



memorandum

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COMMUNICATION
F&A - JAN 21/13
ITEM - 2

Date: January 21st, 2013

To: Mayor and Members of Council

From: Clayton D. Harris, City Manager
Barbara Cribbett, Commissioner of Finance & City Treasurer
John Henry, Director of Budgeting & Financial Planning

SUBJECT: **Finance and Administration Committee – January 21st, 2013**
Item 2: Proposed 2013 Operating/Capital Budgets and 2014-2016 Plan

RE: Recommendations and Background

Recommendation

The City Manager, the Commissioner of Finance & City Treasurer and the Director of Budgeting and Financial Planning recommend:

1. That the Proposed 2013 Operating/Capital Budget be approved and the 2014-2016 Plan be recognized; and
2. That the final tax rate adjustment associated with the approved Vaughan Hospital Land Financing Strategy amended on April 5th, 2011 be implemented; and
3. That this item be forwarded to the Special Council Meeting of February 11, 2013.

Contribution to Sustainability

Sustainability by definition focuses on the ability to maintain an activity over an extended time horizon. Budgeting is the process of allocating limited resources to achieve the City's objectives and established priorities. Responsible budgeting allocates resources in a way that balances needs and aspirations of the present without compromising the ability to meet those of the future.

Specific principles included in the Budget Guidelines, approved by Council, which contribute to financial sustainability are:

Managing our future

1. Resourcing our Vision "Corporate Planning Process"
2. Looking to the future with multi-year budgets
3. Managing operations through business planning

Managing tax increases

4. Specific budget policy & guidelines
5. A thorough multi-layer review process

Collectively, these principles aid in developing realistic and responsible financial plans.

Economic Impact

Illustrated below are the economic impacts associated with the City's Proposed 2013 Operating/Capital Budget and 2014-2106 Plan. Additional details are provided in three attachments.

	2013			2014			2015			2016		
	Rate Incr.	\$ (m)	Bill Incr.	Rate Incr.	\$ (m)	Bill Incr.	Rate Incr.	\$ (m)	Bill Incr.	Rate Incr.	\$ (m)	Bill Incr.
<i>Operating Budget</i>												
Base Budget	1.82%	2.72	\$22	2.15%	3.40	\$26	1.92%	3.26	\$25	3.15%	5.82	\$43
ARR	0.87%	1.29	\$10	2.44%	3.85	\$30	3.78%	6.28	\$48	2.01%	3.50	\$27
<i>Sub-total</i>	2.69%	4.01	\$32	4.59%	7.25	\$56	5.70%	9.54	\$73	5.16%	9.32	\$70
<i>Hospital Levy</i>	0.91%	1.36	\$11									
<i>Total</i>	3.60%	5.37	\$43	4.59%	7.25	\$56	5.70%	9.54	\$73	5.16%	9.32	\$70
<i>Total Capital Budget</i>		57.80			66.56			69.29			105.20	

Communication Plan

Public consultation is integral to building the budget

Public consultation and input are important elements of the budget process and essential to validate the needs of the community and balance them within available resources. For this reason, all Finance and Administration Committee meetings are open to the public. Community comments and input regarding the budget are received throughout this process and considered by Members of Council during budget deliberations. In the interest of increasing the community's awareness, these meetings were extensively advertised on the City's website and other media methods. Overall, six Finance and Administration Committee meetings were held, including three evening meetings, which generated community input that was incorporated into Council's decision making process. All related documentation and items are available on the City's dedicated budget site.

In addition to the above, the City hosts other committees and consultation activities, which incorporate significant public engagement. Although separate processes, public feedback obtained at these events has also migrated into the budget process.

Final Opportunity for Community Input / Budget Approval Communication

In addition to the above section, a Special Council meeting is scheduled on February 11, 2013 to provide the public with a final opportunity to comment on the City's Budget. This meeting will be advertised in advance and is consistent with the City's public notification by-law.

Following approval of the budget, the appropriate media releases will be distributed per City policy. The media releases will articulate the strong management practices and oversight the City currently has in place to provide residents with value for their property tax dollar.

Purpose

The purpose of this report is to approve the Proposed 2013 Operating/Capital Budget and recognize the 2014-2016 Plan and to forward this item to the Special Council Meeting of February 11th, 2013.

Background – Analysis and Options

Shaping the Future

As the City moves forward, financial sustainability must continue as one of Vaughan's key priorities. Over the next decade, the City of Vaughan is expected to undergo a tremendous transformation fueled by sustained high growth rates, provincially driven intensification, infrastructure renewal pressures, and a number of vision based master plans reflecting important community needs.

As the City becomes increasingly more sophisticated, it will face increasing financial pressure beyond the many factors currently placing strain on the property tax rate and reserve balances to maintain existing service levels. These pressures often require continuous funding solutions, typically taxation.

Recognizing the City is becoming increasingly more sophisticated with each passing year, the budget horizon was broadened to unveil and shape the future. This action provides decision makers with added foresight and the ability to proactively grasp future opportunities and understand the longer-term implications of decisions. This year, the City developed a 4 year operating and capital plan, which is integrated with the City's Corporate Planning Process. The primary benefits of this step are numerous:

- ✓ Develop an achievable and resourced plan
- ✓ Ensure resource allocation is guided by the City's vision and strategic themes
- ✓ Better communicate the City's direction and focus

Operating Budget Approach

The City has always considered increasing taxes as a last resort.

Through prudent policies, tight budget guidelines and strong leadership, the City has provided residents tremendous value by offering some of the lowest property tax rates in York Region and the Greater Toronto Area, while providing high quality services to the community.

The City's approach to the operating budget was to first develop the Base Budget through the issuance of very strict budget guidelines. Under these guidelines, departments were only permitted to include very specific adjustments in their Base Budget, which were related to predetermined agreements, contracts or Council approved increases. It is important to note, the guidelines do not allow "across the board" increases or increases for new staffing.

To the extent that a department required additional resources, a separate business case was submitted for consideration. These are referred to as Additional Resource Requests (ARR) and were individually vetted through the Directors Working Group, Senior Management Team, and the Finance and Administration Committee. The objective of separating the process into two paths was to identify the minimum resources based on financial commitments and review all other requests on their individual merits.

2013 Operating Budget and 2014-2016 Plan

On November 12th, 2012 the initial Draft Operating Budget and Plan was presented, reflecting a 2013 tax rate increase for the average home equal to 4.6%, or \$64. This tax pressure was largely driven by staff agreements, contractual obligations, utility needs, capital funding requirements, and additional resource requests to service the community. Senior Management and the Directors Working Group spent a significant amount of time reviewing and optimizing the additional resource requests. Reducing requests was difficult for decision makers, who were frequently faced with the dilemma of choosing between "building a progressive City" and "keeping tax rates low". In the end, the process resulted in a blend of ideals, with a number of requests being partially funded internally (over \$2.5m), some redistributed within the planned years and \$3.7m deferred beyond the 4 year plan without guarantee. In some situations the result was not optimal, but necessary to minimize tax pressures on the community.

Subsequent to the presentation of the initial Draft Operating Budget and Plan, six Finance and Administration Committee Meetings were held, two updates were presented and numerous discussions, staff reports and correspondence occurred. The result of this activity is a reduced 2013 Operating Budget. Below is a brief summary of the City's Proposed 2013 Operating Budget and 2014-2016 Plan and associated pressures.

Highlights & Major Budget Elements	2013		2014		2015		2016	
	\$	Rate Incr.	\$	Rate Incr.	\$	Rate Incr.	\$	Rate Incr.
Insurance premiums	500,000	0.33%		0.00%		0.00%	410,263	0.22%
Roads Program Ltd	1,174,511	0.79%	1,206,299	0.76%	1,226,821	0.72%	1,220,252	0.66%
Infrastructure renewal policy funding	686,361	0.46%	577,088	0.36%	716,630	0.42%	1,292,962	0.70%
Investment Income	250,000	0.17%	250,000	0.16%	250,000	0.15%	250,000	0.14%
Water & Wastewater Recovery	(723,790)	-0.48%	(41,000)	-0.03%	(42,000)	-0.02%	(57,894)	-0.03%
Other Capital funding requirements	489,472	0.33%	-	0.00%	-	0.00%	-	0.00%
Reassessment -Tax Adjustments	425,000	0.28%	525,000	0.33%	(275,000)	-0.16%	(175,000)	-0.09%
Carrville CC (contracts, utilities, etc.)				0.00%		0.00%	1,450,000	0.79%
Other Net City Obligations (workforce, contracts, etc.	(83,471)	-0.06%	878,239	0.56%	1,389,291	0.82%	1,428,569	0.77%
Additional Resource Requests (Note 1)								
- Community Safety	218,799	0.15%	1,242,406	0.79%	3,050,417	1.79%	1,075,656	0.58%
- Community & Library Services	362,291	0.24%	796,838	0.50%	2,631,765	1.55%	1,882,129	1.02%
- City Building Initiatives	271,108	0.18%	678,140	0.43%	558,667	0.33%	(242,117)	-0.13%
- Operational requirements	441,886	0.31%	1,134,733	0.73%	38,506	0.11%	788,310	0.54%
Total Budget Change	4,012,167	2.69%	7,247,743	4.59%	9,545,097	5.70%	9,323,130	5.16%
Average Residential Tax bill								
	\$32		\$56		\$73		\$70	

Note 1: The 2016 amount is negative due to the removal of one-time expense items.

Below are brief highlights associated with the above listed additional resource requests. A full listing of requests is provided as Attachment #2.

Major Additional Resource Request (ARR) Highlights & Elements			
2013 Budget	2014 Budget	2015 Budget	2016 Budget
Community safety STN 75 - 10 Firefighters	STN 75 - 10 Firefighters District Chiefs Emergency Planner	STN 78 - 20 Firefighters Training Officer	Hazard/Risk Assessment District Chiefs Fire Prevention Inspector
Community and library services Vellore Vill. CC Expansion Facility Operator Soccer Field Maintenance Forestry Arborist	Fr. Ermanno CC Expansion -Facility Operator Forestry Arborist Building and Facilities Maintenance and Repairs Playground Safety Surface Testing Hard Surface and Court Repairs Park Maintenance	Civic Centre Resource Library Operations	Block 11 Facility Operator Boulevard Shrub Bed Summer Student Positions Horticulture Shrub Maintenance Crew Animal Services Staffing Non-selective Weed Spraying Program Avondale Park (North Maple) Attendants Carrville PT Facility Operator
City building initiatives Zoning By-law Review Strategic Planning Business Analyst Employment Zone, VMC Marketing Local action plan for reducing GHG emissions Roads Labourer & Heavy Equipment Operator Transportation Engineer	Zoning By-law Review Strategic Planning Business Analyst Business Development Officer Climate change adaptation research Transportation Engineer	Zoning By-law Review On-Line Citizen Public Engagement Survey Electric Vehicle Feasibility Program Pilot New Vaughan Vision Strategic Plan EDMS Staffing	

Local Hospital Levy – In addition to the above, the City has taken steps to bring a much needed hospital and other health care resources to Vaughan. The Government of Ontario requires local communities to support the development of a hospital through a local financial contribution. It should be noted the financial support and plan for the Vaughan Hospital was approved on June 15th, 2009 and subsequently amended on April 5th, 2011. The approved final 2013 residential property tax increase associated with the separate Hospital Capital Levy is approximately \$11 or 0.91% for the average home.

Quick Facts

The following information is provided for quick reference to assist in providing the public and Council members with a context within which the Proposed 2013 Budget and 2014-2016 Plan was developed.

Proposed Budget

		<u>(Forecasted)</u>			
	2012	2013	2014	2015	2016
Average residential assessment	\$ 485,122	\$ 517,000	\$ 551,000	\$ 587,000	\$ 626,000
***Total taxes levied on the average assessed home	4,513	4,597	4,700	4,810	4,935
City of Vaughan portion (27%) excl. Hospital	1,196	1,228	1,284	1,357	1,427
City of Vaughan tax adjustment % on total taxes		0.7%	1.2%	1.6%	1.5%
Hospital Capital Levy on the avg. home	47	58	58	58	58
Reduction for qualifying seniors	313	321	336	355	374
A 1% increase in the tax rate generates	\$1.4m	\$1.495m	\$1.582m	\$1.700m	\$1.846m
Impact of a 1% increase on the average home	\$ 11.45	\$ 11.96	\$ 12.28	\$ 12.84	\$ 13.57
Assessment growth (projected)	3.10%	2.26%	3.00%	2.80%	2.80%
Proposed/Forecasted Tax Rate Increases		2.69%	4.59%	5.70%	5.16%

***Forecast based on Vaughan's proposed %, Region @ 2%, School Board @ 0%

Capital Budget Approach & Actions

In the preparation of the Capital Budget a number of issues were taken into consideration. The pressures of maintaining existing infrastructure and growth requirements were balanced against available funding, guiding financial policies/ targets, and the impact on future operating budgets and the staff resources to undertake and manage capital projects. Guided by the Vaughan Vision, the Corporate Planning process and the business planning efforts, departments prepared capital project submissions for a 4 year period. Specific actions to help manage the capital program are as follow:

Actively Closing Projects - As a result of this action, staff have closed over 100 projects in 2012 returning funds to their original funding sources.

Leveraging Grant and Subsidy Funding - To support local municipal initiatives, Federal, Provincial, Regional and local agencies deliver grant programs, partnerships, and subsidies which focus primarily on environmental sustainability, infrastructure, economic development, culture, etc. Competition for these resources is high and successful submissions may require strict compliance reporting and conditions. Below are grant programs which are incorporated into the Capital Plan:

- Gas tax funding - \$7.3m annually
- Community Infrastructure Improvement Fund Grant - valued at \$437k
- Regional Partnership Program for Trail Signage – valued at \$39k
- Many other grants are being pursued (e.g. CIII, Ontario Tire Stewardship Program, Creative Community Prosperity Fund, Cultural Spaces Fund, Showcasing Water Innovation Fund, Federal Species at Risk Fund, Green Municipal Funds, etc.)

Consolidated Reserve Policy Recommendations- In addition to policy updates included within the Oct. 29th report, were a number of recommendations related to creating new reserves, merging similar reserves, and realigning reserve balances.

More Detailed Project Information – Capital projects now include project activity timelines, multi-year operating detail, life-cycle detail, implications on other departments, contingency balances, etc.

Guiding Policies

As a result of the City's long standing dedication to financial management, through progressive best practices and prudent policies, the City is in a strong financial position. Over time, the City has developed a series of guiding financial policies and targets to assist in developing the Capital Budget, which generated a positive impact on the financial stability of the City of Vaughan. They are listed as follows:

Policy	Estimated @ December 31st					Target
	2012	2013	2014	2015	2016	
Discretionary Reserve Ratio	79%	75%	71%	71%	74%	>50% of own source revenue
Working Capital Ratio	10%	10%	9%	9%	8%	10% of own source revenue
Debt Level Ratio*	6%	6%	6%	6%	6%	<10% of own source revenue

*Notes - *Includes commitments for OSA and Vaughan Sports Complex.*

- Discretionary reserves provide the City with financial flexibility in order to safeguard against economic downturns and finance operations internally. This ratio is a strong indicator of Vaughan's financial health. The decrease in the ratio is related to a number of planned capital projects and reserve transfers. In addition, there are a few reserves within the portfolio funded by surplus based contributions, which are not planned or forecasted, only applied once realized.
- Working capital funds provide in-year cash flow requirements. This ratio is relatively stable over the 4 year-term, but does illustrate a slight decline. This is a result of contributions being surplus based, which are not planned or forecasted, only applied once realized. It is anticipated future working capital balances will achieve the target.
- The Debt Policy sets limitations on the use of debt in order to retain financial flexibility by avoiding long-term commitments and the high cost of interest. The City's policy limits debt to a maximum of 10% of total City revenue, which is significantly lower than the Province's 25% maximum. This ratio is relatively stable over the capital plan.

2013 Capital Budget and 2014-2016 Plan

The Proposed 2013 Capital Budget totals \$57.80m and the 2014 to 2016 Capital Budget Plans total \$66.56m, 69.29m and \$105.20m, respectively. Each annual plan is funded from a variety of sources. Due to a few large growth projects and corporate initiatives, the Capital Budget Plan for 2014 to 2016 includes an unfunded balance. Staff will meet prior to next year's budget cycle to deal with the shortfall. Illustrated below are the Capital Budget and Plan funding sources and Capital Expenses by department.

Proposed Capital Budget by Funding Source (\$m)

	2013	2014	2015	2016
Development Charges	22.34	28.26	33.19	70.41
Infrastructure Reserves	9.35	7.95	6.28	7.05
Gas Tax Reserve	6.03	7.28	7.28	6.57
Transfer from Taxation	6.43	6.68	7.65	8.64
Other Reserves	4.63	7.48	6.77	5.24
Debenture Financing	9.02	8.91	8.14	7.30
Total Proposed Capital Budget	57.80	66.56	69.29	105.20

Proposed Capital Budget by Department (\$m)

	2013	2014	2015	2016
Engineering Services	19.32	22.33	21.03	17.64
Development Transportation Engineerin	9.39	13.42	21.28	16.58
Fire & Rescue Services	7.97	0.98	2.62	1.60
Parks Development	3.46	14.03	5.04	16.59
Vaughan Libraries	3.33	4.70	4.35	7.03
Public Works	2.81	4.21	3.75	7.98
Fleet	2.67	1.77	0.44	0.30
Building & Facilities	2.36	1.11	4.64	34.21
Development Planning	2.13	0.20	0.20	0.13
Policy Planning	1.23	-	-	-
Parks Operations	1.13	1.53	2.09	1.19
Information Technology Management	1.09	1.16	2.95	1.16
Other Departments	0.88	1.13	0.90	0.80
Total Proposed Capital Budget	57.80	66.56	69.29	105.20

Below are brief highlights associated with the above Proposed Capital Budget and Plan.

