

**PROPOSED 2015 BUDGET AND 2016-18 PLAN**

**Recommendation**

The Commissioner of Finance and City Treasurer and the Director of Financial Planning and Analytics, in consultation with the Interim City Manager and the Senior Management Team recommend:

1. That the presentation on the PROPOSED 2015 Budget and 2016-18 Plan be received; and
2. That the consolidated PROPOSED 2015 Budget as set out in this report, including the impact of excluding non-cash expenses as required by Ontario Regulation 284/09, be approved; and
3. That the 2016-18 Plan as set out in this report be recognized pending the findings of the Budget Task Force that has been created to study options to reduce the recognized plan to a maximum tax rate increase of not more the 3% annually.

**Contribution to Sustainability**

The City's multi-year budget and financial plan contribute to sustainability by developing a longer term view of the resources required to achieve the City's strategic objectives and established priorities. Responsible planning allocates resources in a way that balances needs and aspirations of the present without compromising the ability to meet those of the future.

**Economic Impact**

If adopted as presented, the current PROPOSED 2015 Budget and 2016-18 Plan would have the following economic impacts:

**Table 1: Economic Impact of PROPOSED 2015 Budget and 2016-18 Plan**

\$M	2015	2016	2017	2018
	Budget	Recognized Plan		
Gross Operating Expenses	259.1	272.9	281.3	290.4
Less: Non-Tax Revenue	-87.7	-84.8	-84.8	-85.1
Assessment Growth	-3.2	-3.4	-3.8	-4.0
Levy Requirement	168.2	184.8	192.7	201.4
Budget Reduction Target		-11.4	-13.9	-16.9
Net Levy Requirement	168.2	173.3	178.7	184.4
<b>Incremental Levy</b>	<b>4.7</b>	<b>5.1</b>	<b>5.4</b>	<b>5.7</b>
<i>Tax Rate Increase</i>	<i>2.86%</i>	<i>9.65%</i>	<i>4.14%</i>	<i>4.25%</i>
<i>Budget Reduction Target Required</i>		<i>-6.65%</i>	<i>-1.14%</i>	<i>-1.25%</i>
<b>Tax Rate Increase</b>	<b>2.86%</b>	<b>3.00%</b>	<b>3.00%</b>	<b>3.00%</b>
<b>Tax Bill Change for the Average Home*</b>	<b>\$37</b>	<b>\$39</b>	<b>\$41</b>	<b>\$42</b>
<b>Total Capital Program</b>	<b>\$92.7</b>	<b>\$106.8</b>	<b>\$104.5</b>	<b>\$64.1</b>

*Note: some numbers may not add due to rounding.*

*\* based on the average home valued at \$587,000*

The PROPOSED 2015 Budget includes an incremental levy requirement that results in a proposed tax rate increase of 2.86%. This reflects incorporation of the budget reduction plan approved by the Finance, Administration and Audit Committee (the Committee) and is

significantly less than the 7.14% in the original DRAFT 2015 Budget. This reduction was achieved through efficiencies, new or increased fees, deferring additional resource requests and other corporate adjustments. This was not an easy task and required difficult choices.

Subsequent to the introduction of the DRAFT budget, the Committee passed a motion directing staff to work toward a set target not to exceed 3% per annum for the period of four years. The budget reduction plan presented to the Committee focused on 2015.

As further research and study is required to identify reductions over the remaining three years of the plan, the Committee recommended the creation of a Budget Task Force. The mandate of the Task Force is to study options for the development of a budget reduction plan for 2016-18 to help achieve the Committee's budget direction.

### **Communications Plan**

Working in collaboration with the Corporate Communications department, there were several communications channels used to inform and engage the public throughout the budget process. The plan was designed to increase awareness of City services, promote the ways to get involved, collect feedback and educate residents about the decision-making process for a municipal budget.

A number of tactics were employed to reach that goal including hard-copy promotional materials and ads, online Twitter events and enhanced website content. Flyers and posters highlighting the budget meetings were distributed to City facilities, ratepayers' associations, seniors clubs and seniors' residences to ensure residents were aware of the opportunities to provide input. Public meeting times were also promoted on the front of the interim tax bill insert, which was mailed to every homeowner in February.

Two sets of ads were taken out in local newspapers to promote engagement opportunities, as well as educate residents about where their taxes go. A number of articles were also published with information about the budget. They were complemented by website updates, frequently updated messages on the City's Synthia phone system, graphic slides on Vaughan TV and messages to staff.

The City also used social media to promote the budget process by sending out reminders about budget meetings and the other opportunities to get engaged, tweeting live from all meetings and holding two "Ask the Expert" sessions on Twitter that allowed residents to have their budget questions answered in real time. Information also was shared through the City's corporate, business and Councillor eNewsletters and the blog.

Public consultation is integral to building the budget, which is why every effort was made to provide information in a variety of formats – both print and online – and to ensure residents received it through their preferred channels.

### **Purpose**

The purpose of this report is to provide Council with the PROPOSED 2015 Budget and 2016-18 Plan, which consolidates all of the recommendations of the Committee and direction to staff at the following meetings:

- January 12, 2015
- January 23, 2015
- February 2, 2015
- February 9, 2015
- March 2, 2015
- March 9, 2015

The intent of the report is to recommend the adoption of the PROPOSED 2015 Budget and recognition of the 2016-18 Plan.

## **Background - Analysis and Options**

### **Financial Sustainability: Always a Key Priority**

The objective of the City's financial planning process is to develop a multi-year budget that balances the need to maintain existing services, accommodate growth requirements and undertake corporate initiatives against the City's capacity to fund them. The City's financial management policies and practices are based on best practices to maintain the City's strong financial position.

As the City of Vaughan continues to grow and adapt to provincially driven intensification, a focus on long-term financial sustainability will be increasingly important. Meeting this objective has required difficult choices to develop financial strategies to address rising operational costs, increasing legislative requirements, infrastructure renewal and replacement costs and the costs associated with implementing the City's various master plans.

### **Municipal Service Provision and Tax Rate Increase Comparison**

Property Taxes on the average home are estimated to be \$1,373 and are the primary source of funding for the many and diverse programs and services provided to residents. Below is a sample of some of the over 200 programs and services provided by the City.

#### **Illustration 1: Examples of City Services**

<b>Engineering/Public Works</b>		<b>Parks &amp; Recreation</b>	
Roads - Lane Kms	2,046	Community Centres	10
Sidewalks - Kms	1,122	Fitness Centres	7
Bridges & Structures	181	Theatres	1
Streetlights	25,899	Parkland - Hectares	951
Traffic Signals	84	Trails - Km	58
Public Works Yards	3		
<b>Fire &amp; Rescue Services</b>		Parks	200
Fire Stations	10	Playgrounds	293
Fire Engines/Aerials	16	Tennis Courts	126
Fire Tankers/Rescues/etc.	13	Ball Diamonds (Multi Type)	57
<b>Library Services</b>		Basketball/Playcourts	85
Libraries & Resource Libraries	8	Bocce Courts	64
Library Collection (Items)	522,754	Water Play Facilities	19
		Indoor pool tanks	9
		Indoor Skating Rinks/Arenas	10
		Outdoor Soccer Fields	170
		Skateboard Parks	8

\* Based on 2014 estimates

A comparison of tax rate increases across the Greater Toronto Area demonstrates that Vaughan continues to have one of the lowest tax rate increases among comparator municipalities for 2015. This has been a sustained trend over the last several years as illustrated in the table below. This is evidence of Vaughan providing value for its residents' tax dollars.

**Table 2: Municipal Tax Rate Increase Comparison**

<i>Municipality</i>	<i>2015</i>	<i>Municipality</i>	<i>2014</i>	<i>2013</i>	<i>2012</i>	<i>2011</i>	<i>5Yr Average</i>
Brampton (P)	7.86%	Caledon	4.98%	5.70%	5.24%	10.40%	6.23%
Milton (P)	5.50%	Mississauga	6.10%	7.00%	7.40%	5.80%	6.06%
Aurora (P)	4.96%	Brampton	2.90%	4.90%	4.90%	4.10%	4.93%
Caledon (A)	4.82%	King	2.59%	3.42%	8.90%	5.66%	4.71%
Richmond Hill (A)	4.20%	Milton	3.63%	3.00%	3.60%	4.86%	4.12%
Mississauga (A)	4.00%	Oakville	2.11%	3.01%	6.55%	5.93%	3.99%
Barrie (A)	3.19%	Newmarket	2.72%	3.74%	3.95%	5.89%	3.96%
Burlington (A)	3.65%	Aurora	3.75%	3.42%	4.77%	1.94%	3.77%
Newmarket (P)	3.50%	Barrie	2.03%	3.30%	3.60%	6.50%	3.72%
Markham (P)	2.98%	Burlington	3.50%	4.46%	3.29%	0.90%	3.16%
King (A)	2.97%	Richmond Hill	2.04%	2.50%	2.45%	2.95%	2.83%
<b>Vaughan (P)</b>	<b>2.86%</b>	<b>Vaughan</b>	<b>2.50%</b>	<b>2.69%</b>	<b>2.95%</b>	<b>1.95%</b>	<b>2.59%</b>
Oakville (P)	2.35%	Markham	2.49%	1.50%	1.50%	0.00%	1.69%
<b>Average</b>	<b>4.10%</b>	<b>Average</b>	<b>3.18%</b>	<b>3.74%</b>	<b>4.55%</b>	<b>4.38%</b>	<b>3.96%</b>

**Operating Budget Summary**

The incremental tax levy requirement is a result of cost pressures, servicing growth and selected investments in new initiatives. Reducing the initial draft budget was challenging and required careful consideration of the balance between maintaining service levels, new initiatives and keeping tax rates low. The funding recommendation is a blend of these ideals, but weighted towards service delivery. Below are a few key highlights:

**Key 2015 Budget Highlights:**

- Fire Station 7-5 full year implementation supporting community safety
- Opening of the new Civic Centre Resource Library supporting information access
- Resources to support community parks, community health and wellness
- Funding to support community infrastructure repair and renewal projects
- City initiatives supporting efficiency and effectiveness goals

There are many factors that place pressures on the property tax rate, including:

- Inflation and the impact of escalating labour and external contract costs;
- New development and population growth that while positive for the City overall, also create budget pressures because of the costs of providing additional service volume;
- Timing differences between revenue growth and incremental growth-related costs;
- Increasing requirements to set aside adequate funding to pay for the eventual replacement of all of the new community infrastructure that has been put in place;
- Investments required to transform City administration and service delivery to ensure that they are as efficient and effective as possible; and,

- Unique pressures of the current cycle such as the cost to replace trees lost in the December 2013 Ice Storm and need to transition to more sustainable policies for the planned use of reserves and surpluses.

**A New Perspective: Conceptual Budget Framework**

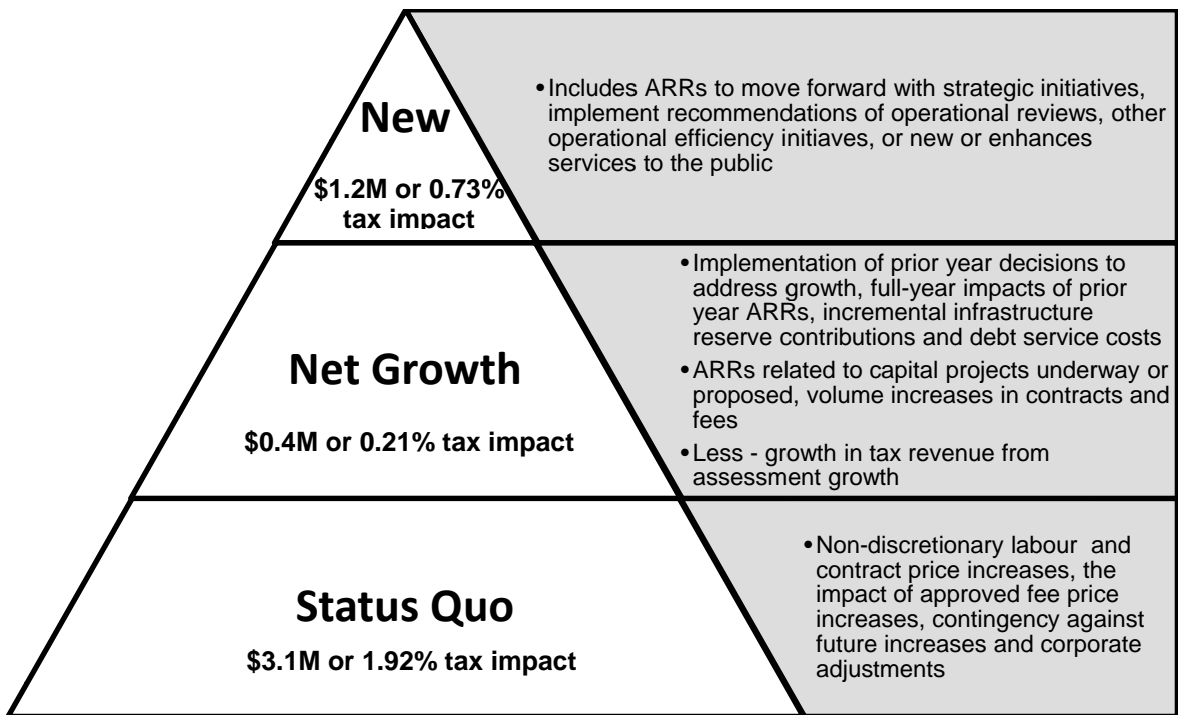
Budget pressures can be categorized into three main components.

The Status Quo represents pressures related to providing existing levels of service to existing residents, primarily price pressures from pre-determined labour cost increases and material or service contracts.

Growth-related pressures represent the net amount by which the operating costs associated with providing existing levels of services to new residents exceed expected assessment growth.

The final component of the framework consists of proposed funding for additional resources to support strategic, transformational or new initiatives.

**Illustration 2: Conceptual representation of PROPOSED 2015 Budget**



The following table summarizes the net pressures in the operating budget according to the above framework.

**Table 3: Conceptual Budget Framework: Summary of Net Pressures**

<i>Drivers Of Budget Expenditure Changes:</i>	<b>2015 Budget \$M</b>	<b>2016 Plan \$M</b>	<b>2017 Plan \$M</b>	<b>2018 Plan \$M</b>
<b>Existing Cost Base and Normal Course of Business (Status Quo):</b>				
Economic salary adjustments & progressions	5.5	4.8	3.9	2.9
Negotiated contract price increases, utilities, other	0.5	0.9	0.0	-0.4
New user fees and user fee price increases	-0.2	-0.8	-0.8	-0.8
Net corporate changes	-2.7	5.4	3.0	4.4
<b>Total Existing Cost Base and Normal Course of Business (Staus Quo):</b>	<b>3.1</b>	<b>10.1</b>	<b>6.2</b>	<b>6.1</b>
	1.92%	5.91%	3.21%	3.01%
<b>Growth-Related Incremental Costs:</b>				
<b>Implementation of Previous Decisions:</b>				
Base budget annualization of previous year fire station 7-5 salary gapping	1.0	0.0	0.0	0.0
ARRs tied to community infrastructure (libraries, parks, fire trucks, community centre)	0.4	4.2	3.6	1.7
Debt service level related to Roads Program	0.5	0.4	-1.9	2.7
Community infrastructure reserve contributions	0.9	0.8	2.1	1.1
<b>Subtotal</b>	<b>2.8</b>	<b>5.5</b>	<b>3.7</b>	<b>5.5</b>
<b>Maintain/Growth:</b>				
Base budget increases in contract and utility volumes	0.6	0.2	0.2	0.3
ARRs to support City services	0.4	2.6	1.3	0.3
User fee and service charge volume	-0.2	-0.5	-0.9	-0.2
<b>Subtotal</b>	<b>0.7</b>	<b>2.3</b>	<b>0.7</b>	<b>0.4</b>
<b>Assessment growth:</b>	-3.2	-3.4	-3.6	-3.7
<b>Total Growth-Related Incremental Costs:</b>	<b>0.4</b>	<b>4.4</b>	<b>0.8</b>	<b>2.1</b>
	0.21%	2.57%	0.44%	1.03%
<b>New Initiatives and Service Level Enhancements:</b>				
Organizational transformation initiatives	1.2	1.8	0.8	0.4
New services or enhanced level of services	0.0	0.2	0.2	0.0
<b>Total New Initiatives and Service Level Enhancements:</b>	<b>1.2</b>	<b>2.0</b>	<b>0.9</b>	<b>0.4</b>
	0.73%	1.16%	0.49%	0.21%
<b>Incremental Levy Requirement</b>	<b>4.7</b>	<b>16.5</b>	<b>7.9</b>	<b>8.6</b>
	2.86%	9.65%	4.14%	4.25%
<b>Net Budget Reduction Target</b>	<b>0.0</b>	<b>-11.4</b>	<b>-2.5</b>	<b>-3.0</b>
		-6.65%	-1.14%	-1.25%
<b>Tax Levy Increase</b>	<b>4.7</b>	<b>5.1</b>	<b>5.4</b>	<b>5.7</b>
<b>Tax Rate Change</b>	<b>2.86%</b>	<b>3.00%</b>	<b>3.00%</b>	<b>3.00%</b>

Labour costs account for approximately 60% of the City's operating budget. This includes economic adjustments, salary progressions for new and existing staff complements and increasing benefit costs. A contingency against the impact of future labour negotiations and other unforeseen events is also included in the 2016-18 Plan. Further information is provided in Attachment 1, Revenue and Expenditure Summary. In addition, a list of Additional Resource Requests is provided as Attachment 2.

The following table illustrates how the 2015 incremental levy is distributed among Commissions and major categories.

**Table 4: Conceptual Budget Framework: Summary of Incremental Levy Requirement**

2015 Net Budget Change by Commission/Category	2015 PROPOSED Net Budget Change INC/(DEC) \$M				
	Existing Cost Base and Normal Course of Business	Total Growth-Related Incremental Costs	New Initiatives and Service Level Enhancements	Total 2015 Net Budget Change	Rate Increase (%)
Fire & Rescue	1.8	1.1	0.0	2.8	1.73%
Strategic & Corporate Services	0.6	0.2	0.6	1.4	0.86%
Infrastructure-Related Expenditures	0.0	1.3	0.0	1.3	0.78%
Community Services*	1.0	0.1	0.0	1.0	0.63%
Legal & Administrative Services	0.8	0.0	0.2	1.0	0.60%
Vaughan Public Libraries	0.3	0.4	0.0	0.7	0.45%
Finance & City Treasurer	0.2	0.0	0.3	0.5	0.29%
City Manager	0.1	0.1	0.0	0.2	0.11%
Council, Internal Audit & Integrity Commissioner	0.1	0.0	0.1	0.1	0.09%
Planning	-0.5	-0.3	0.0	-0.8	-0.49%
Public Works	-1.6	0.8	0.0	-0.8	-0.48%
Corporate Other	0.4	-3.2	0.0	-2.8	-1.71%
<b>Total</b>	<b>3.1</b>	<b>0.4</b>	<b>1.2</b>	<b>4.7</b>	<b>2.86%</b>
<b>Tax Rate Impact</b>	<b>1.92%</b>	<b>0.21%</b>	<b>0.73%</b>	<b>2.86%</b>	

\* An interim structure is in place for the departments in Community Services whereby they have been distributed among other commissions pending a Council decision on the leadership and structure of the Community Services Commission.

Aside from the impacts associated with labour cost increases, the incremental changes between the Approved 2014 Budget and the PROPOSED 2015 Budget are primarily a result of:

- Increases to Fire and Rescue Services net expenditures related to the full year implementation of Fire Station 7-5 to support community safety.
- Increases to Strategic and Corporate Services net expenditures, including the Building and Facilities and Fleet departments, as a result of contract volume increases, utility cost increases and the allocation of additional resources for City initiatives that support efficiency and effectiveness goals. These are offset by cost efficiencies that have been achieved in both the Buildings and Facilities and Fleet departments.
- Increases to infrastructure-related expenditures primarily as a result of increased reserve contributions and debt servicing costs in-line with growth in the City's stock of infrastructure, as well as increased funding for Capital from Taxation. It should be noted that through the budget process, the total incremental contribution, as calculated according to the Consolidated Reserve Policy, has been temporarily reduced by 50%. This temporary reduction has been made until Phase 2 of the Corporate Asset Management Initiative is implemented. This initiative will provide more accurate estimates of long-term renewal funding requirements.
- Increases to Legal and Administrative Services budget as a result of increased insurance premiums and additional legal resources. These additional resources would support City initiatives such as development of the Vaughan Metropolitan Centre and the Vaughan Enterprise Zone, and increasingly complex legislative and procurement requirements.
- Increases to Vaughan Public Libraries net expenditures as a result of the scheduled opening of the new Civic Centre Resource Library with the full year impact of this new library to be included in the 2016 budget.

- Increases to Finance Commission net expenditures as a result of additional resources for City initiatives that support efficiency and effectiveness goals.
- Increases to the City Manager's net expenditures, including Recreation and Cultural Services, Economic Development and Corporate Communications, as a result of growth related volume increases and additional resources to support effective public communication.
- Increases to Council, Internal Auditor and Integrity Commissioner net expenditures as a result of calculated increases to council discretionary expenses and additional resources to allow Internal Audit to engage external expertise to complete technical audits.
- Decreases to Planning Commission net expenditures as a result of increases to planning and non-OBC Building Standard fee revenues.
- Decreases to Public Works net expenditures as a result of a reallocation of certain labour costs to the Water/Wastewater/Stormwater budget as a result of an organizational realignment, offsetting increased costs for resources to support new parks and other increases which include contracted price and volume increases.
- Decreases to Corporate and Other net expenditures primarily as a result of assessment growth, increased dividends from PowerStream and increased transfers from reserves, offset by decreases in other investment revenue and supplementary taxation and the impact of the realignment of the Water/Wastewater/Stormwater expenditures between the Public Works Commission and the Water/Wastewater/Stormwater budget.

### **Capital Budget Summary**

One of the key functions of a municipal government is to ensure that the necessary infrastructure is in place to support a vibrant, sustainable municipality. New capital is a driver of development to entice new residents and businesses to call Vaughan home. Renewal investments are equally important to maintain existing assets in a state of good repair or replace assets at the end of their useful life.

The 2015 Capital Budget and 2016-18 Plan is based on more than 500 projects totalling \$368M, covering a number of departments.

***Key 2015 Budget Highlights:***

- North Regional Maple Park – Phase 1
- Kleinberg Church Renovation for community access
- Relocation of Fire Station 74 – Kleinburg
- Fire training tower
- Vellore Village South Library
- Carville Community Centre and Park Design
- Various road and public works projects



Below are brief descriptions of some of the capital projects in the 2015 Capital Budget and 2016-18 Plan:

#### Parks (\$41.0M)

In addition to the Carrville District Park discussed below, there are four other major park projects currently in the capital plan.

- North Maple Regional Park (Phase 1 development) includes the construction of two artificial sports fields, a driveway, parking and related site improvements planned for 2015 (\$5.4M)
- Block 40 District Park design and construction, in the Major Mackenzie Drive, Lawford Road and Chatfield Drive area, planned for 2016 (\$3.6M)
- Block 18 District Park, in the Rutherford Road and Peter Rupert area planned for 2017 (\$6.8M)
- Block 59 District Park, in the Highway 27 and Martin Grove area, planned for 2017 (\$5.2M)

In addition to District Parks the plan includes \$22.0M for 36 other parks development projects.

Between 2016-18 about \$1.1M in additional resource requests have been recognized to support new park operating costs.

#### Block 11 Carrville Community Centre, District Park and Library (\$43.8M)

The Carrville Community Centre is planned to begin construction in 2016. The Community Centre was identified in the 2013 Development Charge Background Study and in Vaughan's Active Together Master Plan. The Centre is expected to have two arenas, a gymnasium, associated amenities and an adjacent district park. A community library is also planned. Project completion is expected in 2017.

Operating costs associated with this facility have been included in the 2016-18 Plan with additional resource request submissions received from Libraries (\$0.6M), Building and Facilities (\$1.3M) and Recreation (\$0.8M).

#### Black Creek Renewal and VMC Stormwater Management Pond (\$32.3M)

Capital works continue within the Vaughan Metropolitan Centre for the renewal of Black Creek between Highway 7 and Highway 407, including culvert improvements at Doughton Road and Interchange Way. Other works include required improvements to the City's existing storm water management pond at the northeast corner of Jane Street and Highway 7. In total, the expected project costs total more than \$54M. The required works are complex and are expected to continue through to 2019. A financial strategy and design refinement is expected in 2015.

#### Relocation of Fire Station 74 – Kleinburg (\$6.0M)

This project is for the relocation of Fire Station 74. The new station will be a fully-staffed 9,300-square-foot, two-bay fire station with ancillary offices and crew quarters. Design and construction is expected in 2016 with project completion planned for 2017.

Staffing costs associated with the firefighters for this station are estimated at \$2.1M per year when fully implemented. One cohort of firefighters will be hired in 2016 with a second in 2017. The costs of each cohort will be phased in over two years.

