CITY OF VAUGHAN

REPORT NO. 4 OF THE

FINANCE, ADMINISTRATION AND AUDIT COMMITTEE

For consideration by the Council of the City of Vaughan on February 17, 2015

The Finance, Administration and Audit Committee met at 1:06 p.m., on February 2, 2015.

Present:

Regional Councillor Gino Rosati, Chair Hon. Maurizio Bevilacqua, Mayor Regional Councillor Michael Di Biase Regional Councillor Mario Ferri Councillor Marilyn Iafrate Councillor Tony Carella Councillor Rosanna DeFrancesca Councillor Sandra Yeung Racco Councillor Alan Shefman

The following items were dealt with:

1

DRAFT 2015 BUDGET AND 2016-2018 PLAN (Referred)

Further consideration of the Draft 2015 Budget and 2016-2018 Plan was deferred to the February 9, 2015, Finance, Administration and Audit Committee meeting to continue deliberations (see 8. OTHER MATTERS CONSIDERED BY THE COMMITTEE, Item 8.1: DRAFT 2015 BUDGET AND 2016-2018 PLAN).

2 BUDGET AMENDMENT FOR FLEET SERVICES FOR EMERGENCY REPLACEMENT OF ICE <u>RESURFACER</u>

The Finance, Administration and Audit Committee recommends approval of the recommendation contained in the following report of the Commissioner of Strategic and Corporate Services and the Manager of Fleet Services, dated February 2, 2015:

Recommendation

The Commissioner of Strategic and Corporate Services and the Manager of Fleet Services, in consultation with the Director of Buildings and Facilities and the Director of Financial Planning and Analytics recommend:

1. That the 2014 Capital Budget be amended to add a capital project for the emergency purchase of a Zamboni in the amount of \$91,687.15 plus applicable taxes and administration recovery fees and be funded from the Vehicle Replacement reserve; and

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2. That the inclusion of this matter on a Public Committee or Council agenda with respect to amending the capital budget identified as Budget Amendment for Fleet Services for Emergency Replacement of Ice Resurfacer is deemed sufficient notice pursuant to Section 2(1)(c) of By-Law 394-2002 as amended.

BUILDING PERMIT PROCESS AND FEES BY-LAW

The Finance, Administration and Audit Committee recommends approval of the recommendation contained in the following report of the Commissioner of Planning and the Director of Building Standards, dated February 2, 2015:

Recommendation

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The Commissioner of Planning and the Director of Building Standards, in consultation with the Financial Planning and Analytics Department, recommend:

- 1. That the recommended changes outlined in this report be approved (Attachment 1); and
- 2. That a By-law substantially in the form of Attachment 1 to this report be enacted and that Bylaw 232-2005 be repealed.

4 COUNCIL OFFICE EXPENDITURE 2015 BUDGET AND 2016-2018 PLAN

The Finance, Administration and Audit Committee recommends:

- 1) That the recommendation contained in the following report of the City Clerk, dated February 2, 2015, be approved; and
- 2) That a task force be created to review the Council Office Expenditure Policy and report back by the end of 2015 for consideration in the 2016 budget, and that this task force be comprised of Regional Councillor Rosati, Councillor lafrate, Councillor Yeung Racco and Councillor De Francesca.

Recommendation

The City Clerk, in consultation with the Economic Development Department and the Financial Planning and Analytics Department, recommends:

- 1. That the Council Office Budgets set out in this report be included in the Draft 2015 Budget and 2016-2018 Plan; and
- 2. That at such time as modifications are made to the remuneration of Members of Council, the Council Office Budgets be amended accordingly.

HWY 27 AND MILANI BOULEVARD SOCCER FACILITY UPDATE & HYDRO ONE NETWORKS INC. POWERPLAY GRANT <u>WARD 2</u>

The Finance, Administration and Audit Committee recommends approval of the recommendation contained in the following report of the Commissioner of Planning and the Commissioner of Finance, dated February 2, 2015:

Recommendation

The Commissioner of Planning and the Commissioner of Finance, in consultation with the Director of Parks Development, the Director of Financial Planning & Analytics and the Director of Purchasing Services, recommend:

- 1. That grant funding received totaling \$25,000 from Hydro One Networks Inc. PowerPlay Grant Program be utilized for the design and installation of site furnishings and signage; and
- 2. That for reporting purposes, a Capital Project, appended as Attachment 1, be included in the 2015 Capital Budget.