Major Capital Project Highlights & Elements			
2013 Budget	2014 Budget	2015 Budget	2016 Budget
Black Creek Renewal	Black Creek Renewal	Black Creek Renewal	Black Creek Renewal
Road Rehabilitation and Watermain Replacement	Road Rehabilitation and Watermain Replacement	Road Rehabilitation and Watermain Replacement	Road Rehabilitation and Watermain Replacement
EAB/Tree Planting	EAB/Tree Planting	EAB/Tree Planting	EAB/Tree Planting
Block 27/41 Secondary Plans	VMC Storm Water Mgmt Pond	VMC Storm Water Mgmt Pond	Carrville Branch Library Const
Fire Station 7-3 Const	Kleinburg Nashville Watermain	Kleinburg Nashville Watermain	Kleinburg Nashville Watermain
Station 7-5 Pumper	Civic Centre Library Furniture	Carrville CC Design	Carrville CC Construction
Block 11 Valley Rd Crossings	Maple Valley Plan - Phase I(A)	Carrville Branch Library Design	Maple Valley Plan - Phase I(B)
North Maple Bridge Design	Block 64 Valley Crossing	Block 61 Pedestrian Crossing	New West Yard
Replace Freightliner 7956	Voice Radio Replacement	Fence Repair & Replacement Program	Replace Pumper
Expand/Update Crew Quarters - Stn 75	Replace Volvo Pumper	Replace Rescue Truck	Replace Haz Mat
Corporate Asset Management	Corporate Asset Management	Corporate Asset Management	
Kleinburg Library Building Repairs and Improvements		Electronic Document Management System	Maple Library Renovations
Storm Water Management Facility - Pine Valley/Club House			

Operating Budget Implications associated with the Capital Budget and Plan. These items are incorporated in the Proposed 2013 Budget and 2014-2106 Plans.

Items	2013		2014		2015		2016	
	\$	Tax Rate	\$	Tax Rate	\$	Tax Rate	\$	Tax Rate
Operational Requirements	381,432	0.26%	1,567,552	0.99%	3,428,061	2.02%	1,922,332	1.04%
Capital From Taxation	489,472	0.33%						
Debenture Financing (Note1)	584,369	0.39%	1,161,355	0.73%	1,688,217	0.99%	2,745,130	1.49%
Infrastructure Contributions	686,361	0.46%	577,086	0.36%	716,628	0.42%	1,292,962	0.70%
Subtotal	2,141,634	1.43%	3,305,993	2.09%	5,832,906	3.43%	5,960,424	3.23%

Note 1 – Debenture costs for debt funded projects are planned in the year of completion.

Amortization vs. Budget Contributions: The City's Proposed 2013 Budget and 2014-2016 Plan is developed excluding full amortization and post employment benefits. The costs and associated tax implications of budgeting for full amortization is significant and as a result of depreciation in aging infrastructure and post retirement benefits for employees

Ontario Regulation 284/09 – “Budget Matters – Expenses” states that municipalities may exclude from annual budgets all or a portion of expenses for amortization, post-employment benefit expenses and solid waste landfill closure and post-closure expenses, but does require Council be informed of the above action including the estimated change in the year-end accumulated surplus and estimated impact of the excluded expenses on the municipal funding requirements. This information was reported to Council on December 11th, 2012. It is important to note, these expenses are recognized and reflected in the City's annual financial statements, but they are not fully funded through the City's budget and tax levy.

Impact of Excluded Expenses/Estimated Change in Accumulated Surplus

Funding vs. Amortization (In Millions)	2013 Budget		Gap
	Funding	2012 Amortization	
City Asset Renewal	21.5	43.7	22.2
City Post Employment Benefits	1.1	11.1	10.0
Combined	22.6	54.8	32.2

- Excludes Water and Waste Water (Separate Process)
- Reporting on solid waste landfill closure and post-closure expenses is not applicable in Vaughan

As reported in many journals and articles, the above situation is consistent for most Canadian municipalities. Due to sound financial planning, Vaughan is in a strong financial position and ahead of most municipalities. To begin to address the forecasted capital asset renewal funding gap, the City has implemented several initiatives.

1. Multi-Year Budgeting – To provide visibility regarding future financial requirements.
2. Asset Management – The City has undertaken a city-wide asset management initiative
3. Infrastructure Renewal Policy – To ensure annual replacement contributions are in place for new capital projects based on lifecycle principles.
4. Reserve Policy Update – In addition to policy updates, this action incorporated a realignment of reserve balances and expansion of surplus allocation to support infrastructure, contributions based on life cycles, etc.
5. Financial Master Plan – Recently the City developed a Financial Master Plan, which earmarked infrastructure funding as a top priority along with an infrastructure financing strategy and policy recommendations, which will continue to be discussed at future Finance and Administration Committee meetings.

The above actions are designed to guide the municipality towards financial sustainability and are required to ensure the City is able to safeguard the community's infrastructure network, overall quality of life and the economic health for future generations.

Relationship to Vaughan Vision 2020 / Strategic Plan

The Budget Process allocates and approves the resources necessary to continue the City's activities and implement Council's approved plans.

Regional Implications

None

Conclusion

The management and operation of the City of Vaughan is becoming increasingly more complex as the City grows and the regulatory environment increases. Consequently there is a need to broaden the budget horizon and better understand the future implications of today's decisions. The implementation of multi-year budgets will provide decision makers with added foresight and ability to proactively grasp future opportunities, prepare for future challenges and reduce the unknowns by understanding the longer-term financial implications of present and past decisions. This is a very strategic approach intended to plan where the City's future resources should be focused to best support the City and generate public value.

The City has followed a very thorough process to minimize any tax increase, while maintaining levels of service and meeting regulatory/City policy requirements. Very tight budget guidelines approved by Council were issued to all departments limiting increases to established commitments, pre-defined external pressures. In addition to the strict base budget guidelines, a number of additional resource requests were put forward by departments to maintain service levels, comply with regulatory requirements and implement new initiatives. Capital budgets were developed with policy requirements. The Directors'

Working Group, Senior Management, the Finance and Administration Committee, and Council spent a considerable amount of time reviewing budgets and prioritizing operating and capital requests in order to develop a realistic and responsible financial plan. The resulting outcome of above efforts is illustrated below in the *Building the Budget* table.

	2013			2014			2015			2016		
	Rate Incr.	\$ (m)	Bill Incr.	Rate Incr.	\$ (m)	Bill Incr.	Rate Incr.	\$ (m)	Bill Incr.	Rate Incr.	\$ (m)	Bill Incr.
Operating Budget												
Base Budget	1.82%	2.72	\$22	2.15%	3.40	\$26	1.92%	3.26	\$25	3.15%	5.82	\$43
ARR	0.87%	1.29	\$10	2.44%	3.85	\$30	3.78%	6.28	\$48	2.01%	3.50	\$27
Sub-total	2.69%	4.01	\$32	4.59%	7.25	\$56	5.70%	9.54	\$73	5.16%	9.32	\$70
Hospital Levy	0.91%	1.36	\$11									
Total	3.60%	5.37	\$43	4.59%	7.25	\$56	5.70%	9.54	\$73	5.16%	9.32	\$70
Total Capital Budget		57.80			66.56			69.29			105.20	

BUILDING THE BUDGET

Illustrated below is the estimated 2013 property tax bill for the average home in Vaughan, valued at \$517K. It is important to note, that although York Region's property tax rate increase is lower, its contribution to the overall value increase is the highest at \$43. Overall, the average total property tax bill in Vaughan will increase by \$86 or 1.90%

Property Tax Bill	2012 Property Tax	Est. Increase		Est. 2013 Property Tax
		%	\$	
City of Vaughan	1,196	2.69%	32	1,228
Hospital Levy	47	0.91%	11	58
Region of York	2,197	1.94%	43	2,240
Provincial (Education)	1,072	0.00%	-	1,072
Total Tax Bill	4,512	1.90%	86	4,597

* - 2013 Estimated Property Taxes are based on the avg. home value of \$517k

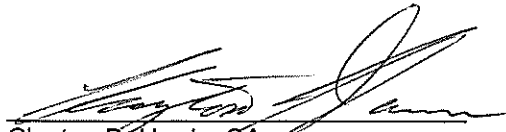
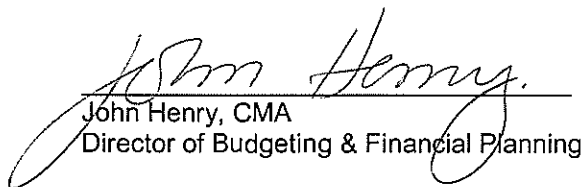
Attachments

Attachment 1: Proposed Operating Budget Revenue and Expenditure Summary
Attachment 2: Proposed 2013-2016 Additional Resource Request Summary
Attachment 3: Proposed 2013-2016 Capital Project Listing by Department

Report prepared by:

John Henry
Director of Budgeting & Financial Planning
Ext. 8348

Respectfully submitted,


Clayton D. Harris, CA
City Manager
Barbara Cribbett, CMA
Commissioner of Finance & City Treasurer
John Henry, CMA
Director of Budgeting & Financial Planning



CITY OF VAUGHAN

2013-16

OPERATING BUDGET

Revenue & Expenditure Summary

Proposed

January 21, 2013

CITY OF VAUGHAN

2013-16 OPERATING BUDGET

TAX LEVY SUMMARY

	2012 BUDGET	Proposed 2013 BUDGET	INC. / (DEC.) \$	2014 FORECAST	INC. / (DEC.) \$	2015 FORECAST	INC. / (DEC.) \$	2016 FORECAST	INC. / (DEC.) \$
REVENUES	77,030,576	82,427,609	5,397,033	84,762,158	2,334,549	83,688,477	-1,073,681	81,784,427	-1,904,050
			7.0%		2.8%		-1.3%		-2.3%
EXPENDITURES	225,773,210	238,483,397	12,710,188	252,633,541	14,150,144	285,591,262	12,957,721	277,713,705	12,122,443
			5.6%		5.9%		5.1%		4.6%
NET EXPENDITURES	148,742,634	156,055,788	7,313,155	167,871,383	11,815,595	181,902,785	14,031,402	195,929,278	14,026,493
			4.9%		7.6%		8.4%		7.7%
PRIOR YEAR SURPLUS CARRY FORWARD TO REDUCE TAX LEVY	2,500,000	2,500,000	0	2,500,000	0	2,500,000	0	2,500,000	0
			0.0%		0.0%		0.0%		0.0%
LEVY	146,242,634	153,555,788	7,313,155	165,371,383	11,815,595	179,402,785	14,031,402	193,429,278	14,026,493
			5.0%		7.7%		8.5%		7.8%
LESS: ASSESSMENT GROWTH (2013 @ 2.257% , 2014 @ 3.0%, 2015 @ 2.8% and 2016 @ 2.8%)	2.26%	3,300,989	3,300,989	7,868,840	4,567,851	12,355,145	4,486,305	17,058,507	4,703,362
		3,300,989	3,300,989	7,868,840	4,567,851	12,355,145	4,486,305	17,058,507	4,703,362
2013-16 OPERATING BUDGET TAXATION INCREASE FUNDING REQUIRED			4,012,166	7,247,743	9,545,097				
AVERAGE TAX RATE INCREASE IN PERCENTAGE TERMS (rounded to 2 decimal places)			2.69%	4.59%	5.70%				5.16%
INCREASE FOR AN AVERAGE HOUSEHOLD ASSESSED AT 2013 @ \$517,000, 2014 @ \$551,000, 2015 @ \$587,000 and 2016 @ \$626,000			\$32	\$56	\$73				\$70

**CITY OF VAUGHAN
2013-16 OPERATING BUDGET
REVENUE AND EXPENDITURE SUMMARY**

	2012 BUDGET	Proposed 2013 BUDGET	INC. / (DEC.) \$ %	2014 Forecast	INC. / (DEC.) \$ %	2015 Forecast	INC. / (DEC.) \$ %	2016 Forecast	INC. / (DEC.) \$ %
REVENUES:									
2012 TAXATION	146,242,634	146,242,634		146,242,634	-	146,242,634	-	146,242,634	-
ASSESSMENT GROWTH		3,300,989	3,300,989 2.26%	7,868,840	4,567,851 3.0%	12,355,145	4,486,305 2.8%	17,058,507	4,703,362 2.8%
BASE TAXATION	146,242,634	149,543,623	3,300,989 2.3%	154,111,474	4,567,851 3.1%	158,597,779	4,486,305 2.9%	163,301,141	4,703,362 3.0%
SUPPLEMENTAL TAXATION	4,000,000	5,282,683	1,282,683 32.1%	3,782,683	(1,500,000) -28.4%	3,782,683	0 0.0%	3,782,683	0 0.0%
GRANT / PAYMENT IN LIEU / OTHER	2,645,200	2,645,200	0 0.0%	2,645,200	0 0.0%	2,645,200	0 0.0%	2,645,200	0 0.0%
RESERVES	16,452,690	19,489,382	3,036,692 18.5%	21,193,796	1,704,414 8.7%	18,175,296	(2,018,500) -9.5%	16,989,125	(2,186,171) -11.4%
CORPORATE	17,726,578	17,660,378	(66,200) -0.4%	18,666,913	1,006,535 5.7%	18,818,299	151,386 0.8%	18,196,145	(622,154) -3.3%
FEES AND SERVICE CHARGES	36,206,108	37,349,966	1,143,858 3.2%	38,473,566	1,123,600 3.0%	39,266,999	793,433 2.1%	40,171,274	904,275 2.3%
PRIOR YEAR'S SURPLUS CARRYFORWARD	2,500,000	2,500,000	0 0.0%	2,500,000	0 0.0%	2,500,000	0 0.0%	2,500,000	0 0.0%
TOTAL REVENUES	225,773,210	234,471,232	8,698,022 3.7%	241,373,632	6,902,400 2.9%	244,786,256	3,412,624 1.4%	247,585,568	2,799,312 1.1%
EXPENDITURES:									
DEPARTMENTAL	200,744,202	207,687,042	6,942,840 3.5%	214,737,296	7,050,254 3.4%	224,478,133	9,740,837 4.5%	232,474,731	7,996,598 3.6%
RESERVE CONTRIBUTION & CORPORATE EXP.	4,173,130	6,257,108	2,083,978 49.9%	8,001,868	1,744,750 27.9%	7,428,084	(573,774) -7.2%	8,364,587	936,503 12.6%
LONG TERM DEBT	12,378,938	14,150,587	1,771,649 14.3%	16,156,886	2,006,299 14.2%	16,483,707	326,821 2.0%	16,103,959	(379,748) -2.3%
CONTINGENCY	1,574,938	3,999,386	2,424,449 153.9%	7,348,227	0 0.0%	10,812,064	3,463,837 47.1%	14,381,154	3,569,090 33.0%
CAPITAL FROM TAXATION	6,902,002	6,389,274	(512,728) -7.4%	6,389,274	0 0.0%	6,389,274	0 0.0%	6,389,274	0 0.0%
TOTAL EXPENDITURES	225,773,210	238,483,957	12,710,188 5.6%	252,633,541	10,801,303 4.5%	265,591,262	12,957,721 5.1%	277,713,705	12,122,443 4.6%
FUNDING REQUIREMENT									
2013 TAXATION INCREASE	0	4,012,166	4,012,166	4,012,166	7,247,743	4,012,166	4,012,166	4,012,166	4,012,166
2014 TAXATION INCREASE				7,247,743	7,247,743	7,247,743	7,247,743	7,247,743	7,247,743
2015 TAXATION INCREASE						9,545,097	9,545,097	9,545,097	9,545,097
2016 TAXATION INCREASE								9,323,130	9,323,130
AVERAGE TAX RATE INCREASE IN PERCENTAGE TERMS			2.69%		4.58%		5.70%		5.16%
INCREASE FOR AN AVERAGE HOUSEHOLD ASSESSED AT 2013 @ \$517,000, 2014 @ \$551,000, 2015 @ \$587,000 and 2016 @ \$626,000			\$32		\$56		\$73		\$70

