VAUGHAN C3·1 memorandum

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COMMUNICATION
FAA - JAN 29/14
ITEM - 1

Date: January 24, 2014

TO: Mayor and Members of Council
Senior Management Team

FROM: Barbara Cribbett, Interim City Manager
John Henry, Acting Commissioner of Finance & City Treasurer

SUBJECT: RE: January 29, 2014 Finance, Administration and Audit Committee Meeting
ITEM #1 DRAFT 2014 BUDGET AND 2015-2017 PLAN (Referred)

Recommendation

1. THAT the budget adjustments illustrated within this Communication to achieve a 2.5% tax rate increase be incorporated in the Proposed 2014 Budget and 2015-2017 Plan; and

2. THAT the revised Additional Resource Request (ARR) list be approved

Purpose

The purpose of this report is to provide an update on recent budget adjustments and direction received during the January 15th and 20th Finance, Administration and Audit Committee Meetings. A report on the consolidated proposed budget will be prepared for the February 18th, 2014 Special Council meeting and will incorporate any subsequent adjustments or direction resulting from continuing budget deliberations.

Economic Impact

Illustrated below are the economic impacts associated with the City's Revised Draft 2014 Budget and 2015-2017 Plan. Additional details are provided in the attachments.

Components	2014			2015			2016			2017		
	Rate Incr.	$ (m)	Bill Incr.	Rate Incr.	$ (m)	Bill Incr.	Rate Incr.	$ (m)	Bill Incr.	Rate Incr.	$ (m)	Bill Incr.
Operating Budget												
Base Budget	0.35%	0.59	$4.33	*3.25%*	5.35	$41.17	*2.18%*	3.95	$29.53	*1.70%*	3.34	$24.14
ARR	2.15%	3.37	$26.58	3.67%	6.02	$46.46	2.37%	4.29	$32.11	2.71%	5.31	$38.45
Total	***2.50%***	***3.95***	***$ 30.91***	***6.91%***	***11.37***	***$ 87.63***	***4.55%***	***8.25***	***$61.64***	***4.42%***	***8.65***	***$62.59***
Total Capital Budget		**$51.74**			**$75.11**			**$129.71**			**$153.87**	

Communication Plan

Since the beginning of the public budget process in November, the Finance Administration and Audit Committee hosted seven meetings, three evening and four day meetings. These meetings were open to the public and extensively advertised with the goal of community input, engagement, and education.

In addition to the above, a Special Council Meeting will be held on February 18th, 2014 before budget approval to provide the public with a final opportunity to comment on the Proposed 2014 Budget and 2015-2017 Plan. This meeting will be advertised in advance and consistent with the City's public notification by-law.

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Background

On January 15th, 2014, staff provided the Finance Administration and Audit Committee with an updated Draft 2014 Budget and 2015-2017 Plan. As a result of those deliberations, Committee provided staff with the direction to achieve an overall 2014 budget tax rate increase of 2.50% for the average home in Vaughan, through adjustments to the recommended Additional Resource Request (ARR) list. Subsequently, the Committee resumed discussion on January 20th, 2014, which provided additional direction on selected capital projects. Detailed below are specifics regarding these changes.

Recycling at Designated Canada Post Supermail Boxes

At the January 20th committee meeting, direction was provided to eliminate the capital project and redirect the associated operating additional resource request towards a promotion and education program, along with a feasibility assessment of a potential dedicated anti-litter enforcement program. As a result of removing capital project PW-2067-14, there is an overall positive impact of $146,775, equivalent to a 0.1% tax rate adjustment.

Millwood Estates - Water main and Sanitary Installation

At the January 20th committee meeting, direction was provided to add a capital project to accommodate the Millwood Estates Servicing design requirements, totaling $430,000. Funding for this project is initially provided through the Water and Waste Water Reserve and subsequently recovered through a local improvement agreement and special local municipal levies on Millwood Estate residents. As a result, there is no tax rate impact on the City's Draft Budget and Plan.

Minor Administrative Correction - Pavement Management Program

Earlier in the process a decision was made to adjust the funding source of the 2014 Pavement Management Program in order to increase gas tax grant capacity to fund the Asset Management Initiative. Gas tax application requirements do not permit administration recovery and the original capital submission excluded this component. As a result of the change in funding source to debenture financing, and consistent with policy, a balance of $87,000 is now incorporated. It should be noted, that debentures are only issued after project completion and costs are smoothed over the term of the debenture. Therefore the 2014 budget is not impacted, but a slight increase is required in 2016 to accommodate an annual debenture adjustment amounting to slightly less than $10,000. In addition, Capital project # EN-1941-13 Pavement Management Program has been adjusted accordingly.

Additional Resource Requests

At the January 15th committee meeting direction was provided for staff to work towards achieving a 2014 tax rate increase of 2.50%, primarily through adjustments to the Additional Resource Request (ARR) list. As a result, the Interim City Manager and the Senior Management Team met to review the Additional Resource Requests to achieve the Committee's tax rate increase mandate. Developing the recommended list was very difficult for decision makers who were frequently faced with the dilemma of choosing between "Maintaining Services", "City Building Initiatives" and "Keeping Tax Rates Low". The Senior Management Team's funding recommendation is a blend of all three ideals with a weighted focus on maintaining service levels. In many situations the result is not optimal, but necessary to minimize perceived tax pressures on the community and demonstrate respect for the tax payer's dollar.

Overall the above process resulted in deferring 17 additional resource requests to 2015 without guarantee. It should be noted, reducing the recommended additional resource requests will have a slight impact on the ability to deliver service levels and selected City building initiatives for those departments affected; such as Legal Services, Parks and Forestry Operations, Emergency Planning, By-Law and Compliance, City Clerk's Office, etc. Furthermore, 2015 will be a very challenging budget year as deferred requests will compete directly with resources initially planned for limited 2015 funds. The above situation further supports the need to continue multi-year planning to help stimulate discussions on how to address future challenges.

In general, the Additional Resource Request list remained substantially in the order originally submitted. However, a base budget reduction resulting from adjustments in the capital from taxation operating line created additional funding capacity allowing six requests to move up and be accommodated within the Committee's mandate. These items are as follows:

1	Parks & Forestry Operations	Administrative Clerk (Partial FTE Conversion)
2	Parks & Forestry Operations	Irrigation System Maintenance
3	Clerks - Admin	Part-Time Information Processor - Level F
4	Environmental Sustainability	Climate change adaptation research
5	By-Law and compliance	Animal Services - Shelter Clerk, p/t
6	By-Law and compliance	Animal Services - Shelter Attendant

With the exception for climate change adaptation research, the above requests relate directly to maintaining service levels. Animal service requests illustrated above were initially allocated to future years, but information regarding the inability to meet legislative and safety requirements necessitated moving these items forward. A memo on this topic is included as Attachment #4. The following table lists the requests that have been deferred to 2015.

<u>*Requests Deferred to 2015*</u>

	Department	Positions	Budget	Rate Inc.
1	ITM	Client Support Analyst - Audio/Video	95,320	0.06%
2	Emergency Planning	Emergency Planner (Partial FTE Conversion)	82,592	0.05%
3	Parks & Forestry Operations	Fertilizing Parks	20,000	0.01%
4	Parks & Forestry Operations	Bocce Court Maintenance	65,000	0.04%
5	By-Law and compliance	Property Standards Officer	153,332	0.10%
6	By-Law and Compliance	By-Law and Compliance Supervisor	118,433	0.08%
7	Clerks - Admin	Strategic Risk Consultant	50,000	0.03%
8	Economic & Business Development	Business Development and Attraction Programs	125,000	0.08%
9	Legal Service - Admin	Legal Counsel - Procurement	162,228	0.10%
10	Legal Services	Real Estate - Acquisitions	103,444	0.07%
11	Legal Service - Admin	Law Clerk I	74,333	0.05%
12	Parks & Forestry Operations	Aerating Parks	20,000	0.01%
13	Legal Service - Admin	Legal Counsel - Development	152,682	0.10%
14	Clerks - Admin	Part-Time Clerk Typist - Level 3	37,009	0.02%
15	Corporate Communications	Communications Specialist, Website Content Management	92,320	0.06%
16	Recreation	Customer Service Administration Clerk	19,562	0.01%
17	Recreation	Overtime for Stat Holidays	50,469	0.03%
			$ 1,421,724	0.91%

Note: Vehicles attached to the above ARRs have been deferred accordingly and capital budgets adjusted. As a result, the capital from taxation budget has been reduced by an additional $6,200.

Conclusion

The management and operation of the City of Vaughan is becoming increasingly more complex as the City grows and the regulatory environment increases. The City has followed a very thorough process to minimize any tax increase, while balancing the requirements of maintaining service levels, growth, and City Building Initiatives. Very tight budget guidelines approved by Council were issued to all departments limiting increases to established commitments and pre-defined external pressures. In addition to the strict base budget guidelines, a number of additional resource requests were put forward and Senior Management spent a considerable amount of time reviewing budgets and prioritizing requests in order to develop a realistic and responsible financial plan. The Draft 2014 budget has been reduced to achieve the Committee's mandate of a 2.5% tax rate increase for the average home.

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Attachments

Attachment 1: Draft Operating Revenue and Expenditure Summary
Attachment 2: Draft Additional Resource Request Summary
Attachment 3: Draft Capital Project Listing by Department
Attachment 4: Animal Services Memo

Report prepared by:

John Henry, CMA
Acting Commissioner of Finance/City Treasurer Ext. 8348

Respectfully submitted,

Barbara Cribbett, CMA
Interim City Manager

John Henry, CMA
Acting Commissioner of Finance

cc: Jeffrey Abrams, City Clerk
Senior Management Team

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Attachment 1 - Draft Operating Revenue and Expenditure Summary

VAUGHAN

CITY OF VAUGHAN

2014-17
OPERATING BUDGET

Revenue & Expenditure Summary

January 24, 2014

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CITY OF VAUGHAN
2014-17 OPERATING BUDGET

TAX LEVY SUMMARY

	2013 BUDGET	DRAFT 2014 BUDGET	INC. / (DEC.) $	INC. / (DEC.) %	2015 FORECAST	INC. / (DEC.) $	INC. / (DEC.) %	2016 FORECAST	INC. / (DEC.) $	INC. / (DEC.) %	2017 FORECAST	INC. / (DEC.) $	INC. / (DEC.) %
REVENUES	$84,815,389	$88,212,240	$3,396,851	4.0%	$87,850,800	($361,440)	-0.4%	$86,902,456	($948,344)	-1.1%	$85,526,232	($1,376,224)	-1.6%
EXPENDITURES	$238,371,178	$245,207,452	$6,836,274	2.9%	$254,516,110	$9,308,658	3.8%	$262,521,848	$8,005,738	3.1%	$270,101,354	$7,579,506	2.9%
LEVY	$153,555,789	$156,995,212	$3,439,423	2.2%	$166,665,310	$9,670,098	6.2%	$175,619,392	$8,954,082	5.4%	$184,575,122	$8,955,730	5.1%

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Attachment 1 - Draft Operating Revenue and Expenditure Summary

CITY OF VAUGHAN
2014-17 OPERATING BUDGET

TAX LEVY SUMMARY

	2013 BUDGET	DRAFT 2014 BUDGET	INC. / (DEC.) $	INC. / (DEC.) %	2015 FORECAST	INC. / (DEC.) $	INC. / (DEC.) %	2016 FORECAST	INC. / (DEC.) $	INC. / (DEC.) %	2017 FORECAST	INC. / (DEC.) $	INC. / (DEC.) %
REVENUES	82,315,389	85,712,240	3,396,851	4.1%	85,550,800	-161,440	-0.2%	84,802,456	-748,344	-0.9%	83,626,232	-1,176,224	-1.4%
EXPENDITURES	238,371,178	245,207,452	6,836,274	2.9%	254,516,110	9,308,658	3.8%	262,521,848	8,005,738	3.1%	270,101,354	7,579,506	2.9%
NET EXPENDITURES	156,055,789	159,495,212	3,439,423	2.2%	168,965,310	9,470,098	5.9%	177,719,392	8,754,082	5.2%	186,475,122	8,755,730	4.9%
PRIOR YEAR SURPLUS CARRY FORWARD TO REDUCE TAX LEVY	2,500,000	2,500,000	0	0.0%	2,300,000	-200,000	-8.0%	2,100,000	-200,000	-8.7%	1,900,000	-200,000	-9.5%
LEVY	153,555,789	156,995,212	3,439,423	2.2%	166,665,310	9,670,098	6.2%	175,619,392	8,954,082	5.4%	184,575,122	8,955,730	5.1%
LESS: ASSESSMENT GROWTH (2014 @ 1.86%, 2015 @ 2.25%, 2016 @ 2.25% and 2017 @ 2.25%)	1.86%	2,853,527	2,853,527		7,170,896	4,317,368		12,170,855	4,999,959		17,790,675	5,619,821	
		2,853,527	2,853,527		7,170,896	4,317,368		12,170,855	4,999,959		17,790,675	5,619,821	
2014-17 OPERATING BUDGET TAXATION INCREASE FUNDING REQUIRED			585,896			5,352,729			3,954,123			3,335,909	
AVERAGE TAX RATE INCREASE IN PERCENTAGE TERMS (rounded to 2 decimal places)			2.50%			6.91%			4.55%			4.42%	
INCREASE FOR AN AVERAGE HOUSEHOLD ASSESSED AT *2014 @ $551,000, 2015 @ $587,000, 2016 @ $626,000 and 2017 @ $667,000*			$31			$88			$62			$63	

Attachment 1 - Draft Operating Revenue and Expenditure Summary

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CITY OF VAUGHAN
2014-17 OPERATING BUDGET

REVENUE AND EXPENDITURE SUMMARY

	2013 BUDGET	DRAFT 2014 BUDGET	INC. / (DEC.) $	INC. / (DEC.) %	2015 Forecast	INC. / (DEC.) $	INC. / (DEC.) %	2016 Forecast	INC. / (DEC.) $	INC. / (DEC.) %	2017 Forecast	INC. / (DEC.) $	INC. / (DEC.) %
REVENUES:													
2013 TAXATION	153,555,789	153,555,789			153,555,789	-		153,555,789	-		153,555,789	-	
ASSESSMENT GROWTH		2,853,527	2,853,527	1.86%	7,170,896	4,317,368	2.8%	12,170,855	4,999,959	3.0%	17,790,675	5,619,821	3.2%
BASE TAXATION	153,555,789	156,409,316	2,853,527	1.9%	160,726,685	4,317,368	2.8%	165,726,644	4,999,959	3.1%	171,346,464	5,619,821	3.4%
SUPPLEMENTAL TAXATION	5,282,683	3,500,000	(1,782,683)	-33.7%	3,200,000	(300,000)	-8.6%	3,200,000	0	0.0%	3,200,000	0	0.0%
GRANT / PAYMENT IN LIEU / OTHER	2,645,200	2,645,200	0	0.0%	2,645,200	0	0.0%	2,645,200	0	0.0%	2,645,200	0	0.0%
RESERVES	19,377,162	21,062,791	1,685,629	8.7%	20,485,395	(577,396)	-2.7%	19,711,873	(773,522)	-3.8%	17,146,351	(2,565,522)	-13.0%
CORPORATE	17,660,378	19,619,708	1,959,330	11.1%	19,521,094	(98,614)	-0.5%	18,448,940	(1,072,154)	-5.5%	18,493,321	44,381	0.2%
FEES AND SERVICE CHARGES	37,349,966	38,884,541	1,534,575	4.1%	39,699,111	814,570	2.1%	40,796,443	1,097,332	2.8%	42,141,360	1,344,917	3.3%
PRIOR YEAR'S SURPLUS CARRY FORWARD	2,500,000	2,500,000	0	0.0%	2,300,000	(200,000)	-8.0%	2,100,000	(200,000)	-8.7%	1,900,000	(200,000)	-9.5%
TOTAL REVENUES	238,371,178	244,621,556	6,250,378	2.6%	248,577,485	3,955,928	1.6%	252,629,100	4,051,615	1.6%	256,872,696	4,243,597	1.7%
EXPENDITURES:													
DEPARTMENTAL	210,758,740	216,321,612	5,562,872	2.6%	223,511,272	7,189,660	3.3%	227,455,833	3,944,561	1.8%	230,890,730	3,434,897	1.5%
RESERVE CONTRIBUTION & CORPORATE EXP.	6,259,535	7,842,526	1,582,991	25.3%	8,477,358	634,832	8.1%	9,756,520	1,279,162	15.1%	12,896,234	3,139,714	32.2%
LONG TERM DEBT	14,150,587	14,029,554	(121,033)	-0.9%	15,128,195	1,098,641	7.8%	15,090,829	(37,366)	-0.2%	12,945,826	(2,145,003)	-14.2%
CONTINGENCY	813,042	649,676	(163,366)	-20.1%	745,684	96,008	14.8%	3,438,317	2,692,633	361.1%	6,452,608	3,014,291	87.7%
CAPITAL FROM TAXATION	6,389,274	6,364,084	(25,190)	-0.4%	6,653,601	289,517	4.5%	6,780,349	126,748	1.9%	6,915,956	135,607	2.0%
TOTAL EXPENDITURES	238,371,178	245,207,452	6,836,274	2.9%	254,516,110	9,308,658	3.8%	262,521,848	8,005,738	3.1%	270,101,354	7,579,506	2.9%
FUNDING REQUIREMENT													
2014 TAXATION INCREASE	0	585,896	585,896		585,896			585,896			585,896		
2015 TAXATION INCREASE					5,352,730	5,352,730		5,352,730			5,352,730		
2016 TAXATION INCREASE								3,954,123	3,954,123		3,954,123		
2017 TAXATION INCREASE											3,335,909	3,335,909	
AVERAGE TAX RATE INCREASE IN PERCENTAGE TERMS			2.50%			6.91%			4.55%			4.42%	
INCREASE FOR AN AVERAGE HOUSEHOLD ASSESSED AT 2014 @ $551,000, 2015 @ $587,000, 2016 @ $626,000 and 2017 @ $667,000			$31			$88			$62			$63	

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Attachment 1 - Draft Operating Revenue and Expenditure Summary

