services. Eleven projects in total were closed, seven with surpluses greater than \$100,000
 - ✓ 2007 Pavement Management Program - \$215,435
 - ✓ ISF T09-285 Road Resurf Rehab East Vaughan* - \$505,352
 - ✓ ISF T09-246 Micro Surfacing Phase 1* - \$516,573
 - ✓ ISF T09-286 Road Resurf Rehab East Vaughan* - \$721,171
 - ✓ ISF T09-249 Micro Surfacing Phase 2* - \$1,437,878
 - ✓ ISF T09-271 Road Resurfacing Rehab Pt A West Vaughan* - \$2,288,249
 - ✓ ISF Road Recon Thornbank-Thornhill* - \$5,291,490
 - ✓ All Other (4 projects) - \$37,327

*Infrastructure Stimulus Fund Projects – projects came in under budget due to lower than anticipated contractor bids on projects. It is speculated this was a result of the 2008 recession and increased bid competition. Additional information regarding the above was provided in a recent Grant Update report provided to Council on April 23, 2013.

- Approximately \$189K of the above project savings are related to 9 Buildings & Facilities projects, which on average closed at 95% of the project budget.
- \$79K of the above project savings is related to Fire and Rescue Services project FR-3510-08 which closed at 90% of the project budget.
- The remaining balance of \$35K is spread over 5 departments and 19 projects.

A complete list of closed capital projects for Quarter 4 is provided as Attachment 4. It should be noted that these closed projects are in addition to the 118 projects closed in the first, second and third quarters valued at \$22.7M and returning \$2.8M funds to their original funding source. These projects are provided for reference as Attachment 5. For the year 2012, 159 projects were closed valued at \$53.5M with a total of \$14.2M returned to the original funding source for use in future capital projects.

Continuity Schedule of Reserves and Reserve Funds

A continuity schedule of reserves and reserve funds as at December 31, 2012 is provided as Attachment 6. This schedule provides information on the individual and aggregate reserve balances. It also provides information on outstanding financial commitments, payment estimates required in future periods, to fund approved projects. Forecasting commitments is intended to provide a proactive view of the reserve position and should not be interpreted as the year-end position due to the fact that commitments are not incorporated into financial statements until the actual expenses have incurred. In addition, reserve revenues are not included in the continuity forecast, but estimates will be incorporated in future reports.

Reserve positions before commitments are all in a positive position, with the exception of development charge management studies and fire. Adding commitments to the schedule reveals that 8 reserves are in a future negative position. Below is a brief description for positioning of these 8 reserves:

Sale of Public Lands – Future obligations are currently greater than the balance on hand. Dedicated surplus land is authorized for sale to cover this obligation but is pending.

Uplands Capital Improvement – A commitment to replace the Uplands chairlift was recently approved by Council. As a result, the future position of this reserve will be in a negative position and replenished over time through Uplands revenue received.

CWDC Fire – A Council commitment to move forward with Fire Station 7-10 will temporarily place this reserve into a negative position, which will be replenished through future growth based development charges. This position may impact the timing of future projects.

CWDC Management Studies – Due to timing of events, this reserve is permitted to be in a deficit position. Growth related studies are incurred in advance of growth and recovered through subsequent development charges.

Special Charges and Area Development Charges (Developer Build Reserves) – These reserves relate to projects generally built by developers. Essentially, the developer has agreed to develop a structure, which will be funded by the City once funds are collected and available. Although, the continuity schedule illustrates a negative position after commitments, these reserves will never be in a deficit cash position as payments will only occur when funds are on hand. Reserves with a negative balance after commitments in this category are as follows:

- D15 PD#5 Woodbridge Water
- D18 PD#6 Maj., Mac Water
- D19 PD#6 E. Rutherford Water

Attachments

- Attachment 1: City Operating – Fourth Quarter Variance Report
- Attachment 2: City Operating – Q4 Specific Variance Explanations
- Attachment 3: Open Capital Project Spend Report as at December 31, 2012
- Attachment 4: Closed Capital Projects Report for 4th Quarter Ending December 31, 2012
- Attachment 5: Closed Capital Projects Report for 1st, 2nd & 3rd Quarter 2012
- Attachment 6: Continuity Schedule of Reserves & Reserve Funds as at December 31, 2012

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Barry Jackson, CGA
Director of Financial Services



CITY OF VAUGHAN

2012 OPERATING BUDGET

**CITY OPERATING
FOURTH QUARTER
VARIANCE REPORT**

**AS AT
DECEMBER 31, 2012**

**CITY OF VAUGHAN
2012 OPERATING BUDGET
FOURTH QUARTER VARIANCE REPORT
DECEMBER 31, 2012**

REVENUE / EXPENDITURE SUMMARY

	2012 ANNUAL BUDGET	2012 YTD		VARIANCE		2012 BUDGET REMAINING	
		BUDGET	ACTUAL	FAV. / (UNFAV)		\$	%
				\$	%		
TAXATION	146,242,634	146,242,634	146,227,285	(15,349)	0.0%	15,349	0.0%
SUPPLEMENTAL TAXATION	4,000,000	4,000,000	3,536,927	(463,073)	-11.6%	463,073	11.6%
GRANT / PAYMENT IN LIEU	2,645,200	2,645,200	2,736,442	91,242	3.4%	(91,242)	-3.4%
RESERVES AND OTHER TRANSFERS	16,452,690	16,452,690	11,269,698	(5,182,992)	-31.5%	5,182,992	31.5%
FEES AND SERVICE CHARGES	36,206,108	36,206,108	37,642,274	1,436,166	4.0%	(1,436,166)	-4.0%
CORPORATE	17,726,578	17,726,578	19,933,899	2,207,321	12.5%	(2,207,321)	-12.5%
PRIOR YEAR'S SURPLUS CARRYFORWARD	2,500,000	2,500,000	2,500,000	0	0.0%	0	0.0%
TOTAL REVENUES	225,773,210	225,773,210	223,846,526	(1,926,684)	-0.9%	1,926,684	0.9%
EXPENDITURES:							
DEPARTMENTAL	200,955,112	200,955,112	195,209,262	5,745,850	2.9%	5,745,850	2.9%
RESERVE CONTRIB. & CORP. EXP.	4,033,130	4,033,130	7,127,138	(3,094,008)	-76.7%	(3,094,008)	-76.7%
LONG TERM DEBT	12,378,938	12,378,938	9,776,076	2,602,862	21.0%	2,602,862	21.0%
CONTINGENCY	1,504,028	1,504,028	657,746	846,282	56.3%	846,282	56.3%
CAPITAL FROM TAXATION	6,902,002	6,902,002	6,902,002	0	0.0%	0	0.0%
TOTAL EXPENDITURES	225,773,210	225,773,210	219,672,224	6,100,986	2.7%	6,100,986	2.7%
CARRYFORWARD TO 2013	0	0	2,500,000	2,500,000			
TRANSFER TO:							
TAX RATE STABILIZATION RESERVE	0	0	537,300	537,300			
GENERAL WORKING CAPITAL RESERVE	0	0	619,960	619,960			
OTHER RESERVES	0	0	517,041	517,041			
SURPLUS/(DEFICIT)	0	0	0	0			

CITY OF VAUGHAN
2012 OPERATING BUDGET
FOURTH QUARTER VARIANCE REPORT
DECEMBER 31, 2012

REVENUE BY MAJOR SOURCE

	2012 ANNUAL BUDGET	2012 YTD BUDGET	2012 YTD ACTUAL	VARIANCE FAV. / (UNFAV) \$ %	2012 BUDGET REMAINING \$ %	
TAXATION						
Supplementals	4,000,000	4,000,000	3,536,927	(463,073)	-11.6%	463,073 11.6%
GRANT						
Library Grant	145,200	145,200	150,008	4,808	3.3%	(4,808) -3.3%
PAYMENT IN LIEU / OTHER						
Payment In Lieu / Other	2,500,000	2,500,000	2,586,435	86,435	3.5%	(86,435) -3.5%
RESERVES AND OTHER TRANSFERS						
Engineering Reserve	4,346,266	4,346,266	3,942,726	(403,540)	-9.3%	403,540 9.3%
Roads Infrastructure Reserve	0	0	70,304	70,304	0.00%	(70,304) 0.0%
Election Cost	0	0	224,368	224,368	0.0%	(224,368) 0.0%
CIL Recreation Land Reserve	665,000	665,000	664,312	(688)	-0.1%	688 0.1%
DC Management Studies Reserve (Legal OP)	112,220	112,220	102,360	(9,860)	-8.8%	9,860 8.8%
Administration Recovery from Capital	1,500,000	1,500,000	1,063,004	(436,996)	-29.1%	436,996 29.1%
Fleet Management Reserve (Vehicle Replacement)	242,747	242,747	213,909	(28,838)	-11.9%	28,838 11.9%
Building Standards Service Continuity Reserve	1,047,975	1,047,975	1,692,845	644,870	61.5%	(644,870) -61.5%
Insurance Reserve	500,000	500,000	615,659	115,659	23.1%	(115,659) -23.1%
Tax Rate Stabilization Reserve	2,757,410	2,757,410	0	(2,757,410)	-100.0%	2,757,410 100.0%
Debenture Payment Reserve	2,602,862	2,602,862	0	(2,602,862)	-100.0%	2,602,862 100.0%
Water & Wastewater Recovery	2,678,210	2,678,210	2,680,210	2,000	0.1%	(2,000) -0.1%
TOTAL RESERVES	16,452,690	16,452,690	11,269,698	(5,182,992)	-31.5%	5,182,992 31.5%
FEES/SERVICE CHARGES						
CITY MANAGER						
City Manager	0	0	12,455	12,455	0.00%	(12,455) 0.0%
Economic And Business Development	4,000	4,000	2,292	(1,708)	-42.7%	1,708 42.7%
Fire And Rescue Services	569,324	569,324	649,708	80,384	14.1%	(80,384) -14.1%
TOTAL CITY MANAGER	573,324	573,324	664,455	91,131	15.9%	(91,131) -15.9%
COMMISSIONER OF LEGAL & ADMIN. SERV.						
Clerks	33,576	33,576	48,972	15,396	45.9%	(15,396) -45.9%
Clerks - Licensing	1,077,078	1,077,078	1,043,729	(33,349)	-3.1%	33,349 3.1%
Committee Of Adjustment	410,624	410,624	455,098	44,474	10.8%	(44,474) -10.8%
Legal Services	85,346	85,346	60,121	(25,225)	-29.6%	25,225 29.6%
Enforcement Services	2,227,085	2,227,085	2,325,334	98,249	4.4%	(98,249) -4.4%
TOTAL COMMISSIONER OF LEGAL & ADMIN. SERV.	3,833,709	3,833,709	3,933,254	99,545	2.6%	(99,545) -2.6%
COMMISSIONER OF COMMUNITY SERVICES						
Communities In Bloom Sponsorship	10,000	10,000	8,000	(2,000)	-20.0%	2,000 20.0%
Community Grants & Advisory Comm.	0	0	0	0	0.0%	0 0.0%
Recreation	17,727,675	17,727,675	18,148,492	420,817	2.4%	(420,817) -2.4%
Cultural Services	517,950	517,950	683,589	165,639	32.0%	(165,639) -32.0%
Buildings And Facilities	187,340	187,340	325,005	137,665	73.5%	(137,665) -73.5%
Parks & Forest Operations	46,390	46,390	79,734	33,344	71.9%	(33,344) -71.9%
Cemeteries	115,603	115,603	104,360	(11,243)	-9.7%	11,243 9.7%
TOTAL COMMISSIONER OF COMMUNITY SERVICES	18,604,958	18,604,958	19,349,181	744,223	4.0%	(744,223) -4.0%
COMMISSIONER OF PLANNING						
Development Planning	3,199,276	3,199,276	4,844,922	1,645,646	51.4%	(1,645,646) -51.4%
Building Standards - Licenses/Permits	6,878,872	6,878,872	5,689,980	(1,188,892)	-17.3%	1,188,892 17.3%
- Plumbing Permits	500,000	500,000	463,776	(36,224)	-7.2%	36,224 7.2%
- Service Charges	510,275	510,275	582,041	71,766	14.1%	(71,766) -14.1%
TOTAL COMMISSIONER OF PLANNING	11,088,423	11,088,423	11,580,719	492,296	4.4%	(492,296) -4.4%
COMMISSIONER OF ENGINEERING & PUBLIC WORKS						
Development And Transport. Engineering	392,426	392,426	374,868	(17,558)	-4.5%	17,558 4.5%
Engineering Services	175,933	175,933	150,376	(25,557)	-14.5%	25,557 14.5%
Public Works - Operations	1,236,035	1,236,035	1,293,285	57,250	4.6%	(57,250) -4.6%
TOTAL COMMISSIONER OF ENGINEERING & PUBLIC WORKS	1,804,394	1,804,394	1,818,529	14,135	0.8%	(14,135) -0.8%
VAUGHAN PUBLIC LIBRARIES	301,300	301,300	296,137	(5,163)	-1.7%	5,163 1.7%
TOTAL FEES / SERVICE CHARGES	36,206,108	36,206,108	37,642,274	1,436,166	4.0%	(1,436,166) -4.0%
TOTAL CORPORATE REVENUES	17,726,578	17,726,578	19,933,899	2,207,321	12.5%	(2,207,321) -12.5%
TOTAL REVENUE	77,030,576	77,030,576	75,119,240	(1,911,336)	-2.5%	1,911,336 2.5%

**CITY OF VAUGHAN
2012 OPERATING BUDGET
FOURTH QUARTER VARIANCE REPORT
DECEMBER 31, 2012**

**REVENUE BY MAJOR SOURCE
CORPORATE REVENUE DETAIL**

CORPORATE REVENUE DETAIL :

	2012 ANNUAL BUDGET	2012 YTD		VARIANCE		2012 BUDGET REMAINING	
		BUDGET	ACTUAL	FAV. / (UNFAV) \$	%	\$	%
Fines And Penalties	4,800,000	4,800,000	5,060,432	260,432	5.4%	(260,432)	-5.4%
Tax Certificates And Documents	467,428	467,428	621,911	154,483	33.0%	(154,483)	-33.0%
Investment Income	3,000,000	3,000,000	3,583,080	583,080	19.4%	(583,080)	-19.4%
Hydro Investment Income	4,853,450	4,853,450	4,866,749	13,299	0.3%	(13,299)	-0.3%
Hydro Dividends	4,425,000	4,425,000	5,467,473	1,042,473	23.6%	(1,042,473)	-23.6%
Miscellaneous Revenue	70,000	70,000	240,359	170,359	243.4%	(170,359)	-243.4%
Purchasing	60,700	60,700	82,610	21,910	36.1%	(21,910)	-36.1%
Capital Admin. Revenue	50,000	50,000	11,286	(38,714)	-77.4%	38,714	77.4%
<i>TOTAL CORPORATE REVENUE</i>	17,726,578	17,726,578	19,933,899	2,207,321	12.5%	(2,207,321)	-12.5%

**CITY OF VAUGHAN
2012 OPERATING BUDGET
DECEMBER 31, 2012**

DEPARTMENTAL EXPENDITURES BY MAJOR CATEGORY (1)

	2012 ANNUAL BUDGET	2012 YTD		VARIANCE		2012 BUDGET REMAINING	
		BUDGET	ACTUAL	FAV. / (UNFAV) \$ %		\$ %	
COUNCIL	1,440,498	1,440,498	1,298,680	141,818	9.8%	141,818	9.8%
OFFICE OF THE INTEGRITY COMMISSIONER	199,940	199,940	174,588	25,352	12.7%	25,352	12.7%
INTERNAL AUDIT	194,945	194,945	194,945	(0)	0.0%	(0)	0.0%
<i>City Manager</i>	681,334	681,334	657,668	23,666	3.5%	23,666	3.5%
<i>Executive Director</i>	123,446	123,446	87,325	36,121	29.3%	36,121	29.3%
Corporate Communications	1,165,725	1,165,725	1,020,160	145,565	12.5%	145,565	12.5%
Economic and Business Development	1,354,427	1,354,427	1,125,239	229,188	16.9%	229,188	16.9%
Fire and Rescue Services	35,615,657	35,615,657	36,263,145	(647,488)	-1.8%	(647,488)	-1.8%
Emergency Planning	178,454	178,454	172,308	6,146	3.4%	6,146	3.4%
TOTAL CITY MANAGER	39,119,043	39,119,043	39,325,845	(206,802)	-0.5%	(206,802)	-0.5%
<i>Commissioner of Finance and City Treasurer</i>	402,973	402,973	370,011	32,962	8.2%	32,962	8.2%
City Financial Services	2,978,201	2,978,201	2,798,725	179,476	6.0%	179,476	6.0%
Budgeting and Financial Planning	2,239,803	2,239,803	2,078,287	161,516	7.2%	161,516	7.2%
Development Finance & Investments	564,712	564,712	313,296	251,416	44.5%	251,416	44.5%
Purchasing Services	1,357,997	1,357,997	1,181,550	176,447	13.0%	176,447	13.0%
TOTAL COMM. OF FINANCE AND CITY TREASURER	7,543,686	7,543,686	6,741,868	801,818	10.6%	801,818	10.6%
<i>Commissioner of Legal and Administrative Services</i>	394,051	394,051	395,985	(1,934)	-0.5%	(1,934)	-0.5%
City Clerk - Admin	4,155,956	4,155,956	3,834,983	320,973	7.7%	320,973	7.7%
Clerks - Licensing	628,968	628,968	652,037	(23,069)	-3.7%	(23,069)	-3.7%
City Clerk - Insurance	4,727,000	4,727,000	4,841,499	(114,499)	-2.4%	(114,499)	-2.4%
Committee of Adjustment	566,145	566,145	583,856	(17,711)	-3.1%	(17,711)	-3.1%
Council Corporate	102,073	102,073	85,372	16,701	16.4%	16,701	16.4%
Legal Services	2,043,276	2,043,276	1,994,537	48,739	2.4%	48,739	2.4%
Enforcement Services	5,112,735	5,112,735	5,011,616	101,119	2.0%	101,119	2.0%
TOTAL COMM. OF LEGAL AND ADMINISTRATIVE SERVICES	17,730,204	17,730,204	17,399,884	330,320	1.9%	330,320	1.9%
<i>Commissioner of Community Services</i>	453,446	453,446	439,524	13,922	3.1%	13,922	3.1%
Communities In Bloom	80,140	80,140	74,633	5,507	6.9%	5,507	6.9%
Community Grants and Advisory Committees	97,695	97,695	53,398	44,297	45.3%	44,297	45.3%
Recreation	19,254,935	19,254,935	18,934,906	320,029	1.7%	320,029	1.7%
Cultural Services	1,990,597	1,990,597	1,917,138	73,459	3.7%	73,459	3.7%
Buildings and Facilities	20,423,535	20,423,535	19,889,388	534,147	2.6%	534,147	2.6%
Fleet Management	2,570,844	2,570,844	2,309,593	261,251	10.2%	261,251	10.2%
Parks & Forest Operations	12,254,753	12,254,753	12,190,543	64,210	0.5%	64,210	0.5%
Parks Development	1,116,310	1,116,310	936,283	180,027	16.1%	180,027	16.1%
TOTAL COMMISSIONER OF COMMUNITY SERVICES	58,242,255	58,242,255	56,745,405	1,496,850	2.6%	1,496,850	2.6%
<i>Commissioner of Planning</i>	344,312	344,312	364,914	(20,602)	-6.0%	(20,602)	-6.0%
Development Planning	2,968,249	2,968,249	2,871,025	97,224	3.3%	97,224	3.3%
Policy Planning	1,386,606	1,386,606	1,333,613	52,993	3.8%	52,993	3.8%
Building Standards	6,756,596	6,756,596	6,173,189	583,407	8.6%	583,407	8.6%
TOTAL COMMISSIONER OF PLANNING	11,455,763	11,455,763	10,742,741	713,022	6.2%	713,022	6.2%
<i>Commissioner of Strategic and Corporate Services</i>	333,430	333,430	223,258	110,172	33.0%	110,172	33.0%
Innovation & Continuous Improvement	119,616	119,616	0	119,616	100.0%	119,616	100.0%
Access Vaughan	912,363	912,363	808,321	104,042	11.4%	104,042	11.4%
Strategic Planning	351,120	351,120	195,704	155,416	44.3%	155,416	44.3%
Environmental Sustainability	268,205	268,205	271,957	(3,752)	-1.4%	(3,752)	-1.4%
Human Resources	3,509,713	3,509,713	3,296,115	213,598	6.1%	213,598	6.1%
Information and Technology Management	7,710,858	7,710,858	7,251,009	459,849	6.0%	459,849	6.0%
TOTAL COMMISSIONER OF STRATEGIC AND CORPORATE SERVICES	13,205,305	13,205,305	12,046,364	1,158,941	8.8%	1,158,941	8.8%
<i>Commissioner of Engineering and Public Works</i>	499,093	499,093	360,467	138,626	27.8%	138,626	27.8%
Development and Transport. Engineering	4,256,888	4,256,888	3,687,383	569,505	13.4%	569,505	13.4%
Engineering Services	4,091,768	4,091,768	3,776,434	315,334	7.7%	315,334	7.7%
Public Works - Operations	29,366,956	29,366,956	29,183,283	183,673	0.6%	183,673	0.6%
TOTAL COMMISSIONER OF ENGINEERING AND PUBLIC WORKS	38,214,705	38,214,705	37,007,568	1,207,137	3.2%	1,207,137	3.2%
VAUGHAN PUBLIC LIBRARIES	13,608,768	13,608,768	13,531,374	77,394	0.6%	77,394	0.6%
TOTAL DEPARTMENTAL EXPENDITURES	200,955,112	200,955,112	195,209,262	5,745,850	2.9%	5,745,850	2.9%
RESERVER CONTRIBUTIONS & CORP. EXP.	4,033,130	4,033,130	7,127,138	(3,094,008)	-76.7%	(3,094,008)	2.9%
LONG TERM DEBT	12,378,938	12,378,938	9,776,076	2,602,862	21.0%	2,602,862	-76.7%
CONTINGENCY	1,504,028	1,504,028	657,746	846,282	56.3%	846,282	56.3%
CAPITAL FROM TAXATION	6,902,002	6,902,002	6,902,002	0	0.0%	0	0.0%
TOTAL DEPARTMENTAL AND CORPORATE EXPENDITURES	225,773,210	225,773,210	219,672,224	6,100,986	2.7%	6,100,986	2.7%

(1) Expenditures are net of Hydro Joint Services Revenue and Library Joint Service Charges.

