

CITY OF VAUGHAN

EXTRACT FROM COUNCIL MEETING MINUTES OF APRIL 19, 2016

Item 4, Report No. 5, of the Finance, Administration and Audit Committee, which was adopted without amendment by the Council of the City of Vaughan on April 19, 2016.

4 ENDING DECEMBER 31, 2015 – CONSOLIDATED QUARTERLY REPORT

The Finance, Administration and Audit Committee recommends approval of the recommendation contained in the following report of the Chief Financial Officer/City Treasurer, the Director of Financial Planning and Development Finance/Deputy City Treasurer and the Director of City Financial Services/Deputy Treasurer, dated April 4, 2016:

Recommendation

The Chief Financial Officer/City Treasurer, the Director of Financial Planning and Development Finance/Deputy City Treasurer and the Director of City Financial Services/Deputy Treasurer recommend:

1. That the 2015 Consolidated Fourth Quarter Variance Report be received.

Contribution to Sustainability

Not applicable.

Economic Impact

The quarterly variance report monitors actual spending performance to the City's calendarized financial plan. There is no economic impact arising from this report as budgets and projects have been previously approved by Council.

Communication Plan

The report and all attachments are available publicly on the Agenda, Minutes & Extract page of the City's website (www.vaughan.ca).

Purpose

To report on the City's unaudited financial results for the fourth quarter ended December 31, 2015, including an update on grant activity.

Background – Analysis and Options

The attached fourth quarter variance report compares actual operating and capital results for the year ending December 31, 2015, relative to approved budgets.

This report presents the financial results for 2015 based on the same corporate organizational structure for the first three quarters. While the organizational structure changed on September 30, 2015, for continuity and comparative purposes this report completes the year under the old structure. All variance reports beginning in 2016 will follow the new organizational structure.

The report has been divided in to the following five parts with additional detail available in the attachments:

- A. Executive summary
- B. Summary of City Operations, excluding Water and Wastewater
- C. Summary of City Water and Wastewater Operations
- D. Summary of Capital Program and Reserves / Reserve Funds
- E. Grant Activity Updates

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A. Executive Summary

City operations, excluding Water and Wastewater, ended the year in a balanced position

At December 31, 2015, prior to any year-end reserve transfers, the City's year end position was favourable. Greater than anticipated PowerStream Dividends contributed to 2015 Revenues finishing \$0.4 million greater than planned. Greater than anticipated corporate expenditures resulted in 2015 expenditures coming \$0.2 million above the plan. Taken together, this higher than planned revenue and expenditure resulted in a net overall favourable position of \$0.2 million. This surplus was transferred to the Winterization reserve, per the Consolidated Reserve Policy, to end the year in a balanced position.

Water and Wastewater operations were unfavourable by \$1.1 million

At December 31, 2015, the combined Water and Wastewater/Stormwater operations year end position was \$1.1 million unfavourable. This was mostly due to greater than anticipated non-revenue water (NRW) consumption due to water main breaks, issues with a water main replacement project that experienced unusually high swabbing activity, as well as a change in the billing estimate methodology in the new PowerStream billing system that transitioned during 2015.

Maintenance and installation expenses were favourable overall, primarily due to lower than expected contractor and materials for service requests and emergency activity. Additional favourable expenses from general administration were a result of cost savings in discretionary expenses and new positions or vacancies not yet filled.

Table 1 below summarizes and illustrates the City's overall operating results, after reserve transfers, ending in a balanced position.

Table 1 - Summary of the City's Q4 2015 Operating Results (\$M)

Operations (In millions)				
	City	Water	Wastewater/ Storm	Total
Revenue				
YTD Budget *	258.7	52.7	66.5	377.9
YTD Actual	259.1	52.4	65.4	376.9
Variance	0.4	(0.3)	(1.1)	(1.0)
%	0.15%	-0.65%	-1.58%	-0.26%
Expenditure				
YTD Budget	258.7	47.1	59.2	365.1
YTD Actual	258.9	46.7	59.3	364.9
Variance	(0.2)	0.4	(0.0)	0.2
%	-0.08%	0.81%	-0.02%	0.05%
Net fav. / (unfav.) variance	0.2	0.0	(1.1)	(0.8)
Reserve Contributions/(Adjustments)**	0.2	0.0	(1.1)	(0.8)
Surplus/ (Deficit)	0.0	0.0	0.0	0.0