CITY OF VAUGHAN
2014-17 OPERATING BUDGET
REVENUE BY MAJOR SOURCE

	2013 BUDGET	DRAFT 2014 BUDGET	Dept Adj $	Dept Adj %	Total Adj $	Total Adj %	2015 FORECAST	TOTAL INC. / (DEC.) $	TOTAL INC. / (DEC.) %	2016 FORECAST	INC. / (DEC.) $	INC. / (DEC.) %	2017 FORECAST	INC. / (DEC.) $	INC. / (DEC.) %
TAXATION															
Supplemental	5,282,683	3,500,000	(1,782,683)	-33.7%	(1,782,683)	-33.7%	3,200,000	(300,000)	-8.6%	3,200,000	0	0.0%	3,200,000	0	0.0%
GRANT															
Library Grant	145,200	145,200	0	0.0%	0	0.0%	145,200	0	0.0%	145,200	0	0.0%	145,200	0	0.0%
PAYMENT IN LIEU / OTHER															
Payment In Lieu / Other	2,500,000	2,500,000	0	0.0%	0	0.0%	2,500,000	0	0.0%	2,500,000	0	0.0%	2,500,000	0	0.0%
RESERVES															
Engineering Reserve	4,737,394	5,285,000	547,606	11.6%	547,606	11.6%	5,337,000	52,000	1.0%	5,534,000	197,000	3.7%	5,503,000	(31,000)	-0.6%
Election	269,634	1,024,794	755,160		755,160	280.1%	270,398	(754,396)	-73.6%	270,876	478	0.2%	271,354	478	0.2%
CIL Recreation Land Reserve	665,000	776,000	111,000	16.7%	111,000	16.7%	800,000	24,000	3.1%	821,000	21,000	2.6%	840,000	19,000	2.3%
Administrative Recovery from Capital	1,500,000	1,500,000	0	0.0%	0	0.0%	1,500,000	0	0.0%	1,500,000	0	0.0%	1,500,000	0	0.0%
Fleet Management Reserve	121,374	0	(121,374)	-100.0%	(121,374)	-100.0%	0	0	0.0%	0	0	0.0%	0	0	0.0%
Building Standards Service Continuity Reserve	1,978,913	2,645,000	666,087	33.7%	666,087	33.7%	2,522,000	(123,000)	-4.7%	2,453,000	(69,000)	-2.7%	2,441,000	(12,000)	-0.5%
DC Growth Projects	545,437	349,587	(195,850)	-35.9%	(195,850)	-35.9%	349,587	0	0.0%	349,587	0	0.0%	349,587	0	0.0%
Insurance Reserve	0	0	0		0	0.0%	0	0	0.0%	0	0	0.0%	0	0	0.0%
Tax Rate Stabilization Reserve	2,957,410	3,107,410	150,000	5.1%	150,000	5.1%	2,707,410	(400,000)	-12.9%	2,307,410	(400,000)	-14.8%	1,907,410	(400,000)	-17.3%
Debenture Payment Reserve	3,200,000	3,080,000	(120,000)		(120,000)	-3.8%	3,680,000	600,000	19.5%	3,080,000	(600,000)	-16.3%	935,000	(2,145,000)	-69.6%
Water & Wastewater Recovery	3,402,000	3,295,000	(107,000)		(107,000)	-3.1%	3,319,000	24,000	0.7%	3,396,000	77,000	2.3%	3,399,000	3,000	0.1%
TOTAL RESERVES	**19,377,162**	**21,062,791**	**1,685,629**	**8.7%**	**1,685,629**	**8.7%**	**20,485,395**	**(577,396)**	**-2.7%**	**19,711,873**	**(773,522)**	**134.0%**	**17,146,351**	**(2,565,522)**	**-13.0%**
FEES/SERVICE CHARGES/RECOVERIES															
CITY MANAGER															
Fire And Rescue Services	580,628	626,787	46,159	7.9%	46,159	7.9%	603,207	(23,580)	-3.8%	649,627	46,420	7.7%	626,308	(23,319)	-3.6%
COMMISSIONER OF LEGAL & ADMIN. SERV.															
Clerks	37,261	39,305	2,044		2,044	5.5%	41,896	2,591	6.6%	45,483	3,587	8.6%	46,634	1,151	2.5%
Clerks - Licensing	1,121,360	1,196,290	74,930	6.7%	74,930	6.7%	1,257,957	61,667	5.2%	1,334,260	76,303	6.1%	1,352,680	18,420	1.4%
Committee Of Adjustment	474,007	507,336	33,329		33,329	7.0%	542,750	35,414	7.0%	578,732	35,982	6.6%	578,745	13	0.0%
Legal Services	60,000	67,478	7,478	12.5%	7,478	12.5%	70,316	2,838	4.2%	73,558	3,242	4.6%	74,788	1,230	1.7%
By-Law & Compliance	2,318,478	2,394,250	75,772	3.3%	75,772	3.3%	2,412,400	18,150	0.8%	2,413,845	1,445	0.1%	2,427,930	14,085	0.6%
COMMISSIONER OF COMMUNITY SERVICES															
Communities In Bloom Sponsorship	10,000	5,000	(5,000)		(5,000)	-50.0%	5,000	0	0.0%	5,000	0	0.0%	5,000	0	0.0%
Community Grants & Advisory Comm.	0	6,000	6,000	0.0%	6,000	0.0%	6,000	0	0.0%	6,000	0	0.0%	6,000	0	0.0%
Recreation	18,148,833	18,870,100	721,267	4.0%	721,267	4.0%	19,217,308	347,208	1.8%	19,574,624	357,316	1.9%	20,569,664	995,040	5.1%
Culture Services	552,980	562,980	10,000	1.8%	10,000	1.8%	562,980	0	0.0%	562,980	0	0.0%	562,980	0	0.0%
Buildings And Facilities	192,840	284,356	91,516	47.5%	91,516	47.5%	285,381	1,025	0.4%	286,474	1,093	0.4%	287,590	1,116	0.4%
Parks & Forestry Operations	111,211	133,567	22,356	20.1%	22,356	20.1%	136,711	3,144	2.4%	139,955	3,244	2.4%	140,905	950	0.7%
Cemeteries	101,780	73,455	(28,325)	-27.8%	(28,325)	-27.8%	74,925	1,470	2.0%	76,465	1,540	2.1%	77,459	994	1.3%
COMMISSIONER OF PLANNING															
Development Planning	3,413,026	4,052,170	639,144	18.7%	639,144	18.7%	4,181,351	129,161	3.2%	4,354,389	173,038	4.1%	4,495,014	140,625	3.2%
Building Standards - Licenses/Permits	6,878,872	6,650,000	(228,872)	-3.3%	(228,872)	-3.3%	6,875,000	225,000	3.4%	7,156,780	281,780	4.1%	7,300,000	143,220	2.0%
- Plumbing Permits	500,000	485,000	(15,000)	-3.0%	(15,000)	-3.0%	500,000	15,000	3.1%	520,200	20,200	4.0%	530,604	10,404	2.0%
- Service Charges	552,861	531,661	(21,200)	-3.8%	(21,200)	-3.8%	573,161	41,500	7.8%	621,711	48,550	8.5%	621,711	0	0.0%
COMMISSIONER OF CORPORATE & STRATEGIC SERVICES															
Environmental Sustainability	22,500	0	(22,500)	-100.0%	(22,500)	-100.0%	0	0	0.0%	0	0	0.0%	0	0	0.0%
COMMISSIONER OF ENGINEERING & PUBLIC WORKS															
Development And Transport. Engineering	404,028	473,588	69,560	17.2%	69,560	17.2%	390,512	(83,076)	-17.5%	396,448	5,936	1.5%	401,087	4,639	1.2%
Engineering Services	250,893	256,734	5,841	2.3%	5,841	2.3%	264,513	7,779	3.0%	272,462	7,949	3.0%	277,163	4,701	1.7%
Public Works - Operations	1,311,008	1,356,584	45,576	3.5%	45,576	3.5%	1,381,243	24,659	1.8%	1,406,350	25,107	1.8%	1,433,298	26,948	1.9%
VAUGHAN PUBLIC LIBRARIES	307,400	311,900	4,500	1.5%	4,500	1.5%	316,500	4,600	1.5%	321,100	4,600	1.5%	325,800	4,700	1.5%
TOTAL FEES / SERVICE CHARGES	**37,349,966**	**38,884,541**	**1,534,575**	**4.1%**	**1,534,575**	**4.1%**	**39,699,111**	**814,570**	**2.1%**	**40,796,443**	**1,097,332**	**2.8%**	**42,141,360**	**1,344,917**	**3.3%**
TOTAL CORPORATE REVENUES	**17,660,378**	**19,619,708**	**1,959,330**	**11.1%**	**1,959,330**	**11.1%**	**19,521,094**	**(98,614)**	**-0.5%**	**18,448,940**	**(1,072,154)**	**-5.5%**	**18,493,321**	**44,381**	**0.2%**
TOTAL REVENUE	**82,315,389**	**85,712,240**	**3,396,851**	**4.1%**	**3,396,851**	**4.1%**	**85,550,800**	**-161,440**	**-0.2%**	**84,802,456**	**-748,344**	**-0.9%**	**83,626,232**	**-1,176,224**	**-1.4%**

NOTE 1: Adjustments from Council Items are shown separately for 2014 adjustments. Council Items changing the Forecast 2015 to 2017 budget are included in this financial summary.

CORPORATE REVENUE DETAIL :

Attachment 1 - Draft Operating Revenue and Expenditure Summary

CITY OF VAUGHAN
2014-17 OPERATING BUDGET
REVENUE BY MAJOR SOURCE

	2013 BUDGET	DRAFT 2014 BUDGET	Dept Adj $	Dept Adj %	Total Adj $	Total Adj %	2015 FORECAST	TOTAL INC. / (DEC.) $	TOTAL INC. / (DEC.) %	2016 FORECAST	INC. / (DEC.) $	INC. / (DEC.) %	2017 FORECAST	INC. / (DEC.) $	INC. / (DEC.) %
Fines And Penalties	4,900,000	5,100,000	200,000		200,000	4.1%	5,100,000	0	0.0%	5,100,000	0	0.0%	5,100,000	0	0.0%
Tax Certificates And Documents	501,228	506,263	5,035		5,035	1.0%	531,104	24,841	4.9%	532,360	1,256	0.2%	536,741	4,381	0.8%
Investment Income	2,750,000	2,525,000	(225,000)		(225,000)	-8.2%	2,275,000	(250,000)	-9.9%	2,025,000	(250,000)	-11.0%	2,065,000	40,000	2.0%
Powerstream Investment Income	4,853,450	4,700,000	(153,450)		(153,450)	-3.2%	4,700,000	0	0.0%	4,700,000	0	0.0%	4,700,000	0	0.0%
Powerstream Dividends	4,425,000	6,200,000	1,775,000		1,775,000	40.1%	6,325,000	125,000	2.0%	5,500,000	(825,000)	-13.0%	5,500,000	0	0.0%
Miscellaneous Revenue	70,000	170,000	100,000		100,000	142.9%	170,000	0	0.0%	170,000	0	0.0%	170,000	0	0.0%
Purchasing	60,700	60,700	0		0	0.0%	60,700	0	0.0%	60,700	0	0.0%	60,700	0	0.0%
Cashiering Services	50,000	51,500	1,500		1,500	3.0%	53,045	1,545	3.0%	54,635	1,590	3.0%	54,635	0	0.0%
Capital Admin. Revenue	50,000	12,000	(38,000)		(38,000)	-76.0%	12,000	0	0.0%	12,000	0	0.0%	12,000	0	0.0%
Mayor's Gala/Golf Classic	0	294,245	294,245		294,245	0.0%	294,245	0	0.0%	294,245	0	0.0%	294,245	0	0.0%
TOTAL CORPORATE REVENUE	17,660,378	19,619,708	1,959,330	11.1%	1,959,330	11.1%	19,521,094	(98,614)	-0.5%	18,448,940	(1,072,154)	-5.5%	18,493,321	44,381	0.2%

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Attachment 1 - Draft Operating Revenue and Expenditure Summary

CITY OF VAUGHAN
2014-17 OPERATING BUDGET

Expenditure By Major Category (1)

	2013 BUDGET	DRAFT 2014 BUDGET	Dept Adj $	Dept Adj %	Total Adj $	Total Adj %	2015 FORECAST	INC. / (DEC.) $	INC. / (DEC.) %	2016 FORECAST	INC. / (DEC.) $	INC. / (DEC.) %	2017 FORECAST	INC. / (DEC.) $	INC. / (DEC.) %
COUNCIL	1,495,475	1,524,230	28,755	1.9%	28,755	1.9%	1,574,098	49,868	3.3%	1,606,086	31,988	2.0%	1,638,644	32,558	2.0%
OFFICE OF THE INTEGRITY COMMISSIONER	199,940	200,000	60	0.0%	60	0.0%	200,000	0	0.0%	200,000	0	0.0%	200,000	0	0.0%
Internal Audit	293,652	354,367	60,715	20.7%	60,715	20.7%	419,936	65,569	18.5%	427,879	7,943	1.9%	433,936	6,057	1.4%
City Manager	709,216	724,912	15,696	2.2%	15,696	2.2%	740,086	15,174	2.1%	743,504	3,418	0.5%	746,554	3,050	0.4%
Executive Director	210,449	201,988	(8,460)	-4.0%	(8,460)	-4.0%	240,279	38,291	19.0%	241,342	1,063	0.4%	242,406	1,064	0.4%
Economic and Business Development	1,385,162	1,430,550	45,388	3.3%	45,388	3.3%	1,439,172	8,622	0.6%	1,462,452	23,280	1.6%	1,475,863	13,411	0.9%
Corporate Communications	1,088,649	1,169,781	81,132	7.5%	81,132	7.5%	1,213,496	43,715	3.7%	1,236,555	23,059	1.9%	1,246,518	9,963	0.8%
Fire and Rescue Services	37,465,349	40,120,860	2,654,511	7.1%	2,654,511	7.1%	42,068,445	1,947,585	4.9%	42,875,072	806,627	1.9%	43,429,338	554,266	1.3%
Emergency Planning	181,645	196,896	15,250	8.4%	15,250	8.4%	200,227	3,331	1.7%	200,897	670	0.3%	201,566	669	0.3%
TOTAL CITY MANAGER	41,041,470	43,844,987	2,803,517	0.0%	2,803,517	6.8%	45,901,705	2,056,718	4.7%	46,759,822	858,117	1.9%	47,342,245	582,423	1.2%
Commissioner of Finance and City Treasurer	412,033	423,206	11,173	2.7%	11,173	2.7%	431,804	8,598	2.0%	433,553	1,749	0.4%	435,302	1,749	0.4%
City Financial Services	3,076,812	3,086,590	9,778	0.3%	9,778	0.3%	3,159,735	73,145	2.4%	3,183,760	24,025	0.8%	3,197,333	13,579	0.4%
Budgeting and Financial Planning	2,323,846	2,348,112	24,266	1.0%	24,266	1.0%	2,438,023	89,911	3.8%	2,477,840	39,817	1.6%	2,501,913	24,073	1.0%
Development Finance & Investments	586,889	602,913	16,024	2.7%	16,024	2.7%	628,908	25,995	4.3%	637,488	8,580	1.4%	643,794	6,306	1.0%
Purchasing Services	1,504,946	1,537,946	33,000	2.2%	33,000	2.2%	1,586,202	48,256	3.1%	1,609,791	23,589	1.5%	1,618,612	8,821	0.5%
TOTAL COMM. OF FINANCE AND CITY TREASURER	7,904,526	7,998,767	94,241	0.0%	94,241	1.2%	8,244,672	245,905	3.1%	8,342,432	97,760	1.2%	8,396,960	54,528	0.7%
Commissioner of Legal and Administrative Services	380,891	424,106	43,215	11.3%	43,215	11.3%	432,792	8,686	2.0%	434,618	1,026	0.4%	436,444	1,826	0.4%
City Clerk	4,486,262	4,594,274	108,012	2.4%	108,012	2.4%	4,709,810	115,536	2.5%	4,751,576	41,760	0.9%	4,780,684	29,108	0.6%
Clerks - Licensing	647,149	675,456	28,307	4.4%	28,307	4.4%	690,693	15,237	2.3%	695,820	5,127	0.7%	699,058	3,238	0.5%
Committee of Adjustment	584,462	596,892	12,430	2.1%	12,430	2.1%	612,132	15,240	2.6%	617,184	5,052	0.8%	619,988	2,804	0.5%
City Clerk - Insurance	4,728,056	4,729,136	1,080	0.0%	1,080	0.0%	5,006,393	277,257	5.9%	5,553,539	547,143	10.9%	5,758,849	205,313	3.7%
Legal Services	2,086,377	2,153,373	66,996	3.2%	66,996	3.2%	2,216,418	63,045	2.9%	2,237,909	21,491	1.0%	2,253,142	15,233	0.7%
By-Law & Compliance	5,319,824	5,488,463	168,639	3.2%	168,639	3.2%	5,620,435	131,972	2.4%	5,680,501	60,066	1.1%	5,706,003	25,502	0.4%
TOTAL COMM. OF LEGAL AND ADMINISTRATIVE SERVICES	18,233,021	18,661,700	428,679	0.0%	428,679	2.4%	19,288,673	626,973	3.4%	19,971,144	682,471	3.5%	20,254,168	283,024	1.4%
Commissioner of Community Services	510,022	516,004	5,982	1.2%	5,982	1.2%	537,046	21,042	4.1%	547,938	10,892	2.0%	556,250	8,312	1.5%
Curb Appeal/Winterlights Program	80,140	80,140	0	0.0%	0	0.0%	80,140	0	0.0%	80,140	0	0.0%	80,140	0	0.0%
Community Grants and Advisory Committees	99,017	105,732	6,715	6.8%	6,715	6.8%	106,461	729	0.7%	107,204	743	0.7%	107,204	0	0.0%
Recreation	19,659,633	19,963,470	303,831	1.5%	303,831	1.5%	20,292,380	328,910	1.6%	20,435,147	142,767	0.7%	20,820,242	385,095	1.9%
Cultural Services	2,144,478	2,180,885	36,407	1.7%	36,407	1.7%	2,223,231	42,346	1.9%	2,235,610	12,379	0.6%	2,243,465	7,855	0.4%
Buildings and Facilities	21,005,369	21,431,752	426,383	2.0%	426,383	2.0%	21,983,739	551,987	2.6%	22,294,157	310,418	1.4%	23,298,176	1,004,019	4.5%
Fleet Management	2,576,172	2,657,519	81,347	3.2%	81,347	3.2%	2,686,228	28,709	1.1%	2,700,239	14,011	0.5%	2,708,849	8,610	0.3%
Parks & Forestry Operations	13,047,840	13,499,070	451,230	3.5%	451,230	3.5%	13,789,185	290,115	2.1%	13,944,656	155,471	1.1%	14,058,953	114,297	0.8%
Parks Development	1,283,313	1,317,834	34,521	2.7%	34,521	2.7%	1,369,213	51,379	3.9%	1,389,924	20,711	1.5%	1,394,350	4,426	0.3%
TOTAL COMMISSIONER OF COMMUNITY SERVICES	60,405,990	61,752,406	1,346,416	0.0%	1,346,416	2.2%	63,067,623	1,315,217	2.1%	63,735,015	667,392	1.1%	65,267,629	1,532,614	2.4%
Commissioner of Planning	364,032	384,702	20,670	5.7%	20,670	5.7%	397,030	12,328	3.2%	400,698	3,668	0.9%	402,424	1,726	0.4%
Development Planning	3,394,297	3,273,809	(120,488)	-3.5%	(120,488)	-3.5%	3,356,077	82,268	2.5%	3,384,341	28,264	0.8%	3,274,904	(109,437)	-3.2%
Policy Planning	1,525,054	1,327,979	(197,075)	-12.9%	(197,075)	-12.9%	1,370,384	42,405	3.2%	1,385,308	14,924	1.1%	1,391,324	6,016	0.4%
Building Standards	7,163,112	6,947,130	(215,982)	-3.0%	(215,982)	-3.0%	7,139,993	192,863	2.8%	7,223,975	83,982	1.2%	7,255,743	31,768	0.4%
TOTAL COMMISSIONER OF PLANNING	12,446,495	11,933,620	(512,875)	0.0%	(512,875)	-4.1%	12,263,484	329,864	2.8%	12,394,322	130,838	1.1%	12,324,395	(69,927)	-0.6%
Commissioner of Strategic & Corporate Services	352,987	399,454	46,467	13.2%	46,467	13.2%	412,957	13,503	3.4%	417,968	5,011	1.2%	419,694	1,726	0.4%
Strategic Planning	392,548	376,709	(15,839)	-4.0%	(15,839)	-4.0%	391,222	14,513	3.9%	399,438	8,216	2.1%	405,577	6,139	1.5%
Environment Sustainability	330,712	297,044	(33,668)	-10.2%	(33,668)	-10.2%	303,211	6,167	2.1%	304,451	1,240	0.4%	305,690	1,239	0.4%
Innovation & Continuous Improvement	702,732	869,253	166,521	23.7%	166,521	23.7%	1,003,092	133,839	15.4%	1,021,324	18,232	1.8%	1,029,990	8,666	0.8%
Access Vaughan	953,213	988,793	35,580	3.7%	35,580	3.7%	1,009,855	21,062	2.1%	1,015,546	5,691	0.6%	1,019,010	3,464	0.3%
Information and Technology Management	8,293,991	8,520,497	226,506	2.7%	226,506	2.7%	8,737,356	216,859	2.5%	8,873,857	136,461	1.6%	8,904,171	30,314	0.3%
Human Resources	3,525,009	3,485,747	(39,262)	-1.1%	(39,262)	-1.1%	3,579,241	93,494	2.7%	3,625,604	46,363	1.3%	3,665,121	39,517	1.1%
TOTAL COMMISSIONER OF STRATEGIC & CORPORATE SERVICES	14,551,192	14,937,497	386,305	0.0%	386,305	2.7%	15,436,974	499,477	3.3%	15,658,188	221,214	1.4%	15,749,253	91,065	0.6%
Commissioner of Engineering and Public Works	498,233	507,268	9,035	1.8%	9,035	1.8%	530,908	23,640	4.7%	543,461	12,553	2.4%	552,964	9,503	1.7%
Development and Transport. Engineering	4,654,532	4,768,793	114,261	2.5%	114,261	2.5%	4,831,941	63,148	1.3%	4,913,461	81,520	1.7%	4,813,381	(100,090)	-2.0%
Engineering Services	4,315,737	4,353,994	38,257	0.9%	38,257	0.9%	4,474,087	120,093	2.8%	4,531,605	57,518	1.3%	4,565,342	33,737	0.7%
Public Works	30,670,504	31,199,628	529,124	1.7%	529,124	1.7%	32,246,486	1,046,858	3.4%	33,211,944	965,458	3.0%	34,014,875	802,931	2.4%
TOTAL COMMISSIONER OF ENGINEERING SERVICES AND PUBLIC WORKS	40,139,006	40,829,683	690,677	0.0%	690,677	1.7%	42,083,422	1,253,739	3.1%	43,200,471	1,117,049	2.7%	43,946,562	746,091	1.7%
VAUGHAN PUBLIC LIBRARIES	14,047,973	14,284,355	236,382	1.7%	236,382	1.7%	15,030,685	746,330	5.2%	15,160,474	129,789	0.9%	15,336,938	176,464	1.2%
TOTAL DEPARTMENTAL EXPENDITURES	210,758,740	216,321,612	5,562,872	2.6%	5,562,872	2.6%	223,511,272	7,189,660	3.3%	227,455,833	3,944,561	1.8%	230,890,730	3,434,897	1.5%
RESERVE CONTRIBUTION & CORP. EXPENDITURES	6,259,535	7,842,526	1,582,991	25.3%	1,582,991	25.3%	8,477,358	634,832	8.1%	9,756,520	1,228,709	14.4%	12,896,234	3,080,761	31.6%
LONG TERM DEBT	14,150,587	14,029,554	(121,033)	-0.9%	(121,033)	-0.9%	15,128,195	1,098,641	7.8%	15,090,829	(37,366)	-0.2%	12,945,826	(2,145,003)	-14.2%
CONTINGENCY	813,042	649,676	(163,366)	-20.1%	(163,366)	-20.1%	745,684	96,098	14.8%	3,438,317	2,692,633	361.1%	6,452,608	3,014,291	87.7%
CAPITAL FROM TAXATION	6,389,274	6,364,084	(25,190)	-0.4%	(25,190)	-0.4%	6,653,601	289,517	4.5%	6,780,349	126,748	1.9%	6,915,956	135,607	2.0%
TOTAL EXPENDITURES	238,371,178	245,207,452	6,836,274	2.9%	6,836,274	2.9%	254,516,110	9,308,658	3.8%	262,521,848	7,946,785	3.1%	270,101,354	7,520,553	2.9%

NOTE 1- EXPENSES ARE NET OF POWERSTREAM JOINT SERVICES REVENUE AND LIBRARY JOINT SERVICE CHARGES.
NOTE 2: Adjustments from Council items are shown separately for 2014 adjustments. Council items changing the Forecast 2015 to 2017 budget are included in this financial summary.

