EXTRACT FROM COUNCIL MEETING MINUTES OF NOVEMBER 20, 2012

Item 14, Report No. 43, of the Committee of the Whole, which was adopted without amendment by the Council of the City of Vaughan on November 20, 2012.

14 INTERNATIONAL BUSINESS DEVELOPMENT MISSION TO ITALY – <u>POST MISSION UPDATE</u>

The Committee of the Whole recommends approval of the recommendation contained in the following report of the Executive Director, dated November 6, 2012:

Recommendation

The Executive Director in consultation with the Mayor, Ward 3 Councillor, and the City Manager, recommend that report be received, and:

- 1. THAT the Execution of the Economic Agreement with the Province of Milan and the City of Rome be ratified;
- 2. THAT staff continue to explore new innovative opportunities to expand the international business development program, and;
- 3. THAT staff continue working the business prospects established during the course of the mission to locate in Vaughan, and;
- 4. THAT staff begin the work to host an incoming business mission from Milan and Rome in 2013 and work at organizing a future outgoing mission to Italy.

Contribution to Sustainability

Green Directions Vaughan embraces a Sustainability First principle and states that sustainability means we make decisions and take actions that ensure a healthy environment, vibrant communities and economic vitality for current and future generations. Under this definition, activities related to attracting and retaining business investments consistent with the Economic Development Strategy contribute to the economic vitality of the City.

Economic Impact

All costs associated with the 2012 Italian Chamber of Commerce Business Mission to Italy were budgeted in the Economic Development Department's 2012 operating budget.

Communications Plan

Formal communications and one-on-one meetings will continue with the Province of Milan, City of Rome, and the Chambers of Commerce in Milan, Novara, Turin, Verona, Brescia and Monza, Italian Chamber of Commerce of Ontario, local business leaders and other stakeholders. These communications will continue to emphasize Vaughan's international business development strategy and desire to open new markets for Vaughan companies. Also, the International Business Development Mission to Italy will be highlighted in upcoming Economic Development communications such as the Business Link and the monthly Business E-Link.

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Purpose

This report provides Council with an overview of the City's participation in the Italian Chamber of Commerce (ICCO) International business development mission to Italy led by the Honourable Mayor Maurizio Bevilacqua, September 21- October 3, 2012.

Background – Analysis and Options

The international business development mission to Italy was organized by the Italian Chamber of Commerce of Ontario and led by the Honourable, Mayor Maurizio Bevilacqua. The City was represented also by; Ward 3 Councillor Rosanna DeFrancesca, City Manager Clayton D. Harris, Executive Director Tim Simmonds and Media Relations/Special Assistant Michelle DeBuono. The mission to Italy and all international business development must be strategically aligned with the City's 10 Year Economic Development Strategy that was adopted by Council in 2010. The strategy emphasizes a multi-phase program of activity, with checks and balances built in at each stage. This will allow staff to identify logical points in the larger process where an assessment of overall effectiveness may be used in order to refocus or fine tune efforts before critical decisions are made.

A recent example of this was the City's exploratory mission to Israel in July 2012 that was led by Ward 2 Councillor Tony Carella and Ward 5 Councillor Alan Shefman. That mission was purposely designed to explore and investigate the business climate in Israel and gain a better understanding of the economic development opportunities associated with the green and cleantech sectors. The City through the exploratory business mission was able to create a solid understanding of the business climate, forge new relationships with government agencies in Israel and begin to build a local stakeholder base. This work encourages the City to place more emphasis on Israel as a point of international business development through the economic development office.

It is also important to note that International business development should not be focused solely on foreign direct investment but should also create export opportunities for local business as well as create learning opportunities for the City's administration. Therefore, having local businesses travel with the City on international business development missions is an important consideration and opportunity for the economic development department in growing the international business development program.

Why Italy

There are a number of reasons why Italian companies should look at investing in Canada, and more specifically in Vaughan, which includes a mix of savings in tax, energy and labour costs, plus a highly skilled workforce and capacity in advanced sectors. These advantages were discussed at the delegation's meeting with the Canadian Embassy in Rome. The trade consultant, Tyler Wordsworth, Trade Commissioner, Embassy of Canada to Italy, strongly recommended that the City's economic development staff use the Invest in Canada website (<u>http://investincanada.gc.ca</u>) as an excellent resource for critical stats, and downloadable publications.

Economic Indicators

In review of various points of data and research, Italy still leads many of the European Union nations in trading status and manufacturing. With more than 60 million people, Italy is Europe's fourth-most populous country and a founding member of the European Union and the G8 group of nations.

The northern province of Lombardy, where the business development mission was focused, is considered by many as the economic powerhouse of Italy, led by the industrial and financial centres of Milan, Bergamo, Brescia and Monza, and is a common point of entry for offshore companies

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interested in doing business in Italy. As mentioned, the trade mission to Italy focused its efforts on this region and met with businesses and the Chambers of Commerce in Milan, Novara, Turin, Verona, Brescia and Monza.

Key economic highlights of Italy and Lombardy include:

- Italy World's seventh largest economy (2008 GDP of US \$2.3 trillion)
- Italy World's sixth largest exporter of manufactured goods
- Lombardy Largest regional economy in Europe (GDP of US\$400 billion)
- Lombardy Per capita GDP higher than the United States or Switzerland
- Member of the European Union single market and the EMU (€ zone)

A Key Economic Driver: Italy, An Entry Point to the European Union (EU)

The Comprehensive Economic and Trade Agreement (CETA) with the EU are advanced, the next round of negotiations will be the tenth. Most provisions have been agreed to and those involved in negotiations are now working on outstanding issues, for instance the rules around Geographical Indicators for food and beverage.

Canada and the EU have a long history of economic cooperation. The EU is composed of 27 Member States with a total population of over 500 million and a GDP of nearly \$16.8 trillion in 2010, the EU is the world's largest single common market, foreign investor and trader.

As an integrated block, the EU represents Canada's second largest trading partner in goods and services. In 2010, Canadian goods and services exported to the EU totalled \$49.1 billion, and imports from the EU amounted to \$55.2 billion.

According to Statistics Canada, the EU is also the second largest source of foreign direct investment (FDI) in Canada, with the stock of FDI amounting to \$148.7 billion at the end of 2010. In 2010, the stock of Canada's direct investment in the EU totalled \$145.7 billion, and the EU is the destination of 23.6% of Canadian direct investment abroad. According to Eurostat, the EU identified Canada as its third largest destination and its fourth largest source of FDI in 2009. Bilateral economic relations with the EU are very important to Canada, and this economic relationship is a high priority for the Government of Canada.

Growing Role of Partnerships in the New Economy

In the new knowledge economy, the principles of economic development are being transformed as identified in the City's Economic Development Strategy. Instead of a focus on physical assets and economies of scale, the drivers of success reside in connectivity and intangibles. Cities increasingly need to develop and manage strategic partners with whom to collaborate. Strategic alliances enable economic development to gain competitive advantage through access to a partner's resources, including markets, technologies, capital and people.

As global markets open up and competition grows, cities need to be increasingly creative and strategic about how and with whom they align themselves.

Province of Milan and Rome: Strategic Partners

The Province of Milan is in the Lombardy Region of Italy and has a population of more than 3 million people, governs the largest metropolitan area in Italy, and is situated in the middle of one of the most highly populated regions of Europe. The Province's largest city is Milan.

The City of Milan is the economic and financial centre of Italy and is home to most international banks and the country's principal stock exchange. It is also a manufacturing centre and is home to a variety

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of industries including telecommunications and health care. The area's economy also has key economic clusters in chemistry and pharmaceuticals (with an emerging cluster in biotechnologies and cleantech), mechanics, and electro-mechanics.

Milan has become a mega city region that reaches beyond the borders of Lombardy, reaching Piedmont, Emilia and right up to the Canton Ticino, focusing on building a system of networks and alliances with other mega city regions in Europe.

Rome is the capital of Italy and is located in the central region of Lazio. It has a population of approximately 2.8 million people. The City's economy is largely driven and has a strong presence in the service industry, high-technology companies, research, construction, retail and tourism

The economic agreement with the Province of Milan (Attachment 1) and the City of Rome (Attachment 2) give the City a strategic presence in Italy. Both agreements are focused on building business, job creation, sharing of ideas, and promoting each other's regions, all of which will help to attract business and development into Vaughan and the converse from Vaughan into Italy.