**CITY OF VAUGHAN
2012 OPERATING BUDGET
DECEMBER 31, 2012**

CORPORATE EXPENDITURES - DETAILS

	2012 ANNUAL BUDGET	2012 YTD		VARIANCE		2012 BUDGET REMAINING	
		BUDGET	ACTUAL	FAV. / (UNFAV)		\$	%
				\$	%	\$	%
RESERVE CONTRIBUTIONS AND CORP. EXP. DETAIL :							
RESERVE CONTRIBUTIONS:							
1998 & Prior Bldg & Facil. Infrast. Res. Contrib.	825,000	825,000	825,000	0	0.0%	0	0.0%
Post 1998 Bldg & Facil. Infrast. Res. Contrib.	1,314,296	1,314,296	1,314,296	0	0.0%	0	0.0%
Roads Infrastructure Reserve Contribution	403,988	403,988	484,500	(80,512)	-19.9%	(80,512)	-19.9%
Parks Infrastructure Reserve Contribution	356,685	356,685	356,685	0	0.0%	0	0.0%
Election Reserve Contribution	350,000	350,000	350,000	0	0.0%	0	0.0%
Additional Vehicle Contribution	65,964	65,964	65,964	0	0.0%	0	0.0%
Fire & Rescue Contrib.	1,174,726	1,174,726	1,174,726	0	0.0%	0	0.0%
Heritage Contrib.	204,000	204,000	204,000	0	0.0%	0	0.0%
Streetscapes Contrib.	323,328	323,328	323,328	0	0.0%	0	0.0%
City Playhouse Contrib.	15,000	15,000	15,000	0	0.0%	0	0.0%
TOTAL RESERVE CONTRIBUTIONS	5,032,987	5,032,987	5,113,499	(80,512)	-1.6%	(80,512)	-1.6%
CORPORATE EXPENDITURES:							
Bank Charges	90,000	90,000	83,241	6,759	7.5%	6,759	7.5%
Professional Fees	244,224	244,224	242,971	1,253	0.5%	1,253	0.5%
Major Omb Hearings - Professional Fees	407,000	407,000	111,365	295,635	72.6%	295,635	72.6%
Joint Services	595,153	595,153	520,100	75,053	12.6%	75,053	12.6%
Sundry	20,000	20,000	(1,077)	21,077	105.4%	21,077	105.4%
Tax Adjustments	1,600,000	1,600,000	1,946,967	(346,967)	-21.7%	(346,967)	-21.7%
Amo Membership	15,500	15,500	15,668	(168)	-1.1%	(168)	-1.1%
Conferences	28,266	28,266	24,528	3,738	13.2%	3,738	13.2%
Election	0	0	224,648	(224,648)	0.0%	(224,648)	0.0%
Unallocated Benefits	0	0	254	(254)	0.0%	(254)	0.0%
Trf of Dept Surplus	0	0	(1,250,502)	1,250,502	0.0%	1,250,502	0.0%
Year End Expenditure Reserve Net	0	0	95,476	(95,476)	0.0%	(95,476)	0.0%
Anticipated Labour Savings	(4,000,000)	(4,000,000)	0	(4,000,000)	100.0%	(4,000,000)	100.0%
TOTAL CORPORATE EXPENSES	(999,857)	(999,857)	2,013,639	(3,013,496)	301.4%	(3,013,496)	301.4%
TOTAL RESERVE CONTRIBUTIONS & CORPORATE EXP.	4,033,130	4,033,130	7,127,138	(3,094,008)	-76.7%	(3,094,008)	-76.7%
LONG TERM DEBT	12,378,938	12,378,938	9,776,076	2,602,862	21.0%	2,602,862	21.0%
CONTINGENCY	1,504,028	1,504,028	657,746	846,282	56.3%	846,282	56.3%
CAPITAL FROM TAXATION	6,902,002	6,902,002	6,902,002	0	0.0%	0	0.0%

City Operating – Q4 Specific Variance Explanations

Specific Variance Explanations:

Listed below are explanations for significant revenue and expenditure variances. As per prior practice, department explanations are required for all unfavourable variances and any favourable variances in excess of \$100,000. Explanations for corporate revenue and expenditure variances are also included, following the major department variance explanations.

City Manager

Corporate Communications

Expenditure variance - \$145,565 or 12.5% favourable

This variance was mainly in labour accounts for \$118K as a result of a temporary vacancy and a 2012 approved resource that will be filled in the first half of 2013. The remainder of the variance was in accounts associated to the new complement and other accounts such as Corporate Annual Report, training development, mileage, etc.

Economic & Business Development

Revenue variance - \$1,708 or 42.7% unfavourable

Same as the third quarter, this variance was expected and is a result of lower than anticipated business directory sales. For 2013, the budget was eliminated to match free provision of business directory by York Region.

Expenditure variance - \$229,188 or 16.9% favourable

Similar to the third quarter, this variance was mainly in labour accounts for \$198K as a result of staff vacancies and leaves. The remainder was in smaller variances in various accounts such as outside services, advertising, promotion and education etc.

In addition to the above, there were positive and negative offsetting variances that added to the above variance. There was a \$67K favourable variance for the transfer of the funds from Corporate Year End Expenditure reserve (funds were set aside during the 2011 year-end for unspent expenditures) to fully offset unfavourable variances in:

- travel as a result of international business development initiatives; and
- professional accounts as a result of VMC (Vaughan Metropolitan Centre) Commercial Development Strategic Report.

Also, there was an unfavourable variance of \$38K due to a transfer of unused funds to the Corporate Year End Expenditure Reserve for budgeted expenditures that will occur in 2013 related to promoting VMC.

Fire and Rescue Services

Expenditure variance - \$647,488 or 1.8% unfavourable

Similar to the third quarter, there was an unfavourable variance in labour accounts for \$318K as a result of higher than anticipated overtime costs. There was an unfavourable variance of \$170K in vehicle repair costs as a result of an increase to the fire fleet and unexpected repairs. There was also an \$150K phase-in mitigation reserve transfer which did not occur due to the overall favourable position of the City.

Commissioner of Finance & City Treasurer

City Financial Services

Expenditure variance - \$179,476 or 6.0% favourable

Since the first quarter, the variance was mainly in labour accounts for \$132K as a result of temporary vacancies due to medical and maternity leaves. Replacements were hired at the end

City Operating – Q4 Specific Variance Explanations

of 2012. There was a favourable variance in joint service recovery of \$22K as the City's actual costs for services provided to Vaughan Public Library was higher than anticipated. These favourable variances were offset by a \$54K overage in contract services as a result of costs associated with temporary replacements and preparation of the 2012 City Financial Statements. The remainder was various offsetting variances in accounts such as service contracts, printing, computer hardware among various other accounts.

Budgeting and Financial Planning

Expenditure variance - \$161,516 or 7.2% favourable

Similar to the past few quarters, the variance was a result of three staff vacancies; two existing temporary vacancies and one new role approved as part of the 2012 budget. Two positions were filled in the second quarter, with plans for the other to be filled later in 2013.

Development Finance & Investments

Expenditure variance - \$251,416 or 44.5% favourable

Similar to the past few quarters, this variance was mainly the result of two staff vacancies. One position was filled late in the year and the other position is expected to be filled in 2013. The remainder of variance is made up of various minor accounts.

Purchasing

Expenditure variance - \$176,447 or 13.0% favourable

Similar to the second quarter, this variance was in labour costs (\$227K) as a result of temporary staff vacancies. One position was filled at the end of the year and the remaining vacancies will be filled in 2013.

The above was offset by corporate transfers of \$52K related to revenues collected from sale of City assets.

Commissioner of Legal and Administrative Services

Commissioner of Legal and Administrative Services

Expenditure variance - \$1,934 or 0.5% unfavourable

Similar to the third quarter, most of this variance was in labour related costs which were partially offset by a favourable variance in professional fees.

Clerks - Administration

Expenditure variance - \$320,973 or 7.7% favourable

The largest portion of the variance was in labour costs of \$175K as a result of temporary vacancies and replacements at a lower job rate. Two of these vacancies were not expected to be filled before year end due to scheduling constraints. There was a favourable variance of \$94K for lower than anticipated mailings. In addition, there was a favourable variance of \$40K in rental equipment due to lower costs for the new lease agreement. Also, there was a favourable variance of \$31K for print shop supplies as it varies with requests and print jobs conducted by the City.

The favourable variances were offset by \$44K in record management due to increase in off-site storage costs and number of requests for records. The 2013 Budget was increased to better reflect actual contract costs as allowed in the budget guidelines. The remainder of the variance was a combination of favourable and unfavourable variances in training and development, archival services, seminars and workshops etc.

City Operating – Q4 Specific Variance Explanations

Clerks - Licensing

Revenue variance - \$33,349 or 3.1% unfavourable

For the year, this variance was a result of lower than anticipated revenue for several license types. The largest variance of \$34K was in taxi licensing due to renewals and new licenses were lower than expected. The remainder was offsetting variances in requests for licenses for public garages, food stuffs, marriages etc.

Expenditure variance - \$23,069 or 3.7% unfavourable

The variance was in labour costs as a result of an \$11K higher than expected, as a result of an allocation error for the new Insurance Analyst position. This cost should have been included with insurance expenditures and it was corrected for 2013. The remainder of the variance was unfavourable in materials and supplies account for marriage license certificates, license stickers, and items related to mobile licensing. These expenses will be offset with future revenues.

Clerks - Insurance

Expenditure variance - \$114,499 or 2.4% unfavourable

Insurance premiums came in much lower and any related surplus was transferred to the Insurance Reserve. However, additional revenue from insurance claims was received which required an unplanned reserve transfer of \$114K. The net outcome was minor to the City's fourth quarter result.

Committee of Adjustment

Expenditure variance - \$17,711 or 3.1% unfavourable

This variance was mostly related to labour costs due to a one-time retroactive pay as a result of an overdue performance review and several step increases. The remainder was minor favourable variances in accounts such as honorariums, computer hardware, general department meals, etc.

Legal Services

Revenue variance - \$25,225 or 29.6% unfavourable

During 2012 revenues from land and title registration fees were lower than expected. With the increase of Regional Development Charges, it was anticipated that a higher volume of Plans of Subdivisions would be completed by the end of 2012 which only partially materialized. The 2013 Budget was adjusted to represent this new trend.

Enforcement Services

Expenditure variance - \$101,119 or 2.0% favourable

Enforcement Services

Similar to the last two quarters, there was a favourable variance of \$217K which was mainly a result of salary savings of \$164K attributable to Enforcement Services temporary vacancies and 2012 approved positions. There was a favourable variance of \$53K in non-labour accounts due to constrained spending in various accounts due to other unplanned but necessary expenses in the Animal Services division (see below).

Animal Services

There was an unfavourable expenditure variance of \$116K which consists of \$57K in labour costs related to temporary staff replacement for staff on modified duties and unbudgeted stand-by callout payout in accordance with the collective agreement. For 2013 budget, the overtime budget was adjusted for standby callout costs. The remainder of the unfavourable variance was from unplanned animal services related expenses such as \$63K in veterinary services and additional cages due to the volume of animals. The above unfavourable variance was largely offset by

City Operating – Q4 Specific Variance Explanations

several favourable revenue categories such as professional fees, contractor, cellular hardware etc. The overall net results for animal services division was \$11K unfavourable.

Commissioner of Community Services

Communities in Bloom

Revenue variance - \$2,000 or 20.0% unfavourable

Efforts to raise revenue from external contributors did not meet expectations. The 2013 Budget remained the same.

Recreation

Revenue variance - \$420,817 or 2.4% favourable

Recreation Revenue

The revenue variance for Recreation activities was favourable by \$316K. This variance was mostly in general revenue from aquatics programs, favourable by \$570K, which continued to grow due to increased promotions in the new award winning recreation guide which generated additional registration in most of our community centres, largely at North Thornhill and Vellore Village community centres. Another favourable variance in revenues (\$65K) was from government grant (New Horizons for Seniors Grant) and subsidy revenue (Summer Camp Staff Subsidy). Both of these programs will be fully offset with expenditures and advertising revenues.

The above favourable variances were offset by lower than expected revenues in camps (\$107K), and fitness centres (\$213K) as these areas continued to be challenged by economic pressures resulting in competition for consumer discretionary spending. It should be noted that part of the fitness unfavourable variance (\$155K) was attributable to Vellore Village Fitness Centre not opening in 2012.

York Region Transit Revenue

There was higher than expected YRT ticket sales, approximately \$105K. Although, a favourable variance in the expenditure is evident in the ticket purchases, sales were affected by the YRT strike and one month free of YRT service, which reduced the revenues necessary to offset expenses completely and reflect the 2% commission rate.

Expenditure variance - \$320,029 or 1.7% favourable

Recreation Expenses

In the fourth quarter the favourable variance decreased from \$903K to \$524K. This variance was a result of \$531K savings in labour costs mostly in full time even though there were contract replacements and \$138K was related to the delayed opening of Vellore Village Fitness Centre. There was a favourable variance of \$69K in the Sundry account directly related to the department subsidies for the Recreation Assistance and Fairs and Festivals programs. These subsidies are recorded in revenue as reduced fees.

The above favourable variances were offset by \$113K in the contractor account which was attributable to an increase in third party program partnerships. This expense is offset by program revenue. The remainder of the variance was made up of offsetting variances in bank charges, small tools and equipment, materials and supplies and various other accounts.

York Region Transit Expenses

There was an unfavourable variance of \$204K in York Region Transit ticket purchases produced by increased ticket purchases and an inventory buildup due to the YRT strike and one free month YRT service. For the 2013 year end process, ticket inventory will be conducted and recorded accordingly. This unfavourable variance was partially offset by revenues.

City Operating – Q4 Specific Variance Explanations

Cultural Services

Revenue variance - \$165,639 or 32.0% favourable

There was a favourable variance in revenue throughout 2012. Most of the favourable variance (\$112K) was in events sponsorship revenue (ie Canada Day, Concerts in the Park, Winterfest) through retention of sponsors and solicitation of new supporters through continued marketing and outreach. The sponsorship revenue increase was offset by associated expenses as events took place. There was also a \$54K favourable variance at the City Playhouse for new course offerings and rental revenue at City Playhouse Theatre.

Building and Facilities

Revenue variance - \$137,665 or 73.5% favourable

The favourable variance was the result of two rebate programs, Enbridge High Performance New Construction (\$55K) and Local Authority Service Natural Gas Rebate program (\$28K). The only ongoing program will be the Local Authority Service Gas Rebate but the 2013 Budget does not include it because the information was not known at the time of the budget submissions. It will be captured in 2014 as long as the program continues. In addition, the City received unforeseen \$47K in one year retro lease payments for the cell towers and \$25K in rental income for the MacMillan Farm. Both of these revenues were budgeted in 2013. These favourable variances were slightly offset by lower than anticipated concession sales at various buildings.

Expenditure variance - \$534,147 or 2.6% favourable

For the year, the overall favourable variance was made of:

- Salaries and benefits savings of approximately \$395K related to five temporary vacancies. Three positions were filled in the latter part of the year and two positions were filled at the beginning of 2013.
- There was a favourable variance of \$256K in General Repairs and Maintenance accounts due to repairs and maintenance not being able to be completed during shutdown periods.
- There was a favourable variance of \$96K in garbage disposal due to three stream waste collection and expanded recycling efforts at other buildings. For 2013, part of the budget was reallocated to Cleaning Services account to meet contract obligations.
- There was a favourable variance of \$84K in Joint Service Revenue due to the unexpected continued usage of the JOC yard by PowerStream.

The above favourable variances were partially offset by several unfavourable variances.

- There was an unfavourable variance of \$135K in Cleaning Services relating to additional cleaning in fitness centres due to complaints and more cleaning at City Hall. The 2013 Budget for Cleaning Services was increased from reallocations from various accounts in accordance to the Budget Guidelines.
- There was an unfavourable variance of \$105K in the utilities account mainly as a result of the hot and humid summer. \$80K of the variance was in water expenditures attributable to the North Thornhill Water Play area due to billing difficulties that were resolved for 2013. The natural gas account was favourable \$460K due to the heating costs from a mild winter but hydro was slightly unfavourable \$491K due to the longer term for arena refrigeration and a strong demand for air conditioning due to a hot and humid summer.
- There was also an unfavourable variance of \$101K in Materials and Supplies used for unexpected repairs at North Thornhill Community Centre and parks outdoor lighting.

The remainder of the variance was in various accounts with amounts offsetting each other in accounts such as security system surveillance, security guards, small tools and equipment etc.
Fleet Management

City Operating – Q4 Specific Variance Explanations

Expenditure variance - \$261,251 or 10.2% favourable

Similar to the third quarter variance, the favourable variance was mainly due to lower than expected number of repairs mainly for Parks & Forestry, Fleet and Enforcement departments of \$231K. The City has replaced a number of older vehicles and equipment in the past three years. The remainder of the variance was in labour costs and various other accounts.

Cemeteries

Revenue variance - \$11,243 or 9.7% unfavourable

The unfavourable variance was mostly due to lower investment income transfer from the cemetery trust as a result of low interest rates along with lower than expected sale of plot volumes. The 2013-2016 Budget was changed to reflect this new trend.

Parks Development

Expenditure variance - \$180,027 or 16.1% favourable

Most of the variance was labour accounts for \$152K as a result of one vacancy that will continue throughout the year. The remainder was in various offsetting variances in other accounts such as professional fees, gas/diesel vehicles etc.

Commissioner of Planning

Commissioner of Planning

Expenditure variance - \$20,602 or 6.0% unfavourable

This variance is temporary and was a result of training overlap for a retirement replacement and retroactive progression.

Development Planning

Revenues variance - \$1,645,646 or 51.4% favourable

In the fourth quarter, higher than expected revenues continued for the department. The favourable variance was due to greater than expected revenues by \$1.29M from Zoning Bylaw applications, by \$304K from sub-division processing applications, by \$171K from official plan change applications. Offset by lower than expected revenues by \$95K in site plan applications and the remainder in condominium applications.

Application volumes are difficult to predict with any great degree of accuracy and a variance in a particular period can be greatly influenced by the timing of a few large applications or projects and economic conditions.

Building Standards

Revenues variance - \$1,153,350 or 14.6% unfavourable

Similar to first and third quarter, permit volumes received were lower than budgeted. Following an up and down trend in the last three quarters of Permit Fee revenue was less than expected by \$1,189K lower than budget or 17.3%. The remainder of the variance was in other revenue accounts such as sign fees, title restrictions, septic tanks etc. The above is related to Building Standards Service Continuity Reserve which is in place to mitigate swings. Further commentary is in Reserves and Other Transfers section.

The swings from positive to negative variance quarter to quarter reaffirm that permit volumes are difficult to predict with any great degree of accuracy and a variance in a particular period can be greatly influenced by the timing of a few large applications or projects.

City Operating – Q4 Specific Variance Explanations

Expenditure variance - \$583,407 or 8.6% favourable

Similar to the last three quarters, the majority of the favourable expenditure variance is the result of the revised timing for the new zoning by-law review project. Furthermore, there was savings in salary and benefits of \$556K for five positions, two vacant full time positions, one position that was only filled as a partial FTE rather than a full FTE, and two vacant contract positions that were approved with the Zoning Bylaw Review but have not been filled due to timing. Professional Fees and Computer Software have a combined favourable variance of \$201K due to the timing of the Zoning By-Law Review project. It had been anticipated that GIS Software used for the Zoning By-law review would have been purchased and implemented in the second and third quarter but the anticipated purchase date has been pushed forward. Training and Development is favourable by \$44K due to the position vacancies and timing.

The favourable variance was partially offset by two transfers to reserves of \$247K to be used in the future to fund the Zoning By-Law Review and \$55K transfer back to the Building Standards Reserve for a project that was completed at a lower cost.

The Zoning By-Law review timing is being impacted due to appeals of the Official Plan to the OMB and pending resolution of these appeals the timing of the review is uncertain. This is likely to continue through most of 2013.

Commissioner of Strategic and Corporate Services

Commissioner of Strategic and Corporate Services

Expenditure variance - \$110,172 or 33.0% favourable

Similar to the previous quarters, the favourable variance was mostly a result of vacancies, which were filled in the third quarter.

Innovation and Continuous Improvement

Expenditure variance - \$119,616 or 100% favourable

The department was established in 2012 and as of the fourth quarter all positions were vacant. Recruitment began late 2012 and will continue in 2013. For the 2012 budget, most positions were gapped and offset by corporate transfers.

Access Vaughan

Expenditure variance - \$104,042 or 11.4% favourable

Most of the variance was in labour accounts due to temporary vacancies and a delay in hiring 2012 approved complements.

Strategic Planning

Expenditure variance - \$155,416 or 44.3% favourable

Most of the favourable variance was a result of operational reviews not requiring external consultants. The funds will be required in 2013 for the remaining operational reviews.

Environmental Sustainability

Expenditure variance - \$3,752 or 1.4% unfavourable

City Operating – Q4 Specific Variance Explanations

The unfavourable variance in labour accounts was mainly due to a retro progression pay and was partially offset by favourable variances in professional fees and other accounts.

Human Resources

Expenditure variance - \$213,598 or 6.1% favourable

Similar to the third quarter, part of the favourable variance (\$125K) was a result of temporary vacancies from staff turnover and delayed hiring of new complements. In addition, there was a favourable variance of \$42K due to further delayed arbitration costs for Vaughan Fire Fighter labour agreement. The remainder of the variance was in various accounts such as Corporate Training, Advertising, etc.

Information and Technology Management

Expenditure variance - \$459,849 or 5.9% favourable

Similar to the third quarter, the \$191K favourable variance in labour costs was largely attributed to several position vacancies in the department. The recruitment process was longer than anticipated and vacancies are expected to be filled before the end of 2013. A favourable variance of \$125K in communications was primarily due to the impact of new carrier fees for data/voice communications network. The 2013 Budget for Communications was not reduced to account for increased demand for services due to rapid growth of City facilities. There was a favourable variance of \$64K in service contracts largely due to timing differences in project timelines. A \$46K favourable variance in computer hardware/software was caused by the lower than expected expenditures for corporate systems. Furthermore, there was a \$37K favourable variance in training and development as a result of staff unavailability due to workload. There was an unfavourable variance in professional fees of \$44K due to development and deployment of new systems (ie corporate internet, overnight visitors parking permits, etc). The remainder were favourable variances in various accounts such as seminars and workshops, computer supplies, mileage etc.

Commissioner of Engineering and Public Works

Commissioner of Engineering and Public Works

Expenditure variance - \$138,626 or 27.8% favourable

Similar to the third quarter, the favourable variance is mainly due to an un-filled vacancy related to 2012 ARR for Manager, Special Projects. Recruitment began in the second quarter of 2013.