CITY OF VAUGHAN
2014-17 OPERATING BUDGET

Expenditure By Major Category (1)

	2013 BUDGET	DRAFT 2014 BUDGET	Dept Adj $	Dept Adj %	Total Adj $	Total Adj %	2015 FORECAST	INC. / (DEC.) $	INC. / (DEC.) %	2016 FORECAST	INC. / (DEC.) $	INC. / (DEC.) %	2017 FORECAST	INC. / (DEC.) $	INC. / (DEC.) %
RESERVE CONTRIBUTION & CORP. EXP. DETAIL:															
RESERVE CONTRIBUTIONS:															
Bldg & Facil. Infrast. Res.	2,297,082	2,632,247	335,165	14.6%	335,165	14.6%	2,784,844	152,597	5.8%	3,496,690	711,852	25.6%	5,203,153	1,706,457	48.8%
Roads Infrastructure Res.	412,068	420,309	8,241	2.0%	8,241	2.0%	429,715	8,406	2.0%	437,290	8,575	2.0%	446,036	8,746	2.0%
Parks Infrastructure Res.	601,819	449,749	(152,070)	-25.3%	(152,070)	-25.3%	1,452,049	1,002,300	222.9%	1,796,755	344,706	23.7%	2,975,824	1,179,069	65.6%
Election Reserve Contribution	400,000	450,000	50,000	12.5%	50,000	12.5%	450,000	0	0.0%	450,000	0	0.0%	450,000	0	0.0%
Additional Vehicle Contribution	182,283	387,478	205,195	112.6%	205,195	112.6%	391,196	3,718	1.0%	394,989	3,793	1.0%	398,858	3,869	1.0%
Fire & Rescue Contribution	1,323,221	1,287,837	(35,384)	-2.7%	(35,384)	-2.7%	1,344,295	56,458	4.4%	1,501,512	157,217	11.7%	1,538,571	37,059	2.5%
Heritage Contribution	208,080	212,242	4,162	2.0%	4,162	2.0%	216,486	4,244	2.0%	220,816	4,330	2.0%	225,232	4,416	2.0%
Streetscapes Contribution	329,795	475,651	145,856	44.2%	145,856	44.2%	475,651	0	0.0%	475,651	0	0.0%	665,810	190,159	40.0%
City Playhouse Contribution	15,000	15,000	0	0.0%	0	0.0%	15,000	0	0.0%	15,000	0	0.0%	15,000	0	0.0%
ITM Reserve Contribution	1,002,200	1,060,744	58,544	5.8%	58,544	5.8%	1,119,689	58,945	5.6%	1,178,642	58,953	5.3%	1,237,595	58,953	5.0%
Artificial Turf Contribution	140,000	140,000	0	0.0%	0	0.0%	140,000	0	0.0%	140,000	0	0.0%	140,000	0	0.0%
TOTAL RESERVE CONTRIBUTIONS	**6,911,548**	**7,531,257**	**619,709**	**9.0%**	**619,709**	**9.0%**	**8,817,925**	**1,286,668**	**17.1%**	**10,107,351**	**1,230,473**	**14.0%**	**13,296,079**	**3,129,775**	**31.0%**
CORPORATE EXPENDITURES:															
Mayor's Gala/Golf Classic	0	294,245	294,245	0.0%	294,245	0.0%	294,245	0	0.0%	294,245	0	0.0%	294,245	0	0.0%
Bank Charges	95,000	104,500	9,500	10.0%	9,500	10.0%	113,500	9,000	8.6%	120,600	7,100	6.3%	127,800	7,200	6.0%
Professional Fees	184,000	184,000	0	0.0%	0	0.0%	184,000	0	0.0%	184,000	0	0.0%	184,000	0	0.0%
Major Omb Hearings - Professional Fees	407,000	460,000	53,000	13.0%	53,000	13.0%	460,000	0	0.0%	460,000	0	0.0%	400,000	(60,000)	-13.0%
Joint Services (Payroll/Cashiering)	450,326	473,416	23,090	5.1%	23,090	5.1%	487,616	14,200	3.0%	502,245	14,629	3.0%	517,323	15,078	3.0%
Sundry	0	0	0	0.0%	0	0.0%	0	0	0.0%	0	0	0.0%	0	0	0.0%
Tax Adjustments	2,025,000	2,150,000	125,000	6.2%	125,000	6.2%	2,275,000	125,000	5.8%	2,275,000	0	0.0%	2,300,000	25,000	1.1%
Amo Membership	16,300	17,100	800	4.9%	800	4.9%	18,000	900	5.3%	18,900	900	5.0%	19,900	1,000	5.3%
Conferences	28,300	28,300	0	0.0%	0	0.0%	28,300	0	0.0%	28,300	0	0.0%	28,300	0	0.0%
Election	272,061	1,029,708	757,647	278.5%	757,647	278.5%	277,872	(751,836)	-73.0%	278,379	507	0.2%	278,886	507	0.2%
Anticipated Labour Savings	(4,130,000)	(4,430,000)	(300,000)	7.3%	(300,000)	7.3%	(4,479,100)	(49,100)	1.1%	(4,512,500)	(33,400)	0.7%	(4,550,299)	(37,759)	0.8%
TOTAL CORPORATE EXPENDITURES	**(652,013)**	**311,269**	**963,282**	**-147.74%**	**963,282**	**-147.7%**	**(340,567)**	**(651,836)**	**-209.4%**	**(350,831)**	**(10,264)**	**3.0%**	**(399,845)**	**(49,014)**	**14.0%**
TOTAL RESERVE CONTRIBUTIONS & CORP. EXP.	**6,259,535**	**7,842,526**	**1,582,991**	**25.29%**	**1,582,991**	**25.3%**	**8,477,358**	**634,832**	**8.1%**	**9,756,520**	**1,220,209**	**14.4%**	**12,896,234**	**3,080,761**	**31.6%**

C3.13

Attachment 2 - Draft Additional Resource Request Summary

2014-2017 Additional Resource Request Summary

2014 Additional Resource Requests

#	Department	Description	Position Type	# of Positions	Union Net FTE	Non-Union Net FTE	One-Time Request	Continuous Requests	Maintain Service Level	Increase Service Level	New Service Level (Incl. Strategic)	Annual Cost	Offsets	2014 Budget Change	Tax Rate % Incr.	Cum Tax Rate % Incr.
2014 Base Budget Increase															0.35%	0.35%
Zero Budget Impact ARRs																
A1	Engineering Service	Roads Asset Management Coordinator	FT	1		1.00		✓			✓	111,896	(111,896)	-	0.00%	0.35%
A2	Dev/Trans. Eng	Transportation Engineer	FT	1		1.00		✓			✓	127,490	(127,490)	-	0.00%	0.35%
A3	PW - Roads	Equipment Operator I	FT	2	2.00			✓	✓			139,236	(139,236)	-	0.00%	0.35%
A4	Dev/Trans. Eng	Engineering Assistant	FT	1	1.00			✓	✓			103,238	(103,238)	-	0.00%	0.35%
A5	Dev/Trans. Eng	Development Coordinator	FT	1		1.00		✓	✓			116,896	(116,896)	-	0.00%	0.35%
A6	PW - Roads	Road Patrol Person	FT	1	1.00			✓	✓			85,691	(85,691)	-	0.00%	0.35%
A7	Engineering Service	Pavement Markings - Rural Roads		-				✓		✓		80,000	(80,000)	-	0.00%	0.35%
A8	Fleet	Driver and Compliance Trainer	PT	1		0.69		✓	✓			48,809	(48,809)	-	0.00%	0.35%
A9	Dev/Trans. Eng	Municipal Service Inspector	FT	1	1.00			✓	✓			106,386	(106,386)	-	0.00%	0.35%
A10	Eng. Services	Outsource some traffic data collection		-				✓	✓			80,000	(80,000)	-	0.00%	0.35%
A11	ITM	Reception / Clerk (conversion from PT to FT	FT	1		0.31		✓	✓			65,755	(65,755)	-	0.00%	0.35%
A12	PW - Waste	Recyclable paper collection at designated supermail box locations		-				✓		✓		26,000	(26,000)	-	0.00%	0.35%
A13	Dev/Trans. Eng	Administrative Assistant	FT	1	1.00			✓		✓		86,505	(86,505)	-	0.00%	0.35%
A14	City Financial Services	Treasury Clerk E (Cashier/Water)	FT	1	0.40			✓	✓			63,154	(63,154)	-	0.00%	0.35%
A15	Clerks - Admin	Election Coordinator	FT	1		1.00		✓	✓			126,067	(126,067)	-	0.00%	0.35%
A16	Clerks - Admin	Council Office Administrator	FT	1		1.00		✓	✓			94,717	(94,717)	-	0.00%	0.35%
A17	PW - Waste	Transfer FTE from PW-Solid Waste to PW-Water/WasteWater	FT	1	(1.00)			✓	✓			(92,720)	-	(92,720)	-0.06%	0.29%
Budget Impact ARRs																
1	Policy Planning	Senior Policy Planner (Extension of 2 YR Contract - 2014-15)	FT-Cont 2 Yr	1		1.00	✓				✓	119,779	-	119,779	0.08%	0.37%
2	City Manager	Manager of Corporate Asset Management	FT	1		1.00		✓			✓	146,952	(83,763)	63,189	0.04%	0.41%
3	Fire & Rescue Operations	STN 75 - 6 Firefighters & 4 Captains GAPPED (Oct Start)	FT	10	2.50			✓	✓			358,502	-	358,502	0.23%	0.64%
4	By-Law and Compliance	Business Analyst Policy and Research Coordinator	FT	1		1.00		✓		✓		110,385	-	110,385	0.07%	0.71%
5	Corporate Communications	Communications Coordinator conversion	FT	2		1.00		✓		✓		144,666	(97,833)	46,833	0.03%	0.74%
6	B&F	B&F Asset Management Coordinator	FT	1		1.00		✓			✓	99,734	-	99,734	0.06%	0.80%
7	Parks & Forestry Operations	New Park Operating Expenses		-				✓	✓			153,529	-	153,529	0.10%	0.90%
8	Development Finance & Investment	Development Finance & Investment Analyst	FT	1		1.00		✓		✓		100,224	-	100,224	0.06%	0.96%
9	Economic & Business Development	Business Development Officer-Advanced Goods Production & Movement	FT	1		1.00		✓	✓			93,189	-	93,189	0.06%	1.02%
10	B&F	Facility Operator I - Fr. Ermanno CC Expansion	FT	1	1.00			✓	✓			58,625	-	58,625	0.04%	1.06%
11	Access Vaughan	Citizen Service Representative	PT	2	1.62			✓		✓		115,244	(60,000)	55,244	0.04%	1.10%
12	HR	Learning & Development Specialist	FT	1		1.00		✓	✓			104,274	-	104,274	0.07%	1.16%
13	Parks & Forestry Operations	Forestry Arborist II	FT	1	1.00			✓	✓			72,191	-	72,191	0.05%	1.21%
14	Parks & Forestry Operations	Temporary Seasonal Employees	PT	2	1.38			✓	✓			59,689	-	59,689	0.04%	1.25%
15	Parks & Forestry Operations	Playground Safety Surface Testing		-				✓	✓			40,000	-	40,000	0.03%	1.27%
16	Purchasing Services	Senior Technical Clerk (PT Conversion)	FT	1	1.00			✓	✓			76,385	(39,092)	37,293	0.02%	1.30%

2014 Additional Resource Requests

#	Department	Description	Position Type	# of Positions	Union Net FTE	Non-Union Net FTE	One-Time Request	Continuous Requests	Maintain Service Level	Increase Service Level	New Service Level (Incl. Strategic)	Annual Cost	Offsets	2014 Budget Change	Tax Rate % Incr.	Cum Tax Rate % Incr.
17	By-Law and Compliance	Client Services Representatives x 2 (CONTRACT)	FT	2	2.00			✓	✓			115,603	-	115,603	0.07%	1.37%
18	B&F	Building and Facilities City-wide Maintenance and Repairs		-				✓	✓			250,000	-	250,000	0.16%	1.53%
19	Building Standards	Plans Examiner (Zoning)	FT	1	1.00			✓	✓			89,398	(43,805)	45,593	0.03%	1.56%
20	Internal Audit	Internal Audit Coordinator	FT	1		1.00		✓		✓		106,974	(31,698)	75,276	0.05%	1.61%
21	Parks & Forestry Operations	Hard Surface Repairs		-				✓	✓			80,000	-	80,000	0.05%	1.66%
22	HR	Professional Fees		-				✓	✓			100,000	-	100,000	0.06%	1.72%
23	ITM	Client Support Analyst	FT	1		1.00		✓	✓			100,439	-	100,439	0.06%	1.79%
24	ITM	Technology Specialists	FT	2		2.00		✓	✓			239,382	-	239,382	0.15%	1.94%
25	Parks & Forestry Operations	Courts-Tennis and Basketball		-				✓	✓			15,000	-	15,000	0.01%	1.95%
26	Parks & Forestry Operations	Community Services Asset Management Coordinator	FT	1		1.00		✓			✓	109,996	-	109,996	0.07%	2.02%
27	Economic & Business Development	Economic Development Coordinator	FT	1		1.00		✓		✓		82,813	-	82,813	0.05%	2.07%
28	By-Law and Compliance	Animal Services - Registered Veterinary Technician	FT	1		1.00		✓	✓			86,281	(13,360)	72,921	0.05%	2.12%
29	Parks & Forestry Operations	Sod and Seed for Sports Fields		-				✓	✓			25,000	-	25,000	0.02%	2.14%
30	B&F	Clerk Typist A (PT Conversion)	FT	1	0.31			✓	✓			47,255	(30,666)	16,589	0.01%	2.15%
31	B&F	Preventative Maintenance Mechanic (PT Conversion)	FT	1	0.57			✓	✓			77,714	(28,500)	49,214	0.03%	2.18%
32	Fire & Rescue Operations	4 District Chiefs GAPPED (6 Months)	FT	4	2.00			✓		✓		328,515	-	328,515	0.21%	2.39%
33	Parks & Forestry Operations	Irrigation System Maintenance		-				✓	✓			21,000	-	21,000	0.01%	2.40%
34	Clerks - Admin	Part-Time Information Processor - Level F	PT	1	0.69			✓	✓			45,512	(1,200)	44,312	0.03%	2.43%
35	Parks & Forestry Operations	Administrative Clerk (Partial FTE Conversion)	FT	1	0.31			✓	✓			65,679	(34,373)	31,306	0.02%	2.45%
36	Environmental Sustainability	Climate change adaptation research		-			✓			✓		25,000	(10,876)	14,124	0.01%	2.46%
37	By-Law and compliance	Animal Services - Shelter Clerk, p/t	PT	1	0.69			✓	✓			31,936	(7,668)	24,268	0.02%	2.47%
38	By-Law and compliance	Animal Services - Shelter Attendant	FT	1	1.00			✓	✓			60,563	(14,439)	46,124	0.03%	2.50%
Total of 2014 ARRs Recommended by Senior Management Team				61	22.47	21.00	2	53	38	11	6	5,326,548	(1,959,113)	$ 3,367,435	2.15%	

Attachment 2 - Draft Additional Resource Request Summary C3.15

2014-2017 Additional Resource Request Summary

2015 Additional Resource Requests

#	Department	Description	Position Type	# of Positions	Union Net FTE	Non-Union Net FTE	One-Time Request	Continuous Requests	Maintain Service Level	Increase Service Level	New Service Level (Incl. Strategic)	Annual Cost	Offsets	2015 Budget Change	Tax Rate % Incr.	Cum Tax Rate % Incr.
2015 Base Budget Increase															3.25%	3.25%
Impact of 2014 ARRs 2015															0.59%	3.84%
Budget Impact																
1	Strategic Planning	New Vaughan Vision Strategic Plan		-			✓		✓			120,000	-	120,000	0.07%	3.91%
2	Strategic Planning	Strategic Planning Business Analysts	FT	1		1.00		✓			✓	103,087	-	103,087	0.06%	3.98%
3	Library	Civic Centre Resource Library - Operations & Staffing	FT+PT	20 FT 31 PT	35.31	3.69		✓	✓			2,805,972	(86,000)	2,719,972	1.65%	5.63%
4	Fleet	Electric Vehicle Municipal Feasibility Program Pilot		-				✓			✓	15,000	(9,750)	5,250	0.00%	5.63%
5	Fire Training	Training Officer	FT	1	1.00			✓	✓			158,180	-	158,180	0.10%	5.73%
6	Parks & Forestry Operations	New Park Operating Expenses		-				✓	✓			53,675	-	53,675	0.03%	5.76%
7	ITM	New Property Tax System	FT	1		1.00		✓	✓			108,439	(30,300)	78,139	0.05%	5.81%
8	ITM	EDMS Business Analyst	FT	2		2.00		✓			✓	252,337	-	252,337	0.15%	5.96%
9	ITM	EDMS Technical SME	FT	1		1.00		✓			✓	126,168	-	126,168	0.08%	6.04%
10	ITM	Client Support Analyst - Audio/Video	FT	1		1.00		✓		✓		97,422	-	97,422	0.06%	6.10%
11	By-Law and Compliance	By-Law and Compliance Supervisor	FT	1		1.00		✓		✓		121,218	-	121,218	0.07%	6.17%
12	Emergency Planning	Emergency Planner (Partial FTE Conversion)	FT	1		0.69		✓		✓		91,622	(6,928)	84,694	0.05%	6.22%
13	Parks & Forestry Operations	Fertilizing Parks		-				✓	✓			20,000	-	20,000	0.01%	6.23%
14	Parks & Forestry Operations	Bocce Court Maintenance		-				✓	✓			65,000	-	65,000	0.04%	6.27%
15	By-Law and compliance	Property Standards Officer	FT	2	2.00			✓	✓			187,470	(30,000)	157,470	0.10%	6.37%
16	Clerks - Admin	Strategic Risk Consultant		-			✓				✓	50,000	-	50,000	0.03%	6.40%
17	Economic & Business	Business Development and Attraction Programs		-				✓			✓	125,000	-	125,000	0.08%	6.47%
18	Legal Service - Admin	Legal Counsel - Procurement	FT	1		1.00		✓		✓		166,044	-	166,044	0.10%	6.58%
19	Legal Services	Real Estate - Acquisitions	FT	1		1.00		✓	✓			105,867	-	105,867	0.06%	6.64%
20	Legal Service - Admin	Law Clerk I	FT	1		1.00		✓	✓			76,071	-	76,071	0.05%	6.69%
21	Parks & Forestry Operations	Aerating Parks		-				✓	✓			20,000	-	20,000	0.01%	6.70%
22	Legal Service - Admin	Legal Counsel - Development (CONTRACT)	FT	1		1.00		✓	✓			155,701	-	155,701	0.09%	6.79%
23	Clerks - Admin	Part-Time Clerk Typist - Level 3	PT	1	0.69			✓	✓			38,223	(1,200)	37,023	0.02%	6.81%
24	Corporate Communications	Communications Specialist, Website Content Management	FT	1		1.00		✓	✓			94,422	-	94,422	0.06%	6.87%
25	Recreation	Customer Service Administration Clerk	PT	1	0.69			✓	✓			19,571	-	19,571	0.01%	6.88%
26	Recreation	Overtime for Stat Holidays	FT	1		0.75		✓		✓		50,668	-	50,668	0.03%	6.91%
Total of 2015 ARRs Recognized by Senior Management Team				19	39.69	17.13	2	24	15	5	6	5,227,157	(164,178)	5,062,979	3.07%	