CITY OF VAUGHAN
2013-16 OPERATING BUDGET
REVENUE BY MAJOR SOURCE

	2012 BUDGET	Proposed 2013 BUDGET	Dept Adj \$	%	ARR & F&A Recom. \$	%	Council Items \$	%	Total Adj \$	%	2014 FORECAST	TOTAL INC. / (DEC.) \$	%	2015 FORECAST	INC. / (DEC.) \$	%	2016 FORECAST	INC. / (DEC.) \$	%
4,000,000	5,282,683	1,282,683	32.1%	0%	0%	0%	0%	0%	1,282,683	32.1%	3,782,683	(1,500,000)	-28.4%	3,782,683	0	0.0%	3,782,683	0	0.0%
145,200	145,200	0	0.0%	0%	0%	0%	0%	0%	0	0.0%	145,200	0	0.0%	145,200	0	0.0%	145,200	0	0.0%
2,500,000	2,500,000	0	0.0%	0%	0%	0%	0%	0%	0	0.0%	2,500,000	0	0.0%	2,500,000	0	0.0%	2,500,000	0	0.0%
4,346,266	4,737,394	271,724	6.3%	3%	119,394	0%	0%	391,128	9.0%	4,941,740	204,346	4.3%	4,901,740	(40,000)	-0.8%	4,906,740	5,000	0.1%	
0	269,634	269,634	0	0.0%	0%	0%	0%	269,634	0.0%	1,024,794	755,160	280.1%	271,067	(753,727)	-73.5%	271,545	478	0.2%	
665,000	665,000	0	0.0%	0%	0%	0%	0%	0	0.0%	665,000	0	0.0%	665,000	0	0.0%	665,000	0	0.0%	
1,500,000	1,500,000	0	0.0%	0%	0%	0%	0%	0	0.0%	1,500,000	0	0.0%	1,500,000	0	0.0%	1,500,000	0	0.0%	
242,747	121,374	(121,373)	-50.0%	0%	0	0%	0%	(121,373)	-50.0%	0	(121,374)	-100.0%	0	0	0.0%	0	0	0.0%	
1,947,975	1,978,911	650,004	62.0%	27%	280,932	0%	0%	930,938	88.8%	1,902,173	(76,738)	-3.9%	1,830,859	(71,314)	-3.7%	1,877,859	(55,000)	-2.9%	
112,220	657,659	0	0.0%	486%	545,439	0%	0%	545,439	486%	609,679	(47,980)	-7.3%	714,220	104,541	17.1%	617,677	(96,543)	-13.5%	
500,000	0	(500,000)	-100.0%	0%	0	0%	0%	(500,000)	-100.0%	0	0	0.0%	0	0	0.0%	0	0	0.0%	
2,757,410	2,937,410	200,000	7.3%	0%	0	0%	0%	200,000	7.3%	3,107,410	150,000	5.1%	2,707,410	(400,000)	-12.9%	2,907,410	(400,000)	-14.8%	
2,692,862	3,200,000	597,138	22.9%	0%	0	0%	0%	597,138	22.9%	4,000,000	800,000	25.0%	3,100,000	(900,000)	-22.5%	1,500,000	(1,600,000)	-51.8%	
2,678,210	3,402,000	723,790	27.0%	0%	0	0%	0%	723,790	27.0%	3,443,000	41,000	1.2%	3,485,000	42,000	1.2%	3,542,894	57,894	1.7%	
16,452,690	19,480,382	2,030,927	12.7%	5.7%	945,765	0	0.0%	3,036,692	18.5%	21,193,798	1,704,414	8.7%	19,175,298	(2,018,500)	-118.4%	18,988,125	(2,186,171)	-11.4%	
4,000	0	(4,000)	-100.0%	0%	0	0%	0%	(4,000)	-100.0%	0	0	0.0%	0	0	0.0%	0	0	0.0%	
569,324	580,628	11,304	2.0%	0%	0	0%	0%	11,304	2.0%	591,787	11,159	1.9%	603,207	11,420	1.9%	614,627	11,420	1.9%	
33,576	37,261	3,685	11.0%	0%	0	0%	0%	3,685	11.0%	39,185	1,924	5.2%	41,652	2,467	6.3%	45,111	3,459	8.3%	
1,077,078	1,121,360	44,282	4.1%	0%	0	0%	0%	44,282	4.1%	1,220,365	99,005	8.8%	1,283,770	63,405	5.2%	1,361,805	78,035	6.1%	
410,624	474,007	63,383	15.4%	0%	0	0%	0%	63,383	15.4%	507,336	33,328	7.0%	542,750	35,414	7.0%	578,732	35,982	6.8%	
85,346	60,000	(25,346)	-29.7%	0%	0	0%	0%	(25,346)	-29.7%	33,569	3,569	6.0%	66,937	3,338	5.2%	70,879	3,942	5.9%	
2,227,085	2,318,478	91,393	4.1%	0%	0	0%	0%	91,393	4.1%	2,389,059	70,581	3.0%	2,405,609	16,550	0.7%	2,428,358	22,749	0.9%	
10,000	10,000	0	0.0%	0%	0	0%	0%	0	0.0%	10,000	0	0.0%	10,000	0	0.0%	10,000	0	0.0%	
17,727,675	18,148,833	904,035	5.1%	0%	20,435	0%	0%	421,158	2.4%	18,374,287	225,454	1.2%	18,723,345	349,058	1.9%	19,082,693	358,348	1.9%	
517,950	552,980	35,030	6.8%	0%	0	0%	0%	35,030	6.8%	552,980	0	0.0%	552,980	0	0.0%	552,980	0	0.0%	
187,340	192,840	5,500	2.9%	0%	0	0%	0%	5,500	2.9%	184,840	(8,000)	-4.1%	184,840	0	0.0%	184,840	0	0.0%	
46,390	111,211	64,821	139.7%	0%	0	0%	0%	64,821	139.7%	112,792	1,581	1.4%	114,422	1,630	1.4%	118,276	1,854	1.6%	
115,603	101,780	(13,823)	-12.0%	0%	0	0%	0%	(13,823)	-12.0%	103,905	2,125	2.1%	106,030	2,125	2.0%	108,238	2,208	2.1%	
3,169,276	3,413,026	213,750	6.7%	0%	0	0%	0%	213,750	6.7%	3,896,569	483,543	14.2%	4,007,138	110,569	2.8%	4,166,836	159,688	4.0%	
6,878,872	6,878,872	0	0.0%	0%	0	0%	0%	0	0.0%	7,016,449	137,577	2.0%	7,156,778	140,329	2.0%	7,299,914	143,136	2.0%	
500,000	500,000	0	0.0%	0%	0	0%	0%	0	0.0%	510,000	10,000	2.0%	520,200	10,200	2.0%	530,604	10,404	2.0%	
510,275	552,861	42,586	8.3%	0%	0	0%	0%	42,586	8.3%	575,436	22,575	4.1%	590,261	14,825	2.6%	616,311	26,050	4.4%	
0	22,500	0	0.0%	0%	22,500	0%	0%	22,500	0.0%	0	(22,500)	-100.0%	0	0	0.0%	0	0	0.0%	
392,426	404,028	11,602	3.0%	0%	0	0%	0%	11,602	3.0%	414,820	10,792	2.7%	330,397	(84,423)	-20.4%	334,986	4,589	1.4%	
175,933	250,893	2,960	1.7%	0%	72,000	41%	0%	74,960	42.6%	259,267	8,374	3.3%	259,344	(923)	-0.4%	265,328	6,984	2.7%	
1,236,035	1,311,008	74,973	6.1%	0%	0	0%	0%	74,973	6.1%	1,337,090	26,082	2.0%	1,364,539	27,449	2.1%	1,392,556	28,017	2.1%	
301,300	307,400	6,100	2.0%	0%	0	0%	0%	6,100	2.0%	313,800	6,400	2.1%	403,000	90,000	28.7%	410,200	7,400	1.8%	
39,208,108	37,348,968	(1,859,140)	-4.7%	0%	114,835	0%	-1%	1,143,859	3.2%	38,473,568	1,123,600	3.0%	39,268,989	795,421	2.1%	40,171,274	904,275	2.3%	
17,728,578	17,660,378	(68,200)	-0.4%	0%	0	0%	0%	(68,200)	-0.4%	18,066,813	1,006,535	5.7%	18,816,289	151,386	0.8%	18,186,145	(627,154)	-3.3%	
77,030,578	82,427,609	4,398,045	5.6%	1%	1,060,700	1%	-1%	5,387,033	7.0%	84,762,158	2,334,540	2.8%	83,868,477	-1,073,681	-1.3%	81,784,427	-1,904,050	-2.3%	

NOTE: Adjustments from Council Items are shown separately for 2013 adjustments. Council Items changing the Forecast 2014 to 2016 budget are included in this financial summary.

TOTAL CORPORATE REVENUE

CITY OF VAUGHAN
2013-16 OPERATING BUDGET

Expenditure By Major Category (1)

	2012 BUDGET	Proposed 2013 BUDGET	Dept Adj \$	%	ARR & FMA Recom. \$	%	Consolidated Items \$	%	Total Adj \$	%	2014 FORECAST	INC./ (DEC.) \$	%	2015 FORECAST	INC./ (DEC.) \$	%	2016 FORECAST	INC./ (DEC.) \$	%
COUNCIL																			
OFFICE OF THE INTEGRITY COMMISSIONER																			
Internal Audit	1,501,302	1,461,080	20,202	1.4%	0.0%	0.0%	0.0%	0.0%	20,202	2.1%	1,481,182	18,002	1.3%	1,501,021	19,829	1.3%	1,521,108	20,187	1.3%
City Manager	180,840	189,840	0	0.0%	0.0%	0.0%	0.0%	0	0	0.0%	200,073	133	0.1%	200,208	135	0.1%	200,208	0	0.0%
City Manager's Office	194,845	194,808	23	0.0%	0.0%	0.0%	0.0%	23	0.0%	0.0%	200,085	5,917	3.0%	242,136	41,281	20.5%	262,001	36,865	15.5%
City Manager's Office - Planning	672,440	698,437	25,997	3.8%	0.0%	0.0%	0.0%	25,997	3.8%	0.0%	704,336	5,898	0.8%	762,237	4,901	0.7%	711,742	2,505	0.4%
City Manager's Office - Finance	120,446	120,446	0	0.0%	0.0%	0.0%	0.0%	0	0.0%	0.0%	120,446	0	0.0%	120,446	0	0.0%	120,446	0	0.0%
Economic and Business Development	1,354,162	1,365,549	11,387	0.8%	0.0%	0.0%	0.0%	11,387	0.8%	0.0%	1,377,336	11,831	0.8%	1,400,000	22,664	1.6%	1,425,000	25,000	1.8%
Corporate Communications	1,165,725	1,072,533	(93,193)	-8.0%	0.0%	0.0%	0.0%	(93,193)	-8.0%	0.0%	1,097,226	24,656	2.1%	1,112,240	15,013	1.4%	1,135,000	22,760	2.0%
Fire and Rescue Services	35,615,557	36,622,140	787,658	2.2%	0.0%	0.0%	0.0%	787,658	2.2%	0.0%	38,478,716	1,865,576	5.1%	42,035,732	3,557,016	9.2%	43,281,619	1,245,887	3.0%
Emergency Planning	178,414	179,414	550	0.3%	0.0%	0.0%	0.0%	550	0.3%	0.0%	189,716	10,302	5.8%	264,734	5,184	2.6%	349,432	83,308	31.5%
TOTAL CITY MANAGER	38,108,854	40,144,008	765,823	2.0%	288,769	0.7%	0	0.0%	1,054,722	2.6%	42,321,656	2,897,265	6.9%	46,658,731	3,827,075	9.0%	47,387,424	1,538,703	3.4%
Commissioner of Finance and City Treasurer																			
Financial Services	402,973	405,703	2,730	0.7%	0.0%	0.0%	0.0%	2,730	0.7%	0.0%	302,932	(22,551)	-5.6%	305,565	2,733	0.7%	308,940	1,355	0.4%
Financial Services - Planning	2,031,111	2,031,111	0	0.0%	0.0%	0.0%	0.0%	0	0.0%	0.0%	2,031,111	0	0.0%	2,031,111	0	0.0%	2,031,111	0	0.0%
Financial Services - Finance	2,239,804	2,239,804	0	0.0%	0.0%	0.0%	0.0%	0	0.0%	0.0%	2,239,804	0	0.0%	2,239,804	0	0.0%	2,239,804	0	0.0%
Purchasing Services & Insurance	564,712	577,674	12,962	2.3%	0.0%	0.0%	0.0%	12,962	2.3%	0.0%	591,605	13,032	2.4%	605,201	13,596	2.3%	607,575	2,374	0.4%
TOTAL COMM. OF FINANCE AND CITY TREASURER	7,542,646	7,786,088	243,780	3.2%	0	0.0%	0	0.0%	243,780	3.2%	7,800,461	114,005	1.5%	7,994,726	238,842	3.0%	8,200,850	262,124	3.3%
Commissioner of Legal and Administrative Services																			
City Clerk	334,051	374,933	(19,118)	-4.9%	0.0%	0.0%	0.0%	(19,118)	-4.9%	0.0%	386,762	11,829	3.2%	390,705	12,943	3.3%	401,137	1,472	0.4%
City Clerk's Office	4,257,414	4,428,315	168,901	4.0%	0.0%	0.0%	0.0%	168,901	4.0%	0.0%	4,500,796	74,480	1.7%	4,560,194	59,398	1.3%	4,602,482	45,288	1.0%
City Clerk's Office - Planning	628,968	628,968	0	0.0%	0.0%	0.0%	0.0%	0	0.0%	0.0%	640,530	2,438	0.4%	645,233	4,703	0.7%	647,596	2,365	0.4%
Committee of Adjustment	566,145	576,801	10,656	1.9%	0.0%	0.0%	0.0%	10,656	1.9%	0.0%	579,877	3,076	0.5%	584,183	4,306	0.7%	586,362	2,179	0.4%
City Clerk - Insurance	4,727,000	4,727,000	0	0.0%	0.0%	0.0%	0.0%	0	0.0%	0.0%	4,727,000	0	0.0%	4,727,000	0	0.0%	4,727,000	0	0.0%
Legal Services	2,043,276	2,048,749	5,473	0.3%	0.0%	0.0%	0.0%	5,473	0.3%	0.0%	2,051,634	(31,115)	-1.6%	2,031,127	(15,493)	-0.8%	2,161,846	130,719	6.4%
Legal Services - Planning	5,108,815	5,255,238	136,423	2.7%	0.0%	0.0%	0.0%	136,423	2.7%	0.0%	5,459,041	250,853	4.6%	5,551,249	99,208	1.8%	5,658,488	107,239	2.1%
TOTAL COMM. OF LEGAL AND ADMINISTRATIVE SERVICES	17,725,889	18,037,126	311,439	1.8%	0	0.0%	0	0.0%	311,439	1.8%	18,348,639	309,811	1.7%	18,468,061	182,052	0.9%	19,304,106	709,485	3.8%
Commissioner of Community Services																			
Community Services	451,056	502,168	5,041	1.1%	0.0%	0.0%	0.0%	5,041	1.1%	0.0%	507,474	5,298	1.1%	514,369	6,912	1.4%	520,028	5,652	1.1%
Community Services - Planning	60,140	60,140	0	0.0%	0.0%	0.0%	0.0%	0	0.0%	0.0%	60,140	0	0.0%	60,140	0	0.0%	60,140	0	0.0%
Community Grants and Advisory Committees	97,695	99,017	1,322	1.4%	0.0%	0.0%	0.0%	1,322	1.4%	0.0%	99,732	715	0.7%	101,481	1,749	1.7%	101,204	(277)	-0.3%
Recreation	19,106,300	19,106,300	0	0.0%	0.0%	0.0%	0.0%	0	0.0%	0.0%	19,106,300	0	0.0%	19,106,300	0	0.0%	19,106,300	0	0.0%
Cultural Services	1,988,537	2,114,538	126,101	6.3%	0.0%	0.0%	0.0%	126,101	6.3%	0.0%	2,132,875	17,907	0.8%	2,148,100	15,225	0.7%	2,206,088	57,988	2.7%
Public Works	2,032,425	2,032,425	0	0.0%	0.0%	0.0%	0.0%	0	0.0%	0.0%	2,032,425	0	0.0%	2,032,425	0	0.0%	2,032,425	0	0.0%
Public Works - Planning	2,570,444	2,570,444	0	0.0%	0.0%	0.0%	0.0%	0	0.0%	0.0%	2,570,444	0	0.0%	2,570,444	0	0.0%	2,570,444	0	0.0%
Parks & Forestry Operations	12,223,343	12,960,787	455,522	3.7%	0.0%	0.0%	0.0%	455,522	3.7%	0.0%	13,620,665	697,242	5.1%	13,788,527	167,862	1.2%	14,255,558	467,031	3.4%
Parks & Forestry Planning	1,115,895	1,265,358	29,014	2.6%	0.0%	0.0%	0.0%	29,014	2.6%	0.0%	1,324,233	127,023	9.6%	1,394,233	15,722	1.2%	1,425,558	31,325	2.3%
TOTAL COMM. OF COMMUNITY SERVICES	58,089,145	60,841,831	1,548,484	2.7%	504,265	0.8%	(258,073)	-0.5%	1,794,672	3.1%	61,388,635	1,626,674	2.6%	62,079,528	711,021	1.2%	65,674,662	3,585,156	5.8%
Commissioner of Planning																			
City Clerk	344,312	357,569	13,257	4.0%	0.0%	0.0%	0.0%	13,257	4.0%	0.0%	367,207	9,528	2.6%	373,564	6,357	1.7%	376,765	3,201	0.9%
City Clerk's Office	2,966,246	3,431,541	465,295	15.7%	0.0%	0.0%	0.0%	465,295	15.7%	0.0%	3,431,541	465,295	15.7%	3,431,541	0	0.0%	3,431,541	0	0.0%
Policy Planning	1,901,368	1,901,368	0	0.0%	0.0%	0.0%	0.0%	0	0.0%	0.0%	1,901,368	0	0.0%	1,901,368	0	0.0%	1,901,368	0	0.0%
Building Standards	6,759,246	7,077,097	58,508	0.9%	0.0%	0.0%	0.0%	58,508	0.9%	0.0%	7,311,094	233,597	3.3%	7,175,115	(135,979)	-1.9%	7,123,520	(51,573)	-0.7%
TOTAL COMM. OF PLANNING	11,455,413	12,368,276	158,763	1.4%	783,078	8.6%	0	0.0%	912,842	8.0%	12,877,843	309,569	2.3%	12,542,943	(135,200)	-1.1%	12,222,249	(320,394)	-2.6%
Commissioner of Strategic & Corporate Services																			
Strategic Planning	332,430	347,282	13,852	4.2%	0.0%	0.0%	0.0%	13,852	4.2%	0.0%	382,914	15,632	4.5%	376,124	(12,210)	-3.4%	379,035	3,911	1.0%
Strategic Planning - Planning	351,120	351,120	0	0.0%	0.0%	0.0%	0.0%	0	0.0%	0.0%	351,120	0	0.0%	351,120	0	0.0%	351,120	0	0.0%
Information & Communications	119,816	119,816	0	0.0%	0.0%	0.0%	0.0%	0	0.0%	0.0%	119,816	0	0.0%	119,816	0	0.0%	119,816	0	0.0%
Access Vaughan	910,243	920,503	10,260	1.2%	0.0%	0.0%	0.0%	10,260	1.2%	0.0%	1,010,803	89,981	9.8%	1,008,558	(2,245)	-0.2%	1,011,371	583	0.1%
Information and Technology Management	7,710,658	8,128,828	392,419	3.9%	0.0%	0.0%	0.0%	392,419	3.9%	0.0%	8,630,344	501,516	5.8%	8,593,146	(357,804)	-4.1%	9,114,844	521,698	6.1%
Human Resources	3,569,719	3,480,122	(69,597)	-2.0%	0.0%	0.0%	0.0%	(69,597)	-2.0%	0.0%	3,543,844	(50,551)	-1.5%	3,579,607	35,863	1.0%	3,631,054	51,447	1.4%
TOTAL COMM. OF STRATEGIC & CORPORATE SERVICES	13,203,165	13,802,609	331,662	2.5%	317,732	2.4%	0	0.0%	649,424	4.9%	14,725,115	676,504	4.9%	15,059,372	729,259	4.9%	15,800,588	474,218	3.1%
Commissioner of Engineering and Public Works																			
Development and Transport, Engineering	4,256,898	4,569,045	70,024	1.6%	0.0%	0.0%	0.0%	70,024	1.6%	0.0%	4,930,227	361,182	7.9%	4,968,171	(27,056)	-0.5%	4,907,419	(60,762)	-1.2%
Public Works	4,081,768	4,265,974	96,870	2.4%	0.0%	0.0%	0.0%	96,870	2.4%	0.0%	4,456,434	190,460	4.5%	4,423,669	(32,765)	-0.7%	4,549,715	123,246	2.8%
TOTAL COMM. OF ENGINEERING AND PUBLIC WORKS	8,338,666	8,835,019	166,894	2.0%	0	0.0%	0	0.0%	1,676,894	2.0%	9,386,661	1,287,644	15.1%	9,431,840	54,171	0.6%	9,459,134	27,315	0.3%
VAUGHAN PUBLIC LIBRARIES																			
TOTAL DEPARTMENTAL EXPENDITURES	200,744,202	207,667,042	4,918,675	2.4%	2,354,783	1.2%	(239,818)	-0.1%	5,442,840	2.6%	214,727,286	7,053,154	3.4%	224,474,731	9,747,445	4.5%	232,474,731	7,988,548	3.6%
RESERVE CONTRIBUTION & CORP. EXPENDITURES																			
LONG TERM DEBT	4,173,130	4,257,106	1,051,778	24.7%	0.0%	0.0%	0.0%	1,051,778	24.7%	0.0%	4,801,658	1,724,708	40.6%	4,801,658	(594,210)	-12.4%	4,801,658	(594,210)	-12.4%
CONTRIBUTION	1,574,038	1,599,398	2,044,449	13.0%	0.0%	0.0%	0.0%	2,044,449	13.0%	0.0%	1,619,088	2,006,269							