Development and Transportation Engineering

Revenue variance - \$17,558 or 4.5% unfavourable

The unfavourable variance was primarily a result of lower than anticipated lot grading and pool fee permits (net \$30K) due to market trends. This variance was partially offset by higher than anticipated recoverable revenues associated with work carried out by the City on behalf of developers due to non-compliance of the terms of the subdivision agreement.

Expenditure variance - \$569,505 or 13.4% favourable

Similar to the last three quarters, the favourable variance was primarily a result of \$614K in labour savings due to four vacancies. These positions are expected to be filled in 2013. The favourable variance was offset by \$92K higher than expected recoverable expenses as a result of work carried out by the City on behalf of the developer due to non-compliance of the terms of the sub-division agreement. The remainder are small variances in various accounts.

City Operating – Q4 Specific Variance Explanations

Engineering Services

Revenue variance - \$25,557 or 14.5% unfavourable

The unfavourable variance was a result of less than estimated revenue generated from Road Occupancy Permits and Municipal Consents as a result of resources not available to meet the demand of contracts. In 2013 Budget, an ARR for Utility Inspector will address workload and processing time of applications.

Expenditure variance - \$315,334 or 7.7% favourable

The favourable variance was mainly due to \$180K budgeted in Service Contracts for the maintenance of Applewood Bridge as there were no expenses in 2012 since the bridge has not yet been Commissioned by the Ministry of Transportation. Favourable variance of \$94K in Contractor & Contractor Materials occurred within the Pavement Marking Tender as a result of lower than expected number of assumed roadways. 2013 Budget remains at 2012 level. The remainder were small variances in various accounts.

Public Works

Expenditure variance - \$183,673 or 0.6% favourable

The favourable variance decreased by \$266K since the third quarter. Significant variances were found in Roads followed by Waste and Administration.

Roads – Unfavourable Variance of \$369K

Since the third quarter, the unfavourable variance increased from \$46K in the Roads Division to \$370K. Similar to previous quarters, the unfavourable variance of \$433K in labour accounts was mainly attributable to the redeployment of staff from winter to road activities and budgeted roads activities in the Administration Division. The budget was reallocated accordingly for the 2013 Budget. This variance was largely offset by favourable variances in labour accounts in Winter and Admin Divisions. Furthermore, there was an unfavourable variance of \$75K for internal recoverable and charges from other departments was due to reduced recovery ratio for internal services. The Gas/Diesel account continued to be unfavourable by \$78K due to higher than anticipated gas consumption as a result of greater road activity.

The unfavourable variances above were partially offset by favourable variances of \$120K in materials and supplies due to less materials required for road repairs, \$42K in Contractor & Contr. Materials as a result of more work completed in-house and \$36K in Hydro due to LED light conversion and lower than anticipated hydro costs. The remainder of the variance consisted of small variances in computer hardware, dumping charges, professional fees etc.

Waste – Favourable Variance of \$345K

There was a favourable variance of \$345K, a change from the \$283K unfavourable variance in the third quarter. There was a favourable variance of \$115K in labour accounts as a result of temporary vacancy and maternity leave. Favourable variance of \$168K (1.8%) in contractor and contract materials accounts resulted from slightly lower than expected waste collection dwelling units. The remaining favourable balance consisted mostly of promotion and education (\$42K) due to on-line tools and less printed materials and minor variances in various other accounts.

Administration – Favourable Variance of \$207K

Similar to the last two quarters, there was a favourable variance of \$203K in labour accounts primarily due to \$151K for roads activities budgeted in Administration Division instead of Roads Division. The 2013 Budget was adjusted to correct allocations. The remainder was as a result of two part-time vacant positions.

City Operating – Q4 Specific Variance Explanations

Winter – No Variance

There was no variance in the Winter Division for the fourth quarter as a result of transfers to reserves as per City Reserve Policy. As a result of a mild winter, there were savings of \$1.1M in contractor costs for windrow, salting, ploughing and sanding operation. Also, there were savings in materials and salt purchases for \$1.6M, as a result of an extremely light winter. Labour savings of \$225K also were a direct result of lighter winter where less casual labour was needed and full time staff was deployed to work on Roads operations. The favourable variance, as per City Reserve Policy, was transferred to the Winter Reserve account (\$1.8M) with any remaining excess over target being allocated per policy.

Vaughan Public Libraries

Revenue variance - \$5,163 or 1.7% unfavourable

The very small unfavourable variance is due entirely to the impact of the Thornhill Woods Library not opening in 2012 as the library was expected to contribute \$13,600 of revenue.

Special Note: As per January 29, 2013 Council Item called “Design Build of Thornhill Woods Library” there was a one-time transfer of \$750K from unspent operating expenditure budget to the Thornhill Woods Library capital project.

Corporate Revenues

Supplemental Taxation

Revenue Variance - \$463,073 or 11.6% unfavourable

Supplemental taxation decreased from the third quarter from \$463K to \$1.6M and is generated from additional assessment forwarded to the City from Municipal Property Assessment Corporation (MPAC) over the course of the year and is primarily a result of new construction. MPAC's focus has been on reassessment activities resulting in lower than anticipated supplemental revenue outcomes for 2012. For 2013 Budget, supplemental revenue is forecasted to be higher due to MPAC's recent focus on reassessment activities.

Reserves and Other Transfers

Revenue variance - \$5,182,992 or 31.5% unfavourable

There was an unfavourable variance increased by \$5.1M from third quarter variance.

This category came in less than planned by \$5.2M, consisting of the following mixed variances:

- A \$2.8M unused tax rate stabilization reserve transfer which was planned but not necessary due to the City's overall favourable position.
- A \$2.6M unused debenture reserve transfer, resulting from recording the entry against the expense instead of the revenue account. There is a net offsetting favourable variance in the debenture expense account.
- The administration recovery from capital projects was lower than planned by \$437K, as a result of less than planned capital project spending.
- Multiple reserve withdrawals of \$443K were lower than anticipated due to positive department positions and therefore requiring lower reserve transfers i.e. (Engineering, Fleet, etc.)
- The above was partially offset by greater than planned transfers of \$645K from the Building Standards Continuity Reserve due to unanticipated department pressures. In addition, there was a transfer of \$224K from Election Cost reserve to offset election expenditures such as voting tabulator leases and election administrator. Also, Insurance Reserve was \$115K higher due to deposits from City insurance claims.

City Operating – Q4 Specific Variance Explanations

General Corporate Revenues

Revenue variance - \$2,207,321 or 12.5% favourable

Corporate revenues recovered from the third quarter unfavourable position of \$363K to \$2.2M favourable.

- The largest variance was hydro dividends as they were \$1.0M higher than anticipated. Hydro dividend budget is based on PowerStream's forecasted financials. This variance is a result of a blip to business activity and not anticipated to re-occur.
- There was a favourable variance of \$683K in investment income as a result of larger projected cash balances during the year available to invest in short term investments that resulted in higher investment returns.
- In addition, tax fines and penalties were \$101K higher than third quarter at a variance of \$260K a residual effect of installment deadlines from the third supplementary interim billing in late 2011 occurring at the same time as the interim 2012 due dates.
- There was a favourable variance of \$170K in miscellaneous revenues mostly from three forfeited payments for sale of land under the Tax Sale Legislation.
- Also, tax certificates were \$17K higher than third quarter at a variance of \$154K due to higher volume for fees such as new accounts, owner change etc. The balance is related to other minor variances.

Corporate Expenditures

Reserve Contributions & Corporate Expenditures

Expenditure variance - \$3,094,008 unfavourable

There were several unfavourable and favourable variances that contributed to the year end variance of \$3.0M.

The unfavourable variances are:

- \$4.0M for anticipated labour savings. As illustrated in the above department expenses section, actual department performance was \$1.6M greater than the corporate balance planned for fourth quarter.
- \$347K variance in tax adjustments due to processing of a larger than anticipated cumulative assessment appeals.
- \$225K in unbudgeted election costs which are offset by revenue from Election Reserves for lease costs for tabulators and the election administrator. Moving forward, these expenses have been incorporated into the budget.

The favourable variances are:

- \$1.3M was the result of the surplus transfer, as per City Policy, from Public Works – Winter Division. This balance largely supported the City's overall corporate transfers.
- \$296K in OMB Hearings professional fees for lower than expected expenses. The Official Plan 2010 is now before OMB. It is anticipated that these funds will be required in 2013, continuing to 2015.

The remaining variance consists of combined unfavourable variances in various other expenses such as bank charges, professional fees, joint services etc.

City Operating – Q4 Specific Variance Explanations

Long Term Debt

Favourable Variance of \$2,602,862 (21.0%)

The favourable variance is a result of the Debenture Payment Reserve transfer which was recorded against the long-term debt expense instead the revenue account, as explained in the Reserves & Other Transfers section. Overall the net impact is neutral.

Contingency

Favourable Variance of \$657,746 (56.3%)

This expense has a favourable variance resulting from unrealized contingent items which will occur in later years. Balances will be setup for this purpose.

Open Capital Project Spend Report				
4th Quarter Ending December 31st, 2012				
Description	Number of Projects	Total Budget	Total Actual	Total Variance
CITY MANAGER				
Fire and Rescue Services	11	8,555,004	5,720,226	2,834,777
	11	8,555,004	5,720,226	2,834,777
COMMISSIONER OF STRATEGIC & CORPORATE SERVICES				
Access Vaughan	1	50,470	12,578	37,892
Human Resources	1	72,100	-	72,100
Information & Tech. Management	6	6,082,048	3,754,029	2,328,018
	8	6,204,618	3,766,607	2,438,010
COMMISSIONER OF COMMUNITY SERVICES				
Buildings & Facilities	75	174,863,576	159,604,718	15,258,861
Fleet Management	16	1,142,550	517,316	625,234
Parks & Forestry Operations	10	3,564,779	2,413,794	1,150,985
Parks Development	54	27,985,702	11,155,624	16,830,079
Recreation	8	14,720,779	13,241,070	1,479,709
	163	222,277,386	186,932,522	35,344,868
COMMISSIONER OF ENGINEERING & PUBLIC WORKS				
Development & Transportation	67	85,010,649	57,433,287	27,577,364
Engineering Services	94	87,477,838	57,068,841	30,408,998
Public Works - Administration	22	13,129,789	10,566,326	2,563,463
	183	185,618,276	125,068,454	60,549,825
COMMISSIONER OF FINANCE & CITY TREASURER				
Budgeting & Financial Planning	3	692,273	329,694	362,579
City Financial Services	1	205,700	-	205,700
Development Finance and Investments	3	180,900	121,302	59,598
	7	1,078,873	450,996	627,877
COMMISSIONER OF LEGAL				
Enforcement Services	2	679,900	1,005,769	(325,869)
City Clerk	4	257,500	122,140	135,360
Real Estate	5	103,738,561	86,251,696	17,486,865
	11	104,675,961	87,379,605	17,296,356
COMMISSIONER OF PLANNING				
Building Standards	1	695,250	-	695,250
Development Planning	8	1,014,300	316,888	697,412
Policy Planning	9	4,767,671	3,536,018	1,231,653
	18	6,477,221	3,852,906	2,624,315
LIBRARY				
Vaughan Libraries	8	19,157,150	2,426,777	16,730,373
GRAND TOTAL	409	554,044,489	415,598,093	138,446,401

CITY MANAGER							
Open Capital Project Spend Report							
4th Quarter Ending December 31st, 2012							
Wards	Project	Description	Total Budget	Total Actual	Total Variance	Percentage Spent	Q4 - 2012 Comments
		FRS Fire and Rescue Services					
0	FR-3501-08	Dispatch System	1,257,039	961,970	295,069	76.50%	Record management outstanding. Completion depends on ITM availability.
0	FR-3508-07	Breathing Apparatus Replace	308,970	258,083	50,886	83.50%	Ongoing project
0	FR-3509-07	Furniture and Equipment Replacement	129,250	95,334	33,916	73.80%	Ongoing project
2	FR-3514-12	Relocate Fire Station 7-3 Land Acquisition	1,739,400	-	1,739,400	0.00%	In planning phase
1	FR-3533-10	Build New Fire Station 7-10	4,326,845	4,312,342	14,503	99.70%	Substantially complete. Architect resolving outstanding issues.
0	FR-3541-09	Water Supply Strategy	103,000	-	103,000	0.00%	Under review
5	FR-3560-12	Station # 71 Cascade - Air Tank	77,300	-	77,300	0.00%	RFP out to tender
3	FR-3561-12	Station # 77 Cascade - Air Tank	77,300	-	77,300	0.00%	RFP out to tender
2	FR-3563-12	Station #73 Design	242,800	-	242,800	0.00%	In planning phase
1	FR-3569-12	Station #7-10 Equipment	170,000	65,364	104,636	38.40%	Awaiting equipment and invoicing.
1	FR-3570-12	Station #7-10 Equipment Purchase	123,100	27,133	95,967	22.00%	Awaiting equipment and invoicing.
		FRS Fire and Rescue Services Total	8,555,004	5,720,226	2,834,777		

COMMISSIONER OF STRATEGIC & CORPORATE SERVICES							
Open Capital Project Spend Report							
4th Quarter Ending December 31st, 2012							
Wards	Project	Description	Total Budget	Total Actual	Total Variance	Percentage Spent	Q4 - 2012 Comments
		AV Access Vaughan					
0	AV-3015-11	Access Vaughan Phase II - Step C	50,470	12,578	37,892	24.90%	Project in Planning Phase in Q4 2012. Scope/Charter complete. Business Analysis Completed in Q4 2012.
		AV Access Vaughan Total	50,470	12,578	37,892		
		HR Human Resources					
0	HR-2516-12	JDE - Position Control Module	72,100	-	72,100	0.00%	This project was delayed due to 2012 activities addressing the HR audit. These activities have been completed. A JDE hardware upgrade (in progress) and software upgrade (scheduled 2013) will postpone this project until 2014.
		HR Human Resources Total	72,100	-	72,100		
		ITS Information & Tech. Management					
0	IT-3001-07	Corporate Telephone System Upgrades	678,505	453,126	225,379	66.80%	2012 replacement program is 100% complete. Remaining balance should be rolled into IT-3012-10.
0	IT-3009-09	E-mail Journaling and Archiving	154,500	18,866	135,634	12.20%	Project on hold - waiting for storage management strategy to be developed. Anticipating project to restart in Q3-2013.
0	IT-3010-08	City Web Site	824,000	620,630	203,370	75.30%	Project substantially complete. Awaiting final acceptance and final billing. Anticipating project closure Q2-2013
0	IT-3011-10	Central Computing Infrastructure Renewal	1,527,700	901,441	626,259	59.00%	2012 replacement program is 100% complete. 2013 replacement program is underway.
0	IT-3012-10	Enterprise Telephone System Assets Renewal	1,545,100	681,839	863,261	44.10%	2012 replacement program is 100% complete. 2013 replacement program is underway.
0	IT-3013-09	Personal Computer (PC) Assets	1,020,000	869,390	150,610	85.20%	2012 replacement program is 100% complete. 2013 replacement program is underway.
0	1053-1-01	Document Management System	229,243	208,737	20,505	91.10%	Project complete. Close Q1 - 2013
0	CL-2502-12	Electronic Document Management System	103,000	-	103,000	0.00%	Project underway. RFP issued. Project to complete in Q4-2013
		ITS Information & Tech. Management Total	6,082,048	3,754,029	2,328,018		

COMMISSIONER OF COMMUNITY SERVICES

Open Capital Project Spend Report

4th Quarter Ending December 31st, 2012

Wards	Project	Description	Total Budget	Total Actual	Total Variance	Percentage Spent	Q4 - 2012 Comments
		BF Buildings & Facilities					
1	37-2-04	New Civic Centre	122,632,942	121,885,547	747,395	99.40%	Deficiencies and warranty works being addressed.
3	7912-2-02	Blue Willow Terrace	1,000,000	796,404	203,596	79.60%	Usage determined, modification and alterations in process. Expected close out Q2-2013
4	7914-0-01	Baker Sugar Bush Cottage 2001	349,303	77,171	272,133	22.10%	Project is proceeding and will be complete at end of Q4-2013
4	8019-0-03	North Thornhill Community Centre - Design	1,700,000	1,496,298	203,702	88.00%	Finalizing As Built Drawings and final contract close out
1	8081-0-06	Hope Tower - Renovations	206,000	145,366	60,634	70.60%	On hold awaiting approval from York Regional Police to install the remaining antennas on tower
2	BF-8097-12	Al Palladini Community Centre - Pool/Fitness Locker Replacements	25,800	-	25,800	0.00%	Project ongoing, estimated completion date Q2-2013
0	BF-8100-07	Energy Conservation Improvement - Audit	72,800	7,500	65,300	10.30%	Project ongoing, estimated completion Q2-2013
0	BF-8101-08	Energy Conservations Improvement	750,000	-	750,000	0.00%	Implementation will follow recommendation of audit
4	BF-8114-07	North Thornhill-Construction	28,974,660	26,513,899	2,460,761	91.50%	Third party works to be completed before the walkway connecting park to community centre can be built. The walkway is expected to be completed for Spring 2013.
5	BF-8128-12	Dufferin Clark Community Centre Heat Pump Replacements	67,000	-	67,000	0.00%	Project ongoing, estimated completion Q2-2013
5	BF-8137-08	Thornhill Outdoor Pool Shell	669,500	28,399	641,101	4.20%	Design stage. Tender completion Q4-2013
0	BF-8141-07	Surveillance Cameras/Various	604,500	548,439	56,061	90.70%	In progress, completion date Q1-2013
4	BF-8161-09	Charlton House Reroof	30,900	16,758	14,142	54.20%	Phase 1(roof) completed, Phase 2 (soffits) to be completed Q2-2013
1	BF-8167-11	Maple Community Centre Northwest Parking Lot Replacement	262,650	6,695	255,955	2.50%	Design stage. Estimated completion Q3-2013
2	BF-8169-07	Father Ermanno Bulfon Rink-Upgrade Compressor	82,752	77,240	5,512	93.30%	Remedial work to be completed by Q2-2013
4	BF-8170-09	Dufferin Clark Community Centre-Parking Lot Asphalt	769,500	546,650	222,850	71.00%	Project ongoing, Phase 1&2 complete, Phase 3 estimated completion Q2-2013
2	BF-8172-09	Woodbridge Pool & Arena West Parking Lot	370,800	305,776	65,024	82.50%	Project ongoing, Phase 1&2 complete, Phase 3 estimated completion Q2-2013
2	BF-8174-08	Al Palladini Community Centre-West Parking Lot	370,800	282,916	87,884	76.30%	On hold, waiting for the relocation of tower
5	BF-8187-08	Garnet A Williams Community Centre Pool Dehumidifier	297,100	266,867	30,233	89.80%	Project ongoing, estimated completion Q1-2013
5	BF-8190-09	Garnet A Williams Community Centre Lobby Floor	154,500	134,003	20,497	86.70%	Project ongoing, estimated completion Q2-2013
2	BF-8191-09	Father Ermanno Bulfon Community Centre Feasibility Study	123,600	13,883	109,717	11.20%	Project ongoing, architect was been retained, preparing working drawings, estimated completion Q1-2013
2	BF-8198-08	Al Palladini Community Centre Replacement Whirlpool	103,000	-	103,000	0.00%	Project ongoing, estimated completion Q2-2013

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Open Capital Project Spend Report

4th Quarter Ending December 31st, 2012

Wards	Project	Description	Total Budget	Total Actual	Total Variance	Percentage Spent	Q4 - 2012 Comments
5	BF-8209-09	Thornhill Outdoor Pool Lighting	25,750	10,563	15,187	41.00%	Project ongoing, estimated completion Q2-2013
4	BF-8215-09	Charlton House Lighting Improvement	20,600	6,695	13,905	32.50%	Project ongoing, estimated completion Q2-2013
3	BF-8220-09	Vellore School Window Replacement	61,800	-	61,800	0.00%	Tender Q2-2013
1	BF-8230-09	Maple Community Centre Renovate Offices and Customer Service Counter	103,000	66,328	36,672	64.40%	Project ongoing, estimated completion Q2-2013
1	BF-8233-09	Maple Community Centre Expand the Family Change Room	103,000	-	103,000	0.00%	Re-design complete, to be tendered Q2-2013
5	BF-8238-12	Garnet A Williams Community Centre Replace Two Compressors	131,400	-	131,400	0.00%	Project ongoing, estimated completion Q2-2013
5	BF-8240-09	Garnet A Williams Change Room & Service Counter Improvements	123,600	92,561	31,039	74.90%	Project ongoing, estimated completion Q2-2013
5	BF-8244-12	Dufferin Clark Community Centre Replace Roof Top Units	61,800	40,685	21,115	65.80%	Project ongoing, estimated completion Q2-2013
5	BF-8245-12	Dufferin Clark Community Centre Make Up Air Unit Replacement	41,200	41,200	-	100.00%	Project complete, close Q1-2013
2	BF-8255-09	Fire Station 73 - Additional Quarters	128,750	92,324	36,426	71.70%	Rental of site trailer - on going
0	BF-8256-09	Community Centre Customer Service Counter Modification	185,400	109,010	76,390	58.80%	Project ongoing, estimated completion Q2-2013
1	BF-8267-09	RINK - Maple Nature Reserve-Day Camp Facility	150,000	150,413	(413)	100.30%	Project complete, close Q1-2013
1	BF-8269-10	JOC Reroof Two Salt Domes	226,600	143,672	82,929	63.40%	Final inspection in Spring, estimated completion date Q2-2013
5	BF-8272-11	City Playhouse - Install New Roof	159,350	128,660	30,690	80.70%	Final inspection in Spring, estimated completion date Q2-2013
1	BF-8275-10	JOC - Restoration of the Roof	622,200	609,303	12,897	97.90%	Final inspection in Spring, estimated completion date Q2-2013
2	BF-8279-12	Woodbridge Pool & Memorial Arena - Replace Diving Boards, Stands	43,000	-	43,000	0.00%	Project ongoing, estimated completion Q2-2013
2	BF-8285-11	Father Ermanno Bulfon Community Centre - Fitness Centre Expansion	3,638,578	71,676	3,566,902	2.00%	Design stage, to be Tendered Q2-2013
3	BF-8286-10	Vellore Community Centre - New Fitness Centre	4,238,000	3,217,830	1,020,170	75.90%	Project ongoing, estimated completion Q2-2013
5	BF-8289-12	Dufferin Clarke Community Centre - Replace Control System for the Dryotron	31,600	-	31,600	0.00%	Estimated completion Q2-2013
5	BF-8295-11	Dufferin Clark Community Centre - Replace the Fire Protection Sprinklers - Pool	154,500	10,120	144,380	6.60%	Tender stage, scheduled for completion Q2-2013
5	BF-8306-11	Fire Station 71 Interior Renovation	45,300	28,653	16,647	63.30%	Project ongoing, estimated completion Q2-2013
1	BF-8307-11	Fire Station 72 Interior Renovation	48,400	38,090	10,310	78.70%	Project ongoing, estimated completion Q2-2013
5	BF-8308-11	MacDonald House Exterior Upgrades	61,800	54,127	7,674	87.60%	Project ongoing, estimated completion Q2-2013
2	BF-8310-11	Wallace House Waterproof Foundation Walls & Install New Cedar Roof	28,850	28,845	5	100.00%	Project complete, close Q1-2013
1	BF-8313-12	Beaverbrook House Structural Renovation	154,500	1,442	153,058	0.90%	Design stage, estimated completion Q2-2013