Shading Indicates: 2014 ARRs deferred to 2015 Budget deliberations

2014-2017 Additional Resource Request Summary

2016 Additional Resource Requests

#	Department	Description	Position Type	# of Positions	Union Net FTE	Non-Union Net FTE	One-Time Request	Continuous Requests	Maintain Service Level	Increase Service Level	New Service Level (Incl. Strategic)	Annual Cost	Offsets	2016 Budget Change	Tax Rate % Incr.	Cum Tax Rate % Incr.
2016 Base Budget Increase															2.18%	2.18%
Impact of 2014-15 ARRs on 2016															-0.01%	2.17%
Budget Impact																
1	Fire & Rescue Operations	STN 76 - 10 Firefighters (1st Contingent) (GAPPED)	FT	10	10.00			✓	✓			527,709	-	527,709	0.29%	2.46%
2	B&F	Facility Operator I - Block 11	FT	9	9.00			✓	✓			553,691	-	553,691	0.31%	2.76%
3	Strategic Planning	On-Line Citizen Public Engagement Survey		-				✓		✓		75,000	-	75,000	0.04%	2.80%
4	B&F	PT Facility Operator - Carrville	PT	2	1.80			✓	✓			35,448	-	35,448	0.02%	2.82%
5	Library	Vellore Village South Library	FT/PT	12	7.30	1.00		✓	✓			573,650	(13,800)	559,850	0.31%	3.13%
6	PW - Roads	Equipment Operator 1	FT	2	2.00			✓	✓			156,912	-	156,912	0.09%	3.22%
7	B&F	Assistant Foreperson	FT	1	1.00			✓	✓			67,787	-	67,787	0.04%	3.26%
8	Accounting	Accounting Service - Senior Analyst	FT	1		1.00		✓		✓		113,430	(53,265)	60,165	0.03%	3.29%
9	ITM	Property Tax System - system maintenance		-				✓	✓			160,000	-	160,000	0.09%	3.38%
10	Parks & Forestry Operations	New Park Operating Expenses		-				✓	✓			77,631	-	77,631	0.04%	3.42%
11	Parks & Forestry Operations	Avondale Park (North Maple) - Development & Park Attendants	FT	8	8.00			✓	✓			651,018	-	651,018	0.36%	3.78%
12	Fire & Rescue Operations	4 District Chiefs GAPPED (6 Months)	FT	4	2.00			✓		✓		346,873	-	346,873	0.19%	3.97%
13	Parks & Forestry Operations	Boulevard Shrub Bed Summer Student Positions	PT	3	0.69			✓	✓			17,911	-	17,911	0.01%	3.98%
14	Parks & Forestry Operations	10 Month Horticulture Temp (Shrub Maintenance Crew)	PT	1	0.69			✓	✓			25,956	-	25,956	0.01%	3.99%
15	Parks & Forestry Operations	Oakbank Pond Maintenance Program		-				✓	✓			75,000	-	75,000	0.04%	4.04%
16	Emergency Planning	Primary and Alternate EOC Telephone Systems		-				✓		✓		63,390	-	63,390	0.03%	4.07%
17	Parks & Forestry Operations	Non-selective Weed Spraying Program		-				✓	✓			25,000	-	25,000	0.01%	4.08%
18	Fire Prevention	Fire Prevention Inspector	FT	1	1.00			✓	✓			103,944	-	103,944	0.06%	4.14%
19	HR	HR Specialist, Workplace Health and Safety	FT	1		1.00		✓	✓			130,747	-	130,747	0.07%	4.21%
20	Parks & Forestry Operations	Contract Services Temp	PT	1	0.69			✓	✓			25,956	-	25,956	0.01%	4.23%
21	HR	HR Specialist, Absence and Disability Management	FT	1		1.00		✓	✓			99,745	-	99,745	0.05%	4.28%
22	HR	Human Resources Partner	FT	1		1.00		✓	✓			118,630	-	118,630	0.07%	4.35%
23	Fire Mechanical	Stores Clerk	FT	1	1.00			✓		✓		71,661	-	71,661	0.04%	4.39%
24	Corporate Communications	Communications Specialist, Client Services	FT	1		1.00		✓	✓			96,645	-	96,645	0.05%	4.44%
25	Cultural Services	Events Coordinator	FT	1		1.00		✓		✓		99,045	-	99,045	0.05%	4.50%
26	Cultural Services	Arts & Culture Marketing Material		-				✓		✓		60,000	-	60,000	0.03%	4.53%
27	Parks & Forestry Operations	Additional GPS Units		-				✓	✓			30,000	-	30,000	0.02%	4.55%
Total of 2016 ARRs Recognized by Senior Management Team				61	45.17	7.00	-	27	20	7	-	4,382,779	(67,065)	4,315,714	2.38%	

Attachment 2 - Draft Additional Resource Request Summary

2014-2017 Additional Resource Request Summary

2017 Additional Resource Requests

#	Department	Description	Position Type	# of Positions	Union Net FTE	Non-Union Net FTE	One-Time Request	Continuous Requests	Maintain Service Level	Increase Service Level	New Service Level (Incl. Strategic)	Annual Cost	Offsets	2017 Budget Change	Tax Rate % Incr.	Cum Tax Rate % Incr.
2017 Base Budget Increase															1.70%	1.70%
Impact of 2014-16 ARRs on 2017															0.58%	2.29%
Budget Impact																
1	Fire & Rescue Operations	STN 76 - 10 Firefighters + 4 Captains (2nd Contingent) (GAPPED)	FT	10	10.00			✓	✓			681,335	-	681,335	0.35%	2.63%
2	B&F	B&F staff for future Community Centre Block 40/41/42	FT	13	12.69			✓	✓			896,499	-	896,499	0.46%	3.09%
3	Innovation & Continuous Improvement	Business Change Consultant	FT	1		1.00		✓	✓			108,937	-	108,937	0.06%	3.15%
4	Recreation	Block 11 Community Centre - 5 ARRs	FT+PT	9	8.69			✓	✓			788,943	-	788,943	0.40%	3.55%
5	Budgeting & Financial Planning	Senior Capital and Reserve Analyst	FT	1		1.00		✓	✓			119,809	-	119,809	0.06%	3.61%
6	Parks & Forestry Operations	New Park Operating Expenses		-				✓	✓			226,000	-	226,000	0.12%	3.73%
7	Budgeting & Financial Planning	Senior Budget Analyst	FT	1		1.00		✓	✓			119,284	-	119,284	0.06%	3.79%
8	HR	Administrative Coordinator	FT	1		1.00		✓	✓			92,166	-	92,166	0.05%	3.84%
9	B&F	Technical Clerk	FT	1	1.00			✓	✓			79,647	-	79,647	0.04%	3.88%
10	Cultural Services	Diversity & Inclusivity Signage and Communication Program		-				✓		✓		75,000	-	75,000	0.04%	3.91%
11	Cultural Services	Additional funding for Special Events		-				✓		✓		30,000	-	30,000	0.02%	3.93%
12	Reserves & Investments	PT -Development Administration Assistant	PT	1	0.69			✓	✓			43,078	-	43,078	0.02%	3.95%
13	Recreation	City Hall Corporate Liaison Coordinator (TEMPORARY)	FT-Cont 3 Yr	1		1.00	✓			✓		98,608	-	98,608	0.05%	4.00%
14	City Clerk	Licencing Officer	PT	1	0.69			✓	✓			57,944	-	57,944	0.03%	4.03%
15	By-Law and compliance	Enforcement - Clerk D	FT	1	1.00			✓	✓			66,108	-	66,108	0.03%	4.07%
16	Cultural Services	Aboriginal Facilitation & Coordination Support		-			✓			✓		30,000	-	30,000	0.02%	4.08%
17	HR	Awards Budget Increase		-				✓		✓		15,000	-	15,000	0.01%	4.09%
18	PW - Admin	Operations Review Analyst	FT-Cont 1 Yr	1		1.00	✓		✓			104,756	-	104,756	0.05%	4.14%
19	Parks & Forestry Operations	City Assisted Tournament Funding		-				✓		✓		12,000	-	12,000	0.01%	4.15%
20	Emergency Planning	Public Awareness-PrepE Initiative Budget Increase		-				✓		✓		45,200	-	45,200	0.02%	4.17%
21	Cultural Services	Concert Series Launch at City Hall		-				✓		✓		10,000	-	10,000	0.01%	4.18%
22	Cultural Services	Additional Funding for Recognition Events		-				✓	✓			10,000	-	10,000	0.01%	4.18%
23	Parks & Forestry Operations	Increased Frequency in grass cutting		-				✓		✓		388,500	-	388,500	0.20%	4.38%
24	Recreation	Open to Youth Pilot Project	FT+PT	4	1.55			✓		✓		74,281	-	74,281	0.04%	4.42%
Total of 2017 ARRs Recognized by Senior Management Team				46	36.31	6.00	3	21	14	10	-	4,173,095	-	4,173,095	2.13%	

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Attachment 3 - Draft Capital Project Listing by Department

2014 Draft Capital Budget 2015-2017 Draft Capital Plan

Commission	Department	Project#	Project Description	Project Type	Region	Revenue Category: City-Wide DC	Infrastructure Reserve	Gas Tax	Taxation	LTD	Other	Grand Total
Budget Year: 2014												
City Manager's Office	Economic & Business Development	EB-9535-14	Community Improvement Plan Study	Studies	City-Wide	103,000						103,000
	Economic & Business Development Total					103,000						103,000
	Fire & Rescue Services	FR-3508-13	Breathing Apparatus Replacements	Equipment Replacement	City-Wide		45,100					45,100
		FR-3567-14	Station #75 Equipment for Engine 75	Growth/Equipment	Ward 3	119,700						119,700
		FR-3571-14	Command Vehicle	Growth/Development	City-Wide	60,000						60,000
		FR-3591-14	Replace 7979 Fire Prevention Vehicle	Equipment Replacement	City-Wide		40,500					40,500
		FR-3594-14	Replace Platoon Chief Vehicle	Equipment Replacement	City-Wide		73,800					73,800
		FR-3612-14	Fitness Equipment and Furniture Replacement - All Stations/Divisions	Equipment Replacement	City-Wide		30,000					30,000
	Fire & Rescue Services Total					179,700	189,400					369,100
City Manager's Office Total						282,700	189,400					472,100
Community Services	Bulding & Facilities	BF-8237-14	Garnet A Williams Community Centre Remove Wall Covering in Pool area	Infrastructure Replacement	Ward 5		52,600					52,600
		BF-8270-14	Sunset Ridge Park Walkway Lighting	New Infrastructure	Ward 2				51,500			51,500
		BF-8318-14	Woodbridge College Park - Electrical Cabinet Replacement	Equipment Replacement	Ward 2		20,600					20,600
		BF-8356-14	Woodbridge College Park - Electrical Cabinet Replacement (Baseball)	Equipment Replacement	Ward 2		20,600					20,600
		BF-8359-14	Chancellor District Park - Walkway Lighting Replacement	Infrastructure Replacement	Ward 3			52,000				52,000
		BF-8360-14	Alexandria Elisa Park Walkway Lighting Replacement	Infrastructure Replacement	Ward 2			32,000				32,000
		BF-8361-14	Beverley Glen Park Walkway Lighting Replacement	Infrastructure Replacement	Ward 5			30,000				30,000
		BF-8363-14	East District Park - Works Yard Dumping Ramp	Health & Safety	Ward 4				36,100			36,100
		BF-8364-14	Woodbridge Yard - Works Yard Dumping Ramp	Health & Safety	Ward 2				36,100			36,100
		BF-8367-13	Uplands Golf & Ski Centre, Buildings General Capital	Infrastructure Replacement	Ward 5		67,000					67,000
		BF-8376-14	Giovanni Caboto Park - Walkway Lighting Replacement	Infrastructure Replacement	Ward 3			30,000				30,000
		BF-8377-14	Robert Watson Park - Walkway Lighting Replacement	Infrastructure Replacement	Ward 1			32,000				32,000
		BF-8386-14	Reeves Park - Walkway Lighting Replacement	Infrastructure Replacement	Ward 1			32,000				32,000
		BF-8397-14	Dufferin Clark Community Centre - Water Slide Refurbishment	Infrastructure Replacement	Ward 5		31,450					31,450
		BF-8398-14	Garnet A Williams CC - Whirlpool Replacement	Infrastructure Replacement	Ward 4		108,050					108,050
		BF-8401-14	Maple Community Centre - Replace Roller Shades	Infrastructure Replacement	Ward 1		26,210					26,210
		BF-8406-14	Al Palladini Community Centre - West side concrete curbs and interlock removal	Infrastructure Replacement	Ward 2		51,500					51,500
		BF-8414-14	Maple Community Centre Arena Rubber Office and Dressing Room Replacement	Infrastructure Replacement	Ward 1		75,465					75,465
		BF-8420-14	Al Palladini Community Centre - Arena Dressing Room Showers East end West	Infrastructure Replacement	Ward 2		46,350					46,350
		BF-8421-14	Al Palladini Community Centre Building Sound System	Infrastructure Replacement	Ward 2		26,780					26,780

Attachment 3 - Draft Capital Project Listing by Department

2014 Draft Capital Budget 2015-2017 Draft Capital Plan

Commission	Department	Project #	Project Description	Project Type	Region	Revenue Category: City-Wide DC	Infrastructure Reserve	Gas Tax	Taxation	LTD	Other	Grand Total
		BF-8422-14	Dufferin Clark Pool Blinds	Infrastructure Replacement	Ward 4		36,050					36,050
		BF-8439-14	Michael Cranny House Basement Water-Proofing	Infrastructure Replacement	Ward 3		55,620					55,620
		BF-8440-14	Dufferin Clark C.C.-Additional Heat Pump Replacements	Equipment Replacement	Ward 5		61,800					61,800
		BF-8441-14	Father Bulfon CC-Outdoor Lighting	Equipment Replacement	Ward 2		137,200					137,200
		BF-8444-14	Vellore Hall/School-Interior Floor Resurfacing	Infrastructure Replacement	Ward 3		97,850					97,850
		BF-8445-14	Consulting Services-Roofing	Studies	City-Wide			30,000				30,000
		BF-8451-14	Al Palladini CC-Roof Replacement	Infrastructure Replacement	Ward 2		1,196,448					1,196,448
		BF-8452-14	Thornhill Outdoor Pool-Main Pool Boiler Replacement	Equipment Replacement	Ward 5		30,900					30,900
		BF-8453-14	Maple CC-Heat Pump Replacement	Equipment Replacement	Ward 1		103,000					103,000
		BF-8454-14	Maple CC-Arena Boiler Replacement	Equipment Replacement	Ward 1		51,500					51,500
		BF-8455-14	JOC-Garage Bay Exhaust Upgrades	Equipment Replacement	Ward 1		51,500					51,500
		BF-8456-14	Vaughan Mills Park-Security Camera Installation	New Equipment	Ward 3				41,200			41,200
		BF-8457-14	Bindertwine Park-Security Camera Installation	New Equipment	Ward 1				41,200			41,200
		BF-8458-14	Parks Building-Un-Manned-Eight Facilities in Total	Infrastructure Replacement	City-Wide		77,250					77,250
		BF-8459-14	Woodbridge Soccer/Villa Giardino-Asphalt Paving	Infrastructure Replacement	Ward 2		88,837				29,613	118,450
		BF-8460-14	Refrigeration Plant Safety Upgrades-Various Locations	Equipment Replacement	City-Wide		46,350					46,350
		BF-8461-14	Woodbridge Pool Memorial Arena-Refrigeration Plant Equipment Replacement	Equipment Replacement	Ward 2		77,250					77,250
		BF-8464-14	Gymnasium Safety Padding-Various Locations	New Equipment	City-Wide				50,985			50,985
		BF-8465-14	Routley Park-Walkway Lighting Replacement	Infrastructure Replacement	Ward 1		30,900					30,900
		BF-8466-14	Al Palladini CC-Outdoor Light Replacement	Equipment Replacement	Ward 2		128,750					128,750
		BF-8468-14	Chancellor CC - Reconfiguration of Women's Pool Change Rooms	Infrastructure Replacement	Ward 3		73,600					73,600
	Building & Facilities Total						**2,871,410**	**238,000**	**257,085**		**29,613**	**3,396,108**
	Fleet	FL-5132-14	ENG SERVICES-Replace 1086 with 3/4 ton Cargo Van	Equipment Replacement	City-Wide		36,100					36,100
		FL-5136-14	B & F - Replace 1155 with 3/4 ton Cargo Van	Equipment Replacement	City-Wide		36,100					36,100
		FL-5150-14	PW-RDS-Replace 1151 with 2 ton dump truck	Equipment Replacement	City-Wide		67,000					67,000
		FL-5152-14	PKS-Replace 1141 with 3/4 ton pickup	Equipment Replacement	City-Wide		36,100					36,100
		FL-5153-14	PKS-FORESTRY/HORT-Replace 387,965,1054,1173,1174,1175,1194,1195,1466 with water tank sprayers	Equipment Replacement	City-Wide		29,700					29,700
		FL-5156-14	B&F-Replace 1241 with 3/4 ton cargo van	Equipment Replacement	City-Wide		36,100					36,100
		FL-5160-14	ENG SERVICES-Replace 1088 with 1/2 ton crew cab 4x2 pickup	Equipment Replacement	City-Wide		30,900					30,900
		FL-5170-14	Bylaw Enforcement - Replace 1161 with 1/2 ton ext cab 4x4 Pickup	Equipment Replacement	City-Wide		30,900					30,900
		FL-5171-14	ENG SERVICES-Replace 1268 with 1/2 ton ext cab 4x2 pickup	Equipment Replacement	City-Wide		27,800					27,800
		FL-5212-14	PW-RDS-Replace 1523 with 1/2 ton ext cab 4x4 pickup	Equipment Replacement	City-Wide		30,900					30,900
		FL-5225-14	PKS-4 new sand and salt conveyor loaders	New Equipment	City-Wide				25,800			25,800

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Attachment 3 - Draft Capital Project Listing by Department

2014 Draft Capital Budget 2015-2017 Draft Capital Plan

Commission	Department	Project #	Project Description	Project Type	Region	Revenue Category: City-Wide DC	Infrastructure Reserve	Gas Tax	Taxation	LTD	Other	Grand Total
		FL-5226-14	PKS-Replace 1278 with narrow sidewalk tractor with plow/salter	Equipment Replacement	City-Wide		63,900					63,900
		FL-5227-14	PKS-Replace 1281 with narrow sidewalk tractor with plow/salter	Equipment Replacement	City-Wide		63,900					63,900
		FL-5228-14	PKS-Replace 1145 with 3/4 crew cab pickup	Equipment Replacement	City-Wide		36,100					36,100
		FL-5229-14	PKS-Replace 1140 with 3/4 crew cab pickup	Equipment Replacement	City-Wide		36,100					36,100
		FL-5230-14	PKS-Replace 1335 with 10ft outfront rotary mower	Equipment Replacement	City-Wide		46,350					46,350
		FL-5245-14	PKS-FORESTRY-1 new 1/2 ton ext cab 4x2 pickup	Growth/Equipment	City-Wide	27,810			3,090			30,900
		FL-5246-14	PKS-FORESTRY- 1 new 3/4 ton heavy duty 4x4 pickup	New Equipment	City-Wide				49,500			49,500
		FL-5312-14	PKS-Replace 1059 with a 1/2 ton ext cab 4x2 pickup	Equipment Replacement	City-Wide		27,800					27,800
		FL-5332-14	PKS- Replace 1439 with a 3/4 ton ext cab 4x4 pickup w/plow	Equipment Replacement	City-Wide		43,300					43,300
		FL-5334-14	PKS - Replace 1144 with 3/4 ton crew cab pickup	Equipment Replacement	City-Wide		36,100					36,100
		FL-5337-14	PKS-Replace 1279 with narrow sidewalk tractor with plow/salter	Equipment Replacement	City-Wide		63,900					63,900
		FL-5338-14	PKS-Replace 1338 with narrow sidewalk tractor with plow/salter	Equipment Replacement	City-Wide		63,900					63,900
		FL-5339-14	PKS-Replace 1438 with 3/4 ton ext cab 4x4 pickup w/plow	Equipment Replacement	City-Wide		43,300					43,300
		FL-5340-14	PKS-Replace 1471 with narrow sidewalk tractor with plow/salter	Equipment Replacement	City-Wide		63,900					63,900
		FL-5341-14	PKS-Replace 1472 with narrow sidewalk tractor with plow/salter	Equipment Replacement	City-Wide		63,900					63,900
		FL-5342-14	PKS-Replace 1478 with 10' winged rotary mower	Equipment Replacement	City-Wide		46,400					46,400
		FL-5343-14	PKS-Replace 1479 with 10' winged rotary mower	Equipment Replacement	City-Wide		46,400					46,400
		FL-5344-14	PKS-Replace 1560 with 10' winged rotary mower	Equipment Replacement	City-Wide		46,400					46,400
		FL-5346-14	PKS-Replace 1343,1590,1591,1592 with zero turn mowers	Equipment Replacement	City-Wide		53,600					53,600
		FL-5412-14	PKS-Replace 1291,1469,1470 with sweeper attachments	Equipment Replacement	City-Wide		27,800					27,800
		FL-5418-14	PKS-FORESTRY-Additional Small Equipment	New Equipment	City-Wide	18,500			2,100			20,600
		FL-5438-14	PKS- 1 new 3/4 ton crew cab pickup	Growth/Equipment	City-Wide	32,500			3,600			36,100
		FL-5439-14	PKS-new 3/4 ton crew cab pickup	Growth/Equipment	City-Wide	32,500			3,600			36,100
		FL-5441-14	PKS-8 new snow blower attachments	Growth/Equipment	City-Wide	74,200			8,200			82,400
		FL-5442-14	PKS-1 new 16' outfront mower	Growth/Equipment	City-Wide	78,800			8,800			87,600
		FL-5443-14	PKS-1 new 16' outfront mower	Growth/Equipment	City-Wide	78,800			8,800			87,600
		FL-5444-14	PKS- 1 new landscape trailer	Growth/Equipment	City-Wide	18,500			2,100			20,600
		FL-5445-14	PKS- 1 new landscape trailer	Growth/Equipment	City-Wide	18,500			2,100			20,600
		FL-5446-14	PKS- 1 new landscape trailer	Growth/Equipment	City-Wide	18,500			2,100			20,600
		FL-5447-14	PKS- 1 new dump trailer	Growth/Equipment	City-Wide	23,200			2,600			25,800
		FL-5448-14	PKS- 1 new dump trailer	Growth/Equipment	City-Wide	23,200			2,600			25,800
		FL-5449-14	PKS- 1 new dump trailer	Growth/Equipment	City-Wide	23,200			2,600			25,800
		FL-5450-14	PKS- 1 new dump trailer	Growth/Equipment	City-Wide	23,200			2,600			25,800
		FL-5451-14	PKS- 1 new narrow sidewalk tractor with plow/salter/ blower/sweeper attachments	Growth/Equipment	City-Wide	76,000			8,500			84,500
		FL-5460-14	PKS-Additional Small Equipment	Growth/Equipment	City-Wide	18,500			2,100			20,600