Leveraging Local Stakeholders

Goal one in the 10 year economic development strategy is to position Vaughan as the gateway of economic activity to the Greater Toronto Area. The goal is intended to build on the "Edge City" and gateway concepts presented several times in the strategy. The goal recognizes that geo-political borders are inconsequential to business and flows, especially in a globalized economy, and connections to international trade flows position Vaughan as an excellent gateway to the Greater Toronto Area and the economic region.

The business development mission to Italy worked in concert with this goal by including and leveraging our local stakeholders.

The mission was organized and facilitated by the Italian Chamber of Commerce of Ontario. Staff responsible for the mission included; Mr. Corrado Paina, Executive Director of the ICCO, Deputy Director of Development, Ms. Elena Dell'Osbel, and Associate, Claudia Barbiero who works at the ICCO desk in Milan.

Through the work of the ICCO, the City was able to participate in approximately 70 face-to-face meetings with businesses over the course of the 10 day mission. In addition, presentations to larger business audiences were arranged at the various Chambers of Commerce that had more than 200 business people in attendance. At each group presentation, the Mayor was able to present the Vaughan Advantage and then show the Vaughan Metropolitan Centre Video – It'll Move You to the audience. The economic development office had the video translated to Italian.

In addition to the ICCO leading this business development mission to Italy the delegation was accompanied by Mr. Tony Romano, Director, Corporate Affairs, Greater Toronto Marketing Alliance (GTMA). During the mission, Mr. Romano had meetings with 14 companies in the Milan, Novara, Monza, Torino, Verona and Rome regions who have all expressed an interest in internationalizing their operations in Canada. The mission also allowed the GTMA the opportunity to further develop their network of contacts with business intermediaries in various B2B meetings, as well as schedule follow-up meetings with previously identified investment leads.

Mr. Romano focused on positioning the Greater Toronto Area (GTA) as the location of choice for the Italian companies' North American market entry. At the conclusion of the Mission, the GTMA has reported that these meetings resulted in three companies that will be visiting the GTA by the end of 2012 and also set the foundation for a trade show in the Toronto area for 10 to 15 companies.

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Opportunities beyond business

During the 10 day mission it was easy to understand that some of the greatest cities of the world exist in Italy and we were fortunate enough to visit and walk the streets of some of them.

Looking at opportunities to enhance the Vaughan Metropolitan Centre and other areas of the City, Staff took note of the built form that encouraged and promoted a sense of place, beyond the architectural significance that was overwhelmingly abundant. For instance, in visiting with the head of urban planning in Torino staff were able to visit and be given a tour of Torino's newest subway station located minutes from City Hall and gain a better understanding of the development that was being considered around the new station. The visit allowed staff to ask questions about the mix of commercial, residential and office that was being considered and how it would come together into a mixed use area that still retained the essence of Torino but moved the City to the future.

This type of conversation and opportunity to learn goes well beyond a workshop, reviewing information on an internet site or in a professional periodical. The City should consider establishing a professional exchange program for members of the Senior Management Team with the administration of other cities - this could be coordinated through the international business development program. Being an exchange program, it would also entail having staff, like the head of urban design in Torino, come to Vaughan to work and learn in our City. This is another key component of establishing strategic partnerships with other cities around the world and goes well beyond a cultural or friendship partnership.

Business Outcomes- Attracting Investment and Job Creation

Of the nearly 70 face-to-face meetings that were conducted during the mission and the larger group presentations, the City is actively working with six leads. These leads are companies that have contacted the Economic Development office since the delegations return to Vaughan and are actively pursuing business opportunities here in Vaughan or the Greater Toronto Area.

One company who is engaged in renewable energy that staff met with while in Verona has now set-up a temporary office and is doing their due diligence over the course of the next 12 weeks to further identify opportunities and joint ventures.

Another company that Vaughan met with, Novamont S.p.A, is considered to be one of the leading edge bio/green companies in the world. Novamont's mission is to find solutions to environmental problems by developing products from renewable raw materials of agricultural origin, minimizing postconsumer waste and using low environmental impact processes. Their products meet and exceed environmental standards that have been established. Novamont, has engaged York Region in a pilot project for its compostable bags (Attachment 3). One of the pilot locations for the bags is the Fortino's location on Major Mackenzie Drive and Jane Street in Vaughan. In addition there are four other pilot locations in York Region. Meeting this company at their global headquarters in Novara gave the Vaughan team an unprecedented opportunity to sit face-to-face with Alessandro Ferlito; Commercial Director and Christian Garaffa; Marketing Manager to discuss Vaughan from an economic development perspective. This work, as part of the "sales cylcle" puts Vaughan in a much stronger position to potentially have Novamont locate a multi-million dollar manufacturing facility in the City and create much sought after manufacturing jobs in the "green" sector rather than other jurisdictions across the Province. Another important aspect of the site search is the need for production. If the pilot project for the compostable bags does not create the foundation for Ontario retailers to adopt this product, the likelihood of a production facility will not exist.

Staff in the economic development office will continue to follow-up on these leads and work with all of the companies to promote job creation, business investment or find joint venture opportunities for partnerships with established Vaughan companies.

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Relationship to Vaughan Vision 2020

This report is consistent with the priorities previously set by Council and the necessary resources have been allocated and approved. Specifically, this report fulfills Vaughan Vision 20|20 Goal: Plan and Manage Growth and Economic Vitality.

Regional Implications

N/A

Conclusion

The international business development program in the City's economic development department has taken great strides in the past three years and continues to build on success. The work directly and indirectly related to the first China Trade mission in 2009 and subsequent mission to Yiwu in China in 2010 has resulted in Vaughan building its image as the Gateway into the GTA and North American markets. This work has had a positive influence on two Chinese companies locating to Vaughan- both involved in manufacturing. Furthermore, Vaughan was able to assist and attend the successful opening of CanadaMart, an import centre of Canadian consumer goods located in Yiwu. Also, the exploratory mission to Israel has already led to one Vaughan company working with economic development staff to engage in conversation with the Israeli Trade consulate to export product to Israel.

Since returning to Vaughan, the economic development office has been actively working with six companies that the City met while in Italy– all six of the companies initiated further discussion about the City and are inquiring about manufacturing opportunities, professional services and construction services.

Staff have also begun working with the Italian Chamber of Commerce of Ontario to host a post mission event in December with the objective of increasing awareness about doing business in Italy and enhancing future incoming and outgoing missions.

Signing the economic partnerships with the Province of Milan and the City of Rome during this trade mission are two outstanding achievements. Both the Province of Milan and the City of Rome boast populations that are 10x that of Vaughan – one is the economic capital of Italy, while the other is the capital of the country. However, the work associated with the partnerships will require a level of continuity and constant involvement by staff. The relationships that the City is creating today can produce significant economic results in the future with a dedicated focus on initiatives and will continue to allow our City to remain competitive in today's fast-paced global economy.

Attachments

- Attachment 1 Agreement with Province of Milan
- Attachment 2 Agreement with City of Rome
- Attachment 3 Novamont and York Region
- Attachment 4 Photo Gallery
- Attachment 5 News Clippings

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Report prepared by:

Tim Simmonds, Executive Director

(A copy of the attachments referred to in the foregoing have been forwarded to each Member of Council and a copy thereof is also on file in the office of the City Clerk.)

COMMITTEE OF THE WHOLE - NOVEMBER 6, 2012

INTERNATIONAL BUSINESS DEVELOPMENT MISSION TO ITALY – POST MISSION UPDATE

Recommendation

The Executive Director in consultation with the Mayor, Ward 3 Councillor, and the City Manager, recommend that report be received, and:

- 1. THAT the Execution of the Economic Agreement with the Province of Milan and the City of Rome be ratified;
- 2. THAT staff continue to explore new innovative opportunities to expand the international business development program, and;
- 3. THAT staff continue working the business prospects established during the course of the mission to locate in Vaughan, and;
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Contribution to Sustainability

Green Directions Vaughan embraces a Sustainability First principle and states that sustainability means we make decisions and take actions that ensure a healthy environment, vibrant communities and economic vitality for current and future generations. Under this definition, activities related to attracting and retaining business investments consistent with the Economic Development Strategy contribute to the economic vitality of the City.