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Open Capital Project Spend Report

4th Quarter Ending December 31st, 2012

Wards	Project	Description	Total Budget	Total Actual	Total Variance	Percentage Spent	Q4 - 2012 Comments
1	BF-8314-11	JOC Centre General Office Improvement	92,700	90,248	2,452	97.40%	Project complete, close Q1-2013
2	BF-8316-11	Al Palladini Community Centre Outdoor Lighting Replacement	41,200	-	41,200	0.00%	Waiting completion of audit on lighting, and LED pilot
1	BF-8320-11	Merino Road Facility Replace the Roof Top Unit and Furnace	36,050	16,363	19,687	45.40%	Majority of the work completed in Q3-2012. Balance to be completed Q1-2013
2	BF-8321-12	Al Palladini Community Centre Pool Dehumidifier Replacement	283,300	-	283,300	0.00%	Project ongoing, estimated completion Q4-2013
2	BF-8322-12	Woodbridge Pool & Arena - Replace Pool & Domestic Water Boiler	41,200	16,724	24,476	40.60%	Project ongoing, estimated completion Q2-2013
5	BF-8327-12	Rosemount Community Centre Domestic Piping and Plumbing Fixture Replacement	77,300	-	77,300	0.00%	Project ongoing, estimated completion Q2-2013
3	BF-8328-12	Chancellor Community Centre Domestic Piping and Plumbing Fixture Replacements	41,200	-	41,200	0.00%	Project ongoing, estimated completion Q2-2013
5	BF-8332-11	Garnet A. Williams Community Centre Exterior Siding Replacement	154,500	-	154,500	0.00%	Project ongoing, estimated completion Q2-2013
2	BF-8334-11	Woodbridge Pool & Arena Community Centre Replace Arena Lobby Flooring	30,900	8,858	22,042	28.70%	Project ongoing, estimated completion Q2-2013
2	BF-8336-11	Woodbridge Pool & Arena Wall & Floor Tile Replacement	28,850	-	28,850	0.00%	Project ongoing, estimated completion Q2-2013
5	BF-8337-11	Rosemount Communitiy Centre Replace Arena Hall Flooring	41,200	31,930	9,270	77.50%	Project ongoing, estimated completion Q2-2013
1	BF-8339-12	Maple Community Centre Insulate & Install Siding on Arena Walls	92,700	-	92,700	0.00%	Project ongoing, estimated completion Q3-2013
2	BF-8344-12	Al Palladini Community Centre Brine Pump Replacements	35,100	-	35,100	0.00%	Project ongoing, estimated completion Q2-2013
5	BF-8345-12	Garnet A. Williams Replace Arena Chiller and Brine Pump	80,400	-	80,400	0.00%	Project ongoing, estimated completion Q2-2013
0	BF-8350-12	Security Camera Installations Various Parks	80,000	-	80,000	0.00%	Project ongoing, estimated completion Q4-2013
0	BF-8351-11	Security Camera and Equipment Replacements	87,550	87,483	67	99.90%	Project complete, close Q1-2013
5	BF-8362-11	Glen Shields Park Decommission Amenities	92,700	92,700	-	100.00%	Project ongoing, estimated completion Q2-2013
5	BF-8366-12	Garnet A Williams Community Centre - Pool/Fitness Locker Replacement	25,800	-	25,800	0.00%	Project ongoing, estimated completion Q2-2013
5	BF-8367-11	Uplands Golf & Ski Centre, Buildings General Capital	103,000	52,864	50,136	51.30%	Ongoing, capital improvements
5	BF-8369-12	Fire Station # 78 - Reroof	541,461	521,600	19,861	96.30%	Project ongoing, estimated completion Q2-2013
5	BF-8372-12	Dufferin Clark Communitiy Centre - Lower Level Flooring Replacement	100,000	59,946	40,054	59.90%	Project ongoing, estimated completion Q2-2013
1	BF-8374-12	Maple Community Centre - Skate Flooring Replacement	46,400	-	46,400	0.00%	Project ongoing, estimated completion Q2-2013

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4th Quarter Ending December 31st, 2012

Wards	Project	Description	Total Budget	Total Actual	Total Variance	Percentage Spent	Q4 - 2012 Comments
1	BF-8380-12	Maple Community Centre - Bowling Alley Equipment Replacement	154,500	151,204	3,296	97.90%	Project complete, close Q1-2013
2	BF-8382-12	Father Ermanno Bulfon - Lockers Replacement	87,600	-	87,600	0.00%	On-Hold pending completion of renovation
1	BF-8383-12	Maple Community Centre - Lobby/Hallway Replacement(West Side)	82,400	-	82,400	0.00%	Project ongoing, estimated completion Q2-2013
2	BF-8384-12	Al Palladini Community Centre - Arena Skate Flooring Replacement	41,200	-	41,200	0.00%	Project ongoing, estimated completion Q2-2013
1	BF-8388-12	Civic Centre - Demolition, Parking and Storm Drainage	2,069,300	382,790	1,686,510	18.50%	Demolition tender issued – Completion Q2-2013. Additional works of storm drainage and parking lot construction will proceed following completion of the demolition
	BF-8438-12	Garnet A Williams CC-Accessibility Reno	67,980	-	67,980	0.00%	Project complete, awaiting invoice
		BF Buildings & Facilities Total	174,863,576	159,604,718	15,258,861		
		FLT Fleet Management					
0	FL-5120-09	Public Works - New Equipment	216,250	195,770	20,480	90.50%	Project complete, close Q1 2013.
0	FL-5124-12	Fleet - Replacement Small Equipment	20,600	11,122	9,478	54.00%	Project ongoing, estimated completion Q3-2013.
0	FL-5141-10	Fleet - Equipment Replacement	154,500	-	154,500	0.00%	Project ongoing, estimated completion Q2-2013.
0	FL-5196-12	Fleet - New Small Equipment	30,900	22,632	8,268	73.20%	Project ongoing, estimated completion Q3-2013.
0	FL-5207-12	Public Works - Roads - New Vehicle	25,800	24,094	1,706	93.40%	Vehicle waiting for outfitting, estimated completion Q2-2013.
0	FL-5208-12	Public Works - Roads - New Vehicle	237,900	-	237,900	0.00%	Vehicle on order, estimated completion Q3-2013.
0	FL-5209-12	Public Works - Roads - New Vehicle	43,300	38,474	4,826	88.90%	Vehicle waiting for outfitting, estimated completion Q2-2013.
0	FL-5210-12	Public Works - Roads - New Vehicle	43,300	38,474	4,826	88.90%	Vehicle waiting for outfitting, estimated completion Q2-2013.
0	FL-5216-12	Parks - New Vehicle	41,600	41,224	376	99.10%	Vehicle waiting for outfitting, estimated completion Q2-2013.
0	FL-5217-12	Parks - New Vehicle	41,600	41,224	376	99.10%	Vehicle waiting for outfitting, estimated completion Q2-2013.
0	FL-5224-12	Parks - New Equipment	26,800	9,968	16,832	37.20%	Project ongoing, estimated completion Q2-2013.
0	FL-5238-12	Public Works - Wastewater - New Vehicle	96,300	-	96,300	0.00%	Vehicle received, waiting for decals application, estimated completion Q2-2013.
0	FL-5239-12	Public Works - Wastewater - New Vehicle	65,700	-	65,700	0.00%	Vehicle received, waiting for decals application, estimated completion Q2-2013.
0	FL-5247-12	Parks - Forestry - New Vehicle	25,800	20,696	5,104	80.20%	Vehicle waiting for outfitting, estimated completion Q2-2013
0	FL-5251-12	Parks - Forestry - New Vehicle	25,800	24,104	1,696	93.40%	Vehicle waiting for outfitting, estimated completion Q2-2013.
0	FL-5252-12	Parks - Forestry - New Vehicle	46,400	49,534	(3,134)	106.80%	Vehicle waiting for outfitting, estimated completion Q2-2013.
		FLT Fleet Management Total	1,142,550	517,316	625,234		

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Open Capital Project Spend Report

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Wards	Project	Description	Total Budget	Total Actual	Total Variance	Percentage Spent	Q4 - 2012 Comments
		PK2 Parks & Forestry Operations					
0	PK-6127-07	Walkway/Hard Surface Replacement	610,674	572,948	37,727	93.80%	Work delayed due to weather, estimated completion date Q2-2013
0	PK-6179-09	Sports Field Fencing	154,500	148,219	6,281	95.90%	Project complete, close Q1-2013
0	PK-6237-09	Soccer Field Redevelopment - Various	154,500	138,113	16,387	89.40%	Project ongoing, estimated completion date Q2-2013
0	PO-6700-10	Tree Planting Program	1,430,578	1,001,508	429,069	70.00%	2012 tree planting ongoing and funds are held for deficiencies and hold back. Estimated completion time Q3-2013
0	PO-6702-10	Park Hard Surface/Walkway Repair	405,000	216,138	188,862	53.40%	Ongoing work scheduled for 2013. Estimated completion Q4-2013
0	PO-6706-10	Baseball Diamond Redevelop/Renovation	145,300	124,722	20,578	85.80%	Tender approved work to commence in Q2-2013 with completion in Q2-2013
0	PO-6709-10	SWM Pond Life Saving Stat Ph2	318,000	163,628	154,372	51.50%	2012 locations completed, remaining funds are for ponds being assumed in 2013.
4	PO-6712-10	Sugar Bush Woodlot Repairs & Maintenance	145,300	4,862	140,438	3.30%	Work commencing Q2 .-2013
4	PO-6735-11	Tudor Park Improvements	41,027	40,994	33	99.90%	Project complete, close Q1-2013
0	PO-6737-12	Fence Repair/Replacement Program	159,900	2,662	157,238	1.70%	Tender closed, work to be completed Q2-2013
		PK2 Parks & Forestry Operations Total	3,564,779	2,413,794	1,150,985		
		PK5 Parks Development					
1	5961-2-03	Maple Valley Plan 2003 - Design	2,028,000	34,793	1,993,207	2.00%	Project on hold pending Public Meeting, followed by RFP and public/private partnership financing options. Future capitals projects' timing dependent on the outcomes of public meetings.
1	5987-0-04	Maple Artificial Turf	730,000	3,076	726,924	0.40%	To be completed during Construction of North Maple Regional Park.
1	PK-6084-08	KN - 7 - Boulevard Park (Block 55) 19T-01V04 (Humberplex) - Kleinburg	438,000	16,770	421,230	3.80%	Construction drawings to be circulated for internal review.
4	PK-6094-08	Don River/Bartley Smith Open Space Design and Construction	638,600	276,193	362,407	43.20%	Trail system between Planchet Rd and Jacob Keffer Parkway complete. Trail north of Jacob Keffer tendered in Q2 and awarded June 26 Council. TRCA permit approved and Region approval received. Construction underway.
2	PK-6098-08	Humber River/Wm Granger Open Space	691,000	211,257	479,743	30.60%	Tender ready, MNR permit approved. Construction during Fisheries window Q3.
1	PK-6130-07	Maple Streetscape Phase 6 & 7	1,544,996	838,524	706,472	54.30%	Site works are under construction. Works were completed end of Q4-2012. Inspection Q1-2013.
5	PK-6131-12	Lakehurst Park - Playground Replacement & Safety Surfacing	121,600	2,688	118,912	2.20%	Quote in production. Submission to Giver Program to augment initiatives.

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Wards	Project	Description	Total Budget	Total Actual	Total Variance	Percentage Spent	Q4 - 2012 Comments
0	PK-6204-09	Sport Field Irrigation Systems	185,400	36,224	149,176	19.50%	Site works have commenced. Main Servicing to commence once Region of York Permits have been received. All soccer field works are to be completed before the permit season begins.
0	PK-6226-11	911 Emergency Signage Program	133,900	67,279	66,621	50.20%	Parks Development assembling list of additional locations in conjunction with Parks Operations.
4	PK-6229-09	UV2-N6 (Block 12) Eagle Landing Park	596,021	592,135	3,886	99.30%	Project complete. Awaiting final invoices for close out.
4	PK-6230-09	UV2-N20 (Block 18) Jack Pine Park	970,190	967,739	2,451	99.70%	Project complete. Recommend account to be closed
4	PK-6231-09	UV2-N16 (Block 11) Carrville Mill Park	1,020,100	1,006,077	14,023	98.60%	Project complete. Awaiting final invoices.
4	PK-6232-09	UV2-N17 (Block 12) Twelve Oaks Park	1,411,300	1,410,534	766	99.90%	Deficiency/warranty work underway.
0	PK-6236-09	Park Land Acquisition - Consulting	103,000	-	103,000	0.00%	RFP to be issued 2013.
5	PK-6243-09	Chateau Ridge Park (TN40)	46,865	46,326	539	98.90%	Project complete, Recommend account to be closed
1	PK-6257-11	Bindertwine Park - Redevelopment of Tennis Courts	318,270	176,401	141,869	55.40%	Construction underway.
2	PK-6264-10	Kipling Avenue South Feasibility	63,000	3,658	59,342	5.80%	Consultant awarded and site walks and additional studies are underway.
4	PK-6267-11	Maple Nature Reserve - Valley Road Bridge Redevelopment	540,000	4,722	535,278	0.90%	Tender being finalized for circulation internally.
3	PK-6269-10	UV1-N2 - Village Green Park	1,390,000	146,348	1,243,652	10.50%	Project awarded to General Contractor and park construction has commenced.
4	PK-6270-10	UV2-N5 - Forest View Park	779,950	77,295	702,655	9.90%	Project awarded to General Contractor and park construction has commenced.
4	PK-6271-10	UV2-N7 - Pheasant Hollow Park	880,650	844,542	36,108	95.90%	Project has been substantially completed. Awaiting close out documents, deficiency to be completed and final invoices.
3	PK-6272-10	UV1-N5 - West Wind Park	1,189,000	1,146,422	42,578	96.40%	Substantial in Q4 2012. Waiting close out.
4	PK-6273-10	UV2-N13 - Woodrose Park	935,240	418,060	517,180	44.70%	Construction underway.
4	PK-6274-10	UV2-N23 - Trail View Park	37,600	32,662	4,938	86.90%	Project completed. Awaiting close out.
4	PK-6280-10	Southview Park Basketball - Drainage Reconfiguration	85,600	81,658	3,942	95.40%	Project complete, Recommend account to be closed
2	PK-6281-10	Sonoma Heights Community Park - Artificial Turf	1,095,000	1,020,048	74,952	93.20%	Project complete. Reviewing documents for close out.
4	PK-6284-11	Keffer Marsh - Bridge Replacement	145,000	10,378	134,622	7.20%	TRCA permit received. Changes are required to the Tender drawings to comply with final TRCA comments.
0	PK-6285-10	Sports Field Fencing	340,000	41,035	298,965	12.10%	Tender package completed. Project to be tendered to coincide with end of permit season and construction to follow.

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Wards	Project	Description	Total Budget	Total Actual	Total Variance	Percentage Spent	Q4 - 2012 Comments
0	PK-6286-10	Sports Field Irrigation System	154,500	94,865	59,635	61.40%	Works have commenced and shall be completed before permit season.
5	PK-6289-10	Uplands Capital Improvements	77,250	2,441	74,809	3.20%	Works have commenced within areas that have not been disturbed by the ongoing sewer repair works that are under way by the Region of York.
1	PK-6297-11	Mackenzie Glen Open Space Bridge/Boardwalks Replacement	189,000	2,678	186,322	1.40%	Construction documentation and design development for TRCA permit underway.
4	PK-6298-11	UV2-N4 (Mill Race Park - BI 11)	869,000	44,408	824,592	5.10%	Tender documents completed.
5	PK-6299-12	Concord Thornhill Regional Park - Artificial Turf Soccer Field	1,256,600	126,486	1,130,114	10.10%	General Contractor has been awarded and construction works commenced in the beginning of Q4.
1	PK-6301-11	KP3 (Wishing Well Park)	313,120	12,179	300,941	3.90%	Ready to construct through developer.
4	PK-6303-11	Jenessa Court Greenway (LP-N7)	183,400	-	183,400	0.00%	Substantial completion - Q4 2012. Awaiting invoices from developers.
4	PK-6304-11	Lady Fenyrose Greenway (LP-N10)	81,200	-	81,200	0.00%	Developer is to complete works to the park block as required within the subdivision agreement. Currently underway. Parks Development to look at adding park specific work once developer works are completed.
2	PK-6306-11	Pedestrian & Bicycle Masterplan	616,200	4,930	611,270	0.80%	TRCA Flora and fauna study completed in Q3-2012. Report received. Consultant package revised for re tender. Additional coordination meeting held with TRCA.
4	PK-6311-11	UV2-N12 (Spring Blossom Park - Block 10)	673,000	37,325	635,675	5.50%	Tender documents completed.
4	PK-6312-11	UV2-N15 (Pioneer Park - Block 11)	908,000	43,662	864,338	4.80%	Tender documents completed.
4	PK-6313-11	UV2-N18 (Heritage Park - Block 11)	628,300	10,531	617,769	1.70%	Tender in production.
5	PK-6317-12	Riviera Park Retaining Wall Construction	66,000	773	65,228	1.20%	Quote issued and in the process of being awarded. Construction by Q2-2013.
4	PK-6319-12	Vaughan Metropolitan Centre (V.M.C.) - Millway/Applewood Park Design	206,000	-	206,000	0.00%	Awaiting additional information from Urban Design regarding current status of the secondary plan.
5	PK-6330-11	Marita Payne Park - Bridge Replacement	470,000	3,180	466,820	0.70%	Construction documentation and design development for TRCA permit underway.
2	PK-6332-11	Old Fire hall Parkette - Playground Replacement & Safety Surfacing	87,550	33,679	53,871	38.50%	Construction Q4-2012.
2	PK-6335-12	Woodbridge College Park - Playground Replacement & Safety Surfacing	75,200	-	75,200	0.00%	Quotation in process.
1	PK-6338-11	Maple Airport Park - Playground Replacement & Safety Surfacing	41,200	-	41,200	0.00%	Construction Q4-2012.
1	PK-6341-12	Rimwood Park - Tennis Court Replacement	67,000	-	67,000	0.00%	Quote issued and in the process of being awarded. Construction by Q2-2013.

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Wards	Project	Description	Total Budget	Total Actual	Total Variance	Percentage Spent	Q4 - 2012 Comments
5	PK-6352-11	Uplands Golf and Ski Centre - Chair Lift Replacement	1,182,400	1,092,890	89,510	92.40%	Works are complete and TSSA testing was completed before beginning of ski season.
2	PK-6353-12	Mapes Park (Pathway Connection to Rainbow Creek Park)	60,000	-	60,000	0.00%	Quote issued and in the process of being awarded. Construction by Q2-2013.
0	PK-6354-12	Active Together Master Plan Study - 5 year Update	128,800	73,395	55,405	57.00%	Meetings underway, anticipated completion is Q2-2013.
3	PK-6358-12	UV1-N26 (Lawford Road/Wardlaw Place) - Block 40	945,600	-	945,600	0.00%	Awarded to Consultant.
4	PK-6362-12	Thornhill Wood Park - Walkway Extension	91,100	-	91,100	0.00%	Quote being awarded. Construction by Q2-2013.
2	PK-6372-12	Pedestrian & Bicycle Masterplan (Off Road System) - Design	92,000	-	92,000	0.00%	Additional coordination meeting held. TRCA EA underway for this area. Consultant Quote to be reissued as a tender.
5	PK-6375-12	Uplands Bridge Replacement	65,000	59,358	5,642	91.30%	Bridge system is completed. Remaining works are on hold and are pending ongoing sewer repair works that are under way by the Region of York.
		PK5 Parks Development Total	27,985,702	11,155,624	16,830,079		
		REC Recreation					
0	RE-9503-10	Fitness Centre Equipment Replacement	325,100	199,103	125,997	61.20%	In progress - expected completion is May 2013
2	RE-9504-08	Pierre Berton Discovery Centre	1,500,000	841,285	658,715	56.10%	Ongoing: Fundraising capacity for the centre to be determined in 2013.
3	RE-9511-11	Vellore Fitness Centre Equipment	355,350	-	355,350	0.00%	In progress - expected completion May 2013
4	RE-9510-10	Block 11 Community Centre Land	12,109,729	12,109,728	1	100.00%	Project complete. Close Q1 2013
2	RE-9512-12	Father Ermanno Fitness Centre Equipment	206,000	-	206,000	0.00%	Expected completion Q4 -2014
1	RE-9514-11	MacMillan Farm Business Plan	103,000	-	103,000	0.00%	In progress - expected completion Q4-2013
1	RE-9516-11	Pierre Berton Museum Study	92,700	82,540	10,160	89.00%	Study Completed- to be closed Q1-2013
2	RE-9520-12	City Playhouse Theatre	28,900	8,414	20,486	29.10%	Furniture ordered. Delivery of one more order still outstanding. To be completed in Q2-2013
		REC Recreation Total	14,720,779	13,241,070	1,479,709		