2014 Draft Capital Budget 2015-2017 Draft Capital Plan

Commission	Department	Project #	Project Description	Project Type	Region	Revenue Category: City-Wide DC	Infrastructure Reserve	Gas Tax	Taxation	LTD	Other	Grand Total
		FL-5461-14	PW-RDS-1 new crash truck assembly	Growth/Equipment	City-Wide	27,800			3,100			30,900
		FL-5462-14	PW-RDS-1 new crash truck assembly	Growth/Equipment	City-Wide	27,800			3,100			30,900
		FL-5463-14	PW-RDS-1 new 2 ton 4x4 dump truck	Growth/Equipment	City-Wide	60,300			6,700			67,000
		FL-5464-14	PW-RDS-1 new 3/4 ton 4x4 ext cab pickup with plow/arrow board/salt spreader	Growth/Equipment	City-Wide	51,000			5,700			56,700
		FL-5465-14	PW-WASTEWATER-1 new utility vehicle special equipment	Growth/Equipment	City-Wide	27,800			3,100			30,900
		FL-5467-14	PW-WATER--Replace 1639 with 3/4 ton cargo van	Equipment Replacement	City-Wide		36,100					36,100
		FL-5469-14	PW-WASTEWATER--Replace 1580 with 1 ton unicell van	Equipment Replacement	City-Wide		44,300					44,300
		FL-5486-14	RECREATION-Replace 882 with showmobile trailer	Equipment Replacement	City-Wide		180,250					180,250
		FL-5499-14	PKS- 1 new narrow sidewalk tractor with plow/salter/ blower/sweeper attachments	Growth/Equipment	City-Wide	76,000			8,500			84,500
	Fleet Total					**856,610**	**1,495,300**		**170,990**			**2,522,900**
	Park & Forestry Operations	PO-6700-13	Tree Planting Program-Regular	Infrastructure Replacement	City-Wide		48,882		562,148			611,030
		PO-6717-14	Soccer Field Redevelopment at York Catholic District School Board Locations	Infrastructure Replacement	City-Wide		203,940					203,940
		PO-6739-13	Tree Replacement Program-EAB	Infrastructure Replacement	City-Wide				417,941			417,941
		PO-6740-14	Irrigation Central Control System Additions-Various Locations	New Equipment	City-Wide				129,000			129,000
		PO-6746-15	Fence Repair & Replacement Program	Infrastructure Replacement	City-Wide		373,983					373,983
		PO-6749-14	No Smoking By-Law Signs	Health & Safety	City-Wide				54,075			54,075
		PO-6750-14	Park and Walkway Fencing	New Infrastructure	Ward 2				39,655			39,655
		PO-6753-14	CTS Mobile Handheld Program	Technology	City-Wide				30,900			30,900
		PO-6754-13	Parks Concrete Walkway Repairs/Replacements	Infrastructure Replacement	City-Wide		237,930					237,930
	Park & Forestry Operations Total						**864,735**		**1,233,719**			**2,098,454**
	Park Development	PK-6265-14	Maple Reservoir Park - Senior Soccer Field Lighting	New Infrastructure	Ward 1				374,894			374,894
		PK-6322-14	Rose Mandarino Park - Basketball Court Reconstruction	Infrastructure Replacement	Ward 3		72,965					72,965
		PK-6334-14	Heatherton Parkette - Playground Replacement & Safety Surfacing	Infrastructure Replacement	Ward 5		133,849					133,849
		PK-6336-14	HR Breta Park - Playground Replacement & Safety Surfacing	Infrastructure Replacement	Ward 1		151,498					151,498
		PK-6356-14	Sonoma Heights Community Park - Ball Diamond Lighting	New Infrastructure	Ward 2				229,184			229,184
		PK-6359-14	Maxey Park - Parking Lot Expansion	New Infrastructure	Ward 2				90,867			90,867
		PK-6361-14	Bindertwine Park - Soccer Backstop and Sideline Fence	Infrastructure Replacement	Ward 1		138,368					138,368
		PK-6365-14	UV1-D4 - Block 40 District Park Development	Growth/Development	Ward 3	352,900			39,212			392,112
		PK-6377-14	Mapes Park- Playground Replacement & Safety Surfacing	Infrastructure Replacement	Ward 2		155,513					155,513
		PK-6381-14	Al Palladini Community Centre - Landscape and Pedestrian Improvements	New Infrastructure	Ward 2			61,002				61,002
		PK-6382-14	Torii Park - Tennis Court Reconstruction	Infrastructure Replacement	Ward 3		269,474					269,474
		PK-6384-13	Uplands Golf and Ski Centre - Hiking Trail/Pathways Improvements	Infrastructure Replacement	Ward 5			91,650				91,650

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Attachment 3 - Draft Capital Project Listing by Department

2014 Draft Capital Budget 2015-2017 Draft Capital Plan

Commission	Department	Project #	Project Description	Project Type	Region	Revenue Category: City-Wide DC	Infrastructure Reserve	Gas Tax	Taxation	LTD	Other	Grand Total
		PK-6385-14	Agostino Park - Multi-Use Field Development	New Infrastructure	Ward 4				100,683			100,683
		PK-6386-14	Calvary Church Sports Fields - Soccer Field Redevelopment	New Infrastructure	Ward 1				241,046			241,046
		PK-6388-14	Pedestrian Bridge Repairs and Replacement	Health & Safety	City-Wide			247,250				247,250
		PK-6391-14	Torii Park - Bocce Court Development	New Infrastructure	Ward 3				90,519			90,519
		PK-6396-14	Yorkhill District Park - Playground Redevelopment	Infrastructure Replacement	Ward 5		470,839					470,839
		PK-6407-14	Crieff Parkette - Playground Replacement & Safety Surfacing	Infrastructure Replacement	Ward 1		86,232					86,232
		PK-6410-14	Joey Panetta Park - Tennis Court Reconstruction	Infrastructure Replacement	Ward 3		224,463					224,463
		PK-6411-14	Melville Park - Playground Replacement & Safety Surfacing	Infrastructure Replacement	Ward 1		194,732					194,732
		PK-6415-14	61W-N1 - Block 61 Neighbourhood Park Design and Construction	Growth/Development	Ward 1	1,046,502			116,277			1,162,779
		PK-6431-14	61E-N1 - Block 61 Neighbourhood Park Design and Construction	Growth/Development	Ward 1	803,402			89,267			892,669
		PK-6434-14	Mario Plastina Park - Expansion of Existing Play Equipment	New Infrastructure	Ward 1				49,749			49,749
		PK-6436-14	Velmar Downs Park - Tennis Court Reconstruction	Infrastructure Replacement	Ward 3		184,190					184,190
		PK-6452-14	UV1-LP1 - Block 40 Greenway Design and Construction	Growth/Development	Ward 3	480,004			53,334			533,338
		PK-6463-14	Maple Community District Park - Accessible Swings	Infrastructure Replacement	Ward 1		34,219					34,219
		PK-6473-14	Vaughan Sports Village - Bocce Court Resurfacing	Infrastructure Replacement	Ward 1		66,026					66,026
		PK-6475-14	Maple Airport Open Space - Bridge Replacement	Health & Safety	Ward 1			97,852				97,852
		PK-6479-14	Parks Redevelopment Strategy	Studies	City-Wide				108,150			108,150
		PK-6480-14	Pinegrove Pedestrian Bridge Replacement	Health & Safety	Ward 2			183,242				183,242
		PK-6481-14	Soccer Field Fence	New Infrastructure	Ward 1				71,379			71,379
		PK-6482-14	Vaughan Grove Park - Bocce Court Development	New Infrastructure	Ward 2				116,897			116,897
		PK-6483-14	Vaughan Grove Park - Parking Expansion	New Infrastructure	Ward 2				204,267			204,267
		PK-6487-14	Bob O Link Parkette - Walkway Lighting	New Infrastructure	Ward 5				96,305			96,305
		PK-6488-14	King High Park - Pathway Lighting	New Infrastructure	Ward 5				114,433			114,433
		PK-6489-14	Oak Bank Pond - Boardwalk Reconstruction	Infrastructure Replacement	Ward 5		30,591					30,591
		PK-6490-14	Maple Reservior Field Conversion to 9V9	New Infrastructure	Ward 1				29,995			29,995
		PK-6492-14	Bindertwine Park - Ball Diamond Backstop and Fence Improvements	New Infrastructure	Ward 1				162,277			162,277
	Park Development Total					2,682,808	2,212,959	680,996	2,378,735			7,955,498
	Recreation	RE-9503-13	Fitness Centre Equipment Replacement	Equipment Replacement	City-Wide		125,100					125,100
		RE-9524-14	City Playhouse Technical Equipment Upgrade	New Equipment	Ward 4		22,151					22,151
		RE-9525-14	REC User Fee & Pricing Model Update	Studies	City-Wide				56,650			56,650
	Recreation Total						147,251		56,650			203,901
Community Services Total						3,539,418	7,591,655	918,996	4,097,179		29,613	16,176,861
Engineering & Public Works	Development Transportation Engineering	DT-7097-14	Pedestrian and Cycle Strategy	Growth/Studies	City-Wide	414,575						414,575

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Commission	Department	Project #	Project Description	Project Type	Region	Revenue Category: City-Wide DC	Infrastructure Reserve	Gas Tax	Taxation	LTD	Other	Grand Total
		DT-7098-14	Pedestrian and Bicycle Network Implementation Program	New Infrastructure	City-Wide	245,140						245,140
		DT-7104-13	TMP Education, Promotion, Outreach and Monitoring	Growth/Studies	City-Wide	77,250						77,250
		DT-7108-13	School Travel Planning Measures	Growth/Development	City-Wide	51,500						51,500
		DT-7112-14	Kirby Road Municipal Class EA	Growth/Studies	Ward 1	891,980						891,980
		DT-7131-14	Clark Avenue West Cycle Facility Design and Construction	Growth/Development	Ward 5			327,000				327,000
		DT-7135-14	Coldspring Road and Stevenson Avenue Construction	Additional Funding	Ward 1	206,000						206,000
		DT-7136-14	McNaughton Road Construction	Additional Funding	Ward 4	236,900						236,900
	Development Transportation Engineering Total					**2,123,345**		**327,000**				**2,450,345**
	Engineering Services	EN-1837-14	Walkway Lighting - Mountbatten Road	New Infrastructure	Ward 5						30,000	30,000
		EN-1851-14	Traffic Data Collection Inventory	Asset Management Technology	City-Wide				329,600			329,600
		EN-1864-14	Walkway Lighting - Aberdeen Avenue and Andrea Lane	New Infrastructure	Ward 3						30,000	30,000
		EN-1879-14	Storm Water Management Facility for Gallanough Park	New Infrastructure	Ward 5			1,000,000				1,000,000
		EN-1889-13	Bridge Replacement/ Rehabilitation Environmental Assessment - King Vaughan Road	Infrastructure Replacement	Ward 1			150,000				150,000
		EN-1904-14	Culvert Replacement - Merino Road	Infrastructure Replacement	Ward 1		669,500					669,500
		EN-1912-14	2015 Pavement Management Program - Phase 1	Infrastructure Replacement	Ward 2, Ward 3, Ward 4					51,500		51,500
		EN-1913-14	2015 Pavement Management Program - Phase 2	Infrastructure Replacement	Ward 1, Ward 5					51,500		51,500
		EN-1914-14	2015 Road Rehabilitation and Watermain Replacement - Phase 1	Infrastructure Replacement	Ward 1		37,080			40,170		77,250
		EN-1915-14	2015 Road Rehabilitation and Watermain Replacement - Phase 2	Infrastructure Replacement	Ward 3		166,860			39,140		206,000
		EN-1940-13	2014 Pavement Management Program - Phase 1	Infrastructure Replacement	Ward 1			3,729,000				3,729,000
		EN-1941-13	**2014 Pavement Management Program - Phase 2**	**Infrastructure Replacement**	Ward 5					**2,987,000**		2,987,000
		EN-1942-13	2014 Road Rehabilitation and Watermain Replacement - Phase 1	Infrastructure Replacement	Ward 2		1,370,230			2,337,770		3,708,000
		EN-1943-13	2014 Road Rehabilitation and Watermain Replacement - Phase 2	Infrastructure Replacement	Ward 5		2,227,880			824,010		3,051,890
		EN-1958-13	Corporate Asset Management	Priority Initiative	City-Wide			2,620,320				2,620,320
		EN-1965-14	Sidewalk and Street Lighting on Major Mackenzie Drive by York Region - Phase 1	New Infrastructure	Ward 1, Ward 2, Ward 3	927,000						927,000
		EN-1981-14	Sidewalk & Street Lighting on Bathurst Street - Teston Rd to Woodland Acres Cres	New Infrastructure	Ward 1						129,800	129,800
		EN-1983-14	Street Lighting on Teston Road - Hwy 400 to Jane Street	New Infrastructure	Ward 1	175,162						175,162
		EN-1987-14	Retaining Wall Conditional Assessment on Royalpark Way	Infrastructure Replacement	Ward 2					128,750		128,750
		EN-1988-14	Culvert Rehabilitation on Balwin Avenue - Additional Creek Rehabilitation	Infrastructure Replacement	Ward 4					56,650		56,650
		EN-1990-14	Railway Crossing Safety Assessment - City Wide	Studies	City-Wide				192,610			192,610
		EN-1993-14	Bridge Rehabilitation - Willis Road	Infrastructure Replacement	Ward 2						165,000	165,000
		EN-1994-14	Bridge Rehabilitation - North Johnson District Park	Infrastructure Replacement	Ward 2						72,600	72,600

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Commission	Department	Project #	Project Description	Project Type	Region	Revenue Category City-Wide DC	Infrastructure Reserve	Gas Tax	Taxation	LTD	Other	Grand Total
		EN-1995-14	Storm Water Management Improvements for Franklin Avenue	Infrastructure Replacement	Ward 5						599,500	599,500
		EN-1998-14	Watermain and Sanitary Installation in the Millwood Estates Community	New Infrastructure	Ward 3		430,000					430,000
	Engineering Services Total					1,102,162	4,901,550	7,499,320	522,210	6,516,490	1,026,900	21,568,632
	Public Works	PW-2013-07	Street Light Pole Replacement Program	Infrastructure Replacement	City-Wide				309,000			309,000
		PW-2035-11	Curb and Sidewalk Repair & Replacement	Infrastructure Replacement	City-Wide			1,600,000				1,600,000
		PW-2052-14	Road Patrol Hardware & Software	Technology	City-Wide				25,800			25,800
		PW-2054-14	Environmental Assessment for a new works yard - west portion of the City	Growth/Development	Ward 2	162,225			18,025			180,250
		PW-2057-14	Dome Doors	Legal/Regulatory	City-Wide				38,625			38,625
		PW-2061-14	Woodbridge Yard Humber River Rehabilitation	Legal/Regulatory	Ward 2				195,700			195,700
		PW-2062-14	Works Yard Improvements(JOC-Dufferin-Woodbridge Yards)	Infrastructure Replacement	City-Wide				25,750			25,750
		PW-2063-13	ICI Water Meter Replacement Program	Infrastructure Replacement	City-Wide		206,000					206,000
		PW-2066-14	Yard Weigh Scale	New Equipment	City-Wide				128,750			128,750
		PW-2068-14	Weston/400 & Industrial Park (Dry) Pond	Established Program	Ward 4			225,000				225,000
		PW-2069-14	Four Valley Pond, Storm Water Management Pond #68	Established Program	Ward 4			300,000				300,000
		PW-2070-14	English Daisy Court (Dry) Pond, Storm Water Management Pond #114	0	Ward 4			75,000				75,000
	Public Works Total					162,225	206,000	2,200,000	741,650			3,309,875
Engineering & Public Works Total						3,387,732	5,107,550	10,026,320	1,263,860	6,516,490	1,026,900	27,328,852
Legal & Administrative Services	ByLaw & Compliance	BY-2518-13	Animal Shelter Lease Hold Improvements	Legal/Regulatory	City-Wide	39,300			75,100			114,400
		BY-2523-14	Vehicles Lease Buyout	New Equipment	City-Wide				47,250		30,000	77,250
		BY-9534-14	ANIMAL SHELTER CAGING RETROFIT	Legal/Regulatory	Ward 3				51,500			51,500
	ByLaw & Compliance Total					39,300			173,850		30,000	243,150
	Real Estate	RL-0005-13	Land Acquisition Fees	Misc. Land Appraisals	City-Wide		267,800					267,800
	Real Estate Total						267,800					267,800
Legal & Administrative Services Total						39,300	267,800		173,850		30,000	510,950
Planning	Building Standards	BS-1003-11	Building Department Computer System Upgrades	Technology	City-Wide						540,750	540,750
	Building Standards Total										540,750	540,750
	Development Planning	DP-9528-14	City of Vaughan City-Wide Urban Design Study	Growth/Studies	City-Wide	180,000			20,000			200,000
		DP-9537-14	Islington Avenue Streetscape Tree Planting Partnership with KARA and KBIA	Ratepayer(s) Request	City-Wide				30,000			30,000
		DP-9538-14	VMC Urban Design Guidelines (Playbook) Based on Policies of Secondary Plan	Growth/Studies	City-Wide	135,000			15,000			150,000
	Development Planning Total					315,000			65,000			380,000
Planning Total						315,000			65,000		540,750	920,750
Strategic & Corporate Services	Access Vaughan	AV-3020-14	Access Vaughan Phase II - Step D	Technology	City-Wide				50,500			50,500

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Commission	Department	Project #	Project Description	Project Type	Region	Revenue Category City-Wide DC	Infrastructure Reserve	Gas Tax	Taxation	LTD	Other	Grand Total
	Access Vaughan Total								**50,500**			**50,500**
	Human Resources	HR-9533-14	Attendance Management Automation	New Infrastructure	City-Wide				61,800			61,800
		HR-9536-14	Procure Learning Management System (LMS)	New Infrastructure	City-Wide				51,500			51,500
	Human Resources Total								**113,300**			**113,300**
	Information Technology Management	IT-3016-13	Personal Computer (PC) Assets Renewal	Technology	City-Wide		350,000					350,000
		IT-3017-13	Enterprise Telephone System Assets Renewal	Technology	City-Wide		351,400					351,400
		IT-3019-13	Central Computing Infrastructure Renewal	Technology	City-Wide		349,300					349,300
		IT-3020-14	Continuous Improvement - City Website (Vaughan Online)	Technology	City-Wide				154,500			154,500
	Information Technology Management Total						**1,050,700**		**154,500**			**1,205,200**
Strategic & Corporate Services Total							**1,050,700**		**318,300**			**1,369,000**
Vaughan Public Libraries	Libraries	LI-4503-14	Bathurst Clark Resource Library Renovations-Phase 2	Infrastructure Replacement	Ward 5		250,000					250,000
		LI-4504-13	Library Technology Upgrade	Technology	City-Wide				140,000			140,000
		LI-4508-13	Civic Centre Resource Library-Resource Material	Growth/Development	City-Wide	219,890			24,430			244,320
		LI-4511-14	Civic Centre Library-Communications & Hardware	Growth/Development	City-Wide	680,400			75,600			756,000
		LI-4530-14	Civic Centre Resource Library	Growth/Equipment	Ward 1	1,134,000			126,000			1,260,000
		LI-4537-13	Capital Resource Purchases	Infrastructure Replacement	City-Wide		1,495,900					1,495,900
		LI-4539-14	Vellore Village South BL 39 - Consulting/Design/Construction	Growth/Development	Ward 3	294,600			32,700			327,300
		LI-4543-13	Vellore Village South BL 39 - Land	Growth/Development	Ward 3	350,100			38,900			369,000
		LI-4547-13	Bathurst Clark Resource Library - Main Bathroom Renovations	Infrastructure Replacement	Ward 5		100,000					100,000
	Libraries Total					**2,678,990**	**1,845,900**		**437,630**			**4,962,520**
Vaughan Public Libraries Total						**2,678,990**	**1,845,900**		**437,630**			**4,962,520**
Total 2014 Budget						**10,243,140**	**16,063,005**	**10,545,316**	**6,355,819**	**6,516,490**	**1,627,263**	**51,741,033**