6 WATER, WASTEWATER, STORMWATER SERVICES – INFORMATIONAL OVERVIEW <u>CITY-WIDE</u>

The Finance, Administration and Audit Committee recommends approval of the recommendation contained in the following report of the Commissioner of Public Works, dated February 2, 2015:

Recommendation

The Commissioner of Public Works, in consultation with the Commissioner of Finance & City Treasurer, the Director of Environmental Services and the Director of Financial Services/Deputy Treasurer recommends:

- 1. That this report be received for information.
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2013 ICE STORM STATUS UPDATE (Referred)

This matter was deferred to the February 9, 2015, Finance, Administration and Audit Committee meeting (see 8. OTHER MATTERS CONSIDERED BY THE COMMITTEE, Item 8.2: 2013 ICE STORM STATUS UPDATE).

8

OTHER MATTERS CONSIDERED BY THE COMMITTEE

8.1 DRAFT 2015 BUDGET AND 2016-2018 PLAN (Referred)

The following action was taken by the Finance, Administration and Audit Committee:

1) The report of the Commissioner of Finance & City Treasurer and the Director of Financial Planning and Analytics, dated February 2, 2015, and Communication C1, dated January 30, 2015, were deferred to the February 9, 2015, Finance, Administration and Audit Committee meeting to continue deliberations;

- 2) In the course of its review of this matter, the following motions were approved:
 - (a) That a meeting of Vaughan Holdings Inc. be scheduled as soon as possible to discuss PowerStream dividends in the context of the 2015 City budget;
 - (b) That the Interim City Manager and appropriate staff bring back a range of budgetary options including but not limited to:
 - 1. Hiring freeze;
 - 2. Best practice implementation;
 - 3. Operational efficiencies, particularly those proven in other jurisdictions; and
 - 4. User fees and program changes;
 - (c) That staff from the York Region Transportation Services Department be requested to present at a City of Vaughan Committee of the Whole (Working Session), as soon as possible, to identify what specific initiatives and/or projects are included in the 2015 York Region budget to relieve traffic congestion;
- 3) The following presentations and communications were received:
 - (a) Interim City Manager;
 - (b) Commissioner of Finance and City Treasurer;
 - (c) Director of Financial Planning and Analytics and Communication C4, presentation material entitled, "*Status Update: 2015-2018 Financial Plan*", dated February 2, 2015; and

4) The deputation by Mr. Kevin Hanit, Quensbridge Drive, Concord, was received.

Report of the Commissioner of Finance/City Treasurer and the Director of Financial Planning and Analytics, dated February 2, 2015

The Finance, Administration and Audit Committee, at its meeting of January 23, 2015, recommended (Item 1, Finance, Administration and Audit Committee Report No. 3):

- That the report of the Commissioner of Finance & City Treasurer and the Director of Financial Planning and Analytics, dated January 23, 2015, be deferred to the February 2, 2015, Finance, Administration and Audit Committee meeting to continue deliberations;
- 2) That the following be approved:
 - (a) That staff bring forward a report to a Finance, Administration and Audit Committee meeting, in Quarter 2 of 2015, outlining the differential, if any, between the amount the City charges for space rented/leased as against the full recovery value of such space, and that this report include space rented/leased or provided free to Community Services Organizations and Seniors Clubs, and also that this report provide the information for each individual group;

- (b) That the Chief Executive Officer of Vaughan Public Libraries be requested to review with the Vaughan Public Library Board its 2015 Budget and 2016-2018 Plan, in order to identify possible cost savings to align with the City's 2015 budget cap of 3% or less;
- (c) That staff provide a report of all City owned facilities that are currently being leased to private companies as part of the 3P Initiatives, and that each 3P Initiative include revenue/loss for each of the last 4 years, along with the date when each agreement comes up for renewal; and
- 3) That the following communications and presentations be received:
 - (a) Commissioner of Finance & City Treasurer and C2, presentation material entitled "*Draft 2015 Budget and 2016-2018 Financial Plan*" dated January 23, 2015;
 - (b) Chief Executive Officer, Vaughan Public Libraries, and C3, presentation material entitled "*Vaughan Public Libraries 2015-2018 Financial Plan*", dated January 23, 2015;
 - (c) Commissioner of Legal & Administrative Services/City Solicitor and C4, presentation material entitled "Commission Based Presentations – Legal & Administrative Services 2015-208 Financial Plan", dated January 23, 2015;
 - (d) Commissioner of Finance & City Treasurer and C5, presentation material entitled "Commission Based Presentations – Finance 2015-2018 Financial Plan", dated January 23, 2015;
 - (e) Commissioner of Finance & City Treasurer and C6, presentation material entitled "*Commission Based Presentations Corporate 2015-2018 Financial Plan*", dated January 23, 2015;
 - (f) Commissioner of Strategic & Corporate Services and C7, presentation material entitled "*Commission Based Presentations Strategic & Corporate Services 2015-2018 Business and Financial Plan*", dated January 23, 2015;
 - (g) Commissioner of Planning and C8, presentation material entitled "Commission Based Presentations – Planning 2015-2018 Financial Plan", dated January 23, 2015;
 - (h) Commissioner of Public Works and C9, presentation material entitled *"Commission Based Presentation – Public Works 2015-2018 Financial Plan"*, dated January 23, 2015;
 - (i) Fire Chief and C10, presentation material entitled "SMT Commission Based Presentations – Fire & Rescue 2015-2018 Financial Plan", dated January 23, 2015; and
 - Interim City Manager and the Executive Director, Office of the City Manager and C11, presentation material entitled "SMT Commission Based Presentations – City Manager & Recreation & Culture 2015-2018 Financial Plan", dated January 23, 2015.