#### Vellore Village South Library (\$4M)

Design and construction of the Vellore Village Community Library is scheduled to begin in 2015. Project completion is expected in 2016.

Operating costs associated with this facility have been included in the 2016-18 Plan with an additional resource request submission received from Libraries for \$0.6M.

Other projects of interest include:

#### Kleinberg Church (\$1.0M)

The City purchased the Kleinburg United Church in 2010. This project, expected to be completed in 2015, will include the necessary renovations to allow the facility to be used by local community groups.

#### Fire – Training Tower (\$1.2M)

This 2015 project will allow Vaughan Fire and Rescue Services to provide training in the latest techniques of firefighting and control of emergency situations. The facility may also be rented out to other fire departments or internal and external stakeholders for their training needs.

#### City Tree Planting Program (\$1.4M)

Annual funding for the City's two tree-planting programs increased by \$0.4M in 2015. One program replaces about 1,400 trees per year that have died or have been damaged. The second program is specifically to replace trees infected by the Emerald Ash Borer (EAB). About 500 EAB trees are replaced each year. Due to the 2013 ice storm, a backlog of more than 21,000 trees currently exists. In 2015, one-time funding of \$0.8M has been added to supplement the tree planting program to help address the backlog. The Budget Task Force is expected to study options for addressing the backlog.

#### New Watermains (\$17.9M)

There are five projects for the installation of new watermains in growth areas of the City. These projects are undertaken by developers and paid for by the City as development occurs.

#### Curb and Sidewalk Repair and Replacement (\$7.4M)

The annual curb and sidewalk repair and replacement program involves the removal and replacement of damaged sections of curbs and sidewalks city wide. A requirement under the province's Minimum Maintenance Standards is for the City to complete a sidewalk inventory assessment each year. The information captured from this inventory supports future work plans for the program.

#### Road Rehabilitation (\$37.9M)

The annual program for road rehabilitation includes the resurfacing and rehabilitation of road surfaces. This program also incorporates associated curbs and sidewalks that may be affected by these works. When appropriate, watermain replacement in the planned area is coordinated to help mitigate capital costs and disruption to citizens. The roads rehabilitation program is primarily debt financed.

#### LED Streetlight Conversion (\$6.0M)

The project is to undertake further replacement of residential High Pressure Sodium (HPS) street lights with LED lighting. This project is expected to extend beyond 2019.

The table below provides the total cost of capital projects in the 2015 Capital Budget and 2016-18 Plan by commission.

**Table 5: Total Capital by Commission**

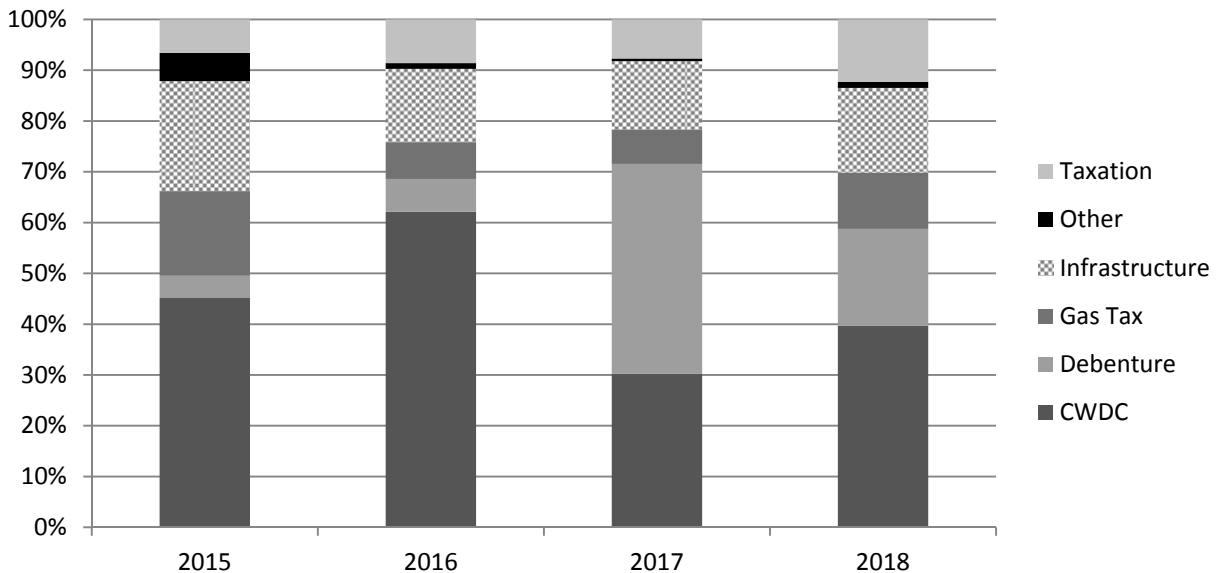
Commission (\$M)	2015	2016	2017	2018	Grand Total
Public Works	56.8	42.9	58.6	42.6	200.9
Strategic and Corporate Initiatives	10.6	38.8	25.5	5.7	80.6
Planning	13.6	9.7	12.4	10.6	46.3
City Manager	5.1	8.9	3.5	1.7	19.2
Libraries	5.8	6.3	3.8	3.1	19.0
Legal and Administrative Services	0.4	0.3	0.3	0.3	1.2
Finance	0.4	-	0.4	0.1	0.9
<b>Grand Total</b>	<b>92.7</b>	<b>106.8</b>	<b>104.5</b>	<b>64.1</b>	<b>368.1</b>

*Note: some numbers may not add due to rounding.*

### Capital Funding

The capital program is funded from various sources. City-wide Development Charges are the primary source of funding for most new infrastructure, ranging between 30% to 60% over the plan. In the later years of the plan, there is an increasing reliance on debentures as a funding source for large capital projects with limited or undetermined funding sources. As planning for these projects continues and funding strategies are refined, planned debenture financing may be replaced with other funding sources. Below is a graph that illustrates the funding components of the capital program.

**Chart 1: Funding of the Capital Program**



### Capital Budget - Operating Implications

Many capital programs have associated operating implications. These costs are embedded in the City's growth-related expenditures in the base or as additional resource requests. Operational

requirements include staff and associated operating costs of new infrastructure. These will typically be lower in the first year due to the construction timing involved. Initial investments in service delivery capital infrastructure are fixed and primarily funded through development charges. However, the related ongoing operational and service costs place cumulative, lasting pressures on the operating budget. Debenture financing is primarily leveraged for the City's roads program. Infrastructure contributions are required to begin funding the ultimate replacement of infrastructure funded through the development community.

**Table 6: Operating Impacts Associated with the Capital Program**

Items	2015			2016			2017			2018		
	\$M	Tax Rate Incr.	\$/HH	\$M	Tax Rate Incr.	\$/HH	\$M	Tax Rate Incr.	\$/HH	\$M	Tax Rate Incr.	\$/HH
Operational Requirements*	0.6	0.37%	5	4.9	2.84%	37	4.0	2.06%	30	2.1	1.03%	15
Debenture Financing**	0.5	0.30%	4	0.4	0.25%	3	-1.9	-1.00%	-14	2.7	1.31%	20
Infrastructure Contributions **	0.9	0.54%	7	0.8	0.47%	6	1.9	1.01%	15	1.1	0.53%	8
<b>Total</b>	<b>2.0</b>	<b>1.20%</b>	<b>15</b>	<b>6.1</b>	<b>3.56%</b>	<b>47</b>	<b>4.0</b>	<b>2.07%</b>	<b>30</b>	<b>5.8</b>	<b>2.86%</b>	<b>43</b>

\* Figures represent the estimated operating implications associated with the capital program. These operating implications are incorporated in the operating budget. /HH indicates the equivalent increase per household.

\*\* Includes incremental increases for infrastructure reserve contributions, debt servicing costs and Capital from Taxation. Infrastructure reserve contributions were reduced as part of the budget reduction plan.

Note: some numbers may not add due to rounding.

## Long-term Financial Planning

### Reserves and Debt

Over time, the City has developed a series of guiding financial policies to assist in developing the Capital Budget. The City is primarily responsible for funding replacement infrastructure and for funding the 10% co-funding requirements for DC-funded growth capital. These projects are primarily funded through taxation. The City has adopted reserve funding and debt financing to smooth out the costs and minimize the need for large infrastructure-related tax rate increases. To ensure the sustainability of these tools, the City has adopted associated targets. As illustrated below, the City is meeting or exceeding these targets.

**Table 7: Policy Ratios**

Policy Ratio	2014	2015	2016	2017	2018	Target
Discretionary Reserve*	63.1%	57.8%	55.7%	58.9%	64.9%	>50% Of Own Source Revenues
Working Capital*	9.3%	7.9%	6.1%	5.1%	4.9%	Up To 10% Of Own Source Revenues
Debt Service Costs	6.0%	6.3%	5.6%	4.2%	4.8%	<10% Of Own Source Revenues

\*Ratios are affected by contribution and own source revenue forecasts

Note: some numbers may not add due to rounding.

Discretionary reserves provide the City with financial flexibility in order to safeguard against economic downturns and finance operations internally. This ratio is a strong indicator of Vaughan's financial health. The decrease in the 2015 discretionary reserve ratio is related to a number of capital projects and reserve transfers. However, the 2014 BMA Municipal Study notes

that the average discretionary reserve ratio for all single and lower-tier municipalities in Ontario is only 50%.

The Working Capital reserve is available to fund in-year cash flow requirements. The progressive decrease in this ratio is due to phasing out the use of the subsidization of tax increase from the tax rate stabilization reserve and anticipated surpluses. Contributions to this reserve are surplus based, which are not planned or forecasted, and only applied once realized.

The Debt Policy sets limitations on the use of debt in order to retain financial flexibility by avoiding long-term commitments and the high cost of interest. The City's policy limits debt to a maximum of 10% of total City revenue, which is significantly lower than the Province's 25% maximum. This ratio is relatively stable over the capital plan. There is a large debt retirement in 2017.

The following table illustrates the forecasted balances of the City's main reserve categories over the 2015-18 budget period. During the four year period, reserve balances are expected to average about \$362M. More than half of the reserve balance relates to non-discretionary reserves, primarily development charges and cash-in-lieu of parkland. Discretionary reserves represent, on average, 20% of the total. Infrastructure replacement reserves are categorized as discretionary reserves.

Reserve balances are reflective of project commitments. The 10-year reserve forecast in Attachment 4 details the estimated contributions and commitments of each reserve. These forecasts are updated during the annual budget process to reflect the changing initiatives of the City.

**Table 8: 2015-18 Reserve Balance Forecast**

<b>\$M</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>
<b>Discretionary Reserves</b>					
Sustainability	48.1	33.6	21.0	11.2	3.8
Infrastructure	33.9	33.3	31.9	35.4	42.5
Corporate	31.2	28.4	28.4	29.1	28.9
Special Purpose	-7.1	-8.3	-8.4	-8.5	-8.6
Sub-total	106.1	87.0	85.5	67.2	66.6
<b>Obligatory Reserves</b>					
Development Charge	108.6	124.9	114.6	108.7	125.4
Area Specific	1.0	-8.0	-8.1	-8.2	-8.3
Restricted Grant	8.8	1.8	2.2	3.8	5.6
Other	79.5	76.8	73.9	71.0	68.1
Sub-total	198.0	195.5	182.6	175.3	190.8
Water/Wastewater	69.9	75.2	89.9	108.8	134.8
<b>Grand Total</b>	<b>373.8</b>	<b>357.7</b>	<b>345.3</b>	<b>351.2</b>	<b>392.3</b>

*Note: some numbers may not add due to rounding.*

#### Amortization and Post-employment benefits

The City's PROPOSED 2015 Budget and 2016-18 Plan is developed excluding amortization expense and post-employment benefits. The costs and associated tax implications of budgeting for amortization and post-employment benefits would be significant.

The main reasons for the funding differences are:

1. The majority of the City's assets are funded by the development industry, leaving the City to fund renewal costs, primarily through taxation. The City's Infrastructure Replacement Reserve Contribution Policy requires that a portion of the expected replacement cost of assets be raised through taxation each year to help smooth out potential large tax increases when replacements are required.
2. The City funds its post-employment benefit costs as payments are made. There is a large gap between current funding and the liability for post-employment benefits recorded in the annual audited financial statements. It should be noted that there is a surge in future post-employment benefits caused by staffing requirements to service growth.

Ontario Regulation 284/09 – “Budget Matters – Expenses” states that municipalities may exclude from annual budgets all or a portion of expenses for amortization, post-employment benefit expenses and solid waste landfill closure and post-closure expenses, but does require Council be informed of the above action including the estimated change in the year-end accumulated surplus and estimated impact of the excluded expenses on the municipal funding requirements. It is important to note these expenses are recognized and reflected in the City's annual financial statements, but they are not fully funded through the City's budget and tax levy since they represent “non-cash” charges.

**Table 9: Impact of Excluded Expenses/Estimated Change in Accumulated Surplus**

<b>Funding vs. Amortization \$M</b>	<b>Annual Budget Funding</b>	<b>Prior Year Amortization</b>	<b>Gap</b>
City Asset Renewal*	25.2	46.4	21.2
City Post-Employment Benefits	2.6	14.0	11.4
<b>Combined</b>	<b>27.8</b>	<b>60.4</b>	<b>32.6</b>

*\*Excludes Water and Waste Water (Separate Process)  
Reporting on solid waste landfill closure and post-closure expenses is not applicable in Vaughan  
Note: some numbers may not add due to rounding.*

### Community Infrastructure Renewal Requirements

Assets constructed over the last three decades are approaching the end of their useful lives and significant investment in the replacement of these assets is required. In recognition of this and to spread the cost out over time to minimize tax rate increases, Council adopted an Infrastructure Replacement Reserve Contribution Policy in 2012. This policy approved inflationary adjustments and increased annual contributions, based on lifecycle replacement principles for new assets, to the infrastructure replacement reserves.

For 2015, the total incremental contribution, as calculated by the policy, has been temporarily reduced by 50%, resulting in a budget reduction of \$0.5M. This was done to minimize the impact of required budget reductions on service levels. The reserve balances are adequate to fund near term capital renewal requirements, but mid to longer-term capital renewal requirements will require additional sustainable funding. As a result, the gap in Table 9 is expected to slightly widen over the next few years.

### Relationship to Vaughan Vision 2020/Strategic Plan

The PROPOSED 2015 Budget and 2016-18 Plan is the process of allocating the resources necessary to continue operations and implement Council's approved plans. Embedded within the

City's Budget and Plan are resources to move Vaughan's Vision forward. This includes specific additional resource requests and capital funds earmarked to support the City's priority initiatives and strategic themes.

### **Regional Implications**

There are no regional implications associated with this report.

### **Conclusion**

The management and operation of the City of Vaughan is becoming increasingly complex as the City grows and the regulatory environment increases. Consequently, there is a need to broaden the budget horizon and better understand the future implications of today's decisions. A Budget Task Force has been created to study the options available to achieve the efficiencies and other savings required to ensure that the annual net levy requirement does not exceed a 3% tax rate increase in each of 2016-18.

The implementation of multi-year budgets provides decision makers with added foresight and ability to proactively grasp future opportunities and prepare for future challenges. This is a strategic approach and is intended to plan where the City's future resources should be focused to best support the City, its vision and generate public value. There are many factors that are placing significant pressures on the property tax rate, including:

- Inflation and the impact of escalating labour and external contract costs;
- New development and population growth that while positive for the City overall also create budget pressures because of the costs of providing additional service volume;
- Timing differences between revenue growth and incremental growth-related costs;
- Increasing requirements to set aside adequate funding to pay for the eventual replacement of all of the new community infrastructure that has been put in place;
- Investments required to transform City administration and service delivery to ensure that they are as efficient and effective as possible; and,
- Unique pressures of the current cycle such as the cost to replace trees lost in the December 2013 Ice Storm and need to transition to more sustainable policies for the planned use of reserves and surpluses.

Reducing the initial draft budget to achieve the set target was challenging and required careful consideration of the balance between maintaining service levels, new initiatives and keeping tax rates low. The funding recommendation is a blend of these ideals, but weighted towards service delivery. Below is a summary of the revised draft budget and associated tax rate increase for the average home.

**Table 10: PROPOSED Levy Increase and Associated Increase on the Average Tax Bill**

\$M	2015	2016	2017	2018
	Budget	Recognized Plan		
Tax Rate Increase	2.86%	9.65%	4.14%	4.25%
Less: Budget Reduction Target	-	-6.65%	-1.14%	-1.25%
Adj. Tax Rate Increase	2.86%	3.00%	3.00%	3.00%
Increase on Average Tax Bill	\$37	\$39	\$41	\$42

*Note: some numbers may not add due to rounding.*

Illustrated below is the estimated 2015 total property tax bill for the average home in Vaughan, valued at \$587,000. It is important to note that although York Region's property tax rate increase

is 2.97%, its contribution to the overall property tax bill increase represents \$68. This is largely because half of the property tax bill is allocated to the Region of York. Overall, the average total property tax bill in Vaughan will increase by \$105 or 2.20%. Vaughan's local portion amounts to a \$37 increase and only 0.77% of the total property tax bill.

**Table 11: 2015 Estimated Property Tax Bill**

Property Tax Bill	2014 Property Tax	Est. Tax Rate Increase %	Est. Avg. Increase Per Household \$	Est. 2015 Property Tax	Portion of Est. Avg. Property Tax Bill
<b>City of Vaughan</b>	<b>1,279</b>	<b>2.86%</b>	<b>37</b>	<b>1,316</b>	<b>27%</b>
VHCCP Development Levy	57	-	-	57	1%
Region of York	2,296	2.97%	68	2,364	49%
Provincial (Education)	1,119	-	-	1,119	23%
<b>New Total Tax Bill</b>	<b>4,750</b>	<b>2.20%</b>	<b>105</b>	<b>4,855</b>	<b>100%</b>

*\*VHCCP refers to Vaughan Healthcare Centre Precinct Plan  
Note: some numbers may not add due to rounding.*

**Attachments**

- Attachment 1: Revenue and Expenditure Summary
- Attachment 2: Additional Resource Request Summary
- Attachment 3: Capital Project Listing by Department
- Attachment 4: 10 Year Continuity Reserve Forecasts

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Respectfully submitted,

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# CITY OF VAUGHAN

## PROPOSED 2015 BUDGET AND 2016-2018 OPERATING PLAN

*Revenue & Expenditure Summary*

**CITY OF VAUGHAN  
PROPOSED 2015-18 OPERATING BUDGET  
TAX LEVY SUMMARY**

	2014 BUDGET	PROPOSED 2015 BUDGET	INC. / (DEC.) \$	%	2016 FORECAST	INC. / (DEC.) \$	%	2017 FORECAST	INC. / (DEC.) \$	%	2018 FORECAST	INC. / (DEC.) \$	%
REVENUES	\$93,712,007	\$90,852,717	(\$2,859,290)	-3.1%	\$87,995,155	(\$2,857,562)	-3.1%	\$88,009,022	\$13,867	0.0%	\$88,264,555	\$255,533	0.3%
EXPENDITURES	\$254,039,241	\$259,071,202	\$5,031,961	2.0%	\$276,129,123	\$17,057,921	6.6%	\$287,846,788	\$11,717,665	4.2%	\$300,753,327	\$12,906,539	4.5%
LEVY*	\$160,327,234	\$168,218,485	\$7,891,251	4.9%	\$188,133,968	\$19,915,483	11.8%	\$199,837,766	\$11,703,798	6.2%	\$212,488,772	\$12,651,006	6.3%

\* Includes assessment growth

**CITY OF VAUGHAN  
PROPOSED 2015-18 OPERATING BUDGET  
TAX LEVY SUMMARY**

	2014 BUDGET	2015 BUDGET	INC. / (DEC.) \$	2016 FORECAST	INC. / (DEC.) \$	%	2017 FORECAST	INC. / (DEC.) \$	%	2018 FORECAST	INC. / (DEC.) \$	%
REVENUES	91,212,007	90,852,717	-359,290	87,995,155	-2,857,562	-3.1%	88,009,022	13,867	0.0%	88,264,555	255,533	0.3%
EXPENDITURES	254,039,241	259,071,202	5,031,961	276,129,123	17,057,921	6.6%	287,846,788	11,717,665	4.2%	300,753,327	12,906,539	4.5%
NET EXPENDITURES	162,827,234	168,218,485	5,391,251	188,133,968	19,915,483	11.8%	199,837,766	11,703,798	6.2%	212,488,772	12,651,006	6.3%
PRIOR YEAR SURPLUS CARRY FORWARD TO REDUCE TAX LEVY	2,500,000	0	-2,500,000	0	0	0.0%	0	0	0.0%	0	0	0.0%
LEVY	160,327,234	168,218,485	7,891,251	188,133,968	19,915,483	11.8%	199,837,766	11,703,798	6.2%	212,488,772	12,651,006	6.3%
LESS: ASSESSMENT GROWTH (2015 @ 2%, 2016 @ 2%, 2017 @ 2% and 2018 @ 2%)	2.00%	3,206,545	3,206,545	6,570,914	3,364,370		10,333,594	3,762,679		14,330,349	3,996,755	
		3,206,545	3,206,545	6,570,914	3,364,370		10,333,594	3,762,679		14,330,349	3,996,755	
2015-18 OPERATING BUDGET TAXATION INCREASE FUNDING REQUIRED		4,684,706	4,684,706	16,551,112	7,941,119					8,654,251		
AVERAGE TAX RATE INCREASE IN PERCENTAGE TERMS (rounded to 2 decimal places)		2.86%	2.86%	9.65%	4.14%					4.25%		
RECOGNIZED TAX RATE INCREASE		3.00%	3.00%	3.00%	3.00%					3.00%		
INCREASE FOR AN AVERAGE HOUSEHOLD ASSESSED AT 2015 @ \$587,000, 2016 @ \$626,000, 2017 @ \$667,000 and 2018 @ \$711,000		\$37	\$37	\$39	\$41					\$42		