* City Related Budget is comprised of \$42.8 million in Non-tax revenues and \$167.9 million in Taxation revenues

** Surplus is carried forward and applied to the future budgets to reduce tax rate pressures.

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The overall capital position was on target

At the end of Q4 there were 583 open projects with a remaining budget of \$195.4 million. There were 15 closed capital projects that were completed on or below budget, returning \$0.4 million to their original funding sources. Table 2 below summarizes the year end position for the capital program.

Table 2 - Summary of the City's Q4 2015 Capital Results (\$M)

Year	# of Projects				Budget		Unspent Funds	
	Q3 Open	Closed	New	Q4 Open	\$M	%	\$M	%
2015	137	1	3	139	72.1	11%	57.8	80%
2014	181	6		175	44.8	7%	33.2	74%
2013	86	2		84	65.1	10%	30.1	46%
2009-2012	155			155	214.3	34%	59.1	28%
2006-2008	24	6		18	56.5	9%	9.5	17%
2005 and older	12			12	184.1	29%	5.7	3%
Total	595	15	3	583	636.9	100%	195.4	31%

B. Summary of City Operations, excluding Water and Wastewater

At December 31, 2015, the final financial position for the city was \$259.2 million, 0.2% greater than the \$258.7 budgeted. For the fourth quarter, revenues were budgeted at \$29.2 million and expenditures were budgeted at \$66.7 million resulting in a net budget of -\$37.5 million. For the fourth quarter, the City experienced a \$0.9 million net unfavourable variance. When the Q4 results were rolled into the YTD results at Q3, the year finished with a \$0.3 million surplus. This surplus has been transferred to the Winterization Reserve per the Consolidated Reserve Policy.

The table below illustrates the net results for the City as of December 31, 2015.

Net Results (\$M)	Q1 to Q3			Q4			2015 Year End		
	B	A	V	B	A	V	B	A	V
Taxation	167.9	167.9	0	3.2	3.1	-0.1	171.1	171.0	-0.2
Grant / Payment In Lieu	1.5	1.5	0	1.2	1.3	0.1	2.7	2.8	0.1
Reserves And Other Transfers	-4.4	-6.4	-2	12.4	12.6	0.3	8.0	6.3	-1.7
Departmental Expenditures	-134.5	-129.2	5.3	-53.9	-52.8	1.1	-188.4	-182.1	6.4
Corporate	6.9	4.8	-2.1	-0.3	-2.8	-2.5	6.6	2.0	-4.6
Net City Operations	37.5	38.6	1.2	-37.5	-38.6	-1.2	0.0	0.0	0.0

Note: B = Budget, A = Actual, V = Variance

Attachment 1 provides the full Financial Summary for the period ending December 31, 2015.

At year end city revenues were \$0.4 million higher than planned

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City Revenue Variance Overview

Revenue (\$M)	Budget	Actual	V
Taxation	171.1	171.0	-0.2
Grant / Payment In Lieu	2.7	2.8	0.1
Reserves And Other Transfers	22.6	21.1	-1.4
Fees And Service Charges	41.1	41.8	0.8
Corporate	21.2	22.4	1.1
Total City Operations	258.7	259.1	0.4

Note: V = Variance

Some numbers may not add due to rounding

Revenues were \$259.1 million as of December 31, 2015, \$0.4 million higher than planned. This variance stems from the following:

- **Taxation** – A slight shortfall in supplemental taxation revenue due to actual assessment received being slightly lower than the 2% budgeted.
- **Grant/Payment in Lieu** – Additional grant receipts in Vaughan Public Libraries and better than anticipated Payment-in-lieu receipts result in actual results surpassing the plan by 4.1%.
- **Reserves And Other Transfers** – 6.3% less than budgeted as a result of planned transfers not being required from the Engineering Services and Building Standards Continuity Reserves due to lower than anticipated department expenditures as a result of vacancies in these departments.
- **Fees And Services Charges** – 1.8% greater than budgeted as a result of increased volumes in Fire and Rescue Services for accident responses, Recreation and Cultural Services for increased enrollment in summer programs and applications processed in the Public Works departments. These revenues were offset by lower volumes in By-law & Compliance due to education versus ticket philosophy, Development Planning due to delayed development applications and Building Standards due to lower than anticipated permit fees.
- **Corporate** – Revenues were 5.4% greater than budget due to higher PowerStream Dividends received during the year.