CITY OF VAUGHAN
2013-16 OPERATING BUDGET

Expenditure By Major Category (1)

2012 BUDGET	Proposed 2013 BUDGET	Dept Adj \$	%	ARR & F&A Recomm. \$	Council Items \$	Total Adj \$	%	2014 FORECAST	INC. / (DEC.) \$	%	2015 FORECAST	INC. / (DEC.) \$	%	2016 FORECAST	INC. / (DEC.) \$	%
2,139,296	2,257,082	157,786	7.4%	0.0%	0.0%	157,786	7.4%	2,273,024	75,942	3.3%	2,495,484	122,460	5.2%	3,295,394	709,910	32.1%
403,568	412,068	8,090	2.0%	0.0%	0.0%	8,090	2.0%	420,309	8,241	2.0%	428,715	8,406	2.0%	437,290	8,575	2.0%
356,695	601,819	245,134	68.7%	0.0%	0.0%	245,134	68.7%	948,855	347,036	57.7%	1,302,832	353,977	37.3%	1,663,889	361,057	27.7%
350,000	400,000	0	0.0%	0.0%	50,000	90,000	14.3%	400,000	0	0.0%	400,000	0	0.0%	400,000	0	0.0%
1,174,726	1,323,231	148,505	12.6%	0.0%	0.0%	148,505	12.6%	1,324,655	71,424	5.4%	1,535,578	210,923	15.9%	1,927,364	391,786	25.5%
204,000	208,000	4,000	2.0%	0.0%	0.0%	4,000	2.0%	212,242	4,242	2.0%	216,495	4,253	2.0%	220,816	4,321	2.0%
323,228	329,355	6,127	1.9%	0.0%	0.0%	6,127	1.9%	336,390	6,995	2.1%	343,118	6,728	2.0%	345,591	2,473	0.7%
15,000	15,000	0	0.0%	0.0%	0.0%	0	0.0%	15,000	0	0.0%	15,000	0	0.0%	15,000	0	0.0%
140,000	140,000	0	0.0%	0.0%	1,002,200	1,002,200	0.0%	1,022,244	20,044	2.0%	1,542,689	520,445	5.1%	1,963,543	420,854	2.8%
5,172,667	8,811,246	886,361	13.3%	0.0%	1,002,200	1,728,561	31.8%	7,926,878	677,066	8.3%	8,245,751	318,873	3.9%	9,559,567	1,302,802	15.7%
30,000	55,000	5,000	5.6%	0.0%	0.0%	5,000	5.6%	100,000	5,000	5.3%	105,000	5,000	5.0%	110,000	5,000	4.8%
244,224	164,000	(80,224)	-24.7%	0.0%	0.0%	(80,224)	-24.7%	184,000	0	0.0%	184,000	0	0.0%	184,000	0	0.0%
407,000	407,000	0	0.0%	0.0%	0.0%	0	0.0%	400,000	(60,000)	-13.0%	400,000	(60,000)	-13.0%	375,000	(25,000)	-6.3%
595,153	450,326	(144,827)	-24.3%	0.0%	0.0%	(144,827)	-24.3%	460,859	10,533	2.4%	471,366	10,507	2.4%	483,275	11,909	2.4%
20,000	2,025,000	(2,005,000)	-100.0%	0.0%	0.0%	(2,005,000)	-100.0%	0	0	0.0%	0	0	0.0%	0	0	0.0%
1,650,000	1,650,000	0	0.0%	0.0%	0.0%	0	0.0%	2,550,000	900,000	54.5%	2,735,000	185,000	7.3%	2,100,000	(450,000)	-21.4%
15,500	18,300	2,800	5.2%	0.0%	0.0%	2,800	5.2%	17,100	(1,200)	-6.9%	18,300	1,200	6.9%	16,300	(2,000)	-11.0%
28,255	28,300	45	0.2%	0.0%	0.0%	45	0.2%	28,300	45	0.2%	28,300	45	0.2%	28,300	45	0.2%
0	269,634	269,634	0.0%	0.0%	0.0%	269,634	0.0%	1,024,794	755,160	280.1%	271,057	(753,737)	-73.5%	271,545	478	0.2%
(4,000,000)	(4,130,000)	(130,000)	-3.3%	0.0%	0.0%	(130,000)	-3.3%	(4,332,000)	(202,000)	-4.9%	(4,571,000)	(239,000)	-5.5%	(4,769,000)	(198,000)	-4.3%
999,657	(654,440)	345,417	-54.65%	0	0	345,417	-54.65%	489,160	1,147,600	-175.4%	(817,657)	(1,310,817)	-265.8%	(1,194,860)	(377,313)	-46.1%
4,173,130	8,257,108	1,031,778	24.72%	0	0.0%	1,032,200	26.2%	8,001,858	1,724,708	27.6%	7,428,064	(584,210)	-7.4%	8,364,567	936,503	12.3%

RESERVE CONTRIBUTION & CORP. EXP. DETAIL:

RESERVE CONTRIBUTIONS:

Bldg & Fac. Maint. Res.
Roads Infrastructure Res.
Parks Infrastructure Res.
Electric Reserve Contribution
Fire & Rescue Contribution
Heritage Contribution
Streetscapes Contribution
City Playhouse Contribution
ITM Reserve Contribution
Artical Art Contribution

TOTAL RESERVE CONTRIBUTIONS

CORPORATE EXPENDITURES:

Bank Charges
Professional Fees
Major On-site Hearings - Professional Fees
Joint Services (Physiotherapy)
Jury Duty
Taxes
Travel Expenses
Arts Membership
Conferences
Election
Anticipated Labour Savings

TOTAL CORPORATE EXPENDITURES

TOTAL RESERVE CONTRIBUTIONS & CORP. EXP.

2013-2016 Additional Resource Request Summary
2013 Additional Resource Requests

#	Submitted Year	Requested Year	Department	Description	Position Type	# of Positions	2013 Net FTE	Annual Cost	Offsets	Nature of Offset	2013 Budget Change	Cum S Net Change	Tax Rate % Incr.	Cum Tax Rate % Incr.
2013 Base Budget Increase														
Zero Budget Impact ARRs														
A1	2012	2013	Building Standards	Zoning By-law Review	FT-Cont 4 Yr	4	4.00	573,659	(573,929)	D/C, Bldg Std Reserve	(270)	(270)	0.00%	1.82%
A2	2013	2013	Dev/Trans. Eng	VMC Development Implementation Project	FT-Cont 4 Yr	3	3.00	366,567	(366,567)	Various DCs + Capital from Taxation	-	(270)	0.00%	1.82%
A3	2012	2013	Dev/Trans. Eng	Transportation Engineer	FT	1	1.00	119,394	(119,394)	Engineering Fee	-	(270)	0.00%	1.82%
A4	2013	2013	Building Standards	Mechanical Building Inspectors	FT	2	2.00	188,045	(188,045)	Bldg Stds Reserve	-	(270)	0.00%	1.82%
A5	2013	2013	Building Standards	Plans Examiner/Inspector (Mechanical/Plumbing/Fire)	FT	1	1.00	92,887	(92,887)	Bldg Stds Reserve	-	(270)	0.00%	1.82%
A6	2013	2013	ITM	Client Support Analyst	FT	1	1.00	84,254	(84,254)	Professional Fees	-	(270)	0.00%	1.82%
A7	2013	2013	ITM	Client Support Analyst (FTE Conversion)	FT	2	-	192,578	(192,578)	Contract FTEs/Prof Fees/Service Contracts	-	(270)	0.00%	1.82%
A8	2013	2013	Purchasing Services	Purchasing Card Program Administrator (FT Conversion)	FT	1	-	122,823	(122,823)	FTE Conversion	-	(270)	0.00%	1.82%
Budget Impact ARRs														
1	2013	2013	Parks & Forestry Operations	Sidewalk: Thomas Cook Ave/Thornhill Woods Drive		-	-	40,000	-		40,000	39,730	0.03%	1.85%
2	2013	2013	Strategic Planning	Strategic Planning Business Analysis	FT	1	1.00	97,181	-		97,181	136,911	0.06%	1.91%
3	2013	2013	Policy Planning	Planner 1	FT	1	1.00	91,687	-		91,687	228,608	0.06%	1.97%
4	2012	2012	Strategic Planning	PM Software Maintenance Costs		-	-	10,000	-		10,000	238,608	0.01%	1.98%
5	2012	2012	ITM	Systems Analyst/Proj. Leader (CLASS)	FT	1	1.00	115,551	-		115,551	354,159	0.08%	2.06%
6	2013	2013	Parks & Forestry Operations	Soccer Field Maintenance		-	-	26,000	(20,435)	Field Leases	5,565	359,724	0.00%	2.06%
7	2012	2012	PW - Roads	Roads Labourer	FT	1	1.00	53,305	-		53,305	413,029	0.04%	2.10%
8	2012	2013	PW - Roads	Equipment Operator II - Heavy Equipment Operator	FT	2	2.00	138,133	-		138,133	551,162	0.09%	2.19%
9	2012	2012	B&P	Facility Operator I - Vellore Vill. CC Expansion	FT	1	1.00	56,715	-		56,715	607,877	0.04%	2.23%
10	2012	2012	Development Planning	DTA Co-ordinator	FT	1	1.00	79,561	-		79,561	687,438	0.05%	2.28%
11	2012	2012	Parks & Forestry Operations	Trees Pruning (routine street pruning)		-	-	146,250	-		146,250	833,688	0.10%	2.38%
12	2013	2013	Eng. Services	Utility Inspector (PT Conversion)	FT	1	0.67	107,177	(101,841)	PT Conversion	5,336	839,024	0.00%	2.38%
13	2012	2013	Economic & Business Development	Employment Zone, VMC Marketing		-	-	50,000	-		50,000	889,024	0.03%	2.41%
14	2012	2013	Parks & Forestry Operations	Forestry Arborist	FT	1	1.00	69,672	-		69,672	958,696	0.05%	2.46%
15	2012	2013	Environmental Sustainability	Local action plan for reducing GHG emissions		-	-	45,000	(22,500)	FCM Green Municipal Fund Grant	22,500	981,196	0.02%	2.48%
16	2013	2013	HR	Redevelopment of Staff Appraisal Forms		-	-	50,000	-		50,000	1,031,196	0.03%	2.51%
17	2013	2013	Commissioner of Community Development	Administrative Assistant (PT Conversion)	FT	1	0.31	76,595	(32,506)	PT Conversion	44,089	1,075,285	0.03%	2.54%
18	2012	2012	Fire & Rescue Operations	STN 75 - 10 Firefighters GAPPED (Oct Start)	FT	10	10.00	218,789	-		218,789	1,294,084	0.15%	2.69%
Total of ARRs Recommended by Senior Management Team											\$	1,294,084	0.87%	

Total Tax Increase (1%=\$1,495,436)

2013 Base Budget Increase

Tax Increase due to ARRs Recommended by Senior Management Team and F&A Committee

2.69%
1.82%
0.87%

2013-2016 Additional Resource Request Summary

2014 Additional Resource Requests

#	Submitted Year	Requested Year	Department	Description	Position Type	# of Positions	2014 Net FTE	Annual Cost	Offsets	Nature of Offset	2014 Budget Change	Cum \$ Net Change	Tax Rate % Incr.	Cum Tax Rate % Incr.
2014 Base Budget Increase														
Impact of 2013 ARRs 2014														
Budget Impact														
1	2013	2014	Building Standards	Zoning By-Law Review	FT-Cont 4 Yr	3	1.80	250,613	(111,136)	D/C Bldg Sids Reserve	139,477	693,929	0.09%	2.59%
2	2013	2013	Strategic Planning	Strategic Planning Business Analysis	FT	1	1.00	97,546	-	-	97,546	791,475	0.08%	2.65%
3	2013	2014	Policy Planning	Senior Policy Planner (Extension of 2 YR Contract - 2014 to 2015)	FT-Cont 2 Yr	1	1.00	115,122	-	-	115,122	906,597	0.07%	2.72%
4	2013	2014	Dev/Trans. Eng	Development Coordinator	FT	1	1.00	113,346	(104,346)	Engineering Fee	9,000	915,597	0.01%	2.73%
5	2013	2014	Dev/Trans. Eng	Transportation Engineer	FT	1	1.00	125,835	-	-	125,835	1,041,432	0.08%	2.81%
6	2012	2014	PW - Roads	Equipment Operator 1	FT	2	2.00	136,230	-	-	136,230	1,177,662	0.09%	2.89%
7	2012	2013	B&F	Facility Operator 1 - Fr. Ermanno CC Expansion	FT	1	1.00	56,938	-	-	56,938	1,234,600	0.04%	2.93%
8	2012	2014	HR	Learning & Development Specialist	FT	1	1.00	101,046	-	-	101,046	1,335,646	0.06%	2.99%
9	2012	2012	Fire & Rescue Operations	STN 75 - 6 Firefighters & 4 Captains GAPPED (Oct Start)	FT	10	10.00	278,676	-	-	278,676	1,614,322	0.18%	3.17%
10	2013	2013	B&F	Preventative Maintenance Mechanic (PT Conversion)	FT	1	0.57	75,604	(28,500)	PT Conversion	47,104	1,661,426	0.03%	3.20%
11	2013	2013	Parks & Forestry Operations	Forestry Arborist II	FT	1	1.00	70,143	-	-	70,143	1,731,569	0.04%	3.24%
12	2012	2013	Parks & Forestry Operations	Temporary Seasonal Employees	PT	2	1.38	63,579	-	-	63,579	1,795,148	0.04%	3.28%
13	2012	2014	B&F	Assistant Foreperson	FT	1	1.00	62,736	-	-	62,736	1,857,884	0.04%	3.32%
14	2012	2012	Purchasing Services	Senior Technical Clerk (PT Conversion)	FT	1	1.00	74,342	(39,092)	PT Conversion + Copier Lease	35,250	1,893,134	0.02%	3.35%
15	2013	2013	B&F	Building and Facilities City-wide Maintenance and Repairs		-	-	250,000	-	-	250,000	2,143,134	0.16%	3.51%
16	2012	2013	ITM	Client Support Analyst	FT	1	1.00	97,365	-	-	97,365	2,240,499	0.06%	3.57%
17	2012	2013	ITM	Technology Specialists	FT	2	2.00	231,942	-	-	231,942	2,472,441	0.15%	3.71%
18	2012	2012	Parks & Forestry Operations	Hard Surface Repairs		-	-	80,000	-	-	80,000	2,552,441	0.05%	3.76%
19	2012	2012	Parks & Forestry Operations	Courts-Tennis and Basketball		-	-	15,000	-	-	15,000	2,567,441	0.01%	3.77%
20	2013	2014	Environmental Sustainability	Climate change adaptation research		-	-	25,000	(10,876)	Year End Reserve	14,124	2,581,565	0.01%	3.78%
21	2013	2013	Parks & Forestry Operations	Playground Safety Surface Testing		-	-	40,000	-	-	40,000	2,621,565	0.03%	3.81%
22	2013	2013	Building Standards	Plans Examiner (Zoning)	FT	1	1.00	86,927	(42,594)	Bldg Sids Reserve	44,333	2,665,898	0.03%	3.84%
23	2013	2013	ITM	Client Support Analyst - Audio/Video	FT	1	1.00	92,386	-	-	92,386	2,758,284	0.06%	3.89%
24	2013	2013	B&F	Clerk Typist A (PT Conversion)	FT	1	0.31	45,895	(30,866)	PT Conversion	15,229	2,773,513	0.01%	3.90%
25	2012	2012	Parks & Forestry Operations	Sod and Seed for Sports Fields		-	-	25,000	-	-	25,000	2,798,513	0.02%	3.92%
26	2012	2013	Enforcement Services	Property Standards Officer	FT	2	2.00	178,404	(30,000)	Fine Revenue	148,404	2,946,917	0.09%	4.01%
27	2012	2012	Parks & Forestry Operations	Community Services Asset Management Coordinator	FT	1	1.00	106,446	-	-	106,446	3,053,363	0.07%	4.08%
28	2012	2012	Fire & Rescue Operations	4 District Chiefs GAPPED (6 Months)	FT	4	4.00	290,781	-	-	290,781	3,344,144	0.18%	4.26%
29	2012	2012	Parks & Forestry Operations	Irrigation System Maintenance		-	-	21,000	-	-	21,000	3,365,144	0.01%	4.28%
30	2013	2013	Eng. Services	Pavement Markings - Rural Roads		-	-	165,000	-	-	165,000	3,530,144	0.10%	4.38%
31	2012	2014	Dev/Trans. Eng	Clerical Assistant Clerk C	FT	1	1.00	78,767	(49,000)	Engineering Fee	29,767	3,559,911	0.02%	4.40%
32	2012	2012	Emergency Planning	Emergency Planner (Partial FTE Conversion)	FT	1	0.69	86,586	(6,828)	Summer Students	79,658	3,639,569	0.06%	4.45%
33	2012	2012	Economic & Business Development	Business Development Officer - Advanced Goods Production and Movement	FT	1	1.00	90,115	-	-	90,115	3,729,684	0.06%	4.51%
34	2012	2012	Parks & Forestry Operations	Fertilizing Parks		-	-	20,000	-	-	20,000	3,749,684	0.01%	4.52%
35	2012	2012	Parks & Forestry Operations	Aerialing Parks		-	-	20,000	-	-	20,000	3,769,684	0.01%	4.53%
36	2013	2013	Access Vaughan	Citizen Service Representative	PT	2	1.38	82,433	-	-	82,433	3,852,117	0.05%	4.58%
Total of ARRs Recognized by Senior Management Team											3,297,665		2.08%	