**CITY OF VAUGHAN  
PROPOSED 2015-18 OPERATING BUDGET  
REVENUE BY MAJOR SOURCE**

	PROPOSED 2014 BUDGET	INC. / (DEC.) \$	2016 FORECAST	INC. / (DEC.) %	2017 FORECAST	INC. / (DEC.) %	2018 FORECAST	INC. / (DEC.) %	INC. / (DEC.) \$	INC. / (DEC.) %
<b>TAXATION</b>										
Supplemental	3,500,000	(300,000)	3,200,000	0	3,200,000	0	3,200,000	0	0	0.0%
<b>GRANT</b>										
Library Grant	145,200	0	145,200	0	145,200	0	145,200	0	0	0.0%
<b>PAYMENT IN LIEU / OTHER</b>										
Payment in Lieu / Other	2,500,000	80,000	2,580,000	3.2%	2,580,000	0	2,580,000	0	0	0.0%
<b>RESERVES</b>										
Engineering Reserve	5,825,515	598,273	6,546,252	10.3%	6,610,515	122,464	6,621,091	64,263	10,576	0.2%
Election	1,024,794	(875,524)	148,270	-85.5%	148,270	0	1,200,000	0	1,051,730	709.3%
CL Recreation Land Reserve	776,000	96,000	897,000	12.4%	919,000	25,000	944,000	22,000	25,000	2.7%
Administrative Recovery from Capital	1,500,000	0	1,500,000	0	1,500,000	0	1,500,000	0	0	0.0%
Building Standards Service Continuity Reserve	2,849,680	(543,382)	2,317,837	-19.1%	2,381,113	11,539	2,331,202	63,276	(49,911)	-2.1%
DC Growth Projects	349,587	0	349,587	-100.0%	0	0	0	0	0	0.0%
Insurance Reserve	0	546,545	0	0.0%	0	(546,545)	0	0	0	0.0%
Tax Rate Stabilization Reserve	3,107,410	1,388,000	0	-55.3%	0	(1,388,000)	0	0	0	0.0%
Working Capital Reserve	0	3,401,741	3,401,741	0.0%	3,891,355	489,614	2,408,036	(1,483,319)	269,589	-88.8%
Debtenture Payment Reserve	3,080,000	3,690,000	600,000	19.5%	2,500,000	(1,180,000)	935,000	(1,565,000)	500,000	-46.5%
Employer Benefit Reserve	0	584,516	696,714	0.0%	112,198	112,198	18,770	(677,944)	0	-100.0%
Water & Wastewater Recovery	3,378,763	1,699,000	1,798,000	-49.7%	1,923,000	99,000	1,996,000	125,000	73,000	-3.8%
<b>TOTAL RESERVES</b>	<b>21,891,749</b>	<b>22,550,158</b>	<b>658,409</b>	<b>3.0%</b>	<b>20,295,428</b>	<b>(2,254,730)</b>	<b>16,843,704</b>	<b>(3,451,724)</b>	<b>15,361,882</b>	<b>(1,481,822)</b>
<b>FEES/SERVICE CHARGES/RECOVERIES</b>										
<b>CITY MANAGER</b>										
Executive Director	0	320,489	320,489	0.0%	320,489	16,421	354,015	17,105	17,817	5.0%
Fire And Rescue Services	626,787	647,242	20,455	3.3%	927,156	279,914	904,333	(22,823)	951,840	5.3%
<b>COMMISSIONER OF LEGAL &amp; ADMIN. SERV.</b>										
Clerks	39,305	41,445	2,140	5.4%	44,811	3,366	45,946	1,135	47,008	2.3%
Clerks - Licensing	1,196,290	1,243,321	47,031	3.9%	1,310,053	66,732	1,329,557	19,504	1,358,297	2.2%
Committee Of Adjustment	507,336	480,216	(27,120)	-5.3%	504,229	24,013	528,868	24,639	554,189	4.8%
Legal Services	67,478	70,316	2,838	4.2%	73,558	3,242	74,788	1,230	76,018	1.6%
By-Law & Compliance	2,429,717	2,454,547	24,830	1.0%	2,493,006	38,459	2,519,676	21,450	2,519,676	0.2%
<b>COMMISSIONER OF COMMUNITY SERVICES</b>										
Curb Appeal/Initiatives Program	5,000	0	(5,000)	-100.0%	0	0	0	0	0	0.0%
Community Grants & Advisory Committees	6,000	6,000	6,000	0.0%	6,000	0	6,000	0	6,000	0.0%
Recreation	18,870,100	19,113,150	243,050	1.3%	19,377,978	264,828	20,275,895	897,917	20,544,441	1.3%
Culture Services	562,980	515,950	(47,030)	-8.4%	515,950	0	515,950	0	515,950	0.0%
Buildings And Facilities	284,356	340,381	56,025	19.7%	391,474	51,093	392,590	1,116	392,590	0.0%
<b>COMMISSIONER OF PLANNING</b>										
Policy Planning	157,077	0	(157,077)	-100.0%	0	0	0	0	0	0.0%
Development Planning	4,477,465	4,594,474	117,009	2.6%	4,781,393	186,919	4,930,632	149,239	5,041,757	2.3%
Building Standards - Licenses/Permits	6,650,000	7,452,000	802,000	12.1%	7,757,000	305,000	7,912,000	155,000	8,070,000	2.0%
- Plumbing Permits	485,000	666,000	181,000	37.3%	693,000	27,000	707,000	14,000	721,000	2.0%
- Service Charges	531,661	572,161	40,500	7.6%	623,661	51,500	640,911	17,250	641,261	0.1%
<b>COMMISSIONER OF CORPORATE &amp; STRATEGIC SERVICES</b>										
Environmental Sustainability	0	113,061	113,061	0.0%	0	(113,061)	-100.0%	0	0	0.0%
<b>COMMISSIONER OF PUBLIC WORKS</b>										
Development Eng & Infrastructure Planning	0	359,936	359,936	0.0%	372,459	12,523	377,082	4,623	382,325	1.4%
Development And Transport. Engineering	473,588	0	(473,588)	-100.0%	0	0	0	0	0	0.0%
Capital Delivery & Asset Management	0	13,670	13,670	0.0%	14,040	370	14,410	370	14,780	2.6%
Engineering Services	256,734	0	(256,734)	-100.0%	0	0	0	0	0	0.0%
Environmental Services	0	1,263,186	1,263,186	0.0%	1,282,631	19,445	1,303,910	21,279	1,323,855	1.5%
Transportation Serv. Parks & Forestry	0	470,305	470,305	0.0%	481,716	11,411	487,598	5,882	493,371	1.2%
Parks & Forestry Operations	133,567	0	(133,567)	-100.0%	0	0	0	0	0	0.0%
Cemeteries	73,455	74,925	1,470	2.0%	76,465	1,540	77,459	994	79,285	2.4%
Public Works - Operations	1,356,584	0	(1,356,584)	-100.0%	0	0	0	0	0	0.0%
<b>VAUGHAN PUBLIC LIBRARIES</b>										
<b>TOTAL FEES / SERVICE CHARGES</b>	<b>39,502,380</b>	<b>41,133,275</b>	<b>1,630,895</b>	<b>4.1%</b>	<b>42,475,190</b>	<b>1,341,915</b>	<b>43,818,900</b>	<b>1,343,710</b>	<b>44,530,975</b>	<b>1.6%</b>
<b>TOTAL CORPORATE REVENUES</b>	<b>23,672,678</b>	<b>21,244,084</b>	<b>(2,428,594)</b>	<b>-10.3%</b>	<b>19,299,337</b>	<b>(1,944,747)</b>	<b>21,421,218</b>	<b>2,121,881</b>	<b>22,446,498</b>	<b>4.8%</b>
<b>TOTAL REVENUE</b>	<b>91,212,007</b>	<b>90,852,717</b>	<b>(359,290)</b>	<b>-0.4%</b>	<b>87,995,155</b>	<b>(2,857,562)</b>	<b>88,009,022</b>	<b>(13,867)</b>	<b>88,264,555</b>	<b>0.3%</b>

**CITY OF VAUGHAN  
PROPOSED 2015-18 OPERATING BUDGET  
REVENUE BY MAJOR SOURCE**

2014 BUDGET	PROPOSED 2015		2016		2017		2018		INC. / (DEC.) \$	INC. / (DEC.) %		
	BUDGET	INC. / (DEC.) \$	INC. / (DEC.) %	FORECAST	INC. / (DEC.) \$	INC. / (DEC.) %	FORECAST	INC. / (DEC.) \$			INC. / (DEC.) %	
5,100,000	5,150,000	50,000	1.0%	5,150,000	0	0.0%	5,200,000	50,000	1.0%	5,200,000	0	0.0%
506,263	531,104	24,841	4.9%	532,360	1,256	0.2%	536,741	4,381	0.8%	554,521	17,780	3.3%
2,525,000	2,275,000	(250,000)	-9.9%	2,303,407	28,407	1.2%	2,553,407	250,000	10.9%	3,063,407	500,000	19.6%
4,700,000	4,700,000	0	0.0%	4,700,000	0	0.0%	4,700,000	0	0.0%	4,700,000	0	0.0%
6,200,000	7,998,500	1,798,500	29.0%	6,022,500	(1,976,000)	-24.7%	7,840,000	1,817,500	30.2%	8,347,500	507,500	6.5%
3,645,470	0	(3,645,470)	-100.0%	0	0	0.0%	0	0	0.0%	0	0	0.0%
539,608	170,000	(369,608)	-68.5%	170,000	0	0.0%	170,000	0	0.0%	170,000	0	0.0%
60,700	30,700	(30,000)	-49.4%	30,700	0	0.0%	30,700	0	0.0%	30,700	0	0.0%
0	30,000	30,000	0.0%	30,000	0	0.0%	30,000	0	0.0%	30,000	0	0.0%
89,392	53,045	(36,347)	-40.7%	54,635	1,590	3.0%	54,635	0	0.0%	54,635	0	0.0%
12,000	4,000	(8,000)	-66.7%	4,000	0	0.0%	4,000	0	0.0%	4,000	0	0.0%
294,245	301,735	7,490	2.5%	301,735	0	0.0%	301,735	0	0.0%	301,735	0	0.0%
<b>23,672,678</b>	<b>21,244,084</b>	<b>(2,428,594)</b>	<b>-10.3%</b>	<b>19,299,337</b>	<b>(1,944,747)</b>	<b>-9.2%</b>	<b>21,421,218</b>	<b>2,121,881</b>	<b>11.0%</b>	<b>22,446,498</b>	<b>1,025,280</b>	<b>4.8%</b>

**CORPORATE REVENUE DETAIL :**

Fines And Penalties  
Tax Certificates And Documents  
Investment Income  
Powerstream Investment Income  
Powerstream Dividends  
Special Dividend - VHI  
Miscellaneous Revenue  
Purchasing  
Sale of Fixed Assets  
Cashiering Services  
Capital Admin. Revenue

Mayor's Gala/Golf Classic  
**TOTAL CORPORATE REVENUE**





**CITY OF VAUGHAN  
PROPOSED 2015-18 OPERATING BUDGET  
Expenditure By Major Category (1)**

	2014 BUDGET	PROPOSED 2015 BUDGET	INC. / (DEC.) \$	%	2016 FORECAST	INC. / (DEC.) \$	%	2017 FORECAST	INC. / (DEC.) \$	%	2018 FORECAST	INC. / (DEC.) \$	%
<b>RESERVE CONTRIBUTION &amp; CORP. EXP. DETAIL:</b>													
<b>RESERVE CONTRIBUTIONS:</b>													
Blgd & Facil. Infrast. Res.	2,632,247	2,708,546	76,299	2.9%	3,064,472	355,926	13.1%	3,917,701	853,229	27.8%	4,438,017	520,316	13.3%
Roads Infrastructure Res.	420,309	424,512	4,203	1.0%	428,800	4,288	1.0%	433,173	4,373	1.0%	477,777	44,604	10.3%
Parks Infrastructure Res.	449,749	818,477	368,728	82.0%	901,446	82,969	10.1%	1,563,386	661,940	73.4%	1,664,299	100,913	6.5%
Election Reserve Contribution	450,000	450,000	0	0.0%	450,000	0	0.0%	450,000	0	0.0%	450,000	0	0.0%
Additional Vehicle Contribution	387,478	387,478	0	0.0%	387,478	0	0.0%	387,478	0	0.0%	387,478	0	0.0%
Fire & Rescue Contribution	1,287,837	1,316,066	28,229	2.2%	1,381,393	75,327	5.7%	1,408,923	18,530	1.3%	1,563,780	153,857	10.9%
Heritage Contribution	212,242	214,364	2,122	1.0%	216,529	2,165	1.0%	218,737	2,208	1.0%	241,260	22,523	10.3%
Streetscapes Contribution	475,651	475,651	0	0.0%	475,651	0	0.0%	475,651	0	0.0%	475,651	0	0.0%
City Playhouse Contribution	15,000	15,000	0	0.0%	15,000	0	0.0%	15,000	0	0.0%	15,000	0	0.0%
ITM Reserve Contribution	1,060,744	1,080,217	29,473	2.8%	1,119,694	29,477	2.7%	1,148,171	29,477	2.6%	1,272,931	123,760	10.8%
Artificial Turf Contribution	140,000	132,500	(7,500)	-5.4%	132,500	0	0.0%	132,500	0	0.0%	132,500	0	0.0%
<b>TOTAL RESERVE CONTRIBUTIONS</b>	<b>7,531,257</b>	<b>8,032,811</b>	<b>501,554</b>	<b>6.7%</b>	<b>8,562,953</b>	<b>550,152</b>	<b>6.8%</b>	<b>10,247,800</b>	<b>1,664,837</b>	<b>19.2%</b>	<b>11,281,854</b>	<b>1,034,054</b>	<b>10.1%</b>
<b>CORPORATE EXPENDITURES:</b>													
Mayor's Gala/Golf Classic	284,245	301,735	17,490	2.5%	301,735	0	0.0%	301,735	0	0.0%	301,735	0	0.0%
Bank Charges	104,500	104,500	0	0.0%	104,500	500	0.5%	104,500	500	0.5%	106,000	500	0.5%
Professional Fees	184,000	184,000	0	0.0%	184,000	0	0.0%	184,000	0	0.0%	184,000	0	0.0%
OMB Hearings, Professional Fees & Resources	2,982,210	462,242	(2,520,968)	-84.6%	460,000	(2,242)	-0.5%	400,000	(60,000)	-13.0%	400,000	0	0.0%
VMC Development & Implementation	1,482,868	0	(1,482,868)	-100.0%	0	0	0.0%	0	0	0.0%	0	0	0.0%
Joint Services (Payroll/Cashiering)	473,416	487,616	14,200	3.0%	502,245	14,629	3.0%	517,323	15,078	3.0%	532,831	15,508	3.0%
Sundry	0	0	0	0.0%	0	0	0.0%	0	0	0.0%	0	0	0.0%
City Hall Funding	0	0	0	0.0%	0	0	0.0%	0	0	0.0%	0	0	0.0%
Tax Adjustments	2,150,000	2,275,000	125,000	5.8%	2,275,000	0	0.0%	2,300,000	25,000	1.1%	2,300,000	0	0.0%
Corporate Insurance	0	0	0	0.0%	0	0	0.0%	0	0	0.0%	0	0	0.0%
Arno Membership	17,100	18,000	900	5.3%	18,900	900	5.0%	19,800	900	4.8%	20,800	1,000	5.1%
Conferences	28,300	28,300	0	0.0%	28,300	0	0.0%	28,300	0	0.0%	28,300	0	0.0%
Election	903,641	148,270	(755,371)	-83.6%	148,270	0	0.0%	148,270	0	0.0%	1,200,000	1,051,730	709.3%
Anticipated Labour Savings	(4,430,000)	(4,813,711)	(383,711)	-8.7%	(4,847,541)	(33,830)	-0.7%	(4,886,714)	(39,173)	-0.8%	(4,888,194)	(1,480)	-0.0%
<b>TOTAL CORPORATE EXPENDITURES</b>	<b>4,200,280</b>	<b>(804,048)</b>	<b>(5,004,328)</b>	<b>-119.1%</b>	<b>(824,091)</b>	<b>(20,043)</b>	<b>2.5%</b>	<b>(881,786)</b>	<b>(67,695)</b>	<b>7.0%</b>	<b>185,472</b>	<b>1,067,258</b>	<b>-121.0%</b>
<b>TOTAL RESERVE CONTRIBUTIONS &amp; CORP. EXP.</b>	<b>11,731,537</b>	<b>7,228,763</b>	<b>(4,502,774)</b>	<b>-38.4%</b>	<b>7,758,872</b>	<b>530,109</b>	<b>7.3%</b>	<b>9,366,014</b>	<b>1,607,142</b>	<b>20.7%</b>	<b>11,467,326</b>	<b>2,101,312</b>	<b>22.4%</b>

NOTE 1 - EXPENSES ARE NET OF POWERSTREAM JOINT SERVICES REVENUE AND LIBRARY JOINT SERVICE CHARGES.

2015-2018 Additional Resource Request Listing

Attachment 2 - Additional Resource Request Summary

Year	Type	Commission	Index #	Description	Net FTE	2015		2016		2017		2018		
						\$	%	\$	%	\$	%	\$	%	
<b>2015 Growth</b>														
	City Manager		200-15-01	Business Services Specialist	1.00	0	0.00%	1,494	0.00%	3,889	0.00%	4,083	0.00%	
	City Manager		022-15-01	Administrative and Project Assistant to Executive Director	1.00	0	0.00%	4,908	0.00%	5,153	0.00%	5,411	0.00%	
	City Manager		126-15-01	Graphic Arts Coordinator	1.00	0	0.00%	4,729	0.00%	4,966	0.00%	5,214	0.00%	
	City Manager		126-16-01	Communications Specialist, Website Content Management	1.00	94,422	0.06%	481	0.00%	4,705	0.00%	4,940	0.00%	
	Legal and Administrative Services		080-15-01	Paralegal Prosecutor	1.00	51,215	0.03%	1,797	0.00%	5,693	0.00%	5,978	0.00%	
	Library		220-15-01/02	Civic Centre Resource Library - Operations & Staffing (gapped 9/12)	37.00	283,220	0.17%	2,560,241	1.49%	113,173	0.06%	118,831	0.06%	
	Planning		110-15-01	AMANDA Technician	1.00	0	0.00%	0	0.00%	0	0.00%	0	0.00%	
	Public Works		130-15-01	Supervisor, Development Inspection and Lot grading	1.00	0	0.00%	-750	0.00%	0	0.00%	0	0.00%	
	Public Works		155-16-01	Heavy Equipment Operator 1	2.00	156,190	0.10%	7,660	0.00%	8,042	0.00%	8,445	0.00%	
	Public Works		205-14-11	Bocce Court Maintenance	0.00	65,000	0.04%	0	0.00%	0	0.00%	0	0.00%	
	Public Works		205-15-01	New Park Operating Expenses	0.00	53,675	0.03%	0	0.00%	0	0.00%	0	0.00%	
	Public Works		205-15-02	Milani 9v9 Soccer field mtc	0.00	17,900	0.01%	0	0.00%	0	0.00%	0	0.00%	
	Public Works		205-15-03	3 Temporary Summer Students	1.50	57,213	0.03%	2,861	0.00%	3,004	0.00%	3,154	0.00%	
	Strategic & Corporate Services		122-15-01	Sustainability Coordinator Contract	1.00	0	0.00%	2,161	0.00%	4,369	0.00%	4,587	0.00%	
	Strategic & Corporate Services		165-15-02	Driver and Compliance Trainer - FT Conversion	1.00	0	0.00%	4,481	0.00%	4,705	0.00%	4,940	0.00%	
	<b>Growth Total</b>				<b>49.50</b>	<b>778,835</b>	<b>0.48%</b>	<b>2,590,062</b>	<b>1.51%</b>	<b>157,699</b>	<b>0.08%</b>	<b>165,584</b>	<b>0.08%</b>	
<b>New</b>														
	City Auditor		015-15-01	Professional Services and Risk Management Support	0.00	50,000	0.03%	0	0.00%	0	0.00%	0	0.00%	
	Community Services		160-15-01	Project Manager	1.00	137,788	0.08%	-11,036	-0.01%	6,263	0.00%	6,576	0.00%	
	Community Services		160-15-05	Property Manager	1.00	137,788	0.08%	-11,036	-0.01%	6,263	0.00%	6,576	0.00%	
	Finance		070-15-02	Acts Payable Implementation (P2)	1.00	110,617	0.07%	26,422	0.02%	-9,307	0.00%	5,978	0.00%	
	Finance		079-15-01	Procure to Pay Recommendation Implementation Program-Reporting Officer	1.00	187,600	0.11%	-5,545	0.00%	6,253	0.00%	-43,435	-0.02%	
	Legal and Administrative Services		080-14-04	Legal Counsel - Procurement	1.00	170,869	0.10%	4,507	0.00%	8,539	0.00%	8,966	0.00%	
	Planning		110-15-02	Plans Examiner/Inspector Plumbing and Mechanical	1.00	0	0.00%	0	0.00%	0	0.00%	0	0.00%	
	Public Works		205-15-06	Vehicle and Equipment GPS	0.00	21,000	0.01%	0	0.00%	0	0.00%	0	0.00%	
	Strategic & Corporate Services		050-15-01	Systems Analyst/project leader JDE PT	0.69	0	0.00%	-132	0.00%	3,537	0.00%	3,713	0.00%	
	Strategic & Corporate Services		050-15-02	Systems Analyst/Project leader (JDE)	1.00	115,089	0.07%	1,922	0.00%	5,693	0.00%	5,978	0.00%	
	Strategic & Corporate Services		050-15-03	Systems Analyst/Project leader (AMANDA - Mobility)	1.00	28,338	0.02%	1,922	0.00%	5,693	0.00%	5,978	0.00%	
	Strategic & Corporate Services		050-15-09	Systems Analyst/Project leader (Asset Mgmt/Sys Integration)	1.00	115,089	0.07%	1,922	0.00%	5,693	0.00%	5,978	0.00%	
	Strategic & Corporate Services		050-15-11	Systems Analyst/Project leader (GIS Architect)	1.00	115,089	0.07%	1,922	0.00%	5,693	0.00%	5,978	0.00%	
	<b>New Total</b>				<b>10.69</b>	<b>1,189,267</b>	<b>0.73%</b>	<b>10,869</b>	<b>0.01%</b>	<b>44,319</b>	<b>0.02%</b>	<b>12,285</b>	<b>0.01%</b>	
<b>2015 Total</b>						<b>60.19</b>	<b>1,968,102</b>	<b>1.20%</b>	<b>2,600,931</b>	<b>1.52%</b>	<b>202,017</b>	<b>0.11%</b>	<b>177,868</b>	<b>0.09%</b>

2015-2018 Additional Resource Request Listing

Year	Type	Commission	Index #	Description	Net FTE	2015		2016		2017		2018	
						\$	%	\$	%	\$	%	\$	%
<b>2016 Growth</b>													
		<b>Deferred from 2015</b>											
		City Manager	200-14-01	Customer Service Administration Clerk	0.69	0	0.00%	19,722	0.01%	986	0.00%	1,035	0.00%
		City Manager	200-15-02	Client Services Specialist	1.00	0	0.00%	84,107	0.05%	4,200	0.00%	4,410	0.00%
		Legal and Administrative Services	040-15-02	Admin Assistant to Director	1.00	0	0.00%	59,305	0.03%	2,491	0.00%	4,716	0.00%
		Legal and Administrative Services	080-14-02	Real Estate - Acquisitions	1.00	0	0.00%	131,159	0.08%	4,808	0.00%	6,718	0.00%
		Legal and Administrative Services	080-15-02	Legal Counsel - Developments	1.00	0	0.00%	174,773	0.10%	4,702	0.00%	8,744	0.00%
		Planning	206-15-01	Landscape Architect 4yr Contract	1.00	0	0.00%	100,460	0.06%	988	0.00%	4,906	0.00%
		Strategic & Corporate Services	024-14-01	Strategic Planning Business Analysts	1.00	0	0.00%	105,454	0.06%	4,048	0.00%	5,300	0.00%
		Strategic & Corporate Services	050-14-04	Client Support Analyst - Audio/Video	1.00	0	0.00%	99,573	0.06%	-1,411	0.00%	4,818	0.00%
		Strategic & Corporate Services	090-15-01	Admin Coordinator (2yr Contract)	1.00	0	0.00%	77,729	0.05%	3,861	0.00%	-81,590	-0.04%
		Strategic & Corporate Services	090-16-03	Human Resources Partner	1.00	0	0.00%	118,543	0.07%	552	0.00%	5,830	0.00%
		Strategic & Corporate Services	123-15-03	Business Analyst	2.00	0	0.00%	242,514	0.14%	-13,424	-0.01%	11,104	0.01%
		Strategic & Corporate Services	160-15-03	Capital Project Supervisor	1.00	0	0.00%	129,543	0.08%	-11,448	-0.01%	5,830	0.00%
				Sub-total	12.69	0	0.00%	1,342,882	0.78%	-1,621	0.00%	-18,179	-0.01%
		<b>2016 Requests</b>											
		City Manager	100-16-01	Stores Clerk	1.00	0	0.00%	71,612	0.04%	-1,720	0.00%	6,747	0.00%
		City Manager	100-16-04	STN 74 - 10 Firefighters (Lst Contingent) (GAPPED)	10.00	0	0.00%	527,354	0.31%	400,604	0.21%	84,500	0.04%
		City Manager	105-16-02	Primary and Alternate EOC Telephone Systems	0.00	0	0.00%	63,390	0.04%	0	0.00%	0	0.00%
		City Manager	210-16-02	Arts & Culture Marketing Material	0.00	0	0.00%	60,000	0.03%	0	0.00%	0	0.00%
		City Manager	210-16-04	Events Coordinator	1.00	0	0.00%	98,973	0.06%	-411	0.00%	4,818	0.00%
		Finance	077-16-01	Treasury Clerk	0.69	0	0.00%	0	0.00%	-140	0.00%	2,478	0.00%
		Legal and Administrative Services	040-14-01	Property Standards Officer	2.00	0	0.00%	161,703	0.09%	4,635	0.00%	9,592	0.00%
		Legal and Administrative Services	040-14-13	By-Law and Compliance Supervisor	1.00	0	0.00%	124,070	0.07%	5,581	0.00%	6,385	0.00%
		Legal and Administrative Services	40-15-03	Animal Control Officers	2.00	0	0.00%	164,723	0.10%	-994	0.00%	7,986	0.00%
		Legal and Administrative Services	40-15-04	Special Enforcement Unit Officers	2.00	0	0.00%	187,740	0.11%	-4,668	0.00%	8,854	0.00%
		Library	220-16-01 A+B	Vellore Village South Library	9.00	0	0.00%	559,850	0.33%	25,328	0.01%	26,594	0.01%
		Public Works	155-15-01	Dispatch Clerk	0.50	0	0.00%	39,309	0.02%	1,965	0.00%	2,064	0.00%
		Public Works	205-14-08	Aerating Parks	0.00	0	0.00%	20,000	0.01%	0	0.00%	0	0.00%
		Public Works	205-14-09	Fertilizing Parks	0.00	0	0.00%	20,000	0.01%	0	0.00%	0	0.00%
		Public Works	205-15-05	Admin Clerk E	1.00	0	0.00%	60,782	0.04%	3,014	0.00%	3,165	0.00%
		Public Works	205-16-01	10 Month Horticulture Temp (Shrub Maintenance Crew)	0.69	0	0.00%	25,956	0.02%	1,298	0.00%	1,363	0.00%
		Public Works	205-16-02	Boulevard Shrub Bed Summer Student Positions	0.69	0	0.00%	17,911	0.01%	896	0.00%	940	0.00%
		Public Works	205-16-03	Avondale Park (North Maple) - Development & Park Attendants	4.00	0	0.00%	330,287	0.19%	15,864	0.01%	353,376	0.17%
		Public Works	205-16-07	Oakbank Pond Maintenance Program	0.00	0	0.00%	75,000	0.04%	0	0.00%	0	0.00%
		Public Works	205-16-08	New Park Operating Expenses	0.00	0	0.00%	77,631	0.05%	0	0.00%	0	0.00%
		Strategic & Corporate Services	090-16-01	HR Specialist, Workplace Health and Safety	1.00	0	0.00%	130,651	0.08%	608	0.00%	6,413	0.00%
		Strategic & Corporate Services	090-16-02	HR Specialist, Absence and Disability Management	1.00	0	0.00%	99,673	0.06%	-1,011	0.00%	4,818	0.00%
		Strategic & Corporate Services	121-16-01	Customer Service Reps	1.00	0	0.00%	84,664	0.05%	4,233	0.00%	4,445	0.00%
		Strategic & Corporate Services	122-15-01	Sustainability Coordinator Contract	1.00	0	0.00%	109,350	0.06%	5,463	0.00%	5,736	0.00%
				Sub-total	39.57	0	0.00%	3,110,629	1.81%	460,544	0.24%	540,273	0.27%
		<b>Growth Total</b>			<b>52.26</b>	<b>0</b>	<b>0.00%</b>	<b>4,453,511</b>	<b>2.60%</b>	<b>458,923</b>	<b>0.24%</b>	<b>522,095</b>	<b>0.26%</b>
<b>New</b>													
		<b>Deferred from 2015</b>											
		City Manager	100-15-01	Program/project manager	1.00	0	0.00%	127,901	0.07%	3,708	0.00%	6,413	0.00%
		City Manager	100-15-05	Training Officer	1.00	0	0.00%	162,305	0.09%	-4,549	0.00%	7,677	0.00%
		City Manager	105-14-04	Emergency Planner (Partial FTE Conversion)	0.69	0	0.00%	51,910	0.03%	2,842	0.00%	2,984	0.00%
		Legal and Administrative Services	060-14-07	Part-Time Clerk Typist - Level 3	0.69	0	0.00%	37,257	0.02%	-6,314	0.00%	1,607	0.00%
		Legal and Administrative Services	060-15-02	Constituent Inquiry Tracking	0.00	0	0.00%	17,600	0.01%	0	0.00%	0	0.00%
		Legal and Administrative Services	080-15-03	Contract Manager	1.00	0	0.00%	121,259	0.07%	2,192	0.00%	6,108	0.00%
		Planning	181-15-01	Administrative Assistant	1.00	0	0.00%	83,049	0.05%	-2,708	0.00%	3,982	0.00%
		Planning	185-15-02	Clerk Typist E (DTA)	1.00	0	0.00%	69,423	0.04%	811	0.00%	3,477	0.00%
		Planning	185-15-01	Clerk Typist E (Conversion from PT)	1.00	0	0.00%	33,269	0.02%	3,311	0.00%	3,477	0.00%
		Strategic & Corporate Services	024-15-03	On-Line Citizen Public Engagement Survey	0.00	0	0.00%	75,000	0.04%	-40,000	-0.02%	0	0.00%
		Strategic & Corporate Services	050-15-08	New Property Tax System	1.00	0	0.00%	74,722	0.04%	5,552	0.00%	5,830	0.00%
				Sub-total	8.38	0	0.00%	853,695	0.50%	-35,155	-0.02%	41,554	0.02%