Economic Impact

All costs associated with the 2012 Italian Chamber of Commerce Business Mission to Italy were budgeted in the Economic Development Department's 2012 operating budget.

Communications Plan

Formal communications and one-on-one meetings will continue with the Province of Milan, City of Rome, and the Chambers of Commerce in Milan, Novara, Turin, Verona, Brescia and Monza, Italian Chamber of Commerce of Ontario, local business leaders and other stakeholders. These communications will continue to emphasize Vaughan's international business development strategy and desire to open new markets for Vaughan companies. Also, the International Business Development Mission to Italy will be highlighted in upcoming Economic Development communications such as the Business Link and the monthly Business E-Link.

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Executive Director Tim Simmonds and Media Relations/Special Assistant Michelle DeBuono. The mission to Italy and all international business development must be strategically aligned with the City's 10 Year Economic Development Strategy that was adopted by Council in 2010. The strategy emphasizes a multi-phase program of activity, with checks and balances built in at each stage. This will allow staff to identify logical points in the larger process where an assessment of overall effectiveness may be used in order to refocus or fine tune efforts before critical decisions are made.

A recent example of this was the City's exploratory mission to Israel in July 2012 that was led by Ward 2 Councillor Tony Carella and Ward 5 Councillor Alan Shefman. That mission was purposely designed to explore and investigate the business climate in Israel and gain a better understanding of the economic development opportunities associated with the green and cleantech sectors. The City through the exploratory business mission was able to create a solid understanding of the business climate, forge new relationships with government agencies in Israel and begin to build a local stakeholder base. This work encourages the City to place more emphasis on Israel as a point of international business development through the economic development office.

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Key economic highlights of Italy and Lombardy include:

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A Key Economic Driver: Italy, An Entry Point to the European Union (EU)

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Growing Role of Partnerships in the New Economy

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Province of Milan and Rome: Strategic Partners

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The City of Milan is the economic and financial centre of Italy and is home to most international banks and the country's principal stock exchange. It is also a manufacturing centre and is home to a variety of industries including telecommunications and health care. The area's economy also has key economic clusters in chemistry and pharmaceuticals (with an emerging cluster in biotechnologies and cleantech), mechanics, and electro-mechanics.

Milan has become a mega city region that reaches beyond the borders of Lombardy, reaching Piedmont, Emilia and right up to the Canton Ticino, focusing on building a system of networks and alliances with other mega city regions in Europe.

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Leveraging Local Stakeholders

Goal one in the 10 year economic development strategy is to position Vaughan as the gateway of economic activity to the Greater Toronto Area. The goal is intended to build on the "Edge City" and gateway concepts presented several times in the strategy. The goal recognizes that geopolitical borders are inconsequential to business and flows, especially in a globalized economy, and connections to international trade flows position Vaughan as an excellent gateway to the Greater Toronto Area and the economic region.

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Opportunities beyond business

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another key component of establishing strategic partnerships with other cities around the world and goes well beyond a cultural or friendship partnership.

Business Outcomes- Attracting Investment and Job Creation

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Staff in the economic development office will continue to follow-up on these leads and work with all of the companies to promote job creation, business investment or find joint venture opportunities for partnerships with established Vaughan companies.

Relationship to Vaughan Vision 2020

This report is consistent with the priorities previously set by Council and the necessary resources have been allocated and approved. Specifically, this report fulfills Vaughan Vision 20|20 Goal: Plan and Manage Growth and Economic Vitality.

Regional Implications

N/A

Conclusion

The international business development program in the City's economic development department has taken great strides in the past three years and continues to build on success. The work directly and indirectly related to the first China Trade mission in 2009 and subsequent mission to Yiwu in China in 2010 has resulted in Vaughan building its image as the Gateway into the GTA and North American markets. This work has had a positive influence on two Chinese companies locating to Vaughan- both involved in manufacturing. Furthermore, Vaughan was able to assist and attend the successful opening of CanadaMart, an import centre of Canadian consumer goods located in Yiwu. Also, the exploratory mission to Israel has already led to one Vaughan company working with economic development staff to engage in conversation with the Israeli Trade consulate to export product to Israel.

Since returning to Vaughan, the economic development office has been actively working with six companies that the City met while in Italy– all six of the companies initiated further discussion about the City and are inquiring about manufacturing opportunities, professional services and construction services.

Staff have also begun working with the Italian Chamber of Commerce of Ontario to host a post mission event in December with the objective of increasing awareness about doing business in Italy and enhancing future incoming and outgoing missions.

Signing the economic partnerships with the Province of Milan and the City of Rome during this trade mission are two outstanding achievements. Both the Province of Milan and the City of Rome boast populations that are 10x that of Vaughan – one is the economic capital of Italy, while the other is the capital of the country. However, the work associated with the partnerships will require a level of continuity and constant involvement by staff. The relationships that the City is creating today can produce significant economic results in the future with a dedicated focus on initiatives and will continue to allow our City to remain competitive in today's fast-paced global economy.

Attachments

Attachment 1 – Agreement with Province of Milan Attachment 2 – Agreement with City of Rome Attachment 3 – Novamont and York Region Attachment 4 – Photo Gallery Attachment 5 – News Clippings

Report prepared by:

Tim Simmonds, Executive Director

Respectfully submitted,

Tim Simmonds Executive Director

The PROVINCE OF MILAN, Italian Republic

and

The CITY OF VAUGHAN, Ontario, Canada

undertake to submit the present Letter of Intent to their respective competent bodies for approval. Once approved, the Parties shall sign it under the terms and conditions as set out in their respective regulations.

LETTER OF INTENT

between

PROVINCE OF MILAN, Italian Republic

and

CITY OF VAUGHAN, Ontario, Canada

- In order to improve the understanding and the friendship as well as to establish a relationship that will facilitate exchanges and relations between the communities and the companies of the respective territories;
- In accordance with the resolution of the City of Vaughan concerning the importance of developing relationships and exchanging experiences that would lead to closer ties between the communities and increase mutual prosperity and progress of its respective citizens;

- Based on the resolution of the Province of Milan to further develop its territory through international initiatives, according to the present legislation;

In consideration of the above:

- 1- The Province of Milan and the City of Vaughan have agreed to establish a collaboration:
- To support the economic development and cooperation as well as the business relations;
- To establish an appropriate level of collaboration that will lead to the identification of mutual needs and the development of projects of common interest.
- To foster the exchange of information and experiences, in order to support the scientific and technical cooperation;
- To protect the environment and preserve the natural resources according to the regulations and the respective jurisdictions;
- To promote sport and cultural exchange;

2- As a general condition, the projects resulting from the present Memorandum shall be supported by the parties' respective budget.

3- The present Memorandum of Understanding will be in effect for the duration of three (3) years, effective from the signature's date. The agreement shall be considered automatically renewed for three (3) years if not otherwise notified by one of the Parties to the other within three months from the expiration date.

Signed this 24th of September 2012 in Milan and written in two original copies in Italian and in English.

On behalf of the Province of Milan, Lombardy, Italy

On. Guido Podestà President

On behalf of the City of Vaughan, Ontario, Canada

His worship Maurizio Bevilacqua Mayor

PROVINCIA DI MILANO, Repubblica italiana e COMUNE DI VAUGHAN, Ontario, Canada

si impegnano a sottoporre la seguente Dichiarazione di Intenti ai rispettivi organi competenti per l'approvazione e, una volta approvata, si impegnano a sottoscrivere la stessa nei tempi e nei modi previsti dai rispettivi ordinamenti vigenti.

Dichiarazione di intenti tra

PROVINCIA DI MILANO, Repubblica italiana e COMUNE DI VAUGHAN, Ontario, Canada

Premessa

Per migliorare la comprensione e l'amicizia nonché la creazione di relazioni che favoriscano lo scambio ed i rapporti tra le popolazioni e le aziende dei rispettivi territori,

In base al convincimento del Comune di Vaughan in merito all'importanza di sviluppare relazioni e scambiare esperienze che portino ad un avvicinamento e maggior comprensione tra i popoli, garantendo ai cittadini prosperità e progresso,

In base al convincimento della Provincia di Milano di contribuire allo sviluppo del territorio anche attraverso l'attività di rilevo internazionale secondo l'ordinamento vigente.