At year end, City expenditures were \$0.2 million higher than planned

City Expenditure Variance Overview

Expenditures (\$M)	Budget	Actual	V
Departmental Expenditures	229.5	224.0	5.5
Reserve Contrib. & Corp. Exp.	7.1	15.2	-8.1
Long Term Debt	15.1	13.1	2.1
Contingency	0.4	0.1	0.3
Capital from Taxation	6.7	6.7	0
Sub-total City Operations	258.7	258.9	-0.2
Winterization Reserve Transfer		0.2	-0.2
Total City Operations	258.7	259.1	-0.4

Note: V = Variance

Some numbers may not add due to rounding

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Expenditures from City operations were \$258.9 million as of December 31, 2015, \$0.2 million higher than the budgeted \$258.7 million. This variance stems from the following:

- **Department Expenditures** – 2.4% less than planned. Delays in the filling of staff vacancies contributed to 78% of this variance. The remaining variance can be attributed to savings in materials and supplies and contractor materials which were offset by increases in utility costs, building maintenance costs, vehicle repairs, and insurance settlements
- **Reserve Transfers and Corporate Expenditures** – Contributions to reserves were made as budgeted. The \$8.1 million unfavourable variance in corporate expenditures included a budgeted offset of anticipated labour savings of \$4.8 million associated with normal turnover vacancies. The actual labour savings of \$4.3 million was accounted for in the departments. The majority of the residual variance is attributed to increased tax adjustments processed as a result of rulings received from the Assessment Review Board and one-time reorganization expenses related to the corporate reorganization in September. Continued operating savings that have resulted from the reorganization have been rolled in to the 2016 Budget.
- **Long-term Debt** – The decision to not pursue a debt issuance in 2015 resulted in debt servicing cost savings.
- **Contingency** – A timing difference in processing job evaluations resulted in a favourable variance at the end of 2015. A portion of this variance has been placed in the Year End Reserve to account for job evaluations that occurred at the end of 2015, but that will be processed in the beginning of 2016.

The net position of the city was \$0.2 million favourable. This surplus was transferred to the Winterization Reserve as per the Consolidated Reserve Policy. After this transfer, the city ended 2015 in a balance position.

Attachment 2 provides commentary by departments for variances as of December 31, 2015.

C. Summary of City Water and Wastewater Operations

Water Operations

Revenue

Water revenues were unfavourable by \$0.6 million which was comprised of unfavourable residential revenue at \$0.3 million, unfavourable commercial revenue at \$0.9 million offset by favourable other revenue at \$0.6 million.

Residential consumption came in higher than budget by 2.8%. This was mostly due to weather as precipitation for the month of July was the lowest in ten years.

Commercial consumption activity came in slightly under budget, (less than 1%), however a prior period adjustment of \$0.2 million contributed to the unfavourable variance.

Other revenue consisted of hydrant water, temporary water and flushing and was based on demand. The final quarter results experienced a higher than expected favourable variance due to an increase in flushing revenue invoiced to developers.

Purchases

Water purchases were unfavourable by \$1.7 million primarily due to higher than expected non-revenue water (NRW) consumption offset by favourable water purchases. This higher than

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normal non-revenue water results was due to water main breaks, issues with a water main replacement project that experienced unusually high swabbing activity as well as a change in the billing estimate methodology in the new PowerStream billing system that transitioned during 2015.

Other Revenue

Other revenues were favourable by \$0.3 million primarily due to a higher number of water connections and meter installations.