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Wards	Project	Description	Total Budget	Total Actual	Total Variance	Percentage Spent	Q4 - 2012 Comments
		DTS Development & Transportation					
3	1231-0-04	Major Mackenzie Watermain	3,204,500	1,437,024	1,767,476	44.80%	DC funded payments timed to DC collection in area. DT-7075-11 and DT-7041-10 consolidated into 1231-0-04 in Q3.
4	1332-0-00	Bass Pro Mills Interch	17,076,500	15,464,130	1,612,370	90.60%	The status of the work/budget spent to date has not changed. There are land acquisition issues presently being reviewed by City legal staff & the owner. Design/Construction is expected to begin this summer 2013.
4	1414-2-03	McNaughton Road - Financing Payments	9,264,284	9,429,404	(165,119)	101.80%	DC funded payments timed to DC collection in area
1	1420-0-02	OPA 601 Klein/Nashville 2002	178,000	121,367	56,633	68.20%	Outstanding invoices to be confirmed.
1 & 3	1489-0-03	Teston Road PD #7 2003	4,600,000	3,934,704	665,296	85.50%	DC funded payments timed to DC collection in area
2	1546-0-05	Rainbow Creek Drainage/Erosion	62,000	20,438	41,562	33.00%	Outstanding invoices to be confirmed.
0	1547-0-05	Sidewalks Streetlights	354,625	132,593	222,032	37.40%	DC funded payments timed to DC collection in area
4	1548-0-05	Sidewalk Streetlights Major Mackenzie	240,000	-	240,000	0.00%	DC funded payments timed to DC collection in area
0	1582-0-06	Engineering Design Criteria Study	100,800	68,298	32,502	67.80%	Final completion anticipated Q2-2013.
1 & 3	1583-0-06	Hwy 400/America Overpass EA	291,800	243,525	48,275	83.50%	Study completion anticipated Q4-2013.
4	1584-0-06	Hwy 427/Fogal Rd. Mid-Block	4,305,000	3,238,825	1,066,175	75.20%	DC funded payments timed to DC collection in area
4	1589-0-06	Rutherford Road PD 6 East Watermain	3,932,000	3,272,077	659,923	83.20%	DC funded payments timed to DC collection in area
0	1590-0-06	Sediment/Erosion Control Study	52,000	47,733	4,267	91.80%	100% complete Awaiting Final Invoice.
4	1596-0-06	Vaughan Corporate Centre Servicing Study	302,800	234,587	68,213	77.50%	Study completion anticipated Q2-2013.
4	1634-0-06	Stormwater Management Strategy	70,000	64,696	5,304	92.40%	100% complete. Awaiting Final Invoice.
2	DT-7002-07	Huntington - Hwy 7 to Langstaff	1,751,000	1,751,000	-	100.00%	DC funded payments timed to DC collection in area
3 & 4	DT-7004-07	Black Creek Optimization Study	221,500	207,755	13,745	93.80%	100% complete. Awaiting Final Invoice.
4	DT-7007-07	OPA 332 Sanitary Sewer Outlet	1,149,000	1,149,377	(377)	100.00%	DC funded payments timed to DC collection in area
4	DT-7011-07	OPA 620 East West Collector EA	256,000	405,305	(149,305)	158.30%	Outstanding invoices to be confirmed. Negative variance due to increase in scope of project from the addition of work funded by the TTC regarding the extension of the Spadina Subway
2	DT-7012-07	PD 5 West Woodbridge Watermain	2,846,834	-	2,846,834	0.00%	DC funded payments timed to DC collection in area
1	DT-7013-08	PD 9 Watermain Interconnection	72,000	-	72,000	0.00%	Awaiting invoice from York Region for repayment
0	DT-7016-08	Engineering Master Plan Studies	517,250	418,083	99,167	80.80%	Transportation Master Plan. Study complete - Outstanding invoices to be paid.
2	DT-7018-09	Zenway/Fogal Sanitary Sub-Trunk	1,681,000	956,872	724,128	56.90%	DC funded payments timed to DC collection in area
2	DT-7019-09	Fogal Road Reconstruction	469,000	188,139	280,861	40.10%	DC funded payments timed to DC collection in area
0	DT-7021-09	Pedestrian & Bike Signage Implementation	50,000	-	50,000	0.00%	On-going implementation
4	DT-7023-09	Signalized Intersection Ducting	103,000	36,870	66,130	35.80%	DC funded payments timed to DC collection in area
4	DT-7024-11	Bass Pro Mills Drive/Locke Street WM	355,350	-	355,350	0.00%	DC funded payments timed to DC collection in area
2	DT-7025-09	Huntington Road Class EA	628,500	-	628,500	0.00%	Study completion anticipated Q4 2013
0	DT-7026-09	Phase 2 Drainage Study - Flood	360,500	254,616	105,884	70.60%	90% spent. Study completion anticipated Q2-2013. Outstanding invoices to be confirmed.
4	DT-7027-09	Millway Avenue/Apple Mill Road	367,910	-	367,910	0.00%	Study completion anticipated Q4 2013.
4	DT-7028-09	OPA 620 Infrastructure Design	772,500	434,525	337,975	56.20%	On-going / Subject to OPA 620 Development

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Wards	Project	Description	Total Budget	Total Actual	Total Variance	Percentage Spent	Q4 - 2012 Comments
0	DT-7032-09	Water & Wastewater Master Plan	563,800	426,122	137,678	75.60%	Study completion anticipated Q2-2013.
0	DT-7033-09	Storm Drainage & Storm Water M	355,500	261,784	93,716	73.60%	Study completion anticipated Q1 2013.
0	DT-7034-09	Sidewalk & Streetlights	2,200,000	352,004	1,847,996	16.00%	DC funded payments timed to DC collection in area
2	DT-7036-09	Rainbow Creek Sanitary Pumping	247,200	-	247,200	0.00%	Development Driven
2	DT-7039-10	Napa Valley/Avdell SWM Pond Improvements	75,000	-	75,000	0.00%	Study completion anticipated Q4-2014.
0	DT-7040-10	Pedestrian & Bike Master Plan Implementation	557,370	3,968	553,402	0.70%	On-going implementation
1	DT-7043-10	OPA 332 Sanitary Sewer Outlet	1,140,000	1,140,004	(4)	100.00%	Outstanding invoices to be confirmed
2	DT-7044-10	Huntington Road - Highway 7 to Langstaff	2,575,000	1,273,482	1,301,518	49.50%	DC funded payments timed to DC collection in area
0	DT-7045-11	Block 11 Valley Road Crossings	3,943,066	8,475,603	(4,532,536)	214.90%	DC funded payments timed to DC collection in area
1 & 3	DT-7046-10	Highway 400 Widening Works	1,519,250	-	1,519,250	0.00%	Awaiting invoice from MTO for repayment
2	DT-7047-10	Huntington Road - Hwy 7 to Langstaff	1,648,000	349,458	1,298,542	21.20%	DC funded payments timed to DC collection in area
2	DT-7048-10	Ashbridge Circle Storm Water Management Pond Improvements	370,000	-	370,000	0.00%	RFP forwarded to Engineering Services.
0	DT-7049-10	Storm Water Management Pond Monitoring Program	154,500	-	154,500	0.00%	Study completion anticipated Q4-2014.
0	DT-7050-10	Road Pavement Acceptance Protocol	61,800	-	61,800	0.00%	Study completion anticipated Q4 2013
0	DT-7052-11	Engineering Development Charge Background Update Study	103,000	32,434	70,566	31.50%	Study completion anticipated Q2 2013
0	DT-7054-11	Water Loss Control System Feasibility/Implementation Study	257,500	-	257,500	0.00%	Study completion anticipated Q4 2013
0	DT-7056-11	Pedestrian & Bicycle Network Implementation Program	223,410	-	223,410	0.00%	On-going implementation
4	DT-7057-11	Bass Pro Mills Drive Repairs	484,100	384,159	99,941	79.40%	Subject to invoicing from Mills Mall
4	DT-7058-11	Black Creek Regional Storm Improvements Class EA Study	257,500	50,580	206,920	19.60%	34% spent. Study completion anticipated Q4-2013.
4	DT-7065-11	Millway Avenue Widening & Realignment	6,615,300	172,288	6,443,012	2.60%	Subject to development / subway construction
4	DT-7066-11	Steeles West Station Infrastructure - TYSSE	3,090,000	-	3,090,000	0.00%	Subject to development / subway construction
3 & 4	DT-7068-11	Highway 7 Bus Rapid Transit Review	309,000	-	309,000	0.00%	Subject to York Region BRT project
1, 3 & 4	DT-7070-11	VMC & Regional Centre Transportation Analysis	309,000	147,171	161,829	47.60%	80% complete. Outstanding invoices to be paid.
4	DT-7071-11	Portage Parkway Extension Class EA Study	257,500	-	257,500	0.00%	Study completion anticipated Q4 2013
4	DT-7073-11	Portage Parkway Widening Class EA Study	257,500	-	257,500	0.00%	Study completion anticipated Q4 2013
4	DT-7076-11	Block 12 Valley Crossings	515,000	463,773	51,227	90.10%	DC funded payments timed to DC collection in area
0	DT-7079-11	Inflow & Infiltration Reduction Study	257,500	-	257,500	0.00%	Study completion anticipated Q4 2013
0	DT-7080-11	Transportation Master Plan Model Calibration	82,400	-	82,400	0.00%	Study completion anticipated Q4 2013
0	DT-7082-12	Pedestrian & Bicycle Network Implementation Program	62,200	1,846	60,354	3.00%	On-going implementation

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Wards	Project	Description	Total Budget	Total Actual	Total Variance	Percentage Spent	Q4 - 2012 Comments
1	DT-7086-12	Block 61 Pedestrian Crossing Feasibility & Pre-Design Study	77,300	-	77,300	0.00%	Study completion anticipated Q3 2013
4	DT-7088-12	McNaughton Road Repairs	51,500	45,431	6,069	88.20%	Subject to invoicing from Developer
0	DT-7091-12	Non-Revenue Water Volume Analysis	87,600	-	87,600	0.00%	Study completion anticipated Q4 2013
0	DT-7094-12	Water Loss Control System Study	132,700	-	132,700	0.00%	Study completion anticipated Q4 2013
3 & 4	DT-7095-12	VMC Underground Pathway System Study	103,000	-	103,000	0.00%	Study completion anticipated Q4 2013
4	DT-7128-12	DT-7128-12 Block 12 Valley Crossings	380,000	341,237	38,763	89.80%	DC funded payments timed to DC collection in area
4	EN-1721-08	Sidewalk Construction - Bathurst Street	51,500	-	51,500	0.00%	DC funded payments timed to DC collection in area
DTS Development & Transportation Total			85,010,649	57,433,287	27,577,364		
ENG Engineering Services							
City Wide	1568-0-05	Street Sign Inventory & Assessment - on going Pt. 1 a, b, Pt. 2 & Pt. 3 To determine the state of the existing stop signs and to indicate any deficiencies that are required to meet industry standards Street Sign Inventory & Assessment - (ER)	150,000	79,018	70,982	52.70%	Project to remain open and is related to EN-1848-11 and EN-1896-12 Pt. 1a & 1b - Project 100% complete. Pt. 2 - 2011 Project 100% complete for two City blocks. Pt. 3 - 2012 Projects, for details see EN-1896-12. Pt. 4 - RFP to be tendered in 2013 to deplete balance and close out account. For details see EN-1896-12.
City Wide	EN-1662-07	Sidewalk Infill Program Infilling of missing link sidewalks on Regional Roads Pt. 1 - Jane Street Missing Link south of Teston Q10-028 Pt. 2 - Jane Street East side Major Mackenzie to Norwood Avenue - Site plan Q11-002 (DC)	155,000	57,960	97,040	37.40%	"Ad-hoc" project in response to complaints Pt. 1 - Construction 100% complete and the maintenance period ended in August, 2012. Pt. 2 - Construction 100% complete and is on maintenance until May, 2013.
N/A	EN-1671-07	Cross Asset Optimization Configure our Strategic Assessment and Analysis to cross analyze and optimize various asset classes (roads, bridges, sewers, WM, etc.) (RR)	155,000	23,237	131,763	15.00%	Project deferred pending the results of the Corporate Management Asset Strategy. Project to be completed in conjunction with Capital project EN-1778-10 Water Sewer Management System.
3 & 4	EN-1696-08	Portage Parkway Extension 407 ETR Long Term Maintenance Highway 400 Bridge (T)	515,000	-	515,000	0.00%	Project to be closed upon Contractor/ Consultant completion of deficiencies to allow for the official MTO commissioning of the bridge. Construction 100% complete and the maintenance period ended in Oct, 2012. To be paid to MTO as per Council extract dated April 11, 2005 upon commissioning of the bridge which is now open.

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Wards	Project	Description	Total Budget	Total Actual	Total Variance	Percentage Spent	Q4 - 2012 Comments
City Wide	EN-1712-08	2008 Pavement Management Program to hire Consultants for Contract Administration (CA) and inspection of works during Construction Pt. 1 - T09-078 James, Williams, Dorwood Road Reconstruction & WM Replacement Pt. 2 - T09-094 Pennon, Daleview & Kipling Road Reconstruction & Villagewood Road Resurfacing Pt. 3 - T09-219 Road Resurfacing/ Reconstruction - Thornhill (DF)	413,500	350,408	63,092	84.70%	Project Complete. Close in Q1 2013. Project closed in November of Q4-2012. Pt. 1 - CA by Consultant - Construction 100% complete and the maintenance period ended in Sept., 2011. Linked to EN-1775-09, Pt. 1. Pt. 2 - CA by Consultant - Construction 100% complete and the maintenance period ended in Nov., 2011. Linked to EN-1775-09, Pt. 3. Pt. 3 - CA by Consultant - Construction 100% complete and the maintenance period ended in July, 2012. Linked to EN-1654-07, Pt. 5.
1	EN-1719-08	Class Environmental Assessment - Bowstring Arch Bridges Humber Bridge Trail at Major Mackenzie & Hwy # 27 McEwen Bridge on Kirby Road at Huntington Road. (RR)	99,700	95,426	4,274	95.70%	Consultant (AECOM) working on research and compiling information for report. Environmental Study Report to be completed in Q1-2013.

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Wards	Project	Description	Total Budget	Total Actual	Total Variance	Percentage Spent	Q4 - 2012 Comments
City Wide	EN-1731-09	<p>Pre-Engineering Pavement Management Program and other projects Perform preliminary engineering, design, survey and geotechnical work for road rehabilitation and other future engineering projects - on going.</p> <p>Pt. 1 - 2010 Pavement Management Program Pt. 2 - King High Drive Area WM & Road Res/ Rehab Pt. 3 - Road Rehabilitation 2010 for Cold Creek and King Vaughan Pt. 4 - 2011 Pavement Management Program (PMP) Pt. 5 - Pine Valley Drive Streetlighting from Steeles to CNR tracks Pt. 6 - Kleinburg Estates WM Replacement & Road Rehabilitation Pt. 7 - Walkway Lighting at Aberdeen Community Centre Pt. 8 - Cold Creek Road - Nashville to Kirby Rd. Pt. 9 - Dufferin Street. Additional Lanes for Fire Station Pt. 10 - Geotechnical for PMP 2012 to 2013 Pt. 11 - Consultant for Geotechnical Services RFP12-074 Pt. 12 - Consultant for Subsurface Utility Services RFP12-452 (DF)</p>	824,000	437,459	386,541	53.10%	<p>Source of Pre- Engineering Design funds.</p> <p>Pt. 1 - Design 100% complete. Pt. 2 - Design 100% complete. Pt. 3 - Design 100% complete. Pt. 4 - Design 100% complete. Pt. 5 - Design 100% complete. Pt. 6 - Design 100% complete. Pt. 7 - Design 10% complete, Construction in 2014 pending council approval Pt. 8 - Design 100% complete. Pt. 9 - Design 100% complete. Pt. 10 - Design 100% complete. Pt. 11 - RFP 100% complete. Pt. 12 - RFP 90% complete.</p>
City Wide	EN-1736-09	<p>Accessibility for Ontarians with Disabilities Act, 2005 Hire Consultant to ensure compliance with Act as it relates to accessibility to the existing infrastructure. (T)</p>	103,000	48,516	54,484	47.10%	<p>Valdor Engineering reviewing legislation for guidelines. Phase 1 completed in December of 2010. Phase 2 of assignment subject to the finalization of the legislation.</p>
City Wide	EN-1750-09	<p>Geodetic Control Survey Monumentation Horizontal and Vertical control / benchmarks (GBR)</p>	50,000	-	50,000	0.00%	<p>RFP to be issued in Q1-2013.</p>

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Wards	Project	Description	Total Budget	Total Actual	Total Variance	Percentage Spent	Q4 - 2012 Comments
1	EN-1753-09	Sidewalk Design and Construction on Kirby Road T11-034 Keele Street to Dufferin Street Pt. 1 - T11-034 Pt. 2 - Landscaping (DC)	1,030,000	952,260	77,740	92.50%	EN-1753-11 consolidated into this account. Pt. 1 - Construction 100% complete and is on maintenance until Oct. 1, 2014. Pt. 2 - To be tendered and constructed in 2013 pending budget approval.
1	EN-1754-09	Sidewalk and Streetlighting Design and Construction on Teston Road Dufferin Street to Bathurst Street (DC)	1,339,000	41,644	1,297,356	3.10%	EN-1754-11 consolidated into this account. Design 90% complete, to be tendered in Q1-2013 for Q2-2013 Construction.
City Wide	EN-1756-09	Sidewalk & Streetlighting Program to support New Development Pt. 1 - DELETED - (N side of Rutherford Rd - Dufferin to Bathurst) Pt. 2 - N side of Hwy 7 - Hwy 27 to Vaughan Valley Blvd T12-001 Pt. 3 - W side of Hwy 27 - Hwy 7 to Langstaff Rd T12-001 Pt. 4 - S side of Rutherford Rd - Dufferin to Confederation Pkwy Pt. 5 - N side of Rutherford Rd - Barrhill Rd to Dufferin St Pt. 6 - DELETED - (S side of Rutherford Rd - Dufferin to Bathurst) Pt. 7 - S side of Teston Rd - Jane St to Keele St T10-196 Pt. 8 - W side of Keele St - south of Teston Rd T10-196 Pt. 9 - S side Langstaff Rd - Hwy # 27 to Hydro corridor Pt. 10 - Langstaff Sidewalk, Dufferin to Hwy # 7 (DC)	4,047,960	1,516,712	2,531,248	37.50%	EN-1706-08 Sidewalk Infill Program & EN-1794-10 Additional Funding for Sidewalk Construction to Support New Development consolidated into this project. Pt. 1 - DELETED - now proposed under EN-1859-11. Pt. 2 - Design 100% complete. Construction 58% complete. Pt. 3 - Design 100% complete. Construction 58% complete. Pt. 4 - DELETED & to be rebudgeted in 2016 if Regional Works confirmed. Pt. 5 - DELETED & to be rebudgeted in 2016 if Regional Works confirmed. Pt. 6 - DELETED - now proposed under EN-1859-11. Pt. 7 - Design 100% complete. Construction 100% complete and is on maintenance until Jan., 2013. Pt. 8 - Design 100% complete. Construction 100% complete and is on maintenance until Jan., 2013. Pt. 9 - Construction 100% complete. Regional invoice payment pending. Pt. 10 - Construction 100% complete. Regional invoice paid.
5	EN-1769-09	Thornhill Drainage Storm Water Management Facility Hire Consultant to completed Environmental Assessment/ Public Consultation for the design of SWM facility near Gallanough Park. (GTR)	500,000	45,384	454,616	9.10%	EA Project to be closed in Q1-2013 and consolidated into the related Design capital project EN-1879-12. Environmental Assessment file advertised in January 2011. Project completed. Detailed Design to commence in 2013. Construction anticipated in 2014.

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Wards	Project	Description	Total Budget	Total Actual	Total Variance	Percentage Spent	Q4 - 2012 Comments
City Wide	EN-1778-10	Water Sewer Management System - Consultant's fee for development and implementation with "CAFÉ" model (W&SR)	77,250	-	77,250	0.00%	Project deferred pending the results of the Corporate Management Asset Strategy. Project to be completed in conjunction with Capital project EN-1671-07 Cross Asset Optimization.
City Wide	EN-1780-09	Sidewalk and Streetlight Infil Program in Older Areas Construction of new sidewalk links and streetlighting in older areas. Pt. 1 - Steeles Avenue at Martin Grove - \$20,000 est Pt. 2 - Pine Valley Street Lighting T11-085 - \$123,000 est Pt. 3 - Bathurst Street & Beverley Glen Q10-514 - \$60,000 est Pt. 4 - Royal Appin Cr & Agostino Cr and Village Green Drive & Woolacott Road Q10-029 - \$4000 est Pt. 5 - Kipling Avenue & Woodbridge Avenue Intersection StreetLight - \$12,255 (G)	227,000	176,732	50,268	77.90%	"Ad-hoc" project in response to residential complaints. Pt. 1 - Deleted. Asphalt walkway installed by City of Toronto. Pt. 2 - Construction 100% complete and is on maintenance until Oct., 2013. Pt. 3 - Construction 100% complete and is on maintenance until May, 2013. Pt. 4 - Construction 100% complete and is on maintenance until May, 2013. Pt. 5 - Completed by Public Works in Q2-2012 using our account.
City Wide	EN-1796-10	Traffic Calming - Various Locations Pt. 1 - Summeridge/ Autumn Hill/ Ashberry Blvd/ Vellore Wood Blvd (\$17,200) Pt. 2 - Traffic Calming Improvements - Summeridge and Autumn Hill Pt. 3 - Traffic Calming Improvements Pt. 4 - Napa Valley (\$46,000) Pt. 5 - Autumn Hill/ Summeridge Signage Review (T)	187,770	98,279	89,491	52.30%	"Ad-hoc" project in response to residential complaints. Pt. 1 - Landscaping completed by Parks and Forestry Operations Department. Pt. 2 - Construction 100% complete and is on maintenance until Aug, 2012. Pt. 3 - Crosswalk markings 100% complete. Pt. 4 - Approved by Council, project on hold. Pt. 5 - RFQ pending for Q2-2013.
4	EN-1822-09	Intersection improvement at Viceroy Road & Dufferin Street (ISF) - New right turn lane (G)	140,000	43,495	96,505	31.10%	Project closed in August of Q3-2011. Design 100% complete. Region changed signal timing and pavement markings to achieve improvement. Project 100% complete. Finance preparing final ISF Report before closing account.
City Wide	EN-1823-10	Traffic Signal - Various Locations (DC)	162,901	22,722	140,179	13.90%	"Ad-hoc" project(s) in response to Council's approval. Some funds transferred to EN-1827-09 to cover concrete traffic medians and EN-1757-09 to cover controller box. Pt. 1 - Replace Controller Box. Pt. 2 - Replace Controller Box at Clark/ S Promenade, Q12-123.