Tutto ciò premesso

1- La Provincia di Milano il Comune di Vaughan hanno convenuto di collaborare per :

- Sostenere lo sviluppo e la cooperazione economica, creando un canale privilegiato per gli scambi commerciali, gli insediamenti produttivi e l'attrazione reciproca di investimenti;
- Instaurare un livello adeguato di collaborazione per identificare i bisogni reciproci e sviluppare progetti di interesse comune;
- Promuovere lo scambio di informazioni ed esperienze per sostenere la cooperazione scientifica e tecnica;
- Proteggere l'ambiente dall'inquinamento e preservare l'equilibrio delle risorse naturali nei limiti stabiliti dalla legge sulle reciproche competenze in materia;
- promuovere lo scambio culturale e sportivo.

2- In generale, le attività previste dalla Dichiarazione di intenti in esame verranno sostenute nell'ambito dei rispettivi bilanci.

3- La presente Dichiarazione è stipulata per la durata di tre (3) anni e diventa effettiva a partire dalla data della firma. La presente Dichiarazione sarà prorogata automaticamente di tre (3) anni nel caso in cui, entro tre mesi dalla data della sua scadenza, nessuna delle Parti abbia informato l'altra della sua volontà di interrompere l'efficacia della Dichiarazione stessa. Fatto a Milano il 24 Settembre 2012, in due originali, ciascuno nelle lingue italiana e inglese, tutti i testi facenti ugualmente fede.

Per

Per

PROVINCIA DI MILANO Repubblica Italiana COMUNE DI VAUGHAN Canada

Presidente Provincia di Milano, On. Guido Podestà Sindaco di Vaughan, Maurizio Bevilacqua

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Attachment 2

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ACCORDO DI COLLABORAZIONE

TRA

ROMA CAPITALE E LA CITTÀ DI VAUGHAN

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Roma Capitale, con sede in Piazza del Campidoglio 1, rappresentata in questo atto dal Sindaco di Roma Giovanni Alemanno,

la Città di Vaughan con sede in Vaughan, Ontario 2141 Major Mackenzie Drive, L6A1T1 rappresentata in questo atto dal Sindaco Maurizio Bevilacqua, d'ora in avanti "le Parti"

manifestando l'interesse reciproco a promuovere la collaborazione delle due città nell'ambito commerciale ed economico, convengono di sottoscrivere

il presente Accordo di Collaborazione, disciplinato come segue:

Art.1

Il presente Accordo persegue il fine di promuovere e favorire ogni forma possibile di collaborazione tra Roma Capitale e la Città di Vaughan per accrescere il livello di internazionalizzazione dell'economia dei rispettivi territori, con particolare attenzione allo sviluppo delle imprese di piccole e medie dimensioni di entrambe le città.

Art.2

Le azioni attuative del presente Accordo di Collaborazione sono finalizzate ai seguenti obiettivi programmatici:

- a) Individuazione di interventi volti a favorire lo scambio di conoscenze e di *know how* sui sistemi produttivi ed economici locali;
- b) Realizzazione di iniziative volte a favorire la collaborazione delle imprese di entrambe le città;
- c) Definizione di programmi di interscambi commerciali/culturali;
- d) Realizzazione di missioni commerciali e costituzione di gruppi di studio su specifici progetti;
- e) Condivisione di programmi per la formazione e l'aggiornamento professionale rivolto, in particolare al settore della piccola e media impresa;
- f) Realizzazione di iniziative volte a promuovere nella Città di Vaughan le produzioni della piccola e media impresa romana, il settore del commercio e, più in generale, a divulgare il "modello Roma", quale Capitale del turismo, dell'arte, della cultura;
- g) Realizzazione di iniziative volte a promuovere nella Città di Roma le produzioni della piccola e media impresa locale e a valorizzare la Città di Vaughan

Art.3 a table serve

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rispetto della propria disciplina ordinamentale.

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"Le Parti" favoriranno lo seambio d'informazioni, gli incontri tra funzionari, amministratori, associazioni imprenditoriali e culturali delle rispettive Città, nonché la realizzazione di programmi e progetti comuni, c ogni altra attività che contribuisca a migliorare la collaborazione tra Roma Capitale e la Città di Vaughan

"Le Parti" daranno attuazione del presente Accordo di Collaborazione nel pieno

Art.4

I responsabili dei settori competenti per le Relazioni Internazionali di ognuna delle "Parti", proporranno le strategie e le azioni da intraprendere relativamente a quanto previsto nel presente Accordo di Collaborazione

"Le Parti" si impegnano a trovare una soluzione amichevole mediante negoziazioni dirette per ogni eventuale questione relativa all'interpretazione e l'attuazione del presente Accordo di Collaborazione

Art. 7

Il presente Accordo entrerà in vigore previa approvazione del Consiglio della Municipalità di Vaughan ed avrà validità per un periodo di 4 (quattro) anni, fatta salva la volontà di ciascuna delle Parti di manifestare, con preavviso scritto di sei mesi, la conclusione anticipata dello stesso

In conformità si sottoscrivono due (2) copie identiche, una (1) in lingua italiana e una (1) in lingua inglese.

Sindaco di Roma Capitale loxanni Alemanno

Sindaco della Città di Vaughan Maurizio Bevilacqua

ACCORD OF COOPERATION

Between

Roma Capitale and the City of Vaughan

Roma Capitale, located at Piazza del Campidoglio 1, and hereby represented by the Mayor of Rome Giovanni Alemanno

and

the City of Vaughan, located at 2141 Major Mackenzie Drive, Vaughan, Ontario, here represented by the Mayor of Vaughan Maurizio Bevilacqua, hereinafter referred to as "parties"

With the desire to promote collaboration in order to strengthen the trade and economic relations between Rome and Vaughan,

have agreed to sign an Accord of Cooperation as hereafter outlined:

Article 1

As per this Accord of Cooperation both parties shall promote and encourage any possible form of collaboration between Roma Capitale and the City of Vaughan, in order to increase the level of internationalization of the economies of both territories. Particular attention shall be given to the development of small and medium sized enterprises of both cities.

Article 2

This Accord of Cooperation shall pursue the following objectives:

- a) Identification of opportunities for the exchange of information and know-how on the economic and productive systems of both parties;
- b) Realization of initiatives to encourage the collaboration among companies of both cities
- c) Definitions of programs for cultural and business exchanges
- d) Organization of trade missions and creation of study groups on specific projects.
- e) Exchange of programs for the professional training and development especially developed for the small and medium sized enterprises.

- f) Execution of initiatives and events for the promotion, within the City of Vaughan, of the roman small and medium sized enterprises and their products, of the trade sector, and of the City of Rome as capital of tourism, arts and culture;
- g) Execution of initiatives and events for the promotion, within the City of Rome, of Vaughan's excellences, as well as small and medium sized enterprises and their products.

Article 3

The parties shall encourage exchange of information and meetings among city management representatives and business and cultural associations of both cities. They shall also present programs and projects and any other activity that will increase the collaboration between Roma Capitale and the City of Vaughan.

Article 4

Both parties shall execute this Accord of Cooperation in accordance with the national and international regulations (?)

Article 5

Each parties' International Relations officers shall propose strategies and necessary actions according to what is stated in this Accord of Cooperation.

Article 6

Both parties shall commit to find amicable solutions through direct negotiations in case of any issues in relation to the interpretation and the realization of what stated in this Accord of Cooperation.

Article 7

This Accord shall come into force upon signature by both parties and shall remain valid for a period of 4 (four) years, unless either of parties gives to the other party written notice, six months prior to the actual termination of the Accord.

