

## APPENDIX H: FINANCIAL SUMMARY

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*See following pages.*

<b>Parkland Purchases</b>	<b>Short-Term (2013-2016)</b>	<b>Medium-Term (2017-2021)</b>	<b>Long-Term (2022-2031)</b>	<b>Total</b>
<b>Capital Cost Summary</b>				
<b>Total Capital Cost: Land Acquisition</b>	\$5,559,674	\$35,581,912	\$73,387,694	<b>\$114,529,279</b>

<b>Develop Active Parkland</b>	<b>Short-Term (2013-2016)</b>	<b>Medium-Term (2017-2021)</b>	<b>Long-Term (2022-2031)</b>	<b>Total</b>
<b>Capital Cost Summary</b>				
<b>Gross Capital Cost (Including Co-Payment)</b>	\$28,034,211	\$52,596,356	\$46,932,059	<b>\$127,562,626</b>
<b>Co-Payment (Tax-Funded) Portion</b>	\$2,803,421	\$5,259,636	\$4,693,206	<b>\$12,756,263</b>
<b>Operating Cost Summary</b>				
<b>Net Operating Costs</b>	\$864,698	\$1,567,929	\$1,808,799	<b>\$4,241,426</b>
<b>Average Yearly Continuous Operating Cost</b>	<b>\$216,175</b>	<b>\$313,586</b>	<b>\$180,880</b>	<b>\$223,233</b>

<b>Community Centres</b>	<b>Short-Term (2013-2016)</b>	<b>Medium-Term (2017-2021)</b>	<b>Long-Term (2022-2031)</b>	<b>Total</b>
<b>Capital Cost Summary</b>				
<b>Gross Capital Cost (Including Co-Payment)</b>	\$38,752,700	\$89,491,900	\$48,096,000	<b>\$176,340,600</b>
<b>Co-Payment (Tax-Funded) Portion</b>	\$3,875,270	\$10,949,190	\$6,809,600	<b>\$21,634,060</b>
<b>Operating Cost Summary</b>				
<b>Net Operating Costs</b>	\$149,875	\$3,324,000	\$1,791,250	<b>\$5,265,125</b>
<b>Contribution for Repair and Replacement</b>	\$657,540	\$1,042,660	\$918,580	<b>\$2,618,780</b>
<b>Total Continuous Operating Cost</b>	<b>\$807,415</b>	<b>\$4,366,660</b>	<b>\$2,709,830</b>	<b>\$7,883,905</b>
<b>Average Yearly Continuous Operating Cost</b>	<b>\$201,854</b>	<b>\$873,332</b>	<b>\$270,983</b>	<b>\$414,942</b>

<b>Recreational Trails</b>	<b>Short-Term (2013-2016)</b>	<b>Medium-Term (2017-2021)</b>	<b>Long-Term (2022-2031)</b>	<b>Total</b>
<b>Capital Cost Summary</b>				
<b>Gross Capital Cost (Including Co-Payment)</b>	\$1,200,000	\$1,500,000	\$3,000,000	<b>\$5,700,000</b>
<b>Co-Payment (Tax-Funded) Portion</b>	\$120,000	\$150,000	\$300,000	<b>\$570,000</b>
<b>Operating Cost Summary</b>				
<b>Net Operating Costs</b>	\$21,110	\$26,387	\$52,774	<b>\$100,270</b>
<b>Contribution for Repair and Replacement</b>	\$4,800	\$6,000	\$12,000	<b>\$22,800</b>
<b>Total Continuous Operating Cost</b>	<b>\$25,910</b>	<b>\$32,387</b>	<b>\$64,774</b>	<b>\$123,070</b>
<b>Average Yearly Continuous Operating Cost</b>	<b>\$6,477</b>	<b>\$6,477</b>	<b>\$6,477</b>	<b>\$6,477</b>