2015-2018 Additional Resource Request Listing

Year	Type	Commission	Index #	Description	Net FTE	2015		2016		2017		2018	
						\$	%	\$	%	\$	%	\$	%
		<b>2016 Requests</b>											
		City Manager	100-16-03	Fire Prevention Inspector	1.00	0	0.00%	103,878	0.06%	-252	0.00%	13,722	0.01%
		Legal and Administrative Services	040-15-01	Education Program - Promotion, Public Outreach	0.00	0	0.00%	20,000	0.01%	0	0.00%	0	0.00%
		Library	220-16-03	Maple Library Feasibility Study	0.00	0	0.00%	65,000	0.04%	-65,000	-0.03%	0	0.00%
		Strategic & Corporate Services	050-15-06A	EDMS Systems Analyst	1.00	0	0.00%	129,020	0.08%	581	0.00%	6,385	0.00%
		Strategic & Corporate Services	050-15-10	Systems Analyst/Project leader (Fire House)	1.00	0	0.00%	118,303	0.07%	1,852	0.00%	5,830	0.00%
		Strategic & Corporate Services	050-16-01	Systems Analyst/Project Leader (eGov/eServices)	1.00	0	0.00%	117,693	0.07%	2,052	0.00%	5,830	0.00%
		Strategic & Corporate Services	050-16-02	Systems Analyst/Project Leader (Asset Mgt/Sys. Integration)	1.00	0	0.00%	117,693	0.07%	2,052	0.00%	5,830	0.00%
		Strategic & Corporate Services	050-16-03	Systems Analyst/Project Leader (GIS)	1.00	0	0.00%	117,693	0.07%	2,052	0.00%	5,830	0.00%
		Strategic & Corporate Services	050-16-04	Systems Analyst/Project Leader (IDE)	1.00	0	0.00%	117,693	0.07%	2,052	0.00%	5,830	0.00%
		Strategic & Corporate Services	122-16-01	Community Climate Change Action Plan Project Fund	0.00	0	0.00%	15,000	0.01%	0	0.00%	0	0.00%
				Sub-total	7.00	0	0.00%	921,973	0.54%	-54,611	-0.03%	49,256	0.02%
				<b>New Total</b>	<b>15.38</b>	<b>0</b>	<b>0.00%</b>	<b>1,775,668</b>	<b>1.03%</b>	<b>-89,766</b>	<b>-0.05%</b>	<b>90,810</b>	<b>0.04%</b>
				<b>2016 Total</b>	<b>67.64</b>	<b>0</b>	<b>0.00%</b>	<b>6,229,179</b>	<b>3.63%</b>	<b>369,157</b>	<b>0.19%</b>	<b>612,904</b>	<b>0.30%</b>

2015-2018 Additional Resource Request Listing

Year	Type	Commission	Index #	Description	Net FTE	2015		2016		2017		2018		
						\$	%	\$	%	\$	%	\$	%	
2017 Growth	City Manager		100-16-04	STN 74 - 10 Firefighters + 4 Captains (2nd Contingent) (GAPPED)	10.00	0	0.00%	0	0.00%	684,335	0.36%	531,721	0.26%	
	City Manager		200-16-01 to 05	Block 11 Community Centre - 5 ARRs	8.69	0	0.00%	0	0.00%	788,943	0.41%	38,367	0.02%	
	City Manager		210-TBD-04	Additional Funding for Special Events	0.00	0	0.00%	0	0.00%	30,000	0.02%	0	0.00%	
	City Manager		210-TBD-05	Aboriginal Facilitation & Coordination Support	0.00	0	0.00%	0	0.00%	30,000	0.02%	-30,000	-0.01%	
	Finance		077-17-01	Development Finance Coordinator	1.00	0	0.00%	0	0.00%	106,579	0.06%	-7,881	0.00%	
	Finance		078-17-01A	Senior Financial Planning Analysts	1.00	0	0.00%	0	0.00%	119,284	0.06%	1,694	0.00%	
	Legal and Administrative Services		040-TBD-01	Enforcement - Clerk D	1.00	0	0.00%	0	0.00%	66,108	0.03%	2,195	0.00%	
	Legal and Administrative Services		060-TBD-01	Licensing Officer	0.69	0	0.00%	0	0.00%	57,996	0.03%	2,900	0.00%	
	Library		220-16-02 / 03	B11 Neighbourhood Library - Operations and Staffing	9.00	0	0.00%	0	0.00%	614,968	0.32%	28,748	0.01%	
	Planning		206-17-01	Sr Parks and Open Space Planner	1.00	0	0.00%	0	0.00%	126,477	0.07%	6,264	0.00%	
	Public Works		205-17-01	New Park Operating Expenses	0.00	0	0.00%	0	0.00%	226,000	0.12%	0	0.00%	
	Public Works		205-TBD-01	City Assisted Tournament Funding	0.00	0	0.00%	0	0.00%	12,000	0.01%	0	0.00%	
	Public Works		205-17-02	PW Equipment Operator 1	2.00	0	0.00%	0	0.00%	160,153	0.08%	7,858	0.00%	
	Strategic & Corporate Services		090-TBD-02	HR Admin Coordinator	1.00	0	0.00%	0	0.00%	92,166	0.05%	-1,322	0.00%	
	Strategic & Corporate Services		090-TBD-03	Awards Budget Increase	0.00	0	0.00%	0	0.00%	15,000	0.01%	0	0.00%	
	Strategic & Corporate Services		121-16-01	Customer Service Reps	1.00	0	0.00%	0	0.00%	42,783	0.02%	2,139	0.00%	
	Strategic & Corporate Services		123-15-01	Business Change Consultant	1.00	0	0.00%	0	0.00%	108,937	0.06%	3,677	0.00%	
	Strategic & Corporate Services		123-15-03	Business Analyst	2.00	0	0.00%	0	0.00%	123,463	0.06%	-6,077	0.00%	
	Strategic & Corporate Services		160-14-01	Assistant Foreperson	1.00	0	0.00%	0	0.00%	68,105	0.04%	3,405	0.00%	
	Strategic & Corporate Services		160-16-02	Facility Operator I - Block 11	9.00	0	0.00%	0	0.00%	556,288	0.29%	27,814	0.01%	
Strategic & Corporate Services		160-16-03	PT Facility Operator - Carrville	1.80	0	0.00%	0	0.00%	41,373	0.02%	2,069	0.00%		
Strategic & Corporate Services		160-TBD-05	Technical Clerk	1.00	0	0.00%	0	0.00%	79,647	0.04%	1,085	0.00%		
Strategic & Corporate Services		050-15-08	Property Tax System - system maintenance	1.00	0	0.00%	0	0.00%	160,000	0.08%	0	0.00%		
<b>Growth Total</b>					<b>53.18</b>	<b>0</b>	<b>0.00%</b>	<b>0</b>	<b>0.00%</b>	<b>4,307,605</b>	<b>2.24%</b>	<b>614,657</b>	<b>0.30%</b>	
New	City Manager		105-TBD-03	Public Awareness-PrepE Initiative Budget Increase	0.00	0	0.00%	0	0.00%	45,200	0.02%	-25,300	-0.01%	
	City Manager		200-TBD-01	City Hall Corporate Liaison Coordinator (TEMPORARY)	1.00	0	0.00%	0	0.00%	98,608	0.05%	2,192	0.00%	
	City Manager		200-TBD-12	Open to Youth Pilot Project	1.55	0	0.00%	0	0.00%	74,281	0.04%	3,404	0.00%	
	City Manager		210-TBD-02	Additional Funding for Recognition Events	0.00	0	0.00%	0	0.00%	10,000	0.01%	0	0.00%	
	City Manager		210-TBD-03	Concert Series Launch at City Hall	0.00	0	0.00%	0	0.00%	10,000	0.01%	0	0.00%	
	City Manager		210-TBD-06	Diversity & Inclusivity Signage and Communication Program	0.00	0	0.00%	0	0.00%	75,000	0.04%	-60,000	-0.03%	
	Legal and Administrative Services		060-14-06	Strategic Risk Consultant	0.00	0	0.00%	0	0.00%	50,000	0.03%	-50,000	-0.02%	
	Legal and Administrative Services		060-15-01	Enterprise Risk Project Manager	1.00	0	0.00%	0	0.00%	143,277	0.07%	-10,736	-0.01%	
	Public Works		155-TBD-01	Operations Review Analyst	1.00	0	0.00%	0	0.00%	104,845	0.05%	-104,845	-0.05%	
	Strategic & Corporate Services		050-17-01	Systems Analyst/Project Leader (Asset Mgt/Sys. Integration)	1.00	0	0.00%	0	0.00%	120,534	0.06%	2,194	0.00%	
	Strategic & Corporate Services		050-17-02	Systems Analyst/Project Leader (GIS)	1.00	0	0.00%	0	0.00%	120,534	0.06%	2,194	0.00%	
	Strategic & Corporate Services		050-17-03	Systems Analyst/Project Leader (Security Analyst)	1.00	0	0.00%	0	0.00%	120,584	0.06%	2,194	0.00%	
	<b>New Total</b>					<b>7.55</b>	<b>0</b>	<b>0.00%</b>	<b>0</b>	<b>0.00%</b>	<b>972,863</b>	<b>0.51%</b>	<b>-238,703</b>	<b>-0.12%</b>
	<b>2017 Total</b>					<b>60.73</b>	<b>0</b>	<b>0.00%</b>	<b>0</b>	<b>0.00%</b>	<b>5,280,468</b>	<b>2.75%</b>	<b>375,955</b>	<b>0.18%</b>

2015-2018 Additional Resource Request Listing

Year	Type	Commission	Index #	Description	Net FTE	2015		2016		2017		2018	
						\$	%	\$	%	\$	%	\$	%
2018 Growth	City Manager		100-18-01	STN 76 - 10 Firefighters (1st Contingent) (GAPPED)	10.00	0	0.00%	0	0.00%	0	0.00%	554,162	0.27%
	Finance		078-17-01B	Senior Financial Planning Analysts	1.00	0	0.00%	0	0.00%	0	0.00%	122,196	0.06%
	Strategic & Corporate Services		121-15-01	Clerk	1.00	0	0.00%	0	0.00%	0	0.00%	53,700	0.03%
	<b>Growth Total</b>				<b>12.00</b>	<b>0</b>	<b>0.00%</b>	<b>0</b>	<b>0.00%</b>	<b>0</b>	<b>0.00%</b>	<b>730,058</b>	<b>0.36%</b>
New	Finance		077-18-01	Manager of Development Finance - Special Projects	1.00	0	0.00%	0	0.00%	0	0.00%	146,825	0.07%
	Strategic & Corporate Services		050-15-06B	EDMS Systems Analyst	1.00	0	0.00%	0	0.00%	0	0.00%	135,318	0.07%
	Strategic & Corporate Services		050-15-07	EDMS Technical SME	1.00	0	0.00%	0	0.00%	0	0.00%	135,318	0.07%
	Strategic & Corporate Services		050-18-01	Systems Analyst/Project Leader (GIS)	1.00	0	0.00%	0	0.00%	0	0.00%	123,446	0.06%
	<b>New Total</b>				<b>4.00</b>	<b>0</b>	<b>0.00%</b>	<b>0</b>	<b>0.00%</b>	<b>0</b>	<b>0.00%</b>	<b>540,907</b>	<b>0.27%</b>
	<b>2018 Total</b>				<b>16.00</b>	<b>0</b>	<b>0.00%</b>	<b>0</b>	<b>0.00%</b>	<b>0</b>	<b>0.00%</b>	<b>1,270,965</b>	<b>0.62%</b>

2015-18 PROPOSED Capital Project Listing

Attachment 3 - Capital Project Listing by Department

Year	Commission	Department	Project #	Project Title	R Ward	Budget \$ CWDC	Debtenture	Gas Tax	Infrastructure	Other	Taxation	Grand Total
2015	City Manager	Corporate	CO-0082-15	VMC Development Implementation Project	City-Wide	1,406,769					51,019	1,457,788
		<b>Corporate Total</b>				<b>1,406,769</b>					<b>51,019</b>	<b>1,457,788</b>
		Emergency Planning	EP-0079-15	Emergency Cots and Blankets	City-Wide						56,779	56,779
			EP-0080-15	EOC Common Operating Dashboard	City-Wide						32,445	32,445
		<b>Emergency Planning Total</b>									<b>89,224</b>	<b>89,224</b>
		Fire	FR-3628-15	Fire Training Tower	City-Wide				1,236,000			1,236,000
			FR-3583-15	Reposition Stn 74 Kleinburg Land	W1	648,550					463,250	1,111,800
			FR-3588-15	Replace 7966 Rescue Truck	City-Wide				628,800			628,800
			FR-3579-15	Smeal Pumper(7973) Refurbishment	City-Wide				180,250			180,250
			FR-3595-15	Tech Rescue (7978) Refurbishment	City-Wide				109,000			109,000
			FR-3508-13	Breathing Apparatus Replacements	City-Wide				45,100			45,100
			FR-3614-15	Replace Chief 73 Vehicle 7987	City-Wide				45,000			45,000
			FR-3612-14	Fitness Equipment and Furniture Replacement - All Stations/Divisio	City-Wide				30,000			30,000
		<b>Fire Total</b>				<b>648,550</b>			<b>1,038,150</b>		<b>463,250</b>	<b>3,385,950</b>
		Recreation	RE-9503-13	Fitness Centre Equipment Replacement	City-Wide				180,250			180,250
		<b>Recreation Total</b>							<b>180,250</b>			<b>180,250</b>
		<b>City Manager Total</b>				<b>2,055,319</b>			<b>1,218,400</b>		<b>603,493</b>	<b>5,113,212</b>
		Finance	DI-0075-15	Development Charges Background Studies - City-Wide Preliminary and	City-Wide	71,250					3,750	75,000
		<b>Development Finance Total</b>				<b>71,250</b>					<b>3,750</b>	<b>75,000</b>
		Purchasing	PU-2524-15	E-Procurement (E-Tender, E-Submission & E-Prequal Software, Bid Dr	City-Wide						331,313	331,313
		<b>Purchasing Total</b>									<b>331,313</b>	<b>331,313</b>
		<b>Finance Total</b>				<b>71,250</b>					<b>335,063</b>	<b>406,313</b>
		Legal & Administrative Services	BY-2518-13	Animal Shelter Lease Hold Improvements	City-Wide	39,300					75,100	114,400
		<b>By-Law &amp; Compliance Total</b>				<b>39,300</b>					<b>75,100</b>	<b>114,400</b>
		Real Estate	RL-0005-13	Land Acquisition Fees	City-Wide					267,800		267,800
		<b>Real Estate Total</b>							<b>267,800</b>			<b>267,800</b>
		<b>Legal &amp; Administrative Services Total</b>				<b>39,300</b>			<b>267,800</b>		<b>75,100</b>	<b>382,200</b>
		Libraries	LI-4539-14	Vellore Village South BL 39 - Consulting/Design/Construction	W3	2,649,717					351,583	3,001,300
			LI-4537-13	Capital Resource Purchases	City-Wide				1,535,800			1,535,800
			LI-4521-15	Carville Bl 11 Land	W4	350,100					38,900	389,000
			LI-4540-15	Vellore Village South BL39 - Resource Materials	W3	337,500					37,500	375,000
			LI-4522-15	Carville BL11 - Consulting Design/Construction	W4	318,300					35,400	353,700
			LI-4504-13	Library Technology Upgrade	City-Wide						140,000	140,000
			LI-4547-13	Bathurst Clark Resource Library - Main Bathroom Renovations	W5				50,000			50,000
		<b>Libraries Total</b>				<b>3,655,617</b>			<b>1,585,800</b>		<b>603,383</b>	<b>5,844,800</b>
		<b>Libraries Total</b>				<b>3,655,617</b>			<b>1,585,800</b>		<b>603,383</b>	<b>5,844,800</b>
		Building Standards	BS-1006-15	Zoning Bylaw Review	City-Wide	139,050				103,000	272,950	515,000
		<b>Building Standards Total</b>				<b>139,050</b>			<b>103,000</b>		<b>272,950</b>	<b>515,000</b>

2015-18 PROPOSED Capital Project Listing

Year	Commission	Department	Project #	Project Title	RWard	Budget \$ CWDC	Debtenture	Gas Tax	Infrastructure	Other	Taxation	Grand Total
		Development Planning	DP-9545-15	Vaughan Healthcare Centre Precinct Streetscape Phase 1	W1	1,628,080						1,628,080
			DP-9544-15	Streetscape for Concord West by York Region - Highway 7 and Keele	W4	211,898	394,128				208,968	814,994
			DP-9542-15	Islington Avenue Streetscape Phase 1	W1	140,061	260,003				138,630	538,694
			DP-9543-15	Centre Street Design and Construction Phase 1	W5	124,423	230,806				123,322	478,551
			DP-9525-15	Vaughan Mills Urban Design Streetscape & Open Space Master Plan	W4	117,000					13,000	130,000
			DP-9536-15	Building Pedestrian Level Wind Study Impact-Software	City-Wide	45,000					5,000	50,000
			DP-9529-13	Design Review Panel Administration	City-Wide	20,394					206	20,600
				<b>Development Planning Total</b>		<b>2,286,856</b>	<b>884,937</b>				<b>489,126</b>	<b>3,660,919</b>
		Parks Development	PK-6305-15	North Maple Regional Park Phase I Construction	W1	3,939,750		900,014	150,000		437,750	5,427,514
			PK-6455-15	UV2-N19 - Block 12 Neighbourhood Park Design and Construction	W4	1,387,993					154,221	1,542,214
			PK-6357-15	Agostino Park - Expansion Design & Construction	W4	472,835					52,537	525,372
			PK-6521-15	MS1 Block 19 Neighbourhood Park Design and Construction	W4	361,924					40,214	402,138
			PK-6525-15	City Hall-Tennis Courts Redevelopment	W1				298,612			298,612
			PK-6497-15	KA-S5 Block 51- Public Square- Design and Construction	W2	260,236					28,915	289,151
			PK-6500-15	WP13 Block 52 Neighbour Park-Design and Construction	W2	214,551					23,839	238,390
			PK-6522-15	MS2 Block 19 Neighbourhood Park Design and Construction	W4	207,675					23,075	230,750
			PK-6504-15	Heffmill Pk-Tennis Court Redevelopment	W5			180,741	25,000			205,741
			PK-6496-15	CC17-P3 Block 17 Parkette-Design and Construction	W4	89,072					9,896	98,968
			PK-6474-15	Keifer Marsh - Bridge Replacement	W4			89,726				89,726
			PK-6523-15	Off Leash Dog Park-Community Consultation	City-Wide	23,175					2,575	25,750
			PK-6527-15	Hwy 27 & Milani Blvd Soccer Field	W2				25,000			25,000
				<b>Parks Development Total</b>		<b>6,957,211</b>	<b>884,937</b>	<b>89,726</b>	<b>1,379,367</b>	<b>200,000</b>	<b>773,022</b>	<b>9,399,326</b>
				<b>Planning Total Public Works</b>		<b>9,383,117</b>	<b>884,937</b>	<b>89,726</b>	<b>1,379,367</b>	<b>303,000</b>	<b>1,535,098</b>	<b>13,575,245</b>
		Capital Delivery	CD-1920-15	2015 Road Rehabilitation and Watermain Replacement - Phase 3	W2			1,390,000	2,518,900			3,908,900
			EN-1913-14	2015 Pavement Management Program - Phase 2	W1, W5		3,569,000					3,569,000
			EN-1912-14	2015 Pavement Management Program - Phase 1	W2, W3, W4		863,211	2,544,659				3,407,870
			EN-1915-14	2015 Road Rehabilitation and Watermain Replacement - Phase 2	W3		510,084		2,174,570			2,684,654
			EN-1914-14	2015 Road Rehabilitation and Watermain Replacement - Phase 1	W1		805,888		743,897			1,549,785
			EN-1888-13	Bridge Rehabilitation - Glen Shields Avenue	W5		1,500,400					1,500,400
			EN-1886-12	Bridge Rehabilitation - Humber Bridge Trail	W1		1,500,000					1,500,000