Signed this(*date*)......2012 in ...(*location*)..... and written in two original copies one in Italian and one in English

Giovanni Alemanno

Mayor of Roma Capitale

Maurizio Bevilacqua Mayor of the City Vaughan (Signed)

(Signed)



Compostable Bag Pilot Loblaw and York Region

Presentation to Environmental Services Committee

Laura McDowell, York Region Bob Chant, Loblaw Companies Ltd. Claudio Gemmiti, Loblaw Companies Ltd. September 12, 2012 Compostable Bags Timeline in York Region's Green Bin program

- December 10, 2008 Council endorsed elimination of plastic bags in the SSO program
- March 11, 2009 Council authorized Region wide use of compostable bags
- December 16, 2009 voluntary use of certified compostable bags in effect
- May 1, 2011 Mandatory use of certified compostable bags

Certified compostable products provide environmentally friendly alternative to petroleum-based plastic bags



Residents Looking for York Region to Drive Change

- York Region staff requested to work with retailers for alternatives to plastic bags
- Opportunity to provide municipal partners with information on partnership
- Influence acceptability of compostable products versus traditional petroleum-based plastics

Successful partnership with industry leader Loblaw leveraging common goals of leadership, innovation and environmental sustainability



Compostable Bag Test

Bob Chant & Claudio Gemmiti

September 12th, 2012



About Loblaw Companies Limited

- Canada's largest food retailer
- Leading provider of:
 - Food and grocery
 - General Merchandise
 - Drugstore
 - Financial Products and Services
- Over 1,000 corporate and franchised stores from coast to coast
- 14 million Canadians shop in our stores every week
- Over 135,000 employees
- Canada's #1 and #2 consumer brands
 - President's Choice and no name
- Canada's #1 apparel brand Joe Fresh





Respect the Environment

- There are five pillars to Corporate Social Responsibility at Loblaw Companies.
 One of which is *Respect the Environment*.
- A key part of our effort to *Respect the Environment* is our commitment to reduce the number of plastic shopping bags from our stores.
- By charging 5cents for plastic shopping bags we have reduced the number of bags from our stores by 3.8 billion since 2007 – that is a 71% reduction nationally.







Compostable Bag Test - Objective

Test the viability of a compostable plastic shopping bag.



Compostable Bag Test

Background:

- Pilot/test the compostable bag option (vs. plastic) with consumers at the front end of 5 key stores in York Region
- Multiple stakeholder pilot project: LCL, Novamont and York Region providing cross functional support (e.g. bag, signage, communication, research, etc)

Test Bag:

- To be made up of up to 40% renewable plant based materials
- To match durability, size & reusability of current plastic bags (with a different and distinct design)
- Retail at 15¢

In Store Marketing:

Signage, ambassadors, training

Test to provide insight in key areas:

- In-market consumer acceptance of compostable bag and reaction to key variables of execution (e.g. 15 ¢ price, compostable message, bag performance, etc)
- Consumer conversion from plastic to compostable bags (both will be offered during the test) at point of purchase
- Operational Execution



In Store Marketing

Collateral

- T-stand poster
- Handout
- Cashier buttons
- Lane Dividers
- Lunchroom poster

Experiential

- Ambassador Program
- Employee Communication Reinforcement of collateral messaging with additional background including compostable messaging (e.g. "why compostable bag") and rational for 15¢ price, other FAQ



Ask us about our compostable bag.



Test Locations

- Five stores in communities across the region
 - Keswick
 - Newmarket
 - Aurora
 - Richmond Hill
 - Maple



Timeline

- Test to be launched in selected stores starting September 17, 2012
 - Duration of pilot: 2 months
- Results will be analyzed upon completion of test
 - Qualitative input from customers
- Decision to roll-out
 - Go/no-go

Questions?



ATTACHMENT 4 - Photo Gallery Italy - 2012



Meeting with the City of Milan, Councillor Franco D'Alfonso



Delegates at the City of Milan



Meeting with Chamber of Commerce/Businesses - Monza



Business Meeting with Company officials at Novamont


President of Province of Milan - Guido Podestá



Meeting with Province of Verona - Pres. Giovanni Miozzi



Business Meeting with Lega Colucci



Tour of Greentech Facility involved in Water Treatment



Business delegates meeting with Rome businesses



Hon. Mayor Bevilacqua addressing the Rome Chamber of Commerce



Italian Chamber of Commerce signing Accord with the Rome Chamber of Commerce



Meetings with the Turin Chamber of Commerce



Business discussions with the Mayor of Turin, Piero Fassino



Delivering the "Vaughan Advantage" to businesses in Verona



City Manager Clayton Harris involved in business meetings in Verona



Business meetings in Milan with MilanoSerravalle – MilanoTangenziali S.p.A.



Meeting with the Mayor of Verona, Flavio Tosi



The entry to the newest station in the Turin Subway System



Business meeting and tour of the Mezza Roma Project in Rome to better understand geo thermal applications



Businesses gathered in Milan to learn about economic opportunities with Vaughan



Hon. Maurizio Bevilacqua signing the Accord of Economic Cooperation with the Mayor of Rome, Gianni Alemanno



Hon. Maurizio Bevilacqua signing the Economic Agreement with the President of the Province of Milan, Guido Podestá



Municipal Information Network

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PRINT



Vaughan Mayor Signs Agreement with Province of Milan

, September 26, 2012 - The Mayor of the City of Vaughan signed a Memorandum of Understanding with the President of the Province of Milan on September 24 to develop a business relationship between the province and the City.

"This Memorandum of Understanding is a very important step towards economic cooperation between Vaughan and the Province of Milan," said Mayor Maurizio Bevilacqua. "As the Province of Milan is the gateway for innovation, entrepreneurial activity and business into Italy and the European Union, this Memorandum of Understanding will provide our City with the ability to pursue economic opportunities that can be achieved with the Province of Milan. I believe it is important that we pursue this strategy. The purpose of this mission is to expand the City's reach on an international level and establish close ties with cities who share in a common vision of global trade, economic growth and job creation."



Vaughan Mayor Maurizio Bevilacqua (right) and President of the Province of Milan, Guido Podesta, sign a Memorandum of Understanding which will significantly strengthen ties between the City of Vaughan and the Province of Milan. The signing ceremony took place in Milan as part of the Italian Chamber of Commerce of Ontario (ICCO) Trade Mission to Italy. Mayor Maurizio Bevilacqua and Guido Podesta, President of the Province of Milan, signed the agreement.

"I am happy to have received at Palazzo Isimbardi the delegation from the City of Vaughan," declared the president of the province of Milan, Guido Podesta. "The political and commercial relations between our institutions, which began last year on the occasion of our mission to Canada, have given way to further developments. We have built the foundations for important relations with the Vaughan community. The signing of the Memorandum of Understanding is an Important and meaningful step forward in strengthening our ties. The City of Vaughan is a city on the move and one with a great potential. Its future looks bright."

The Province of Milan is in the Lombardy Region of Italy and has a population of over three million people. Its capital is the City of Milan, with a population of 1.3 million. The City of Milan is the economic and financial centre of Italy and is home to most international banks and the country's principal stock exchange. It is also a manufacturing centre and is home to a variety of industries including telecommunications, innovation, and health care.

Click here for video of the Memorandum signing (YouTube video).

Attachment: City of Vaughan and Province of Milan Memorandum of Understanding (PDF).

For more information :

Organization: City of Vaughan Address: 2141 Major Mackenzie Dr Vaughan,, Ontario Canada, L6A 1T1 www.vaughan.ca

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PRINT

MERCOLED) 19 SETTEMBRE 2012 PAG. 5



di Yaughar Maurizio Rouli Bavilacqua, In basso, l'executive director dell'ICCO Cotrado Palas con II viso direttore Efena Dell'Osbel

Organizzata dalla Camera di Commercio Italiana in dell'Ontario

Missione in Italia per promuovere la città di Vaughan

(segue dalla prima)

(segue dalla prima) «Guidata da un sindaco dinautico e innovativo lu dele-gazione di Vaughan ha inòri-cato la Caneza di Commercio Iuliana dell'Ontatio (ICCO) di organizzare una missione in inila che presenti questa oltita poli importanti per l'economia inilana dell'Ontatio (ICCO) di organizzare una missione in lialia che presenti questa oltita poli importanti per l'economia inilano, Torino, Vecona, Roma - spiega Corndo Pilna; execu-tivo director dell'ICCO - cono due ecofilenze oho s'incontra-no per un fuurro di scambi e investimenti. Noi andiano in lutila a proporte businese, a una celtà produtta, come quella di Vaughan, che non ha eguelis. - eli nostro obiotilvo è quello di rendero Yunghan ana clità di divello moriali di siminatare in nostra presenza sulla scomi internazionale - dice il sinfaco Mantizio Bevilacqua, -cosiril-per vaughan per poter com-petero nell'economia globilo di orget Unalta sti dimostran-do di esteri un Praese leader quado si trafin di Industrio one fuesta simo al lavoro per far drescere la prossima gene-nazione di attività conomità in custanto rescelta». Della delegazione formata

che per la nustra comità in contento orescila». Della delgazione formata da 17 persone firanno parte uomiai d'atfari, funzionari della Camera di Commercio Ituliana e delegati della città di Vaughan: olte al inticaco Beviliacqua parteciperan-no il consigliere Rosann Definnezsca, il city manager Clayton Harris, l'executive director Tim Sinnuodis e l'as-sistenie del sindaco Michelle Deguono.

