

A Bold AGENDA FOR VAUGHAN'S FUTURE

2014-2018



Providing Strong Leadership for Your City



The City of Vaughan has been on an incredible journey during the past four years and there have been many positive changes that have set us on the path to an exciting future full of hope and optimism.

Our agenda for positive change is in motion, and our new image has stirred a renewed sense of hope and civic pride. We strive to do better, be better, reach higher and go farther to meet your needs while remaining focused, disciplined, co-operative and innovative in our approach to governance.

City-building is a team effort. By working together, we have created a respected community that is recognized as one of the best places in the country to live and work. We have created a city with a higher purpose and a strong sense of community spirit. We now have an incredible opportunity to shape and define this community, and truly make it a world-class city.

In our new downtown core, the Vaughan Metropolitan Centre, there are buildings like KPMG and Expo City rising from the ground and cranes are on-site giving life to our leading-edge plans for a vibrant, dynamic, urban core that will move us all. Incredible strides have also been made on the Mackenzie Vaughan Hospital. In four short years this project received support in two provincial budgets, passed multiple levels of ministry approval and early work began on-site in the summer of 2014. Our hospital is a reality.

We are committed to being a key economic development driver in the GTA and Canada by creating jobs, encouraging investment, and pursuing opportunities that will enhance our quality of life and standard of living.



In this term of Council, we will take a closer look at the issues that impact you every day including providing affordable housing choices such as secondary suites, as well as continue to examine employment growth, transportation, diversity and the economy.

This agenda outlines a path Council will focus on. The projects and initiatives listed here demonstrate our resolve to not just accept the status quo.

The past four years have inspired a change in culture, a change in attitude, a change in administration and a change in focus. Now is the time to leverage our success, put our skills, talents and resources to work, and pursue a bold agenda that will take Vaughan to the next level. It is my pledge to you that this is only the beginning.

Hon. Maurizio Bevilacqua, P.C.
Mayor

**THIS IS MY CITY, YOUR CITY, OUR CITY.
THE BEST IS YET TO COME.**

~ Mayor Maurizio Bevilacqua

Ensuring fiscal
responsibility guides
our decisions

Getting you where
you need to go

Building a dynamic
new downtown
for Vaughan

Leaving
no one behind

Providing easy
access to healthcare
in your community

It starts
with good jobs

Being prepared
for the unexpected

Having your voice
heard

The VMC will redefine the model of 21st-century downtowns.



Rendering of KPMG tower, Vaughan Metropolitan Centre @ SmartCentres

Ensuring fiscal responsibility guides our decisions

We are committed to maintaining service levels that enhance the quality of life of our residents while continuing to be fiscally responsible.

STABLE TAXATION

The City of Vaughan continues to make fiscal responsibility a top priority. This will be reflected in modest tax increases of no higher than three per cent per year during this term of Council. Program Review will continue to guide the budget process. There is a commitment to continuous improvement and City staff will continue to maximize efficiency while upholding the absolute highest standards in program and service delivery. Utilizing the multi-year budget and financial plan will allow the City to achieve its priorities, and a longer-term view will facilitate planning for future growth.

WE RESPECT TAXPAYERS' HARD EARNED DOLLARS AND REMAIN COMMITTED TO A LOW TAX ENVIRONMENT.

~ Mayor Maurizio Bevilacqua

OPERATIONAL SUSTAINABILITY

Public Service Renewal is about building a first-class organization by attracting the best and brightest. The initiative began in 2013 as a means to improve efficiencies, reduce red tape and streamline the levels of bureaucracy. It is a way to further evolve the corporate structure, and continuously seek and support opportunities for positive change, including the establishment of a lobbyist registry. The City will continue to invest in the talent of our employees by providing them with the tools and opportunities to excel. A performance measurement dashboard will be launched this year, allowing residents to see and track what they're getting for their tax dollars. A website will soon be launched that will encourage feedback from citizens.

Getting you where you need to go

Our vision for transit is broad and will accommodate all road users — motorists, cyclists and pedestrians.

TORONTO-YORK SPADINA SUBWAY EXTENSION

The Toronto-York Spadina Subway Extension arrives in Vaughan within the next few years, bringing a new connection for our growing community. The tunnelling has been completed and construction on the three stations in Vaughan — Pioneer Village Station, Highway 407 Station and Vaughan Metropolitan Centre Station — continues.

HIGHWAY 427 EXTENSION

The Highway 427 Extension to Major Mackenzie Drive will improve the flow of traffic as well as goods and services. It will have a major impact on the Vaughan Enterprise Zone, a large area of employment lands on the City's west side, and help ease congestion on Highway 27. Council worked to ensure the Highway 427 Extension was part of the provincial capital budget. The environmental assessment is complete and construction is anticipated to begin in 2016-17.