Expenses

Operating expenses were favourable by \$2.1 million. Maintenance and installation costs were favourable by \$1.1 million primarily due to lower than expected service requests and emergency activity for valve repairs/replacements, hydrant inspection/repair/maintenance and meter repairs/testing/replacements. Further savings were a result of deferred maintenance programs as the Water Project Manager position was not filled. Savings were partially offset by higher than expected thawing activity for contractor and in-house labour due to the extreme cold spell experienced in the first quarter.

General administration expenses were favourable by \$1.0 million due to savings in professional fees and costs related to new positions and vacancies not yet filled.

Lifecycle Contribution

As a result of the above, the water lifecycle contribution of \$5.6 million was on budget.

**City of Vaughan
Statement of Operations
Water Division
for the year ended December 31, 2015**

	\$M	2015 Budget	2015 YTD Budget	2015 Actual	2015 Variance
Water Revenues					
Residential Billings		30.9	30.9	30.6	-0.3
Commercial Billings		20.5	20.5	19.6	-0.9
Other		0.2	0.2	0.8	0.6
		51.6	51.6	51.0	-0.6
Water Purchases					
Metered Water Purchases		32.5	32.5	31.8	0.7
Non-Revenue Water		4.9	4.9	7.3	-2.4
		37.3	37.3	39.1	-1.7
Gross Margin		14.3	14.3	11.9	-2.3
Other Revenues		1.1	1.1	1.4	0.3
Expenses					
Maintenance and Installation Cost		5.9	5.9	4.8	1.1
General Administration		3.2	3.2	2.2	1.0
Joint Service Costs		0.6	0.56	0.6	0.0
		9.8	9.8	7.7	2.1
Net Water Operations		5.6	5.6	5.6	0.0

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Budgeted Lifecycle Contribution	5.6	5.6	5.6	0.0
Additional Reserve Contribution	0.0	0.0	0.0	0.0
Surplus	0.0	0.0	0.0	0.0

Wastewater/Stormwater Operations

Revenue

Wastewater billing is based on water consumption and therefore trending is very similar to water revenues. Wastewater billings were unfavourable by \$1.1 million which was comprised of unfavourable residential billings of \$0.4 million, unfavourable commercial revenue of \$1.4 million offset by other revenue which was favourable by \$0.7 million. A prior period adjustment of \$0.2 million was also reflected in commercial billing revenue.

Other revenue consisted of hydrant water, temporary water and flushing and was based on demand. The final quarter results experienced a higher than expected favourable variance due to an increase in flushing revenue invoiced to developers.

Wastewater Expenses

The unfavourable treatment variance of \$2.1 million was a combination of unfavourable treatment charges relative to slightly higher than expected sales and unfavourable non-revenue treatment charges which related directly to the non-revenue water variance.

Other Revenue

Other revenues were favourable by \$0.1 million primarily due to increased installation and service connections.

Expenses

Operating expenses were favourable by \$2.1 million primarily due to stormwater operations which were favourable by \$1.4 million. This was attributed to lower than expected catch basin contractor activity as more emphasis was placed on an internal catch basin inspection program. Additional savings were due to less than expected main, lateral, manhole and inlet/outlet repairs as well as decreased flushing and cleaning requirements for stormwater due to increased flushing requirements in the wastewater program.

Maintenance and installation costs were favourable by \$0.6 million due to lower main repairs, service and mainline investigations. In addition, an improved in-house man-hole inspections program resulted in lower contractor activity. These savings were partially offset by higher than anticipated expenses due to higher responses required for blockages performed by contractors and higher than anticipated in-house lateral work.

General administration was favourable by \$0.2 million primarily due to savings in professional fees and a vacant position not yet filled.

Lifecycle Contribution

As a result of the above, the wastewater/stormwater lifecycle contribution of \$6.1 million was unfavourable by \$1.0 million.