Chylon Practs, i Excentive director Tim Simmondis e Pra-sistenie 'del andaco Micisile DeBueno.
Scopo della missione in jula in a proprio quello di estin-gere i rapporti di business attra-verso la accazione di relazioni più forii e di scopriore quello che altre clità competitive a livello modiale hanno fatto in settoi come le energie rin-novabili, risparmio energetico, trasporti e sviluppo urbanos.
Requesta cio prendeni il via dapodinanui è una missione "espiorativa".
«Parteciporanuo à lorune zionde di Vanghan, l'idea à quella di Panghan, l'idea à quella di Panghan, l'idea à sottolinente Elona Doll'Osbei, vice-dirottore della Cantera di Commorcio Italiana dell'On-tarlo. Saruno inconti inte-ressani, buelli in progrimuna con alcine at quatto verkishop che darano macio alle diversi estiori, ina ancite la visita" di Bucoga e i quatto verkishop che darano macio alle ditto inanoni che si spora diano frut-tanoni che si spora diano frut-tanoni che si spora diano frut-



It positivi per il futuros.
It positivi per il futuros.
Riontrare a Toronio con la critezza di avezzae così si può dime, seminato benio, inoutio-sito e "aperto" una porta sul futuro e guanto si sugurta aucho Paina: «Voglanto si sugurta aucho Paina: «Voglanto terres quel merento e situotono il medes-sino interesse da parte dello impresente taliane per Yanghan.
Ia sua regione e l'Ontacio - spiega Paina - questo il molo di fCCO, siano i mediatori tra imprese, siano un'organizzatoro che fa imprese taliane per vanghan, la sua regione e l'Ontacio - spiega Paina - questo il molo di fCCO, siano i mediatori tra imprese, siano un'organizzatoro che fa imprese taliane e con 105 ullei in tutto il mondo possiano garantiro un servizio unico e specialisticos.
«La città di Vanghan ha significative opportunità di investimento legale ad arce di lavoro specifiche dolla città, in particolare il Vanghan ha distropolitan Centro e la Vanghan Metropolitan Centro e la Vanghan Metropolitan Centro e la optica di dell'economico ed il divoro o por dare, sin direttamente la diferitamente in direttamente inducati e a conzione di diferitamente il mortare aperio dell'economico con lo di di novos fondicas il direttamento legale ad arce di lavoro specifiche dell'economico e la valo la suratogin di svi-luppo economico ed il divoro o por dare, sin direttamente inducati in parti della comonità.
E una tuissione, questa di lavoro o por dare, sin direttamente dai membri della della conta il economia per lo spito che indirettamente di membri della della conta ile in membri della della conta ile di novosti e di acto di di comonici e nella conta ile in direttamente cinano di l'ontorico ila di lavoro de por dare, sin direttamente cinano e la treal deconta ile sonto della statta e la conta ile actori della conta ile pein acto di conta di con

Mariella Policium

Bevilacqua signs agreement with Province of Milan

of Vaughan has signed a The Mayor of the City of the Province of Milan to Memorandum of Understanding with the President ship between the province develop a business relationand the city.

"This Memorandum of Understanding is a very important step towards economic cooperation between Vaughan and the Province of Milan," said Mayor Maurizio Bevilacqua.

with the Province of Milan, year, on the occasion of tries including telecommbelieve it is important that sour mission to Canada have purpose of this mission is to opments. We have built the we pursue this strategy. The "As the Province of Milan is the gateway for entrepreneurial activity and business into Italy and the European Union, this Memorandum of nities that can be achieved Understanding will provide our City with the ability to pursue economic opportuinnovation,

expand the City's reach on ies who share in a common an international level and establish close ties with citvision of global trade, economic growth and job creation."

took place in Milan as part of Commerce of Ontario italy. Bevilacqua and Guido Podesta, President of the Province of Milan, signed The signing ceremony of the Italian Chamber (ICCO) Trade Mission to the agreement.

given way to further develpardi, the delegation from City of Vaughan," tutions, which began last "T am happy to have received at Palazzo Isimhe province of Milan. "The relations between our instipolitical and commercial declared the president of e

VAUGHAN WEEKLY WEDNESDAY SEPTENBER 26, 2012

foundations for important relations with the Vaughan community. The signing of standing is an important and meaningful step forward in strengthening our ties. The the Memorandum of Under-City of Vaughan is a city a great potential. Its future on the move and one with looks bright."

The Province of Milan is Italy and has a population of stock exchange. It is also a in the Lombardy Region of over three million people. Its centre of Italy and is home to most international banks and the country's principal manufacturing centre and is capital is the City of Milan, with a population of 1.3 million. The City of Milan is home to a variety of indusmications, innovation, and the economic and financial health care



Podesta sign a Memorandum of Understanding which will significantly strengthen ditegritetet Alleryeur Miseteristiko Ekuvitinasytete auvet Projektivert of Alm Persylvete ar 1916an ditektik lies between the City of Vaughan and the Province of Milan.

photo submitted



Il sindaco della "città sopra Toronto" e la delegazione della Camera di commercio italiana dell'Ontario in missione in Italià Incontro tra Maurizio Bevilacqua e il presidente Guido Podestà per la promozione delle relazioni economiche Accordo tra Vaughan e Provincia di Milano

destà per la promozione di mi-ziative e collaborazioni ecomo-miche, nel corso della sua vi-sira in Italia con la delegazio-ne della Camera di commercio VAUGHAN - Ji sindaco di Vaughan Maurizio Bevilacqua ha siglato Iunedi una lettera d'intenti con il presidente della Provincia di Milano Gyudo Poitaliana dell'Omario.

vincia di Milano», iza dichia-rato il sindaco Bevilacqua. «La Provincia di Milano è una por-la d'ingresso per l'innovazio-ne, la attività innorenditoriali e gli affari in fisile e nell'Unione «Questo memorandum d''ậntante per la cooperazione economica tra Vaughan e la Proeuropea, questo memorandum d'intesa darà alla nostra città 'opportunità di trane vantag-rio dalle opportunità econoniche che possono essere rag-giume con la Provincia di Mitesa è un passo molto impor-

nale e rafforzare i legami con città che condividono una vi-sione comune dal marcato glo-hale, dello sviluppo economico L'incontro con l'ammini-strazione della Provincia di Milano è parte della missione organizzata dalla Italian Chamber of Commerce of Ontario (Icco). «Lo scopo di que-sta missione - ha detto Bevilacqua - è accrescere le possibilità della città a livello internazio-

e della creazione di impiego»







di Vaughan duran Sopra e a fiznco a firma dell'acc

Guido Podestà

E sindaco

due momenti jell'incontro

zione di scambi per favorire i

no scorso in occasione della no-stra missione in Canada - ha di-chiarato Podestà - hanno dato il nostre istituzioni, stabilite l'andi Milano Podestà ha ricevu-to la delegazione di Vaughan a Palazzo Isimbardi. «Le relazio-Il presidente della Provincia

ni politiche e commerciali tra le

via ad ulteriori sviluppi. Abbia-mo costruito le fondamenta per importanti relazioni con la cit-tà di Vanghan. La firma del memorandum d'intesa è un pas-

so significativo per rafforzare i nostri legamis. Tra le prior-tà inserite nel documento, an-che lo scambio di esperienze e e di informazioni per lo svilup-

sport e la cultura.

po scientifico e tecnologico; l protezione dell'ambiente e de le riscurse naturali e la prome

Bevilacqua signs agreement with Province of Milan

V. Weeklin

The Mayor of the Orly of Vanghan has signed a of Underof the Province of Milan to standing with the Preadent develop a business relationship between the province Memorandum and the City.