Report of the Commissioner of Finance/City Treasurer and the Director of Financial Planning and Analytics, dated January 23, 2015

The Finance, Administration and Audit Committee, at its meeting of January 12, 2015, recommended (Item 2, Finance, Administration and Audit Committee Report No. 2):

- That the report of the Commissioner of Finance & City Treasurer and the Director of Financial Planning and Analytics, dated January 12, 2015, be deferred to the January 23, 2015, Finance, Administration and Audit Committee meeting to continue deliberations;
- 2) That the following be approved:

That recognizing the community's need for fiscal restraint, over the next few months the Finance, Administration and Audit Committee and City staff shall be directed to work toward a set target not to exceed 3% per annum for the period of 4 years;

That for the Commission based presentations scheduled for later this month, senior staff work with the Interim City Manager to provide specific recommendations to achieve the set target for consideration by the Finance, Administration and Audit Committee;

That recommendations consider all options including revenue generation, service level adjustments, new funding request prioritization, etc. In addition, to assist the Committee in making informal decisions, any recommendations incorporate community, service levels and risk implications;

That the annual savings achieved through the Continuous Improvement Program be reflected in the budget;

- 3) That the presentation by the Commissioner of Finance & City Treasurer and the Director of Financial Planning and Analytics and Communication C2, presentation material entitled, "*Draft 2015 Budget and 2016-2018 Financial Plan*", dated January 12, 2015, were received; and
- 4) That the following deputations be received:
 - 1. Mr. Kevin Hanit, Queensbridge Drive, Concord;
 - 2. Mr. Savino Quatela, Grand Valley Boulevard; and
 - 3. Ms. Tianna De Lorenzo, Woburn Drive, Woodbridge.

Report of the Commissioner of Finance/City Treasurer and the Director of Financial Planning and Analytics, dated January 12, 2015

Recommendation

The Commissioner of Finance/City Treasurer and the Director of Financial Planning and Analytics, in consultation with the Interim City Manager and the Senior Management Team recommend:

- 1. That the presentation on the DRAFT 2015 Budget and 2016-18 Plan be received; and
- 2. That this matter and any comments received be referred to the next Finance, Administration, and Audit Committee to continue deliberations.

8.2 <u>2013 ICE STORM STATUS UPDATE</u> (Referred)

The following action was taken by the Finance, Administration and Audit Committee:

1) Consideration of this matter was deferred to the Finance, Administration and Audit Committee meeting of February 9, 2015.

Council, at its meeting of January 20, 2015, adopted the following recommendation (Item 4, Report No. 2, of the Finance, Administration and Audit Committee):

- 1) That consideration of this matter be deferred to the Finance, Administration and Audit Committee meeting of February 2, 2015; and
- 2) That Communication C4, from the Commissioner of Public Works, dated January 20, 2015, be received.