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Wards	Project	Description	Total Budget	Total Actual	Total Variance	Percentage Spent	Q4 - 2012 Comments
1	EN-1824-10	Traffic Signal - Cityview Blvd & Shelbourne Drive (DC)	129,000	11,352	117,648	8.80%	Developer transferred work to City. Warrant met, project to be tender in Q1-2013 for Q2-2013 construction start.
City Wide	EN-1842-11	Traffic Data Collecting Equipment - To replace and buy new traffic equipment (T)	87,550	54,017	33,533	61.70%	Project 50% complete.
City Wide	EN-1843-11	Traffic Signal Improvements - Install new assistance equipment for pedestrians (T)	256,000	62,300	193,700	24.30%	Project EN-1761-10 consolidated into this account in Q3-2012. Pt. 1a & b - Countdown Project 100% complete. Pt. 2 - Audible Project 0% complete. Pt. 3 - Controller Boxes
City Wide	EN-1848-11	Traffic Sign Assessment - on going - Review existing signs to ensure that they meet current standards (T)	51,500	11,741	39,759	22.80%	Project to remain open and is related to 1568-0-05 and EN-1896-12 Pt. 1 - 2011 Project 100% complete. Pt. 2 - For details see EN-1896-12.
City Wide	EN-1849-11	Oversize Street Name Sign Blades - Installation of oversize street name sign blades at City's signalized intersections (T)	139,100	92,801	46,299	66.70%	Project to be closed in Q1-2013. EN-1849-12 consolidated into this account in Q1-2012. Pt. 1 - Project 100% complete. Pt. 2 - Project 100% complete.
2 & 3	EN-1854-11	Pine Valley Drive Culvert Headwall and Spillway Repair - North of Langstaff Road (GTR)	275,000	55,953	219,047	20.30%	EN-1854-12 consolidated into this account in Q1-2012. RFP issued in December 2011, assignment commenced in Q2-2012. EA 55% complete.
4	EN-1857-11	Design of Dufferin Street Sidewalk (East side) - Rutherford Road to Major Mackenzie Drive (DC)	695,250	-	695,250	0.00%	EN-1857-12 consolidated into this account in Q1-2012. Revised to an Active Transport Facility (Multi-use Pathway) as per master plan. Detailed design 100% complete. Regional approval pending. Tendering anticipated in Q1-2013 for Q2-2013 Construction.
City Wide	EN-1862-11	Municipal Structure Inspection and Reporting Required structure inspection every two years (RR)	184,600	52,322	132,278	28.30%	EN-1752-09 consolidated into this account in Q2-2012. Regulatory inspection of all City owned bridges. RFP issued in Q1-2012, assignment commenced in Q2-2012. Final report being finalized for Q2-2013.
4	EN-1865-11	Design and Construction of missing Jane Street Sidewalk and Streetlighting - Steeles Avenue to Rutherford Road (DC)	1,390,500	82,357	1,308,143	5.90%	EN-1865-12 consolidated into this account in Q1-2012. Resolving property issues. Tendering anticipated in Q3-2013.

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Wards	Project	Description	Total Budget	Total Actual	Total Variance	Percentage Spent	Q4 - 2012 Comments
2	EN-1874-12	Watermain Replacement on Firglen Ridge - In conjunction with PMP 2013 (WR)	866,142	749,551	116,591	86.50%	Detailed design 100% complete. Construction 90% complete.
5	EN-1879-12	Storm Water Management Facility at Gallanough Park (GTR)	150,000	-	150,000	0.00%	Related EA capital project EN-1769-09 Thornhill Drainage Storm Water Management Facility to be consolidated into this account in Q1-2013. RFP to be issued in Q2-2013. Construction anticipated in 2014.
4	EN-1880-12	Sidewalk and Streetlighting Design on Major Mackenzie Drive - McNaughton Road to Bathurst Street (DC)	67,000	-	67,000	0.00%	Detail design to commence in Q2-2013.
2	EN-1881-12	Traffic Signal Installation - - At Woodbridge Avenue and Market Lane (DC)	142,200	-	142,200	0.00%	Preliminary engineering complete.
4	EN-1882-12	Pedestrian Signal Installation - - At New Westminster Drive near Westmount Collegiate (DC)	95,100	-	95,100	0.00%	Preliminary engineering complete.
1, 3 & 4	EN-1885-12	Sidewalk Installation Missing Links 1. Jane Street - Springside Road to Norwood Ave ESide 2. Christlea Road - at Portage Parkway 3. Director Ct - just east of Weston Rd	206,000	43	205,957	0.00%	Pt. 1 & 3 - Construction 95% complete. Restoration to be completed in the Q2-2013. Pt. 2 - Pending for 2013.
1	EN-1886-12	Bridge Rehabilitation at Humber Bridge Trail Bridge - At Old Major Mackenzie Drive (DF)	154,500	-	154,500	0.00%	EA recommendations finalized. Detail Design to commence in Q2-2013.
2	EN-1887-12	Bridge Rehabilitation at Dick Bridge over Humber River - Huntington Rd just north of Kirby Rd (DF)	154,500	17,478	137,022	11.30%	Detailed structural assessment completed in Sept., 2012. Detailed Design 50% complete. Construction anticipated in Q3-2013.
4	EN-1892-12	Culvert Replacement on Peelar Road - At 61 Peelar Road (RR)	51,500	-	51,500	0.00%	Waiting for analysis results from TRCA to determine feasibility of culvert removal. RFP to be issued in 2013. Construction anticipated in 2014
2	EN-1893-12	Watermain Replacement in the Islington/ Kiloran Area - In conjunction with PMP 2014 (WR)	123,600	-	123,600	0.00%	Project to be closed in Q1-2013. Rebudgeted under EN-1942-13 2014 Road Rehabilitation & Watermain Replacement - Phase 1 pending 2013 budget approval.
1	EN-1894-12	Drainage Improvement on Ranch Trail Road (RR)	515,000	773	514,228	0.20%	Design is 100% complete, tender to be issued in Q1-2013.

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Wards	Project	Description	Total Budget	Total Actual	Total Variance	Percentage Spent	Q4 - 2012 Comments
4	EN-1895-12	Traffic Signal Installation - - At Portage Pkwy and Millway Avenue (DC)	154,500	-	154,500	0.00%	Project to be closed in Q1-2013. To be completed by the Development/ Transportation Engineering Department in conjunction with the subway extension under DT-7065-11 Millway Avenue Widening & Realignment.
0	EN-1896-12	Traffic Signs Reflectivity Testing/ Inspection - on going - to ensure proper day/ night reflectivity Pt. 1 - Q12-051 Blocks 37, 38 & 39 Pt. 2 - Q12-266 Blocks 1, 2, 9, 15, 16, 22, 23, 24, 29, 30, 31, 36 & deficient signs from previous inspections Pt. 3 - Q13-057 Blocks 18, 25, 26, 41, 43, 44, 45, 46, 51 & 53 & deficient signs from previous inspections (T)	154,500	27,464	127,036	17.80%	Related to capital projects 1568-0-05 and EN-1848-11 New Legislative requirements for Jan., 2013. Reviewing new requirements. Pt. 1 - Q2-2012 Project 100% complete. Pt. 2 - Q3-2012 Project 100% complete. Pt. 3 - To be tendered in Q2-2013 for Q3-2013 start.
2	EN-1902-12	Watermain Replacement on Meeting House Road - In conjunction with PMP 2013 (WR)	453,200	-	453,200	0.00%	Detailed design 70% complete. Construction anticipated in Q2-2013.
2	EN-1903-12	Watermain Replacement on Chavender Place - In conjunction with PMP 2013 (WR)	226,600	9,957	216,643	4.40%	Detailed design 70% complete. Construction anticipated in Q2-2013.
1	EN-1904-12	Culvert Replacement on Merino Road (RR)	123,600	4,680	118,920	3.80%	Detail design is 80% complete. Construction anticipated for 2014.
1	EN-1906-12	Streetscape Gateway Feature Entrances 1A - Highway 27 and Nashville Avenue 1B - Major Mackenzie Drive and Islington Avenue 1C - Highway 27 and Islington Avenue (DC, SC & T)	97,500	-	97,500	0.00%	Project to be closed in Q2-2013. Kleinburg BIA contribution not received in order to issue RFP for detailed design.
2	EN-1908-12	Watermain Replacement on McKenzie Street and Wallace Street - In conjunction with PMP 2013 - Phase 1 (WR)	453,200	-	453,200	0.00%	Detailed design 50% complete. Construction anticipated in Q3-2013.
1	EN-1909-12	PD8 Pump Station Decommissioning - Keele Street and Teston Road, NE corner (WR)	36,100	-	36,100	0.00%	Detailed design 80% complete. Construction anticipated in Q2-2013.

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Wards	Project	Description	Total Budget	Total Actual	Total Variance	Percentage Spent	Q4 - 2012 Comments
1	DP-9017-10	Major Mackenzie Drive Streetscape Maple Area - Phase 1 - Keele Street to Hill Street (DC, MC, OR, KVLR & RR)	2,653,624	134,696	2,518,928	5.10%	EN-1876-12 Streetlighting Improvement on Major Mackenzie Drive and EN-1905-12 Major Mackenzie Drive Streetscape Additional Funding consolidated into this account in Q3-2012. To be tender in Q1-2013 for Q3-2013 Construction start.
ENG Engineering Services			20,263,947	5,356,737	14,907,211		
Projects to be completed by Region.							
3	1476-2-03	(Region) Weston Road Sidewalk/Stlighting Rutherford Road to Major Mackenzie Drive (DC)	946,736	30,756	915,980	3.20%	Project to be closed after final Regional invoice paid. Construction 100% complete. Region still reviewing outstanding invoicing of project.
1	1510-0-04	(Region) Weston Road Sidewalk/Streetlights Major Mackenzie Drive to Teston Road (DC)	730,000	299,458	430,542	41.00%	Project to be closed after final Regional invoice paid. Construction 100% complete. Linked to Project No. 1511-0-04 below. Region completing outstanding streetlighting works. Waiting for final invoice.
1	1511-0-04	(Region) Teston Rd Sidewalk/Streetlights Weston Road to Jane Street (DC)	730,000	716,093	13,907	98.10%	Project to be closed after final Regional invoice paid. Construction 100% complete. Linked to Project No. 1510-0-04 above. Region completing outstanding streetlighting works. Waiting for final invoice.
1	EN-1664-07	(Region) Jane Street Sidewalk & Streetlightning Teston Road to Brandon Gt/ Ahmadiyya Avenue (DC)	350,000	-	350,000	0.00%	Project to be closed after final Regional invoice paid. Construction 100% complete. Region still reviewing outstanding invoicing of project.
4	EN-1739-09	(Region) Keele Street Watermain Replacement - Design & Construction Replace watermain from Steeles Avenue to Hwy # 7 Hire Regional Consultant to complete Design on City's behalf. (WR & DC)	2,111,500	-	2,111,500	0.00%	EN-1897-12 Keele St Watermain Replacement and EN-1898-12 Keele Street Missing Links Sidewalk Installation consolidated into this account in Q3-2012. To be undertaken by the Region of York on behalf of the City as part of the Keele Street reconstruction project anticipated in 2014. Detail Design by R.V. Anderson 30% complete.
3	EN-1751-09	(Region) Dufferin Street Sidewalk and Streetlighting Steeles Aveune to Glen Shields Avenue N limit Design and construction works (T)	283,250	141,349	141,901	49.90%	Project to be closed after final Regional invoice paid. Construction 100% complete. Included in Region's reconstruction of Dufferin Street. Waiting for additional Regional invoice for the project.

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Wards	Project	Description	Total Budget	Total Actual	Total Variance	Percentage Spent	Q4 - 2012 Comments
4	EN-1819-09	(Region) Dufferin Street Centre Median at King High Drive (G)	97,850	-	97,850	0.00%	Project to be closed after final Regional invoice paid. Construction 100% complete. Included in Region's reconstruction of Dufferin Street. Region still reviewing outstanding invoicing of project.
4	EN-1859-11	Design and Construction of Rutherford Road Sidewalk and Streetlighting - Dufferin Street to Bathurst Street Pt. 1 - Temporary Asphalt Sidewalk N & S side between Ilan Ramon Blvd. and Thomas Cook Ave. installed by York Region Pt. 2 - Sidewalk and Streetlighting (DC)	2,163,000	233,398	1,929,602	10.80%	Project to be undertaken by York Region in 2017 as part of road widening. Pt. 1 - Construction 100% complete. Invoice payment pending. Pt. 2 - In preliminary Design with Region. Delayed due to Region's road widening to take place in 2017. To be further discussed in 2014 budget process.
1	EN-1899-12	(Region) Highway # 50 Streetlighting Installation - Hwy # 7 to Ebenezer Road (DC)	206,000	462	205,538	0.20%	Region of Peel in conjunction with the Region on York to complete works on City's behalf. Construction 95% complete. Sidewalk approval pending 2013 Capital Budget.
Projects to be Completed by Region Total			7,618,336	1,421,516	6,196,820		
Project Complete. On Maintenance.							
3 & 4	1421-3-04	Portage Parkway Extension, T04-219 Applewood Highway 400 Bridge (DC)	14,364,000	14,200,114	163,886	98.90%	Project to be closed at the end of maintenance and resolution of outstanding issues. Construction 100% complete and the maintenance period ended in Oct, 2012.
3, 4	1558-0-05	Hwy 7 Sidewalk Pt. 1 - Hwy # 7 Pine Valley to Weston T08-003 Pt. 2 - Interchange Way south of Hwy 7 Q11-003 (DC)	515,000	211,553	303,447	41.10%	Project to be closed at the end of the maintenance period. Pt. 1 - Construction 100% complete and the maintenance period ended in June, 2010. Pt. 2 - Construction 100% complete and is on maintenance until June 2013.
4	1624-0-06	Langstaff Watermain Crossing T11-301 Just west of Dufferin Street (WR)	314,500	166,591	147,909	53.00%	Project to be closed at the end of the maintenance period. EN-1624-11 consolidated into this account. Construction 100% complete and is on maintenance until May, 2014.
4	EN-1650-07	Baldwin Avenue Culvert Rehabilitation T09-468 COMRIF funded project (G&DF)	600,000	537,041	62,959	89.50%	Additional works identified by TRCA for Q3-2013. Project to be closed at the end of the maintenance period. Construction 100% complete and the maintenance period ended in May, 2012.

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Wards	Project	Description	Total Budget	Total Actual	Total Variance	Percentage Spent	Q4 - 2012 Comments
1	EN-1660-11	Rimwood Subdivision Road Reconstruction T11-035 (G)	1,275,191	1,225,191	50,000	96.10%	Project to be closed at the end of the maintenance period. Construction 100% complete and is on maintenance until October, 2013.
4	EN-1663-07	Keele Street Sidewalk Completing missing links between Langstaff Rd and Rutherford Rd T11-048 (DC&T)	232,000	192,736	39,264	83.10%	Project to be closed at the end of the maintenance period. Construction 100% complete and is on maintenance until September, 2013.
5	EN-1711-08	Road Widening & Intersection Improvements T11-290 Bathurst St and Atkinson Ave (T)	407,250	205,632	201,618	50.50%	Project to be closed at the end of the maintenance period. EN-1711-11 consolidated into this account. Region delayed approval. Design 100% complete. Construction 100% complete and is on maintenance until June, 2014.
1	EN-1723-08	Road Upgrade & Watermain Replacement Lester B. Pearson and Main Street Pt. 1 - Watermain T11-123 Pt. 2 - Roadworks T12-242 (DF&W)	695,300	381,938	313,362	54.90%	Project to be closed at the end of the maintenance period. EN-1804-10 Watermain Replacement for Lester B. Pearson St & Main St consolidated into this account. Pt. 1 - Construction 100% complete and is on maintenance until September, 2013. Pt. 2 - Roadwork 100% complete and is on maintenance until November, 2014.
3 & 4	EN-1726-08	Portage Parkway Extension, T04-219 Applewood Highway 400 Bridge - Additional funds for Construction and Design (DC)	6,128,500	5,343,974	784,526	87.20%	Project to be closed at the end of maintenance and resolution of outstanding issues. Funds from EN-1734-09 consolidated into EN-1726-08 in Q04-09. For Construction info see 1421-3-04.
4	EN-1728-08	Peelar Road Culvert Replacement T11-086 at Exchange Avenue (G)	975,410	855,652	119,758	87.70%	Project to be closed at the end of the maintenance period. Construction 100% complete and is on maintenance until Dec., 2013.

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Wards	Project	Description	Total Budget	Total Actual	Total Variance	Percentage Spent	Q4 - 2012 Comments
City Wide	EN-1729-09	2009 Pavement Management Program - Construction Year 3 of the 5 year program established in 2007. Pt. 1 - 2009 Micro Surfacing T09-185 Pt. 2 - 2009 Road Resurfacing/ Rehabilitation - I, T09-236 Pt. 3 - 2009 Road Resurfacing/ Rehabilitation - II, T09-278 Pt. 4 - 2009 Road Resurfacing/ Rehabilitation - III, T09-452 Pt. 5 - 2012 Road Resurfacing/ Rehabilitation - 1, T12-013 (ILOG) Sign Required	4,379,028	4,180,307	198,721	95.50%	Project to be closed at the end of the maintenance period. Pt. 1 - Construction 100% (80%) complete and the maintenance period ended in Aug, 2012. Remaining streets not completed due to design mix issues. Pt. 2 - Construction 100% complete and the maintenance period ended in Oct, 2011. Pt. 3 - Construction 100% complete and the maintenance period ended in May, 2012. Pt. 4 - Construction 100% complete and the maintenance period ended in July, 2012. Pt. 5 - Construction 100% complete and is on maintenance until Aug., 2014.
1	EN-1733-09	Watermain Replacement on Major Mackenzie Drive (Civic Centre) T11-029 Keele Street to approx. 100 m east of CNR/ GO Rail Overpass (WR)	1,802,500	806,478	996,022	44.70%	Project to be closed at the end of the maintenance period. EN-1733-11 consolidated into this account. Design 100% complete. Construction 100% complete and is on maintenance until Oct., 2014.
2	EN-1743-09	Mackenzie Street Slope Stability Investigation & Design Q11-014 Hire Consultant to complete report. (GTR)	100,000	45,317	54,683	45.30%	Project to be closed at the end of the maintenance period. Construction is 100% complete and is on maintenance until June 2013.
4	EN-1747-09	Highway 7 Sidewalk Construction Q10-029 N side from Langstaff Road to Thornhill Woods Drive. (DC)	67,000	51,081	15,919	76.20%	Project to be closed at the end of the maintenance period. Construction 100% complete and is on maintenance until May, 2013.
4	EN-1757-09	Traffic Signal - T12-077 Edgeley Blvd and Bass Pro Mills Drive (DC)	143,099	135,607	7,492	94.80%	Project to be closed at the end of the maintenance period. Construction 100% complete and is on maintenance until October, 2014.
4	EN-1777-09	COMRIF - Baldwin Avenue Culvert Rehabilitation T09-468 Additional funds for Consultant (G)	62,000	40,108	21,892	64.70%	Additional works identified by TRCA for Q3-2013. Project to be closed at the end of the maintenance period. Construction 100% complete and the maintenance period ended in May, 2012. This account is for the Contract Administration by the Consultant and and is linked to EN-1650-07.

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Wards	Project	Description	Total Budget	Total Actual	Total Variance	Percentage Spent	Q4 - 2012 Comments
City Wide	EN-1785-10	2010 Pavement Management - Construction Pt. 1 - East Vaughan T10-263 Pt. 2 - West Vaughan T10-347 Pt. 3 - King High Dr, Lawrie Rd, Concord Road & Vaughan Blvd Road Rehabilitation and Watermain Replacement T11-018 Pt. 4 - Kleinburg Area Road Rehabilitation & WM Replacement T11-354 (DF)	4,641,000	4,639,023	1,977	100.00%	Project to be closed at the end of the maintenance period. Pt. 1 - Construction 100% complete and the maintenance period ended in Oct., 2012. Pt. 2 - Construction 100% complete and the maintenance period ended in Oct., 2012. Pt. 3 - Construction 100% complete and is on maintenance until June, 2014. Related to EN-1811-10. Pt. 4 - Construction 100% complete and is on maintenance until Sept., 2014.
3 & 4	EN-1786-10	Applewood Crescent Extension T04-219 - Additional funding (DC)	618,000	242,725	375,275	39.30%	Project to be closed at the end of maintenance and resolution of outstanding issues. Additional funds for Construction and Design of Bridge over Hwy 400. For Construction info see 1421-3-04.
1	EN-1805-10	Sidewalk Construction on Jane Street Q11-002 - North of Rutherford Road, East side from condos to medical centre plaza (DC)	31,000	22,781	8,219	73.50%	Project to be closed at the end of the maintenance period. Construction 100% complete and is on maintenance until May, 2013.
4	EN-1811-10	Road Reconstruction and Watermain Replacement T11-018 - East Concord Area, King High, Lawrie, Concord and Vaughan Blvd. (DF&W)	2,060,000	1,499,306	560,694	72.80%	Project to be closed at the end of the maintenance period. Related to EN-1785-10 2010 Pavement Management - Road Rehabilitation Pt. 3. Construction 100% complete and is on maintenance until June, 2014.
2	EN-1813-10	Clarence Street Slope Stabilization - at Wycliffe Avenue Pt. 1 - North of Wycliffe - T11-276 Pt. 2 - South of Wycliffe - (GTR)	575,000	374,519	200,481	65.10%	Project to be closed at the end of the maintenance period. Pt. 1 - Construction 100% complete and is on maintenance until Oct., 2013. Pt. 2 - RFP pending approval of new capital project EN-1950-13.
3 & 4	EN-1820-09	Intersection Improvements (ISF) - new right turn lane Pt. 1 Weston Road & Chancellor Drive T10-324 Pt. 2 Highway # 7 & Edgeley Blvd. T11-101 (G)	255,000	254,248	752	99.70%	Project to be closed at the end of the maintenance period and when ISF reporting finalized. Pt. 1 - Construction is 100% complete and is on maintenance until May, 2013. Pt. 2 - Construction 100% complete and is on maintenance until Nov., 2013. Related to EN-1863-11

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Wards	Project	Description	Total Budget	Total Actual	Total Variance	Percentage Spent	Q4 - 2012 Comments
1	EN-1825-10	Greenbrooke Drive. Drainage Improvements T11-035 - At north side in drainage easement. (GTR)	35,000	5,088	29,912	14.50%	Project to be closed at the end of the maintenance period. Incorporated into the Rimwood Subdivision Road Reconstruction Project under EN-1660-11. Construction 100% complete and is on maintenance until Oct., 2013.
2	EN-1827-09	Traffic Signal T10-138 - Zenway & New Huntington Road (DC)	159,000	152,698	6,302	96.00%	Project to be closed at the end of the maintenance period. Construction is 100% complete and is on maintenance until February, 2013.
City Wide	EN-1830-11	2011 Top Lift Asphalt T11-102 - Various Locations (G)	1,184,500	405,778	778,722	34.30%	Project to be closed at the end of the maintenance period. Construction 100% complete and is on maintenance until Sept., 2013.
1	EN-1831-11	Watermain Replacement T11-354 - Various Kleinburg Street (WR)	1,838,550	1,694,666	143,884	92.20%	Project to be closed at the end of the maintenance period. To be complete in conjunction with EN-1785-10 Pavement Managemet, Part 4. Construction 100% complete and is on maintenance until Sept., 2014.
1	EN-1832-11	Rural Road Upgrade on Cold Creek Rd T11-329 - Nashville Road to Kirby Road (G)	607,700	561,600	46,100	92.40%	Project to be closed at the end of the maintenance period. Construction 100% complete and is on maintenance until Nov., 2013.
5	EN-1840-11	2011 Pavement Management Program - Pt. 2, Thornhill Area T11-257 (GTR)	2,759,662	2,709,662	50,000	98.20%	Project to be closed at the end of the maintenance period. Construction 100% complete and is on maintenance until Nov., 2013.
1, 4 & 5	EN-1855-11	2011 Pavement Management Program - Pt. 1, Maple & Concord Area T11-008 (RR & G)	2,069,194	1,996,575	72,619	96.50%	Project to be closed at the end of the maintenance period. Construction 100% complete and is on maintenance until July, 2013.
4	EN-1856-11	Design and Construction of Dufferin Street Sidewalk & Streetlighting - Langstaff Road to Rutherford Road (DC)	587,100	152,571	434,529	25.70%	Project to be closed at the end of the maintenance period. Construction 100% complete and is on maintenance until Sept., 2014.
4	EN-1860-11	Traffic Signal Installation - T11-226 - At Applewood Cres and Portage Parkway (DC)	142,140	62,112	80,028	43.70%	Project to be closed at the end of the maintenance period. Construction 100% complete and is on maintenance until Feb., 2014.