Total Tax Increase (1%=\$1,581,625)

2014 Base Budget Increase

Tax Increase due to ARRs Recommended by Senior Management Team and F&A Committee

4.59%
2.15%
2.44%

2013-2016 Additional Resource Request Summary

2015 Additional Resource Requests

Submitted #	Submitted Year	Requested Year	Department	Description	Position Type	# of Positions	2015 Net FTE	Annual Cost	Offsets	Nature of Offset	2015 Budget Change	Cum \$ Net Change	Tax Rate % Incr.	Cum Tax Rate % Incr.
2015 Base Budget Increase Impact of 2013-14 ARRs on 2015 Budget Impact														
1	2013	2014	Building Standards	Zoning By-law Review	FT-Cont 4 Yr	1	1.00	137,305	(34,757)	D/C Bldg Std Reserve	102,548	1,294,978	0.06%	2.70%
2	2012	2015	Strategic Planning	On-Line Citizen Public Engagement Survey		-	-	75,000	-		75,000	1,369,978	0.05%	2.74%
3	2013	2015	Fleet	Electric Vehicle Municipal Feasibility Program Pilot		-	-	15,000	(9,750)	Fuel Savings	5,250	1,375,228	0.00%	2.75%
4	2012	2014	Fire & Rescue Operations	STN 78 - 16 Firefighters & 4 Captains	FT	20	20.00	1,793,138	-		1,793,138	3,168,366	1.08%	3.83%
5	2012	2012	Fire Training	Training Officer	FT	1	1.00	143,598	-		143,598	3,311,964	0.05%	3.91%
6	2012	2014	Library	Civic Centre Resource Library - Operations & Staffing	FT+PT 30 PT	20 FT 30 PT	38.29	2,690,245	(83,600)	Fine/Penalties Revenue	2,606,645	5,918,609	1.57%	5.48%
7	2013	2015	Strategic Planning	New Vaughan Vision Strategic Plan		-	-	120,000	-		120,000	6,038,609	0.07%	5.56%
8	2012	2012	ITM	EDMS Business Analyst	FT	1	1.00	120,373	-		120,373	6,158,982	0.07%	5.63%
9	2012	2012	ITM	EDMS Technical SME	FT	1	1.00	120,373	-		120,373	6,279,355	0.07%	5.70%
Total of ARRs Recognized by Senior Management Team											5,086,925		3.06%	

Total Tax Increase (1%=\$1,700,186)

2015 Base Budget Increase

Tax Increase due to ARRs Recommended by Senior Management Team and F&A Committee

5.70%
1.92%
3.78%

2013-2016 Additional Resource Request Summary

2016 Additional Resource Requests

#	Submitted Year	Requested Year	Department	Description	Position Type	# of Positions	2016 Net FTE	Annual Cost	Offsets	Nature of Offset	2016 Budget Change	Cum \$ Net Change	Tax Rate % Incr.	Cum Tax Rate % Incr.
2016 Base Budget Increase														
Impact of 2013-15 ARRs on 2016														
Budget Impact														
1	2013	2016	Budgeting & Financial Planning	Senior Capital and Reserve Analyst	FT	1	1.00	109,475	-	-	109,475	301,818	0.06%	3.32%
2	2012	2014	B&F	Facility Operator I - Block 11	FT	9	9.00	518,472	-	-	518,472	820,290	0.30%	3.62%
3	2012	2012	Fire & Rescue Operations	4 District Chiefs GAPPED (6 Months)	FT	4	4.00	566,460	-	-	566,460	1,386,750	0.33%	3.94%
4	2013	2013	Parks & Forestry Operations	Boulevard Shrub Bed Summer Student Positions	PT	3	0.69	51,667	-	-	51,667	1,438,417	0.03%	3.97%
5	2013	2013	Emergency Planning	Primary and Alternate EOC Telephone Systems	PT	-	-	63,390	-	-	63,390	1,501,807	0.04%	4.01%
6	2012	2012	Parks & Forestry Operations	10 Month Horticulture Temp (Shrub Maintenance Crew)	PT	1	0.69	25,956	-	-	25,956	1,527,763	0.01%	4.03%
7	2012	2012	Corporate Comm.	Communications Specialist, Website Content Management	FT	1	1.00	90,381	-	-	90,381	1,618,144	0.05%	4.08%
8	2013	2013	Parks & Forestry Operations	Oakbank Pond Maintenance Program	FT	-	-	75,000	-	-	75,000	1,693,144	0.04%	4.12%
9	2012	2012	Library	eMarketing & Communications Specialist - Pilot Program	FT-Cont 18 Mo	1	1.00	77,993	-	-	77,993	1,771,137	0.04%	4.17%
10	2012	2014	HR	HR Specialist, Workplace Health and Safety	FT	1	1.00	122,410	-	-	122,410	1,893,547	0.07%	4.24%
11	2013	2013	Enforcement Services	Animal Services - Shelter Attendant	FT	1	1.00	58,513	(13,829)	Revenue from Other Municipalities	44,684	1,938,231	0.03%	4.26%
12	2013	2013	Emergency Planning	Hazard/Risk Assessment and Review Consulting Fees	PT	-	-	15,000	-	-	15,000	1,953,231	0.01%	4.27%
13	2012	2012	Parks & Forestry Operations	Contract Services Temp	PT	1	0.69	25,956	-	-	25,956	1,979,187	0.01%	4.28%
14	2013	2013	Parks & Forestry Operations	Non-selective Weed Spraying Program	FT	-	-	25,000	-	-	25,000	2,004,187	0.01%	4.30%
15	2012	2014	Fire Prevention	Fire Prevention Inspector	FT	1	1.00	88,502	-	-	88,502	2,092,689	0.05%	4.35%
16	2012	2012	Cultural Services	Arts & Culture Marketing Material	FT	-	-	60,000	-	-	60,000	2,152,689	0.03%	4.38%
17	2012	2012	Parks & Forestry Operations	Additional GPS Units	FT	-	-	30,000	-	-	30,000	2,182,689	0.02%	4.40%
18	2013	2013	Parks & Forestry Operations	Avondale Park (North Maple) - Development	FT	-	-	10,000	-	-	10,000	2,192,689	0.01%	4.41%
19	2013	2013	Parks & Forestry Operations	Avondale Park (North Maple) - Park Attendants	FT	4	4.00	303,309	-	-	303,309	2,495,998	0.17%	4.58%
20	2013	2016	Parks & Forestry Operations	Avondale Park (North Maple) - Park Attendants	FT	4	4.00	297,309	-	-	297,309	2,793,307	0.17%	4.75%
21	2012	2013	HR	HR Specialist, Absence and Disability Management	FT	1	1.00	93,481	-	-	93,481	2,886,788	0.05%	4.81%
22	2012	2012	Legal Services	Real Estate Consultant - Acquisitions	PT-Cont 1 Yr	1	0.50	52,282	-	-	52,282	2,939,070	0.03%	4.84%
23	2012	2012	HR	Human Resources Partner	FT	1	1.00	111,050	-	-	111,050	3,050,120	0.06%	4.90%
24	2013	2013	Enforcement Services	Animal Services - Shelter Clerk, p/t	PT	1	0.69	31,200	(7,475)	Revenue from Other Municipalities	23,725	3,073,845	0.01%	4.91%
25	2012	2012	Fire Mechanical	Stores Clerk	FT	1	1.00	66,473	-	-	66,473	3,140,318	0.04%	4.95%
26	2012	2013	Corporate Comm.	Communications Specialist, Client Services	FT	1	1.00	90,381	-	-	90,381	3,230,699	0.05%	5.00%
27	2012	2016	Budgeting & Financial Planning	Senior Budget Analyst	FT	1	1.00	108,950	-	-	108,950	3,339,649	0.06%	5.07%
28	2012	2014	B&F	PT Facility Operator - Carville	PT	2	1.80	71,548	-	-	71,548	3,411,197	0.04%	5.11%
29	2013	2013	Cultural Services	Events Coordinator	FT	1	1.00	92,781	-	-	92,781	3,503,978	0.05%	5.16%
Total of ARRs Recognized by Senior Management Team														
						42	38.06	3,332,939	(21,304)		3,311,635		1.90%	

Total Tax Increase (1%=\$1,845,803)

2016 Base Budget Increase

Tax Increase due to ARRs Recommended by Senior Management Team and F&A Committee

5.16%
3.15%
2.01%

Proposed 2013-2016 Capital Budget
Project Listing by Department

Number	Project Title	Development Charges	Infrastructure Reserves	Gas Tax Reserve	Transfer from Taxation	Other Reserves	Debtenture Financing	Grand Total
Year: 2013								
Building & Facilities								
BF-8283-17	Dufferin Clark Community Centre Relocate Senior's Room To The Ground Floor				33,734	16,866		50,600
BF-8311-13	Maple Lion Park - Splash Pad/Rubber Surface Replacement		17,200			8,600		25,800
BF-8317-13	Maple Community Centre Replace Outdoor Lighting		144,200					144,200
BF-8319-13	JOC-HVAC Rooftop Replacements		103,000					103,000
BF-8343-14	Dufferin Clark Community Centre Addition of Accessible Washroom				34,334	17,166		51,500
BF-8346-13	JOC - Works Yards Dumping Ramps				38,200			38,200
BF-8355-13	MacKenzie Glen Park Replace Splash Pad Surfacing		41,200					41,200
BF-8365-13	McClure Meadows Park - Splash Pad/Rubber Surfacing Replacement McClure Meadows Park		17,200			20,600		37,800
BF-8367-13	Uplands Golf & Ski Centre, Buildings General Capital		67,000			8,600		75,600
BF-8371-13	Garnet A Williams Community Centre - Heat Pumps Replacement		61,800					61,800
BF-8379-13	Father Ermanno Bulfon Community Centre - Outdoor Rink				75,534	37,766		113,300
BF-8381-13	Garnet A Williams Community Centre - Flooring Replacement					12,033		12,033
BF-8392-13	Woodbridge Pool & Arena - Replace Rooftop Units		24,067					24,067
BF-8393-13	Fire Station 7-2-Replace Heating Boiler		42,000					42,000
BF-8394-13	AI Palladini Community Centre - Replace Heat Pump # 17		31,600					31,600
BF-8395-13	Dufferin Clark Community Centre - Replace Heating Boilers		52,500					52,500
BF-8396-13	Garnet Williams - Replace Arena Heating System		68,200					68,200
BF-8402-13	Maple Community Centre - Waterslide Refurbishment		42,000					42,000
BF-8403-13	Rosemount Community Centre - Asphalt/Concrete Replacement		31,448					31,448
BF-8409-13	AI Palladini Community Centre East Entrance Walkway Replacement		412,000			412,000		824,000
BF-8411-13	Chancellor Community Centre - Concrete Walkway Replacement		60,792					60,792
BF-8412-13	Father Ermanno Bulfon Community Centre - Interlocking Brick Replacement		23,059					23,059
BF-8413-13	Garnet A Williams Community Centre - East and West - Concrete Curb/Walkway Replacement		27,252					27,252
BF-8415-13	Maple Community Centre - Exterior Walkway Replacement		22,011					22,011
BF-8416-13	Pool Ramp Entrance Tile Replacement		36,684					36,684
BF-8417-13	Thornhill Outdoor Pool Walkway Replacement		41,925					41,925
BF-8418-13	Vellore Village Community Centre Concrete Replacement Northwest of Main Entrance		27,252					27,252
BF-8426-13	Dufferin Clark Community Centre - Cool Tower Upgrade		94,332					94,332
BF-8427-13	Rosemount Community Centre - HVAC System upgrades		25,750					25,750
BF-8436-13	Security Camera & Equipment Replacements		41,200					41,200
Building & Facilities Total			87,550					87,550
Budgeting & Financial Planning			1,643,222		181,802	533,631		2,358,655
Budgeting & Financial Planning					78,471			78,471
Budgeting & Financial Planning Total					78,471			78,471
Enforcement Services								
BY-2518-13	Animal Shelter Lease Hold Improvements	39,300	36,050		75,100			114,400
BY-2522-13	Animal Shelter Additional Leasehold Improvements		36,050		17,550			53,600
Enforcement Services Total					92,650			168,000

Proposed 2013-2016 Capital Budget
Project Listing by Department

Number	Project Title	Development Charges	Infrastructure Reserves	Gas Tax Reserve	Transfer from Taxation	Other Reserves	Debtenture Financing	Grand Total
Corporate Communications								
CC-9523-13	City eNewsletters				74,600			74,600
Corporate Communications Total					74,600			74,600
City Clerk								
CL-2511-13	Access & Storage Equipment for JOC Records Centre				30,000			30,000
City Clerk Total					30,000			30,000
Development Planning								
DP-9524-13	Highway 7 VMC Streetscape	1,963,134						1,963,134
DP-9527-13	VMC Black Creek Detailed Design Concept for Public Spaces and Amenities	150,000						150,000
DP-9529-13	Design Review Panel Administration	20,600						20,600
Development Planning Total		2,133,734						2,133,734
Development Transportation Engineering								
1583-0-13	HWY 400 / America Avenue Overpass (1583-0-06)	38,110						38,110
1596-0-13	Vaughan Corporate Centre Servicing - VMC (1596-0-06)	32,960						32,960
DT-7032-13	Water & Wastewater Master Plan (DT-7032-09)	32,960						32,960
DT-7045-13	Block 11 Valley Road Crossings	4,523,760						4,523,760
DT-7072-13	Colossus Dr Hwy 400 Flyover - Interchange Connection EA	435,690						435,690
DT-7083-13	Pedestrian & Bicycle Network Implementation Program	244,110						244,110
DT-7085-13	Parking Management Strategy Study	103,000						103,000
DT-7089-13	Stevenson Avenue Construction	412,000						412,000
DT-7090-13	Huntington Rd. - Langstaff to Rutherford / Detailed Design	370,800						370,800
DT-7101-13	Vaughan TDM Policy	149,350						149,350
DT-7102-13	TMP Communications	25,750						25,750
DT-7104-13	TMP Education, Promotion, Outreach and Monitoring	51,500						51,500
DT-7108-13	School Travel Planning Measures	25,750						25,750
DT-7120-13	Black Creek Renewal	1,891,080						1,891,080
DT-7121-13	Vaughan Metropolitan Centre NE Storm Water Management Pond	630,360						630,360
DT-7122-13	Engineering Fee Review Study					113,300		113,300
DT-7126-13	Coldspring Road Construction	314,150						314,150
Development Transportation Engineering Total		9,281,330				113,300		9,394,630
Engineering Services								
EN-1753-13	Kirby Road Project - Phase 2	51,500						51,500
EN-1843-13	Traffic Signal Improvements				206,000			206,000
EN-1854-13	Storm Water Management Facility - Pine Valley Drive at Club House					1,545,000		1,545,000
EN-1862-13	Municipal Structure Inspection and Reporting		123,600	3,355,966				3,355,966
EN-1871-13	2013 Pavement Management Program - Phase 1						1,425,555	1,425,555
EN-1872-13	2013 Pavement Management Program - Phase 2						3,321,750	3,321,750
EN-1873-13	2013 Pavement Management Program - Phase 3						3,321,750	3,321,750
EN-1880-13	Sidewalk on Major Mackenzie - McNaughton Rd to Bathurst St.							
EN-1887-13	Bridge Rehabilitation - Dick Bridge (Humber River)	1,030,000					412,000	1,030,000
EN-1888-13	Bridge Rehabilitation - Glen Shields Avenue						154,500	154,500