Recommendation of the Finance, Administration and Audit Committee meeting of January 12, 2015 (Item 4, Report No. 2)

1) That the following be approved:

Whereas, the City of Vaughan has submitted an application as part of the Ontario Ice Storm Assistance Program to cover \$10.2M of an estimated \$17.8M in total costs; and

Whereas, the Provincial guidelines indicated a 6 to 24 month review period for the said Application; and

Whereas, the Provincial guidelines deemed tree canopy replacement costs as a noneligible part of the Ontario Ice Storm Assistant Program:

It is therefore recommended that:

- a) staff draft a communication to the Province requesting an expedited review of the Application in order to minimize the financial pressure associated with the disaster; and
- b) the issue of limitation of the availability of disaster relief not providing for financial assistance to support the enormous costs involved in the replacement of the tree canopies in the municipalities impacted by the 2013 Ice Storm be identified in the communication; and
- c) the communication request the Province to commission a study into their response to the Ice Storm disaster with the goal of making changes in the manner in which future disasters are dealt with; and
- d) particular emphasis in the study include the speed with which financial assistance is made available to municipalities and the extreme magnitude and complexity of the required process resulting in substantial costs imposed on the subject municipalities; and
- e) staff draft a communication to the Association of Municipalities of Ontario (AMO) and the Federation of Canadian Municipalities (FCM) requesting their assistance in advocating to the Provincial and Federal Governments on the problems related to the municipal disaster relief process.
- 2) That the report of the Commissioner of Finance & City Treasurer and the Director of Financial Planning & Analytics, dated January 12, 2015, be received;
- 3) That staff bring forward a report to the January 20, 2015, Council meeting, providing a detailed breakdown of the work performed, the length of contract, the cost per hour,

labour and equipment for each of the companies where the cleanup cost was in excess of \$400,000;

- 4) That Communication C1, memorandum from the Director of Financial Planning & Analytics and the Commissioner of Finance & City Treasurer, dated January 9, 2015, from the Finance, Administration and Audit Committee meeting of January 12, 2015 (AM), be received; and
- 5) That the deputation by Mr. Kevin Hanit, Queensbridge Drive, Concord, be received.

Recommendation of the Finance, Administration and Audit Committee meeting of January 12, 2015

The Finance, Administration and Audit Committee, at its meeting of January 12, 2015 (Item 7, Finance, Administration and Audit Committee Report No. 1) recommended the following:

That this matter together with Communication C1, memorandum from the Director of Financial Planning & Analytics and the Commissioner of Finance & City Treasurer, dated January 9, 2015, and the following motion, be referred to the Finance, Administration and Audit Committee meeting of January 12, 2015 at 7:00 p.m. for consideration:

That staff bring forward a report to the January 20, 2015, Council meeting, providing a detailed breakdown of the work performed, the length of contract, the cost per hour, labour and equipment for each of the companies where the cleanup cost was in excess of \$400,000.

Report of the Commissioner of Finance & City Treasurer and the Director of Financial Planning & Analytics, dated January 12, 2015

Recommendation

The Commissioner of Finance & City Treasurer and the Director of Financial Planning & Analytics recommend:

- 1. That the 2013 Ice Storm Status Update report be received.
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COMMITTEE OF THE WHOLE (CLOSED SESSION) RESOLUTION FEBRUARY 2, 2015

The Committee of the Whole passed the following resolution to resolve into closed session for the purpose of discussing the following:

1. OFFICIAL PLAN AMENDMENT 744 BLOCK PLAN 40/47 NORTH WARD 1 – VICINITY OF PINE VALLEY DRIVE AND TESTON ROAD

(litigation or potential litigation)

2. ONTARIO MUNICIPAL BOARD HEARING PL11184 VAUGHAN OFFICIAL PLAN VOP 2010 INSTRUCTIONS / SETTLEMENT PROPOSALS CITY-WIDE – ALL WARDS

(litigation or potential litigation)

3. ONTARIO MUNICIPAL BOARD HEARING VOP 2010 VOLUME 2 VAUGHAN METROPOLITAN CENTRE SECONDARY PLAN WARD 4

(litigation or potential litigation)

4. PROPERTY MATTER LONG TERM GROUND LEASE – MACKENZIE HEALTH JANE STREET AND MAJOR MACKENZIE DRIVE WARD 1

(acquisition or disposition of land)

5. LITIGATION/LEGAL ADVICE VAUGHAN ATS RIZMI HOLDINGS LTD. AND LUCIA MILANI WARD 1

(litigation or potential litigation)

6. CIVIC ADMINISTRATION LABOUR RELATIONS AND EMPLOYEE NEGOTIATIONS

(labour relations or employee negotiations)

Regional Councillor Ferri declared an interest with respect to Items 1 and 3, as his son is a solicitor employed by the firm representing the parties involved in the subject matters, and was not present when the matter was under consideration.

The meeting adjourned at 3:20 p.m.

Respectfully submitted,

Regional Councillor Gino Rosati, Chair