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Wards	Project	Description	Total Budget	Total Actual	Total Variance	Percentage Spent	Q4 - 2012 Comments
4	EN-1863-11	Intersection Improvements - T11-101 Highway # 7 & Edgeley Blvd. - New right turn lane (GTR)	261,831	219,144	42,687	83.70%	Project to be closed at the end of the maintenance period. Construction 100% complete and is on maintenance until Nov., 2013. Delayed due to Bell relocates. Related to EN-1820-09, Part 2 (ISF)
1 & 2	EN-1868-12	2012 Pavement Management Program - Phase 1 - Various Locations T12-013 (DF)	2,686,000	2,080,893	605,107	77.50%	Project to be closed at the end of the maintenance period. Construction 100% complete and is on maintenance until Aug, 2014.
3	EN-1869-12	2012 Pavement Management Program - Phase 2 - Various Locations T12-096, Phase 2A, T12-244 (GTR)	3,485,000	2,296,985	1,188,015	65.90%	Project to be closed at the end of the maintenance period. Phase 2 - Construction 100% complete and is on maintenance until Oct., 2014. Phase 2a - Construction 100% complete and is on maintenance until Aug., 2014.
3 & 4	EN-1870-12	2012 Pavement Management Program - Phase 3 - Various Locations T12-073 (DF)	3,349,600	2,277,078	1,072,522	68.00%	Project to be closed at the end of the maintenance period. Construction 100% complete and is on maintenance until July, 2014.
1	EN-1875-12	Culvert Replacement on Islington Avenue - Q12-253 - At Bell Court/ Treelawn Boulevard (RR)	51,500	39,101	12,399	75.90%	Project to be closed at the end of the maintenance period. Detailed design 100% complete. Construction 100% complete and is on maintenance until Sept., 2012.
2	EN-1910-11	Entranceway Feature Improvement Q11-391 - At Islington Avenue & Kiloran Avenue	25,000	24,715	285	98.90%	Project to be closed at the end of the maintenance period. Construction 100% complete and is on maintenance until Oct., 2013. Included in revised 2011 Capital Budget as per Council Extract dated Sept. 27, 2011.
4	EN-1911-12	Traffic Calming - Q12-243 - At Summeridge Drive & Autumn Hill Blvd (T)	113,000	-	113,000	0.00%	Project to be closed at the end of the maintenance period. Construction 100% complete and is on maintenance until Nov., 2014. Awaiting invoice.
Project Complete. On Maintenance Total			59,595,555	50,290,588	9,304,967		
ENG Engineering Services Total			87,477,838	57,068,841	30,408,998		

COMMISSIONER OF ENGINEERING & PUBLIC WORKS

Open Capital Project Spend Report

4th Quarter Ending December 31st, 2012

Wards	Project	Description	Total Budget	Total Actual	Total Variance	Percentage Spent	Q4 - 2012 Comments
		PWA Public Works - Administration					
0	1361-2-04	Water Filling System	164,860	106,409	58,451	64.50%	Working with Development Engineering to find a permanent location
4	1363-0-05	Servicing - Dufferin Winter Work	160,000	332	159,668	0.20%	On hold pending results from yard needs study
4	1610-0-06	Dufferin Street Works Yard	488,000	4,134	483,866	0.80%	On hold pending results from yard needs study
4	1617-0-06	Storm Pond Sediment Removal 119	37,000	2,835	34,165	7.70%	Preparing Specs
2	PW-2007-07	Storm Pond Sediment - Pond 94	36,000	2,835	33,165	7.90%	Preparing Specs
4	PW-2009-07	Storm Pond Sediment - Pond 119	37,000	-	37,000	0.00%	Preparing Specs
0	PW-2012-07	GT Curb & Sidewalk Replace	4,260,500	4,224,877	35,623	99.20%	Project completed. To be Closed for Q1-2013
0	PW-2013-07	Street Light Pole Replacements Program	2,102,760	2,072,026	30,734	98.50%	Work on-going
0	PW-2015-07	Watermain Protection	1,060,000	1,014,361	45,639	95.70%	Project completed. To be Closed for Q1-2013
0	PW-2016-07	Sewer Assessment	247,420	225,669	21,751	91.20%	Work on-going
0	PW-2017-07	Antennas For SCADA Wireless	263,249	11,305	251,944	4.30%	Reviewing an independent wireless solution
2	PW-2021-08	Tall Grass Trail Rehabilitation	280,000	3,633	276,367	1.30%	Awaiting Permits from TRCA
0	PW-2028-09	Sediment Removal from Storm Pond	300,000	185,449	114,551	61.80%	Project underway
0	PW-2028-10	Sediment Removal - Storm Pond	300,000	-	300,000	0.00%	Project underway
0	PW-2030-10	Water System Flow Analysis	51,500	-	51,500	0.00%	Pending design
0	PW-2032-10	New Works Yards Study	100,000	99,572	428	99.60%	Finalizing project, payments complete
0	PW-2033-09	ISF Street Light Conversion	1,500,000	1,453,528	46,472	96.90%	To be Closed in Q1 2013.
1	PW-2034-10	Hope Radio Tower Study & Improvements	51,500	-	51,500	0.00%	Reviewing an independent wireless solution
0	PW-2035-12	Curb and Sidewalk Repair & Replacement	1,220,000	1,159,361	60,639	95.00%	Processing final invoices
1	PW-2040-12	Sediment Removal form Storm Pond 42	260,000	-	260,000	0.00%	Awarding bidder
2	PW-2049-12	Thomson Creek Blvd Storm Drainage	110,000	-	110,000	0.00%	Awaiting Permits from TRCA
2	PW-2050-12	Avdell Ave Storm Drainage Channel Rehabilitation	100,000	-	100,000	0.00%	Awaiting Permits from TRCA
		PWA Public Works - Administration Total	13,129,789	10,566,326	2,563,463		

COMMISSIONER OF FINANCE/CITY TREASURER

Open Capital Project Spend Report

4th Quarter Ending December 31st, 2012

Wards	Project	Description	Total Budget	Total Actual	Total Variance	Percentage Spent	Q4 - 2012 Comments
		BUD Budgeting & Financial Planning					
0	BU-0002-11	Questica Budget Software License for City Departments	91,273	78,924	12,349	86.50%	Remaining funds earmarked for security and approval routing requirements scheduled for 2013.
0	RI-0047-07	PSAB Fixed Assets Review	309,000	183,387	125,613	59.30%	Ongoing. System updates required.
0	RI-0056-10	Implementation of Corporate Asset Management System	227,000	22,383	204,617	9.90%	Project on hold and pending Asset Management initiative results/requirements. \$150,000 of budget allocated to Engineering Commission for Asset Management Project.
0	RI-0065-11	Measuring Environmental Sustainability - New Developments	65,000	45,000	20,000	69.20%	Phase I - Sustainability guidelines development. To be completed November 2012 and milestone report to FCM due December 2012. Phase 2 - Testing of sustainability metrics. Expected completion Q03-2013. Extensions granted by FCM.
		BUD Budgeting & Financial Planning Total	692,273	329,694	362,579		
		CFS City Financial Services					
0	CF-0053-09	Point of Sale Initiative	205,700	-	205,700	0.00%	Interviewed Departments to determine As Is process.
		CFS City Financial Services Total	205,700	-	205,700		
		RI Development Finance and Investments					
0	RI-0060-11	Development Charge Background Study	150,000	121,302	28,698	80.90%	Ongoing. Expected completion Q2-2013. Meeting with developers.
0	RI-0069-12	Investment Software	30,900	-	30,900	0.00%	Deferred until Investment Analyst is hired (expected by Q3-2013).
		RI Development Finance and Investments Total	180,900	121,302	59,598		

COMMISSIONER OF LEGAL

Open Capital Project Spend Report

4th Quarter Ending December 31st, 2012

Wards	Project	Description	Total Budget	Total Actual	Total Variance	Percentage Spent	Q4 - 2012 Comments
		BYL Enforcement Services					
0	BY-2508-10	Animal Shelter Lease Hold Improvement	633,500	974,196	(340,696)	153.80%	Additional funds approved for yearly Promissory Note.
0	BY-2510-10	Animal Licensing Software	46,400	31,573	14,827	68.00%	Problems with the software leaves this project open as the Vendor rectifies the issues. Vendor is working feverishly to complete the project within the next two months.
		BYL Enforcement Services Total	679,900	1,005,769	(325,869)		
		CLK City Clerk					
0	CL-2505-09	High Density Mobile Shelving Units	206,000	122,140	83,860	59.30%	Purchase and installation of additonal mobile shelving for ARMS facility at City Hall pending; approx 10% of available funds were repurposed to move exisiting mobile shelving from MNR to JOC (approved by Council).
0	CL-2517-12	Claims Management System	51,500	-	51,500	0.00%	Staff in process of preparing RFP which is expected to go to the purchasing department for review in Q1.
		CLK City Clerk Total	257,500	122,140	135,360		
		RL Real Estate					
1	18-0-01	Maple Valley Pl/Avondale	12,435,088	12,224,429	210,659	98.30%	Land acquisition in process, finalization anticipated to occur in 2013.
1	CO-0054-09	Vaughan Hospital Land Development	80,000,000	62,795,812	17,204,188	78.50%	Land acquired, remaining budget related to land development dependant on provincial timing. A staff update report on the planning timing is anticipated in the first quarter.
4	CO-0064-11	MacMillian Farm Property	5,818,100	5,792,100	26,000	99.60%	Remaining payments based on purchase agreement and dependant on woodlot collection timing with a final payment date of November 2013.
1	CO-0066-11	Block 40 Parkland Acquisition	5,356,000	5,342,725	13,275	99.80%	Land acquisition in process, finalization anticipated to occur in 2013.
0	RL-0005-12	Land Acquisition Fees	129,373	96,630	32,743	74.70%	Ongoing.
		RL Real Estate Total	103,738,561	86,251,696	17,486,865		

COMMISSIONER OF PLANNING							
Open Capital Project Spend Report							
4th Quarter Ending December 31st, 2012							
Wards	Project	Description	Total Budget	Total Actual	Total Variance	Percentage Spent	Q4 - 2012 Comments
		BS Building Standards					
0	BS-1003-11	Building Depart Computer System Upgrades	695,250	-	695,250	0.00%	Continuing with Background work in conjunction with updating of the Department's Amanda Database version (From Version 4.3 to 6.0). A detailed project plan is being developed and initial staff testing has commenced.
		BS Building Standards Total	695,250	-	695,250		
		DP Development Planning					
1 & 4	DP-9004-07	Vellore - Master Plan Study	111,000	-	111,000	0.00%	On Hold Pending OPA Review
4 & 5	DP-9012-09	Centre Street Corridor Urban Design	103,000	85,255	17,745	82.80%	Ongoing - completion Q2 - 2013
4	DP-9013-09	Steeles Avenue Corridor OPA 62	185,400	154,480	30,920	83.30%	Ongoing - completion Q1 - 2013
4	DP-9018-10	Concord West Streetscape Master plan	92,700	77,153	15,547	83.20%	Ongoing - completion date TBD
1 & 4	DP-9028-12	VMC Physical Master Plan Base Model	67,000	-	67,000	0.00%	Ongoing - completion Q4 - 2013
0	DP-9029-12	Woodbridge Heritage District Urban Design	206,000	-	206,000	0.00%	On Hold Pending completion of DP-9031-12
4	DP-9030-12	VMC Computer 3D Modeling System	133,900	-	133,900	0.00%	Ongoing - completion Q4 - 2013
City Wide	DP-9031-12	City Wide Streetscape Implementation Manual & Financial Strategy	115,300	-	115,300	0.00%	RFP- completion Q3 - 2013
		DP Development Planning Total	1,014,300	316,888	697,412		
		PLN Policy Planning					
1	9825-0-05	Hwy 400 Employment Study	182,783	153,041	29,742	83.70%	Ongoing - completion Q4 - 2013
1 & 5	PL-9003-07	Vaughan Official Plan Review	3,384,340	3,248,243	136,097	96.00%	Ongoing - completion Q3 - 2013
1	PL-9015-09	Measuring Environmental Sustainability	80,000	-	80,000	0.00%	Ongoing - completion Q3 - 2013
3	PL-9023-11	Weston Road and Highway 7 Secondary Plan	253,000	-	253,000	0.00%	Ongoing - completion Q3 - 2014
4	PL-9024-11	Concord Centre Secondary Plan	170,048	870	169,178	0.50%	Ongoing - completion Q3 - 2013
1 & 4	PL-9026-11	Vaughan Mills Centre Secondary	278,000	63,491	214,509	22.80%	Ongoing - completion Q3 - 2013
0	PL-9025-11	Natural Heritage Network (NHN) Inventory and Improvements	252,100	48,359	203,741	19.20%	Ongoing - Phases 2-4 - completion Q2 - 2014
4 & 5	PL-9027-12	Centre Street West Gateway Secondary Plan	67,400	-	67,400	0.00%	Ongoing - completion Q3 - 2013
4	PL-9032-12	Maple Go Station Secondary Peer Review	100,000	22,014	77,986	22.00%	Ongoing - Completion Q2 - 2013
		PLN Policy Planning Total	4,767,671	3,536,018	1,231,653		

LIBRARY							
Open Capital Project Spend Report							
4th Quarter Ending December 31st, 2012							
Wards	Project	Description	Total Budget	Total Actual	Total Variance	Percentage Spent	Q4 - 2012 Comments
		LIB Vaughan Libraries					
0	LI-4504-09	Library Technology Program	420,000	336,006	83,994	80.00%	Ongoing and new technology equipment to be purchased in 2013
1	LI-4508-09	Civic Centre Resource Library - Materials	2,142,800	847,736	1,295,064	39.60%	Purchases to continue as project proceeds
1	LI-4519-09	Civic Centre Resource Library - Construction	12,857,400	248,287	12,609,113	1.90%	Architect design approval expected Q2 - 2013. Construction tender expected to be issued in Q3 - 2013
2 & 5	LI-4529-10	Assistive Technologies for Persons with Disabilities	24,000	18,161	5,839	75.70%	Remaining amount to be spent by Q4 - 2013
0	LI-4531-11	Replace of RFID Security Equipment	500,400	473,420	26,980	94.60%	Remaining amount to be spent by Q4 - 2013
4	LI-4532-11	North Thornhill Branch Library (Block 10)	3,062,550	485,653	2,576,897	15.90%	Design/Build RFP to be reissued in Q2 - 2013
2	LI-4534-12	AODA Circulation Desk-Woodbridge	75,000	7,452	67,548	9.90%	Expect to be completed in Q4 - 2013
5	LI-4536-12	AODA Compliant & Combined Info/Circulation Desk Dufferin Clark	75,000	10,062	64,938	13.40%	Expect to be completed in Q3 - 2013
		LIB Vaughan Libraries Total	19,157,150	2,426,777	16,730,373		

Closed Capital Projects Report for 4th Quarter Ending December 31, 2012

City of Vaughan

	Total Budget	Total Actual	Total Variance	Percentage Spent
BF Buildings & Facilities				
BF-8259-09 *CL*ISFChancellorCCReplaceRoof	400,000	305,292	94,708	76%
BF-8260-09 *CL*ISF Al PalladiniCCNewEleva	300,000	294,727	5,273	98%
BF-8261-09 *CL*ISF Maple CCReplaceWoodSid	326,291	328,103	(1,812)	101%
BF-8262-09 *CL*ISF A IPalladiniCCIceRKRet	275,000	275,305	(305)	100%
BF-8263-09 *CL* ISF GarnetAWilliamsCCIceR	250,000	250,401	(401)	100%
BF-8264-09 *CL* ISF DoctorsMcLeansPKWashr	1,400,000	1,385,328	14,672	99%
BF-8265-09 *CL* ISF Kleinburg Lib.BLRetro	175,000	174,444	556	100%
BF-8266-09 *CL* ISF BathurstCLark Lib.Ret	400,000	382,257	17,743	96%
BF-8268-09 *CL*ISF NortJohnsonPkWlkwyLigh	250,000	190,628	59,372	76%
BF Buildings & Facilities Total	3,776,291	3,586,485	189,806	95%
BUD Budgeting & Planning				
BU-0001-10 *CL* Operating Budget Software	51,500	51,352	148	100%
BUD Budgeting & Planning	51,500	51,352	148	100%
ENG Engineering Services				
EN-1784-09 *CL*ISFT09-246MicroSurfacingP1	956,100	439,527	516,573	46%
EN-1793-09 *CL* ISF T09-249Micro Surf. P2	1,930,600	492,722	1,437,878	26%
EN-1810-09 *CL*ISF T09-271RoadResurfRehab	5,965,500	3,677,252	2,288,249	62%
EN-1817-09 *CL*ISF T09-286RoadResurfRehab	2,026,500	1,305,329	721,171	64%
EN-1818-09 *CL* ISF T09-285RoadResurfEast	2,630,700	2,125,348	505,352	81%
EN-1654-07 *CL* 2007 Pavement Manage	9,208,000	8,992,655	215,345	98%
EN-1707-08 *CL*Hiway 27 Sidewalk-Royalpar	530,000	505,712	24,288	95%
EN-1789-10 *CL*Road Rehabilitation - 2010	708,950	713,419	(4,469)	101%
EN-1795-09 *CL* ISF Watermain Rep Martin	1,240,300	1,240,298	2	100%
EN-1826-09 *CL* ISF Road Recon Thornbank	7,442,400	2,150,910	5,291,490	29%
EN-1828-10 *CL* Thornbank Area Rd San Se	222,070	204,564	17,506	92%
ENG Engineering Services Total	32,861,120	21,847,736	11,013,385	66%

Closed Capital Projects Report for 4th Quarter Ending December 31, 2012

City of Vaughan

	Total Budget	Total Actual	Total Variance	Percentage Spent
FLT Fleet Management				
FL-5163-12 *CL* Parks - Equipment Replac	67,000	58,171	8,829	87%
FL-5184-12 *CL* Parks - Equipment Replace	67,000	58,171	8,829	87%
FL-5213-12 *CL* Parks - New Equipment	47,700	40,720	6,980	85%
FL-5214-12 *CL* Parks - New Equipment	50,600	40,720	9,880	81%
FL-5218-12 *CL* Parks - New Equipment	63,900	58,171	5,729	91%
FL-5219-12 *CL* Parks - New Equipment	63,900	58,171	5,729	91%
FL-5220-12 *CL* Parks - New Equipment	25,800	25,443	357	99%
FL-5236-12 *CL* PW - Wastewater - New Veh	35,400	34,611	789	98%
FL-5237-12 *CL* PW - Wastewater - New Veh	29,400	30,235	(835)	103%
FLT Fleet Management Total	450,700	404,413	46,287	90%
FRS Fire and Rescue Services				
FR-3510-08 *CL* Replace FireSuppVeh 79-33	812,000	732,535	79,465	90%
FRS Fire and Rescue Services Total	812,000	732,535	79,465	90%
PK2 Parks - Operations				
PK-6114-07 *CL* Tree Planting Program	1,194,322	1,194,322	-	100%
PO-6725-11 *CL*PK TrashReceptacles-Variou	61,800	61,067	733	99%
PK2 Parks - Operations Total	1,256,122	1,255,389	733	100%
PK5 Parks - Development				
PK-6249-09 *CL* ISF RainbowCreekPkRen&Red	1,302,000	1,303,425	(1,425)	100%
PK-6250-09 *CL*ISFWoodbridgeMemorialPKReh	170,000	168,935	1,065	99%
PK-6251-09 *CL*ISF Don and HumberTrailSys	322,371	322,735	(364)	100%
PK-6252-09 *CL*ISF MapleNatureReseQuonset	578,500	565,841	12,659	98%
PK-6253-09 *CL*ISF MapleNatureResTrailSys	90,000	88,833	1,167	99%
PK-6256-09 *CL*RINKWoodbrExpPkBocceShelte	324,675	313,596	11,079	97%
PK5 Parks - Development Total	2,787,546	2,763,365	24,181	99%
PWA Public Works - Administration				
1609-0-06 *CL* Drinking Wtr Quality Mgm	93,500	92,781	719	99%
PW-2042-11 *CL* Energy Efficient Upgrade	31,520	22,008	9,512	70%
PWA Public Works - Administration Total	125,020	114,789	10,231	92%
Total Closed Projects Q4-2012	42,120,299	30,756,064	11,364,236	73%