2015-18 PROPOSED Capital Project Listing

Year	Commission	Department	Project #	Project Title	R Ward	Budget \$ CWDC	Debeniture	Gas Tax	Infrastructure	Other	Taxation	Grand Total	
			EN-1944-13	2014 Road Rehabilitation and Watermain Replacement - Phase 3	W2		543,800		692,200			1,236,000	
			CD-2019-15	2017 Watermain Replacement	City-Wide				634,500			634,500	
			EN-1950-13	Clarence Street Slope Stabilization - Phase 2	W2			500,000				500,000	
			CD-2011-15	Traffic Signal Improvements on Clark Avenue	W5				441,900			441,900	
			CD-2018-15	2017 Road Rehabilitation	City-Wide			339,900				339,900	
			CD-2016-15	2016 Watermain Replacement	City-Wide				317,300			317,300	
			CD-2006-15	Major Mackenzie Drive Streetscape - Phase 1b City Hall Campus	W1	82,480			234,760			317,240	
			CD-2015-15	2016 Road Rehabilitation	City-Wide			275,350				275,350	
			CD-2012-15	Active Transportation Facility on McNaughton Road - Keele Street t	W4			253,000				253,000	
			CD-2010-15	Traffic Signal Installation - Colossus Drive and Famous Avenue	W4	247,750						247,750	
			CD-2009-15	Traffic Signal Installation - McNaughton Road and Troon Avenue / R	W4	232,300						232,300	
			CD-1959-15	Traffic Signal Installation - Chrislea Road and Northview Boulevar	W3	232,300						232,300	
			CD-2003-15	Culvert Replacement on King-Vaughan Road	W1				215,270			215,270	
			CD-2017-15	Sanitary Installation in the Coldspring Road Putting Green Crescen	W1				113,300			113,300	
			CD-2014-15	Rivermede Rd and Bowes Rd Flood Remediation - Class EA, Design and	W4				113,300			113,300	
			CD-2004-15	Guide Rail Replacement on Albion Vaughan Road	W1				101,970			101,970	
			CD-1923-15	Municipal Structure Inspection and Reporting in 2015	City-Wide				101,970			101,970	
			CD-1982-15	Sidewalk on Old Weston Road - Steeles Avenue West to Weston Road	W3				55,000			55,000	
			CD-2013-15	Sidewalk (walkway) Replacement between Islington Avenue & Dorengat	W2			55,000				55,000	
			<b>Capital Delivery Total</b>				<b>794,830</b>	<b>2,722,983</b>	<b>11,927,309</b>	<b>8,403,837</b>	<b>55,000</b>		<b>23,903,959</b>
			Development Engineering				3,800,000			3,200,000			7,000,000
			DE-7161-15	Street "A" - Highway 427 Crossing (Block 59)	W2								
			DE-7157-15	Huntington Road Trade Valley to Rutherford - Sanitary Sub-Trunk	W2				4,511,500			4,511,500	
			DE-7150-15	Zenway / Fogul Sanitary Sub-Trunk	W2				4,391,000			4,391,000	
			DE-7123-15	Kleinburg - Nashville PD6 Major Mackenzie Watermain	W1				2,020,825			2,020,825	
			DE-7138-15	Block 55 PD-KN Watermain Servicing	W1				2,000,000			2,000,000	
			DE-7151-15	Huntington Road Reconstruction, Highway 7 to Langstaff Road	W2				1,700,000			1,700,000	
			DE-7145-15	Huntington Road Watermain (Rutherford Rd. to Trade Valley Dr.)	W1				1,250,100			1,250,100	
			DE-7156-15	New Community Areas Transportation Study (Block 27 and 41)	W1, W3, W4				515,000			515,000	
			DE-7125-15	OPA 620 (Steeles West) East - West Collector Road	W4				400,000			400,000	
			DE-7098-15	Pedestrian and Bicycle Network Implementation Program	City-Wide				305,910			305,910	



2015-18 PROPOSED Capital Project Listing

Year	Commission	Department	Project #	Project Title	R Ward	Budget \$ CWDC	Debeniture	Gas Tax	Infrastructure	Other	Taxation	Grand Total
			BF-8463-15	Al Palladini CC Refrigeration Plant Equipment Replacement	W2				334,750			334,750
			BF-8476-15	Building upgrades to meet AODA Requirements	City-Wide				309,000			309,000
			BF-8480-15	City Hall & JOC - Master Plan Study for Internal Space Utilization	W1						283,300	283,300
			BF-8462-15	Father Ermano Bulfon CC Outdoor Rink- Refrigeration Plant Equipment	W2				149,350			149,350
			BF-8487-15	Building Condition Audits	City-Wide			110,000				110,000
			BF-8436-13	Security Camera & Equipment Replacements	City-Wide					87,550		87,550
			BF-8425-15	Al Palladini Community Centre Painting East and West Arenas	W2					84,460		84,460
			BF-8430-15	Garnet A Williams Community Centre - Boiler Replacements	W5					82,400		82,400
			BF-8433-15	Al Palladini Community Centre - Boiler Replacements	W2					82,400		82,400
			BF-8432-15	Rosemount Community Centre - Boiler System Upgrades	W5					82,400		82,400
			BF-8434-15	Maple Community Centre - Boiler Replacements	W1					82,400		82,400
			BF-8367-13	Uplands Golf & Ski Centre, Buildings General Capital	W5					67,000		67,000
			BF-8475-15	Father Ermano Bulfon CC Outdoor Rink - Replace Doors, Modify Concr	W2					61,800		61,800
			BF-8429-15	Dufferin Clark Community Centre - Boiler Replacements	W5					61,800		61,800
			BF-8474-15	Dufferin Clark C.C. - Replace roof shingles	W5					61,800		61,800
			BF-8428-15	JOC - Rooftop Replacements	W1					61,800		61,800
			BF-8472-15	Garnet A. Williams C.C. - Upgrade option study	W5					56,650		56,650
			BF-8407-15	Al Palladini Community Centre - East Side - Island - Concrete Curb	W2					52,406		52,406
			BF-8435-15	Woodbridge Pool & Arena - Rooftop Replacements	W2					51,500		51,500
			BF-8408-15	Al Palladini Community Centre - Patio Deck Concrete Replacement	W2					39,829		39,829
			BF-8499-15	Condenser Fan Silencer Package	W2						25,750	25,750
			<b>Building &amp; Facilities Total</b>				<b>3,421,283</b>	<b>110,000</b>	<b>3,528,245</b>	<b>760,125</b>	<b>4,890</b>	<b>7,819,653</b>
			ES-2521-15	Community Sustainability and Environmental Master Plan Renewal	City-Wide	44,035					4,890	48,925
			<b>Environmental Sustainability Total</b>				<b>44,035</b>			<b>4,890</b>		<b>48,925</b>
			FL-5422-15	PW-RDS-Replace Unit #1209 with tandem roll off dump truck	City-Wide					283,250		283,250
			FL-5452-15	PKS-Buy out sidewalk plow lease	City-Wide						36,900	36,900
			FL-5315-15	PKS-Replace Units #1374,1375 with a 16' large area mower	City-Wide					82,400		82,400
			FL-5352-15	PKS-Replace Unit #1607 with 16' large area mower	City-Wide					82,400		82,400
			FL-5303-15	B&F-Replace Unit#1320 with 3/4 ton cargo van	City-Wide					57,600		57,600

2015-18 PROPOSED Capital Project Listing

Year	Commission	Department	Project #	Project Title	R Ward	Budget \$ CWDC	Debeniture	Gas Tax	Infrastructure	Other	Taxation	Grand Total
			FL-5513-15	PW-WATER - Additional Quad cab pickup	City-Wide				51,500			51,500
			FL-5514-15	PW - WATER - Additional Quad Cab Pickup	City-Wide				51,500			51,500
			FL-5354-15	PKS-Replace Unit #1707,1708,1714 with zero turn mowers	City-Wide				40,200			40,200
			FL-5320-15	PKS- Replace Unit #1146 with a 3/4 ton crew cab pickup	City-Wide				36,100			36,100
			FL-5335-15	PKS - Replace Unit #1287 with 3/4 ton crew cab pickup	City-Wide				36,100			36,100
			FL-5396-15	PKS-Replace Unit #1656 with 3/4 ton crew cab pickup	City-Wide				36,100			36,100
			FL-5511-15	DEV/TRANS/ENG - Additional Quad Cab pickup	City-Wide	28,300					3,144	31,444
			FL-5510-15	DEV/TRANS/ENG - Additional Quad Cab pickup	City-Wide	28,300					3,144	31,444
			FL-5505-15	PW-RDS- Additional Small Equipment	City-Wide	28,299					3,144	31,443
			FL-5504-15	PW-RDS - Additional Material handling arm & lifting forks for Cat	City-Wide	28,299					3,144	31,443
			FL-5157-15	BYLAW- Replace Unit #1160 with Quad Cab 4x4 Pickup	City-Wide				30,900			30,900
			FL-5515-15	BYLAW - Replace Unit #2049 with 1/2 ton Quad cab pickup	City-Wide				12,350	18,550		30,900
			FL-5201-15	BYLAW-Replace Unit #1276 with 1/2 ton Quad Cab 4x4 pickup	City-Wide				30,900			30,900
			FL-5169-15	BYLAW-Replace Unit #1207 with 1/2 Quad Cab 4x4 pickup	City-Wide				30,900			30,900
			FL-5487-15	BYLAW-Replace Unit #1509 with compact sedan	City-Wide				30,900			30,900
			FL-5249-15	PKS-FORESTRY-Replace Unit #1346 with 1/2 ton Quad Cab 4x4 pickup	City-Wide				30,100			30,100
			FL-5158-15	BLDG STANDARDS-Replace Unit #1332 with 1/2 ton Quad Cab 4x2 pickup	City-Wide				27,800			27,800
			FL-5205-15	ENG DEV TRANSP-Replace Unit #1270 with 1/2 ton Quad Cab pickup	City-Wide				27,800			27,800
			FL-5232-15	ENG SERVICES-Replace Unit #1366 with 1/2 ton Quad Cab 4x2 pickup	City-Wide				27,800			27,800
			FL-5508-15	PW-RDS - Additional Hydraulic plate packer attachment for backhoe	City-Wide	18,866					2,096	20,962
			FL-5512-15	B&F - Unit #6113 - Buy out of leased van	City-Wide	18,540					2,060	20,600
			<b>Fleet Total</b>			<b>226,604</b>			<b>1,006,600</b>	<b>18,550</b>	<b>53,632</b>	<b>1,305,386</b>
			Information Technology Management IT-3017-13	Enterprise Telephone System Assets Renewal	City-Wide				390,900			390,900
			IT-3019-13	Central Computing Infrastructure Renewal	City-Wide				388,800			388,800
			IT-3016-13	Personal Computer (PC) Assets Renewal	City-Wide				350,000			350,000
			IT-3020-14	Continuous Improvement - City Website (Vaughan Online)	City-Wide					154,500		154,500
			<b>Information Technology Management Total</b>						<b>1,129,700</b>		<b>154,500</b>	<b>1,284,200</b>
			Strategic Planning	Update to Vaughan Vision Strategic Plan	City-Wide						94,245	94,245
			<b>Strategic Planning Total</b>								<b>94,245</b>	<b>94,245</b>
			<b>Strategic &amp; Corporate Initiatives Total</b>			<b>3,691,922</b>	<b>110,000</b>	<b>18,550</b>	<b>5,664,545</b>	<b>18,550</b>	<b>1,117,892</b>	<b>10,602,909</b>
			<b>2015 Total</b>			<b>41,504,140</b>	<b>4,010,135</b>	<b>15,327,035</b>	<b>19,885,429</b>	<b>5,129,232</b>	<b>6,839,081</b>	<b>92,695,052</b>

2015-18 PROPOSED Capital Project Listing

Year	Commission	Department	Project #	Project Title	R Ward	Budget \$ CWDC	Debtenture	Gas Tax	Infrastructure	Other	Taxation	Grand Total
2016	City Manager	Fire	FR-3582-16	Reposition Stn 74 Kleinburg Build and Design	W1	4,062,794					850,206	4,913,000
			FR-3610-16	Replace Aerial 7968 - Smeal 32m	W5		800,000					800,000
			FR-3586-16	Replace 7972 Pumper	City-Wide		699,400					699,400
			FR-3617-16	Station #74 Engine Purchase	W1	675,000						675,000
			FR-3611-16	Replace 7971 Pumper	City-Wide		625,000					625,000
			FR-3593-16	Replace HAZ MAT 7942	City-Wide		545,000					545,000
			FR-3592-16	Smeal Aerial 17M(7983) Refurbishment	City-Wide		189,000					189,000
			FR-3573-16	Command Vehicle	City-Wide	60,000						60,000
			FR-3508-13	Breathing Apparatus Replacements	City-Wide		45,100					45,100
			FR-3590-16	Replace 7988 Training Vehicle	City-Wide		43,600					43,600
			FR-3578-16	Fire Prevention Vehicle	City-Wide	40,000						40,000
			FR-3612-14	Fitness Equipment and Furniture Replacement - All Stations/Divisio	City-Wide		30,000					30,000
			<b>Fire Total</b>			<b>4,837,794</b>	<b>2,977,100</b>				<b>850,206</b>	<b>8,665,100</b>
		Recreation	RE-9503-13	Fitness Centre Equipment Replacement	City-Wide		231,750					231,750
		<b>Recreation Total</b>				<b>4,837,794</b>	<b>3,208,850</b>				<b>850,206</b>	<b>8,896,850</b>
		<b>City Manager Total</b>										
		Legal & Administrative Services	RL-0005-13	Land Acquisition Fees	City-Wide					267,800		267,800
		Real Estate								<b>267,800</b>		<b>267,800</b>
		<b>Real Estate Total</b>								<b>267,800</b>		<b>267,800</b>
		<b>Legal &amp; Administrative Services Total</b>								<b>267,800</b>		<b>267,800</b>
		Libraries	LI-4522-15	Carville BL11 - Consulting Design/Construction	W4	2,809,900					372,800	3,182,700
			LI-4537-13	Capital Resource Purchases	City-Wide		1,668,300					1,668,300
			LI-4516-16	Carville Block 11 - Resource Material	W4	337,500					37,500	375,000
			LI-4540-15	Vellore Village South BL39 - Resource Materials	W3	337,500					37,500	375,000
			LI-4541-16	Vellore Village South BL 36 - Furniture and Equipment	W3	236,300					26,200	262,500
			LI-4542-16	Vellore Village South BL39 - Communications and Hardware	W3	141,800					15,700	157,500
			LI-4504-13	Library Technology Upgrade	City-Wide						140,000	140,000
			LI-4548-16	AODA Compliant Circulation Desk & Sorting Machine- Pierre Berton R	W2						120,000	120,000
		<b>Libraries Total</b>				<b>3,863,000</b>	<b>1,668,300</b>				<b>749,700</b>	<b>6,281,000</b>
		<b>Libraries Total</b>				<b>3,863,000</b>	<b>1,668,300</b>				<b>749,700</b>	<b>6,281,000</b>
		Building Standards	BS-1006-15	Zoning Bylaw Review	City-Wide	243,767				206,000	682,375	1,132,142
		<b>Building Standards Total</b>				<b>243,767</b>				<b>206,000</b>	<b>682,375</b>	<b>1,132,142</b>
		Parks Development	PK-6365-16	UV1-D4 - Block 40 District Park Construction	W3	3,208,185					356,466	3,564,651
			PK-6370-16	Uplands Golf & Ski Centre - Irrigation/Snow Making Water System	W5				663,732			663,732
			PK-6401-16	61W-N2 - Block 61 Neighbourhood Park Design and Construction	W1	468,847					52,094	520,941
			PK-6373-16	Pedestrian & Bicycle Master Plan (Off Road System) - Construction	W2			460,000				460,000
			PK-6344-13	York Hill Park - Tennis Court Reconstruction	W5					362,848		362,848

2015-18 PROPOSED Capital Project Listing

Year	Commission	Department	Project #	Project Title	R Ward	Budget \$ CWDC	Debtenture	Gas Tax	Infrastructure	Other	Taxation	Grand Total
			PK-6501-16	Vaughan Crest Pk-Tennis Court Reconstruction	W5				349,700			349,700
			PK-6389-16	Glen Shields Park - Tennis Court Reconstruction	W5				284,872			284,872
			PK-6409-16	Glen Shields Park - Activity Centre Improvements	W5				243,415			243,415
			PK-6489-16	Oak Bank Pond - Boardwalk Reconstruction	W5				237,930			237,930
			PK-6438-16	Marco Park - Tennis Court Reconstruction	W3				224,463			224,463
			PK-6393-16	West Maple Creek Park - Playground Replacement & Safety Surfacing	W1				204,102			204,102
			PK-6421-16	Princeton Gate Park - Playground Replacement & Safety Surfacing	W1				158,404			158,404
			PK-6461-16	Marco Park - Playground Replacement & Safety Surfacing	W3				138,872			138,872
			PK-6380-16	9v9 and 11v11 Soccer Field Upgrades	City-Wide				136,514			136,514
			PK-6302-16	Off Leash Free Dog Park	City-Wide				136,500		136,500	136,500
			PK-6515-16	Uplands Golf and Ski Centre-Bridge Replacement	W5				133,241			133,241
			PK-6405-16	Don and Humber River System Trail Signage	W1, W2, W4, W5		108,905					108,905
			PK-6384-16	Uplands Golf and Ski Centre - Hiking Trail/Pathways Improvements	W5		91,650					91,650
			PK-6513-16	Tudor Park-Ball Diamond Fencing	W4				84,409			84,409
			PK-6517-16	McNaughton Park-Soccer Field Fencing Extension	W1						76,756	76,756
			PK-6466-16	Woodbridge Highlands Park - Basketball Court Reconstruction	W2				74,244			74,244
			PK-6464-16	Rosedale North Park - Basketball Court Reconstruction	W5				73,321			73,321
			PK-6465-16	Dufferin District Park - Basketball Court Reconstruction	W5				72,965			72,965
			PK-6478-16	Maple Airport - Playground Surfacing and Accessible Swings	W1				70,422			70,422
			PK-6514-16	Maple Reservoir Park-Parking Lot Improvements	W1				63,590			63,590
			PK-6505-16	Ramsey Armitage Park-Playground Curb/Safety Surfacing	W1				50,138			50,138
				<b>Parks Development Total</b>		<b>3,677,032</b>	<b>660,555</b>	<b>660,555</b>	<b>3,627,182</b>	<b>206,000</b>	<b>621,816</b>	<b>8,586,585</b>
				<b>Planning Total</b>		<b>3,920,799</b>			<b>3,627,182</b>	<b>206,000</b>	<b>1,304,191</b>	<b>9,718,727</b>
				<b>Public Works</b>								
				Capital Delivery			5,180,300	2,782,000				7,962,300
			CD-2016-15	2016 Watermain Replacement	City-Wide				2,673,900			2,673,900
			EN-1993-14	Bridge Rehabilitation - Willis Road	W2		1,356,323			338,682		1,695,005
			CD-2007-16	Sidewalk and Street Lighting on Major Mackenzie Drive by York Regi	W1, W2	1,472,900						1,472,900
			EN-1972-13	Active Transportation Facility and Streetlighting on Dufferin Stre	W1	576,800						576,800
			CD-2002-16	2018 Watermain Replacement	City-Wide				566,500			566,500
			EN-1960-13	Sidewalk on Weston Road - Steeles Avenue West to Rutherford Road	W3	515,000						515,000

2015-18 PROPOSED Capital Project Listing

Year	Commission	Department	Project #	Project Title	R/Ward	Budget \$ CWDC	Debeniture	Gas Tax	Infrastructure	Other	Taxation	Grand Total
			EN-1889-13	Bridge Replacement/ Rehabilitation Environmental Assessment - King	W1			500,000				500,000
			CD-2001-16	2018 Road Rehabilitation	City-Wide		345,600					345,600
			EN-1994-14	Bridge Rehabilitation - Nort Johnson District Park	W2					336,600		336,600
			CD-2008-16	Sidewalk on Highway 27 by York Region - Royalpark Way to Martin Gr	W2	241,400						241,400
			CD-1986-16	Sidewalk on Basaltic Road and Planchet Road - Langstaff Rd to Cul-	W4			228,800				228,800
			CD-2013-15	Sidewalk (walkway) Replacement between Islington Avenue & Dorengat	W2			165,000				165,000
			CD-1957-16	Cycle Path Works on Islington Avenue - Rutherford Rd to Wycliffe A	W2	123,600						123,600
			CD-2014-15	Rivermede Rd and Bowes Rd Flood Remediation - Class EA, Design and	W4				113,300			113,300
			CD-1984-16	Sidewalk and Street Lighting on Keele Street - Langstaff Road to R	W1, W4	84,975						84,975
			CD-1979-16	Sidewalk on Bathurst Street - North Park Rd to New Westminster Dr	W5	56,650						56,650
			CD-1978-16	Active Transportation Facility on Pine Valley Drive - Steeles Ave	W2, W3	56,650						56,650
			CD-2005-16	Street Lighting on Teston Road - Hwy 400 to Weston Road	W1	56,650						56,650
			CD-1907-16	Creation of CAD Standards	City-Wide						51,500	51,500
			CD-1980-16	Sidewalk on Weston Road - Major Mackenzie Drive to Greenbrooke Dri	W3	45,320						45,320
			CD-1930-16	Sidewalk on Keele Street - McNaughton Road to Teston Road	W4	37,080						37,080
			CD-1931-16	Sidewalk on Keele Street - Kirby Road to Peak Point Blvd	W1	20,600						20,600
			<b>Capital Delivery Total</b>			<b>3,287,625</b>	<b>6,882,223</b>	<b>3,675,800</b>	<b>3,353,700</b>	<b>675,282</b>	<b>51,500</b>	<b>17,926,130</b>
			Development Engineering			4,242,400						4,242,400
			DE-7137-16	Block 61 Valley Corridor Crossings	W1							
			DT-7120-13	Black Creek Renewal	W4	4,000,000						4,000,000
			DE-7134-16	Huntington Road Construction - Langstaff Road to Rutherford Road	W2	2,429,000						2,429,000
			DE-7138-15	Block 55 PD-KN Watermain Servicing	W1	2,104,900						2,104,900
			DE-7123-15	Kleinburg - Nashville PD6 Major Mackenzie Watermain	W1	2,020,825						2,020,825
			DE-7139-16	Storm Drainage and Storm Water Management Master Plan Update	City-Wide	786,100						786,100
			DE-7141-16	Transportation Master Plan Update	City-Wide	786,100						786,100
			DE-7142-16	Water / Wastewater Master Plan Update	City-Wide	786,100						786,100
			DT-7121-13	Vaughan Metropolitan Centre NE Storm Water Management Pond	W4	500,000						500,000
			DE-7124-16	Block 61 CP Railway Pedestrian Crossing	W1	482,600						482,600
			DE-7114-16	Portage Parkway - Appplewood to Jane/ Detailed Design	W4	428,480						428,480
			DE-7113-16	Municipal Class EA OPA 637 - Highway 400 Interchange Connections	W1	247,200						247,200
			DE-7098-15	Pedestrian and Bicycle Network Implementation Program	City-Wide	246,170						246,170

2015-18 PROPOSED Capital Project Listing

Year	Commission	Department	Project #	Project Title	R/Ward	Budget \$ CWDC	Debtenture	Gas Tax	Infrastructure	Other	Taxation	Grand Total
			DE-7104-15	TMP Education, Promotion, Outreach and Monitoring	City-Wide	77,250						77,250
			DE-7108-15	School Travel Planning Measures	City-Wide	51,500						51,500
			EV-2063-15	ICI Water Meter Replacement Program	City-Wide	19,188,625			206,000			19,188,625
				<b>Development Engineering Total</b>					<b>206,000</b>			<b>206,000</b>
				<b>Environmental Services</b>								
				<b>Environmental Services Total</b>					<b>206,000</b>			<b>206,000</b>
		Roads, Parks & Forestry	RP-2035-15	Curb and Sidewalk Repair & Replacement	City-Wide		1,800,000					1,800,000
			RP-2058-15	LED Streetlight Conversion	City-Wide		1,500,000					1,500,000
			RP-6700-15	Tree Planting Program-Regular	City-Wide			48,882			562,148	611,030
			RP-6757-15	Tree Planting - Regular - Additional Costs	City-Wide						413,655	413,655
			RP-6739-15	Tree Replacement Program-EAB	City-Wide						365,959	365,959
			RP-2013-15	Street Light Pole Replacement Program	City-Wide						309,000	309,000
			RP-6754-15	Parks Concrete Walkway Repairs/Replacements	City-Wide				216,300			216,300
			RP-6753-16	CTS Mobile Handheld Program	City-Wide						157,220	157,220
			RP-6746-15	Fence Repair & Replacement Program	City-Wide				140,400			140,400
			RP-6756-15	2015 Traffic Signs Reflectivity Inspection and Testing	City-Wide						52,873	52,873
				<b>Roads, Parks &amp; Forestry Total</b>			<b>3,300,000</b>	<b>356,700</b>	<b>48,882</b>	<b>1,860,855</b>	<b>5,566,437</b>	<b>5,566,437</b>
				<b>Public Works Total</b>			<b>22,476,250</b>	<b>6,882,223</b>	<b>3,916,400</b>	<b>724,164</b>	<b>1,912,355</b>	<b>42,887,192</b>
				<b>Strategic &amp; Corporate Initiatives</b>								
		Building & Facilities	BF-8378-15	Carrville Community Centre and District Park	W4	30,803,696					4,061,022	34,864,718
			BF-8476-15	Building upgrades to meet AODA Requirements	City-Wide		309,000					309,000
			BF-8478-16	Garnet A. Williams C.C. - Building Automation System Replacement	W5				136,000			136,000
			BF-8404-16	Woodbridge Arena - Replace Arena Boards	W2				118,750			118,750
			BF-8487-15	Building Condition Audits	City-Wide			110,000				110,000
			BF-8477-16	CCTV Connection to City's Network (8 out of approx. 25 locations)	City-Wide						107,100	107,100
			BF-8399-16	Maple Community Centre - Outdoor Courtyard Refurbishment	W1				90,846			90,846
			BF-8423-16	Al Palladini Community Centre New Score Clock for East Arena Centr	W2				77,250			77,250
			BF-8297-16	JOC - Retrofit Fire Department Training Area Washrooms	W1				73,600			73,600
			BF-8367-13	Uplands Golf & Ski Centre, Buildings General Capital	W5				67,000			67,000
			BF-8481-16	Fire Station 7-3 - Ex. Fuel Tank Removal	W2				61,800			61,800
			BF-8496-16	Maple Community Center Arena Header Replacement	W1				51,500			51,500
			BF-8329-16	Al Palladini Community Centre Arena Benches Capping	W2				46,400			46,400
			BF-8278-16	Chancellor Community Centre - Gym Locker Replacements	W3				37,900			37,900
			BF-8431-16	Michael Cranny House - HVAC Upgrades	W1				25,750			25,750
			BF-8358-16	Promenade Park - Electrical Cabinet Replacement	W5				20,600			20,600