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**City of Vaughan
Statement of Operations
Wastewater Division
for the year ended December 31, 2015**

	\$M	2015 Budget	2015 YTD Budget	2015 Actual	2015 Variance
Wastewater Revenues					
Residential Billings		38.6	38.6	38.2	-0.4
Commercial Billings		26.7	26.7	25.4	-1.4
Other		0.2	0.2	0.8	0.7
		65.5	65.5	64.3	-1.1
Wastewater Expenses					
Regional Treatment Charges		48.7	48.7	50.8	-2.1
Gross Margin		16.8	16.8	13.5	-3.3
Other Revenues		1.0	1.0	1.0	0.1
Expenses					
Maintenance and Installation		4.0	4.0	3.4	0.6
General Administration		2.4	2.4	2.2	0.2
Storm Sewer Maintenance		3.4	3.4	2.1	1.4
Joint Services		0.7	0.7	0.7	0.0
		10.5	10.5	8.4	2.1
Net Wastewater Operations		7.2	7.2	6.1	-1.1
Budgeted Lifecycle Contribution		7.2	7.2	7.2	0.0
Reserve Adjustment		0.0	0.0	-1.1	-1.1
Surplus		0.0	0.0	0.0	0.0

D. Summary of Capital Program and Reserves / Reserve Funds

At December 31, 2015, there were 583 open capital projects with \$195.4 million of available budget remaining. The open projects were made up of 547 annual and active programs and 53 inactive projects.

Year	Q4 Open		Inactive		Annual		Active	
	#	\$M	#	\$M	#	\$M	#	\$M
2015	138	57.8	1	0.1	12	5.4	125	52.3
2014	176	33.2	17	0.6	1	0.3	158	32.4
2013	84	30.1	8	0.7	2	0.4	74	29.0
2009-2012	149	59.1	19	-4.0	16	2.8	114	60.3
2006-2008	24	9.5	4	4.2	1	0.1	19	5.1
2005 and older	12	5.7	4	2.2	0	0.0	8	3.5
Total	583	195.4	53	3.9	32	9.0	498	182.6

There were 530 Annual/Active Projects (Attachment 3)

Of the active projects, 263 projects had no spend at the end of the fourth quarter. This may not mean no work had been completed, but rather that no payments had been processed by year end.

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In terms of the number of open projects, the majority of these projects were in Building & Facilities (23.6%) and Fleet Management (21.1%). From a dollar value of open projects perspective, the majority of these projects were in Development Engineering and Infrastructure Planning Services (28.2%) and Capital Delivery and Asset Management (17.9%).

Department	#	%	\$M	%
Development Engineering & Infrastructure Planning Services	31	11.8%	23.42	28.2%
Capital Delivery & Asset Management	28	10.6%	14.87	17.9%
Parks Development	30	11.4%	13.80	16.6%
Buildings & Facilities	62	23.6%	10.93	13.2%
Transportation Services and Parks and Forestry Operations	17	6.5%	5.59	6.7%
Development Planning	12	4.6%	4.98	6.0%
Fleet Management	58	22.1%	2.88	3.5%
Environmental Services	7	2.7%	1.90	2.3%
Fire & Rescue Services	3	1.1%	1.45	1.7%
Library Services	3	1.1%	1.15	1.4%
Building Standards	1	0.4%	0.52	0.6%
Corporate Asset Management	2	0.8%	0.45	0.5%
Purchasing Services	1	0.4%	0.33	0.4%
Policy Planning	1	0.4%	0.25	0.3%
Human Resources	2	0.8%	0.11	0.1%
Real Estate	1	0.4%	0.10	0.1%
City Clerk	1	0.4%	0.05	0.1%
Access Vaughan	1	0.4%	0.05	0.1%
Environmental Sustainability	1	0.4%	0.05	0.1%
Emergency Planning	1	0.4%	0.03	0.0%
Total Projects with No Spend Activity	263	100.0%	82.92	100.0%

The approved 2016 Budget and 2017-18 Plan provides for additional resources that will assist departments in their ability to complete the open capital projects that are underway and to get the projects that have not begun underway and completed over the term of Council.

Capital Budget Amendments of \$3.6 million were processed in the fourth quarter

During the fourth quarter, Council approved the addition of two capital projects to the capital plan and the amendment of six open capital projects.