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Commission	Department	Project #	Project Description	Project Type	Region	Revenue Category: City-Wide DC	Infrastructure Reserve	Gas Tax	Taxation	LTD	Other	Grand Total
Budget Year: 2015												
City Manager's Office	Fire & Rescue Services	FR-3508-13	Breathing Apparatus Replacements	Equipment Replacement	City-Wide		45,100					45,100
		FR-3579-15	Smeal Pumper(7973) Refurbishment	Infrastructure Replacement	City-Wide		180,250					180,250
		FR-3583-15	Reposition Stn 74 Kleinburg Land	New Infrastructure	Ward 1	648,550			463,250			1,111,800
		FR-3588-15	Replace 7966 Rescue Truck	Equipment Replacement	City-Wide		628,800					628,800
		FR-3595-15	Tech Rescue (7978) Refurbishment	Equipment Replacement	City-Wide		109,000					109,000
		FR-3606-15	Station 76 Aerial Purchase	Growth/Equipment	Ward 4	1,300,000						1,300,000
		FR-3607-15	Station 76 Equipment Purchase	Growth/Equipment	Ward 4	120,000						120,000
		FR-3609-15	Expand/Update Crew Quarters Station 76	Growth/Development	Ward 4	360,000						360,000
		FR-3612-14	Fitness Equipment and Furniture Replacement - All Stations/Divisions	Equipment Replacement	City-Wide		30,000					30,000
		FR-3614-15	Replace Chief 73 Vehicle 7987	Growth/Equipment	City-Wide		45,000					45,000
	Fire & Rescue Services Total					**2,428,550**	**1,038,150**		**463,250**			**3,929,950**
City Manager's Office Total						**2,428,550**	**1,038,150**		**463,250**			**3,929,950**
Community Services	Bulding & Facilities	BF-8353-15	Splash Pad Controls Automation	New Infrastructure	City-Wide				46,400			46,400
		BF-8367-13	Uplands Golf & Ski Centre, Buildings General Capital	Infrastructure Replacement	Ward 5		67,000					67,000
		BF-8378-15	Carrville Community Centre	Growth/Development	Ward 4	3,287,700			436,232			3,723,932
		BF-8405-15	Garnet Williams - Renovate Pool Changerooms	Infrastructure Replacement	Ward 5		157,220					157,220
		BF-8407-15	Al Palladini Community Centre - East Side - Island - Concrete Curb Replacements	Infrastructure Replacement	Ward 2		52,406					52,406
		BF-8408-15	Al Palladini Community Centre - Patio Deck Concrete Replacement	Infrastructure Replacement	Ward 2		39,829					39,829
		BF-8410-15	Installation of Fencing to the Indoor Bocce Courts at MCC, FEBCC, DCCC, CCC	New Infrastructure	City-Wide				66,950			66,950
		BF-8425-15	Al Palladini Community Centre Painting East and West Arenas	Infrastructure Replacement	Ward 2		84,460					84,460
		BF-8428-15	JOC - Rooftop Replacements	Infrastructure Replacement	Ward 1		61,800					61,800
		BF-8429-15	Dufferin Clark Community Centre - Boiler Replacements	Infrastructure Replacement	Ward 5		61,800					61,800
		BF-8430-15	Garnet A Williams Community Centre - Boiler Replacements	Infrastructure Replacement	Ward 5		82,400					82,400
		BF-8431-15	Michael Cranny House - HVAC Upgrades	Infrastructure Replacement	Ward 1		25,750					25,750
		BF-8432-15	Rosemount Community Centre - Boiler System Upgrades	Infrastructure Replacement	Ward 5		82,400					82,400
		BF-8436-13	Security Camera & Equipment Replacements	Equipment Replacement	City-Wide		87,550					87,550
		BF-8462-15	Father Ermano Bulfon CC Outdoor Rink-Refrigeration Plant Equipment Replacement	Equipment Replacement	Ward 2		149,350					149,350
		BF-8463-15	Al Palladini CC Refrigeration Plant Equipment Replacement	Equipment Replacement	Ward 2		334,750					334,750
	Bulding & Facilities Total					**3,287,700**	**1,286,715**		**549,582**			**5,123,997**
	Fleet	FL-5157-15	BYLAW- Replace 1160 with 1/2 ton ext cab 4x4 pickup	Equipment Replacement	City-Wide		30,900					30,900
		FL-5158-15	BLDG STNDARDS-Replace 1332 with 1/2 ton ext cab 4x2 pickup	Equipment Replacement	City-Wide		27,800					27,800
		FL-5169-15	BYLAW-Replace 1207 with 1/2 ext cab 4x4 pickup	Equipment Replacement	City-Wide		30,900					30,900
		FL-5201-15	BYLAW-Replace 1276 with transit van	Equipment Replacement	City-Wide		30,900					30,900
		FL-5204-15	ENG DEV TRANSP- Replace 1365 with 1/2 ton ext cab 4x2 pickup	Equipment Replacement	City-Wide		27,800					27,800

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Commission	Department	Project #	Project Description	Project Type	Region	Revenue Category: City-Wide DC	Infrastructure Reserve	Gas Tax	Taxation	LTD	Other	Grand Total
		FL-5205-15	ENG DEV TRANSP-Replace 1270 with 1/2 ton ext cab 4x2 pickup	Equipment Replacement	City-Wide		27,800					27,800
		FL-5215-15	PKS-1 new 2 ton 4x4 crew cab dump truck	New Equipment	City-Wide				67,000			67,000
		FL-5221-15	PKS- 4 new sand sifters	New Equipment	City-Wide				72,100			72,100
		FL-5232-15	ENG SERVICES-Replace 1366 with1/2 ton ext cab 4x2 pickup	Equipment Replacement	City-Wide		27,800					27,800
		FL-5249-15	PKS-FORESTRY-Replace 1346 with 1/2 ton ext cab 4x4 pickup	Equipment Replacement	City-Wide		30,100					30,100
		FL-5298-14	BYLAW-1 new 1/2 ton ext cab 4x4 pickup	Growth/Equipment	City-Wide	27,800			3,100			30,900
		FL-5299-14	BYLAW-1 new 1/2 ton ext cab 4x4 pickup	Growth/Equipment	City-Wide	27,800			3,100			30,900
		FL-5301-15	B&F-Replace 1246 with 3/4 ton ext cab 4x4 pickup w/plow	Equipment Replacement	City-Wide		43,300					43,300
		FL-5303-15	B&F-Replace 1320 with 3/4 ton cargo van	Equipment Replacement	City-Wide		36,100					36,100
		FL-5315-15	PKS-Replace 1374,1375 with a 16' rotary mower	Equipment Replacement	City-Wide		82,400					82,400
		FL-5320-15	PKS- Replace 1146 with a 3/4 ton crew cab pickup	Equipment Replacement	City-Wide		36,100					36,100
		FL-5323-15	PKS-Replace 1371 with 3/4 ton crew cab pickup	Equipment Replacement	City-Wide		36,100					36,100
		FL-5335-15	PKS - Replace 1287 with 3/4 ton crew cab pickup	Equipment Replacement	City-Wide		36,100					36,100
		FL-5352-15	PKS-Replace 1607 with 16' outfront mower	Equipment Replacement	City-Wide		82,400					82,400
		FL-5354-15	PKS-Replace 1707,1708,1714 with zero turn mowers	Equipment Replacement	City-Wide		40,200					40,200
		FL-5365-15	FLT-Replace 1138 with Hybrid sedan	Equipment Replacement	City-Wide		30,900					30,900
		FL-5422-15	PW-RDS-Replace 1209 with tandem dump truck	Equipment Replacement	City-Wide		309,000					309,000
		FL-5452-15	PKS-Buy-out sidewalk plow lease	New Equipment	City-Wide				43,300			43,300
		FL-5453-15	PKS-1 new narrow sidewalk tractor with plow/salter/blower/sweeper attachments	Growth/Equipment	City-Wide	76,000			8,500			84,500
		FL-5454-15	PKS-1 new narrow sidewalk tractor with plow/salter/blower/sweeper attachments	Growth/Equipment	City-Wide	76,000			8,500			84,500
		FL-5487-15	BYLAW-Replace 1509 with sedan	Equipment Replacement	City-Wide		30,900					30,900
	Fleet Total					**207,600**	**997,500**		**205,600**			**1,410,700**
	Park & Forestry Operations	PO-6700-13	Tree Planting Program-Regular	Infrastructure Replacement	City-Wide		48,882		562,148			611,030
		PO-6739-13	Tree Replacement Program-EAB	Infrastructure Replacement	City-Wide				417,941			417,941
		PO-6741-15	Maple Community Centre-Landscape & Traffic Safety Improvements	New Infrastructure	Ward 1				180,250			180,250
		PO-6742-15	Park Benches-Various Locations	Equipment Replacement	City-Wide		74,200					74,200
		PO-6743-15	Park Picnic Table-Various Locations	Equipment Replacement	City-Wide		74,200					74,200
		PO-6746-15	Fence Repair & Replacement Program	Infrastructure Replacement	City-Wide		418,000					418,000
		PO-6747-15	Relocation of Gazebo (Dr.Mcleans to Rainbow Creek)	Infrastructure Replacement	Ward 2		56,650					56,650
		PO-6753-14	CTS Mobile Handheld Program	Technology	City-Wide				157,220			157,220
		PO-6754-13	Parks Concrete Walkway Repairs/Replacements	Infrastructure Replacement	City-Wide		237,930					237,930
	Park & Forestry Operations Total						**909,862**		**1,317,559**			**2,227,421**
	Park Development	PK-6305-15	Maple Valley Plan - North Maple Regional Park Phase I (A) Construction	Growth/Development	Ward 1	6,488,994			720,999			7,209,993

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Commission	Department	Project #	Project Description	Project Type	Region	Revenue Category City-Wide DC	Infrastructure Reserve	Gas Tax	Taxation	LTD	Other	Grand Total
		PK-6344-13	York Hill Park - Tennis Court Replacement	Infrastructure Replacement	Ward 5		362,848					362,848
		PK-6365-14	UV1-D4 - Block 40 District Park Development	Growth/Development	Ward 3	3,208,185			356,466			3,564,651
		PK-6370-15	Uplands Golf & Ski Centre - Irrigation/Snow Making Water Systems	Infrastructure Replacement	Ward 5		663,732					663,732
		PK-6373-15	Pedestrian & Bicycle Master Plan (Off Road System) - Construction	New Infrastructure	Ward 2			460,000				460,000
		PK-6384-13	Uplands Golf and Ski Centre - Hiking Trail/Pathways Improvements	Infrastructure Replacement	Ward 5			91,650				91,650
		PK-6389-15	Glen Shields Park - Tennis Court Reconstruction	Infrastructure Replacement	Ward 5		284,872					284,872
		PK-6390-15	Dufferin Reservoir - Sports Fields	New Infrastructure	Ward 4				482,684			482,684
		PK-6393-15	West Maple Creek Park - Playground Replacement & Safety Surfacing	Infrastructure Replacement	Ward 1		204,102					204,102
		PK-6394-15	UV2-D2 - Block 11 District Park w/CC - Park Design & Construction	Growth/Development	Ward 4	133,583			14,843			148,426
		PK-6399-15	UV1-S2 - Block 33 Urban Square Design and Construction	Growth/Development	Ward 3	267,792			29,754			297,546
		PK-6400-15	UV1-S3 - Block 33 Urban Square Design and Construction	Growth/Development	Ward 3	267,792			29,754			297,546
		PK-6403-15	MacMillan Farm - Design and Construction	Growth/Development	Ward 4	439,164			48,796			487,960
		PK-6405-15	Don and Humber River System Trail Signage (2015)	New Infrastructure	Ward 1, Ward 2, Ward 4, Ward 5			108,905				108,905
		PK-6421-15	Princeton Gate Park - Playground Replacement & Safety Surfacing	Infrastructure Replacement	Ward 1		158,404					158,404
		PK-6438-15	Marco Park - Tennis Court Reconstruction	Infrastructure Replacement	Ward 3		224,463					224,463
		PK-6455-15	UV2-N19 - Block 12 Neighbourhood Park Design and Construction	Growth/Development	Ward 4	1,387,993			154,221			1,542,214
		PK-6461-15	Marco Park - Playground Replacement & Safety Surfacing	Infrastructure Replacement	Ward 3		138,872					138,872
		PK-6464-15	Rosedale North Park - Basketball Court Reconstruction	Infrastructure Replacement	Ward 5		73,321					73,321
		PK-6465-15	Dufferin District Park - Basketball Court Reconstruction	Infrastructure Replacement	Ward 5		72,965					72,965
		PK-6466-15	Woodbridge Highlands Park - Basketball Court Reconstruction	Infrastructure Replacement	Ward 2		74,244					74,244
		PK-6474-15	Keffer Marsh - Bridge Replacement	Infrastructure Replacement	Ward 4			89,726				89,726
		PK-6478-15	Maple Airport - Playground Surfacing and Accessible Swings	Infrastructure Replacement	Ward 1		70,422					70,422
		PK-6489-14	Oak Bank Pond - Boardwalk Reconstruction	Infrastructure Replacement	Ward 5		237,930					237,930
	Park Development Total					12,193,503	2,566,175	750,281	1,837,517			17,347,476
	Recreation	RE-9503-13	Fitness Centre Equipment Replacement	Equipment Replacement	City-Wide		125,100					125,100
		RE-9519-15	Vaughan Art Gallery Site Study	Studies	City-Wide				51,500			51,500
		RE-9521-15	Retrofit to Energy-Efficient Lighting at Gallery space at MCC	New Infrastructure	Ward 1				25,800			25,800
		RE-9522-15	Public Display Units for City Hall and MCC	New Infrastructure	Ward 1				67,000			67,000
	Recreation Total						125,100		144,300			269,400
Community Services Total						15,688,803	5,885,352	750,281	4,054,558			26,378,994
Engineering & Public Works	Development Transportation Engineering	DT-7098-14	Pedestrian and Bicycle Network Implementation Program	New Infrastructure	City-Wide	305,910						305,910

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Commission	Department	Project #	Project Description	Project Type	Region	Revenue Category: City-Wide DC	Infrastructure Reserve	Gas Tax	Taxation	LTD	Other	Grand Total
		DT-7104-13	TMP Education, Promotion, Outreach and Monitoring	Growth/Studies	City-Wide	77,250						77,250
		DT-7108-13	School Travel Planning Measures	Growth/Development	City-Wide	51,500						51,500
		DT-7113-15	Municipal Class EA OPA 637 - Highway 400 Interchange Connections	Growth/Studies	Ward 1	247,200						247,200
		DT-7114-15	Portage Parkway - Applewood to Jane/ Detailed Design	Growth/Development	Ward 4	428,480						428,480
		DT-7120-13	Black Creek Renewal	Growth/Development	Ward 4	5,123,979				2,040,000		7,163,979
		DT-7121-13	Vaughan Metropolitan Centre NE Storm Water Management Pond	Growth/Development	Ward 4	856,903				2,284,250		3,141,153
		DT-7123-15	Kleinburg - Nashville PD6 Major Mackenzie Watermain	Growth/Development	Ward 1	1,887,797						1,887,797
		DT-7124-15	Block 61 CP Railway Pedestrian Crossing	Growth/Development	Ward 1	384,270						384,270
		DT-7125-15	OPA 620 (Steeles West) East - West Collector Road	Growth/Development	Ward 4	600,000						600,000
		DT-7134-15	Huntington Road Construction - Langstaff Road to Rutherford Road	Growth/Development	Ward 2	2,429,000						2,429,000
	Development Transportation Engineering Total					**12,392,289**				**4,324,250**		**16,716,539**
	Engineering Services	EN-1852-15	Drawing Index Enhancements	Asset Management Technology	City-Wide				103,000			103,000
		EN-1886-15	Bridge Rehabilitation - Humber Bridge Trail	Infrastructure Replacement	Ward 1			800,000				800,000
		EN-1888-13	Bridge Rehabilitation - Glen Shields Avenue	Infrastructure Replacement	Ward 5			500,000				500,000
		EN-1907-15	Creation of CAD Standards	Studies	City-Wide				51,500			51,500
		EN-1912-14	2015 Pavement Management Program - Phase 1	Infrastructure Replacement	Ward 2, Ward 3, Ward 4			2,544,659		863,211		3,407,870
		EN-1913-14	2015 Pavement Management Program - Phase 2	Infrastructure Replacement	Ward 1, Ward 5					3,450,500		3,450,500
		EN-1914-14	2015 Road Rehabilitation and Watermain Replacement - Phase 1	Infrastructure Replacement	Ward 1		743,897			805,888		1,549,785
		EN-1915-14	2015 Road Rehabilitation and Watermain Replacement - Phase 2	Infrastructure Replacement	Ward 3		2,174,570			510,084		2,684,654
		EN-1916-15	2015 Road Rehabilitation and Watermain Replacement - Phase 3	Infrastructure Replacement	Ward 3		216,300			92,700		309,000
		EN-1917-15	2016 Pavement Management Program - Phase 1	Infrastructure Replacement	Ward 1, Ward 2, Ward 3					51,500		51,500
		EN-1918-15	2016 Pavement Management Program - Phase 2	Infrastructure Replacement	Ward 1, Ward 4					51,500		51,500
		EN-1919-15	2016 Pavement Management Program - Phase 3	Infrastructure Replacement	Ward 1, Ward 2					51,500		51,500
		EN-1920-15	2016 Road Rehabilitation and Watermain Replacement - Phase 1	Infrastructure Replacement	Ward 2		140,492			86,108		226,600
		EN-1921-15	2016 Road Rehabilitation and Watermain Replacement - Phase 2	Infrastructure Replacement	Ward 4		208,575			69,525		278,100
		EN-1923-15	Municipal Structure Inspection and Reporting in 2015	Legal/Regulatory	City-Wide		123,600					123,600
		EN-1930-15	Sidewalk on Keele Street - McNaughton Road to Teston Road	New Infrastructure	Ward 4	37,080						37,080
		EN-1931-15	Sidewalk on Keele Street - Kirby Road to Peak Point Blvd	New Infrastructure	Ward 1	20,600						20,600
		EN-1944-13	2014 Road Rehabilitation and Watermain Replacement - Phase 3	Infrastructure Replacement	Ward 2		609,760			214,240		824,000
		EN-1950-13	Clarence Street Slope Stabilization - Phase 2	Infrastructure Replacement	Ward 2			500,000				500,000

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Commission	Department	Project#	Project Description	Project Type	Region	Revenue Category City-Wide DC	Infrastructure Reserve	Gas Tax	Taxation	LTD	Other	Grand Total
		EN-1957-15	Cycle Path Improvement on Islington Avenue - Rutherford Rd to Wycliffe Ave.	Growth/Development	Ward 2	123,600						123,600
		EN-1959-15	Traffic Signal Installation - Christlea Road and Northview Boulevard	New Infrastructure	Ward 3	180,250						180,250
		EN-1960-13	Sidewalk on Weston Road - Steeles Avenue West to Rutherford Road	New Infrastructure	Ward 3	515,000						515,000
		EN-1972-13	Active Transportation Facility and Streetlighting on Dufferin Street - Kirby Road to Teston Road	New Infrastructure	Ward 1	576,800						576,800
		EN-1973-15	Streetscape for Concord West by York Region - Highway 7 and Keele Street	Growth/Development	Ward 4	221,253						221,253
		EN-1979-15	Sidewalk on Bathurst Street - North Park Rd to New Westminster Dr	New Infrastructure	Ward 5	56,650						56,650
		EN-1982-15	Sidewalk on Old Weston Road - Steeles Avenue West to Weston Road	New Infrastructure	Ward 3						55,000	55,000
		EN-1992-15	Railway Crossing Improvements - CPR crossing at Huntington Road	New Infrastructure	Ward 1					402,215		402,215
		EN-1993-14	Bridge Rehabilitation - Willis Road	Infrastructure Replacement	Ward 2					1,356,323	338,682	1,695,005
	Engineering Services Total					**1,731,233**	**4,217,194**	**4,344,659**	**154,500**	**8,005,294**	**393,682**	**18,846,562**
	Public Works	PW-2013-07	Street Light Pole Replacement Program	Infrastructure Replacement	City-Wide				309,000			309,000
		PW-2035-11	Curb and Sidewalk Repair & Replacement	Infrastructure Replacement	City-Wide			1,700,000				1,700,000
		PW-2057-14	Dome Doors	Legal/Regulatory	City-Wide				38,625			38,625
		PW-2058-13	LED Streetlight Conversion	Infrastructure Replacement	City-Wide			1,500,000				1,500,000
		PW-2063-13	ICI Water Meter Replacement Program	Infrastructure Replacement	City-Wide		206,000					206,000
	Public Works Total						**206,000**	**3,200,000**	**347,625**			**3,753,625**
Engineering & Public Works Total						**14,123,522**	**4,423,194**	**7,544,659**	**502,125**	**12,329,544**	**393,682**	**39,316,726**
Legal & Administrative Services	ByLaw & Compliance	BY-2518-13	Animal Shelter Lease Hold Improvements	Legal/Regulatory	City-Wide	39,300			75,100			114,400
	ByLaw & Compliance Total					**39,300**			**75,100**			**114,400**
	Real Estate	RL-0005-13	Land Acquisition Fees	Misc. Land Appraisals	City-Wide		267,800					267,800
	Real Estate Total						**267,800**					**267,800**
Legal & Administrative Services Total						**39,300**	**267,800**		**75,100**			**382,200**
Planning	Development Planning	DP-9526-15	Yonge Street / Steeles Corridor Urban Design Streetscape & Open Space Masterplan	Growth/Studies	Ward 5	162,000			18,000			180,000
		DP-9529-13	Design Review Panel Administration	Growth/Development	City-Wide	20,394			206			20,600
		DP-9536-15	Building Pedestrian Level Wind Study Impact-Software	Growth/Studies	City-Wide	45,000			5,000			50,000
	Development Planning Total					**227,394**			**23,206**			**250,600**
Planning Total						**227,394**			**23,206**			**250,600**
Strategic & Corporate Services	Access Vaughan	AV-9532-15	Access Vaughan Phase II - Step E	Technology	City-Wide				50,500			50,500
	Access Vaughan Total								**50,500**			**50,500**
	Environmental Sustainability	ES-2521-15	Community Sustainability and Environmental Master Plan Renewal	Established Program	City-Wide	44,035			4,890			48,925
	Environmental Sustainability Total					**44,035**			**4,890**			**48,925**
	Information Technology Management	IT-2502-14	Electronic Document Management System	Technology	City-Wide				655,000			655,000

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Attachment 3 - Draft Capital Project Listing by Department

2014 Draft Capital Budget 2015-2017 Draft Capital Plan

Commission	Department	Project #	Project Description	Project Type	Region	Revenue Category City-Wide DC	Infrastructure Reserve	Gas Tax	Taxation	LTD	Other	Grand Total
		IT-3016-13	Personal Computer (PC) Assets Renewal	Technology	City-Wide		350,000					350,000
		IT-3017-13	Enterprise Telephone System Assets Renewal	Technology	City-Wide		390,900					390,900
		IT-3019-13	Central Computing Infrastructure Renewal	Technology	City-Wide		388,800					388,800
		IT-3020-14	Continuous Improvement - City Website (Vaughan Online)	Technology	City-Wide				154,500			154,500
	Information Technology Management Total						**1,129,700**		**809,500**			**1,939,200**
Strategic & Corporate Services Total						**44,035**	**1,129,700**		**864,890**			**2,038,625**
Vaughan Public Libraries	Libraries	LI-4504-13	Library Technology Upgrade	Technology	City-Wide				140,000			140,000
		LI-4521-15	Carrville Bl 11 Land	Growth/Development	Ward 1	350,100			38,900			389,000
		LI-4537-13	Capital Resource Purchases	Infrastructure Replacement	City-Wide		1,777,500					1,777,500
		LI-4540-15	Vellore Village South BL39 - Resource Materials	Growth/Development	Ward 3	347,625			38,625			386,250
		LI-4548-15	AODA Compliant Circulation Desk & Sorting Machine- Pierre Berton Resource Library	Legal/Regulatory	Ward 2				120,000			120,000
	Libraries Total					**697,725**	**1,777,500**		**337,525**			**2,812,750**
Vaughan Public Libraries Total						**697,725**	**1,777,500**		**337,525**			**2,812,750**
Total 2016 Plan						**33,249,329**	**14,521,696**	**8,294,940**	**6,320,554**	**12,329,644**	**393,682**	**75,109,845**