Proposed 2013-2016 Capital Budget
Project Listing by Department

Number	Project Title	Development Charges	Infrastructure Reserves	Gas Tax Reserve	Transfer from Taxation	Other Reserves	Debtenture Financing	Grand Total
EN-1889-13	Bridge Replacement/Rehabilitation Environmental Assessment - King Vaughan Road Bridge							154,500
EN-1909-13	PD8 Pump Station Decommissioning					293,600		293,600
EN-1940-13	2014 Pavement Management Program - Phase 1						25,750	25,750
EN-1941-13	2014 Pavement Management Program - Phase 2						25,750	25,750
EN-1942-13	2014 Road Rehabilitation and Watermain Replacement - Phase 1					126,051	91,279	217,330
EN-1943-13	2014 Road Rehabilitation and Watermain Replacement - Phase 2					175,945	65,075	241,020
EN-1944-13	2014 Road Rehabilitation and Watermain Replacement - Phase 3					76,220	26,780	103,000
EN-1945-13	Sidewalk and Street lighting on Regional Road Hwy # 50 - Phase 1	123,600						123,600
EN-1946-13	Sidewalk and Street lighting on Regional Road Hwy # 50 - Phase 2	432,600						432,600
EN-1948-13	Traffic Calming - Vellore Avenue, from Davos Road to St. Urbain Drive				25,750			25,750
EN-1950-13	Clarence Street Slope Stabilization - Phase 2			100,000	500,000			100,000
EN-1958-13	Corporate Asset Management							500,000
EN-1960-13	Sidewalk on Weston Road - Steeles Avenue W. to Rutherford Road	103,000						103,000
EN-1961-13	Sidewalk on Islington Avenue - Major Mackenzie Dr to Westridge Dr	180,250						180,250
EN-1963-13	North Maple Bridge - north of Major Mackenzie over Hwy 400	1,339,000						1,339,000
EN-1969-13	Sidewalk on Steeles Avenue West Missing Link	61,800						61,800
EN-1970-13	Sidewalk and Street/Walkway Lighting Infill Program in Older Areas							250,000
EN-1971-13	Sanitary Sewer Rehabilitation on Rivermede Road - Keele St to Bowes Road	144,200				51,500		195,700
EN-1972-13	Multi-use Path and Streetlighting on Dufferin Street - Kirby Road to Teston Road	3,465,950	123,600	3,705,966	731,750	2,268,316	9,024,689	19,320,271
Engineering Services Total								
Fleet								
FL-5148-13	Fleet - Two new fuel pumps at JOC		30,900					30,900
FL-5179-13	Parks - Replace 1429 with zero turn mower		20,600					20,600
FL-5180-13	Parks - Replace 1216 with zero turn mower		20,600					20,600
FL-5191-13	Parks - Replace 1367 with midsize pickup		30,900					30,900
FL-5193-13	Public Works - Roads - Replace 1152 with 2 ton dump truck		77,300					77,300
FL-5194-13	Public Works - Roads - Replace 1363 with midsize 4x4 pickup		36,100					36,100
FL-5199-13	Bylaw Enforcement - 1 new 4x4 compact size pickup	27,800			3,100			30,900
FL-5206-13	Public Works - Roads - 1 new 4x4 midsize pickup	23,200			2,600			25,800
FL-5235-13	Parks - Replace 1430 with a 10 ft. mower		56,700					56,700
FL-5240-13	Public Works - Wastewater - Replace 1533 with 3/4 ton pickup		37,100					37,100
FL-5244-13	Parks - Forestry - 1 new compact size 4x2 pickup				30,900			30,900
FL-5254-13	Building & Facilities - 1 new 1/2 ton cargo van	27,800			3,100			30,900
FL-5255-13	Building & Facilities - 1 new 1/2 ton 4x4 pickup	25,900			2,900			28,800
FL-5256-13	Clerks - Records Management - Replace 913 with scissors lift		20,600					20,600
FL-5257-13	Engineering Services - Replace 1398 with mid-size pickup		25,800					25,800
FL-5258-13	Parks - 1 new narrow cab tractor/snow plow	60,300			6,700			67,000
FL-5259-13	Parks - 1 new narrow cab tractor/snow plow	60,300			6,700			67,000
FL-5260-13	Parks - 1 new narrow cab tractor/snow plow	60,300			6,700			67,000
FL-5261-13	Parks - Replace 1561 with zero turn mower		20,600					20,600
FL-5262-13	Parks - Replace 1282 with narrow cab tractor/snow plow		67,000					67,000

Proposed 2013-2016 Capital Budget
Project Listing by Department

Number	Project Title	Development Charges	Infrastructure Reserves	Gas Tax Reserve	Transfer from Taxation	Other Reserves	Debtenture Financing	Grand Total
FL-5263-13	Parks - Replace 1213 with aquacide sprayer unit		22,700					22,700
FL-5264-13	Parks - Replace 1212 with utility vehicle		20,600					20,600
FL-5265-13	Parks - Replace 1361 with Benco TU900 tractor/snow plow		200,900					200,900
FL-5266-13	Parks - Replace 1342 with zero turn mower		20,600					20,600
FL-5267-13	Parks - Replace 1341 with 10 ft. outfront mower		56,700					56,700
FL-5268-13	Parks - replace 1284 with narrow cab tractor/snow plow		67,000					67,000
FL-5269-13	Parks - Replace 1428 with zero turn mower		20,600					20,600
FL-5270-13	Parks - Replace 1442 with 3/4 ton 4x4 pickup		38,100					38,100
FL-5271-13	Parks - 1 new zero turn mower	18,540			2,060			20,600
FL-5272-13	Parks - 1 new artificial turf groomer set				25,800			25,800
FL-5273-13	Parks - 1 new narrow cab tractor/snow plow	60,300			6,700			67,000
FL-5277-13	Parks - 1 new 3/4 ton pickup with crew cab	32,500			3,600			36,100
FL-5279-13	Parks - 1 new retrofit compactor for unit 1676				82,400			82,400
FL-5280-13	Parks - 1 new 3 point hitch fertilizer spreader	18,500			2,100			20,600
FL-5281-13	Parks - 1 new sod renovator	18,500			2,100			20,600
FL-5282-13	Parks - 1 new 10ft winged mower	51,000			5,700			56,700
FL-5283-13	Parks - 1 new sod renovator	18,500			2,100			20,600
FL-5284-13	Parks - 1 new 10ft winged mower	51,000			5,700			56,700
FL-5287-13	Parks - Forestry/Horticulture - 1 new chipper truck	185,400			20,600			206,000
FL-5288-13	Parks - Forestry/Horticulture - 1 new 15" drum chipper	41,800			4,600			46,400
FL-5289-13	Public Works - Roads - 1 new regenerative sweeper	278,100			30,900			309,000
FL-5294-13	Public Works - Roads - 1 new gradall					360,500		360,500
FL-5296-13	Public Works - Roads - Replace 1093 with 3 ton hot box		36,100					36,100
FL-5297-13	Public Works - Roads - Replace 1658 with 3/4 ton 4x4 pickup		39,100					39,100
FL-5328-13	Bylaw Enforcement - 1 new 4x4 compact pickup	27,800			3,100			30,900
Fleet Total		1,087,540	966,600		260,160	360,500		2,674,800
Fire & Rescue Services								
FR-3508-13	Breathing Apparatus Replacements		45,100					45,100
FR-3556-13	New Engine for Station 75 - Pumper	667,300						667,300
FR-3584-13	Station #73 Construction	2,124,000			2,526,000			4,650,000
FR-3585-13	Station #73 Equipment	51,000			119,000			170,000
FR-3568-13	Station #75 Equipment Purchase for Firefighters	123,100						123,100
FR-3574-13	Aerial 7965 Refurbishment		180,300					180,300
FR-3580-13	Acquire an Air Supply Unit		154,500					154,500
FR-3584-13	Defibrillator Program		54,590					54,590
FR-3597-13	Smeal Pumper(7973) Refurbishment		189,000					189,000
FR-3598-13	Replace Freightliner 7956		699,400					699,400
FR-3599-13	Expand/Update Crew Quarters - Sin 75		524,100					524,100
FR-3600-13	Replacement - Cascade Air Tank Refiller Stn 73		81,000					81,000
FR-3601-13	Smeal Pumper(7984) Refurbishment		104,800					104,800
FR-3602-13	Smeal Pumper (7986) Refurbishment		104,800					104,800

Proposed 2013-2016 Capital Budget
Project Listing by Department

Number	Project Title	Development Charges	Infrastructure Reserves	Gas Tax Reserve	Transfer from Taxation	Other Reserves	Debtenture Financing	Grand Total
FR-3603-13	Smeal Pumper (7985) Refurbishment		104,800					104,800
FR-3604-13	REPLACE 7976 (Ford Expedition)		60,800					60,800
FR-3605-13	REPLACE 7975 (Ford Expedition)		60,800					60,800
Fire & Rescue Services Total		2,965,400	2,363,990		2,645,000			7,974,390
Information Technology Management								
IT-3016-13	Personal Computer (PC) Assets Renewal		221,500					221,500
IT-3017-13	Enterprise Telephone System Assets Renewal		391,400					391,400
IT-3019-13	Central Computing Infrastructure Renewal		389,300					389,300
IT-3021-13	JDEdwards 9.1 Upgrade				92,700			92,700
Information Technology Management Total			1,002,200		92,700			1,094,900
Vaughan Libraries								
LI-????-13	Library Capital Resource Purchases		1,467,700					1,467,700
LI-4504-13	Library Technology Upgrade				140,000			140,000
LI-4508-13	Civic Centre Resource Library-Resource Material	783,000			87,000			870,000
LI-4533-13	AODA Compliant & Combined Info/Circulation Desk Ansley Grove				66,667	33,333		100,000
LI-4536-13	Kleinburg Library Building Repairs and Improvements		750,000					750,000
Vaughan Libraries Total		783,000	2,217,700		293,667	33,333		3,327,700
Parks Development								
PK-????-13	Grestlawn Playground		82,400					82,400
PK-6094-13	Don River / Bartley Smith Open Space Trail Development			172,500				172,500
PK-6315-13	Mackenzie Glen District Park - Playground Rubber Safety Surfacing		134,334			67,166		201,500
PK-6325-13	Vaughan Crest Park - Bocce Court Repair		91,334			45,666		137,000
PK-6333-13	Glen Shield Park - Playground Replacement & Safety Surfacing		165,334			82,666		248,000
PK-6342-13	Dufferin District Park - Tennis Court Replacement		92,867			46,433		139,300
PK-6344-13	York Hill Park - Tennis Court Replacement		37,800			18,900		56,700
PK-6350-17	Sonoma Heights Community Park - Skateboard Park	137,700			15,300			153,000
PK-6363-13	Vellore Heritage Square - Parking Lot Drainage		87,900					87,900
PK-6364-14	Sonoma Heights Community Park - Fencing Extension				20,600	10,300		30,900
PK-6366-14	Maple Community Centre - Baseball Fencing				21,334	10,666		32,000
PK-6376-13	Bridge ID# MS29: Pedestrian Bridge Replacement			57,500				57,500
PK-6383-13	Uplands Golf and Ski Centre: Bridge Replacement			117,415				117,415
PK-6384-13	Uplands Golf and Ski Centre: Hiking Trail/Pathways Improvements			91,650				91,650
PK-6392-13	Don River System Trail Signage (Grant) Bartley Smith Greenway			42,898			39,323	82,221
PK-6395-13	UV1-N27 Neighborhood Park Design and Construction	1,324,267			147,141			1,471,408
PK-6397-13	VMC23-2 - Vaughan Corporate Center Black Creek Park Design and Construction	97,785			10,865			108,650
PK-6439-13	Glen Shields Park - Walkway and Hardscape Improvements		691,969	193,200				193,200
Parks Development Total		1,559,752	691,969	675,163	215,240	321,120		3,463,244

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Project Listing by Department

Attachment 3

Number	Project Title	Development Charges	Infrastructure Reserves	Gas Tax Reserve	Transfer from Taxation	Other Reserves	Debtenture Financing	Grand Total
Policy Planning								
PL-9530-13	Public Art Program - City Wide				199,820			199,820
PL-9533-13	New Community Areas Secondary Plan - Block 41	463,500			51,500			515,000
PL-9535-13	New Community Areas Secondary Plan - Block 27	463,500			51,500			515,000
Policy Planning Total		927,000			302,820			1,229,820
Parks Operations								
PO-6700-13	Tree Planting Program-Regular		48,037		552,425			600,462
PO-6739-13	Tree Replacement Program-EAB				410,713			410,713
PO-6744-13	Meeting House Cemetery- Memorial Wall					26,800		26,800
PO-6748-13	Relocation of Horticulture Operations		96,305					96,305
Parks Operations Total			144,342		963,138	26,800		1,134,280
Public Works								
PW-2013-07	Street Light Pole Replacement Program				216,300			216,300
PW-2035-11	Curb and Sidewalk Repair & Replacement			1,500,000				1,500,000
PW-2055-13	Double Walled Brine Tanks and Barrier Walls				139,050			139,050
PW-2058-13	LED Streetlight Conversion			150,000				150,000
PW-2059-13	RWIS Station	92,700			10,300			103,000
PW-2060-13	Tigi Pond. (Storm water management Pond #40. Rutherford Rd. & Creditstone Rd.)					494,400		494,400
PW-2063-13	ICI Water Meter Replacement Program	92,700		1,650,000	365,650	206,000		2,060,000
Public Works Total						700,400		2,808,750
Recreation								
RE-9503-13	Fitness Centre Equipment Replacement		125,100					125,100
RE-9523-13	Replacement of City Playhouse Auditorium Carpet		32,960					32,960
Recreation Total			158,060					158,060
Real Estate								
RL-0005-13	Land Acquisition Fees					267,800		267,800
Real Estate Total						267,800		267,800
Strategic Services								
SP-0003-13	Performance Measurement System Software				103,000			103,000
Strategic Services Total					103,000			103,000
2013 Total		22,335,706	9,347,733	6,031,129	6,430,548	4,625,200	9,024,589	57,795,105

Number	Project Title	Development Charges	Infrastructure Reserves	Gas Tax Reserve	Transfer from Taxation	Other Reserves	Debt/Future Financing	Grand Total
Year: 2014								
Access Vaughan								
AV-3020-14	Access Vaughan Phase II - Step D				50,500			50,500
Access Vaughan Total								
Building & Facilities								
BF-8237-13	Garnet A Williams Community Centre Remove Wall Covering in Pool area		52,600					52,600
BF-8270-14	Sunset Ridge Park Walkway Lighting				51,500			51,500
BF-8297-14	JOC - Retrofit Fire Department Training Area Washrooms		73,600					73,600
BF-8318-14	Woodbridge College Park - Electrical Cabinet Replacement (Baseball)		20,600					20,600
BF-8356-14	Woodbridge College Park - Electrical Cabinet Replacement (Baseball)		20,600					20,600
BF-8359-13	Chancellor District Park - Walkway Lighting Replacement		53,600					53,600
BF-8360-13	Alexandria Elisa Park Walkway Lighting Replacement		33,000					33,000
BF-8361-13	Beverley Glen Park Walkway Lighting Replacement		30,900					30,900
BF-8363-14	East District Park - Works Yard Dumping Ramp				36,100			36,100
BF-8364-14	Woodbridge Yard - Works Yard Dumping Ramp				36,100			36,100
BF-8367-13	Uplands Golf & Ski Centre, Buildings General Capital		67,000					67,000
BF-8376-13	Giovanni Caboto Park - Walkway Lighting Replacement		30,900					30,900
BF-8377-13	Robert Watson Park - Walkway Lighting Replacement		33,000					33,000
BF-8386-13	Reeves Park - Walkway Lighting Replacement		33,000					33,000
BF-8397-14	Dufferin Clark Community Centre - Water Slide Refurbishment		31,450					31,450
BF-8398-14	Garnet Williams - Whirlpool Replacement		108,050					108,050
BF-8401-14	Maple Community Centre - Replace Roller Shades		26,210					26,210
BF-8405-14	Garnet Williams - Renovate Pool Changerooms		157,220					157,220
BF-8406-14	Al Palladini Community Centre - West side concrete curbs and interlock removal		27,252					27,252
BF-8414-14	Maple Community Centre Arena Rubber Office and Dressing Room Replacement		75,465					75,465
BF-8420-14	Al Palladini Community Centre - Arena Dressing Room Showers East and West		46,350					46,350
BF-8421-14	Al Palladini Community Centre Building Sound System		26,780					26,780
BF-8422-14	Dufferin Clark Pool Blinds		36,050					36,050
Building & Facilities Total								
Building Standards								
BS-1003-11	Building Department Computer System Upgrades				123,700			1,107,327
Building Standards Total								
Enforcement Services								
BY-2518-13	Animal Shelter Lease Hold Improvements	39,300						515,000
Enforcement Services Total								
Development Planning								
DP-9528-14	City of Vaughan City-Wide Urban Design Study	180,000			20,000			200,000
Development Planning Total								
Development Transportation Engineering								
DT-7077-14	Block 64 Valley Crossing	2,513,200						2,513,200

**Proposed 2013-2016 Capital Budget
Project Listing by Department**

Number	Project Title	Development Charges	Infrastructure Reserves	Gas Tax Reserve	Transfer from Taxation	Other Reserves	Debt/Financing	Grand Total
DT-7097-14	Pedestrian and Bicycle Master Plan Update	311,000						311,000
DT-7098-14	Pedestrian and Bicycle Network Implementation Program	245,140						245,140
DT-7104-13	TMP Education, Promotion, Outreach and Monitoring	77,250						77,250
DT-7108-13	School Travel Planning Measures	51,500						51,500
DT-7112-14	Kirby Road Municipal Class EA	891,980						891,980
DT-7113-14	Municipal Class EA OPA 637 - Highway 400 Interchange Connections	247,200						247,200
DT-7120-13	Black Creek Renewal	2,626,500						2,626,500
DT-7121-13	Vaughan Metropolitan Centre NE Storm Water Management Pond	4,215,532						4,215,532
DT-7123-14	Kleinburg - Nashville PD6 Major Mackenzie Watermain	1,887,797						1,887,797
DT-7129-14	Highway 7 / Highway 400 Interchange Class EA	355,350						355,350
Development Transportation Engineering Total		13,422,449						13,422,449
Engineering Services								
EN-1837-14	Walkway lighting - Mountbatten Road				30,900			30,900
EN-1864-14	Walkway Lighting - Aberdeen Avenue and Andrea Lane				30,900			30,900
EN-1879-14	Storm Water Management Facility Gallanough Park			1,000,000				1,000,000
EN-1886-14	Bridge Rehabilitation - Humber Bridge Trail Bridge						824,000	824,000
EN-1889-13	Bridge Replacement/Rehabilitation Environmental Assessment - King Vaughan Road Bridge						154,500	154,500
EN-1892-14	Culvert Removal - Peeler Road		309,000					309,000
EN-1904-13	Culvert Replacement - Merino Road		463,500				25,750	489,250
EN-1912-14	2015 Pavement Management Program - Phase 1						25,750	25,750
EN-1913-14	2015 Pavement Management Program - Phase 2						25,750	25,750
EN-1914-14	2015 Road Rehabilitation and Watermain Replacement - Phase 1					37,080	40,170	77,250
EN-1915-14	2015 Road Rehabilitation and Watermain Replacement - Phase 2					166,860	39,140	206,000
EN-1916-14	2015 Road Rehabilitation and Watermain Replacement - Phase 3					216,300	92,700	309,000
EN-1940-13	2014 Pavement Management Program - Phase 1			2,422,565			1,345,628	3,768,193
EN-1941-13	2014 Pavement Management Program - Phase 2						2,987,000	2,987,000
EN-1942-13	2014 Road Rehabilitation and Watermain Replacement - Phase 1					3,228,350	2,337,770	5,566,120
EN-1943-13	2014 Road Rehabilitation and Watermain Replacement - Phase 2					2,227,880	824,010	3,051,890
EN-1944-13	2014 Road Rehabilitation and Watermain Replacement - Phase 3					609,760	214,240	824,000
EN-1947-14	Intensification - Traffic Management Pilot Project				117,420			117,420
EN-1951-14	Sidewalk Upgrade on Jane Street - north of Teston Road			100,000				100,000
EN-1952-14	Sidewalk Upgrade on Nashville Road - west of Klein's Circle			135,000				135,000
EN-1957-14	Cycle Path Improvement on Islington Avenue - Rutherford Rd to Wycliffe Ave.	123,600						123,600
EN-1958-13	Corporate Asset Management							
EN-1959-14	Traffic Signal Installation - Chrislea Road and Northview Boulevard				780,000			780,000
EN-1965-14	Sidewalk and Street lighting on Major Mackenzie Drive - Phase 1	927,000			180,250			1,107,250
EN-1966-14	Pedestrian Signal Installation-Pleasant Ridge Avenue	87,550						87,550
EN-1973-14	Streetscape for Concord West - Highway 7 and Keele Street	221,253						221,253
Engineering Services Total		1,359,403	772,500	3,657,565	1,139,470	6,486,230	8,910,658	22,325,826
Fleet								
FL-5132-14	Engineering Services - Replace 1086 with 3/4 ton Cargo Van		36,100					36,100