<b>Soccer Fields</b>	<b>Short-Term (2013-2016)</b>	<b>Medium-Term (2017-2021)</b>	<b>Long-Term (2022-2031)</b>	<b>Total</b>
<b>Capital Cost Summary</b>				
<b>Gross Capital Cost (Including Co-Payment)</b>	\$6,582,348	\$2,609,129	\$1,638,000	<b>\$10,829,477</b>
<b>Co-Payment (Tax-Funded) Portion</b>	\$658,235	\$260,913	\$163,800	<b>\$1,082,948</b>
<b>Operating Cost Summary</b>				
<b>Net Operating Costs</b>	\$154,159	\$17,287	\$92,058	<b>\$263,504</b>
<b>Contribution for Repair and Replacement</b>	\$492,838	\$38,224	\$272,802	<b>\$803,865</b>
<b>Total Continuous Operating Cost</b>	<b>\$646,997</b>	<b>\$55,511</b>	<b>\$364,860</b>	<b>\$1,067,369</b>
<b>Average Yearly Continuous Operating Cost</b>	<b>\$161,749</b>	<b>\$11,102</b>	<b>\$36,486</b>	<b>\$56,177</b>

<b>Ball Diamonds</b>	<b>Short-Term (2013-2016)</b>	<b>Medium-Term (2017-2021)</b>	<b>Long-Term (2022-2031)</b>	<b>Total</b>
<b>Capital Cost Summary</b>				
Gross Capital Cost (Including Co-Payment)	\$1,871,740	\$1,463,212	\$325,546	\$3,660,498
Co-Payment (Tax-Funded) Portion	\$187,174	\$146,321	\$32,555	\$366,050
<b>Operating Cost Summary</b>				
Net Operating Costs	\$65,852	\$15,042	\$75,210	\$156,104
Contribution for Repair and Replacement	\$81,212	\$20,426	\$81,387	\$183,025
<b>Total Continuous Operating Cost</b>	<b>\$147,064</b>	<b>\$35,468</b>	<b>\$156,597</b>	<b>\$339,129</b>
<b>Average Yearly Continuous Operating Cost</b>	<b>\$36,766</b>	<b>\$7,094</b>	<b>\$15,660</b>	<b>\$17,849</b>

<b>Other Sports Fields</b>	<b>Short-Term (2013-2016)</b>	<b>Medium-Term (2017-2021)</b>	<b>Long-Term (2022-2031)</b>	<b>Total</b>
<b>Capital Cost Summary</b>				
Gross Capital Cost (Including Co-Payment)	\$167,804	\$154,152	\$0	\$321,956
Co-Payment (Tax-Funded) Portion	\$16,780	\$15,415	\$0	\$32,196
<b>Operating Cost Summary</b>				
Net Operating Costs	\$22,300	\$17,500	\$2,400	\$42,200
Contribution for Repair and Replacement	\$8,845	\$7,025	\$910	\$16,780
<b>Total Continuous Operating Cost</b>	<b>\$31,145</b>	<b>\$24,525</b>	<b>\$3,310</b>	<b>\$58,980</b>
<b>Average Yearly Continuous Operating Cost</b>	<b>\$7,786</b>	<b>\$4,905</b>	<b>\$331</b>	<b>\$3,104</b>

<b>Tennis &amp; Basketball Courts</b>	<b>Short-Term (2013-2016)</b>	<b>Medium-Term (2017-2021)</b>	<b>Long-Term (2022-2031)</b>	<b>Total</b>
<b>Capital Cost Summary</b>				
Gross Capital Cost (Including Co-Payment)	\$899,410	\$676,084	\$599,759	\$2,175,253
Co-Payment (Tax-Funded) Portion	\$89,941	\$67,608	\$59,976	\$217,525
<b>Operating Cost Summary</b>				
Net Operating Costs	\$3,675	\$3,675	\$2,847	\$10,197
Contribution for Repair and Replacement	\$46,023	\$46,023	\$34,969	\$127,016
<b>Total Continuous Operating Cost</b>	<b>\$49,698</b>	<b>\$49,698</b>	<b>\$37,816</b>	<b>\$137,213</b>
<b>Average Yearly Continuous Operating Cost</b>	<b>\$12,425</b>	<b>\$9,940</b>	<b>\$3,782</b>	<b>\$7,222</b>