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Attachment 3 - Draft Capital Project Listing by Department

2014 Draft Capital Budget 2015-2017 Draft Capital Plan

Commission	Department	Project #	Project Description	Project Type	Region	Revenue Category: City-Wide DC	Infrastructure Reserve	Gas Tax	Taxation	LTD	Other	Grand Total
Budget Year: 2016												
City Manager's Office	Fire & Rescue Services	FR-3508-13	Breathing Apparatus Replacements	Equipment Replacement	City-Wide		45,100					45,100
		FR-3573-16	Command Vehicle	Growth/Development	City-Wide	60,000						60,000
		FR-3578-16	Fire Prevention Vehicle	Growth/Development	City-Wide	40,000						40,000
		FR-3582-16	Reposition Stn 74 Kleinburg Build and Design	Growth/Development	Ward 1	4,062,794			850,206			4,913,000
		FR-3586-16	Replace 7972 Pumper	Equipment Replacement	City-Wide		699,400					699,400
		FR-3590-16	Replace 7988 Training Vehicle	Equipment Replacement	City-Wide		43,600					43,600
		FR-3592-16	Smeal Aerial 17M(7983) Refurbishment	Equipment Replacement	City-Wide		189,000					189,000
		FR-3593-16	Replace HAZ MAT 7942	Equipment Replacement	City-Wide		545,000					545,000
		FR-3608-16	Station 76 Equipment for Firefighter Purchase	Growth/Equipment	Ward 4	125,000						125,000
		FR-3610-16	Replace Aerial 7968 - Smeal 32m	Equipment Replacement	Ward 5		800,000					800,000
		FR-3611-16	Replace 7971 Pumper	Equipment Replacement	City-Wide		625,000					625,000
		FR-3612-14	Fitness Equipment and Furniture Replacement - All Stations/Divisions	Equipment Replacement	City-Wide		30,000					30,000
	Fire & Rescue Services Total					**4,287,794**	**2,977,100**		**850,206**			**8,115,100**
City Manager's Office Total						**4,287,794**	**2,977,100**		**850,206**			**8,115,100**
Community Services	Bulding & Facilities	BF-8278-16	Chancellor Community Centre - Gym Locker Replacements	Infrastructure Replacement	Ward 3		37,900					37,900
		BF-8297-16	JOC - Retrofit Fire Department Training Area Washrooms	Infrastructure Replacement	Ward 1		73,600					73,600
		BF-8329-16	Al Palladini Community Centre Arena Benches Capping	Infrastructure Replacement	Ward 2		46,400					46,400
		BF-8357-16	Rainbow Creek Park - Electrical Cabinet Replacement	Equipment Replacement	Ward 2		20,600					20,600
		BF-8358-16	Promenade Park - Electrical Cabinet Replacement	Equipment Replacement	Ward 5		20,600					20,600
		BF-8367-13	Uplands Golf & Ski Centre, Buildings General Capital	Infrastructure Replacement	Ward 5		67,000					67,000
		BF-8378-15	Carrville Community Centre	Growth/Development	Ward 4	29,589,300			3,926,088			33,515,388
		BF-8399-16	Maple Community Centre - Outdoor Courtyard Refurbishment	Infrastructure Replacement	Ward 1		90,846					90,846
		BF-8404-16	Woodbridge Arena - Replace Arena Boards	Infrastructure Replacement	Ward 2		118,750					118,750
		BF-8423-16	Al Palladini Community Centre New Score Clock for East Arena Centre Ice	Infrastructure Replacement	Ward 2		77,250					77,250
		BF-8433-16	Al Palladini Community Centre - Boiler Replacements	Infrastructure Replacement	Ward 2		82,400					82,400
		BF-8434-16	Maple Community Centre - Boiler Replacements	Infrastructure Replacement	Ward 1		82,400					82,400
		BF-8435-16	Woodbridge Pool & Arena - Rooftop Replacements	Infrastructure Replacement	Ward 2		51,500					51,500
	Bulding & Facilities Total					**29,589,300**	**769,246**		**3,926,088**			**34,284,634**
	Fleet	FL-5202-16	BYLAW-Replace 1179 with tandem axle trailer & crane	Equipment Replacement	City-Wide		20,600					20,600
		FL-5211-16	PW-RDS-Replace 1370 with 1/2 ton ext cab 4x4 pickup	Equipment Replacement	City-Wide		30,900					30,900
		FL-5242-16	PW-WATER-Replace 1554 with 3/4 ton cargo van	Equipment Replacement	City-Wide		36,100					36,100
		FL-5243-16	PW-WATER-Replace 1562 with 3/4 ton van	Equipment Replacement	City-Wide		36,100					36,100
		FL-5300-16	ENG DEV TRANSP-Replace 1364 with 1/2 ton ext cab 4x2 pickup	Equipment Replacement	City-Wide		27,800					27,800
		FL-5331-16	PKS-DEV-Replace 1368 with 1/2 ton crew cab 4x4 w/short box pickup	Equipment Replacement	City-Wide		27,800					27,800

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Commission	Department	Project#	Project Description	Project Type	Region	Revenue Category City-Wide DC	Infrastructure Reserve	Gas Tax	Taxation	LTD	Other	Grand Total
		FL-5353-16	PKS-Replace 1608 with 16' outfront mower	Equipment Replacement	City-Wide		82,400					82,400
		FL-5361-16	PKS-Replace 1565,1566 with 16' outfront mower	Equipment Replacement	City-Wide		82,400					82,400
		FL-5392-16	PKS-Replace 1444 with3/4 ton crew cab pickup	Equipment Replacement	City-Wide		36,100					36,100
		FL-5421-16	PW-RDS-Replace 1344 with Regenerative street sweeper	Equipment Replacement	City-Wide		288,400					288,400
		FL-5468-16	PW-WATER--Replace 1563 with 3/4 ton cargo van	Equipment Replacement	City-Wide		36,100					36,100
		FL-5478-16	PW-WASTEWATER-Replace 1731 with 3/4 ton 4x4 ext cab pickup with plow	Equipment Replacement	City-Wide		43,300					43,300
		FL-5488-16	BYLAW-Replace 1684 with smart car	Equipment Replacement	City-Wide		25,800					25,800
		FL-5489-16	BYLAW-Replace 1685 with smart car	Equipment Replacement	City-Wide		25,800					25,800
	Fleet Total						**799,600**					**799,600**
	Park & Forestry Operations	PO-6700-13	Tree Planting Program-Regular	Infrastructure Replacement	City-Wide		48,882		562,148			611,030
		PO-6739-13	Tree Replacement Program-EAB	Infrastructure Replacement	City-Wide				417,941			417,941
		PO-6746-15	Fence Repair & Replacement Program	Infrastructure Replacement	City-Wide		140,400					140,400
		PO-6753-14	CTS Mobile Handheld Program	Technology	City-Wide				157,220			157,220
		PO-6754-13	Parks Concrete Walkway Repairs/Replacements	Infrastructure Replacement	City-Wide		216,300					216,300
	Park & Forestry Operations Total						**405,582**		**1,137,309**			**1,542,891**
	Park Development	PK-6323-16	Marita Payne Park - Basketball Court Reconstruction	Infrastructure Replacement	Ward 5		72,965					72,965
		PK-6345-16	Conley South Park - Tennis Court Reconstruction	Infrastructure Replacement	Ward 5		280,531					280,531
		PK-6346-16	Maple Valley Plan - North Maple Regional Park Phase I(B)	Growth/Development	Ward 1	5,561,995			617,999			6,179,994
		PK-6380-16	9v9 and 11v11 Soccer Field Upgrades	Infrastructure Replacement	City-Wide		136,514					136,514
		PK-6384-13	Uplands Golf and Ski Centre - Hiking Trail/Pathways Improvements	Infrastructure Replacement	Ward 5			91,650				91,650
		PK-6406-16	Pedestrian and Bicycle Master Plan (off road system) Design and Construction	Growth/Development	City-Wide			593,400				593,400
		PK-6409-16	Glen Shields Park - Activity Centre Improvements	Infrastructure Replacement	Ward 5		243,415					243,415
		PK-6418-16	Vaughan Mills Park - Playground Replacement & Safety Surfacing	Infrastructure Replacement	Ward 2		201,602					201,602
		PK-6419-16	Almont Park - Playground Replacement & Safety Surfacing	Infrastructure Replacement	Ward 2		118,984					118,984
		PK-6420-16	Fossil Hill Park - Playground Replacement & Safety Surfacing	Infrastructure Replacement	Ward 3		122,643					122,643
		PK-6437-16	Giovanni Caboto Park - Tennis Court Reconstruction	Infrastructure Replacement	Ward 3		224,463					224,463
		PK-6441-16	York Hill District Park - Hardscape and Walkway Replacement	Infrastructure Replacement	City-Wide			406,002				406,002
		PK-6467-16	Comdel Park - Basketball Court Reconstruction	Infrastructure Replacement	Ward 3		85,770					85,770
		PK-6468-16	Joseph Aaron Park - Basketball Court Reconstruction	Infrastructure Replacement	Ward 5		95,601					95,601
	Park Development Total					**5,561,995**	**1,582,488**	**1,091,052**	**617,999**			**8,853,534**
	Recreation	RE-9503-13	Fitness Centre Equipment Replacement	Equipment Replacement	City-Wide		125,100					125,100
	Recreation Total						**125,100**					**125,100**

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Commission	Department	Project#	Project Description	Project Type	Region	Revenue Category: City-Wide DC	Infrastructure Reserve	Gas Tax	Taxation	LTD	Other	Grand Total
Community Services Total						**35,151,295**	**3,682,016**	**1,091,052**	**5,681,396**			**45,605,759**
Engineering & Public Works	Development Transportation Engineering	DT-7098-14	Pedestrian and Bicycle Network Implementation Program	New Infrastructure	City-Wide	246,170						246,170
		DT-7104-13	TMP Education, Promotion, Outreach and Monitoring	Growth/Studies	City-Wide	77,250						77,250
		DT-7108-13	School Travel Planning Measures	Growth/Development	City-Wide	51,500						51,500
		DT-7120-13	Black Creek Renewal	Growth/Development	Ward 4	5,320,388				13,796,739		19,117,127
		DT-7121-13	Vaughan Metropolitan Centre NE Storm Water Management Pond	Growth/Development	Ward 4	856,903				2,284,250		3,141,153
		DT-7123-15	Kleinburg - Nashville PD6 Major Mackenzie Watermain	Growth/Development	Ward 1	1,887,797						1,887,797
		DT-7124-15	Block 61 CP Railway Pedestrian Crossing	Growth/Development	Ward 1	1,105,103						1,105,103
	Development Transportation Engineering Total					**9,545,111**				**16,080,989**		**25,626,100**
	Engineering Services	EN-1889-13	Bridge Replacement/ Rehabilitation Environmental Assessment - King Vaughan Road	Infrastructure Replacement	Ward 1			500,000				500,000
		EN-1916-15	2015 Road Rehabilitation and Watermain Replacement - Phase 3	Infrastructure Replacement	Ward 3		3,024,613			1,296,263		4,320,876
		EN-1917-15	2016 Pavement Management Program - Phase 1	Infrastructure Replacement	Ward 1, Ward 2, Ward 3			2,782,000				2,782,000
		EN-1918-15	2016 Pavement Management Program - Phase 2	Infrastructure Replacement	Ward 1, Ward 4					2,826,320		2,826,320
		EN-1919-15	2016 Pavement Management Program - Phase 3	Infrastructure Replacement	Ward 1, Ward 2					2,243,340		2,243,340
		EN-1920-15	2016 Road Rehabilitation and Watermain Replacement - Phase 1	Infrastructure Replacement	Ward 2		2,123,052			1,301,226		3,424,278
		EN-1921-15	2016 Road Rehabilitation and Watermain Replacement - Phase 2	Infrastructure Replacement	Ward 4		2,625,992			875,331		3,501,323
		EN-1930-15	Sidewalk on Keele Street - McNaughton Road to Teston Road	New Infrastructure	Ward 4	148,320						148,320
		EN-1931-15	Sidewalk on Keele Street - Kirby Road to Peak Point Blvd	New Infrastructure	Ward 1	82,400						82,400
		EN-1951-16	Sidewalk Upgrade on Jane Street - north of Teston Road	Infrastructure Replacement	Ward 1						100,000	100,000
		EN-1952-16	Sidewalk Upgrade on Nashville Road - west of Klein's Circle	Infrastructure Replacement	Ward 1						135,000	135,000
		EN-1973-15	Streetscape for Concord West by York Region - Highway 7 and Keele Street	Growth/Development	Ward 4	289,899						289,899
		EN-1974-16	2017 Pavement Management Program - Phase 1	Infrastructure Replacement	Ward 2, Ward 3					56,650		56,650
		EN-1975-16	2017 Pavement Management Program - Phase 2	Infrastructure Replacement	Ward 1, Ward 4, Ward 5					56,650		56,650
		EN-1976-16	2017 Road Rehabilitation and Watermain Replacement - Phase 1	Infrastructure Replacement	Ward 1		258,200			195,000		453,200
		EN-1977-16	2017 Road Rehabilitation and Watermain Replacement - Phase 2	Infrastructure Replacement	Ward 1		119,305			27,985		147,290
		EN-1978-16	Active Transportation Facility on Pine Valley Drive - Steeles Ave W to Langstaff Rd	New Infrastructure	Ward 2, Ward 3	56,650						56,650
		EN-1980-16	Sidewalk on Weston Road - Major Mackenzie Drive to Greenbrooke Drive	New Infrastructure	Ward 3	45,320						45,320
		EN-1984-16	Street Lighting on Keele Street - Langstaff Road to Rutherford Road	New Infrastructure	Ward 1, Ward 4	84,975						84,975

Attachment 3 - Draft Capital Project Listing by Department

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2014 Draft Capital Budget 2015-2017 Draft Capital Plan

Commission	Department	Project #	Project Description	Project Type	Region	Revenue Category City-Wide DC	Infrastructure Reserve	Gas Tax	Taxation	LTD	Other	Grand Total
		EN-1986-16	Sidewalk on Basaltic Road and Planchet Road - Langstaff Rd to Cul-de-sac/ 220 Basaltic Road	New Infrastructure	Ward 4			228,800				228,800
		EN-1994-14	Bridge Rehabilitation - North Johnson District Park	Infrastructure Replacement	Ward 2						336,600	336,600
	Engineering Services Total					**707,564**	**8,151,162**	**3,510,800**		**8,878,765**	**571,600**	**21,819,891**
	Public Works	PW-1972-16	Public Works and Parks Operations Yard Expansion and Upgrade Strategy	Growth/Development	Ward 2	10,118,606				6,090,951		16,209,557
		PW-2013-07	Street Light Pole Replacement Program	Infrastructure Replacement	City-Wide				309,000			309,000
		PW-2035-11	Curb and Sidewalk Repair & Replacement	Infrastructure Replacement	City-Wide			1,800,000				1,800,000
		PW-2058-13	LED Streetlight Conversion	Infrastructure Replacement	City-Wide			1,500,000				1,500,000
		PW-2063-13	ICI Water Meter Replacement Program	Infrastructure Replacement	City-Wide		206,000					206,000
	Public Works Total					**10,118,606**	**206,000**	**3,300,000**	**309,000**	**6,090,951**		**20,024,557**
Engineering & Public Works Total						**20,371,281**	**8,357,162**	**6,810,800**	**309,000**	**31,050,705**	**571,600**	**67,470,548**
Legal & Administrative Services	Real Estate	RL-0005-13	Land Acquisition Fees	Misc. Land Appraisals	City-Wide		267,800					267,800
	Real Estate Total						**267,800**					**267,800**
Legal & Administrative Services Total							**267,800**					**267,800**
Strategic & Corporate Services	Information Technology Management	IT-2502-14	Electronic Document Management System	Technology	City-Wide				360,000			360,000
		IT-3016-13	Personal Computer (PC) Assets Renewal	Technology	City-Wide		360,000					360,000
		IT-3017-13	Enterprise Telephone System Assets Renewal	Technology	City-Wide		391,400					391,400
		IT-3019-13	Central Computing Infrastructure Renewal	Technology	City-Wide		389,300					389,300
		IT-3020-14	Continuous Improvement - City Website (Vaughan Online)	Technology	City-Wide				154,500			154,500
	Information Technology Management Total						**1,140,700**		**514,500**			**1,655,200**
Strategic & Corporate Services Total							**1,140,700**		**514,500**			**1,655,200**
Vaughan Public Libraries	Libraries	LI-4504-13	Library Technology Upgrade	Technology	City-Wide				140,000			140,000
		LI-4516-16	Carrville Block 11- Resource Material	Growth/Development	Ward 4	347,650			38,600			386,250
		LI-4522-16	Carrville BL11 - Consulting Design/Construction	Growth/Development	Ward 4	318,300			35,300			353,600
		LI-4537-13	Capital Resource Purchases	Infrastructure Replacement	City-Wide		1,910,960					1,910,960
		LI-4539-14	Vellore Village South BL 39 - Consulting/Design/Construction	Growth/Development	Ward 3	2,649,717			351,583			3,001,300
		LI-4540-15	Vellore Village South BL39 - Resource Materials	Growth/Development	Ward 3	347,625			38,625			386,250
		LI-4541-16	Vellore Village South BL 36 - Furniture and Equipment	Growth/Equipment	Ward 3	236,300			26,200			262,500
		LI-4542-16	Vellore Village South BL39 - Communications and Hardware	Growth/Development	Ward 3	141,800			15,700			157,500
	Libraries Total					**4,041,392**	**1,910,960**		**646,008**			**6,598,360**
Vaughan Public Libraries Total						**4,041,392**	**1,910,960**		**646,008**			**6,598,360**
Total 2016 Plan						**63,851,762**	**18,335,738**	**7,901,852**	**8,001,110**	**31,050,705**	**571,600**	**129,712,767**

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2014 Draft Capital Budget 2015-2017 Draft Capital Plan

Commission	Department	Project #	Project Description	Project Type	Region	Revenue Category: City-Wide DC	Infrastructure Reserve	Gas Tax	Taxation	LTD	Other	Grand Total
Budget Year: 2017												
City Manager's Office	Emergency Planning	EP-0071-17	Primary and Alternate Emergency Operations Centres	Equipment Replacement	City-Wide		68,200		128,910			197,110
	Emergency Planning Total						68,200		128,910			197,110
	Fire & Rescue Services	FR-3508-13	Breathing Apparatus Replacements	Equipment Replacement	City-Wide		45,100					45,100
		FR-3587-17	Replace 7955 Aerial 55 FT	Equipment Replacement	City-Wide		703,000					703,000
		FR-3589-17	Replace 7981 Training Van	Equipment Replacement	City-Wide		33,600					33,600
		FR-3612-14	Fitness Equipment and Furniture Replacement - All Stations/Divisions	Equipment Replacement	City-Wide		30,000					30,000
		FR-3615-17	Fire Prevention Vehicle Replacement	Growth/Equipment	City-Wide		45,000					45,000
		FR-3616-17	Fire Prevention Vehicle Replacement	Growth/Equipment	City-Wide		45,000					45,000
	Fire & Rescue Services Total						901,700					901,700
City Manager's Office Total							969,900		128,910			1,098,810
Community Services	Bulding & Facilities	BF-8387-17	City Hall Public Square/Underground Parking Structure/Outdoor Rink	New Infrastructure	Ward 1					20,970,800		20,970,800
	Bulding & Facilities Total									20,970,800		20,970,800
	Fleet	FL-5278-17	PKS-1 new dual stream compactor truck	New Equipment	City-Wide				133,900			133,900
		FL-5318-17	RECREATION-Replace 1148 with 7 seater mini van with stow-n-go seats	Equipment Replacement	City-Wide		25,800					25,800
		FL-5319-17	PKS-Replace 1286 with a 2 ton crew cab 4x4 dump truck	Equipment Replacement	City-Wide		66,950					66,950
		FL-5330-17	FLEET MGMT-Replace 1157 with 1/2 ton ext cab 4x4 pickup	Equipment Replacement	City-Wide		30,900					30,900
		FL-5333-17	PKS-HORT- Replace 1352 with 1 ton reg. cab 4x4 dump truck	Equipment Replacement	City-Wide		27,800		28,900			56,700
		FL-5348-17	PKS-Replace 1511 with narrow sidewalk tractor with plow/salt spreader	Equipment Replacement	City-Wide		63,900					63,900
		FL-5349-17	PKS-Replace 1512 with narrow sidewalk tractor with plow/salt spreader	Equipment Replacement	City-Wide		63,900					63,900
		FL-5350-17	PKS-Replace 1513 with narrow sidewalk tractor with plow/salt spreader	Equipment Replacement	City-Wide		63,900					63,900
		FL-5426-17	PW-RDS-Replace 1373 with Regenerative street sweeper	Equipment Replacement	City-Wide		288,400					288,400
		FL-5431-17	PW-RDS-Replace 1702 with service body sign truck with sliding platform	Equipment Replacement	City-Wide		92,700					92,700
		FL-5436-17	B&F-Replace 1670 with 3/4 ton cargo van	Equipment Replacement	City-Wide		36,100					36,100
		FL-5440-17	PKS-4 new salt supply systems	Growth/Equipment	City-Wide	24,100			2,700			26,800
		FL-5455-17	PKS-1 new narrow sidewalk tractor with plow/salter/blower/sweeper attachments	Growth/Equipment	City-Wide	76,000			8,500			84,500
		FL-5456-17	PKS-1 new narrow sidewalk tractor with plow/salter/blower/sweeper attachments	Growth/Equipment	City-Wide	76,000			8,500			84,500
		FL-5457-17	PKS-1 new narrow sidewalk tractor with plow/salter/blower/sweeper attachments	Growth/Equipment	City-Wide	76,000			8,500			84,500
		FL-5458-17	PKS-1 new narrow sidewalk tractor with plow/salter/blower/sweeper attachments	Growth/Equipment	City-Wide	76,000			8,500			84,500
		FL-5466-17	PW-WATER--Replace 1665 with 3/4 ton cargo van	Equipment Replacement	City-Wide		36,100					36,100
	Fleet Total					328,100	796,450		199,500			1,324,050
	Park & Forestry Operations	PO-6700-13	Tree Planting Program-Regular	Infrastructure Replacement	City-Wide		48,882		562,148			611,030