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Project Listing by Department

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Number	Project Title	Development Charges	Infrastructure Reserves	Gas Tax Reserve	Transfer from Taxation	Other Reserves	Debtenture Financing	Grand Total
FL-5136-14	Building & Facilities - Replace 1155 with 3/4 ton Cargo Van		46,400					46,400
FL-5150-14	Public Works - Roads - Replace 1151 with 2 ton dump truck		77,300					77,300
FL-5152-14	Parks - Replace 1141 with 3/4 ton pickup		46,400					46,400
FL-5153-14	Parks - Forestry/Horticulture - Replace 965 with spray tanker trailer		25,800					25,800
FL-5154-14	Parks - Replace 1028 with landscape trailer		20,600					20,600
FL-5155-14	Public Works - Roads - Replace 868 with similar trailer		25,800					25,800
FL-5156-14	Building & Facilities - Replace 1241 with 3/4 ton cargo van		36,100					36,100
FL-5157-14	Bylaw Enforcement - Replace 1160 with compact size 4x4 pickup		30,900					30,900
FL-5158-14	Building Standards - Replace 1332 with midsize pickup		30,900					30,900
FL-5160-14	Engineering Services - Replace 1088 with midsize pickup		36,100					36,100
FL-5168-14	Building Standards - Replace 1333 with midsize pickup		30,900					30,900
FL-5169-14	Bylaw Enforcement - Replace 1207 with compact size 4x4 pickup		30,900					30,900
FL-5170-14	Bylaw Enforcement - Replace 1161 with hybrid sedan car		30,900					30,900
FL-5171-14	Engineering Services - Replace 1268 with midsize pickup		25,800					25,800
FL-5173-14	Parks - Forestry/Horticulture - Replace 1054 with spray tanker trailer		20,600					20,600
FL-5174-14	Parks - Replace 1058 with landscape trailer		20,600					20,600
FL-5175-14	Parks - Replace 1087 with landscape trailer		20,600					20,600
FL-5176-14	Parks - Replace 1099 with landscape trailer		20,600					20,600
FL-5192-14	Parks - Replace 1434 with midsize pickup		30,900					30,900
FL-5200-14	Bylaw Enforcement - Replace 1448 with compact size 4x4 pickup		22,700					22,700
FL-5201-14	Bylaw Enforcement - Replace 1276 with transit van		30,900					30,900
FL-5202-14	Bylaw Enforcement - Replace 1179 with tandem axle trailer & crane		20,600					20,600
FL-5204-14	Engineering Dev. Transportation - Replace 1365 with midsize 4x2 pickup		25,800					25,800
FL-5205-14	Engineering Dev. Transportation - Replace 1270 with midsize 4x2 pickup		25,800					25,800
FL-5211-14	Public Works - Roads - Replace 1370 with midsize 4x4 pickup		28,900					28,900
FL-5212-14	Public Works - Roads - Replace 1523 with midsize 4x4 pickup		25,800					25,800
FL-5215-14	Parks - 1 new 2 ton 4x2 dump truck				61,800			61,800
FL-5221-14	Parks - 4 new sand sifters				72,100			72,100
FL-5225-14	Parks - 4 new sand and salt conveyor loaders				25,800			25,800
FL-5226-14	Parks - Replace 1278 with narrow sidewalk plow tractor		63,900					63,900
FL-5227-14	Parks - Replace 1281 with narrow sidewalk plow tractor		63,900					63,900
FL-5228-14	Parks - Replace 1145 with 3/4 ton heavy duty pickup		31,900					31,900
FL-5229-14	Parks - Replace 1140 with 3/4 ton heavy duty pickup		37,100					37,100
FL-5230-14	Parks - Replace 1335 with 10ft outfront rotary mower		56,700					56,700
FL-5232-14	Engineering Services - Replace 1366 with midsize pickup		25,800					25,800
FL-5233-14	Public Works - Water - Replace 1269 with midsize 4x2 pickup		25,800					25,800
FL-5234-14	Parks - Replace 1343 with 6 ft. outfront mower with zero turn		20,600					20,600
FL-5241-14	Public Works - Wastewater - Replace 1425 with 1/2 ton pickup		25,800					25,800
FL-5242-14	Public Works - Water - Replace 1554 with 3/4 ton heavy duty cargo van		38,100					38,100
FL-5243-14	Public Works - Water - Replace 1562 with 3/4 ton heavy cargo van							
FL-5245-14	Parks - Forestry - 1 new compact size 4x2 pickup	46,300			5,200			51,500

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Project Listing by Department

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Number	Project Title	Development Charges	Infrastructure Reserves	Gas Tax Reserve	Transfer from Taxation	Other Reserves	Debtenture Financing	Grand Total
FL-5246-14	Parks - Forestry/Horticulture - 1 new 3/4 ton heavy duty 4x4 pickup				37,100			37,100
FL-5248-14	Parks - Forestry/Horticulture - Replace 1079 with stump cutter		30,900					30,900
FL-5249-14	Parks - Forestry/Horticulture - Replace 1346 with midsize pickup		25,800					25,800
FL-5250-14	Parks - Forestry/Horticulture - Replace 1015 with backhoe loader		87,600					87,600
FL-5298-14	Bylaw Enforcement - 1 new 4x4 pickup with ext. cab	25,000			2,800			27,800
FL-5299-14	Bylaw Enforcement - 1 new 4x4 pickup with ext. cab	25,000			2,800			27,800
FL-5300-14	Engineering Dev. Transportation - Replace 1364 with midsize pickup		25,800					25,800
FL-5314-14	Building & Facilities - Replace 1427 with midsize 4x4 pickup		31,930					31,930
Fleet Total		96,300	1,464,730		207,600			1,768,630
Fire & Rescue Services								
FR-3508-13	Breathing Apparatus Replacements		45,100					45,100
FR-3567-14	Station #75 Equipment for Engine 75	119,700						119,700
FR-3571-14	Command Vehicle	41,200						41,200
FR-3594-14	Replace Platoon Chief Vehicle		73,800					73,800
FR-3596-14	Replace Volvo Pumper 7949		699,500					699,500
Fire & Rescue Services Total		160,900	818,400					979,300
Human Resources								
HR-9533-14	Attendance Management Automation				61,800			61,800
Human Resources Total					61,800			61,800
Information Technology Management								
IT-3016-13	Personal Computer (PC) Assets Renewal		221,500					221,500
IT-3017-13	Enterprise Telephone System Assets Renewal		391,400					391,400
IT-3019-13	Central Computing Infrastructure Renewal		389,300					389,300
IT-3020-14	Continuous Improvement - City Website (Vaughan Online)				154,500			154,500
Information Technology Management Total			1,002,200		154,500			1,156,700
Vaughan Libraries								
LI-????-13	Library Capital Resource Purchases		1,495,900					1,495,900
LI-4503-13	Bathurst Clark Resource Library Renovations-Phase 2		250,000					250,000
LI-4504-13	Library Technology Upgrade				140,000			140,000
LI-4508-13	Civic Centre Resource Library-Resource Material	783,000			87,000			870,000
LI-4511-14	Civic Centre Library-Communications & Hardware	621,000			69,000			690,000
LI-4530-14	Civic Centre Resource Library	1,125,000			125,000			1,250,000
Vaughan Libraries Total		2,529,000	1,745,900		421,000			4,695,900
Parks Development								
PK-6265-14	Maple Reservoir Park-Senior Soccer Field Lighting				396,600			396,600
PK-6305-14	Maple Valley Plan - North Maple Regional Park Phase (A)	6,489,000			721,000			7,210,000
PK-6308-14	UV1-N25 New Neighborhood Park Design & Construction	1,090,109			121,123			1,211,232
PK-6310-14	UV1-N29 New Neighborhood Park Design & Construction	1,160,295			128,921			1,289,216
PK-6344-13	York Hill Park - Tennis Court Replacement							223,919
PK-6356-14	Sonoma Heights Community Park - Ball Diamond Lighting		223,919		229,184			229,184
PK-6359-14	Maxey Park Parking Lot Expansion				90,150			90,150

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Number	Project Title	Development Charges	Infrastructure Reserves	Gas Tax Reserve	Transfer from Taxation	Other Reserves	Debt/Financing	Grand Total
PK-6370-13	Uplands Golf & Ski Centre - Irrigation/Snow Making Water Systems		566,500	433,000				566,500
PK-6373-14	Pedestrian & Bicycle Master Plan (Off Road System) - Construction				61,002			433,000
PK-6381-14	Al Palladini Community Centre North West Corner Improvements			91,650				61,002
PK-6384-13	Uplands Golf and Ski Centre: Hiking Trail/Pathways Improvements				100,683			91,650
PK-6385-14	Agostino Park Multi-Use Field Development (Rugby/Football)				241,046			100,683
PK-6386-14	Calvary Church Sports Fields - Soccer Field 11v11 Implementation				90,519			241,046
PK-6391-14	Torii Park Bocce Court Development				57,688			90,519
PK-6414-14	UV1-S1 - Urban Square Design and Construction	519,194			117,198			576,882
PK-6415-14	61W-N1 - New Neighborhood Park Design and Park Construction	1,054,781			49,749			1,171,979
PK-6434-14	Mario Plastina Park - Expansion of Existing Play Equipment		790,419	524,650	2,404,863			49,749
Parks Development Total		10,313,379	790,419	524,650	2,404,863			14,033,311
Parks Operations								
PO-6700-13	Tree Planting Program-Regular				552,425			600,462
PO-6717-14	Soccer Field Redevelopment at York Catholic District School Board Locations		48,037					203,940
PO-6739-13	Tree Replacement Program-EAB		203,940		410,713			410,713
PO-6740-14	Irrigation Central Control System Additions-Variou Locations				129,000			129,000
PO-6749-14	No Smoking By-Law Signs				54,075			54,075
PO-6750-14	Park and Walkway Fencing				39,655			39,655
PO-6751-14	Sports Field Safety Fencing for Spectators at Vaughan Grove Sports Complex				91,927			91,927
Parks Operations Total			251,977		1,277,795			1,529,772
Public Works								
PW-2013-07	Street Light Pole Replacement Program				309,000			309,000
PW-2035-11	Curb and Sidewalk Repair & Replacement			1,600,000				1,600,000
PW-2052-14	Road Patrol Hardware & Software				25,800			25,800
PW-2054-14	Environmental Assessment for a new works yard - west portion of the City	162,225			18,025			180,250
PW-2057-14	Dome Doors				38,625			38,625
PW-2058-13	LED Streetlight Conversion			1,500,000				1,500,000
PW-2061-14	Woodbridge Yard Humber River Rehabilitation				195,700			195,700
PW-2062-14	Works Yard Improvements(JOC-Dufferin-Woodbridge Yards)				25,750			25,750
PW-2063-13	ICI Water Meter Replacement Program					206,000		206,000
PW-2066-14	Yard Weigh Scale				128,750			128,750
Public Works Total		162,225		3,100,000	741,650	206,000		4,209,875
Recreation								
RE-9503-13	Fitness Centre Equipment Replacement		125,100					125,100
Recreation Total			125,100					125,100
Real Estate								
RL-0005-13	Land Acquisition Fees					267,800		267,800
Real Estate Total						267,800		267,800
2014 Total		28,262,956	7,954,853	7,282,215	6,677,978	7,475,030	8,910,658	66,563,690

Proposed 2013-2016 Capital Budget
Project Listing by Department

Number	Project Title	Development Charges	Infrastructure Reserves	Gas Tax Reserve	Transfer from Taxation	Other Reserves	Debt/Future Financing	Grand Total
Year: 2015								
Access Vaughan								
AV-9532-15	Access Vaughan Phase II - Step E				50,500			50,500
Access Vaughan Total					50,500			50,500
Building & Facilities								
BF-8271-15	East District Parks Yard Parking Lot Modifications				102,000			102,000
BF-8353-15	Splash Pad Controls Automation				46,400			46,400
BF-8367-13	Uplands Golf & Ski Centre, Buildings General Capital							67,000
BF-8378-15	Carrville Community Centre	3,287,700	67,000		436,232			3,723,932
BF-8407-15	Al Palladini Community Centre - East Side - Island - Concrete Curb Replacements		52,406					52,406
BF-8408-15	Al Palladini Community Centre - Patio Deck Concrete Replacement		39,829					39,829
BF-8410-15	Installation of Fencing to the Indoor Bocce Courts at MCC, FEBCC, DCCC, CCC				66,950			66,950
BF-8425-15	Al Palladini Community Centre Painting East and West Arenas		84,460					84,460
BF-8428-15	JOC - Rooftop Replacements		61,800					61,800
BF-8429-15	Dufferin Clark Community Centre - Boiler Replacements		61,800					61,800
BF-8430-15	Garnet A Williams Community Centre - Boiler Replacements		82,400					82,400
BF-8431-15	Michael Cranny House - HVAC Upgrades		25,750					25,750
BF-8432-15	Rosemount Community Centre - Boiler System Upgrades		82,400					82,400
BF-8436-13	Security Camera & Equipment Replacements		87,550					87,550
BF-8437-15	Sound Attenuations Partitions in Building Standards and Purchasing Departments				56,650			56,650
Building & Facilities Total		3,287,700	645,395		708,232			4,641,327
Budgeting & Financial Planning								
BU-0007-15	Questica Teambudget Development				86,520			86,520
Budgeting & Financial Planning Total					86,520			86,520
Enforcement Services								
BY-2518-13	Animal Shelter Lease Hold Improvements	39,300			75,100			114,400
BY-2523-15	Vehicles Lease Buyout				77,250			77,250
Enforcement Services Total		39,300			152,350			191,650
Development Planning								
DP-9526-15	Yonge Street / Steeles Corridor Urban Design Streetscape & Open Space Masterplan	46,800			133,200			180,000
DP-9529-13	Design Review Panel Administration	20,600						20,600
Development Planning Total		67,400			133,200			200,600
Development Transportation Engineering								
DT-7098-14	Pedestrian and Bicycle Network Implementation Program	305,910						305,910
DT-7104-13	TMP Education, Promotion, Outreach and Monitoring	77,250						77,250
DT-7108-13	School Travel Planning Measures	51,500						51,500
DT-7114-15	Portage Parkway - Applewood to Jane/ Detailed Design	428,480						428,480
DT-7120-13	Black Creek Renewal	12,646,598						12,646,598
DT-7121-13	Vaughan Metropolitan Centre NE Storm Water Management Pond	4,215,532						4,215,532
DT-7123-14	Kleinburg - Nashville PD6 Major Mackenzie Watermain	1,887,797						1,887,797