<b>Skateboard Parks &amp; Skate Zones</b>	<b>Short-Term (2013-2016)</b>	<b>Medium-Term (2017-2021)</b>	<b>Long-Term (2022-2031)</b>	<b>Total</b>
<b>Capital Cost Summary</b>				
Gross Capital Cost (Including Co-Payment)	\$1,272,615	\$1,423,820	\$819,000	\$3,515,435
Co-Payment (Tax-Funded) Portion	\$127,262	\$142,382	\$81,900	\$351,544
<b>Operating Cost Summary</b>				
Net Operating Costs	\$1,650	\$2,200	\$1,650	\$5,500
Contribution for Repair and Replacement	\$37,380	\$20,161	\$59,640	\$117,181
<b>Total Continuous Operating Cost</b>	<b>\$39,030</b>	<b>\$22,361</b>	<b>\$61,290</b>	<b>\$122,681</b>
<b>Average Yearly Continuous Operating Cost</b>	<b>\$9,758</b>	<b>\$4,472</b>	<b>\$6,129</b>	<b>\$6,457</b>

<b>Outdoor Aquatics</b>	<b>Short-Term (2013-2016)</b>	<b>Medium-Term (2017-2021)</b>	<b>Long-Term (2022-2031)</b>	<b>Total</b>
<b>Capital Cost Summary</b>				
Gross Capital Cost (Including Co-Payment)	\$831,600	\$831,600	\$1,039,500	\$2,702,700
Co-Payment (Tax-Funded) Portion	\$83,160	\$83,160	\$103,950	\$270,270
<b>Operating Cost Summary</b>				
Net Operating Costs	\$23,988	\$11,994	\$41,979	\$77,961
Contribution for Repair and Replacement	\$55,440	\$27,720	\$97,020	\$180,180
<b>Total Continuous Operating Cost</b>	<b>\$79,428</b>	<b>\$39,714</b>	<b>\$138,999</b>	<b>\$258,141</b>
<b>Average Yearly Continuous Operating Cost</b>	<b>\$19,857</b>	<b>\$7,943</b>	<b>\$13,900</b>	<b>\$13,586</b>

<b>Playgrounds</b>	<b>Short-Term (2013-2016)</b>	<b>Medium-Term (2017-2021)</b>	<b>Long-Term (2022-2031)</b>	<b>Total</b>
<b>Capital Cost Summary</b>				
Gross Capital Cost (Including Co-Payment)	\$3,185,140	\$4,999,020	\$8,649,086	\$16,833,246
Co-Payment (Tax-Funded) Portion	\$318,514	\$499,902	\$864,909	\$1,683,325
<b>Operating Cost Summary</b>				
Net Operating Costs	\$6,600	\$19,250	\$30,910	\$56,760
Contribution for Repair and Replacement	\$123,219	\$238,758	\$435,709	\$797,686
<b>Total Continuous Operating Cost</b>	<b>\$129,819</b>	<b>\$258,008</b>	<b>\$466,619</b>	<b>\$854,446</b>
<b>Average Yearly Continuous Operating Cost</b>	<b>\$32,455</b>	<b>\$51,602</b>	<b>\$46,662</b>	<b>\$44,971</b>