"This Memorandum of nomic cooperation between Vaughan and the Province Understanding is a very of Milm," said Mayor important step towards eco-Maurizio Bevilacoura

č Millan is the gateway for entrepreneur-and fouriess our City with the ability to purjose of this mission is to Union, this Menorandum of Understanding will provide l believe it is important that we presue this strategy. The into Italy and the European mittes that can be achieved pursue economic opportuwith the Province of Milan "As the Province ial activity innoration,

expand the City's reach on les who share in a common establish close des with citvision of global trade, eco-फ़्ल्यंट छुठरूकि कढी हेले टार-क्यंक." an international level and

Italy. Bevilacqua and Guido The signing ceremony took place in Milan as part Commerce of Ordanio (ICCO) Trade Mession to Podesta, President of the the Italian Chamber Province of Milan, signed the agreement. ţ ΰ

"I am happy zo have received at Palazzo Isimtrations, which began last burdi, the delegation from on the occasion of our mission to Canada have given way to further develdeclared the president of the province of Milan "The celations between our instioppears We have built the <u>solitical</u> and commercial of Vanshan ð Ц. ę

relations with the Vangtan community. The signing of the Memorandum of Understanding is an impostant and meaningful step forward in strengthening car facs. The foundations for important on the move and one with a great potential. In finitue City of Vaughan is a city

The Provence of Milan is in the Lombardy Region of over three million people. Its lion. The City of Millan is <u>teamthenning ceate and is</u> <u> Haly and hes a population of</u> capital is the City of Milan. centre of Italy and is home <u>nications</u>, innovation, and with a population of 1.5 milthe economic and financial to most international barks stock exchange. It is also a home to a variety of industries inchaing telecommuand the compry's principal looks bright" health care.



Podesta sign a Memorandum of Understanding which will significantly strengthen ties between the City of Vaughan and the Province of Milan.

photo submitted

LO SPECCHIO SEPT 28/12 Pg-3 PATTO D'INTESA COMMERCIALE TRA VAUGHAN E LA PROVINCIA

Siglato, a Palazzo Isimnel capoluogo bardi lombardo, un patto d'intesa tra la Provincia di Milano e la Citta' i Vaughan; Il documento, che ratifica i rapporti di co-operazione tra le due amministrazioni, gia'an-ticipata in occasione della visita in Canada dell'ente lombardo lo scorso anno- e' il primo atto di una serie di iniziative di promozione e collaborazione per lo sviluppo commerciale ed interscambi, alla base della visita in Italia della delegazione della citta' di Vaughan, guidata dal sindaco Bevilacqua.



Vaughan, guidata dai sindaco Bevilacqua. Il documento firmato, impegna la Provincia di Milano e la Citta' di Vaughan a collaborare ai fini di un reciproco sviluppo economico e cooperazione nell'ambito delle relazioni cominerciali e ricerca di sviluppo di progetti di comune interesse Dopo la firma del "Memorandum of understanding" (nella foto in alto a destra), che getta anche le basi per interscambi di informazioni ed esperienze per la relucementi dell'ambiente a la promozione di scembi a livallo culturale e salvaguardia dell'ambiente e la promozione di scambi a livello culturale e sportivo, la delegazione di Vaughan, prosegue il suo viaggio con incontri ed in-ziative, coordinate dalla Camera di Commercio Italiana dell'Ontario, a Milano (nella giornata di martedi' era previsto l'incontro con il sindaco), Novara, Torino,

Verona, Brescia e Roma Nella capitale la delegazione di Vaughan dovrebbe incon-trare il sindaco Alemanno, il. presidente della Provincia, rappresentanti Confindustria. In calendario anche un incontro con la Regione Lazio, sempre se sara' confermato dopo gli ultimi eventi



Print Article

Back to Article



Noor Javed Staff Reporter Toronto taxpayers may have gotten off easy.

While the bulk of the expanses for Toronto Mayor Rob Ford and his entourage who travelled to Chicago for a trade mission last month will be covered by sponsorships and Invest Toronto, taxpayers in the surrounding regions are dishing out for more elaborate businesses trips by their city officials.

Published on Sunday September 30, 2012

Delegations off to Italy, China

Vaughan Mayor Maurizio Bevilacqua is currently enjoying the fine fall weather in Italy, as part of an 11-day trade mission to boost the olty's profile. Announced just two weeks ago, the trip will include Milan, Turin and Rome in order to form economic and diplomatic ties with the cities.

"One of my priorities is to promote the profile of Vaughan, and I can't do that from behind a desk," said Bevilacqua, calling from Milan. "I need to work hard and bring Vaughan to the workd."

Five people, including the mayor and Councillor Rosanna DeFrancesca are in Italy until Oct. 3 at a cost of approximately \$6,000 per person. But Bevilacqua believes the cost of the trip is worth it.

"If you are able to secure one deal in the future, as a result of this trip, you have paid your trip 100-fold." Last week, Bevilacqua signed a memorandum of understanding with Milan to strengthen trade and investment ties. He said the achievement will also benefit the local community in Vaughan, whose population is 40 per cent of Italian origin.

Markham Mayor Frank Scarpitil is planning to travel farther east, to China, for the Greater Toronto Chinese Business Association trade mission, Nov. 21 to Dec. 5.

The five-person delegation will travel to Qingdao, Shanghai, Beljing, Wuhan, Huadu and Shenzhen to further strengthen economic, business and cultural lies between the cilies.

The total cost of the mission is estimated at \$53,000. Markham officials last visited China in 2008. This is Markham's first international trip since it officially became a city in July. About one-third of its population is of Chinese origin.



Municipal Information Network

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Vaughan Mayor Signs Accord of Cooperation with Rome, Italy

, October 3, 2012 -

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The Mayor of the City of Vaughan has signed an Accord of Cooperation with the Mayor of Rome to strengthen the trade and economic ties between the two cities. The signing of the Accord took place at Rome's City Hall. Mayor Maurizio Bevilacqua and Glanni Alemanno, the Mayor of Rome, signed the Accord.

"I am glad that the disciplined and focused approach to promoting the city internationally is showing extremely positive results. To sign an Accord with Rome and Milan in one week is an exceptional achievement in both diplomatic and economic terms," said Mayor Bevilacqua. "This marks an important step that will begin the process of economic cooperation between our two cities and provide new growth opportunities for Vaughan and its growing business community. In order to remain competitive in an ever-changing global economy, we must look beyond our borders."



Vaughan Mayor Maurizio Bevilacqua and Rome Mayor Gianni Alemanno at the signing event

The agreement states that both cities will stay in close contact and provide each other with information with regard to trade, technical transfer and economic cooperation. The agreement is valid for a period of four years, October 2012 - October 2016. The visit to Rome also included a meeting with members of the Rome Chamber of Commerce, including the President, who had visited Vaughan in July of this year and met with Mayor Bevilacqua.

"The City of Vaughan is committed to supporting new growth opportunities for our community and for our local businesses," said City Manager Clayton Harris. "One of the goals of our Economic Development Strategy is to encourage international business development and expand the City's reach on an international level and establish Vaughan as an economic gateway."

Rome is the capital of Italy and is located in the central region of Lazlo. It has a population of approximately 2.8 million people. The city's economy is largely driven by the service industry, high-technology companies, research, construction and retail, and tourism.

For more information :

Organization: City of Vaughan Address: 2141 Major Mackenzie Dr Vaughan,, Ontario

Globe-trotting mayors Novae Res Urbis October 3, 2012

Last week, **Vaughan** mayor **Maurizio Bevilacqua** signed a memorandum of understanding with the president of the province of Milan, **Guido Podesta**, to develop a business relationship between Milan and Vaughan. Bevilacqua is on an 11-day trade mission until Wednesday, touring Milan, Turin and Rome to develop economic and diplomatic ties with the cities. Meanwhile, **Markham** mayor **Frank Scarpitti** is planning a trade mission to China with the **Greater Toronto Chinese Business Association** which is heading to Qingdao, Shanghai, Beljing, Wuhan, Huadu and Shenzhen.