2015-18 PROPOSED Capital Project Listing

Year	Commission	Department	Project #	Project Title	R/Ward	Budget \$ CWDC	Debeniture	Gas Tax	Infrastructure	Other	Taxation	Grand Total
			<b>BF-8357-16</b>	Rainbow Creek Park - Electrical Cabinet Replacement	W2				20,600			20,600
		<b>Building &amp; Facilities Total</b>				<b>30,803,696</b>		<b>110,000</b>	<b>1,136,996</b>		<b>4,168,122</b>	<b>36,218,814</b>
		Fleet	<b>FL-5421-16</b>	PW-RDS-Replace Unit #1344 with Regenerative street sweeper	City-Wide				288,400			288,400
			<b>FL-5500-16</b>	PW-RDS- Additional tandem roll off dump truck with plow/wing.	City-Wide	254,925					28,325	283,250
			<b>FL-5353-16</b>	PKS-Replace Unit #1608 with 16' large area mower	City-Wide				82,400			82,400
			<b>FL-5361-16</b>	PKS-Replace Unit #1565,1566 with 16' large area mower	City-Wide				82,400			82,400
			<b>FL-5503-16</b>	BYLAW - Additional Animal Control Vehicle	City-Wide	66,117					7,346	73,463
			<b>FL-5506-16</b>	BYLAW - Additional Animal Control Vehicle	City-Wide	66,117					7,346	73,463
			<b>FL-5478-16</b>	PW-WASTEWATER-Replace Unit #1731 with 3/4 ton 4x4 Quad Cab pickup	City-Wide				43,300			43,300
			<b>FL-5298-16</b>	BYLAW- Additional 1/2 ton eco-diesel pickup	City-Wide	27,540		7,500			3,060	38,100
			<b>FL-5299-16</b>	BYLAW- Additional 1/2 ton eco-diesel pickup	City-Wide	27,540		7,500			3,060	38,100
			<b>FL-5468-16</b>	PW-WATER--Replace Unit #1563 with 3/4 ton cargo van	City-Wide				36,100			36,100
			<b>FL-5243-16</b>	PW-WATER-Replace Unit#1562 with a 3/4 ton cargo van	City-Wide				36,100			36,100
			<b>FL-5242-16</b>	PW-WATER-Replace Unit #1554 with 3/4 ton cargo van	City-Wide				36,100			36,100
			<b>FL-5211-16</b>	PW-RDS-Replace Unit #1370 with 1/2 ton Quad Cab 4x4 pickup	City-Wide				30,900			30,900
			<b>FL-5300-16</b>	ENG DEV TRANSP-Replace Unit #1364 with 1/2 ton Quad Cab 4x2 pickup	City-Wide				27,800			27,800
			<b>FL-5488-16</b>	BYLAW-Replace Unit #1684 with compact sedan	City-Wide				25,800			25,800
			<b>FL-5489-16</b>	BYLAW-Replace Unit #1685 with compact sedan	City-Wide				25,800			25,800
			<b>FL-5501-16</b>	BYLAW - Additional enduro-motorcycles	City-Wide	18,866					2,096	20,962
		<b>Fleet Total</b>				<b>461,105</b>		<b>15,000</b>	<b>715,100</b>		<b>51,233</b>	<b>1,242,438</b>
		Information Technology Management	<b>IT-3017-13</b>	Enterprise Telephone System Assets Renewal	City-Wide				391,400			391,400
			<b>IT-3019-13</b>	Central Computing Infrastructure Renewal	City-Wide				389,300			389,300
			<b>IT-3016-13</b>	Personal Computer (PC) Assets Renewal	City-Wide				360,000			360,000
			<b>IT-3020-14</b>	Continuous Improvement - City Website (Vaughan Online)	City-Wide						154,500	154,500
		<b>Information Technology Management Total</b>							<b>1,140,700</b>		<b>154,500</b>	<b>1,295,200</b>
		<b>Strategic &amp; Corporate Initiatives Total</b>				<b>31,264,801</b>		<b>125,000</b>	<b>2,992,796</b>		<b>4,373,855</b>	<b>38,756,452</b>
		<b>2016 Total</b>				<b>66,362,644</b>	<b>6,882,223</b>	<b>7,761,355</b>	<b>15,413,528</b>	<b>1,197,964</b>	<b>9,190,307</b>	<b>106,808,021</b>

2015-18 PROPOSED Capital Project Listing

Year	Commission	Department	Project #	Project Title	R Ward	Budget \$ CWDC	Debtenture	Gas Tax	Infrastructure	Other	Taxation	Grand Total
2017	City Manager	Emergency Planning	EP-0071-17	Primary and Alternate Emergency Operations Centres	City-Wide				68,200		128,910	197,110
		<b>Emergency Planning Total</b>							<b>68,200</b>		<b>128,910</b>	<b>197,110</b>
		Fire	FR-3606-17	Station 76 Aerial Purchase	W4	1,300,000						1,300,000
			FR-3587-17	Replace 7955 Aerial 55 FT	City-Wide				703,000			703,000
			FR-3609-17	Expand Crew Quarters Station 76	W4	360,000						360,000
			FR-3626-17	Station #74 Furniture and Equipment	W1	170,000						170,000
			FR-3618-17	Station #74 Equipment for Firefighter Purchase	W1	125,000						125,000
			FR-3619-17	Engine #74 Equipment Purchase	W1	120,000						120,000
			FR-3508-13	Breathing Apparatus Replacements	City-Wide				45,100			45,100
			FR-3616-17	Fire Prevention Vehicle Replacement	City-Wide				45,000			45,000
			FR-3615-17	Fire Prevention Vehicle Replacement	City-Wide				45,000			45,000
			FR-3589-17	Replace 7981 Training Van	City-Wide				33,600			33,600
			FR-3612-14	Fitness Equipment and Furniture Replacement - All Stations/Divisio	City-Wide				30,000			30,000
		<b>Fire Total</b>				<b>2,075,000</b>			<b>901,700</b>			<b>2,976,700</b>
		Recreation	RE-9503-13	Fitness Centre Equipment Replacement	City-Wide				231,750			231,750
			RE-9519-17	Vaughan Art Gallery Site Study	City-Wide						51,500	51,500
			RE-9527-17	Events Strategy	City-Wide						50,000	50,000
		<b>Recreation Total</b>							<b>231,750</b>		<b>101,500</b>	<b>333,250</b>
		<b>City Manager Total</b>				<b>2,075,000</b>			<b>1,201,650</b>		<b>230,410</b>	<b>3,507,060</b>
		Finance	DI-0075-15	Development Charges Background Studies - City-Wide Preliminary and	City-Wide	213,750					11,250	225,000
		<b>Development Finance Total</b>				<b>213,750</b>					<b>11,250</b>	<b>225,000</b>
		Financial Services	FI-0073-17	New Property Tax System	City-Wide						154,500	154,500
		<b>Financial Services Total</b>									<b>154,500</b>	<b>154,500</b>
		<b>Finance Total</b>				<b>213,750</b>					<b>165,750</b>	<b>379,500</b>
		Legal & Administrative Services	RL-0005-13	Land Acquisition Fees	City-Wide				267,800			267,800
		Real Estate							267,800			267,800
		<b>Real Estate Total</b>							<b>267,800</b>			<b>267,800</b>
		<b>Legal &amp; Administrative Services Total</b>							<b>267,800</b>			<b>267,800</b>
		Libraries	LI-4537-13	Capital Resource Purchases	City-Wide				1,803,700			1,803,700
			LI-4512-17	Maple Library Renovations	W1						946,700	946,700
			LI-4516-16	Carrville Block 11 - Resource Material	W4	337,500					37,500	375,000
			LI-4518-17	Carrville BL11 - Furniture and Equipment	W4	236,250					26,250	262,500
			LI-4524-17	Carrville Community Library - Communications and Hardware	W4	141,750					15,750	157,500
			LI-4504-13	Library Technology Upgrade	City-Wide						140,000	140,000
			LI-4550-17	Library Branch Signage	City-Wide						105,000	105,000
		<b>Libraries Total</b>				<b>715,500</b>			<b>1,803,700</b>		<b>1,271,200</b>	<b>3,790,400</b>
		<b>Libraries Total</b>				<b>715,500</b>			<b>1,803,700</b>		<b>1,271,200</b>	<b>3,790,400</b>
		Planning	BS-1006-15	Zoning Bylaw Review	City-Wide	243,767			206,000		682,375	1,132,142
		<b>Building Standards Total</b>				<b>243,767</b>			<b>206,000</b>		<b>682,375</b>	<b>1,132,142</b>
		Development Planning	DP-9526-17	Yonge Street / Steeles Corridor Urban Design Streetscape & Open Sp	W5	162,000					18,000	180,000
		<b>Development Planning Total</b>				<b>162,000</b>					<b>18,000</b>	<b>180,000</b>
		Parks Development	PK-6498-17	WVEA59-D1 Block 59 District Park-Design and Construction	W2	4,670,416					518,935	5,189,351

2015-18 PROPOSED Capital Project Listing

Year	Commission	Department	Project #	Project Title	R Ward	Budget \$ CWDC	Debeniture	Gas Tax	Infrastructure	Other	Taxation	Grand Total
			PK-6456-17	61W-N4 - Block 61 Neighbourhood Park Design and Construction	W1	830,349					92,261	922,610
			PK-6287-17	UV2-D1 - Block 18 District Park Development	W4	619,852					68,873	688,725
			PK-6441-17	York Hill District Park - Hardscape and Walkway Replacement	W5		406,002					406,002
			PK-6360-17	Vellore Village Community Centre - Soccer Field Redevelopment	W3				389,340			389,340
			PK-6112-17	LeParc Park - Tennis Court Reconstruction	W4				321,000			321,000
			PK-6345-17	Conley South Park - Tennis Court Reconstruction	W5				280,531			280,531
			PK-6404-17	Glen Shields Park - Pathway Lighting	W5		269,675					269,675
			PK-6329-17	Civic Centre - Public Square Design	W1						262,700	262,700
			PK-6472-17	Rosedale Park North - Tennis Court Reconstruction	W5				245,292			245,292
			PK-6437-17	Giovanni Caboto Park - Tennis Court Reconstruction	W3				224,463			224,463
			PK-6418-17	Vaughan Mills Park - Playground Replacement & Safety Surfacing	W2				201,602			201,602
			PK-6477-17	Wade Gate Park - Tennis Court Reconstruction	W5				192,037			192,037
			PK-6408-17	Concord Thornhill Regional Park - Playground Rubber Surfacing Repl	W5				151,438			151,438
			PK-6433-17	Active Together Master Plan 5 year update	City-Wide	124,729					13,859	138,588
			PK-6460-17	Robert Watson Park - Playground Replacement & Safety Surfacing	W3				129,840			129,840
			PK-6459-17	Maple Lions Park - Playground Replacement & Safety Surfacing	W1				129,286			129,286
			PK-6420-17	Fossil Hill Park - Playground Replacement & Safety Surfacing	W3				122,643			122,643
			PK-6419-17	Almont Park - Playground Replacement & Safety Surfacing	W2				118,984			118,984
			PK-6462-17	Vellore Heritage Square - Playground Replacement & Safety Surfacing	W3				100,837			100,837
			PK-6443-17	Maple Community Centre - Ball Diamond Irrigation	W1				97,881			97,881
			PK-6468-17	Joseph Aaron Park - Basketball Court Reconstruction	W5				95,601			95,601
			PK-6384-16	Uplands Golf and Ski Centre - Hiking Trail/Pathways Improvements	W5		91,650					91,650
			PK-6340-17	Frank Robson Park - Ball Diamond Irrigation System	W1						86,469	86,469
			PK-6467-17	Comdel Park - Basketball Court Reconstruction	W3				85,770			85,770
			PK-6323-17	Marita Payne Park - Basketball Court Reconstruction	W5				72,965			72,965
			PK-6351-17	Jersey Creek Park - Playground Equipment (Swing)	W3				36,460			36,460
<b>Parks Development Total</b>						<b>6,245,346</b>	<b>767,327</b>	<b>2,995,971</b>	<b>1,043,097</b>	<b>1,043,097</b>	<b>1,043,097</b>	<b>11,051,741</b>
<b>Planning Total Public Works</b>						<b>6,651,113</b>	<b>767,327</b>	<b>2,995,971</b>	<b>206,000</b>	<b>1,743,472</b>	<b>1,743,472</b>	<b>12,363,883</b>

2015-18 PROPOSED Capital Project Listing

Year	Commission	Department	Project #	Project Title	R/Ward	Budget \$ CWDC	Debenture	Gas Tax	Infrastructure	Other	Taxation	Grand Total
		Capital Delivery	CD-2018-15	2017 Road Rehabilitation	City-Wide		6,548,500	2,818,200				9,366,700
			CD-2019-15	2017 Watermain Replacement	City-Wide				5,155,200			5,155,200
			CD-1978-16	Active Transportation Facility on Pine Valley Drive - Steeles Ave	W2, W3	770,440						770,440
			CD-1984-16	Sidewalk and Street Lighting on Keele Street - Langstaff Road to R	W1, W4	594,825						594,825
			CD-1980-16	Sidewalk on Weston Road - Major Mackenzie Drive to Greenbrooke Dri	W3	362,560						362,560
			CD-1991-17	Traffic Signal Installation - Interchange Way and Interchange Way	W4	232,300						232,300
			CD-2005-16	Street Lighting on Teston Road - Hwy 400 to Weston Road	W1	186,945						186,945
			CD-1996-17	Municipal Structure Inspection and Reporting in 2017	City-Wide				101,970			101,970
			CD-1985-17	Sidewalk on Doney Crescent - Keele Street to Cul-de-sac	W4		44,000					44,000
			CD-1949-17	Pedestrian Link Feasibility Study	W2						35,535	35,535
		<b>Capital Delivery Total</b>				<b>2,147,070</b>	<b>6,548,500</b>	<b>2,818,200</b>	<b>5,257,170</b>	<b>44,000</b>	<b>35,535</b>	<b>16,850,475</b>
		Development Engineering	DT-7121-13	Vaughan Metropolitan Centre NE Storm Water Management Pond	W4	1,213,805	4,568,500					5,782,305
			DT-7120-13	Black Creek Renewal	W4		5,000,000					5,000,000
			DE-7124-16	Block 61 CP Railway Pedestrian Crossing	W1	3,217,300						3,217,300
			DE-7138-15	Block 55 PD-KN Watermain Servicing	W1	2,104,900						2,104,900
			DE-7123-15	Kleinburg - Nashville PD6 Major Mackenzie Watermain	W1	2,020,825						2,020,825
			DE-7151-15	Huntington Road Reconstruction, Highway 7 to Langstaff Road	W2	729,000						729,000
			DE-7098-15	Pedestrian and Bicycle Network Implementation Program	City-Wide	250,000						250,000
			DE-7104-15	TMP Education, Promotion, Outreach and Monitoring	City-Wide	77,250						77,250
			DE-7108-15	School Travel Planning Measures	City-Wide	51,500						51,500
		<b>Development Engineering Total</b>				<b>9,664,580</b>	<b>9,568,500</b>		<b>206,000</b>			<b>19,233,080</b>
		Environmental Services	EV-2063-15	ICI Water Meter Replacement Program	City-Wide				206,000			206,000
		<b>Environmental Services Total</b>							<b>206,000</b>			<b>206,000</b>
		Roads, Parks & Forestry	RP-1972-17	Public Works and Parks Operations Yard Expansion and Upgrade Strat	W2	10,118,606	6,090,951					16,209,557
			RP-2035-15	Curb and Sidewalk Repair & Replacement	City-Wide		1,900,000					1,900,000
			RP-2058-15	LED Streetlight Conversion	City-Wide		1,500,000					1,500,000
			RP-6700-15	Tree Planting Program-Regular	City-Wide				48,882	562,148		611,030
			RP-6757-15	Tree Planting - Regular - Additional Costs	City-Wide					413,655		413,655
			RP-6739-15	Tree Replacement Program-EAB	City-Wide					365,959		365,959
			RP-2013-15	Street Light Pole Replacement Program	City-Wide					309,000		309,000
			RP-6754-15	Parks Concrete Walkway Repairs/Replacements	City-Wide				216,300			216,300
			RP-6759-17	Pedestrian Crossing Enhancement Program - Pavement Marking	City-Wide					206,000		206,000
			RP-6741-17	Maple Community Centre-Landscape & Traffic Safety Improvements	W1					180,250		180,250
			RP-6760-17	Pedestrian Connectivity Study	W5					117,420		117,420

2015-18 PROPOSED Capital Project Listing

Year	Commission	Department	Project #	Project Title	R/Ward	Budget \$ CWDC	Debtenture	Gas Tax	Infrastructure	Other	Taxation	Grand Total
			RP-6746-15	Fence Repair & Replacement Program	City-Wide				114,963			114,963
			RP-6751-17	Sports Field Safety Fencing for Spectators at Vaughan Grove Sport	W2						91,927	91,927
			RP-6745-17	Nashville Cemetery-Road Extension	W1						57,700	57,700
			RP-6756-15	2015 Traffic Signs Reflectivity Inspection and Testing	City-Wide						52,873	52,873
		<b>Roads, Parks &amp; Forestry Total</b>				<b>10,118,606</b>	<b>6,090,951</b>	<b>3,400,000</b>	<b>331,263</b>	<b>48,882</b>	<b>2,356,932</b>	<b>22,346,634</b>
		<b>Strategic &amp; Corporate Initiatives</b>				<b>21,930,256</b>	<b>22,207,951</b>	<b>6,218,200</b>	<b>5,794,433</b>	<b>92,882</b>	<b>2,392,467</b>	<b>58,636,189</b>
		<b>Building &amp; Facilities</b>	BF-8387-17	City Hall Public Square/Underground Parking Structure/Outdoor Rink	W1		20,970,800					20,970,800
			BF-8482-17	Vellore Village C.C. - Renovations	W1						502,700	502,700
			BF-8483-17	Maple C.C. - Renovations	W1						368,800	368,800
			BF-8485-17	Dufferin Clark C.C. - Renovations	W5						368,800	368,800
			BF-8476-15	Building upgrades to meet AODA Requirements	City-Wide					309,000		309,000
			BF-8405-17	Garnet Williams - Renovate Pool Changerooms	W5					157,220		157,220
			BF-8487-15	Building Condition Audits	City-Wide			110,000				110,000
			BF-8477-16	CCTV Connection to City's Network (8 out of approx. 25 locations)	City-Wide						107,100	107,100
			BF-8471-17	Merino Centennial Centre - Parking Lot Expansion	W1						88,400	88,400
			BF-8486-17	New Sidewalk from Rutherford Rd south along Pierre Berton Resource	W2						87,000	87,000
			BF-8484-17	North Thornhill C.C. - Modify gym divider	W5						74,200	74,200
			BF-8367-13	Uplands Golf & Ski Centre, Buildings General Capital	W5				67,000			67,000
			BF-8410-17	Installation of Fencing to the Indoor Bocce Courts at MCC, FEBCC.	City-Wide						66,950	66,950
		<b>Building &amp; Facilities Total</b>				<b>20,970,800</b>	<b>110,000</b>	<b>533,220</b>	<b>288,400</b>	<b>1,663,950</b>	<b>23,277,970</b>	
		<b>Fleet</b>	FL-5426-17	PW-RDS-Replace Unit #1373 with Regenerative street sweeper	City-Wide							288,400
			FL-5278-17	PKS- Additional dual stream compactor refuse truck	City-Wide						133,900	133,900
			FL-5431-17	PW-RDS-Replace Unit #1702 with service body sign truck with slidin	City-Wide				100,400			100,400
			FL-5221-17	PKS- Additional sand sifters	City-Wide						72,100	72,100
			FL-5215-17	PKS-Additional 2 ton 4x4 crew cab dump truck	City-Wide						67,000	67,000
			FL-5436-17	B&F-Replace Unit #1670 with 3/4 ton cargo van	City-Wide					61,800		61,800
			FL-5333-17	PKS-HORT- Replace Unit#1352 with 1 ton reg. cab 4x4 dump truck	City-Wide				27,800		28,900	56,700
			FL-5466-17	PW-WATER--Replace Unit #1665 with 3/4 ton cargo van	City-Wide					36,100		36,100
			FL-5323-17	PKS-Replace Unit#1371 with 3/4 ton crew cab pickup	City-Wide					36,100		36,100
		<b>Fleet Total</b>						<b>550,600</b>	<b>301,900</b>		<b>852,500</b>	
		<b>Human Resources</b>	HR-9533-14	Attendance Management Automation	City-Wide						103,000	103,000
		<b>Human Resources Total</b>									<b>103,000</b>	
		<b>Information Technology</b>	IT-3017-13	Enterprise Telephone System Assets Renewal	City-Wide					391,400		391,400

2015-18 PROPOSED Capital Project Listing

Year	Commission	Department	Project #	Project Title	R Ward	Budget \$ CWDC	Debeniture	Gas Tax	Infrastructure	Other	Taxation	Grand Total
			IT-3019-13	Central Computing Infrastructure Renewal	City-Wide				389,300			389,300
			IT-3016-13	Personal Computer (PC) Assets Renewal	City-Wide				360,000			360,000
			IT-3020-14	Continuous Improvement - City Website (Vaughan Online)	City-Wide						154,500	154,500
			<b>Information Technology Management Total</b>						<b>1,140,700</b>			<b>1,140,700</b>
			<b>Strategic &amp; Corporate Initiatives Total</b>					<b>20,970,800</b>	<b>110,000</b>		<b>154,500</b>	<b>1,295,200</b>
2017	Total					<b>31,585,619</b>	<b>43,178,751</b>	<b>7,095,527</b>	<b>14,020,274</b>	<b>566,682</b>	<b>8,026,649</b>	<b>104,473,502</b>

2015-18 PROPOSED Capital Project Listing

Year	Commission	Department	Project #	Project Title	R Ward	Budget \$ CWDC	Debtenture	Gas Tax	Infrastructure	Other	Taxation	Grand Total
2018	City Manager	Fire	FR-3581-18	Purchase Land for New Station 7-11	W1	1,111,800						1,111,800
			FR-3608-18	Station 76 Equipment for Firefighter Purchase	W4	125,000						125,000
			FR-3607-18	Aerial 76 Equipment Purchase	W4	120,000						120,000
			FR-3508-13	Breathing Apparatus Replacements	City-Wide				45,100			45,100
			FR-3612-14	Fitness Equipment and Furniture Replacement - All Stations/Divisio	City-Wide				30,000			30,000
			<b>Fire Total</b>			<b>1,356,800</b>			<b>75,100</b>			<b>1,431,900</b>
		Recreation	RE-9503-13	Fitness Centre Equipment Replacement	City-Wide				231,750			231,750
		<b>Recreation Total</b>							<b>231,750</b>			<b>231,750</b>
		<b>City Manager Total</b>				<b>1,356,800</b>			<b>306,850</b>			<b>1,663,650</b>
		Finance	BU-0007-18	Questica Teambudget Development	City-Wide						86,520	86,520
		<b>Financial Planning &amp; Analytics</b>									<b>86,520</b>	<b>86,520</b>
		<b>Financial Planning &amp; Analytics Total</b>									<b>86,520</b>	<b>86,520</b>
		Finance Total										
		Legal & Administrative Services	CL-2520-18	City Archives Outreach Equipment	City-Wide						22,660	22,660
		Clerks	CL-2520-18	City Archives Outreach Equipment	City-Wide						22,660	22,660
		<b>Clerks Total</b>									<b>22,660</b>	<b>22,660</b>
		Real Estate	RL-0005-13	Land Acquisition Fees	City-Wide				267,800			267,800
		<b>Real Estate Total</b>							<b>267,800</b>			<b>267,800</b>
		<b>Legal &amp; Administrative Services Total</b>							<b>267,800</b>			<b>290,460</b>
		Libraries	LI-4537-13	Capital Resource Purchases	City-Wide				1,839,800			1,839,800
			LI-4526-17	Vellore Village North Community Library - Land	W3	350,100					38,900	389,000
			LI-4546-13	Vellore Village North Community Library - Resource Materials	W3	347,625					38,625	386,250
			LI-4525-17	Vellore Village North Community Library	W3	318,300					35,300	353,600
			LI-4504-13	Library Technology Upgrade	City-Wide						140,000	140,000
		<b>Libraries Total</b>				<b>1,016,025</b>			<b>1,839,800</b>		<b>252,825</b>	<b>3,108,650</b>
		<b>Libraries Total</b>				<b>1,016,025</b>			<b>1,839,800</b>		<b>252,825</b>	<b>3,108,650</b>
		Building Standards	BS-1006-15	Zoning Bylaw Review	City-Wide	207,717				103,000		310,717
		<b>Building Standards Total</b>				<b>207,717</b>				<b>103,000</b>		<b>310,717</b>
		Parks Development	PK-6287-17	UV2-D1 - Block 18 District Park Development	W4	5,512,653					612,516	6,125,169
			PK-6499-18	CC11-N1(Carville District Centre) Neighbourhood Park Design	W4	1,076,240					119,582	1,195,822
			PK-6442-18	Concord Thornhill Regional Park - Washroom and Change Room	W5						730,000	730,000
			PK-6349-18	Vaughan Grove Sports Park - OSA Sports Lighting	W2						473,208	473,208
			PK-6502-18	Promenade Green Park-Tennis Court Redevelopment	W5				378,275			378,275
			PK-6422-18	Pedestrian and Bicycle Master Plan (off road system) Design and Co	City-Wide			368,000				368,000
			PK-6108-18	Riverside Park - Tennis Court Design & Construction	W5						159,908	159,908
			PK-6347-18	LP-N6 Block 12 Linear Park- Design and Construction	W4	138,967					15,440	154,407
			PK-6476-18	Matthew Park - Shade Structure	W3						134,487	134,487
			PK-6296-18	Bathurst Estate Park - Tennis Lighting	W5						107,197	107,197