<b>Off-Leash Dog Parks</b>	<b>Short-Term (2013-2016)</b>	<b>Medium-Term (2017-2021)</b>	<b>Long-Term (2022-2031)</b>	<b>Total</b>
<b>Capital Cost Summary</b>				
Gross Capital Cost (Including Co-Payment)	\$218,900	\$109,450	\$0	\$328,350
Co-Payment (Tax-Funded) Portion	\$21,890	\$10,945	\$0	\$32,835
<b>Operating Cost Summary</b>				
Net Operating Costs	\$4,650	\$4,650	\$4,650	\$13,950
Contribution for Repair and Replacement	\$5,473	\$5,473	\$5,473	\$16,418
<b>Total Continuous Operating Cost</b>	<b>\$10,123</b>	<b>\$10,123</b>	<b>\$10,123</b>	<b>\$30,368</b>
<b>Average Yearly Continuous Operating Cost</b>	<b>\$2,531</b>	<b>\$2,025</b>	<b>\$1,012</b>	<b>\$1,598</b>

<b>Outdoor Artificial Skating Rinks</b>	<b>Short-Term (2013-2016)</b>	<b>Medium-Term (2017-2021)</b>	<b>Long-Term (2022-2031)</b>	<b>Total</b>
<b>Capital Cost Summary</b>				
Gross Capital Cost (Including Co-Payment)	\$1,021,608	\$1,055,842	\$2,077,450	\$4,154,900
Co-Payment (Tax-Funded) Portion	\$102,161	\$105,584	\$207,745	\$415,490
<b>Operating Cost Summary</b>				
Net Operating Costs	\$107,930	\$107,930	\$108,270	\$324,130
Contribution for Repair and Replacement	\$25,540	\$25,540	\$30,105	\$81,185
<b>Total Continuous Operating Cost</b>	<b>\$133,470</b>	<b>\$133,470</b>	<b>\$138,375</b>	<b>\$405,315</b>
<b>Average Yearly Continuous Operating Cost</b>	<b>\$33,368</b>	<b>\$26,694</b>	<b>\$13,837</b>	<b>\$21,332</b>

<b>Picnic Areas</b>	<b>Short-Term (2013-2016)</b>	<b>Medium-Term (2017-2021)</b>	<b>Long-Term (2022-2031)</b>	<b>Total</b>
<b>Capital Cost Summary</b>				
Gross Capital Cost (Including Co-Payment)	\$189,000	\$378,000	\$378,000	\$945,000
Co-Payment (Tax-Funded) Portion	\$18,900	\$37,800	\$37,800	\$94,500
<b>Operating Cost Summary</b>				
Net Operating Costs	\$210	\$420	\$420	\$1,050
Contribution for Repair and Replacement	\$12,600	\$25,200	\$25,200	\$63,000
<b>Total Continuous Operating Cost</b>	<b>\$12,810</b>	<b>\$25,620</b>	<b>\$25,620</b>	<b>\$64,050</b>
<b>Average Yearly Continuous Operating Cost</b>	<b>\$3,203</b>	<b>\$5,124</b>	<b>\$2,562</b>	<b>\$3,371</b>

<b>Library Facilities</b>	<b>Short-Term (2013-2016)</b>	<b>Medium-Term (2017-2021)</b>	<b>Long-Term (2022-2031)</b>	<b>Total</b>
<b>Capital Cost Summary</b>				
Gross Capital Cost (Including Co-Payment)	\$11,921,577	\$33,621,443	\$25,645,000	\$71,188,020
Co-Payment (Tax-Funded) Portion	\$1,192,158	\$3,362,144	\$2,564,500	\$7,118,802
<b>Operating Cost Summary</b>				
Net Operating Costs	\$3,592,245	\$1,384,000	\$6,025,245	\$11,001,490
Contribution for Repair and Replacement	\$132,583	\$136,200	\$765,780	\$1,034,563
<b>Total Continuous Operating Cost</b>	<b>\$3,724,828</b>	<b>\$1,520,200</b>	<b>\$6,791,025</b>	<b>\$12,036,053</b>
<b>Average Yearly Continuous Operating Cost</b>	<b>\$931,207</b>	<b>\$304,040</b>	<b>\$679,103</b>	<b>\$633,476</b>