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Vaughan Mayor signs agreement with Province of Milan

The Mayor of the City of Vaughan signed a The purpose of this mission is to expand the City's reach on way to further developments. We have built the fourtidations 24 to develop a business relationship between the province \cdot and job creation." President of the Province of Milan on September Memorandum of Understanding with the and the City.

Milan. I believe it is important that we pursue this strategy. step towards economic cooperation between Vaughan and As the Province of Milan is the gateway for innovation, will provide our City with the ability to pursue economic opportunities that can be achieved with the Province of European Union; this Memorandum of Understanding the Province of Milan," said Mayor Maurizio Bevilacqua. entrepreneurial activity and business into Italy and the

share in a common vision of global trade, economic growth an international level and establish close ties with cities who

The signing ceremony took place in Milan as part of the "This Memorandum of Understanding is a very important Italian Chamber of Commerce of Ontario (ICCO) Trade Mission to Italy Mayor Maurizio Bevilacqua and Guido Podesta, President of the Province of Milan, signed the agreement. "I am happy to have received at Palazzo Išimbardi the ik di peranan dian secondari adi nan melalari da Caracita, karan giran delegation from the City of Vaughan," declared the president of the province of Milan, Guido Podesta. "The political and commercial relations between our institutions, which began

The signing of the Memorandum of Understanding is an important and meaningful step forward in strengthening our ties. The City of Vaughan is a city on the move and one for important relations with the Vaughan community. with a great potential. Its future looks bright."

of Milan is the economic and financial centre of Italy and is is the City of Milan, with a population of 1.3 million. The City to a variety of industries including telecommunications, and has a population of over three million people. Its capital stock exchange. It is also a manufacturing centre and is home The Province of Milan is in the Lombardy Region of Italy home to most international banks and the country's principal munitation, and health care.



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SIGLATI ACCORDO DI COLLABORAZIONE CON LA CAMERA DI COMMERCIO DI ROMA

ED UN PROTOCOLLO D'INTESA CON IL COMUNE CAPITOLINO

razione con la Camera di Commercio di Roma e un comune capitolino per aumentare la visibilità internazionale di Vaughan e rafforzare gli scambi com-Un accordo di collaboprotocollo d'Intesa con il merciali e le collaborazioni imprenditoriali tra le Questo il risultato portato a casa dalla delegazione guidata dal primo cittadino, Maurizio Bevilacqua, che questa settimana ha partecipato alla missione economica nel Bel aese promossa dalla Cadue sponde dell'oceano. mera di Commercio Italia-

Ð L'iniziativa, che ha coinvolto rappresentanti istituzionali ed imprenditori, è nata con l'obiettivo di promuovere l'incontro con le PMI del Lazio interessate ad attività di partnership nella grande area metropolitaña dell'Ontario na dell'Ontario,

prenditoriali nel territorio avviare collaborazioni im-Energie rinnovabili, urbazioni, trasporti e agroali-meriare, i petiner intermenistica, edilizia e costrudi Vaughan.

(+37,9%), mentre corrispondono a 47,3 milioni di euro i beni che Roma ha euro di importazioni.

L'a ristorio del lagana int esportato verso il Canada, a fronte di 63,2 milioni di



scorso 2 ottobre, che da-ranno nuova linfa a già consistenti interscambi tra sati dagli accordi siglati lo nada: nel 2011 il volume lioni di euro, nel primo semestre del 2012 hanno registrato una crescita sia nella voce dell'export
(+18,1%) che dell'import Roma e provincia e Cadei traffici commerciali è stato superiore a 110 midell'export

di Vaughan, la cui popolazione è costituita per il bondanza di risorse e alla nesta sulle radici tricolori La città vanta uno dei tassi di creșcita maggiori del Canada (7-8% annuo) e si avvia a diventare uno dei fari∽dèll'economia nord americana, grazie all'abstrategica posizione geo-38% da italocanadesi

i due territori, che si in-

insieme, obiettivi chiari e

precisi, spirito di otti-

Ľ'Italia

mismo.

una

grande nazione, ricca di storia e cultura. Sono convinto che supererà questo

momento".

anche ghan – parte grafica. Oltre all'ampia gamma di opportunità economiche di sviluppo, Vaughan può offrire un aiuto importante fanno a causa difficile ficile periodo che l'Italia sta attraversando e siamo qui perché creditamo che la seguire. Abbiamo passato alle imprese laziali in af-"Questa è un'occasione importante per promuovere la nostra città, ma non solo – ha detto il primo 'incontro con la Camera nada sia un esempio da tempi difficili ed imparato che la ricetta per superare cittadino Bevilacqua aldi Commercio di Roma -. comunità italiàna in Casciplina, forza di lavorare congiuntura economica una crisi si basa su disono consapevole del dif



La sigla un pro-d'intesa è stata seguita da "i il direttore comun-d'intesa è stata seguita da "i il direttore comun-oltre 40 incontti "BtoB" ..."Simmonds, l'assistente oltre 40 incontti "BtoB" ..."Simmonds, l'assistente oltre 40 incontti "BtoB" ..." Buono e la consigliera comunale De Francesca-La sigla del protocolló y Manager Clayton Harris, d'intesa è stata seguita da "il direttore esecutivo Tim ha concluso il suo viaggio imprese italiane e ca-nadesi che si sono svolti nel Tempio di Adriano, sede della CCIAA di Roma. di cui facevano City La delegazione di Vau-П. .

Lo Specchio / Roma Veronica Pontecorvo in Italia il 3 ottobre.



Wednesday, October 10, 2012 - THE WEEKLY - 3

Frade Mission to Italy aimed to enhance Vaughan's international profile

The City of Vaughan recently took part in a business development trade mission to italy with the Italian Chamber of Commerce of Ontario (joco)

nities and investments and A 17-member delegation The purpose of the trip was enhance the City's international to explore business opportuprofile.

cials, members of the business community and delegates from travelled to Italy from Sept. 21 to Oct. 3 consisting of ICCO offithe City of Vaughan including

Mayor Maurizio Bevilacqua, Cooperation with Gianni Ale-City Manager Clayton Harris. and Ward 3 Councillor Rosanta The mission included visits DeFrancesca

to Milan, Turin, Brescia, Vecona

Province of Milan, the Mayor of Rome and the President of the of Understanding with Guido ings with government officials including the President of the While in Haly, Bevilaoqua signed a Memorandum and Rome and high level meet-Rome Chambér of Commerce.

relationship between the two ments is to develop a business The goal of the two agreemamo, the Mayor of Rome.

Italian cities and the City of Vaughan and to strengthen the Rome and Milan in one week is an exceptional achievement in "To sign an Accord with ooth diplomatic and economic tams," said Bevilacqua. "This marks an important step that will trade and economic tics.

opportunities for Vaughan and its growing business commueconomy, we must look beyond tive in an ever-changing global nity. In order to remain competiour borders."

While abroad, Bevilacqua said he delivered the message of the "Vaughan Advantage," geographically, has an educated workforce and strong economic that Vaughan is avibrant, growing municipalify, well situated and employment growth.

"Essentially, I told them that Vaughan is a great place to invest," said Bevilacqua. "We

cooperation between our two

begin the process of economic

cities and provide new growth

ince of Milan and an Accord of

Podesta, President of the Prov-

scene."

that go beyond the borters of nesses and the message resonated very well. Given that we to the fact that we are being noticed ' internationally. This nationally. That was on of my mandates when I ran for mayor. I have big dreams for Vaughan the city. I want Vaughan to take it's rightful place on the global met with hundreds of busisigning economic cooperation accords with these cities speaks is my way of making the City of Vaughan gain respect interhave a population of 300,000,

tion received from diplomats and business owners was "very The feedback the delegapositive," Bevilacqua said.

"People were impressed with the type of growth we have seen experiencing over the past Ew years given the state of the international economy," conchuded Bevilacqua.

economic relationships in the The mayor hopes foundaion laid during the trade mission will forge international finte



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