MULTI-MODAL TRANSPORTATION OPTIONS

York Region's transit network is making strides to help transit operate efficiently and reliably in Vaughan. VIVA and the TTC will play an important role in connecting transit services, and supporting businesses and residential growth in Vaughan's new downtown. Construction is underway for the first phase of the vivaNext rapidway on Highway 7 West, from Interchange Way/Edgeley Boulevard to just east of Keele Street at Bowes Road. This project includes dedicated bus transit lanes, three new vivastations, including one at the Vaughan Metropolitan Centre. The first phase will open in December 2016 and phase two will open in December 2019.

The City is also working with Metrolinx on a planning process that will examine future

development of a "complete community" in the lands bounded by Jane Street, Kirby Road, Keele Street and Teston Road. The planning process for this new community, which will begin this year, will provide an opportunity to consider future transit infrastructure, including a potential new GO Station that could serve as a mobility hub.

Building a dynamic new downtown for Vaughan

The VMC is our future — we are committed to a bold vision that will create an exciting and dynamic downtown.

VAUGHAN METROPOLITAN CENTRE

The Vaughan Metropolitan Centre is the City's new downtown. Construction is underway on many projects including the KPMG Tower and Expo City. This building, the tallest in Vaughan, is the manifestation of the art of the possible. Fast-forward 15 years and the VMC will be a bustling, dynamic core, with the headquarters of major companies, condo towers, open spaces, shopping and entertainment. The VMC will be home to 25,000 people and create 11,500 jobs. Vaughan's new downtown will redefine the model of 21st-century downtowns and be a destination that cities around the world strive to emulate.

Many exciting things will be happening this year in the VMC. The City will continue work on the overall urban design vision for the VMC and Black Creek corridor, a new VMC governance implementation plan will be introduced, and the Cultural Framework and Public Art Plan for the VMC and a City-wide Public Art Study was just launched. This exciting initiative will include public forums, one-on-one interviews and focus groups with stakeholders, landowners, community groups, artists, educators and businesses.

SMART GROWTH

The City of Vaughan embraces the principles of smart growth to ensure we are evolving in a sustainable way that balances the need to expand with opportunities to enrich citizens' lives through arts and culture, parks and trails, recreation, and more. The VMC will set a new standard for smart growth with its walkability, greenspace and green buildings that all support an inviting urban lifestyle.

SUSTAINABILITY

As a growing city, Vaughan is committed to environmental sustainability and a greener future by upholding an environmental ethic and the goals of an eco-friendly urban lifestyle. Environmental sustainability is a core principle behind the vision for the VMC, and will include implementing efficient systems for energy and water and other utilities in order to establish a green downtown.



Providing easy access to healthcare in your community

The Mackenzie Vaughan Hospital will provide a world-class health experience for the people of Vaughan.

VAUGHAN HEALTHCARE CENTRE PRECINCT

Construction is underway at Highway 400 and Jane Street to prepare the land for the future Mackenzie Vaughan Hospital. Residents will continue to see work being done on the site including the construction of road, stormwater, water and wastewater servicing needs. Once the City has the necessary infrastructure in place, the site will be

ready for Mackenzie Vaughan Hospital and Infrastructure Ontario.

Getting this early work started on the Vaughan Healthcare Centre Precinct marks an important step forward in the development of the hospital — something that will change the lives of our citizens forever. As the City's population continues to grow, so too does the need for expanded healthcare services. It is critical that our residents can get the best healthcare facilities. This is a priority for Council and we will continue to work with our partners until the doors open on this state-of-the-art facility.

BUILDING A HOSPITAL IS ABOUT PEOPLE. IT'S ABOUT INVESTING IN PEOPLE'S HEALTH AND ENSURING THAT WE ALL HAVE ACCESS TO THE VERY BEST HEALTHCARE SERVICES.

~ Mayor Maurizio Bevilacqua

Leaving no one behind

We will move this City forward without leaving anyone behind.

Thanks to the collective efforts of our compassionate and generous citizenship, Vaughan is a socially-rich community blessed with people who truly care about one another. The spirit of generosity is a defining trait of our city. It has helped raise more than \$2.8 million through the Mayor's Gala and Golf Tournament which has benefitted more than 100 organizations, it has collected more than 30,000 toys for children during the holidays, and most importantly, it has brought positive change to people's lives. It is these people and the many local organizations that benefit and will continue to benefit from the annual Mayor's Gala and Golf Tournament, who play a vital and important role in moving our city forward, together.

AFFORDABLE HOUSING OPTIONS

As a growing city, Vaughan is working to provide a variety of housing options to support strong and healthy communities. Affordable housing is an issue that must be addressed and the City is committed to engaging in that dialogue with our government partners and the development community to expand the type of housing options that are available in Vaughan, including secondary suites.

Secondary suites are an affordable housing option that can meet the needs of a variety of people including singles, students, seniors, extended family members and people on fixed incomes. A City-wide Secondary Suites Study has been completed and draft policies and zoning standards will come before Council early this term.