2015-18 PROPOSED Capital Project Listing

Year	Commission	Department	Project #	Project Title	R Ward	Budget \$ CWDC	Debtenture	Gas Tax	Infrastructure	Other	Taxation	Grand Total	
			PK-6384-16	Uplands Golf and Ski Centre - Hiking Trail/Pathways Improvements	W5			91,650				91,650	
			PK-6321-18	Alexandra Elisa Park - Basketball Court Reconstruction	W2				84,194			84,194	
			PK-6279-18	Reeves Park - Basketball Court Reconstruction	W1				76,258			76,258	
			PK-6416-18	Memorial Hill - Cultural Landscape Revitalization Study	W2						73,439	73,439	
			PK-6471-18	Worth Park - Basketball Court Reconstruction	W5				54,877			54,877	
			PK-6275-18	Rimwood Park - Fencing	W1						46,453	46,453	
			PK-6470-18	Winding Lane Park - Basketball Court Reconstruction	W5				42,370			42,370	
			PK-6369-18	Rosemount Community Centre/City Playhouse - Ball Diamond Fence	W5						32,064	32,064	
			PK-6440-18	York Hill District Park - Basketball Court Reconstruction	W5				10,512			10,512	
			<b>Parks Development Total</b>				<b>6,727,860</b>	<b>459,650</b>	<b>459,650</b>	<b>646,486</b>	<b>103,000</b>	<b>2,504,294</b>	<b>10,338,290</b>
			<b>Planning Total</b>				<b>6,935,577</b>						<b>10,649,007</b>
			<b>Public Works</b>										
			CD-2001-16	2018 Road Rehabilitation	City-Wide		6,995,600	3,000,000				9,995,600	
			CD-2002-16	2018 Watermain Replacement	City-Wide				4,584,200			4,584,200	
			CD-1883-18	Right Turning Lane - Willis Road and Pine Valley Drive	W3				340,000		103,000	443,000	
			CD-1962-18	Hydro-Geological Study for Anthony Lane	W5						154,500	154,500	
			CD-1853-18	Lay-by Parking on Vellore Woods Boulevard	W3						154,500	154,500	
			CD-1938-18	Streetscape Maple Area - Phase 3	W1						154,500	154,500	
			CD-1930-16	Sidewalk on Keele Street - McNaughton Road to Teston Road	W4	148,320						148,320	
			CD-1939-18	Streetscape Maple Area - Phase 2	W1						139,050	139,050	
			CD-1931-16	Sidewalk on Keele Street - Kirby Road to Peak Point Blvd	W1	82,400						82,400	
			<b>Capital Delivery Total</b>				<b>230,720</b>	<b>6,995,600</b>	<b>3,000,000</b>	<b>4,584,200</b>	<b>340,000</b>	<b>705,550</b>	<b>15,856,070</b>
			DT-7120-13	Black Creek Renewal	W4	11,764,755	5,235,245					17,000,000	
			DE-7138-15	Block 55 PD-KN Watermain Servicing	W1	2,104,900						2,104,900	
			DE-7123-15	Kleinburg - Nashville PD6 Major Mackenzie Watermain	W1	2,020,825						2,020,825	
			<b>Development Engineering Total</b>				<b>15,890,480</b>	<b>5,235,245</b>					<b>21,125,725</b>
			RP-2035-15	Curb and Sidewalk Repair & Replacement	City-Wide		2,000,000					2,000,000	
			RP-2058-15	LED Streetlight Conversion	City-Wide		1,500,000					1,500,000	
			RP-6700-15	Tree Planting Program-Regular	City-Wide				48,882		562,148	611,030	
			RP-6757-15	Tree Planting - Regular - Additional Costs	City-Wide						413,655	413,655	
			RP-6739-15	Tree Replacement Program-EAB	City-Wide						365,959	365,959	
			RP-2013-15	Street Light Pole Replacement Program	City-Wide						309,000	309,000	
			RP-6754-15	Parks Concrete Walkway Repairs/Replacements	City-Wide				299,600			299,600	
			RP-6746-15	Fence Repair & Replacement Program	City-Wide						114,963	114,963	
			RP-6761-18	Melville Avenue Operational Review	W1						33,990	33,990	
			<b>Roads, Parks &amp; Forestry Total</b>				<b>16,121,200</b>	<b>12,230,845</b>	<b>6,500,000</b>	<b>4,998,763</b>	<b>388,882</b>	<b>2,390,302</b>	<b>42,629,992</b>



2015-18 PROPOSED Capital Project Listing

Year	Commission	Department	Project #	Project Title	R Ward	Budget \$ CWDC	Debtenture	Gas Tax	Infrastructure	Other	Taxation	Grand Total
		Building & Facilities										
			<b>BF-8094-18</b>	Al Palladini Community Centre Pool Change Rooms Redesign and Add Y Requirements	W2						1,081,500	1,081,500
			<b>BF-8476-15</b>	Building upgrades to meet AODA Requirements	City-Wide		309,000					309,000
			<b>BF-8487-15</b>	Building Condition Audits	City-Wide		110,000					110,000
			<b>BF-8477-16</b>	CCTV Connection to City's Network (8 out of approx. 25 locations)	City-Wide						107,100	107,100
			<b>BF-8271-18</b>	East District Parks Yard Parking Lot Modifications	W4						102,000	102,000
			<b>BF-8419-18</b>	Installation of Wall Matting at 8 Different Recreation Facilities	City-Wide						77,250	77,250
			<b>BF-8350-18</b>	Security Camera Installations Various Parks	City-Wide						74,500	74,500
			<b>BF-8367-13</b>	Uplands Golf & Ski Centre, Buildings General Capital	W5				67,000			67,000
			<b>BF-8437-18</b>	Sound Attenuations Partitions in Building Standards and Purchasing	W1						56,650	56,650
			<b>BF-8331-18</b>	Al Palladini Community Centre Construct a Storage Room	W2						30,900	30,900
			<b>Building &amp; Facilities Total</b>				<b>110,000</b>	<b>376,000</b>			<b>1,529,900</b>	<b>2,015,900</b>
		Fleet										
			<b>FL-5427-18</b>	PW-RDS-Replace Unit #1159 with tandem dump truck	City-Wide		309,000					309,000
			<b>FL-5428-18</b>	PW-RDS-Replace Unit #1289 with tandem dump truck	City-Wide		309,000					309,000
			<b>FL-5411-18</b>	PKS-FORESTRY-Replace Unit #1519 with Bucket chipper truck	City-Wide				226,600			226,600
			<b>FL-5250-18</b>	PKS-FORESTRY-Replace Unit #1015 with backhoe loader & attachments	City-Wide				87,600		25,700	113,300
			<b>FL-5313-18</b>	B&F- Replace Unit #1070 with ice resurfacer	City-Wide				103,000			103,000
			<b>FL-5311-18</b>	B&F- Replace Unit #1055 with ice resurfacer	City-Wide				103,000			103,000
			<b>FL-5306-18</b>	B&F- Replace Unit #974 with ice resurfacer	City-Wide				103,000			103,000
			<b>FL-5409-18</b>	PKS-FORESTRY-Replace Unit #1633 with H.D. wood-chipper	City-Wide				51,500			51,500
			<b>FL-5295-18</b>	PW-RDS- Additional steamer/generator	City-Wide						51,500	51,500
			<b>FL-5290-18</b>	PW-RDS-Additional Small Equipment	City-Wide						36,100	36,100
			<b>FL-5292-18</b>	PW-RDS- Additional concrete grinder	City-Wide						36,100	36,100
			<b>FL-5285-18</b>	PKS-FORESTRY- Additional 9' drum chipper	City-Wide						36,050	36,050
			<b>FL-5200-18</b>	BYLAW- Replace Unit #1448 with 1/2 ton Quad Cab 4x4 pickup	City-Wide				30,900			30,900
			<b>FL-5317-18</b>	PKS- Replace Unit #1347 with 1/2 ton Quad Cab 4x4 pickup	City-Wide				30,900			30,900
			<b>FL-5192-18</b>	PKS-Replace Unit #1434 with 3/4 ton Quad Cab 4x4 pickup	City-Wide				30,900			30,900
			<b>FL-5168-18</b>	Building Standards - Replace Unit #1333 with 1/2 ton Quad Cab 4x2	City-Wide				27,800			27,800
			<b>FL-5293-18</b>	PW - RDS - 1 New additional Anti-Icing Tank	City-Wide						25,800	25,800

2015-18 PROPOSED Capital Project Listing

Year	Commission	Department	Project #	Project Title	R Ward	Budget \$ CWDC	Debeniture	Gas Tax	Infrastructure	Other	Taxation	Grand Total
			<b>FL-5274-18</b>	PKS- Additional loader and fork attachment for Unit #1856	City-Wide						20,600	20,600
			<b>FL-5275-18</b>	PKS- Additional loader and fork attachment for Unit #1857	City-Wide						20,600	20,600
			<b>FL-5286-18</b>	PKS-FORESTRY- Additional 16 ft. log trailer with crane lift	City-Wide						20,600	20,600
			<b>FL-5276-18</b>	PKS- Additional loader and fork attachment for Unit #1858	City-Wide						20,600	20,600
			<b>Fleet Total</b>				<b>1,413,200</b>				<b>293,650</b>	<b>1,706,850</b>
			<b>Information Technology Management IT-2502-14</b>	Electronic Document Management System	City-Wide						655,000	655,000
			<b>IT-3017-13</b>	Enterprise Telephone System Assets Renewal	City-Wide				391,400			391,400
			<b>IT-3019-13</b>	Central Computing Infrastructure Renewal	City-Wide				389,300			389,300
			<b>IT-3016-13</b>	Personal Computer (PC) Assets Renewal	City-Wide				360,000			360,000
			<b>IT-3020-14</b>	Continuous Improvement - City Website (Vaughan Online)	City-Wide						154,500	154,500
			<b>Information Technology Management Total</b>						<b>1,140,700</b>		<b>809,500</b>	<b>1,950,200</b>
			<b>Strategic &amp; Corporate Initiatives Total</b>					<b>110,000</b>	<b>2,929,900</b>		<b>2,633,050</b>	<b>5,672,950</b>
			<b>2018 Total</b>				<b>25,429,602</b>	<b>12,230,845</b>	<b>10,721,799</b>	<b>759,682</b>	<b>7,889,651</b>	<b>64,101,229</b>

# Attachment 4 - 10 Year Reserve Continuity Schedule

## Continuity Schedule for Reserve and Reserve Funds City of Vaughan 2015-2024

Reserve Number	Description	2014 Closing Balance (after Commitments)				2015 Closing Balance				2016 Closing Balance
			Contributions	Capital Projects	Expenses		Contributions	Capital Projects	Expenses	
<b>Obligatory Reserves</b>										
60172	Bldg Standards Continuity	14,438,735	165,426	103,000	2,306,298	12,194,863	136,662	206,000	2,317,837	9,807,688
61009	Subdiv. Contrib. Royal Palm	119,224	1,490			120,714	1,509			122,223
61010	Subdivider Contributions	4,729,359	59,117			4,788,476	59,856			4,848,332
61011	Geodetic Bench	978,684	0			978,684	0			978,684
61012	Tree Replacement Fee	526,867	0	48,882	0	477,985	0	48,882	0	429,103
61013	Greenways - WEA	526,060	0			526,060	0			526,060
61014	Open Space - WEA	15,286	0			15,286	0			15,286
61015	Sewer Camera Inspection	1,503,246	0			1,503,246	0			1,503,246
61016	Catch Basin Repairs	78,000	0			78,000	0			78,000
61020	Recreation Land	55,736,413	689,581	267,800	872,000	55,286,194	683,797	267,800	897,000	54,805,192
61025	Gas Tax Reserve	7,165,542	8,393,824	15,327,035	0	232,331	8,774,447	7,761,355	0	1,245,423
61050	Entry Feature 427 / Hwy 7	142,671	1,783			144,455	1,806			146,260
61051	Municipal Rds & Infra Grant	484,229	0	0	0	484,229	0	187,321	0	296,908
61052	Investing in Ontario Grant	1,151,017	0	55,000	0	1,096,017	0	487,961	0	608,056
62010	CWDC - Engineering	44,508,390	26,271,404	16,815,035	0	53,964,758	30,270,757	22,476,250	0	61,759,266
62020	CWDC - Fire	(3,073,512)	1,255,265	648,550	0	(2,466,796)	1,433,514	4,837,794	0	(5,871,076)
62040	CWDC - Library Buildings	3,285,910	2,028,984	3,655,617	0	1,659,276	2,312,356	3,863,000	0	108,633
62060	CWDC - General Government	(3,893,692)	622,172	690,592	0	(3,962,111)	726,522	243,767	0	(3,479,356)
62080	CWDC - Parks Development	19,359,090	7,490,757	7,277,542	0	19,572,305	8,614,766	4,891,428	0	23,295,643
62090	CWDC - Public Works	6,744,156	1,159,777	226,604	0	7,677,328	1,333,324	461,105	0	8,549,547
62100	CWDC - Recreation	41,635,748	10,076,235	3,287,700	0	48,424,283	11,448,982	29,639,430	0	30,233,835
63070	D8-Rainbow Creek Drainage	3,199,384	39,992			3,239,376	40,492			3,279,868
63120	D13-Woodlot Acquisition	658,102	8,226			666,328	8,329			674,657
63150	D15-PD#5 W. Wdbridge Waterma	(2,523,574)	(31,545)			(2,555,119)	(31,939)			(2,587,058)
63153	D18-PD#6 W. Major Mac. Water	(752,127)	(9,402)			(761,529)	(9,519)			(771,048)
63154	D19-PD#6 E. Rutherford Water	(1,516,703)	(18,959)			(1,535,662)	(19,196)			(1,554,858)
63155	D20-PD#7 Watermain West	1,696,356	21,204			1,717,561	21,470			1,739,030
63158	D23-Dufferin/Teston Sanitary	73,081	914			73,995	925			74,920
63159	D24-Ansley Grove Sanitary	212,429	2,655			215,084	2,689			217,773
63160	D25 Zenway/Fogal Sub-Trunk	209,653	(24,823)	4,391,000	0	(4,206,170)	(52,577)	0	0	(4,258,747)
63162	D27 Huntington Road Sewer	382,627	(23,414)	4,511,500	0	(4,152,287)	(51,904)	0	0	(4,204,191)
<b>Obligatory Reserves Total</b>		<b>197,800,651</b>	<b>58,180,666</b>	<b>57,305,857</b>	<b>3,178,298</b>	<b>195,497,162</b>	<b>65,707,068</b>	<b>75,372,093</b>	<b>3,214,837</b>	<b>182,617,299</b>
<b>Discretionary Reserves</b>										
60020	Vehicle Replacement	3,350,687	426,136	903,600	0	2,873,223	421,346	715,100	0	2,579,468
60030	Fire Equipment Replacement	3,529,909	1,361,927	1,038,150	0	3,853,686	1,429,653	2,977,100	0	2,306,239
60100	City Playhouse	36,822	460			37,283	466			37,749
60150	Heritage Fund	2,233,168	243,618	0	0	2,476,786	248,681	25,750	0	2,699,717
60170	Pre 99 -Bldgs. & Facil.	12,282,840	2,855,938	3,691,495	0	11,447,283	3,218,999	1,234,796	0	13,431,486
60180	Roads Infrastructure	6,241,355	501,146	645,840	0	6,096,661	608,313	0	0	6,704,974
60186	Streetscapes	1,153,668	493,045	0	0	1,646,712	499,208	0	0	2,145,920
60188	Parks Infrastructure	4,576,651	872,424	1,340,333	0	4,108,741	937,431	3,361,350	0	1,684,822
60189	Artificial Soccer Turf Reser	551,795	140,226	0	0	692,021	141,978	0	0	833,999
60211	ITM Reserve	63,014	1,090,758	1,129,700	0	24,072	1,119,864	1,140,700	0	3,236
60212	Library Material Reserve	(6,322)	1,563,091	1,535,800	0	20,969	1,696,737	1,668,300	0	49,406
60195	Uplands Capital Improv. Res.	(114,522)	149,087	67,000	0	(32,435)	145,965	730,732	0	(617,202)
60040	Insurance	4,424,160	0	0	546,545	3,877,615	0	0	0	3,877,615
60080	Suggestion Program	33,302	0			33,302	0			33,302
60121	Management By Law Reserve	97,025	1,213			98,238	1,228			99,466
60130	Election Reserve	633,660	459,807	0	148,270	945,197	463,701	0	148,270	1,260,627
60140	Employer Benefit Contributio	22,944,390	283,152	0	584,516	22,643,026	278,683	0	696,714	22,224,995
60145	WSIB Claims	895,559	11,194			906,753	11,334			918,088
60210	Innovation Reserve	2,151,002	12,856	2,244,971	0	(81,112)	57,349	0	0	(23,764)
60070	Cemetery	13,342	0			13,342	0			13,342
60090	Industrial Development	27,953	349			28,303	354			28,656
60120	Sale of Public Lands	(7,916,858)	(98,961)			(8,015,819)	(100,198)			(8,116,017)
60125	Kleinburg Parking Reserve	60,903	761			61,665	771			62,435
60190	Keele Valley Landfill	548,957	(230)	1,134,774	0	(586,047)	(7,326)	0	0	(593,372)
60192	City Hall Reserve	14,328	179			14,508	181			14,689
61000	Senior Citizen Bequests	203,826	2,548			206,374	2,580			208,954
60000	General Working Capital	23,685,995	274,814			20,559,068	232,667	0	3,891,355	16,900,381
60010	Tax Rate Stabilization Fund	1,433,158	9,239	0	1,388,000	54,398	680	0	0	55,078
60110	Engineering Reserve	7,282,144	50,878	0	6,423,788	909,234	(29,549)	0	6,546,252	(5,666,566)
60122	Winterization Reserve	672,032	8,400			680,432	8,505			688,938
60175	Planning Reserve	985,364	12,317			997,682	12,471			1,010,153
60200	Year End Expend. Reserve	4,461,303	0			4,461,303	0			4,461,303
61030	Debtenture Payments	9,534,621	96,183		3,680,000	5,950,804	58,760		2,500,000	3,509,564
60050	Water	32,803,741	6,001,180	7,606,667	0	31,198,254	6,523,781	3,446,400	0	34,275,635
60060	Waste Water (Sewer)	37,114,209	7,706,857	792,070	0	44,028,996	11,670,307	113,300	0	55,586,003
<b>Discretionary Reserves Total</b>		<b>176,003,185</b>	<b>24,530,592</b>	<b>22,130,400</b>	<b>16,172,860</b>	<b>162,230,518</b>	<b>29,654,921</b>	<b>15,413,528</b>	<b>13,782,591</b>	<b>162,689,320</b>
<b>Grand Total</b>		<b>373,803,836</b>	<b>82,711,258</b>	<b>79,436,256</b>	<b>19,351,158</b>	<b>357,727,680</b>	<b>95,361,989</b>	<b>90,785,621</b>	<b>16,997,428</b>	<b>345,306,620</b>

Reserve Number	Description	2017			2017 Closing Balance	2018			2018 Closing Balance
		Contributions	Capital Projects	Expenses		Contributions	Capital Projects	Expenses	
<b>Obligatory Reserves</b>									
60172	Bldg Standards Continuity	106,427	206,000	2,381,113	7,327,001	76,374	103,000	2,331,202	4,969,173
61009	Subdiv. Contrib. Royal Palm	1,528			123,751	1,547			125,298
61010	Subdivider Contributions	60,604			4,908,936	61,362			4,970,298
61011	Geodetic Bench	0			978,684	0			978,684
61012	Tree Replacement Fee	0	48,882	0	380,221	0	48,882	0	331,339
61013	Greenways - WEA	0			526,060	0			526,060
61014	Open Space - WEA	0			15,286	0			15,286
61015	Sewer Camera Inspection	0			1,503,246	0			1,503,246
61016	Catch Basin Repairs	0			78,000	0			78,000
61020	Recreation Land	677,647	267,800	919,000	54,296,039	671,127	267,800	944,000	53,755,366
61025	Gas Tax Reserve	8,791,272	7,095,527	0	2,941,168	9,232,633	7,069,650	0	5,104,151
61050	Entry Feature 427 / Hwy 7	1,828			148,089	1,851			149,940
61051	Municipal Rds & Infra Grant	0	0	0	296,908	0	340,000	0	(43,092)
61052	Investing in Ontario Grant	0	44,000	0	564,056	0	0	0	564,056
62010	CWDC - Engineering	31,434,654	12,086,150	0	81,107,770	32,904,492	16,121,200	0	97,891,062
62020	CWDC - Fire	1,458,565	2,075,000	0	(6,487,511)	1,518,335	1,356,800	0	(6,325,975)
62040	CWDC - Library Buildings	2,390,640	715,500	0	1,783,773	2,507,294	1,016,025	0	3,275,042
62060	CWDC - General Government	757,333	469,746	0	(3,191,770)	795,334	207,717	0	(2,604,152)
62080	CWDC - Parks Development	8,930,088	7,156,022	0	25,069,709	9,308,972	6,727,860	0	27,650,820
62090	CWDC - Public Works	1,332,110	9,083,201	0	798,456	1,344,259	0	0	2,142,715
62100	CWDC - Recreation	11,577,150	32,184,000	0	9,626,985	11,872,127	18,141,300	0	3,357,812
63070	D8-Rainbow Creek Drainage	40,998			3,320,867	41,511			3,362,378
63120	D13-Woodlot Acquisition	8,433			683,090	8,539			691,629
63150	D15-PD#5 W. Wdbridge Waterma	(32,338)			(2,619,396)	(32,742)			(2,652,138)
63153	D18-PD#6 W. Major Mac. Water	(9,638)			(780,686)	(9,759)			(790,444)
63154	D19-PD#6 E. Rutherford Water	(19,436)			(1,574,294)	(19,679)			(1,593,972)
63155	D20-PD#7 Watermain West	21,738			1,760,768	22,010			1,782,778
63158	D23-Dufferin/Teston Sanitary	936			75,856	948			76,804
63159	D24-Ansley Grove Sanitary	2,722			220,495	2,756			223,251
63160	D25 Zenway/Fogal Sub-Trunk	(53,234)	0	0	(4,311,982)	(53,900)	0	0	(4,365,882)
63162	D27 Huntington Road Sewer	(52,552)	0	0	(4,256,743)	(53,209)	0	0	(4,309,952)
<b>Obligatory Reserves Total</b>		<b>67,427,475</b>	<b>71,431,828</b>	<b>3,300,113</b>	<b>175,312,833</b>	<b>70,202,182</b>	<b>51,400,234</b>	<b>3,275,202</b>	<b>190,839,579</b>
<b>Discretionary Reserves</b>									
60020	Vehicle Replacement	418,702	550,600	0	2,447,570	411,552	1,430,700	0	1,428,423
60030	Fire Equipment Replacement	1,441,927	901,700	0	2,846,467	1,608,665	75,100	0	4,380,032
60100	City Playhouse	472			38,221	478			38,698
60150	Heritage Fund	253,851	0	0	2,953,568	279,687	0	0	3,233,256
60170	Pre 99 -Bldgs. & Facil.	4,105,292	766,170	0	16,770,608	4,672,008	540,750	0	20,901,865
60180	Roads Infrastructure	519,055	101,970	0	7,122,059	569,789	0	0	7,691,848
60186	Streetscapes	601,122	0	0	2,747,042	675,633	0	0	3,422,675
60188	Parks Infrastructure	1,573,422	3,327,234	0	(68,990)	1,667,207	1,061,049	0	537,168
60189	Artificial Soccer Turf Reser	143,753	0	0	977,753	145,550	0	0	1,123,303
60211	ITM Reserve	1,149,264	1,140,700	0	11,800	1,273,905	1,140,700	0	145,005
60212	Library Material Reserve	1,832,493	1,803,700	0	78,199	1,868,952	1,839,800	0	107,351
60195	Uplands Capital Improv. Res.	142,804	67,000	0	(541,398)	143,751	67,000	0	(464,647)
60040	Insurance	0	0	0	3,877,615	0	0	0	3,877,615
60080	Suggestion Program	0			33,302	0			33,302
60121	Management By Law Reserve	1,243			100,709	1,259			101,968
60130	Election Reserve	467,644	0	148,270	1,580,001	465,063	0	1,200,000	845,064
60140	Employer Benefit Contributio	277,695	0	18,770	22,483,920	281,049	0	0	22,764,969
60145	WSIB Claims	11,476			929,564	11,620			941,183
60210	Innovation Reserve	158,690	0	0	134,927	160,674	0	0	295,601
60070	Cemetery	0			13,342	0			13,342
60090	Industrial Development	358			29,015	363			29,377
60120	Sale of Public Lands	(101,450)			(8,217,467)	(102,718)			(8,320,185)
60125	Kleinburg Parking Reserve	780			63,216	790			64,006
60190	Keele Valley Landfill	(7,417)	0	0	(600,790)	(7,510)	0	0	(608,300)
60192	City Hall Reserve	184			14,873	186			15,058
61000	Senior Citizen Bequests	2,612			211,565	2,645			214,210
60000	General Working Capital	196,205	0	2,408,036	14,688,549	181,922	0	269,589	14,600,882
60010	Tax Rate Stabilization Fund	688	0	0	55,766	697	0	0	56,463
60110	Engineering Reserve	(112,148)	0	6,610,515	(12,389,229)	(196,247)	0	6,621,091	(19,206,567)
60122	Winterization Reserve	8,612			697,549	8,719			706,269
60175	Planning Reserve	12,627			1,022,779	12,785			1,035,564
60200	Year End Expend. Reserve	0			4,461,303	0			4,461,303
61030	Debtenture Payments	38,026		935,000	2,612,590	29,532		500,000	2,142,122
60050	Water	7,739,447	5,361,200	0	36,653,882	8,710,508	4,584,200	0	40,780,190
60060	Waste Water (Sewer)	16,505,681	0	0	72,091,684	21,927,396	0	0	94,019,080
<b>Discretionary Reserves Total</b>		<b>37,383,110</b>	<b>14,020,274</b>	<b>10,120,591</b>	<b>175,931,565</b>	<b>44,805,909</b>	<b>10,739,299</b>	<b>8,590,680</b>	<b>201,407,496</b>
<b>Grand Total</b>		<b>104,810,585</b>	<b>85,452,102</b>	<b>13,420,704</b>	<b>351,244,399</b>	<b>115,008,091</b>	<b>62,139,533</b>	<b>11,865,882</b>	<b>392,247,075</b>