Closed Capital Projects Report for Quarter 1, 2 & 3, 2012
City of Vaughan

	Total Budget	Total Actual	Total Variance	Percentage Spent
AV Access Vaughan				
AV-3004-10 *CL*Access Vaughan - Phasell - StepB	50,470	25,133	25,337	50%
AV-3014-10 *CL*Auto Voice Recorder Soltion	78,280	68,370	9,910	87%
AV Access Vaughan	128,750	93,503	35,247	73%
BF Buildings & Facilities				
7979-0-02 *CL*Shelter City Playhouse2002	50,000	49,981	19	100%
BF-8109-07 *CL*Maple Pool Dehumidifier	125,587	125,572	15	100%
BF-8122-09 *CL*Uplands Club House General Capital	66,950	66,947	3	100%
BF-8132-07 *CL*Fire Station# 71 HVAC System	51,500	50,804	696	99%
BF-8135-12 *CL*Maple Community Centre Lighting Replacement	41,200	40,582	618	99%
BF-8140-09 *CL*Lighting Replacements - Various	103,000	95,362	7,638	93%
BF-8159-07 *CL*Fire Station 71-Lighting	31,000	30,996	4	100%
BF-8165-07 *CL*Maple Community Centre Heat Pump	107,100	107,099	1	100%
BF-8213-09 *CL*Vellore School Roof Replcement	41,200	31,312	9,888	76%
BF-8222-09 *CL*Vaughn Grove Baseball Building	51,500	50,728	773	99%
BF-8227-09 *CL*Father Ermanno Roof Top U	51,500	51,241	259	100%
BF-8229-11 *CL*Maple Community Centre Arena Refurbishments	163,800	163,799	1	100%
BF-8246-11 *CL*Dufferin Cl Community Centre Rpl Basement	27,300	27,295	5	100%
BF-8250-09 *CL*Fire Alarm System Upgrades	144,200	141,840	2,360	98%
BF-8273-11 *CL*City Plyhouse-Ins Metal Sid	149,700	149,625	75	100%
BF-8274-10 *CL*Al.Pal. Communtiy Centre Arena Roof Restoration	262,910	257,113	5,797	98%
BF-8277-11 *CL*Rosemount Community Centre - Roof Restoration	293,600	293,516	84	100%
BF-8290-10 *CL*F Eman Community Centre - Control System Dehun	30,900	28,433	2,467	92%
BF-8292-10 *CL*F Eman Community Centre - Splash Pad Restoration	65,920	64,584	1,336	98%
BF-8300-10 *CL*Upland Club House Exte Im	30,900	30,900	-	100%
BF-8309-11 *CL*Charlton House Wood Siding Rep	36,100	32,960	3,140	91%
BF-8315-11 *CL*Vellore School Emergency Stair Repair	28,800	28,799	1	100%
BF-8324-12 *CL*Father Erm Bul Community Centre New Flooring	27,800	27,800	-	100%
BF-8326-11 *CL*Maple Community Centre Arena Piping & Plumbing	87,600	86,897	703	99%
BF-8330-11 *CL*Al Pallad Community Centre Wall & Floor	41,200	41,200	-	100%
BF-8333-11 *CL*G Williams Community Centre Replace Pool Lighting	49,450	48,080	1,370	97%
BF-8335-11 *CL*Woodbr P&A Community Cenre Arena Paint	28,850	26,574	2,276	92%
BF-8338-11 *CL*Duffern Clark Community Centre Bocce Court	41,200	41,200	-	100%

(Note 1) Budget amount is transferred and project is closed

Closed Capital Projects Report for Quarter 1, 2 & 3, 2012

City of Vaughan

	Total Budget	Total Actual	Total Variance	Percentage Spent
BF-8341-11 *CL*Chancellor Community Centre Replace Exit Walk	46,350	41,823	4,527	90%
BF-8342-11 *CL*Fermannio Bulfon Community Centre Side Walk	46,350	45,706	644	99%
BF-8348-11 *CL*Bakr Homestead First Floor	46,350	43,981	2,369	95%
BF-8349-11 *CL*Gallanough Park Walkway Lighting	36,100	36,096	4	100%
BF-8373-12 *CL*Chancellor Community Centre - Floor Replacement	41,200	40,067	1,133	97%
BF Buildings & Facilities	2,447,117	2,398,912	48,206	98%
BS Building Standards				
BS-1000-11 *CL*Large Draw Scanner/Plotter	46,350	-	46,350	0%
BS Building Standards Total	46,350	-	46,350	0%
COR Corporate				
CO-0063-11 *CL*Maple Manor	340,900	332,774	8,126	98%
CO-0067-11 *CL*YCDSB Land Acquisition BI 189	4,231,000	4,230,967	33	100%
COR Corporate	4,571,900	4,563,741	8,159	100%
CLK City Clerk				
CL-2507-10 *CL* Access & Storage Equipment Archive	28,000	24,332	3,668	87%
CLK City Clerk Total	28,000	24,332	3,668	87%
DTS Development & Transportation				
1312-0-99 *CL*Martingrove/Langstaff Road	394,000	171,184	222,816	43%
1585-0-06 *CL*Langstaff Rd PD5 Watermain	940,166	940,166	-	100%
1587-0-06 *CL*PD 8 Pump Station Decommission	36,000	36,607	(607)	102%
1593-0-06 *CL*Stormwater Mgm Retrofit Study	52,000	49,671	2,329	96%
1597-0-06 *CL*Zenway Blvd PD 5 Watermain (Note 1)	-	-	-	-
DT-7001-08 *CL*Block 11 Valley Crossing	5,719,541	5,719,541	-	100%
DT-7020-10 *CL*Block 12 Valley Crossings	2,060,000	2,060,000	-	100%
DT-7041-10 *CL*Major Mackenzie PD6 W Watermain (Note 1)	-	-	-	-
DT-7075-11 *CL*PD6 West Major Mackenzie Drive (Note 1)	-	-	-	-
DT-7084-12 *CL*Vaughan TDM Policy	128,800	-	128,800	0%
PL-9010-07 *CL*Vaughan Official Plan-Transp	133,900	133,936	(36)	100%
DTS Development & Transportation	9,464,407	9,111,105	353,302	96%

(Note 1) Budget amount is transferred and project is closed

Closed Capital Projects Report for Quarter 1, 2 & 3, 2012

City of Vaughan

	Total Budget	Total Actual	Total Variance	Percentage Spent
ENG Engineering Services				
1564-0-05 *CL*Major Mackenzie SW & STL	235,000	43,976	191,024	19%
1575-0-05 *CL*Pre/Eng-2006 Road Reconstruction	250,000	218,517	31,483	87%
EN-1678-07 *CL*Ped Signal-Thornhill Woods	54,000	27,759	26,241	51%
EN-1693-07 *CL*Guide Rail Replacement	227,703	57,917	169,786	25%
EN-1752-09 *CL*Municipal Structure Inspection	-	-	-	-
EN-1761-10 *CL*Traffic Signal Improvement (Note 1)	-	-	-	-
EN-1773-09 *CL*Relocation of Servicing on Mul	62,000	54,563	7,437	88%
EN-1779-10 *CL*Steel Beam Guide Rail Replace	72,100	20,812	51,288	29%
EN-1790-10 *CL*Walkway Lighting - Butterfield C	31,000	18,820	12,180	61%
EN-1801-10 *CL*Ahmadiyya.& Bashir. Pedestrian Signal	53,600	46,226	7,374	86%
EN-1814-10 *CL* Highway 27 Sidewalk Construction	340,000	134,758	205,242	40%
EN-1838-11 *CL*Construction of Sidewalks - La	309,000	-	309,000	0%
EN-1876-12 *CL*Street Light Improvement Major Mackenzie (Note 1)	-	-	-	-
EN-1897-12 *CL*Keele St Watermain Replacement (Note 1)	-	-	-	-
EN-1898-12 *CL*Sidewalk Install - Keele Street (Note 1)	-	-	-	-
EN-1901-12 *CL*Culvert Replacement - Arnold Avenue	103,000	-	103,000	0%
EN-1905-12 *CL* Major Mackenzie Drive Streetscape (Note 1)	-	-	-	-
ENG Engineering Services	1,737,403	623,348	1,114,055	36%
FLT Fleet Management				
FL-5071-07 *CL*PW - Asphalt Grinder	31,000	9,050	21,950	29%
FL-5080-07 *CL*PW - Vehicle/Equipment Replacements	556,200	489,790	66,410	88%
FL-5113-09 *CL*Building&Facilities-New Vehicle	97,850	62,388	35,462	64%
FL-5130-11 *CL*PW - Wastewater-Vehicle	46,400	24,544	21,856	53%
FL-5131-11 *CL*Public Works-Water-Vehicle	41,200	35,489	5,711	86%
FL-5137-10 *CL*Parks-Vehicle Replacement	100,400	83,700	16,700	83%
FL-5147-10 *CL*Fleet - New Vehicle	61,800	61,863	(63)	100%
FL-5149-12 *CL*PK - Equipment Replacement	56,700	40,720	15,980	72%
FL-5151-12 *CL*CLK - Vehicle Replacement	46,400	34,008	12,392	73%
FL-5159-11 *CL*PW-Water-Vehicle Repement	46,400	20,168	26,232	44%
FL-5161-11 *CL*PW - Roads-New Equipment	131,300	90,321	40,979	69%

(Note 1) Budget amount is transferred and project is closed

Closed Capital Projects Report for Quarter 1, 2 & 3, 2012
City of Vaughan

	Total Budget	Total Actual	Total Variance	Percentage Spent
FL-5162-11 *CL*EN Develop-New Vehicle	30,900	23,392	7,508	76%
FL-5164-11 *CL*Parks - New Vehicles	46,400	30,553	15,847	66%
FL-5165-11 *CL*Parks - New Vehicles	41,200	30,862	10,338	75%
FL-5167-11 *CL*Parks Horticulture-NewVehicle	51,500	33,135	18,365	64%
FL-5177-12 *CL*PK - Equipment Replacement	56,700	40,720	15,980	72%
FL-5178-12 *CL*PK - Equipment Replacement	87,600	78,505	9,095	90%
FL-5181-12 *CL*Parks - Equipment Replacement	20,600	13,102	7,498	64%
FL-5185-11 *CL*PK - New Equipment	67,000	56,594	10,406	85%
FL-5186-11 *CL*PK - New Equipment	67,000	56,594	10,406	85%
FL-5187-11 *CL*Parks - New Equipment	67,000	56,594	10,406	85%
FL-5188-11 *CL*Parks - New Equipment	20,600	12,189	8,411	59%
FL-5190-11 *CL*Parks - New Vehicles	41,200	30,862	10,338	75%
FL-5195-11 *CL*PW - Water-Vehicle Replacement	61,800	41,479	20,321	67%
FL-5197-11 *CL*BL Enforcement - New Vehicle	30,900	22,709	8,191	74%
FL-5198-11 *CL*BL Enforcement - New Vehicle	30,900	22,709	8,191	74%
FL-5222-12 *CL*Parks - New Equipment	25,800	15,460	10,340	60%
FL-5223-12 *CL*PK - New Equipment	26,300	28,300	(2,000)	108%
FL-5231-12 *CL*EN Const. - New Vehicle	25,800	20,693	5,107	80%
FLT Fleet Management	2,014,850	1,566,493	448,357	78%
FRS Fire and Rescue Services				
3151-0-02 *CL*Fire Station Networking 2002	24,700	22,682	2,018	92%
3261-0-05 *CL*CBRN/Hazardous Material	100,000	99,039	961	99%
FR-3504-11 *CL*Replace Tele-Squirt Unit 79-30	851,100	801,414	49,686	94%
FR-3518-09 *CL*Replace PiercePumper79-32	618,000	592,930	25,070	96%
FR-3550-11 *CL*Upgrade Protective Footwear	46,100	43,312	2,788	94%
FR-3559-12 *CL*Mid Life Refurb Aril 7968-2000	207,600	205,737	1,863	99%
FRS Fire and Rescue Services	1,847,500	1,765,114	82,386	96%
ITS Information & Tech. Management				
IT-3018-12 *CL*Active Network eEconnect Licence	92,700	94,332	(1,632)	102%
ITS Information & Tech. Management Total	92,700	94,332	(1,632)	102%

(Note 1) Budget amount is transferred and project is closed

Closed Capital Projects Report for Quarter 1, 2 & 3, 2012

City of Vaughan

	Total Budget	Total Actual	Total Variance	Percentage Spent
PK2 Parks - Operations				
6072-0-06 *CL*Sports Field Fencing	175,000	174,995	5	100%
PK-6208-09 *CL*Baseball Diamond Redevelopment	77,250	74,289	2,961	96%
PO-6707-10 *CL*Parking Upgrade-Various Locations	139,100	139,096	4	100%
PO-6710-10 *CL*Fence Upgrades-Various Locations	115,100	115,021	79	100%
PK2 Parks - Operations Total	506,450	503,401	3,049	99%
PK5 Parks - Development				
PK-6131-10 *CL*Playground Replcmt & Safety	439,000	435,578	3,422	99%
PK-6227-09 *CL*Trail System Implementation	300,000	298,934	1,067	100%
PK-6234-09 *CL*UV1-N6 Venic GT Pk Blk 33W	707,200	706,249	951	100%
PK-6318-11 *CL*Oakbank Pond Water Quality Mon	51,500	50,834	666	99%
PK-6328-12 *CL*Sonoma Heights-Bocce Court Rep	72,100	72,100	-	100%
PK5 Parks - Development	1,569,800	1,563,695	6,106	100%
PLN Policy Planning				
9822-0-03 *CL*Hwy 7 Policy Study 2003 (Note 1)	-	-	-	-
PLN Policy Planning Total	-	-	-	0%
PWA Public Works - Administration				
1614-0-06 *CL*Rehabilitation of Hillside/Hwy	320,000	44,418	275,582	14%
PW-2001-08 *CL*Storm Water Pond Aeration Devi	355,000	-	355,000	0%
PW-2011-08 *CL*Group Street Light Re-Lamping	103,000	96,642	6,358	94%
PW-2018-08 *CL*I/C Watermeter Calibration	258,000	254,925	3,075	99%
PWA Public Works - Administration	1,036,000	395,985	640,015	38%
REC Recreation				
RE-9513-11 *CL*City Playhouse Theatre - Light	46,835	37,687	9,148	81%
REC Recreation Total	46,835	37,687	9,148	80%
01000 City of Vaughan	25,538,062	22,741,648	2,796,416	89%

(Note 1) Budget amount is transferred and project is closed

Continuity Schedule for Reserve and Reserve Funds

City of Vaughan

As At December 31, 2012

Reserve Number	Description	Opening Balance Jan 1, 2012	Total Revenue to Date	Total Expenses to Date	Closing Balance Dec 31, 2012	Due From Revenue Fund	Due To Revenue Fund	Available Before Commitments	Commitments	Balance After Commitments (Note 1)
Obligatory Reserves										
60172	Bldg Standards Continuity	18,408,952	277,536	1,637,845	17,048,643			17,048,643	695,250	16,353,393
61009	Subdiv. Contrib. Royal Palm	114,837	1,442	0	116,279			116,279		116,279
61010	Subdivider Contributions	4,008,466	400,993	0	4,409,459			4,409,459	285	4,409,174
61011	Geodetic Bench	930,019	66,265	0	996,284			996,284	50,000	946,284
61012	Tree Replacement Fee	637,134	2,000	11,083	628,051			628,051	14,996	613,055
61013	Greenways - WEA	526,060	0	0	526,060			526,060		526,060
61014	Open Space - WEA	15,286	0	0	15,286			15,286		15,286
61015	Sewer Camera Inspection	1,618,843	136,515	0	1,755,358			1,755,358		1,755,358
61016	Catch Basin Repairs	78,000	0	0	78,000			78,000		78,000
61020	Recreation Land	34,367,077	5,728,757	1,471,866	38,623,969			38,623,969	370,000	38,253,969
61025	Gas Tax Reserve	18,734,635	7,525,885	11,896,602	14,363,918			14,363,918	8,015,316	6,348,602
61050	Entry Feature 427 / Hwy 7	137,422	1,726	0	139,148			139,148		139,148
61051	Municipal Rds & Infra Grant	874,269	2,557	112,157	764,669			764,669	99,501	665,168
61052	Investing in Ontario Grant	2,224,790	6,622	211,759	2,019,653			2,019,653	1,081,793	937,860
62010	CWDC - Engineering	68,462,256	14,265,842	9,249,603	73,478,495			73,478,495	37,648,516	35,829,979
62020	CWDC - Fire	(34,150)	610,917	1,256,599	(679,833)			(679,833)	561,896	(1,241,729)
62040	CWDC - Library Buildings	18,760,218	1,311,282	228,944	19,842,556			19,842,556	14,017,929	5,824,627
62060	CWDC - Management Studies	(2,110,172)	533,970	519,935	(2,096,137)			(2,096,137)	1,475,759	(3,571,896)
62080	CWDC - Parks Development	22,087,969	4,016,326	2,459,987	23,644,308			23,644,308	9,845,286	13,799,022
62090	CWDC - Public Works	8,086,283	799,660	902,087	7,983,855			7,983,855	997,349	6,986,506
62100	CWDC - Recreation	29,961,010	5,779,316	2,856,187	32,884,139			32,884,139	7,225,700	25,658,439
63070	D8-Rainbow Creek Drainage	2,871,429	115,776	0	2,987,205			2,987,205	41,562	2,945,643
63120	D13-Woodlot Acquisition	647,272	859,920	0	1,507,192			1,507,192	957,000	550,192
63150	D15-PD#5 W. Wdbridge Waterma	129,075	67,952	0	197,027			197,027	2,846,834	(2,649,807)
63153	D18-PD#6 W. Major Mac. Water	682	50,682	(130,561)	181,924			181,924	942,065	(760,141)
63154	D19-PD#6 E. Rutherford Water	268,744	13,492	281,796	440			440	1,532,737	(1,532,297)
63155	D20-PD#7 Watermain West	1,949,037	357,229	2,916	2,303,350			2,303,350	665,296	1,638,054
63158	D23-Dufferin/Teston Sanitary	777,815	141,720	848,259	71,276			71,276		71,276
63159	D24-Ansley Grove Sanitary	204,613	2,570	0	207,182			207,182		207,182
63160	D25 Zenway/Fogal Sub-Trunk	141,516	622,352	0	763,867			763,867	1,681,000	(917,133)
Obligatory Reserves Total		234,879,385	43,699,303	33,817,063	244,761,625	0	0	244,761,625	90,766,070	153,995,555

Note 1: Future revenues are not incorporated in Balance after Commitments due to variability of changes in economic conditions

Continuity Schedule for Reserve and Reserve Funds

City of Vaughan

As At December 31, 2012

Reserve Number	Description	Opening Balance Jan 1, 2012	Total Revenue to Date	Total Expenses to Date	Closing Balance Dec 31, 2012	Due From Revenue Fund	Due To Revenue Fund	Available Before Commitments	Commitments	Balance After Commitments (Note 1)
Discretionary Reserves										
60000	General Working Capital	28,284,260	(5,183,264)	0	23,100,996			23,100,996		23,100,996
60010	Tax Rate Stabilization Fund	23,120,445	(2,618)	0	23,117,827			23,117,827		23,117,827
60020	Vehicle Replacement	3,253,265	2,482,230	583,876	5,151,619			5,151,619	163,978	4,987,641
60030	Fire Equipment Replacement	3,133,913	823,937	376,682	3,581,167			3,581,167	316,865	3,264,302
60040	Insurance	1,668,466	2,196,743	500,000	3,365,209			3,365,209		3,365,209
60050	Water	30,596,504	6,624,026	3,694,719	33,525,812			33,525,812	6,459,477	27,066,335
60060	Waste Water (Sewer)	25,775,678	8,209,088	1,749,711	32,235,055			32,235,055	682,197	31,552,858
60070	Cemetery	13,342	0	0	13,342			13,342		13,342
60080	Suggestion Program	33,302	0	0	33,302			33,302		33,302
60085	Garnet A. Williams C.C. Rese	367,886	4,620	0	372,506			372,506		372,506
60090	Industrial Development	26,925	338	0	27,263			27,263		27,263
60100	City Playhouse	52,866	15,797	8,414	60,249			60,249	20,486	39,763
60110	Engineering Reserve	13,205,998	4,169,693	3,955,628	13,420,062			13,420,062	70,982	13,349,080
60120	Sale of Public Lands	5,631,998	12,827	786	5,644,039			5,644,039	13,544,166	(7,900,127)
60121	Management By Law Reserve	93,455	1,174	0	94,629			94,629		94,629
60122	Winterization Reserve	6,013,419	(711,614)	0	5,301,805			5,301,805		5,301,805
60125	Kleinburg Parking Reserve	43,260	543	0	43,804			43,804		43,804
60130	Election Reserve	477,697	358,893	223,468	613,122			613,122		613,122
60140	Employer Benefit Contributio	11,198,981	10,585,018	0	21,783,999			21,783,999		21,783,999
60145	WSIB Claims	642,802	83,190	0	725,991			725,991		725,991
60150	Heritage Fund	872,929	1,585,921	69,396	2,389,454			2,389,454	522,717	1,866,737
60170	Pre 99 -Bldgs. & Facil.	16,632,624	894,604	1,995,134	15,532,093			15,532,093	3,415,738	12,116,355
60175	Planning Reserve	949,108	11,920	0	961,028			961,028		961,028
60180	Roads Infrastructure	6,998,171	575,685	427,769	7,146,087			7,146,087	1,278,601	5,867,486
60186	Streetscapes	0	326,879	0	326,879			326,879		326,879
60188	Parks Infrastructure	962,144	7,230,657	376,644	7,816,158			7,816,158	738,890	7,077,268
60189	Artificial Soccer Turf Reser	172,831	103,702	0	276,533			276,533		276,533
60190	Keele Valley Landfill	2,301,954	116,523	237,064	2,181,413			2,181,413	1,842,590	338,823
60192	City Hall Reserve	4,910,997	37,855	4,939,008	9,843			9,843	11,355	(1,512)
60195	Uplands Capital Improv. Res.	794,982	156,667	1,153,916	(202,267)			(202,267)	214,455	(416,722)
60200	Year End Expend. Reserve	3,090,148	2,211,225	1,938,083	3,363,290			3,363,290		3,363,290
60210	Innovation Reserve	0	2,503,906	0	2,503,906			2,503,906		2,503,906
61000	Senior Citizen Bequests	196,326	2,466	0	198,792			198,792		198,792
61030	Debenture Payments	23,713,576	(9,812,916)	332,461	13,568,199			13,568,199		13,568,199
61032	Debenture Payment-City Hall	9,889,107	46,379	9,935,486	0			0		0
Discretionary Reserves Total		225,119,361	35,662,093	32,498,248	228,283,206	0	0	228,283,206	29,282,497	199,000,709
Grand Total		459,998,746	79,361,396	66,315,311	473,044,831	0	0	473,044,831	120,048,567	352,996,264

Note 1: Future revenues are not incorporated in Balance after Commitments due to variability of changes in economic conditions