COMMUNITY INVOLVEMENT

Vaughan is committed to offering accessible programs and options that support a vibrant and healthy community. With 10 community centres and hundreds of amenities including parks, soccer fields, sports fields and other sports facilities, the City will continue to encourage all citizens to embrace an active healthy lifestyle. A number of new inclusive programs for people of all ages and abilities are being introduced this year. The City will also continue to help people participate through the RecAssist program, which subsidizes the cost of recreation and culture programs for low-income individuals and families.



It starts with good jobs

Vaughan is a leader when it comes to job growth in York Region.

For the families of Vaughan, it starts with meaningful employment opportunities close to home. In the past four years, the City has added tens of thousands of new jobs to the workforce in Vaughan. The City will continue to focus on job creation and making investments that will attract new, progressive companies.

Vaughan is home to more than 10,900 businesses, and the world and corporate headquarters of more than 100 companies that employ more than 12,700 people.

The City's international business development program has already delivered results and we

will continue to strengthen ties with China, Israel, Italy and the United States.

The City's 10-year Economic Development Strategy is successfully being implemented and upcoming goals include attracting a Centre for Excellence, developing a campaign for raising awareness of the green-building movement and continuing to support the growth of the creative economy in Vaughan.

Investment in Vaughan continues to be strong, with construction activity surpassing the \$1-billion mark for nine of the last 12 years. These impressive figures are an indicator of strong business confidence in our economy and the City will work to continue to see them grow.



Pulling together
to help one
another.

Being prepared for the unexpected

Events like the December 2013 ice storm demonstrate our ability to come together.

EMERGENCY PREPAREDNESS

The December 2013 ice storm was a sobering reminder of Mother Nature's power and how quickly things can change. It also demonstrated the City's capacity to rise above adversity and come together as a community. Across this City, people reached out to help their neighbours by removing branches, taking in friends and family without power, and donating food to our warming shelters. City staff worked around the clock — giving up time with their own families — to ensure Vaughan citizens could return to their routines as quickly as possible. The ice storm and how the City dealt with its aftermath as a community reflected all the positive change that has been implemented over the past four years, and how Vaughan has been transformed into a leader in the GTA.

Emergency planning will continue to be a priority for the City, with annual training for staff and an annual review of the City's Emergency Response Plan.

Having your voice heard

Join the conversation and participate in your community.

CITIZEN ENGAGEMENT

Vaughan citizens are encouraged to have their voices heard and be part of the discussion. Join the conversation on social media by visiting the City's Twitter, Facebook, YouTube and blog sites. You will find information and stories about Vaughan as well as opportunities to provide your input and ideas on projects and initiatives.

Come to a public meeting and have your say. Meeting dates, times and agendas are available online. There are so many ways to get involved and that's what makes this city great — healthy debate, exchange of opinions and information sharing.

Sign up for City Update, the City's eNewsletter, to learn more about new programs and initiatives. There are other eNewsletters you can subscribe to including economic development

and updates from Members of Council. Register on vaughan.ca and create a profile on the website. You can also sign up for alerts that will advise you of sports field closures and emergencies.

Citizens are also able to track the City's progress through the Momentum Report, which is produced annually and provides an overview of the many projects and initiatives underway in Vaughan. This report is available online and at City facilities including City Hall and community centres.



CITY OF VAUGHAN
2141 MAJOR MACKENZIE DRIVE
VAUGHAN, ON L6A 1T1

vaughan.ca



**VAUGHAN IS A CITY WITH A HIGHER
PURPOSE AND A STRONG SENSE OF
COMMUNITY SPIRIT.**

~ Mayor Maurizio Bevilacqua



Mayor
Hon. Maurizio Bevilacqua, P.C.
905-832-8585 ext. 8888
maurizio.bevilacqua@vaughan.ca

2014-2018 Mayor and Members of Council



Deputy Mayor/Regional Councillor
Michael Di Biase
905-832-8585 ext. 8350
michael.dibiase@vaughan.ca



Regional Councillor
Mario Ferri
905-832-8585 ext. 8999
mario.ferri@vaughan.ca



Regional Councillor
Gino Rosati
905-832-8585 ext. 8441
gino.rosati@vaughan.ca



Councillor Ward 1
Marilyn Iafrate
905-832-8585 ext. 8344
marilyn.iafrate@vaughan.ca



Councillor Ward 2
Tony Carella
905-832-8585 ext. 8386
tony.carella@vaughan.ca



Councillor Ward 3
Rosanna DeFrancesca
905-832-8585 ext. 8339
rosanna.defrancesca@vaughan.ca



Councillor Ward 4
Sandra Yeung Racco
905-832-8585 ext. 8342
sandra.racco@vaughan.ca



Councillor Ward 5
Alan Shefman
905-832-8585 ext. 8349
alan.shefman@vaughan.ca