Reserve Number	Description	Capital			2019 Closing Balance	Capital			2020 Closing Balance
		Contributions	Projects	Expenses		Contributions	Projects	Expenses	
<b>Obligatory Reserves</b>									
60172	Bldg Standards Continuity	62,115	0	0	5,031,288	62,891	0	0	5,094,179
61009	Subdiv. Contrib. Royal Palm	1,566			126,864	1,586			128,450
61010	Subdivider Contributions	62,129			5,032,427	62,905			5,095,332
61011	Geodetic Bench	0			978,684	0			978,684
61012	Tree Replacement Fee	0	48,882	0	282,457	0	48,882	0	233,575
61013	Greenways - WEA	0			526,060	0			526,060
61014	Open Space - WEA	0			15,286	0			15,286
61015	Sewer Camera Inspection	0			1,503,246	0			1,503,246
61016	Catch Basin Repairs	0			78,000	0			78,000
61020	Recreation Land	671,942	0	0	54,427,308	680,341	0	0	55,107,649
61025	Gas Tax Reserve	9,243,224	9,701,070	0	4,646,305	9,699,874	9,641,795	0	4,704,384
61050	Entry Feature 427 / Hwy 7	1,874			151,814	1,898			153,712
61051	Municipal Rds & Infra Grant	0	0	0	(43,092)	0	0	0	(43,092)
61052	Investing in Ontario Grant	0	223,300	0	340,756	0	0	0	340,756
62010	CWDC - Engineering	33,555,765	48,125,793	0	83,321,034	33,932,396	47,780,765	0	69,472,664
62020	CWDC - Fire	1,554,620	1,033,200	0	(5,804,555)	1,587,570	1,280,000	0	(5,496,985)
62040	CWDC - Library Buildings	2,560,145	3,535,683	0	2,299,504	2,583,664	4,756,950	0	126,218
62060	CWDC - General Government	818,221	405,000	0	(2,190,931)	835,972	720,000	0	(2,074,959)
62080	CWDC - Parks Development	9,491,015	11,759,668	0	25,382,167	9,649,634	7,001,905	0	28,029,896
62090	CWDC - Public Works	1,387,818	0	0	3,530,533	1,425,132	519,600	0	4,436,065
62100	CWDC - Recreation	12,145,072	0	0	15,502,884	12,306,420	31,504,230	0	(3,694,927)
63070	D8-Rainbow Creek Drainage	42,030			3,404,407	42,555			3,446,962
63120	D13-Woodlot Acquisition	8,645			700,274	8,753			709,028
63150	D15-PD#5 W. Wdbridge Waterma	(33,152)			(2,685,290)	(33,566)			(2,718,856)
63153	D18-PD#6 W. Major Mac. Water	(9,881)			(800,325)	(10,004)			(810,329)
63154	D19-PD#6 E. Rutherford Water	(19,925)			(1,613,897)	(20,174)			(1,634,071)
63155	D20-PD#7 Watermain West	22,285			1,805,063	22,563			1,827,626
63158	D23-Dufferin/Teston Sanitary	960			77,764	972			78,737
63159	D24-Ansley Grove Sanitary	2,791			226,042	2,826			228,867
63160	D25 Zenway/Fogal Sub-Trunk	(54,574)	0	0	(4,420,455)	(55,256)	0	0	(4,475,711)
63162	D27 Huntington Road Sewer	(53,874)	0	0	(4,363,827)	(54,548)	0	0	(4,418,375)
<b>Obligatory Reserves Total</b>		<b>71,460,812</b>	<b>74,832,596</b>	<b>0</b>	<b>187,467,795</b>	<b>72,734,404</b>	<b>103,254,128</b>	<b>0</b>	<b>156,948,072</b>
<b>Discretionary Reserves</b>									
60020	Vehicle Replacement	395,954	1,888,207	0	(63,831)	385,869	517,255	0	(195,217)
60030	Fire Equipment Replacement	1,624,892	545,893	0	5,459,031	1,636,850	790,710	0	6,305,170
60100	City Playhouse	484			39,182	490			39,672
60150	Heritage Fund	288,039	0	0	3,521,294	296,592	0	0	3,817,886
60170	Pre 99 -Bldgs. & Facil.	4,697,196	4,773,097	0	20,825,964	4,687,380	6,191,896	0	19,321,448
60180	Roads Infrastructure	576,911	0	0	8,268,759	584,123	0	0	8,852,882
60186	Streetscapes	684,079	0	0	4,106,754	692,630	0	0	4,799,384
60188	Parks Infrastructure	1,667,813	2,176,420	0	28,561	1,664,715	1,654,913	0	38,362
60189	Artificial Soccer Turf Reser	147,369	0	0	1,270,672	149,212	0	0	1,419,883
60211	ITM Reserve	1,275,570	1,140,700	0	279,875	1,277,256	1,140,700	0	416,431
60212	Library Material Reserve	1,868,449	1,978,600	0	(2,800)	1,868,048	1,822,600	0	42,648
60195	Uplands Capital Improv. Res.	144,711	67,000	0	(386,936)	146,101	0	0	(240,835)
60040	Insurance	0	0	0	3,877,615	0	0	0	3,877,615
60080	Suggestion Program	0			33,302	0			33,302
60121	Management By Law Reserve	1,275			103,243	1,291			104,533
60130	Election Reserve	462,449	0	148,270	1,159,243	466,376	0	148,270	1,477,349
60140	Employer Benefit Contributio	284,562	0	0	23,049,531	288,119	0	0	23,337,650
60145	WSIB Claims	11,765			952,948	11,912			964,860
60210	Innovation Reserve	162,683	0	0	458,283	164,716	0	0	623,000
60070	Cemetery	0			13,342	0			13,342
60090	Industrial Development	367			29,745	372			30,116
60120	Sale of Public Lands	(104,002)			(8,424,187)	(105,302)			(8,529,490)
60125	Kleinburg Parking Reserve	800			64,806	810			65,616
60190	Keele Valley Landfill	(7,604)	0	0	(615,903)	(7,699)	0	0	(623,602)
60192	City Hall Reserve	188			15,247	191			15,437
61000	Senior Citizen Bequests	2,678			216,888	2,711			219,599
60000	General Working Capital	182,511	0	0	14,783,393	184,792	0	0	14,968,185
60010	Tax Rate Stabilization Fund	706	0	0	57,169	715	0	0	57,884
60110	Engineering Reserve	(240,082)	0	0	(19,446,649)	(243,083)	0	0	(19,689,732)
60122	Winterization Reserve	8,828			715,097	8,939			724,036
60175	Planning Reserve	12,945			1,048,509	13,106			1,061,615
60200	Year End Expend. Reserve	0			4,461,303	0			4,461,303
61030	Debenture Payments	26,777	0	0	2,168,899	27,111	0	0	2,196,010
60050	Water	509,752	0	0	41,289,943	516,124	0	0	41,806,067
60060	Waste Water (Sewer)	1,175,239	0	0	95,194,319	1,189,929	0	0	96,384,248
<b>Discretionary Reserves Total</b>		<b>15,863,302</b>	<b>12,569,917</b>	<b>148,270</b>	<b>204,552,611</b>	<b>15,910,392</b>	<b>12,118,075</b>	<b>148,270</b>	<b>208,196,658</b>
<b>Grand Total</b>		<b>87,324,114</b>	<b>87,402,513</b>	<b>148,270</b>	<b>392,020,406</b>	<b>88,644,797</b>	<b>115,372,202</b>	<b>148,270</b>	<b>365,144,730</b>

Reserve Number	Description	Capital			2021 Closing Balance	Capital			2022 Closing Balance
		Contributions	Projects	Expenses		Contributions	Projects	Expenses	
<b>Obligatory Reserves</b>									
60172	Bldg Standards Continuity	63,677	0	0	5,157,856	64,473	0	0	5,222,329
61009	Subdiv. Contrib. Royal Palm	1,606			130,056	1,626			131,681
61010	Subdivider Contributions	63,692			5,159,024	64,488			5,223,512
61011	Geodetic Bench	0			978,684	0			978,684
61012	Tree Replacement Fee	0	48,882	0	184,693	0	48,882	0	135,811
61013	Greenways - WEA	0			526,060	0			526,060
61014	Open Space - WEA	0			15,286	0			15,286
61015	Sewer Camera Inspection	0			1,503,246	0			1,503,246
61016	Catch Basin Repairs	0			78,000	0			78,000
61020	Recreation Land	688,846	0	0	55,796,495	697,456	0	0	56,493,951
61025	Gas Tax Reserve	9,700,600	9,641,795	0	4,763,189	10,183,425	10,123,885	0	4,822,729
61050	Entry Feature 427 / Hwy 7	1,921			155,633	1,945			157,578
61051	Municipal Rds & Infra Grant	0	0	0	(43,092)	0	0	0	(43,092)
61052	Investing in Ontario Grant	0	0	0	340,756	0	0	0	340,756
62010	CWDC - Engineering	34,534,739	48,295,538	0	55,711,865	28,017,338	46,208,443	0	37,520,760
62020	CWDC - Fire	1,638,551	0	0	(3,858,434)	1,303,579	5,740,000	0	(8,294,855)
62040	CWDC - Library Buildings	2,646,868	0	0	2,773,086	2,098,703	13,773,420	0	(8,901,631)
62060	CWDC - General Government	858,626	585,000	0	(1,801,333)	699,439	0	0	(1,101,894)
62080	CWDC - Parks Development	9,902,705	7,001,905	0	30,930,696	8,153,494	5,273,541	0	33,810,649
62090	CWDC - Public Works	1,472,175	0	0	5,908,240	1,186,548	6,213,664	0	881,124
62100	CWDC - Recreation	12,470,307	13,094,100	0	(4,318,720)	10,186,091	0	0	5,867,371
63070	D8-Rainbow Creek Drainage	43,087			3,490,049	43,626			3,533,675
63120	D13-Woodlot Acquisition	8,863			717,891	8,974			726,864
63150	D15-PD#5 W. Wdbridge Waterma	(33,986)			(2,752,842)	(34,411)			(2,787,253)
63153	D18-PD#6 W. Major Mac. Water	(10,129)			(820,458)	(10,256)			(830,714)
63154	D19-PD#6 E. Rutherford Water	(20,426)			(1,654,496)	(20,681)			(1,675,178)
63155	D20-PD#7 Watermain West	22,845			1,850,471	23,131			1,873,602
63158	D23-Dufferin/Teston Sanitary	984			79,721	997			80,717
63159	D24-Ansley Grove Sanitary	2,861			231,728	2,897			234,625
63160	D25 Zenway/Fogal Sub-Trunk	(55,946)	0	0	(4,531,657)	(56,646)	0	0	(4,588,303)
63162	D27 Huntington Road Sewer	(55,230)	0	0	(4,473,604)	(55,920)	0	0	(4,529,524)
<b>Obligatory Reserves Total</b>		<b>73,947,237</b>	<b>78,667,221</b>	<b>0</b>	<b>152,228,088</b>	<b>62,560,315</b>	<b>87,381,835</b>	<b>0</b>	<b>127,406,567</b>
<b>Discretionary Reserves</b>									
60020	Vehicle Replacement	384,264	511,205	0	(322,158)	382,209	586,245	0	(526,195)
60030	Fire Equipment Replacement	1,636,975	2,462,847	0	5,479,299	1,632,151	1,583,023	0	5,528,427
60100	City Playhouse	496			40,168	502			40,670
60150	Heritage Fund	305,351	0	0	4,123,237	314,320	0	0	4,437,557
60170	Pre 99 -Bldgs. & Facil.	4,661,517	7,320,868	0	16,662,098	4,629,668	7,098,054	0	14,193,712
60180	Roads Infrastructure	591,424	0	0	9,444,306	598,817	0	0	10,043,123
60186	Streetscapes	701,287	0	0	5,500,671	710,054	0	0	6,210,725
60188	Parks Infrastructure	1,664,863	1,650,792	0	52,433	1,671,359	639,567	0	1,084,225
60189	Artificial Soccer Turf Reser	151,077	0	0	1,570,960	152,965	0	0	1,723,925
60211	ITM Reserve	1,278,963	1,140,700	0	554,694	1,280,691	1,140,700	0	694,685
60212	Library Material Reserve	1,868,375	1,861,175	0	49,847	1,868,375	1,875,544	0	42,678
60195	Uplands Capital Improv. Res.	147,927	0	0	(92,908)	149,776	0	0	56,868
60040	Insurance	0	0	0	3,877,615	0	0	0	3,877,615
60080	Suggestion Program	0			33,302	0			33,302
60121	Management By Law Reserve	1,307			105,840	1,323			107,163
60130	Election Reserve	470,353	0	148,270	1,799,432	467,805	0	1,200,000	1,067,237
60140	Employer Benefit Contributio	291,721	0	0	23,629,371	295,367	0	0	23,924,738
60145	WSIB Claims	12,061			976,921	12,212			989,132
60210	Innovation Reserve	166,775	0	0	789,774	168,860	0	0	958,634
60070	Cemetery	0			13,342	0			13,342
60090	Industrial Development	376			30,493	381			30,874
60120	Sale of Public Lands	(106,619)			(8,636,108)	(107,951)			(8,744,060)
60125	Kleinburg Parking Reserve	820			66,436	830			67,267
60190	Keele Valley Landfill	(7,795)	0	0	(631,397)	(7,892)	0	0	(639,290)
60192	City Hall Reserve	193			15,630	195			15,826
61000	Senior Citizen Bequests	2,745			222,344	2,779			225,123
60000	General Working Capital	187,102			15,155,288	189,441		0	15,344,729
60010	Tax Rate Stabilization Fund	724	0	0	58,607	733	0	0	59,340
60110	Engineering Reserve	(246,122)	0	0	(19,935,854)	(249,198)	0	0	(20,185,052)
60122	Winterization Reserve	9,050			733,086	9,164			742,250
60175	Planning Reserve	13,270			1,074,885	13,436			1,088,321
60200	Year End Expend. Reserve	0			4,461,303	0			4,461,303
61030	Debtenture Payments	27,450	0	0	2,223,460	27,793	0	0	2,251,253
60050	Water	522,576			42,328,643	529,108			42,857,751
60060	Waste Water (Sewer)	1,204,803	0	0	97,589,051	1,219,863	0	0	98,808,914
<b>Discretionary Reserves Total</b>		<b>15,943,310</b>	<b>14,947,587</b>	<b>148,270</b>	<b>209,044,111</b>	<b>15,965,135</b>	<b>12,923,133</b>	<b>1,200,000</b>	<b>210,886,113</b>
<b>Grand Total</b>		<b>89,890,547</b>	<b>93,614,808</b>	<b>148,270</b>	<b>361,272,199</b>	<b>78,525,450</b>	<b>100,304,969</b>	<b>1,200,000</b>	<b>338,292,681</b>

Reserve Number	Description	Capital			2023 Closing Balance	Capital			2024 Closing Balance
		Contributions	Projects	Expenses		Contributions	Projects	Expenses	
<b>Obligatory Reserves</b>									
60172	Bldg Standards Continuity	65,279	0	0	5,287,609	66,095	0	0	5,353,704
61009	Subdiv. Contrib. Royal Palm	1,646			133,327	1,667			134,994
61010	Subdivider Contributions	65,294			5,288,806	66,110			5,354,916
61011	Geodetic Bench	0			978,684	0			978,684
61012	Tree Replacement Fee	0	48,882	0	86,929	0	48,882	0	38,047
61013	Greenways - WEA	0			526,060	0			526,060
61014	Open Space - WEA	0			15,286	0			15,286
61015	Sewer Camera Inspection	0			1,503,246	0			1,503,246
61016	Catch Basin Repairs	0			78,000	0			78,000
61020	Recreation Land	706,174	0	0	57,200,125	715,002	0	0	57,915,127
61025	Gas Tax Reserve	10,184,169	10,123,885	0	4,883,013	10,691,117	10,630,079	0	4,944,050
61050	Entry Feature 427 / Hwy 7	1,970			159,548	1,994			161,542
61051	Municipal Rds & Infra Grant	0	0	0	(43,092)	0	0	0	(43,092)
61052	Investing in Ontario Grant	0	0	0	340,756	0	0	0	340,756
62010	CWDC - Engineering	27,570,203	45,688,231	0	19,402,733	27,123,626	45,246,050	0	1,280,309
62020	CWDC - Fire	1,272,791	0	0	(7,022,065)	1,277,499	0	0	(5,744,566)
62040	CWDC - Library Buildings	2,021,487	0	0	(6,880,144)	2,029,400	0	0	(4,850,745)
62060	CWDC - General Government	702,351	0	0	(399,543)	705,303	0	0	305,760
62080	CWDC - Parks Development	7,997,041	25,986,270	0	15,821,420	7,829,184	6,791,320	0	16,859,284
62090	CWDC - Public Works	1,052,919	16,051,996	0	(14,117,953)	956,460	0	0	(13,161,493)
62100	CWDC - Recreation	10,230,710	0	0	16,098,081	10,275,936	0	0	26,374,017
63070	D8-Rainbow Creek Drainage	44,171			3,577,846	44,723			3,622,569
63120	D13-Woodlot Acquisition	9,086			735,950	9,199			745,150
63150	D15-PD#5 W. Wdbridge Waterma	(34,841)			(2,822,093)	(35,276)			(2,857,369)
63153	D18-PD#6 W. Major Mac. Water	(10,384)			(841,098)	(10,514)			(851,612)
63154	D19-PD#6 E. Rutherford Water	(20,940)			(1,696,117)	(21,201)			(1,717,319)
63155	D20-PD#7 Watermain West	23,420			1,897,022	23,713			1,920,735
63158	D23-Dufferin/Teston Sanitary	1,009			81,726	1,022			82,748
63159	D24-Ansley Grove Sanitary	2,933			237,558	2,969			240,527
63160	D25 Zenway/Fogal Sub-Trunk	(57,354)	0	0	(4,645,657)	(58,071)	0	0	(4,703,727)
63162	D27 Huntington Road Sewer	(56,619)	0	0	(4,586,143)	(57,327)	0	0	(4,643,470)
<b>Obligatory Reserves Total</b>		<b>61,772,516</b>	<b>97,899,264</b>	<b>0</b>	<b>91,279,820</b>	<b>61,638,630</b>	<b>62,716,331</b>	<b>0</b>	<b>90,202,118</b>
<b>Discretionary Reserves</b>									
60020	Vehicle Replacement	379,797	564,079	0	(710,477)	377,536	557,202	0	(890,143)
60030	Fire Equipment Replacement	1,640,091	410,885	0	6,757,632	1,644,787	2,117,903	0	6,284,517
60100	City Playhouse	508			41,178	515			41,693
60150	Heritage Fund	323,505	0	0	4,761,062	332,909	0	0	5,093,971
60170	Pre 99 -Bldgs. & Facil.	4,629,026	2,264,024	0	16,558,713	4,587,942	13,567,460	0	7,579,195
60180	Roads Infrastructure	606,302	0	0	10,649,425	613,881	0	0	11,263,306
60186	Streetscapes	718,929	0	0	6,929,654	727,916	0	0	7,657,570
60188	Parks Infrastructure	1,672,534	2,515,075	0	241,685	1,666,233	1,838,176	0	69,742
60189	Artificial Soccer Turf Reser	154,877	0	0	1,878,802	156,813	0	0	2,035,616
60211	ITM Reserve	1,282,441	1,140,700	0	836,426	1,284,213	1,140,700	0	979,938
60212	Library Material Reserve	1,868,229	1,884,480	0	26,428	1,868,173	1,860,950	0	33,651
60195	Uplands Capital Improv. Res.	150,203	231,200	0	(24,129)	150,636	0	0	126,507
60040	Insurance	0	0	0	3,877,615	0	0	0	3,877,615
60080	Suggestion Program	0			33,302	0			33,302
60121	Management By Law Reserve	1,340			108,503	1,356			109,859
60130	Election Reserve	466,153	0	0	1,533,390	471,980	0	0	2,005,370
60140	Employer Benefit Contributio	299,059	0	0	24,223,797	302,797	0	0	24,526,595
60145	WSIB Claims	12,364			1,001,496	12,519			1,014,015
60210	Innovation Reserve	170,970	0	0	1,129,605	42,295	0	0	1,171,900
60070	Cemetery	0			13,342	0			13,342
60090	Industrial Development	386			31,260	391			31,651
60120	Sale of Public Lands	(109,301)			(8,853,361)	(110,667)			(8,964,028)
60125	Kleinburg Parking Reserve	841			68,108	851			68,959
60190	Keele Valley Landfill	(7,991)	0	0	(647,281)	(8,091)	0	0	(655,372)
60192	City Hall Reserve	198			16,023	200			16,224
61000	Senior Citizen Bequests	2,814			227,937	2,849			230,786
60000	General Working Capital	191,809	0	0	15,536,538	194,207	0	0	15,730,745
60010	Tax Rate Stabilization Fund	742	0	0	60,081	751	0	0	60,832
60110	Engineering Reserve	(252,313)	0	0	(20,437,365)	(255,467)	0	0	(20,692,832)
60122	Winterization Reserve	9,278			751,528	9,394			760,922
60175	Planning Reserve	13,604			1,101,925	13,774			1,115,699
60200	Year End Expend. Reserve	0			4,461,303	0			4,461,303
61030	Debtenture Payments	28,141	0	0	2,279,394	28,492	0	0	2,307,886
60050	Water	535,722			43,393,473	542,418			43,935,891
60060	Waste Water (Sewer)	1,235,111	0	0	100,044,025	1,250,550	0	0	101,294,576
<b>Discretionary Reserves Total</b>		<b>16,025,370</b>	<b>9,010,443</b>	<b>0</b>	<b>217,901,040</b>	<b>15,912,155</b>	<b>21,082,391</b>	<b>0</b>	<b>212,730,805</b>
<b>Grand Total</b>		<b>77,797,886</b>	<b>106,909,707</b>	<b>0</b>	<b>309,180,860</b>	<b>77,550,785</b>	<b>83,798,722</b>	<b>0</b>	<b>302,932,923</b>