2014 Draft Capital Budget 2015-2017 Draft Capital Plan

Commission	Department	Project#	Project Description	Project Type	Region	Revenue Category: City-Wide DC	Infrastructure Reserve	Gas Tax	Taxation	LTD	Other	Grand Total
		PO-6739-13	Tree Replacement Program-EAB	Infrastructure Replacement	City-Wide				417,941			417,941
		PO-6745-17	Nashville Cemetery-Road Extension	New Infrastructure	Ward 1				57,700			57,700
		PO-6746-15	Fence Repair & Replacement Program	Infrastructure Replacement	City-Wide		114,963					114,963
		PO-6751-17	Sports Field Safety Fencing for Spectators at Vaughan Grove Sports Complex	New Infrastructure	Ward 2				91,927			91,927
		PO-6754-13	Parks Concrete Walkway Repairs/Replacements	Infrastructure Replacement	City-Wide		216,300					216,300
	Park & Forestry Operations Total						**380,145**		**1,129,716**			**1,509,861**
	Park Development	PK-6112-17	LeParc Park - Tennis Court Reconstruction	Infrastructure Replacement	Ward 4		321,000					321,000
		PK-6279-17	Reeves Park - Basketball Court Reconstruction	Infrastructure Replacement	Ward 1		76,258					76,258
		PK-6287-17	UV2-D1 - Block 18 District Park Development	Growth/Development	Ward 4	619,852			68,873			688,725
		PK-6308-17	UV1-N25 - Block 40 Neighbourhood Park Design & Construction	Growth/Development	Ward 3	1,080,925			120,103			1,201,028
		PK-6309-17	UV1-N28 - Block 40 Neighbourhood Park Design and Construction	Growth/Development	Ward 3	563,318			62,591			625,909
		PK-6310-17	UV1-N29 - Block 47 Neighbourhood Park Design & Construction	Growth/Development	Ward 1	1,166,378			129,597			1,295,975
		PK-6321-17	Alexandra Elisa Park - Basketball Court Reconstruction	Infrastructure Replacement	Ward 2		84,194					84,194
		PK-6327-17	Belair Way Park - Bocce Court Redevelopment	Infrastructure Replacement	Ward 3		133,128					133,128
		PK-6340-17	Frank Robson Park - Ball Diamond Irrigation System	New Infrastructure	Ward 1				86,469			86,469
		PK-6347-17	LP-N6 Block 12 Linear Park	Growth/Development	Ward 1	138,967			15,440			154,407
		PK-6348-17	LP-N9 Block 12 Linear Park	Growth/Development	Ward 1	160,450			17,828			178,278
		PK-6351-17	Jersey Creek Park - Playground Equipment (Swing)	Infrastructure Replacement	Ward 3		36,460					36,460
		PK-6360-17	Vellore Village Community Centre - Soccer Field Redevelopment	Infrastructure Replacement	Ward 3		356,900					356,900
		PK-6368-17	Bindertwine Park - Ball Diamond Fencing	New Infrastructure	Ward 1				32,000			32,000
		PK-6384-13	Uplands Golf and Ski Centre - Hiking Trail/Pathways Improvements	Infrastructure Replacement	Ward 5			91,650				91,650
		PK-6394-15	UV2-D2 - Block 11 District Park w/CC - Park Design & Construction	Growth/Development	Ward 4	1,214,396			134,934			1,349,330
		PK-6397-13	VMC23-2 - Vaughan Metropolitan Centre Black Creek Park Design and Construction	Growth/Development	Ward 4	558,016			62,002			620,018
		PK-6398-17	VMC30-6 - Block 30 Urban Square Design and Construction	Growth/Development	Ward 4	500,942			55,660			556,602
		PK-6401-17	61W-N2 - Block 61 Neighbourhood Park Design and Construction	Growth/Development	Ward 1	468,847			52,094			520,941
		PK-6402-17	61W-S7 - Block 61 Urban Square Design and Construction	Growth/Development	Ward 1	267,800			29,756			297,556
		PK-6404-17	Glen Shields Park - Pathway Lighting	Infrastructure Replacement	Ward 5			269,675				269,675
		PK-6408-17	Concord Thornhill Regional Park - Playground Rubber Surfacing Replacement	Infrastructure Replacement	Ward 5		151,438					151,438
		PK-6412-17	911 Park Signage Program	Legal/Regulatory	City-Wide		98,717		98,717			197,434
		PK-6414-17	UV1-S1 - Block 40 Urban Square Design and Construction	Growth/Development	Ward 3	513,868			57,096			570,964
		PK-6422-17	Pedestrian and Bicycle Master Plan (off road system) Design and Construction	New Infrastructure	City-Wide			368,000				368,000

2014 Draft Capital Budget 2015-2017 Draft Capital Plan

Commission	Department	Project #	Project Description	Project Type	Region	Revenue Category: City-Wide DC	Infrastructure Reserve	Gas Tax	Taxation	LTD	Other	Grand Total
		PK-6423-17	Glen Shields Park - Shade Structure	New Infrastructure	Ward 5				79,954			79,954
		PK-6424-17	61W-N3 - Block 61 Neighbourhood Park Design and Construction	Growth/Development	Ward 1	575,127			63,903			639,030
		PK-6425-17	61W-G8 - Block 61 Greenway Park Design and Construction	Growth/Development	Ward 1	671,639			74,626			746,265
		PK-6426-17	CC11-P2 - Block 11 Carville Centre Parkette Design and Construction	Growth/Development	Ward 4	167,762			18,640			186,402
		PK-6427-17	Hayhoe Mills Park - Design & Construction	Growth/Development	Ward 2	386,512			42,946			429,458
		PK-6428-17	VMC29-1 - Block 29 Neighbourhood Park Design and Construction	Growth/Development	Ward 4	547,774			60,864			608,638
		PK-6429-17	VMC29-10 - Block 29 Urban Square Design and Construction	Growth/Development	Ward 4	326,487			36,276			362,763
		PK-6430-17	VMC30-7 -Block 30 Vaughan Metropolitan Centre Park Design and Construction	Growth/Development	Ward 4	1,050,469			116,719			1,167,188
		PK-6432-17	61E-P4 - Block 61 Parkette Design and Construction	Growth/Development	Ward 1	136,760			15,196			151,956
		PK-6433-17	Active Together Master Plan 5 year update	Growth/Studies	Ward 4	124,729			13,859			138,588
		PK-6440-17	York Hill District Park - Basketball Court Reconstruction	Infrastructure Replacement	Ward 5		46,083					46,083
		PK-6443-17	Maple Community Centre - Ball Diamond Irrigation	Infrastructure Replacement	Ward 1		97,881					97,881
		PK-6445-17	KA-P4 Kipling Avenue Area Parkette	Growth/Development	Ward 2	118,480			13,164			131,644
		PK-6446-17	KA-N1- Kipling Avenue area Neighbourhood Park Design and Construction	Growth/Development	Ward 2	609,850			67,761			677,611
		PK-6447-17	KA-P2 Kipling Avenue Area Parkette	Growth/Development	Ward 2	152,236			16,915			169,151
		PK-6448-17	KA-P3 Kipling Avenue Area Parkette	Growth/Development	Ward 2	183,362			20,374			203,736
		PK-6449-17	VMC29-13 - Block 29 Park Design and Construction	Growth/Development	Ward 4	1,665,752			185,084			1,850,836
		PK-6450-17	YS1-N2 - Block 1 Neighbourhood Park Design and Construction	Growth/Development	Ward 5	766,577			85,175			851,752
		PK-6451-17	YS1-P1 Block 1 Parkette Design and Construction	Growth/Development	Ward 5	161,552			17,950			179,502
		PK-6456-17	61W-N4 - Block 61 Neighbourhood Park Design and Construction	Growth/Development	Ward 1	830,349			92,261			922,610
		PK-6457-17	UV1-N30 - Block 47 Neighbourhood Park Design and Construction	Growth/Development	Ward 1	430,480			47,831			478,311
		PK-6458-17	Maple Valley Plan - North Maple Regional Park Phase 2 Construction	Growth/Development	Ward 1	5,093,402			565,934			5,659,336
		PK-6459-17	Maple Lions Park - Playground Replacement & Safety Surfacing	Infrastructure Replacement	Ward 1		129,286					129,286
		PK-6460-17	Robert Watson Park - Playground Replacement & Safety Surfacing	Infrastructure Replacement	Ward 3		129,840					129,840
		PK-6462-17	Vellore Heritage Square - Playground Replacement & Safety Surfacing	Infrastructure Replacement	Ward 3		100,837					100,837
		PK-6470-17	Winding Lane Park - Basketball Court Reconstruction	Infrastructure Replacement	Ward 5		42,370					42,370
		PK-6471-17	Worth Park - Basketball Court Reconstruction	Infrastructure Replacement	Ward 5		54,877					54,877
		PK-6472-17	Rosedale Park North - Tennis Court Reconstruction	Infrastructure Replacement	Ward 5		245,292					245,292
		PK-6477-17	Wade Gate Park - Tennis Court Reconstruction	Infrastructure Replacement	Ward 5		192,037					192,037
	Park Development Total					**21,253,058**	**2,296,598**	**729,325**	**2,658,592**			**26,937,573**
	Recreation	RE-9503-13	Fitness Centre Equipment Replacement	Equipment Replacement	City-Wide		125,100					125,100
	Recreation Total						**125,100**					**125,100**

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2014 Draft Capital Budget 2015-2017 Draft Capital Plan

Commission	Department	Project #	Project Description	Project Type	Region	Revenue Category: City-Wide DC	Infrastructure Reserve	Gas Tax	Taxation	LTD	Other	Grand Total
Community Services Total						21,581,158	3,598,293	729,325	3,987,808	20,970,800		50,867,384
Engineering & Public Works	Development Transportation Engineering	DT-7098-14	Pedestrian and Bicycle Network Implementation Program	New Infrastructure	City-Wide	250,000						250,000
		DT-7104-13	TMP Education, Promotion, Outreach and Monitoring	Growth/Studies	City-Wide	77,250						77,250
		DT-7108-13	School Travel Planning Measures	Growth/Development	City-Wide	51,500						51,500
		DT-7120-13	Black Creek Renewal	Growth/Development	Ward 4	5,320,388				13,796,739		19,117,127
		DT-7123-15	Kleinburg - Nashville PD6 Major Mackenzie Watermain	Growth/Development	Ward 1	1,887,797						1,887,797
		DT-7124-15	Block 61 CP Railway Pedestrian Crossing	Growth/Development	Ward 1	1,105,103						1,105,103
	Development Transportation Engineering Total					**8,692,038**				**13,796,739**		**22,488,777**
	Engineering Services	EN-1867-17	Pedestrian Crossing Enhancement Program - Pavement Marking	Health & Safety	City-Wide				206,000			206,000
		EN-1947-17	Pedestrian Connectivity Study	New Infrastructure	Ward 5				117,420			117,420
		EN-1973-15	Streetscape for Concord West by York Region - Highway 7 and Keele Street	Growth/Development	Ward 4	2,559,429						2,559,429
		EN-1974-16	2017 Pavement Management Program - Phase 1	Infrastructure Replacement	Ward 2, Ward 3			2,818,200				2,818,200
		EN-1975-16	2017 Pavement Management Program - Phase 2	Infrastructure Replacement	Ward 1, Ward 4, Ward 5					4,305,400		4,305,400
		EN-1976-16	2017 Road Rehabilitation and Watermain Replacement - Phase 1	Infrastructure Replacement	Ward 1		3,338,815			4,425,872		7,764,687
		EN-1977-16	2017 Road Rehabilitation and Watermain Replacement - Phase 2	Infrastructure Replacement	Ward 1		1,344,566			315,392		1,659,958
		EN-1978-16	Active Transportation Facility on Pine Valley Drive - Steeles Ave W to Langstaff Rd	New Infrastructure	Ward 2, Ward 3	770,440						770,440
		EN-1980-16	Sidewalk on Weston Road - Major Mackenzie Drive to Greenbrooke Drive	New Infrastructure	Ward 3	362,560						362,560
		EN-1984-16	Street Lighting on Keele Street - Langstaff Road to Rutherford Road	New Infrastructure	Ward 1, Ward 4	481,525						481,525
		EN-1985-17	Sidewalk on Doney Crescent - Keele Street to Cul-de-sac	New Infrastructure	Ward 4						44,000	44,000
		EN-1991-17	Traffic Signal Installation - Interchange Way and Interchange Way	New Infrastructure	Ward 4	198,275						198,275
		EN-1996-17	Municipal Structure Inspection and Reporting in 2017	Legal/Regulatory	City-Wide		124,630					124,630
	Engineering Services Total					**4,372,229**	**4,808,011**	**2,818,200**	**323,420**	**9,046,664**	**44,000**	**21,412,524**
	Public Works	PW-1972-16	Public Works and Parks Operations Yard Expansion and Upgrade Strategy	Growth/Development	Ward 2	12,785,911				31,069,948		43,855,859
		PW-2013-07	Street Light Pole Replacement Program	Infrastructure Replacement	City-Wide				309,000			309,000
		PW-2035-11	Curb and Sidewalk Repair & Replacement	Infrastructure Replacement	City-Wide			1,900,000				1,900,000
		PW-2058-13	LED Streetlight Conversion	Infrastructure Replacement	City-Wide			1,500,000				1,500,000
		PW-2063-13	ICI Water Meter Replacement Program	Infrastructure Replacement	City-Wide		206,000					206,000
	Public Works Total					**12,785,911**	**206,000**	**3,400,000**	**309,000**	**31,069,948**		**47,770,859**
Engineering & Public Works Total						**25,850,178**	**5,014,011**	**6,218,200**	**632,420**	**53,913,351**	**44,000**	**91,672,160**
Finance	Finance	FI-0073-17	New Property Tax System	Infrastructure Replacement	City-Wide				154,500			154,500
	Finance Total								**154,500**			**154,500**

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Attachment 3 - Draft Capital Project Listing by Department

2014 Draft Capital Budget 2015-2017 Draft Capital Plan

Commission	Department	Project#	Project Description	Project Type	Region	Revenue Category City-Wide DC	Infrastructure Reserve	Gas Tax	Taxation	LTD	Other	Grand Total
Finance Total									**154,500**			**154,500**
Legal & Administrative Services	Real Estate	RL-0005-13	Land Acquisition Fees	Misc. Land Appraisals	City-Wide		267,800					267,800
	Real Estate Total						**267,800**					**267,800**
Legal & Administrative Services Total							**267,800**					**267,800**
Planning	Development Planning	DP-9525-17	Vaughan Mills Urban Design Streetscape & Open Space Master Plan	Growth/Studies	Ward 4	117,000			13,000			130,000
	Development Planning Total					**117,000**			**13,000**			**130,000**
Planning Total						**117,000**			**13,000**			**130,000**
Strategic & Corporate Services	Human Resources	HR-9533-14	Attendance Management Automation	New Infrastructure	City-Wide				103,000			103,000
	Human Resources Total								**103,000**			**103,000**
	Information Technology Management	IT-2502-14	Electronic Document Management System	Technology	City-Wide				300,000			300,000
		IT-3016-13	Personal Computer (PC) Assets Renewal	Technology	City-Wide		360,000					360,000
		IT-3017-13	Enterprise Telephone System Assets Renewal	Technology	City-Wide		391,400					391,400
		IT-3019-13	Central Computing Infrastructure Renewal	Technology	City-Wide		389,300					389,300
		IT-3020-14	Continuous Improvement - City Website (Vaughan Online)	Technology	City-Wide				154,500			154,500
	Information Technology Management Total						**1,140,700**		**454,500**			**1,595,200**
Strategic & Corporate Services Total							**1,140,700**		**557,500**			**1,698,200**
Vaughan Public Libraries	Libraries	LI-4504-13	Library Technology Upgrade	Technology	City-Wide				140,000			140,000
		LI-4512-17	Maple Library Renovations	Infrastructure Replacement	Ward 1				770,000			770,000
		LI-4516-16	Carrville Block 11- Resource Material	Growth/Development	Ward 4	347,650			38,600			386,250
		LI-4518-17	Carrville BL11 - Furniture and Equipment	Growth/Equipment	Ward 4	236,250			26,250			262,500
		LI-4522-16	Carrville BL11 - Consulting Design/Construction	Growth/Development	Ward 4	2,809,958			372,842			3,182,800
		LI-4524-17	Carrville Community Library - Communications and Hardware	Growth/Development	Ward 1	141,750			15,750			157,500
		LI-4525-17	Vellore Village Community Library	Growth/Development	Ward 3	318,300			35,300			353,600
		LI-4526-17	Vellore Village Community Library - Land	Growth/Development	Ward 3	350,100			38,900			389,000
		LI-4537-13	Capital Resource Purchases	Infrastructure Replacement	City-Wide		1,949,170					1,949,170
		LI-4546-13	Vellore Villiage Community Library - Resource Materials	Growth/Development	Ward 3	347,625			38,625			386,250
	Libraries Total					**4,551,633**	**1,949,170**		**1,476,267**			**7,977,070**
Vaughan Public Libraries Total						**4,551,633**	**1,949,170**		**1,476,267**			**7,977,070**
Total 2017 Plan						**52,099,989**	**12,939,874**	**6,947,525**	**6,950,405**	**74,884,151**	**44,000**	**153,865,924**

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VAUGHAN

memorandum

DATE: January 24, 2014

TO: Honourable Mayor and Members of Council

FROM: MaryLee Farrugia, Commissioner of Legal & Administrative Services/City Solicitor
Gus Michaels, Director of By-law & Compliance

RE: **COMMUNICATION**
Finance, Administration & Audit Committee Meeting January 20, 2014
Draft 2014 Budget and 2015 – 2017 Plan
ARRs - 1 Full-time Shelter Attendant and 1 Part-time Animal Shelter Clerk

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In preparation for the upcoming Finance, Administration & Audit Committee meeting on January 29, 2014, the following amendment is being proposed regarding 2 existing ARRs:

- 1 full-time permanent Animal Shelter Attendant
- 1 part-time permanent Animal Shelter Clerk

Recommendation:

That the request for the 2 ARR positions for 1 full time permanent Animal Shelter Attendant position and 1 part time permanent Animal Shelter Clerical position for the Animal Services Unit of the By-law & Compliance Department ("B&C") be brought forward from 2016 to be included within the 2014 Budget.

Background:

Through the 2013 Budget process, it was determined that the ARRs for a full-time permanent Animal Services Shelter Attendant and part-time permanent Animal Services Clerk would proceed for further consideration and recognition during the 2016 Budget cycle. Although the fiscal data contained within the original ARR's were accurate, further detailed review conducted in 2013 resulted in identification of a potential liability and non-compliance with Provincial regulations that may not have been given the adequate level of consideration in 2012.

During the 2013/2014 Budget process and through the on-going operational review of B&C, it was discovered that these 2 ARR positions inadvertently remained attributed to the 2016 Budget year, although intended to proceed in 2014.

Existing Service & Staffing Levels:

Currently B&C provides a 24/7 Animal Services operation, including operation of the Vaughan Animal Shelter, providing services to Vaughan, King and East Gwillimbury residents. The shelter is provincially mandated to remain open to the public 6 days a week. Animal Services operates with an under-resourced staffing complement of 2 full-time, 4 part-time shelter attendants, and 1 full-time clerk. Although the animal shelter remains open to the public 6 days a week, the insufficient staffing levels are contrary to the regulatory requirements as prescribed by the *Animals for Research Act*.

In comparison, the City of Brampton, having a population somewhat comparative to the City of Vaughan, maintains a staff complement for Animal Services comprised of 1 Manager, 2 Supervisors, 1 Office Administrator/Coordinator, 2 full time Clerks, 1 part time Clerk, 3 Veterinary Technicians (also responsible for public education and outreach), 11 Shelter Attendants (4 full time, 7 part time), 11 Animal Control Officers (7 full time, 2 part time, 2 seasonal contract).

The care of cats and dogs is a physically demanding job. Continued operation of the Animal Shelter with insufficient resources could lead to deteriorating service and potential health and safety risks to staff, members of the public and animals themselves.

Conclusion/Rationale:

In consultation with the Acting Commissioner of Finance/City Treasurer, these proposed positions can be accommodated within the current approved taxation increase for 2014, and are therefore recommended for approval

Further, these additional positions will allow the B&C Animal Service Unit to move towards mitigating risk of non-compliance with Provincial legislation, operating with a reduced risk of injury and providing the minimum public service levels expected for a 6 day a week operation.

Gus Michaels, Director
By-law & Compliance Department

MaryLee Farrugia, Commissioner/City Solicitor
Legal & Administrative Services