Report/Item	Project #	Project Title	Amount	Funding Source
ADDITIONS: Committee of the Whole, Report 35, Item 17	FR-3640-15	Municipal Infrastructure - Station #73	\$500,000	City-Wide DC - Engineering
Finance, Administrative and Audit, Report 12, Item 2	FL-5521-15	Building Standards Vehicles	\$227,836	Building Standards Reserve
AMENDMENTS: Finance, Administrative and Audit, Report 11, Item 11	EN-1671-07 EN-1778-10	Cross Asset Optimization Water Sewer Management System	\$19,203 \$7,444	Roads Reserve Sewer/Water Reserves

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Committee of the Whole, Report 35, Item 17	FR-3564-13	Station #73 Construction	\$2,133,739	Municipal Contribution (York Region)
Finance, Administrative and Audit, Report 12, Item 1	FL-5315-15 FL5352-15	PKS-Replace Unit #1374,1375 PLS-Replace Unit #1607	\$4,237 \$4,237	Vehicle Reserve
Finance, Administrative and Audit, Report 10, Item 11	FR-3579-15	Smeal Pumper	\$10,180	Fire Equipment Reserve

There were three capital budget amendments that were processed as a result of previous Council approved directives:

Report/Item	Project #	Project Title	Amount	Funding Source
Woodlot Acquisition Front Ending Agreement	DI-0072-13	Woodlot Acquisition Block 12	\$500,000	Woodlot Reserve
Approved 2014 Capital Project	DP-9537-14	Islington Avenue Streetscape Tree Planting Partnership KARA and KBIA	\$970	Donations
Finance, Administrative and Audit (2014), Report 9, Item 6	BF-8498-14	Dynamic Digital Signs	\$15,450	Capital from Taxation

Attachment 3 provides the budget to actual financial status with managing departments' comments for each open capital project.

There were 53 Inactive Projects (Attachment 4)

Of the 583 open capital projects, there were 53 projects that were considered inactive; 21 of the projects had been open since 2012 or earlier. The breakdown of the classification of the 53 open inactive projects is as follows:

Classification	#	\$M
DC Repayment	13	2.3
Regional Invoice	1	0.1
Maintenance	1	0.0
External Invoice	5	0.2
Warranty	28	1.1
Complete	4	0.1
On Hold	1	0.1
Grand Total	53	3.9

Attachments 2 and 3 provide the budget to actual financial status with managing departments' comments for each open capital project.

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Departments closed 15 capital projects in Q4 and 83 for all of 2015 (Attachment 5)

Financial Planning & Development Finance staff together with City departments reviewed all active capital projects listed as of December 31, 2015 to determine which capital projects could be consolidated and/or closed. Overall, 15 capital projects with budgets totalling \$3.2 million were closed in the fourth quarter of 2015. Total actual project costs came in at 88 per cent of budget, freeing up \$0.4 million in the original funding sources for future project consideration. Savings occurred across many departments as follows:

Department (\$M)	Budget	Actual	Remaining	Spend	# Projects
Building & Facilities	0.21	0.19	0.02	89%	2
Development Engineering & Infrastructure Planning	0.31	0.31	0.00	100%	1
Fire and Rescue Services	0.63	0.62	0.01	98%	2
Parks Development	1.94	1.60	0.34	82%	8
Recreation	0.10	0.10	0.00	98%	1
Transportation Services and Parks & Forestry	0.03	0.02	0.00	90%	1
Grand Total	3.23	2.85	0.38	88%	15

For 2015, departments closed 83 capital projects and returned \$3.5 million to their original funding sources.

A complete list of closed capital projects is provided as Attachment 5.

Reserves and Reserve Funds

A continuity schedule of reserves and reserve funds as at December 31, 2015 is provided as Attachment 6. The schedule also provides information on outstanding financial commitments for approved projects.

Reserve positions before commitments were all in a positive position, with the exception of development charge management studies, special area charge PD6 East and PD6 West, and Uplands reserve. Adding commitments to the schedule reveals that 7 reserves could be in a negative position by year end. Below is a brief description for positioning of these 7 reserves:

Sale of Public Lands – Future obligations are currently greater than the balance on hand. Dedicated surplus land has been authorized for sale and any proceeds will be used to cover this obligation.