Number	Project Title	Development Charges	Infrastructure Reserves	Gas Tax Reserve	Transfer from Taxation	Other Reserves	Debt/Financing	Grand Total
DT-7124-15	Block 61 CP Railway Pedestrian Crossing	1,233,853						1,233,853
DT-7125-15	OPA 620 (Steeles West) East - West Collector Road	434,317						434,317
Development Transportation Engineering Total		21,281,237						21,281,237
Engineering Services								
EN-1851-15	GIS Infrastructure Inventory				329,600			329,600
EN-1852-15	Drawing Index Enhancements				103,000			103,000
EN-1853-15	Vellore Woods Blvd. Lay-by Parking				154,500			154,500
EN-1866-15	Traffic Calming Program				154,500			154,500
EN-1883-15	Construction of Turning Lane at Willis Drive and Pine Valley Drive				453,300			453,300
EN-1888-13	Bridge Rehabilitation - Glen Shields Avenue						412,000	412,000
EN-1889-13	Bridge Replacement/Rehabilitation Environmental Assessment - King Vaughan Road Bridge						515,000	515,000
EN-1907-15	Creation of CAD Standards				51,500			51,500
EN-1912-14	2015 Pavement Management Program - Phase 1			2,544,659			888,211	3,432,870
EN-1913-14	2015 Pavement Management Program - Phase 2						3,476,250	3,476,250
EN-1914-14	2015 Road Rehabilitation and Watermain Replacement - Phase 1					743,897	805,888	1,549,785
EN-1915-14	2015 Road Rehabilitation and Watermain Replacement - Phase 2					2,174,570	510,084	2,684,654
EN-1916-14	2015 Road Rehabilitation and Watermain Replacement - Phase 3					3,024,613	1,296,263	4,320,876
EN-1917-15	2016 Pavement Management Program - Phase 1						25,750	25,750
EN-1918-15	2016 Pavement Management Program - Phase 2						25,750	25,750
EN-1919-15	2016 Pavement Management Program - Phase 3						25,750	25,750
EN-1920-15	2016 Road Rehabilitation and Watermain Replacement - Phase 1						86,108	86,108
EN-1921-15	2016 Road Rehabilitation and Watermain Replacement - Phase 2					140,492	208,575	228,600
EN-1923-15	Municipal Structure Inspection and Reporting							
EN-1930-15	Sidewalk on Keele Street - McNaughton Road to Teston Road	37,080	123,600					123,600
EN-1931-15	Sidewalk on Keele Street - Kirby Road to Peak Point Blvd	20,600						20,600
EN-1950-13	Clarence Street Slope Stabilization - Phase 2			500,000				500,000
EN-1958-13	Corporate Asset Management				750,000			750,000
EN-1960-13	Sidewalk on Weston Road - Steeles Avenue W. to Rutherford Road	515,000						515,000
EN-1972-13	Multi-use Path and Streetlighting on Dufferin Street - Kirby Road to Teston Road	576,800						576,800
EN-1973-14	Streetscape for Concord West - Highway 7 and Keele Street	289,899						289,899
Engineering Services Total		1,439,379	123,600	3,044,659	1,996,400	6,292,147	8,136,579	21,032,764
Environmental Sustainability								
ES-2521-15	Community Sustainability and Environmental Master Plan Renewal	27,810			3,090			30,900
Environmental Sustainability Total		27,810			3,090			30,900
Fleet								
FL-5301-15	Building & Facilities - Replace 1246 with 3/4 ton 4x4 pickup		39,100					39,100
FL-5302-15	Building & Facilities - Replace 1156 with 1 ton cargo van		46,400					46,400
FL-5303-15	Building & Facilities - Replace 1320 with 3/4 ton cargo van		41,200					41,200
FL-5304-15	Building & Facilities - Replace 852 with ice resurfacer		103,000					103,000
FL-5305-15	Building & Facilities - Replace 957 with ice resurfacer		103,000					103,000
FL-5306-15	Building & Facilities - Replace 974 with ice resurfacer		103,000					103,000

Proposed 2013-2016 Capital Budget
Project Listing by Department

Number	Project Title	Development Charges	Infrastructure Reserves	Gas Tax Reserve	Transfer from Taxation	Other Reserves	Debt/Financing	Grand Total
Fleet Total			435,700					435,700
Fire & Rescue Services								
FR-3508-13	Breathing Apparatus Replacements		45,100					45,100
FR-3575-15	Station #78 Engine Purchase	667,300						667,300
FR-3576-15	Engine # 78 Equipment Purchase	119,700						119,700
FR-3577-15	Station #78 Equipment for Firefighters Purchase	123,100						123,100
FR-3579-15	Aerial 7967 Refurbishment		180,250					180,250
FR-3583-15	Reposition Stn 74 Kleinburg Land	705,000						705,000
FR-3588-15	Replace 7966 Rescue Truck		628,800					628,800
FR-3591-15	Replace 7979 Fire Prevention Vehicle		40,500					40,500
FR-3595-15	Tech Rescue (7978) Refurbishment		109,000					109,000
Fire & Rescue Services Total		1,615,100	1,003,650					2,618,750
Information Technology Management								
IT-2502-15	Electronic Document Management System				1,791,200			1,791,200
IT-3016-13	Personal Computer (PC) Assets Renewal		221,500					221,500
IT-3017-13	Enterprise Telephone System Assets Renewal		391,400					391,400
IT-3019-13	Central Computing Infrastructure Renewal		389,300					389,300
IT-3020-14	Continuous Improvement - City Website (Vaughan Online)				154,500			154,500
Information Technology Management Total			1,002,200		1,945,700			2,947,900
Vaughan Libraries								
LI-????-13	Library Capital Resource Purchases		1,991,300					1,991,300
LI-4504-13	Library Technology Upgrade				140,000			140,000
LI-4508-13	Civic Centre Resource Library-Resource Material	783,000			87,000			870,000
LI-4516-15	Carville Block 11- Resource Material	391,500			43,500			435,000
LI-4521-15	Carville Bl 11 Land	519,100			57,700			576,800
LI-4522-15	Carville BL11 - Consulting Design/Construction	168,660			18,740			187,400
LI-4524-16	Carville Community Library - Communications and Hardware	135,000			15,000			150,000
Vaughan Libraries Total		1,997,260	1,991,300		361,940			4,350,500
Parks Development								
PK-6309-15	UV1-N28	572,566			63,619			636,185
PK-6384-13	Uplands Golf and Ski Centre: Hiking Trail/Pathways Improvements			91,650				91,650
PK-6388-15	Pedestrian Bridge Replacement			243,601				243,601
PK-6394-15	UV2-D2 Block 11 District Park w/CC - Park Design & Construction	134,500			14,945			149,445
PK-6398-15	VMC30-6 - Urban Square Design and Construction	501,757			55,751			557,508
PK-6399-15	UV1-S2 - New Urban Square Construction	272,848			30,316			303,164
PK-6400-15	UV1-S3 - New Urban Square Design and Construction	272,848			30,316			303,164
PK-6401-15	61W-N2 - New Neighborhood Park Design and Construction	470,119			52,235			522,354
PK-6402-15	61W-S7 - New Urban Square Design and Construction	282,177			31,353			313,530
PK-6403-15	MacMillan Farm - Park Design and Construction	445,093			49,455			494,548
PK-6405-15	Don and Humber River System Trail Signage (2015)			108,905				108,905
PK-6406-15	Pedestrian and Bicycle Master Plan (off road system) Design and Construction			593,400				593,400

Proposed 2013-2016 Capital Budget
Project Listing by Department

Attachment 3

Number	Project Title	Development Charges	Infrastructure Reserves	Gas Tax Reserve	Transfer from Taxation	Other Reserves	Debt/Future Financing	Grand Total
PK-6413-15	Oak Park Pond Expansion Works				43,886			43,886
PK-6416-15	Memorial Hill Cultural Landscape Revitalization				73,439			73,439
PK-6417-15	Maple Nature Reserve Master Plan Update Including Forest and Invasive Species Management				73,439			73,439
PK-6452-15	UV1-LP1 - Linear Park Design and Construction	480,004		1,037,556	53,334			533,338
Parks Development Total		3,431,912			572,088			5,041,556
Parks Operations								
PO-6700-13	Tree Planting Program-Regular		48,037		552,425			600,462
PO-6739-13	Tree Replacement Program-EAB				410,713			410,713
PO-6741-15	Maple Community Centre-Landscape & Traffic Safety Improvements				180,250			180,250
PO-6742-15	Park Benches-Various Locations		74,200					74,200
PO-6743-15	Park Picnic Table-Various Locations		74,200					74,200
PO-6746-15	Fence Repair & Replacement Program		696,867					696,867
PO-6747-15	Relocation of Gazebo (Dr. McLeans to Rainbow Creek)		56,650					56,650
Parks Operations Total			949,954		1,143,388			2,093,342
Public Works								
PW-2013-07	Street Light Pole Replacement Program				309,000			309,000
PW-2035-11	Curb and Sidewalk Repair & Replacement			1,700,000				1,700,000
PW-2057-14	Dome Doors				38,625			38,625
PW-2058-13	LED Streetlight Conversion			1,500,000				1,500,000
PW-2063-13	ICI Water Meter Replacement Program			3,200,000	347,625	206,000		206,000
Public Works Total					347,625	206,000		3,753,625
Recreation								
RE-9503-13	Fitness Centre Equipment Replacement		125,100					125,100
RE-9519-15	Vaughan Art Gallery Site Study				51,500			51,500
RE-9521-15	Retrofit Lighting at Gallery space at MCC				25,800			25,800
RE-9522-15	Exhibition Units for City Hall and MCC				67,000			67,000
Recreation Total			125,100		144,300			269,400
Real Estate								
RL-0005-13	Land Acquisition Fees					267,800		267,800
Real Estate Total						267,800		267,800
2015 Total		33,187,098	6,276,899	7,282,215	7,645,333	6,765,947	8,136,579	69,294,071

Proposed 2013-2016 Capital Budget
Project Listing by Department

Number	Project Title	Development Charges	Infrastructure Reserves	Gas Tax Reserve	Transfer from Taxation	Other Reserves	Debt/Financing	Grand Total
Year: 2016								
Building & Facilities								
BF-8278-16	Chancellor Community Centre - Gym Locker Replacements		37,900					37,900
BF-8329-16	Al Palladini Community Centre Arena Benches Capping		46,400					46,400
BF-8357-16	Rainbow Creek Park - Electrical Cabinet Replacement		20,600					20,600
BF-8358-16	Promenade Park - Electrical Cabinet Replacement		20,600					20,600
BF-8367-13	Uplands Golf & Ski Centre, Buildings General Capital		67,000					67,000
BF-8378-15	Carville Community Centre	29,589,300			3,926,088			33,515,388
BF-8399-16	Maple Community Centre - Outdoor Courtyard Refurbishment		90,846					90,846
BF-8404-16	Woodbridge Arena - Replace Arena Boards		118,750					118,750
BF-8423-16	Al Palladini Community Centre New Score Clock for East Arena Centre Ice		77,250					77,250
BF-8433-16	Al Palladini Community Centre - Boiler Replacements		82,400					82,400
BF-8434-16	Maple Community Centre - Boiler Replacements		82,400					82,400
BF-8435-16	Woodbridge Pool & Arena - Rooftop Replacements		51,500					51,500
Building & Facilities Total		29,589,300	695,646		3,926,088			34,211,034
Enforcement Services								
BY-2518-13	Animal Shelter Lease Hold Improvements							
Enforcement Services Total		39,300			75,100			114,400
Development Planning								
DP-9525-16	Vaughan Mills Urban Design Streetscape & Open Space Master Plan	130,000						130,000
Development Planning Total		130,000			75,100			130,000
Development Transportation Engineering								
DT-7098-14	Pedestrian and Bicycle Network Implementation Program	246,170						246,170
DT-7104-13	TMP Education, Promotion, Outreach and Monitoring	77,250						77,250
DT-7108-13	School Travel Planning Measures	51,500						51,500
DT-7120-13	Black Creek Renewal	12,646,598						12,646,598
DT-7123-14	Kleinburg - Nashville PD6 Major Mackenzie Watermain	1,887,797						1,887,797
DT-7124-15	Block 61 CP Railway Pedestrian Crossing	1,233,853						1,233,853
DT-7125-15	OPA 620 (Steeles West) East - West Collector Road	434,317						434,317
Development Transportation Engineering Total		16,577,485						16,577,485
Engineering Services								
EN-1917-15	2016 Pavement Management Program - Phase 1			2,807,000				2,807,000
EN-1918-15	2016 Pavement Management Program - Phase 2						2,852,070	2,852,070
EN-1919-15	2016 Pavement Management Program - Phase 3						2,269,090	2,269,090
EN-1920-15	2016 Road Rehabilitation and Watermain Replacement - Phase 1					2,123,052	1,301,226	3,424,278
EN-1921-15	2016 Road Rehabilitation and Watermain Replacement - Phase 2					2,625,992	875,331	3,501,323
EN-1930-15	Sidewalk on Keele Street - McNaughton Road to Teston Road	148,320						148,320
EN-1931-15	Sidewalk on Keele Street - Kirby Road to Peak Point Blvd	82,400						82,400
EN-1973-14	Streetscape for Concord West - Highway 7 and Keele Street	2,559,429						2,559,429
Engineering Services Total		2,790,149		2,807,000		4,749,044	7,297,717	17,643,910

Proposed 2013-2016 Capital Budget
Project Listing by Department

Number	Project Title	Development Charges	Infrastructure Reserves	Gas Tax Reserve	Transfer from Taxation	Other Reserves	Debt/ure Financing	Grand Total
Emergency Planning								
EP-0071-16	Primary and Alternate Emergency Operations Centres		68,200		119,540			187,740
Emergency Planning Total			68,200		119,540			187,740
Fleet								
FL-5307-16	Parks - Replace 1027 with a slope mower		72,100					72,100
FL-5308-16	Building & Facilities - Replace 1147 with a compact size pickup		27,810					27,810
FL-5311-16	Building & Facilities - Replace 1055 with ice resurfacer		103,000					103,000
FL-5315-16	Parks - Replace 1375 with a 16 ft rotary mower		92,700					92,700
Fleet Total			295,610					295,610
Fire & Rescue Services								
FR-3508-13	Breathing Apparatus Replacements		45,100					45,100
FR-3573-16	Command Vehicle	41,200						41,200
FR-3578-16	Fire Prevention Vehicle	37,130						37,130
FR-3586-16	Replace 7972 Pumper		699,400					699,400
FR-3590-16	Replace 7988 Training Vehicle		43,600					43,600
FR-3592-16	Smeal Aerial 17M(7983) Refurbishment		189,000					189,000
FR-3593-16	Replace HAZ MAT 7942		545,000					545,000
Fire & Rescue Services Total		78,330	1,522,100					1,600,430
Human Resources								
HR-9533-14	Attendance Management Automation				103,000			103,000
Human Resources Total					103,000			103,000
Information Technology Management								
IT-3016-13	Personal Computer (PC) Assets Renewal		221,500					221,500
IT-3017-13	Enterprise Telephone System Assets Renewal		391,400					391,400
IT-3019-13	Central Computing Infrastructure Renewal		389,300					389,300
IT-3020-14	Continuous Improvement - City Website (Vaughan Online)				154,500			154,500
Information Technology Management Total			1,002,200		154,500			1,156,700
Vaughan Libraries								
LI-????-13	Library Capital Resource Purchases		2,119,800					2,119,800
LI-4504-13	Library Technology Upgrade				140,000			140,000
LI-4512-16	Maple Library Renovations				770,000			770,000
LI-4516-15	Carville Block 11- Resource Material	391,500			43,500			435,000
LI-4518-16	Carville BL11 - Furniture and Equipment	241,400			26,800			268,200
LI-4522-15	Carville BL11 - Consulting Design/Construction	2,875,680			319,520			3,195,200
LI-4535-16	AODA Compliant & Combined Info/Circulation Desk Maple				100,000			100,000
Vaughan Libraries Total		3,508,580	2,119,800		1,399,820			7,028,200
Parks Development								
PK-6287-16	Rutherford Road District Park (UV2-D1)	620,768			68,975			689,743
PK-6344-13	York Hill Park - Tennis Court Replacement		280,619					280,619
PK-6346-16	Maple Valley Plan - North Maple Regional Park Phase I(B)	5,562,000			618,000			6,180,000
PK-6365-16	UV1-D4 (Chaffield Dr/Lawford Rd) - Block 40 Design & Construction	411,781			45,754			457,535

**Proposed 2013-2016 Capital Budget
Project Listing by Department**

Number	Project Title	Development Charges	Infrastructure Reserves	Gas Tax Reserve	Transfer from Taxation	Other Reserves	Debt/Financing	Grand Total
PK-6368-16	Bindertwine Park - Fencing				32,000			32,000
PK-6377-16	Mapes Park-Playground Replacement & Safety Surfacing		155,513					155,513
PK-6380-16	9v9 and 11v11 Soccer Field Upgrades		136,514					136,514
PK-6384-13	Uplands Golf and Ski Centre: Hiking Trail/Pathways Improvements			91,650				91,650
PK-6390-16	Dufferin Reservoir Sports Fields		482,684					482,684
PK-6394-15	UV2-D2 Block 11 District Park w/CC - Park Design & Construction	1,222,729			135,859			1,358,588
PK-6397-13	VMC23-2 - Vaughan Corporate Center Black Creek Park Design and Construction	987,622			109,736			1,097,358
PK-6422-16	Pedestrian and Bicycle Master Plan (off road system) Design and Construction			368,000				368,000
PK-6424-16	61W-N3 - Neighbourhood Park Design and Construction	480,177			53,353			533,530
PK-6425-16	61W-G8 - Greenway Park Design and Construction	669,467			74,385			743,852
PK-6426-16	CC11-P2 - Carville Centre Parkette Design and Construction	174,102			19,345			193,447
PK-6427-16	Hayhoe Mills Park - Design & Construction	382,829			42,537			425,366
PK-6428-16	VMC29-1 - New Neighbourhood Park Design and Construction	557,022			61,891			618,913
PK-6429-16	VMC29-1 - Urban Square Design and Construction	330,076			36,675			366,751
PK-6430-16	VMC30-7 - Vaughan Corporate Center Park Design and Construction	1,059,719			117,746			1,177,465
PK-6431-16	61E-N1 Neighbourhood Park Design and Construction	812,650			90,295			902,945
PK-6432-16	61E-P4 Parkette Design and Construction	143,711			15,968			159,679
PK-6433-16	Active Together Master Plan 5 year update	109,484			13,859	15,245		138,588
Parks Development Total		13,524,137	1,055,330	459,650	1,536,378	15,245		16,590,740
Parks Operations								
PO-6700-13	Tree Planting Program-Regular				552,425			600,462
PO-6739-13	Tree Replacement Program-EAB		48,037		410,713			410,713
PO-6745-16	Nashville Cemetery-Road Extension				57,700			57,700
PO-6746-15	Fence Repair & Replacement Program							118,325
Parks Operations Total					1,020,838			1,187,200
Public Works								
PW-1972-16	Public Works and Parks Operations Yard Expansion and Upgrade Strategy	4,169,250						4,169,250
PW-2013-07	Street Light Pole Replacement Program				309,000			309,000
PW-2035-11	Curb and Sidewalk Repair & Replacement			1,800,000				1,800,000
PW-2058-13	LED Streetlight Conversion			1,500,000				1,500,000
PW-2063-13	ICI Water Meter Replacement Program			3,300,000		206,000		206,000
Public Works Total		4,169,250			309,000	206,000		7,984,250
Recreation								
RE-9503-13	Fitness Centre Equipment Replacement		125,100					125,100
Recreation Total			125,100					125,100
Real Estate								
RL-0005-13	Land Acquisition Fees					267,800		267,800
Real Estate Total						267,800		267,800
2016 Total		70,406,531	7,050,348	6,566,650	8,644,264	5,238,089	7,297,717	105,203,599