Uplands Capital Improvement – A commitment to replace the uplands chairlift was approved in 2011 by Council. As a result, the future position of this reserve will be negative and is planned to be replenished over time through Uplands revenue received.

CWDC Fire – A Council commitment to move forward with fire station 7-10 and the increase in land value for Station 7-3 has placed this reserve into a negative position. It is anticipated that this will be replenished through future growth based development charges. This position may impact the timing of future projects.

CWDC Management Studies – This reserve is permitted to be in a deficit position. Growth related studies are completed in advance of growth. The associated costs are expected to be recovered through subsequent development charges.

Area Specific Development Charges – These reserves relate to projects generally built by developers. Developers agree to develop projects, which will be funded by the City once funds are collected and available. Although, the continuity schedule illustrates a negative position after

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commitments, these reserves will generally never be in a deficit cash position as payments will only occur when funds are on hand. Reserves with a negative balance after commitments in this category as follows:

- D15 PD#5 W. Woodbridge Watermain
- D18 PD#6 W. Major Mackenzie Watermain
- D19 PD#6 E. Rutherford Watermain
- D25 Zenway/Fogal Sub-Trunk
- D27 Huntington Road Sewer

Attachment 6 provides the Continuity Schedule of Reserves for December 31, 2015.

E. Grant Activities Update

In 2015, the city received approval of \$21.2 million in grant revenues, including the city's Gas Tax portion of \$8.3 million. Removing Gas Tax, this means the city received \$12.8 million for other grant programs, including \$9.8 million in ODRAP funding for the 2013 Ice Storm and \$2.4 million in funding received from the Canada 150 Canada Infrastructure Program.

The table below summarizes the grants received in 2015:

Grant	AWARD
Canada 150 - CIP	2,444,005
ODRAP (2013 Ice Storm)	9,793,819
Canadian Heritage Fund	10,000
Power Play	25,000
Ont. Sports & Rec Fund	27,291
Age Friendly Community Grant	50,000
Celebrate Canada 2015	6,500
Federal Pan Am Funding	10,000
Provincial Pan Am Funding	7,500
Enabling Accessibility	50,000
Swim to Survive (YRDSB)	6,579
Swim to Survive (YCDSB)	35,740
Job Start	7,000
COSTI	49,000
VBEC Core Funding	75,618
Libraries Prov. Funding	65,412
ICCI	15,000
Ontario Tire Stewardship	50,000
Starter Company	95,000
Summer Company	35,700
Libraries leadership training	20,000
Sub-total	641,340
2015 Total	12,879,164

New Opportunities

Ontario Sports Recreation Fund

The fund was established to achieve a vision of getting and keeping Ontarians active in community sports, recreation and physical activity through the support of short-term projects that deliver high-quality and meaningful experience to individuals at every phase of life. The City anticipates a 2016 funding submission will be developed. City is currently developing an application for submission on or before January 21, 2016

CITY OF VAUGHAN

EXTRACT FROM COUNCIL MEETING MINUTES OF APRIL 19, 2016

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Relationship to Term of Council Service Excellence Strategy Map (2014-2018)

The report is consistent with the priorities set in the Service Excellence Strategic Initiatives under Operational Performance: Financial Sustainability.

Regional Implications

None

Conclusion

At December 31, 2015, the City ended in a balanced position. City operations, excluding water / wastewater ended in a \$0.2 million surplus, which was transferred to the Winterization reserve. Water / wastewater operations ended in an unfavourable position by \$1.1 million requiring a draw from reserves. Capital activity for 2015 ended with 583 open projects and \$195 million unspent capital funds.

Attachments

1. City Operating – Fourth Quarter Variance Report
2. City Operating – Q4 Specific Variance Explanations
3. Active Capital Project Spend Report
4. Inactive Capital Project Listing
5. Closed Capital Projects Report
6. Continuity Schedule of Reserves & Reserve Funds

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(A copy of the attachments referred to in the foregoing have been forwarded to each Member of Council and a copy thereof is also on file in the office of the City Clerk.)